



## 人权理事会

## 第二十六届会议

## 议程项目 3

增进和保护所有人权——公民权利、政治权利、  
经济、社会和文化权利，包括发展权

## 教育权问题特别报告员基肖尔·辛格的报告

增编

对塞舌尔的访问\*\*\*

## 内容提要

教育权问题特别报告员 2013 年 10 月 15 日至 22 日对塞舌尔进行正式访问。本报告介绍他这次访问的调查结果和塞舌尔教育权方面的情况。特别报告员欢迎塞舌尔近年来在教育方面取得的进步，包括中小学教育男女生入学机会增加，采取措施提高教育质量等。

经过种种努力业已形成一种十年免费义务基础教育。童年的最初五年有非正规和正规的幼儿保育(日托和托儿所教育)。2009 年塞舌尔大学的建立表明促进高等教育的发展受到重视。

塞舌尔的教育系统遵循的是经济能力有限的小岛屿发展中国家的典型办学路线。各种政策措施和改革使得塞舌尔能够在 2015 年之前提早实现教育方面的

\* 本报告的内容提要以所有正式语文分发。报告本身载于内容提要附件，仅以原文分发。

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《千年发展目标》。塞舌尔现在必须继续采取措施提高教育系统的质量，着重：提高教师专业的职业地位，增强社会对教师专业的尊重；改进技术和职业教育与培训；应对社会挑战，包括面对学生中间存在社会和行为问题仍然推进个人和社会教育；加强采取规范性行动，应对提高质量的迫切需求。最后，随着塞舌尔经济继续快速发展，其教育系统也须作出调整，确保学生毕业时掌握必要的技能，以便真正参与经济现代化，响应“蓝色经济”的要求。

## Annex

[English only]

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## I. Introduction

1. The Special Rapporteur on the right to education, Kishore Singh, carried out an official visit to Seychelles from 15 to 22 October 2013, at the invitation of the Government.
2. The Special Rapporteur wishes to extend his deep gratitude to President James Michel and the Vice-President Danny Faure, for taking the time to meet with him and engage in a dialogue on the right to education.
3. During his visit, the Special Rapporteur met with: Jean-Paul Adam, Minister for Foreign Affairs; Pierre Laporte, Minister of Finance, Trade and Investment; Idith Alexander, Minister for Employment and Human Resources Development; Vincent Meriton, Designated Minister for Community Development, Social Affairs and Sports; Rolph Payet, Minister of Environment and Energy; and senior officials at the Ministry of Education and the Ministry of Health. He also met with parliamentarians, the Ombudsman and the Chairperson of the National Human Rights Commission.
4. The Special Rapporteur had the opportunity to visit a number of public and private educational institutions, including pre-primary, primary and secondary schools, as well as a technical post-secondary education institutions and the University of Seychelles. He also discussed questions related to education with the administration, management, teachers and students of these institutions on Mahé Island. He met with several representatives from the international community and civil society, including from the United Nations Development Programme (UNDP), a student council and numerous civil society organizations.
5. The Special Rapporteur expresses his gratitude to the Government of Seychelles for its invitation and the full cooperation throughout his mission. He also extends his thanks to UNDP in Seychelles and all those who took time to meet with him and share their experiences in the field of education.

### General overview

6. Seychelles is a small island developing State, situated in the western Indian Ocean, consisting of a number of island groups. The three largest islands — Mahé, Praslin and La Digue — are all connected by air and a rapid ferry service. Seychelles has a very small population of 90,945<sup>1</sup> mostly concentrated on Mahé, where 88 per cent of the population lives. Another 10 per cent lives on Praslin and La Digue, while the remaining 2 per cent is scattered over the other islands. On Mahé, 40 per cent of the population is located between Victoria, the capital and Seychelles International Airport, a belt of 7 square kilometres. This is the area in which most of the administrative and industrial activities take place.
7. A remarkable fact about Seychelles as a country with a multi-ethnic population is that it is multilingual: almost everyone speaks French and English. The population of Seychelles also speaks a local form of Creole, which is one of the official languages, along with French and English. Creole is the predominant mother tongue.

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<sup>1</sup> Seychelles, National Bureau of Statistics, *Population and Housing Census 2010 Report* (Victoria, 2012).

8. According to the UNDP Human Development Index, Seychelles ranks forty-sixth worldwide for human development, with a rating of 0.806 (2013) — the highest in Africa.<sup>2</sup>

9. Before analysing the education system and the legal framework for the right to education, it is important to highlight international human rights standards and the importance Seychelles attaches to international legal obligations for the right to education.

## II. International human rights standards

10. Seychelles is party to many international human rights instruments, including the International Covenant on Economic, Social and Cultural Rights and the Convention on the Rights of the Child (both containing comprehensive provisions on the right to education). These instruments place an obligation on the State to take all the necessary steps to protect, promote and fulfil the right to education for all persons in its territory, without discrimination. At the regional level, Seychelles has ratified the African Charter on Human and Peoples' Rights, but has not yet ratified the protocol thereto which establishes the African Court of Human Rights.

11. It is commendable that international human rights law occupies an eminent place in Seychelles. Article 48 of the Constitution of Seychelles (1993) provides that the Constitution shall be interpreted in accordance with its international obligations and directs the courts to take judicial note of:

- (a) The international instruments containing these obligations;
- (b) The reports and expression of views of bodies administering or enforcing these instruments;
- (c) The reports, decisions or opinions of international and regional institutions administering or enforcing Conventions on human rights and freedoms; and
- (d) The constitutions of other democratic States or nations and decisions of the courts of the States or nations in respect of their constitutions.

## III. Domestic legal framework for the right to education

12. The Constitution of Seychelles contains elaborate provisions on the right to education. Article 33 of the Constitution establishes the right of every citizen to education. With a view to ensuring the effective realization of this right, the State has undertaken:

- (a) To provide compulsory education, which shall be free in State schools, for such minimum period, which shall not be less than 10 years, as may be prescribed by law;
- (b) To ensure that the educational programmes in all schools are aimed at the complete development of the person;
- (c) To afford, on the basis of intellectual capability, every citizen equal access to educational opportunities and facilities beyond the period of compulsory education;
- (d) To allow, subject to such reasonable restrictions, supervision and conditions as are necessary in a democratic society, any person, organization or institution to establish and maintain a private school; and

<sup>2</sup> Seychelles, "National Report: Preparation for the 3rd International Conference on Small Island Developing States to be held in Apia Samoa, 2014" (2013), p. 7.

(e) To respect the right of parents to choose whether to send their children to a State or private school.

13. In addition, article 35 of the Constitution lays down the obligation to promote technical and vocational education and training.

