

# UNITED NATIONS CHILDRRN'S FUND <br> FINAPCUL REPORT ATD ACCOUNTS <br> for the year 1967 <br> and <br> REPARTS OF TIIL BOARD OF ADDITORS 

GENERAL ASSEMBLY<br>OFFICIAL RECORDS : TWENTY-THIRD SESSION SUPPLEMENT No. 6B (A/7206/Add.2)

## UNITED NATIONS CHILDREN'S FUND

## FINANCIAL REPORT AND ACCOUNTS for the year 1967 and

# REPORTS OF THE BOARD OF AUDITORS 

GENERAL ASSEMBIY<br>OFFICIAL RECORDS : TWENTY-THIRD SESSION<br>SUPPLEMENT No. 6B (A/7206/Add.2)



## UNITED NATIONS

## NOTE

Symbols of United Nations documents are composed of capital letters combined with figures. Mention of such a symbol indicates a reference to a United Nations document.
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Sir,
I have the honour to transmit to you the financial statements relating to the United Nations Children's Fund with respect to the financial year ended 31 December 1967, and to the Greeting Card Fund for the period ended 30 April 1967. These statements have been examined and certified by the Board of Auditors.

In addition to the above, and in accordance with the relevant resolution of the General Assembly, I have the honour to present the reports of the Board of Auditors with respect to the above Accounts.

Accept, Sir, the assurances of my highest consideration.
(Signed) S.M. RAZA
Chairman of the United Nations Board of Auditors

The President of the General Assembly
of the United Nations
New York

## PART ONE:

UNITED NATIONS CHILDREI'S FUND

The financial record shows the year 1967 to have been an important one for UNICEF with record levels of assistance approved through allocations and implemented through expenditures.

A summary of programme progress and trends in 1967 is provided in the Executive Director's General Progress Report to the June 1968 Board session ( $\mathrm{E} / \mathrm{ICEF} / 573$ ) and in addenda covering the regions (Add.I-7). A review of UNICEF assistance policies which were endorsed by the Executive Board in 1967 is now available under the title Strategy for Children.*

The financial report shows that UNICEF is managing its current operations with a minimum level of funds in hand or working capital. Every additional $\$ 1$ million of contributions, governmental or private, can be translated immediately into project assistance. Currently the Fund is rejecting good project proposals for lack of resources.

It was gratifying to have the warm endorsement in 1967 by the Economic and Social Council and the General Assembly of the UNICEF $\$ 50$ million income goal, and the adoption of unanimous resolutions endorsing the policies and programmes of UNICEF. It is clear, however, that financial support must take a significant upward turn if this goal is to be reached by the end of 1969.

## A. FINANCIAL REFORT FOR THE YEAR ENDED 31 DECEMBER 1967

1. Both income and expenditure of the United Nations Children's Fund (UNICEF) increased substantially during 1967. While expenditure reached the level planned, income aid not do so and expenditure exceeded income by $\dot{\phi} 1.5$ million. The financial plans adopted by the Executive Board at its 1966 and 1967 sessions foresaw greater expenditure than income in order to reduce funds in hand to the minimun level needed as working capital. The $\$ 15$ million of funds in hand at 31 December were within the target range approved by the Board.

## Inccme

2. Total income in 1967 was $\$ 38.5$ million, an increase of $\$ 3.3$ million, or 9.4 per cent over 1966. In 1966, the increase over the preceding year was \$2. 2 million or 6.6 per cent. Government contrilutions of $\$ 28.4$ million exceeded tiose for $1966 \mathrm{by} \phi \mathrm{l} .1 \mathrm{million}$. On the one hand there was a welcome number of increases from scme thirty contributing Govemments, but on the other hand there was a number of offsetting reductions due to devaluations of non-dollar currencies contributed during the year. Inceme from non-governmental sources, including, the Greetin: Card Fund and other income, totalled $\$ 10.1$ million, or 26 per cent of total income in 1967. The increase of $\$ 1.6$ million over 1966 was due mainly to a growth in funds raised by National Committees for adopted projects in Europe and through Halloween collections in the United States and Canada.

## Expenditure

3. Total expenditure amounted to $\$ 39.9$ million. This was an increase of $\$ 3.8$ million over that in 1966.

## Administrative and operational services expenditures

4. In 1967 net administrative costs amounted to $\dot{\$} 2.8$ million, or 7.24 per cent of total expenditure. This compares with $\$ 2.6$ million, or 7.36 per cent in 1966 . Net onerational services costs were $\$ 4.8$ million compared with $\$ 4.3$ million in 1966. In addition, in 196, local costs of certain UNICEF field offices to an amount of $\$ 0.9$ million were defraver by cash contri"butions from Governments receivinc UNICEF aid.

