



**Executive Board of the  
United Nations Development  
Programme, the United Nations  
Population Fund and the United  
Nations Office for Project Services**

Distr.: General

1 April 2013

Original: English

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**Annual session 2013**

3 to 14 June 2013, New York

Item 6 of the provisional agenda

**Country programmes and related matters**

**UNDP results and resources framework  
of the draft common country programme document for Bhutan,  
2014-2018\***

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\* UNDP, UNFPA and UNICEF jointly developed a draft common country programme document for Bhutan, 2014-2018 (DP/FPA/OPS-ICEF/DCCP/2013/BTN/1). The present document is the UNDP organization-specific results and resources framework of the draft common country programme document.



## Annex I. UNDP results and resources framework for Bhutan, 2014-2018

<b>Programme approaches across three outcomes</b> 1. Integrate natural resources management into climate change adaptation and mitigation, with strengthened environment and income-generation linkages. Reduce inequality and increase resilience, address underemployment – particularly for rural women – and youth unemployment in rural and urban areas, through access to knowledge, resources and markets, building on value-chain development and trade diversification. Strengthen government capacity to manage climate-induced and other disaster risks. 2. With Government and partners, help to strengthen the legal and policy environment for gender equality; increase gender mainstreaming capacity in key governmental and non-governmental organizations; increase public awareness of gender-based violence and the capacity of service providers to coordinate through improved referral systems; promote economic rehabilitation of victims; and foster access to counselling and peer support. 3. Help to strengthen public finance and data management and monitoring systems, and promote national and local-level action to achieve gender equality, through gender-responsive budgeting. Promote public participation through capacity development of civil society. Enhance capacity of local governments to engage in rights-based development planning and implementation, integrating disaster management priorities and adhering to rules and regulations. Promote access to justice, in particular by vulnerable people, through public advocacy.		
<b>National priorities:</b> Full employment; green, climate-resilient development; sustainable management of natural resources; disaster resilience		
<b>Related focus area(s):</b> Poverty eradication; environment and sustainable development; disaster risk management.		
<b>Outcome 1, indicators</b> (a) Total greenhouse gas emissions. <i>Baseline</i> 2,085.84 Gg. <i>Target</i> Carbon neutral. (b) Poverty rate. <i>Baseline</i> Multidimensional poverty index: 25.8%; poverty rate: 15%; Gini coefficient: 0.35. <i>Target</i> poverty index below 15%; poverty rate below 10%; Gini: 0.3. (c) Youth unemployment and underemployment (sex disaggregated). <i>Baseline</i> Youth unemployment 7.3% (female 7.2%); underemployment 17.2% (monthly earning below Nu 1,000). <i>Target</i> Youth unemployment: 5% (men and women); underemployment (to be set). (d) Percentage of government expenditure for environment and disaster-risk reduction. <i>Baseline</i> Public environment expenditure ratio: 8.1% for 2009-2010; Disaster: 0.02% of total tenth plan budget. <i>Target</i> 8.5% (environment); 0.03% (disaster).		
Outputs and indicators	Partners	Resources
<b>Output 1.1</b> Increased capacities for integrated natural resource management, climate change adaptation and mitigation capacities, and poverty-environment linkages <b>Indicators</b> (a) Number of households using fuel-efficient stoves <i>Baseline</i> 100. <i>Target</i> 20,000. (b) Number of ‘green’ industries, services and products promoted <i>Baseline</i> 0. <i>Target</i> 5. <b>Output 1.2</b> National and local institutions better prepared, responding to and reducing climate-induced and other disaster risks <b>Indicators</b> (a) Percentage of municipal authorities with standard procedures for disaster preparedness <i>Baseline</i> 0.	<i>Central:</i> Gross National Happiness and National Environment commissions; Ministry of Economic Affairs; Ministry of Labor and Human Resources; Ministry of Agriculture  <i>Local:</i> Department of Local	Regular \$1,215,000  Other: \$20,046,000

<p><i>Target 4%</i> (b) Number of local governments with disaster management plans <i>Baseline 6. Target 8</i></p> <p><b>Output 1.3</b> Increased pro-poor and gender-responsive trade opportunities</p> <p><b>Indicators</b> (a) Number of recommendations of diagnostic trade integration studies implemented <i>Baseline 0. Target minimum 5.</i> (b) Number of products/industries meeting national standards (seal of excellence and quality) <i>Baseline 23. Target 30.</i></p> <p><b>Output 1.4</b> Youth, women, rural poor and underemployed have access to sustainable employment, focusing on cottage, small and micro-enterprises</p> <p><b>Indicators</b> (a) Number of business incubation centres operational at regional level <i>Baseline 0 Target minimum 3</i> (b) Number of jobs created by enterprises adopting green technology or business practices <i>Baseline 0 Target 50-100</i> (c) Percentage of villages in the Rural Economic Advancement Programme implementing sustainable, innovative income-generating activities <i>Baseline 10 Target 23</i> (a) Number of rural women in five targeted districts with viable business plans or new business financing applications <i>Baseline around 500 Target (to be set)</i> (b) Number of partnerships with civil society for social protection and empowerment of vulnerable groups <i>Baseline 4 Target 5-8</i></p>	<p>Governance, local governments.</p> <p><i>Others:</i> United Nations and non-governmental organizations, media, private sector and South-South cooperation</p>	
<p><b>National priorities:</b> Creation of a gender-friendly environment for women's participation and leadership; addressing the needs of vulnerable groups</p>		
<p><b>Related UNDP focus area(s):</b> Gender equality and women's empowerment</p>		
<p><b>Outcome 3, indicators</b> (a) Number of gender-responsive laws and policies in place. <i>Baseline 0. Target 3</i> (one piece of legislation; two policies). (b) Percentage of women accepting domestic violence. <i>Baseline 68%. Target 55%</i> (c) Number of observations from the Convention on the Elimination of All Forms of Discrimination against Women incorporated into policies and programmes. <i>Baseline 0% (2014 submission). Target 80%.</i> (d) Enactment of domestic violence bill. <i>Baseline Bill with National Council. Target Bill passed and operational.</i></p>		
<p><b>Outputs and indicators</b></p>	<p><b>Partners</b></p>	<p><b>Resources</b></p>
<p><b>Output 3.1</b> Legal and policy environment for advancing rights and protection of women strengthened.</p> <p><b>Indicator</b> Timeliness and quality of reporting on concluding observations of the Convention on the Elimination of All Forms of Discrimination against Women (with UNICEF). <i>Baseline Seventh periodic report. Target Eighth periodic report, submitted in full and on time.</i></p> <p><b>Output 3.2</b> Gender mainstreaming in key ministries, autonomous bodies, non-governmental organizations</p>	<p><i>Central:</i> National Commission for Women and Children, National Legal Institute, Ministry of Foreign Affairs, Royal Bhutan Police.</p>	<p>Regular: \$80,000</p> <p>Other: \$620,000</p>