14. The national legal framework on the right to education in Seychelles is comprehensive in covering education at all levels. The Education Act of 2004 provides for 10 years of compulsory primary and secondary education. Subsection (2) of the Act provides for:

(a) The establishment of a comprehensive system of education and training reflecting universal and national values which promote the complete development of the person and equip the person to participate fully in social and economic development;

(b) The establishment of institutions for achieving the goals referred to in subparagraph (a); and

(c) The execution of the education policy of Seychelles.

15. Article 40 of the Education Act provides that “all persons are entitled to receive an educational programme appropriate to their needs in accordance with the Act and regulations made thereunder.

16. The Tertiary Education Act of 2011<sup>3</sup> provides for two types of tertiary education: the university and “professional centres” that provide technical and vocational education and training. It also provides a legal framework for the establishment of the University of Seychelles. The Act describes the governance of both structures and aims to promote increased collaboration between private industry and professional training centres. In accordance with the right to education, the Act obliges learners to adhere to their rights, duties and responsibilities and places an obligation on the Government to improve access to tertiary education. It establishes the Tertiary Education Commission to advise the Minister for Education and coordinate the sustainable development of tertiary education at the national level.

17. The Seychelles Framework for Early Childhood Care and Education<sup>4</sup> is a policy document that regulates the provision of three years of free, non-mandatory pre-primary care (crèche education). Although not mandatory, most parents take advantage of the crèche system.

18. The Special Rapporteur is appreciative that the legal framework contained in the Constitution and the education laws provides a solid foundation which ensures not just 10 years of free and compulsory primary and secondary education, but also merit-based opportunities for further education, regardless of race, gender or social class. It is indeed encouraging that the Constitution also reflects the values enshrined in article 26 of the Universal Declaration of Human Rights, including through the requirement that education policy be “aimed at the complete development of the person” (art. 33 (b) of the Constitution).

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<sup>3</sup> Available from [www.sufoundation.sc/Resources/Seychelles\\_Higher\\_Education\\_Act\\_Draft\\_1.pdf](http://www.sufoundation.sc/Resources/Seychelles_Higher_Education_Act_Draft_1.pdf).

<sup>4</sup> Text of the framework available from [www.africanchildforum.org/cldr/policy%20per%20country/seychelles/seychelles\\_earlychildhood\\_2011\\_en.pdf](http://www.africanchildforum.org/cldr/policy%20per%20country/seychelles/seychelles_earlychildhood_2011_en.pdf).

## IV. The education system in Seychelles

### A. Profile of the education system

19. Public education in Seychelles is comprehensive in terms of an entitlement for all children, without selection either owing to financial consideration or attainment. It is open to all students, regardless of their social or economic status or background. It is also integrated and inclusive, taking students of all religions and backgrounds, and accommodates children with disabilities. Finally, it is co-educational, with boys and girls studying together in schools.

20. The 2004 Education Act creates six stages of education: non-formal early childhood care (day care); formal early childhood education (also referred as crèche); primary education; secondary education; post-secondary or non-university tertiary education and training; and tertiary education. As mentioned above, the first 10 years of primary and secondary education are compulsory, with the final year of secondary open to academically qualified students.

21. The public school system covers all five stages of education. It consists of 34 pre-primary facilities (crèches), 29 primary schools and 12 secondary schools.<sup>5</sup> The schools are on the islands of Mahé, Praslin, La Digue and Silhouette. There are three full-time private schools: L'école Française, the International School and the Independent School.<sup>6</sup> All the private schools are on Mahé, although the International School also has a branch on Praslin. The majority of the student population is concentrated on Mahé (88 per cent) with 8 per cent on Praslin and 4 per cent on La Digue. Secondary schools exist on Mahé, Praslin and La Digue. However, tertiary education opportunities are only available on Mahé.

22. A system of further and higher education is available free of charge to all Seychellois students who meet merit-based selection criteria required by the particular course of study or training for which the student applies. The introduction of a technical and vocational education and training programme into secondary schools, complemented by post-secondary technical post-secondary institutions, is an important programmatic step. Full-time post-secondary education institutions include the Seychelles Institute of Technology, the Seychelles Agricultural and Horticultural Training Centre, the Maritime Training Centre, the Seychelles Tourism Academy, the National Institute of Health and Social Studies, the School of Visual Arts, the School of Business Studies and the Seychelles Institute of Teacher Education.

23. The University of Seychelles, established in 2009, provides degree-level programmes in cooperation with the University of London in the fields of the sciences, arts and humanities and the social sciences. In addition, approximately 100 students annually receive scholarships based on academic merit to study at universities abroad. The creation of the University of Seychelles within the framework of the Constitutional provisions on higher education and the Tertiary Education Act of 2011 endows it with a firm legal foundation. The Constitution recognizes that every citizen must be afforded access with equal opportunities to post-secondary education, based on intellectual ability.

24. The overall school education profile depicted in the latest official data shows the need for expansion of the technical post-secondary schools system. In 2013, there were

<sup>5</sup> Seychelles, National Bureau of Statistics, "Seychelles in Figures" (Victoria, 2013), p. 12.

<sup>6</sup> In addition to the three full-time private schools, there are number of privately owned and operated schools covering certain stages of education. In 2013, nine such institutions were registered with Ministry of Education, operating either on a full-time or part-time basis.

2,883 pre-school pupils, 8,652 primary school students, and 6,627 secondary school students.<sup>7</sup> Technical post-secondary schools enrolled an additional 1,652 students, a decline compared to previous years owing to the merger of the business and education schools into the University of Seychelles.

25. A notable feature of the education system in Seychelles is that it is very heavily staffed by women. Teachers, school administrators and staff at the Ministry of Education are for the most part women.

## **B. Recent education reforms**

26. In 1984, an education policy was designed to address the inequalities of the past, including limited access to education by girls and impoverished families, by providing educational opportunities for all children through the development of a comprehensive education system (CEDAW/C/SYC/1-5, para. 307). In 2000, the policy was revised to promote inclusiveness and equity, which it defined as: (a) equality of access to compulsory education; (b) equitable sharing of resources; (c) creating equal opportunities based on ability; (d) equality between sexes; and (e) assisting special needs learners (ibid., paras. 307–308).

### **1. Education Reform Action Plan 2009–2010**

27. Following a national economic crisis in 2007 and 2008, the Education Reform Action Plan 2009–2010 was launched to address concerns related to the administration of education, including staffing issues. This reform sought to further professionalize the administration of education. Its notable feature was a new wage bill, which increased teachers' salaries by 29 per cent in 2011, in response to high inflation rates in preceding years.<sup>8</sup> Inflation has since been brought under control, but the purchasing power of teachers remains reduced, as the single increase of 29 per cent did not address ongoing price increases.