## Allocations

5. Net allocations approved by the Executive Board in 1967 amounted to $\$ 47.6$ million. Total approved allocations remaining to be fulfilled a,t 31 Decemler 1967 totalled Wh $^{2} 3.3$ million. Against this total, UNICEF held at that date supplies in ware ouse and in transit at a value of $\$ 7.4$ million and hed advanced $\$ 2$ million to Governments and United Tations organizations for stipends, training grants and other projects. Remaininc net assets at

31 December 1967 represented by cash funds in hand (cash at banks and short-term investments totalling $\$ 15$ million) and receivables ( $\$ 13.9$ million) less liabilities other than allocations ( $\$ 6.1$ million) amounted to $\$ 22.8$ million. This left a total of $\$ 31.1$ million of approved allocations at this date to be financed from future income. The comparable amount at 31 December 1966 was $\$ 22$ million. The increases during 1967 in the amount of unfulfilled approved allocations, and that part thereof to be financed from future income, indicate the effect of the request of the Executive Board at its May 1966 session to put UNICEF funds into more rapid use. Against unfulfilled allocations at 31 December 1967, there were contractual commitments for supplies and equipment ordered totalling $\$ 10$ million, whereas cash funds mentioned earlier totalled $\$ 15$ million. In addition, commitments approved by the Executive Board to be fulfilled by allocations in future years amounted to $\$ 30.5$ million at 31 December 1967 compared with $\$ 26.6$ million at 31 December 1966.

## B. REPORT OF THE BOARD OF AUDITORS

1. The Executive Director of the United Nations Children's Fund submitted the foilowing statements for certification by the Board of Auditors:

$$
\left.\left.\begin{array}{ll}
\text { Statement I. Income and expenditure for the year ended } \\
& 31 \text { December I967; }
\end{array}\right\} \begin{array}{rl}
\text { Statement II. Financial position at } 31 \text { December 1967; }
\end{array}\right\} \begin{aligned}
& \text { Statement III. Administrative and operational services, budgetary } \\
& \\
& \\
& \\
& \text { estimates, obligations incurred and unencumbered } \\
& \text { balance for the year ended } 31 \text { December 1967. }
\end{aligned}
$$