<p>and private companies strengthened.</p> <p><b>Indicator</b> Percentage of key ministries, autonomous bodies, non-governmental organizations and private companies with resourced gender mainstreaming strategies <i>Baseline 0. Target 60%</i> (selected entities).</p> <p><b>Output 3.3</b> Boys, men, girls and women have increased awareness and display positive attitudes towards preventing and eliminating gender-based violence.</p> <p><b>Indicators</b> (a) Number of service centres (shelters, community support, health) providing services at district level (with UNFPA) <i>Baseline 1. Target 4.</i> (b) Number of networking groups with trained counsellors (with UNICEF) <i>Baseline 0. Target 5.</i> (c) Percentage of men and boys engaged as ‘champions’ to eliminate gender-based violence <i>Baseline 3%. Target 15%.</i></p>	<p><i>Local:</i> Local governments; Department of Local Governance</p> <p><i>Others:</i> non-governmental organizations, media, United Nations organizations, South-South cooperation</p>	
<p><b>National priorities:</b> Improved public service delivery, motivated public servants, and implementation of a government performance system; strengthened democracy and governance; gender-friendly environment for women’s participation; corruption reduced.</p>		
<p><b>Related UNDP focus area(s):</b> Democratic governance</p>		
<p><b>Outcome 4, indicators</b> (a) National integrity assessment index <i>Baseline 7.44. Target 10.</i> (b) Percentage of youth and women (disaggregated) reporting participation in local and national decision-making <i>Baseline none. Target youth: 20%; women: (to be set).</i> (c) Number of local governments implementing performance-based budgeting <i>Baseline 4. Target 221.</i></p>		
<p><b>Outputs and indicators</b></p>	<p><b>Partners</b></p>	<p><b>Resources</b></p>
<p><b>Output 4.1.</b> Key systems of national and local institutions strengthened for effective public finance management, integrated monitoring of plans and programmes and evidence-based decision-making.</p> <p><b>Indicators</b> (a) Percentage of national and local government institutions incorporating gender-responsive planning and budgeting <i>Baseline 0. Target 70%.</i> (b) Number of national institutes capable of delivering sustainable high-level research training (methods, policy) <i>Baseline 0. Target more than 1.</i> (c) Percentage of government plans and programmes entered into the national planning and monitoring system <i>Baseline None. Target 100%.</i> (d) Number of offices at subnational level with trained personnel in data management and use (with UNFPA and UNICEF) <i>Baseline None. Target 205.</i></p> <p><b>Output 4.2</b> Central and local governments better able to deliver effective, equitable public services.</p> <p><b>Indicators</b> (a) Reduction in average turnaround time <i>Baseline 7-30 days across 21 services. Target 1-7 days.</i> (b) Number of integrated community centres with functional online services <i>Baseline 70. Target 205.</i></p> <p><b>Output 4.3</b> Women and youth have increased opportunities to participate in leadership, policymaking, and</p>	<p><i>Central:</i> Gross National Happiness Commission, National Council, National Assembly, Royal Audit Authority, Ministry of Finance, Election Commission</p> <p><i>Local:</i> Department of Local Governance, local governments.</p> <p><i>Others:</i> Academia, think tanks, non-governmental organizations, media, United Nations organizations, South-South</p>	<p>Regular: \$1,549,000</p> <p>Other: \$2,690,000</p>

<p>the planning and implementation of development plans.</p> <p><b>Indicators</b></p> <p>(a) Percentage of women, elected or appointed, who head committees <i>Baseline</i> None. <i>Target</i> 30%.</p> <p>(b) Number of recommendations made annually through youth forums to influence national and local development plans (with UNICEF) <i>Baseline</i> 2. <i>Target</i> 5.</p> <p><b>Output 4.4</b> Media and civil society organizations are better able to promote the participation of women and men in public decision-making.</p> <p><b>Indicators</b></p> <p>(a) Percentage of adult population reached by civic education (by sex) <i>Baseline</i> 30%. <i>Target</i> 85%.</p> <p>(b) Number of media professionals trained on their role in deepening democracy (by sex) <i>Baseline</i> None. <i>Target</i> (to be set).</p> <p><b>Output 4.5</b> People have increased access to formal and informal justice redress mechanisms.</p> <p><b>Indicator</b></p> <p>Percentage of cases resolved through alternate dispute-resolution <i>Baseline</i> None. <i>Target</i> 20%.</p>	cooperation	
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**UNDP indicative resources, 2014-2018**

Regular: \$ 2,844,000

Other: \$ 23,356,000

**Total: \$ 26,200,000**

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