28. The Plan was developed to address some key priority concerns for education development. The aim was that it achieve five goals:

- (a) Provide for the diversity of educational needs and national development;
- (b) Guarantee quality education in schools;
- (c) Enhance the quality of teaching;
- (d) Improve the governance of educational institutions; and
- (e) Create better possibilities for students to be empowered, with a sense of responsibility.

29. The Plan included a number of practical measures to implement those goals. They included the introduction of a network of psychosocial support for children who were experiencing difficulties in adapting to school life owing to difficult situations at home or in the immediate neighbourhood, such as parental drug and alcohol abuse, domestic violence, or child abuse and neglect.<sup>9</sup> The Plan also increased the number of assistant teachers in

<sup>7</sup> Ibid., p. 12. Figures for one private secondary school were not included.

<sup>8</sup> Seychelles, National Bureau of Statistics, "Seychelles in Figures", p. 16.

<sup>9</sup> UNDP, *Millennium Development Goals Status Report 2013* (2013), p. 40. Available from [www.undp.org/content/dam/undp/library/MDG/english/MDG%20Country%20Reports/Seychelles/FINAL%20VERSION%20MDG%20dated%2005%20December%202013%20ben.pdf](http://www.undp.org/content/dam/undp/library/MDG/english/MDG%20Country%20Reports/Seychelles/FINAL%20VERSION%20MDG%20dated%2005%20December%202013%20ben.pdf).



classrooms to improve numeracy and literacy from early childhood (crèche to second grade). In order to cater to students in need, it introduced measures to give greater attention to both students who do well academically and those who have learning problems and to create an environment where both types of students can progress.

## **2. Education Sector Medium Term Strategy 2013–2017**

30. In the course of dialogue with the Special Rapporteur, the authorities informed him of the latest education reform plan, launched in 2013, the Education Sector Medium Term Strategy (MTS) 2013–2017. This is an ambitious, multi-stakeholder approach to education reform. Overseen by the national ministerial cabinet and the Ministry of Education and supported by the Ministry of Finance, the Strategy is marked by the engagement of many education stakeholders, including international partner organizations, related government ministries, as well as parents and the community to collectively develop an action plan to progressively improve the delivery of education. The Special Rapporteur deems it important for all voices to be encouraged and heard in order to ensure that this democratic approach builds upon available experience in a future-oriented spirit. He encourages both political and educational leaders to promote more inclusive and decentralized decision-making to ensure that practitioners, whether teachers, school administrators or staff in the Ministry of Education are actively encouraged to share their views and experiences to give future reform efforts the greatest chances of success.

## **C. Human rights in education**

31. The Government has recently taken measures to better integrate its international human rights obligations into its domestic legal order and policymaking. In October 2012, the Government established the Seychelles Human Rights Treaty Committee, co-chaired by the Ministry of Foreign Affairs and the Attorney General, and composed of government representatives and civil society. The primary task of the Committee is to develop the national human rights action plan, which will incorporate the country's obligations under international human rights treaties to which Seychelles is a State party into national law and policy. The Special Rapporteur is supportive of those efforts to mainstream human rights in government ministries and policymaking. In addition to strengthening the application of the right to education in national policies and institutions, that approach will also reinforce human rights for women, children and people in vulnerable situations.

## **D. Financing education**

32. Investment in education is an obligation of States under human rights law, and the resources allocated to the education sector on an enduring basis bear witness to the Government's commitment to the development of education in Seychelles. Education-related spending has averaged around 20 per cent of the national budget since 1998 (CEDAW/C/SYC/1-5, table 8,) normally more than 4 per cent of gross domestic product. Spending on education was around 19 per cent in 2010,<sup>10</sup> and such a consistent level of spending provides the predictable support needed to enable continuous planning and improvement.

<sup>10</sup> Presentation by the Minister of Education, Employment and Human Resources to the World Conference on Early Childhood Care and Education, 27–29 September 2010. Available from [www.unesco.org/education/WCECCE/presentations/Mondon.pdf](http://www.unesco.org/education/WCECCE/presentations/Mondon.pdf).

## V. Achievements

33. The Special Rapporteur was impressed by the progress he observed in Seychelles in implementing the right to education throughout the country. He would like to mention some notable features.

34. In 2009, the Government introduced a Dedicated Fund in line with economic reforms. Money from the Fund is allocated to all public schools to ensure that no child is deprived of necessities that would affect them attending school, such as school uniforms, bus passes, day school meals, etc. An inexpensive and affordable school meals programme providing midday meals for students has been introduced.<sup>11</sup>

35. Tuition and school books are free for pre-primary, primary and secondary education in Seychelles. Parents are required to purchase uniforms for primary and secondary schools, though this was not considered as a serious financial burden; uniforms are paid through the Dedicated Fund for students with meagre means. The Special Rapporteur would like to emphasize the importance of such targeted support for disadvantaged students.

36. Such social services are important in contributing to better student learning achievements. School-based counsellors are provided for psychosocial support,<sup>12</sup> although it was noted during the visit that not all schools appeared to have qualified psychologists as counsellors. A school health programme provides immunization and medical services, including in some cases dental services.<sup>13</sup> Youth workers conduct after-school programmes for children related to sports. Finally, the Pastoral Care Programme has been implemented to address behavioural problems. The Special Rapporteur, however, notes that it is difficult to establish the effectiveness of these programmes, as monitoring tools and metrics were not readily available to school administrators.

37. The provision of free, compulsory education without discrimination, coupled with targeted financial support and reasonable social support in schools have contributed to Seychelles having achieved its education-related Millennium Development Goals before the 2015 target date. Primary school enrolment has averaged 99 per cent from 1991 to 2012, and graduation averages are also very high.<sup>14</sup> Male and female literacy rates average 95 per cent, with girls staying in school longer, and achieving higher grades and graduation levels, than boys.<sup>15</sup>

38. The education system in Seychelles has followed an exemplary path for a small island developing State of limited means. Policy measures and reforms have made it possible for Seychelles to meet the education-related Millennium Development Goals well before 2015.

39. The Special Rapporteur was informed that girls are performing increasingly better in national examinations as compared to boys. An African Development Bank report in 2009 noted that girls outperform boys in all subjects across the curriculum.<sup>16</sup> The gap is wider in languages, such as English, French and Creole, but it is also apparent in subjects like mathematics and sciences, which were traditionally male-dominated subjects. Boys make

<sup>11</sup> UNDP, *Report 2013*, p. 43.