2. The Roard wishes to point out that the total actual income and expenditures incurred by UNICEF in its operations and administration all over the world are reported partly on statement I mentioned above, which shows a summary of assistance operations for the year, and partly on tables which cover an integral part of the over-all operations.
3. UNICEF intends to revise and expand in 1968 accounts tile information presentiy given as part of the yearly financial report submitted by the Executive Director, but which has not been submitted with the statements and supporting schedules for the certification of the Board of Auditors. Income and expenditure shown separately in tables and notes will therefore form part of the financial statements for the year 1968.
4. The tables mentioned in paragraph 3 above refer to the following: table 6 (of the Financial Report) on trust funds showed $\$ 885,766.65$ of expenditures and $\$ 912,457.33$ of inccme. Table 7 on Public Information Revolving Fund showed expenditures in the amount of $\$ 324,269.33$ and inccme amounting to $\$ 284,486.87$. Expenditures incurred in order to maintain the Copenhagen Packing and Assembly Centre operation, amounting to $\$ 599,051.85$ in 1967 , which were not shown separately in any table, but were absorbed by charging programme allocations, will be indicated in the future in an additional table covering this and any other future operations applicable to the Fund.
5. The Board of Auditors recommends that UNICEF should take the necessary action to show, in a clear and consistent way, the total actual income and expenditures applicable to the Fund in its operations and administration all over the world. This would provide a better evaluation of the relationship of total income to total expenditures on a yearly basis, and an opportunity to pin-point those elements of administration or operations which are particularly good or are in need of improvement.
6. The Board of Auditors has recommended in past years that "a further reorganization of the Internal Audit Service is necessary to keep up with the demands of a growing organization and the continuous decentralization of its activities. This would necessarily imply putting the Internal Audit Section in a higher category within the Organization". On this reccmmendation, steps were
taken to prepare an Audit Manual and to strengthen the Audit Section with a number of qualified auditors. The Board considers that it is now time to put the Internal Audit Section in a higher category within the Organization so that it would beccme operationally responsible to the Deputy Executive Director (Operations) so as to ensure a certain amount of necessary independence within the framework of the Fiund's organization. This, the Board considers, should result in greater efficiency in the accomplishment of the type of audit envisaged by the fxecutive Director of UNICPF in his appearance before the Fifth Comnittee in 1966.
7. Certain expenditures amounting to $\$ 1.5,727.91$ for permanent equipment in the Copenhagen warehouse were not covered by the budget, but were absorbed by the Accumulated Surplus Account. The accumulted surplus in the amount of $\$ 337,576.80$ arises from credit price variances, freight variances, cash discounts and bank interest, and its total at 31 December 1967 has been deducted from the asset accounts "supplies in warehouse and in transit" shown on statement II of the financial statements for the year ended 31 December 1967. This surplus has been retained as a reserve to be charged with losses arising from damaged or obsolete supplies and with price and freight variances.
8. Income from non-governmental sources around $\$ 5$ million, came largely from National Committees' collections and campaigns, after deducting commissions of up to 25 per cent from the total funds raised to cover the Committees' operational and administrative activities.
9. The Board considers that a special effort should be made by UNICEF to enter into signed agrecments with each National Committee following the guidelines as a general basis for negotiations. The signed agreements should provide a clear understanding of the rights and obligations of both parties as regards general and Greeting Card operations. The absence of adequate agreements with these Comm. ttees precludes the UNICEF administration from a critical review of the actions of the Ccmmittees (i.e. regarding transfer of funds, expenditures incurred, accounting records and reports etc.).
10. The Board consjders that fulfilment of the original plans of operation signed between UNICEF and the assisted Governments should be carefully observed, and deviations should be put in writing as amendments. The Board further believes that if a project cannot begin, or if its implementation is haited, the allocation should be cancelled after a reascnable period of time and the plan of operations terminated. This has been agreed by UNICEF, and the cancellation of inactive allocatjons has been stepped up in recent years.
11. The Board is appreciative of the co-operation and assistance received in the discharge of its duties.

| (Signed) | S.M. RAZA, S.Pk. Poger PHIITOT, President <br>  Comptron.ler and Auditor- <br> General of Pakistan | of the Cour des Comptes |
| :--- | :--- | :--- |
|  | of Belgium |  |

Evaristo SOURDIS, Controller General of Colcmbia

20 June 1968

1. The financial statements of UNICEF for the twenty-first financial period, which ended on 31 December 1967, comprise three principal statements:
I. Income and expenditure for the year ended 31 December 1967;
II. Financial position at 31 December 1967;
III. Administrative and operational services budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1967.
2. In addition, the following supporting schedules are attached:
A. Contributions from Governments to general resources (including contributions receivable) for the year ended 31 December 1967;
B. Contributions from non-governmental sources for the year ended 31 December 1967;
C. Allocations, expenditures and balances of allocations for the year ended 31 December 1967;
D. Short-term investments at 31 December 1967;
I. Contributions receivable from Governments at 311 December 1967.

Income and expenditure for the year ended 31 December

Income
Contributions from Governments, including receivables
$28,382,344.77$
$5,544,788.53$
$3,000,000.00$
Contributions from non-governmental sources
Greeting Card Fund

Other income

| Interest on investments | 774,373.64 |  |
| :---: | :---: | :---: |
| Staff assessment plan | 757,357.70 |  |
| Agency procurement commission | 10,000.00 |  |
| Miscellaneous | 278,893.46 |  |
|  | 1,820,624.80 |  |
| Less: Difference on exchange | 279,379.56 | 1,541,245.24 |
| Total income |  | 38,468,378.54 |

Expenditure
Supplies and equipment, including freight
Non-supply assistance:
Fellowships and training grants
Project personnel
Other services
Operational services
Administrative costs
Excess of expenditure over income

| 25,959,035.03 |  |
| :---: | :---: |
| 3,733,511.72 |  |
| 1,363,086.67 |  |
| 544,435.39 |  |
| 31,600,068,81 |  |
| 5,312,469.00 |  |
| 36,912,537.81 |  |
| 3,054,516,45 | 39,967,054.26 |
|  | ( $1,498,675.72$ ) |


| 1966 |  |
| :---: | :---: |
| \$ | \$ |
|  | 26,640,204.26 |
|  | 4,188,278.42 |
|  | 2,750,000.00 |
| 789,460.26 |  |
| 751,133.15 |  |
| 20,000.00 |  |
| 192,170.26 |  |
| 1,752,763.67 |  |
| 164,935.31 | 1,587,828.36 |
|  | 35,166,311.04 |
| 22,044,158.11 |  |
| 4,272,005.46 |  |
| 1,665,087.73 |  |
| 500,880.64 |  |
| 28,482,131.94 |  |
| 4,852,009.12 |  |
| 33,334,141.06 |  |
| 2,834,295,60 | 36,168,436.66 |
|  | $(1,002,125.62)$ |
|  | - |