<sup>12</sup> *Ibid.*, p. 43.

<sup>13</sup> *Ibid.*, p. 43.

<sup>14</sup> *Ibid.*, p. 43.

<sup>15</sup> *Ibid.*, p. 44.

<sup>16</sup> African Development Bank, *Seychelles Gender Socialization in the Home: Its Impact on Boys' Achievement in Primary and Secondary Schools* (2009), p. 8.

up the majority of underachievers in schools. Girls also perform better in extracurricular activities.

40. The inauguration in late 2010 of the University of Seychelles is a landmark as regards the provision of tertiary education. In 2012, the university had about 300 students in 12 degree programmes, and the desire is to make it an educational hub for the region.<sup>17</sup> The Government has planned to have at least one university graduate per household.<sup>18</sup> Nearly 95 per cent of students pursuing higher studies at the university benefit from government scholarships. Moreover, the university itself has a scholarship scheme that is funded by donations from individuals and the private sector. That is a commendable example of Seychelles fulfilling its obligation under article 13, paragraph 2 (c), of the International Covenant on Economic, Social and Cultural Rights, which provides that “higher education shall be made equally accessible to all, on the basis of capacity, by every appropriate means, and in particular by the progressive introduction of free education”.

41. The University of Seychelles operates in collaboration with the University of London International Programmes, and degrees are awarded from both universities. The University has also formalized partnerships with other universities, including Université de Paris 1 Panthéon-Sorbonne in France, the Edith Cowan University in Australia, the TERI University in India and the Ocean University of China.<sup>19</sup>

42. The Special Rapporteur hopes that Seychelles will continue to build on such achievements, placing education high on the national development agenda, as both the President and the Vice-President of Seychelles have previously been Ministers of Education, and their political commitment is an asset for raising the profile of the right to education.

## VI. Key challenges

43. A number of concerns were brought to the attention of the Special Rapporteur during his visit.

### A. Challenges facing the teaching profession

44. The Special Rapporteur is deeply concerned about the state of the teaching profession in Seychelles. There is a growing shortage of Seychellois teachers, particularly highly educated ones. That is related to the decline in the reputation and status of the profession, as well as difficult working conditions for teachers and limited career prospects.

#### 1. The retention of teachers

45. The retention of teachers, particularly new teachers and those with a university degree, is an issue which also deserves attention. During a visit to a primary school, several male teachers with whom the Special Rapporteur spoke expressed their dissatisfaction, and even their intention to leave the profession once their mandatory teaching period expires.<sup>20</sup>

<sup>17</sup> Lifutso Ts'ephe, “Seychelles Country Profile”. Available from [www.sarua.org/files/Country%20Reports%202012/Seychelles%20country%20profile%20Eng.pdf](http://www.sarua.org/files/Country%20Reports%202012/Seychelles%20country%20profile%20Eng.pdf).

<sup>18</sup> Seychelles, “National Report: Preparation”, p. 21.

<sup>19</sup> Phillip Fine, “Seychelles: More than a honeymoon destination”, *University World News*, 17 July 2011. Available from [www.universityworldnews.com/article.php?story=2011071516490015](http://www.universityworldnews.com/article.php?story=2011071516490015).

<sup>20</sup> Teachers who receive government scholarships to study at university, in Seychelles or abroad, are required to teach in Seychelles for a period of time, or must repay the financial assistance they received.

The economy of Seychelles has diversified in recent decades, and it offers secondary school leavers and university graduates an ever increasing number of jobs which pay more and offer less challenging working conditions than teaching. The Special Rapporteur learned that well-performing students aspire to “white collar” positions or more lucrative positions within the private sector and the dominant tourism industry. Dedicated teachers are also increasingly faced with disciplinary problems among students and must cope with growing administrative workloads. The recruitment and retention issues in the teaching profession are a matter of immediate concern. The number of teachers is declining, particularly those who are new and highly educated, and replacement expatriate teachers are often more costly and at times less effective owing to limited local language skills, including Creole skills.

46. The lack of students interested in pursuing a teaching career is the result of a decline in the reputation and attraction of the profession. The rise of disruptive children and the increase in households experiencing social ills suggests that teaching conditions will continue to become more difficult. The persistence of inadequate remuneration and working conditions may lead to the deterioration of teaching profession. The profession must be made more attractive to ensure a sufficient number of quality graduates seek to pursue the profession.

## **2. Teacher qualifications and working conditions**

47. According to the Government, in 2009, approximately 90 per cent of teachers had teacher training qualifications, and 28 per cent were trained to degree level and above (CEDAW/C/SYC/1-5, para. 341). The majority of the untrained teachers were working at the pre-primary and primary level. There has been an acute shortage of teachers at the secondary level, where approximately 25 per cent of staff is composed of expatriate teachers.

48. The Special Rapporteur was informed that the establishment of the University of Seychelles was intended to be a cost-effective way to train more degree-level teachers without incurring the high costs of university education abroad. Locally educated students are also less likely to seek postgraduate employment overseas. However, with fewer than 10 students enrolled in the bachelor of education programme at the time of the Special Rapporteur’s visit, it appears that many academically qualified students do not wish to pursue such a degree. It is hoped that the Seychelles Institute of Teacher Education, established in January 2014, will assist in addressing those challenges.

49. Teachers also face problems related to a lack of discipline and respect among students. Efforts to engage parents through School Councils -have only been partially effective; in the worst cases, parents blame the teachers for the problems, rather than resolve them. The lack of a specific mentorship programme for male teachers to help them cope when first joining the profession is also a drawback. The Special Rapporteur supports the idea of such a programme, extended to all new teachers, as the challenges of controlling a classroom are not easily taught in an academic setting.

## **3. Teaching salaries**

50. Teacher remuneration remains a contentious issue in Seychelles. Teachers are relatively poorly paid compared to other positions requiring some level of post-secondary education. That makes it particularly difficult to attract and retain well-educated teachers. It was also reported that teachers with academic degrees do not receive additional compensation for their qualifications. In a meeting with male primary school teachers, the Special Rapporteur was made party to the feelings of dissatisfaction within the teaching profession. Whereas pay levels for the teaching profession were low, more lucrative jobs could be sought in working in industry and for enterprises. In particular, the salary structure of teachers should provide for additional pay for additional education qualifications, ideally

at levels comparable to other degree-level graduates in the public sector. If the standard of teachers is to be raised, the incentives to improve their qualifications must also be raised, while improving social regard for the teaching profession.

#### 4. Temporary and contract teachers

51. The acute shortage of Seychellois, qualified teachers has prompted the Government to fill the gap by recruiting non-national teachers. The Special Rapporteur suggests that this measure should only be used as an emergency one, as it creates a number of concerns. Some of those were brought to the attention of the Special Rapporteur by education professionals and related to the language skills and cultural sensitivities of internationally recruited teachers. Such teachers were reported to have difficulty speaking or understanding Creole, particularly in primary schools, where Creole is still the first language of most students and English is just being introduced. Even when English is the language of instruction, students have difficulty understanding on account of teachers' accents. At a minimum, better language skills should be required during the recruitment process. In addition to impairing learning in the classroom, the lack of Creole-language skills is said to contribute to discipline problems with some students, not having adequate English language skills.

52. Internationally recruited teachers receive additional financial incentives to teach that are not offered to local teachers. That disparity further contributes to the erosion of motivation within the profession, and was reported as a concern by a number of teachers during the visit.

53. The Special Rapporteur would like to warn against hiring teachers on a contractual basis and the reportedly growing use of short-term contracts for new teachers. Those practices undermine the profession by making it less stable and attractive. It makes the teaching profession precarious and saps teachers' morale, motivation and commitment.<sup>21</sup> The teaching profession should in fact be valued as a coveted career with due public regard to it as a form of public service of the utmost importance.

## B. Imperatives of quality in education

54. The Education Sector Medium Term Strategy 2013–2017, mentioned above, seeks to improve collaboration between the Ministry of Education and key stakeholders to strengthen the quality of education in Seychelles. Although student-teacher ratios are relatively good, at around 13 pupils per teacher in primary education and 12 pupils per teacher in secondary education,<sup>22</sup> quality imperatives require further attention for developing and applying necessary norms and standards. With nearly 80 per cent of education funds allocated to personnel emoluments, there are meagre resources available to upgrade school buildings and equipment. The public school infrastructure should be reviewed to ensure it meets national standards. In the education budget allocation, greater consideration should be given to the provision of resources for quality education. Moreover, school administrators shared their concern with the Special Rapporteur that the lack of modern information and communication technology equipment, and of adequately trained staff, negatively affected their ability to effectively enhance the education system.

55. In response to the 2009–2010 Education Reform Action Plan and in a drive towards improving standards and quality, Seychelles developed in 2013 the National Assessment

<sup>21</sup> On the negative impact of the contractual teaching on quality, see UNESCO, "EFA Global Monitoring Report 2013-14: Teaching and Learning: Achieving quality for all" (Paris, 2014), pp. 256–259.

<sup>22</sup> Taken from [www.quandl.com/education/seychelles-all-education-indicators](http://www.quandl.com/education/seychelles-all-education-indicators).

Framework to better assist teaching and learning. The aim of the framework is to “build a coherent and comprehensive system of quality education and training, reflecting shared universal and national values, which promote the integrated development of the person and empower him/her to participate fully in social and economic development”. With a view to fostering the holistic development of children to enable them to acquire the knowledge, skills, competence and attitude necessary in today’s world and with an emphasis on “acceptable professional standards” of quality,<sup>23</sup> the Framework focuses on inclusion and equity, placing students at the centre, with the intention of promoting student-centred learning, self-esteem and learning to learn.

56. The Framework provides that, pursuant to the Education Act of 2004, “assessments shall be conducted in accordance with regulations at the end of each key stage of primary and secondary schooling to evaluate the performance of students in relation to the targets of the national curriculum” and makes provisions for national testing to take place at the end of each key stage.<sup>24</sup> That is indeed commendable for maintaining enduring quality in learning. Accordingly, the national assessment provides a sense of students’ achievements by identifying areas of strength and weaknesses: “what is assessed must be developmentally and educationally significant.”<sup>25</sup>

57. Similarly, in order to respond to imperatives of quality, the National Curriculum Framework, adopted in 2013, creates the “entitlement to high standards of education”,<sup>26</sup> placing emphasis on learning for every student in all schools that will enable them to succeed.<sup>27</sup> It recognizes the importance of the diversity of educational needs and a student-centred approach to learning and teaching at key stages — early childhood, primary education, and secondary education, with foundations for lifelong learning — along with national development priorities.

58. In that respect, the Special Rapporteur also recognizes the importance of the Seychelles Qualifications Authority, established by the Seychelles Qualifications Act (2005). Its primary purpose is to develop and implement the National Qualifications Framework to provide nationally recognized standards.

59. In that context, it is important to mention developments with respect to performance monitoring. The Education Reform Action Plan (2009–2010–), already mentioned, laid the framework for the establishment of performance management systems to evaluate the quality of teaching, administration and the education curriculum. The plan also established monitoring and evaluation committees. However, a lack of performance management tools and in particular information technology systems, as well as personnel qualified in these areas, makes it difficult to evaluate the effect of changes made to the education system. The Special Rapporteur emphasizes that those areas must be strengthened so as to facilitate assessment of the impact of current and future reforms.

<sup>23</sup> Seychelles, Ministry of Education, “The National Assessment Framework: Supporting a new vision for learning” (Mont Fleuri, 2013), pp. 2 and 4.

<sup>24</sup> *Ibid.*, p. 2.

<sup>25</sup> *Ibid.*, p. 4.

<sup>26</sup> Seychelles, Ministry of Education, “The National Curriculum Framework: Supporting a new vision for learning”, p. 10.

<sup>27</sup> *Ibid.*, p. 1.

### C. Reinvigorating the University of Seychelles

60. Until the establishment of the University of Seychelles in 2009, approximately 100 students were annually sent to study at universities abroad through national scholarships. Partnerships were developed with universities in the United Kingdom of Great Britain and Northern Ireland, France, Australia and elsewhere. However, the very high salary differential between jobs available in Seychelles and those available to international graduates abroad contributed to a high number of students opting to stay abroad at the end of their studies.

61. The University of Seychelles was established in 2009 to address, inter alia, that concern so that as a national university, it can provide degree-level teaching, and research programmes, and minimize the need for students to be sent abroad for studies. The university teaching degree programme was developed to improve the qualifications of teachers, particularly those with a two-year diploma or less, who are predominantly teaching at the primary-school level.

62. The creation of the university involved bringing teaching certificate and diploma programmes from the former School of Education, which was previously administered by the Ministry of Education, to the university in an effort to ensure that more teachers would graduate with a four year degree. However, very few students interested in teaching are academically qualified for the four-year degree programme, and those enrolled in the School of Education diploma programmes were forced to begin their studies again upon entering the university. The Special Rapporteur notes that the lack of students is not just a result of the difficult transition from the School of Education to the University of Seychelles, but that it also reflects the relatively low attraction of the teaching degree for qualified students. As a result, four years following the founding of the university, there are very few prospective graduates of any teaching programme. Replacing the old pattern of teacher education with a radically new system has created serious gaps that need to be bridged.