## Certified correct

## Approved

## (Signed) W. G. Middelmann (Signed) Henry R. Labouisse Comptrollel AUDIT CERTIFICATE

The financial statement of the United Nations Children's Fund for the financial year ended 31 December 1967 has been examined in accordance with our directions. We have obtained all the information and explanations that we have required, and we certify, as a result of the audit, that, in our opinion, the financial statement is correct, subject to the observations in our report.

(Signed) S.M. RAZA, S.Pk., | Comptroller and Auditor |
| :--- |
| General of Pakistan |

Roger PELTOT,
President of the Cour
des Comptes of Belgium

Evaristo SOURDIS, Controller General of Colombia

## Financial position at, 31 December 1967

## Liabilities

Allocations approved by the Executive Board to be fulfilled

Other Liabilities
Accounts payable and other unliquidated obligations
Trust funds - Governments
UNRWA agency procurement account
Maurice Pate Memorial Fund
Public Information revolving fund
Reserve for insurance

Total liabilities

Less:
f.ssets

Cash in hand, in transit and at banks
Short-term investments
Contributions receivable from Governments
Deposits with governmental agencies and suppliers
Account:s receivable, advances and deposits Supplies in warehouse and in transit
Custodial investments (UNRWA)
Advance to Greeting Card Fund

## Total assets

Balance: Approved allocations to be financed from future income

In addition, formal commitments approved by the Executive Board against future income, but against which no allocations have yet been made, amounted to

## CERTIFIED CORRECT

(Signed) W. G. Middelmann Comptroller


| $2,769,175.95$ <br> $2,956,239.46$ <br> - <br> $65,841.86$ <br> $107,307.66$ <br> $200,000.00$ |  |
| ---: | ---: |
|  |  |
|  | $69,387,980.41$ |

$$
\begin{array}{r}
3,705,701.30 \\
11,297,024.94 \\
8,200,250.25 \\
\\
2,606,407.12 \\
4,205,902.31 \\
7,394,765,07 \\
- \\
833,249.46 \\
\hline
\end{array}
$$

| 1966 |  |
| :---: | :---: |
| \$ | \$ |
|  | 55,638,730.00 |

$$
\begin{array}{rr}
2,819,323.94 & \\
3,787,795.96 \\
166,330.34 \\
62,607.59 & \\
147,090.12 & \\
200,000.00 & 7,183,147.95 \\
\hline
\end{array}
$$

$$
62,821,877.95
$$

$$
\begin{array}{r}
6,177,512.90 \\
12,830,067.30 \\
11,290,555.57 \\
\\
2,218,672.87 \\
2,773,893.50 \\
4,883,349.95 \\
99,745.30 \\
552,761.80 \\
\hline
\end{array}
$$

## (Signed) Henry R. Labouisse

Executive Director

## AUDIT CERTIFICATE

The financial statement of the United Nations Children's Funa for the financial year ended 31 necember 1967 has been examined in accordance with our directions. We have obtained all the information and explanations that we have required, and we certify, as a result of the audit, that, in our opinion, the financial statement is correct, subject to the observations in our report.
(Signed)
S.M. RAZA, S.Pk., Comptroller and Auditor General of Pakistan

Roger PELIOT, President of the Cour des Comptes of Belgium

Evaristo SOURDIS, Controller General of Colombia


Section 1 -'Galaries, wages
and common staff costs
Established posts
Consultants
Temporary fassistance
Overtime
Travel and removal
Installation payments
Separation payments
Rental subsidies
Assignment allowances
Contribution to Pension Fund
Repatriation grants
Dependency allowances
Compensatory payments
Travel on home leave
Staff welfare
Medical insurance
Subsidies, local budget
Total, section I
Section 2 - other expenses

| Official travel | 324,100 | 24,700 | 9,400- | 339,400 | 80,392.95 | 257,614.79 | 338,007.74 | 1,39\%.26 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Communications and freight | 166,1900 | 49,100 | 12,700 | 228,700 | 93,346.93 | 133,805.35 | 227,152.28 | 1,51+7.72 |
| Puilic\|information production costs | 120,600 |  | 20,600- | 100,000 | 100,000.00 |  | 100,000.00 |  |
| crants to national committees | 10,000 |  |  | 10,000 | 10,000.00 |  | 10,000.00 |  |
| Rent and maintenance of premises | s 88,500 | 309,200 | 2,600 | 400,300 | 220,055.21 | 179,505.12 | 399,560.33 | 739.67 |
| Office supplies | 69,400 |  | 1,700 | 71,100 | 23,600.73 | 45,947.67 | 69,548.40 | 1,551.60 |
| Rental office equipment |  |  | 19,200 | 19,200 | 9,707.03 | 8,834.80 | 18,541.83 | 658.17 |
| Computer costs | 73,000 |  | 9,000- | 64,000 | 41,569.09 | 22,383.34 | 63,952.43 | 47.57 |
| Maintenahce of transport equipment |  |  | 19,800 | 19,800 | 1,047.60 | 17,616.32 | 18,663.92 | 1,136.08 |
| Insurance |  |  | 4,200 | 4,200 | 1,454.88 | 2,252.06 | 3,706.94 | 493.06 |
| External audit costs | 27,200 |  | 19,400 | 46,600 | 30,257.50 | 16,292.50 | 46,550.00 | 50.00 |
| Misce.llaneous supplies and services | 86,100 |  | 54,100- | 32,000 | 11,113.42 | 19,435.11 | 30,548.53 | 1,451.47 |
| Hospitality | 7,700 |  | 400- | 7,300 | 2,468.31 | 4,423.49 | 6,891.80 | 408.20 |
| Furniture, office equipment | 57,900 |  | 22,800 | 80,700 | 17,680.94 | 61,866.94 | 79,547.88 | 1,152.12 |
| Transportation equipment | 21,700 |  | 8,900- | 12,800 |  | 12,443.98 | 12,443.98 | 356.02 |
| Total, Section 21 | 1,053,100 | 383,000 |  | 1,436,100 | 642,694.59 | 782,421.47 | .1,425,116.06 | 10,983.94 |
| TOTAL, SECTIONS 1 AND 2 | 8,175,800 | 333,000 |  | 8,508,800 | 3,054,516.45 | 5,312,469.00 | 8,366.985.45 | 141,814.55 |


|  | Orisinal | Supplementary | Revised | $\frac{\text { Obligations }}{\text { incurred }}$ | $\frac{\text { Unencumbered }}{\text { balance }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| SECTION . 1 | 7,122,700 | 50,000- | 7,072,700 | 6,941,869.39 | 130.830 .61 |
| SECTION 2 | 1,053,100 | 383,000 | 1,436,100 | 1,425,116.06 | 10,983.94 |
| TOTAL, SECIIONS 1 AND 2 | ?,175,800 | 333,000 | \&: $, 500,5<0$ | 8,366,955.15 | 11.1 , 11.55 |


| $4,961,700$ |  |
| ---: | ---: |
| 278,400 |  |
| 171,900 |  |
| 13,900 |  |
| 93,300 |  |
| 41,900 |  |
| 54,600 |  |
| 26,000 |  |
| 100,000 |  |
| 645,200 |  |
| 25,600 |  |
| 285,500 |  |
| 6,200 |  |
| 118,200 |  |
| 10,800 |  |
| 54,200 | $50,000-$ |
| 235,300 |  |
| $7,122,700$ | 50,000 |