### D. Establishing gender balance in education

63. Girls' performance in general education overshadows that of boys. According to available reports, girls outperform boys, in part because of parental and teacher attitudes that push girls to stay in school, while neglecting to attend equally to the performance concerns of boys.<sup>28</sup> The performance disparity has recently become more pronounced at the university level. It has been suggested that the disparity is also the result of a number of social problems, including greater drug dependence, school behavioural problems and learning difficulties among young men.<sup>29</sup> Boys also leave school earlier, often to enter the workforce.

64. In post-secondary programmes, including technical post-secondary institutions, men outnumber women overall, although the ratio is declining.<sup>30</sup> Women also continue to be heavily underrepresented in technical and vocational post-secondary institutions, such as the Maritime Training Centre and the Seychelles Institute of Technology.<sup>31</sup> The two institutes traditionally attracted the students with the lowest academic achievements, although that may be improving. Low female enrolment may also be related to low female employment rates in those fields, as some employers, such as construction or shipping companies, may

<sup>28</sup> UNDP, *Report 2013*, p. 42.

<sup>29</sup> *Ibid.*, p. 45.

<sup>30</sup> *Ibid.*, p. 44.

<sup>31</sup> *Ibid.*, p. 45.

be unwilling to accommodate female staff, for example, by providing separate toilet facilities.

### **E. Skills development: ascribing value to technical and vocational education and training**

65. During his visit to primary and secondary schools, the Special Rapporteur was not surprised to learn that vocational training was seen as a career path for low-performing students and school dropouts. Following his visit to a technical college, he was informed that there were at times fewer applicants for some technical programmes than there were places available. Moreover, collaboration with industry was weak in areas outside of tourism, and many companies preferred to hire employees from abroad, justifying their choice by the lack of skilled local workers.

66. Increasing the attraction of technical and vocational training and education within Seychelles must begin in the school system. Under the present system, top students are encouraged to take the International General Certificate of Secondary Education in the final two years of secondary school. That approach streams students into academic careers, with only those who do not succeed turned towards vocational options. The perception of technical and vocational education and training as a career path of last resort must be transformed; technical and vocational education and training should be made more attractive and esteemed as a system that produces the skilled workers that the economy of the Seychelles requires. Further, the transformative role of technical and vocational education and training calls for ameliorating the quality of technical and vocational education and training programmes and institutions. A project memorandum approved by the Government in 2009 and implemented since 2011 seeks to address those issues, but much work remains to be done in that area.

67. The Special Rapporteur observed with concern that professional post-secondary institutions reportedly received inadequate funding to maintain their buildings and operate their classes with adequate raw materials. The UNESCO Revised Recommendation concerning Technical and Vocational Education states: “Government and the private sector should recognize that technical and vocational education is an investment, not a cost, with significant returns”.<sup>32</sup> It should be ensured that the quality of technical education is sufficiently high and respectable to allow graduates to be attractive to potential employers, without excessive additional training requirements. That is all the more necessary as the national technical and vocational education and training curriculum reflects the learning areas and acquisition of “practical skills and attitudes, understanding and knowledge relating to occupations in various sectors of economic and social life,” recognizing the importance of applying knowledge and skills to design and creative processes and “develop an enterprising ethos” with sustainable opportunities.<sup>33</sup>

68. With more than 12,000 foreign skilled workers on its territory, Seychelles is dependent upon expatriates. The shortage of skilled tradespersons leaves serious gaps. The Government must develop innovative approaches to ensure that national human resource policies and the education system reduce that dependence on foreign workers by developing a competent and skilled national workforce. The human resources development strategy needs to harmonize with the immigration policy geared towards increasing the number of

<sup>32</sup> Adopted by the General Conference of UNESCO at its eighteenth session, Paris, 19 November 1974, UNESCO Revised Recommendation concerning Technical and Vocational Education, para. 9.

<sup>33</sup> Seychelles, “The National Curriculum Framework”, p. 22.



trained workers. Developing a competent and skilled national workforce for is indispensable for reducing dependence on expatriates.

## **F. Emerging challenges to skills requirements emanating from the “Blue Economy”**

69. As an indispensable component of the drive towards quality education, skills development through technical and vocational education and training is particularly necessary to meet the critical challenges of an increasingly globalized economy, and the rising aspiration of youth. However, technical and vocational education and training should be an integral part of secondary education, with pathways for the pursuit of higher education. It is encouraging that Seychelles recognizes the need for imparting skills that are conducive to fostering sustainable development.

70. The Special Rapporteur would like to particularly emphasize the importance of the emerging concept of the “Blue Economy”, emanating from the vision of sustainable development to which the Government of Seychelles attaches great importance. The concept of the “Blue Economy” seeks to diversify economic development with a focus on maritime economic opportunities. Those range from tourism-related activities, including the development of sailing, diving and cruise-ship-related activities, to shipping and port facilities; international maritime trade and navigation; and the development of maritime resources, including fishing, aquaculture and underwater resource extraction. These emerging industries will require a technically skilled workforce.

71. Operationalizing a policy framework for developing the “Blue Economy” should be premised upon its various educational dimensions, with the focus on skills development in key areas. The concept of the “Blue Economy” encompasses several potential areas of importance, including shipping and port facilities, fisheries, tourism, aquaculture, energy, biotechnology and submarine mining.<sup>34</sup> It also requires an integrated and holistic approach to the conservation of biodiversity. It is important to ensure that durable international cooperation underpins all of its aspects, including research as a key component. The university consortium of small island developing States administered by the University of West Indies in Jamaica, which groups six universities of small island developing States, offers considerable potential, particularly regarding its mission to enhance graduate education institutions in such States by facilitating capacity development.<sup>35</sup> Studies and research on sustainable development on which the Consortium is working, including a joint master’s degree, are important to consider, all the more so as the Seychelles Sustainable Development Strategy 2011–2020 recognizes the importance of education for sustainability.

## **G. Challenges of societal dimensions of education: personal and social education**

72. In recognition of the many social challenges faced by some students at home and in their communities, a salient feature of the education curriculum is inclusion of a personal, social and citizenship education programme for teaching civics, religion and social arts programmes aimed at educating children in a holistic fashion. The unique programme has the advantage of being designed to meet the current social concerns of the Seychellois, and is an important measure to assist in the full development of the child.

<sup>34</sup> Seychelles, “Seychelles Concept Paper on the Blue Economy”, (2013).

<sup>35</sup> Seychelles, “National Report: Preparation” (2013), p. 30.

73. The provision of personal and social development is at the core of the personal, social and citizenship education, and the national curriculum as a whole. Organized around four major strands — the family, health and well-being; moral and spiritual education; citizenship education; and careers education — personal, social and citizenship education encompasses some of the essential skills, knowledge and understanding, attitudes and values to help children and young people make sense of their life experience. It thus supports the “holistic development of students”<sup>36</sup> which is an important part of the right to education. A noteworthy feature of such education is that it places emphasis on the development of an awareness of personal values, rights and responsibilities, and the values of human rights.<sup>37</sup>

74. However, during his visit, the Special Rapporteur was concerned to hear that the personal, social and citizenship education programmes are not evaluated through testing as such subjects as mathematics, science or language classes are, and that the programme is not yet regarded by many teachers and students as a rigorous academic course, particularly in contrast to classes related to the International General Certificate of Secondary Education. The Special Rapporteur considers it important for the Government to develop a robust evaluation system to counter those issues if personal, social and citizenship education is to have a meaningful role in the education of children and their development. This can dissuade students ignoring coursework if it has no impact on their academic standing; and it can also engage teachers to take more responsibly in teaching personal, social and citizenship education. When social values are deemed an important part of citizenship, the programme should be treated as seriously as any other. That will also require engagement with parents and teachers, to ensure the all stakeholders understand and support the purpose of the programme.

## H. Social Renaissance Programme

75. In an effort to address increasing social issues in the home, President Michel launched the Social Renaissance Programme in 2011. The programme is highly significant in embodying the concept of “humane development”, which is enshrined in the Constitution of Seychelles.

76. The programme includes the National Plan of Action for Social Renaissance, developed through extensive consultation with citizens and civil society. It raises some of the most serious social concerns for national discussion. Under the action plan, the challenges faced by youth today must be voiced through public debate, in which all stakeholders in education have an important role to play. Social and disciplinary problems in schools in Seychelles continue to be major issues in the school environment.<sup>38</sup> Moreover, domestic violence is a phenomenon which cannot be neglected, especially given its repercussions on the nation’s youth.

77. The Social Renaissance Programme and its plan of action seek to create a multi-ministerial framework to address social issues of national concern, and that in collaboration with civil society and religious organizations. The national-level endeavour by the Government to grapple with the societal dimensions of education is evidenced by the

<sup>36</sup> Seychelles, “The National Curriculum Framework”, p. 24.

<sup>37</sup> Ibid.

<sup>38</sup> For details, see André Leste and Egbert Benstrong, *SACMEQ III Project in Seychelles: A study of the conditions of schooling and the quality of education* (Southern and Eastern Africa Consortium for Monitoring Educational Quality), table 5.6, p. 50.

subcommittees created in six areas: (a) drugs and crime, (b) education, (c) employment, (d) health and high-risk behaviour, (e) community relationships and (f) personal responsibility.

78. The plan of action envisages a number of individual projects, supervised by appropriate government ministries, in an effort to raise awareness of the issues plaguing society, and attempting to engage with parents, civil society and government agencies to identify solutions. The Special Rapporteur is very supportive of that approach, and encourages the Government to provide sufficient resources and staffing to ensure that projects are measured for effectiveness, and that evidence-based policy recommendations can emerge from this project of high national importance.

79. The Special Rapporteur shares the concerns of many teachers, administrators and government ministers regarding the increasing incidents of disruptive behaviour and social problems affecting schools of all levels. He is appreciative of the “whole-of-government” approach being championed by way of the Social Renaissance Programme through the inclusion of multiple government ministries to address these problems.

80. The Social Renaissance Programme is well conceived in the context of the 50th Anniversary of the Solemn Declaration of the Organization of African Unity and the African Union embracing the concept of African Renaissance and setting the pan-African priorities of vision 2060 extending over next 50 years.

## VII. Conclusions

81. **The education system in Seychelles has followed an exemplary path for a small island developing State of limited means. The Constitution and education laws incorporate the country’s international obligations under the right to education. Policy measures and reforms have made it possible for Seychelles to meet the education-related Millennium Development Goals well before 2015. The emphasis on equality in education has significantly addressed differences in achievements based on gender and race, creating a system which provides equal opportunity for all based on ability. Public spending on education, at over 4 per cent of gross domestic product, is commendable and the establishment of the University of Seychelles in 2009 is a milestone achievement.**

82. **The Special Rapporteur is encouraged by the commitment the Government of Seychelles has shown towards implementing the right to education. The Government continues to engage actively with international organizations, as well as bilaterally with partner nations and educational institutions, to improve its education system. Seychelles has achieved universal access to basic education and must now continue to take measures to improve the quality of the education system, with the focus on key challenges, such as improving professional status of and social regard for the teaching profession; improving technical and vocational education and training; meeting social challenges and promoting social and personal education in face of social and behavioural problems among students, which are becoming an ever more serious impediment to learning in classrooms; and intensifying normative action for responding to imperatives of quality, including investment in infrastructure and equipment. All of those issues need to be addressed in an endeavour to improve the education system.**

83. **The “Blue Economy”, emanating from the vision of sustainable development to which the Government of Seychelles attaches great importance, is an area of great potential — nationally, regionally and internationally. The concept seeks to create a framework aimed at improving human well-being and social equity in an environmentally sustainable way. It presents a great opportunity for a collaborative**

approach among the small island developing States. Such a human-centred approach to development, which seeks to meet some of today's greatest environmental challenges, can be a valuable source of contribution in the context of current discussions on post-2015 development agenda. The Government should accord high priority to ensure that skills development remains central in national, regional and international initiatives, which are giving shape to the concept of the "Blue Economy".

## **VIII. Recommendations**

84. Taking into consideration the above and his findings during the mission, the Special Rapporteur wishes to make the following recommendations with a view towards contributing to the improvement of the education system in Seychelles.

### **A. Improving teachers' professional standing and social regard for the teaching profession**

85. A review should be conducted on alternative financial and non-financial incentives that can be used to attract and retain teachers. Teachers, particularly the newly recruited, should be provided with additional training on how to effectively control and discipline their classes in a child-friendly approach. The development of a new teacher mentorship programme may be one option. The teachers' Scheme of Service, which provides the terms and conditions of employment for teachers, including salaries, should be further reviewed to identify cost-effective means of improving the conditions of service.

86. The Ministry of Education and school administrators should consider how they can more effectively maintain student discipline within public schools. Efforts to engage with parents and the community through the Social Renaissance Programme, as well as at the local level through school councils-, should be strengthened to ensure troubled young persons are able to receive the needed early assistance, and proper guidance for the pursuit of their studies.

87. The recruitment of highly qualified teachers and administrators from the Ministry of Education to other positions within the Government should be discouraged, and the incentives behind such moves should be addressed. In particular, any disparities in salaries and working conditions for equally qualified workers should be removed as matter of priority.

88. The recruitment of teachers internationally should be used sparingly and the Government should mobilize additional resources for increasing the enrolment of teachers in post-secondary education institutions and their in-service training. Where teachers are hired, care should be taken to find ones who speak or learn CreoleC, and they should be provided with pedagogic support and training to assist them in better relating to their students.

89. The Government should minimize the use of temporary contracts for teacher recruitment, as it negatively affects their motivation and commitment to the profession.

### **B. Upgrading standards and quality in education**

90. Within the framework of the Education Sector Medium Term Strategy 2013–2017, the Government should develop and implement the necessary quality norms and standards. In keeping with the National Assessment Framework developed in 2013,

Seychelles should embrace a “comprehensive system of quality education and learning” based on a holistic concept, which goes beyond the instrumental role of education in mathematical literacy and numeracy, and places a premium on the humanistic mission of education.

91. The quality imperatives should be a determinant factor in investing in education as against recurring expenditure so as provide necessary financial resource base for giving effect to quality standards. Enhancing national investment for fostering quality as a public policy concern deserves much more consideration.

92. The Government should take the necessary measures pursuant to the National Curriculum Framework, adopted in 2013, which creates the “entitlement to high standards of education,” placing emphasis on learning for every student in all schools that will enable them to succeed. In order to develop in children a love for learning, well-trained and motivated teachers are needed to speak to their minds but also to their hearts. That calls for new pedagogical approaches which are child-friendly, inspiring and motivating, and replace any remaining instances of rote learning. Quality education also necessitates that teachers should be capable of developing critical thinking skills in children and adults, and nurture in them moral values.

### C. Strengthening technical and vocational education and training

93. The Government should review the secondary school curriculum with a view to creating a viable, attractive technical and vocational education and training programme, which will provide qualified, capable graduates into professional post-secondary institutes. The review should seek to address the barriers preventing women from entering technical fields and the workforce.

94. The Government should also consider how to address the stereotypes and misinformation about technical and vocational education and training programmes among teachers, students and technical institutions and in the workplace. The Government should take steps to develop an institutionalized framework of collaboration with industry for promoting technical and vocational education and training and developing necessary skills. Schools should partner industry to address the stigma associated with vocational careers. In-school vocational training fairs, on-site school visits, and similar initiatives may help students better appreciate the career possibilities associated with non-academic career options.

95. Teachers must also be trained to enable them better to guide students towards non-academic career options in a positive light. That requires far-reaching reforms of the technical and vocational education and training sector to include the development of much closer collaboration between industry and professional centres. Examples may include the sponsorship of particular programmes needed by the particular industries; work placement programmes; and employees of those businesses could be encouraged to act as practitioner instructors, student mentors or industry representatives in secondary schools to improve the quality of the education and training being provided.

96. Technical and vocational education and training should be ascribed value as a professional career path, with a campaign for raising social regard for it. Policymakers, educators and teachers must help spread the message that competencies and skills that respond to the rising aspirations of youth in today’s globalized economy provide leverage in economic development and social progress.

97. The Government should review its post-secondary educational investment priorities. Funding for technical and vocational education and training programmes

and institutions should be increased to better compare it to investments made for university education, and to ensure that all students receive a high-quality education. National investment in technical and vocational education and training, including post-secondary institutions and higher technical education, should be enhanced to ensure that this sector of strategic importance receives necessary support as a development priority.

98. The Government should explore the diverse range of funding mechanisms and resources for technical and vocational education and training. For example, as part of the preview of the Corporate Social Responsibility Tax, enterprises can be encouraged to invest in such education in recognition of its key importance for industrial development and economic growth. A fund could even be envisaged to leverage existing resources for national programmes for such education and training, in particular for technical equipment and facilities. The Government should consider sharing to the maximum extent possible funding for technical and vocational education and training with industry and the private sector, with appropriate incentives to this end.

#### **D. Meeting social challenges**

99. Seychelles should intensify its national endeavour to respond to the social challenges facing its youth, with the Social Renaissance Programme and related Action Plan as a springboard. That would require reinforcing school-centred resources, including improvements in pedagogy and the delivery of the Personal, Social and Citizenship Education curriculum, school-based health and psychological support, and the Pastoral Care Programme, among others. All such programmes should be carefully coordinated with adequate support and proper evaluation to ensure that they are effective in building the movement for social transformation through education.

100. The implementation of the Social Renaissance Programme should be linked to the National Curriculum Framework, adopted in 2013, which recognizes the need for ethical standards, such as zero tolerance for cheating or plagiarism. The Personal, Social and Citizenship Education curriculum should be strengthened to address the social issues affecting schools. In particular, the curriculum should be made more rigorous, including examinations and evaluations that will encourage secondary school students to perform better in these exams. The curriculum should also be tied into complementary efforts, including parent-teacher councils, in an effort to involve them actively in bringing about social transformation.

#### **E. Envisaging the phased development of University of Seychelles with a master plan strengthening technical and vocational education and training**

101. The manner in which the University of Seychelles is taking shape and its *modus vivendi* calls for careful review. The university must emerge as a seat of learning, with the pursuit of excellence in chosen areas of national priority. The efforts to nurture the university require much more focus on an approach underpinned by the thrust for “institution-building”. The deployment of teachers on a contractual basis should have no place in an incipient institution, which needs full commitment, above all by the teaching community, including long-term research, along with professional dedication to teaching and excellence.

102. The university should be geared in a sustainable manner towards developing certain well-defined disciplines, achieving long-term objectives progressively. It would be ideal if an innovative approach for developing disciplines in response to the emerging concept of “Blue Economy” is launched. The university can thus advance towards specializing in one or two well-defined areas of key importance for Seychelles, with the aspiration of emerging as a world-class research and learning centre, and acquire world fame in those areas of specialization. International collaboration should be strengthened and diversified.

**F. Placing skills development programmes as central to the “Blue Economy”**

103. The “Blue Economy”, emanating from the vision of sustainable development to which the Government of Seychelles attaches great importance, is an area of great potential — nationally, regionally and internationally. The concept is aimed at creating a framework aimed at improving human well-being and social equality and presents a great opportunity for a collaborative approach among the small island developing States. Such an approach to development, which seeks to meet some of today’s environmental challenges, can be a valuable contribution to current discussions on post-2015 development agenda. The Government should accord high priority to ensure that skills development remains central in initiatives in giving shape to the concept of the “Blue Economy.”

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