| 91,900- | 4, 890,600 | 1, 30, 22.38 | 2,974,766.26 | 4,806,918.64 | 62,881.36 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (7,100- | 191,300 | 33,355.17 | 151,386.12 | 184,741.29 | 6,558.71 |
| 60,100 | 232,000 | 111,783.19 | 107,010.32 | 218,793.51 | 13,206.49 |
| 8,700 | 22,600 | 13,650.89 | 7,068.47 | 20,719.36 | 1,880.64 |
| 62,400 | 155,700 | 20,525.67 | $131,967.51$ | 155,493.18 | 206.82 |
| 20,400 | 62,300 | 9,525.00 | 52,061.43 | 61,586.43 | 713.57 |
| 23,100 | 77,700 | 22,991.78 | 52,191.95 | 75,183.73 | 2,516:27 |
| 11,000 | 37,000 |  | 36,927.81 | 36,927.81 | 72.19 |
| 11,800 | 111,800 | 4,751!OE | 107,028.15 | 111,779.23 | 20.77 |
| 9,700 | 654,900 | 234,291.44 | $1411,315.44$ | 645,606.88 | 9,293.12 |
| 23,600 | 49,200 | 11,743.25 | 37,378.02 | 49,121.27 | 78.73 |
| 26,300- | 259,200 | 66,266.71 | 189,575.74 | 255,842.45 | 3,357. 55 |
|  | 6,200 | 168.41 | 5,711.10 | 5,879.51 | 320.49 |
| 1,900 | 120,100 | $24,489.63$ | 14,834.73 | 119,324.36 | 775.64 |
| 1,400- | 9,400 | 3,027.50 | 5,324.39 | 8,351.89 | 1,048.11 |
| 600 | 54,800 | 23,099.76 | 26,263.31 | 49,363.07 | 5,436.93 |
| 26,600- | 158,700 |  | 136,236.78 | 136,236.78 | 22,463.22 |
|  | 7,072,700 | 2,411,821.86 | 4,530,047.53 | 6,941,869.39 | 130,830.61 |

## and permanent equipment

## TOTAL ALIOCATIONS



The financial statement of the United Nations Children's Fund for the financial year ended 31 December 1967 has been examined in accordance with our directions. We have obtained all the information and explanations that we have required, and we certify, as a result of the audit, that, in our opinion, the financial statement is correct, subject to the observations in our report. of Pakistan

Roger PELTOT, President of the Cour des Comptes of Belgium

Evaristo SOURDIS, Controller General of Colombia

| Contributions from Governments to general resources (including contributions receivable) during the year ended 31 December 1967 |  |  |  | ```Cash contributions from Governments of UNICEF-assisted countries towards local costs of UNICEF field offices - (Trust Funds)``` |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{cc}\text { Governments } & \text { Currency } \\ \text { paid or pledged }\end{array}$ |  |  |  | US dollar equivalent |
| Afghanistan | US dollars |  | 10,000.00 | 10,000.00 |
| Algeria | Dinars |  | 40,000:00 | 27,032.37 |
| Argentina | Pesos |  | 21,428.57 |  |
| Australia | Australian dollars | 430,107.53 |  |  |
|  | US dollars | 107,526.88 | 537,634.41 |  |
| Austria | Schillings |  | 116,763.44 |  |
| Barbados | Founcs sterling |  | 4,031.40 |  |
| Belgium | Francs |  | 200,000.00 |  |
| Bolivia | US dollars |  | 7,500.00 |  |
| Botswana | US dollars |  | 1,391.25 |  |
| Brazil | Cruzeiros |  | 62,962.96 | 46,262.25 |
| British Caribbean Territories |  |  |  |  |
| Antigua | Pounds sterling |  | 175.02 |  |
| Bahamas | Pounds sterling |  | 2,800.34 |  |
| Dominica | US dollars |  | 200.68 |  |
| Grenada | Pounds sterling |  | 583.40 |  |
| Montserrat | Pounds sterling |  | 100.00 |  |
| St. Kitts | Pounds sterling |  | 292.12 |  |
| St. Lucia | US dollars |  | 1,730.00 |  |
| British Honduras | Pounds sterling |  | 700.08 |  |
| Brunei | Pounds sterling |  | 4,900.59 |  |
| Bulgaria | Leva |  | 17,094.02 |  |
| Burma | Pounds sterling |  | 47,996.16 |  |
|  | Kyats |  |  | 77,488.44 |
| Byelorussian Soviet Socialist Republic | Roubles |  | 62,500.00 |  |
| Cameroon | Francs (CFA) |  | 20,000.00 |  |
| Canada | US dollars |  | 929,422,02 |  |
| Central African Republic | Francs (CFA) |  | 14,275.00 |  |
| Ceylon | Pounds sterling |  | 14,701.76 |  |
|  | Rupees |  |  | 6,433.71 |
| Chad | Francs (CFA) |  | 10,204.08 |  |
| Chile | US dollars |  | 120,000.00 |  |
|  | Escudos |  |  | 4,864.87 |
| China | NT dollars | 20,000.00 |  |  |
|  | US dollars | 10,000.00 | 30,000.00 |  |
| Colombia | US dollars |  | 111,072.54 |  |
|  | Pesos |  |  | 9,230.76 |
| Congo (Brazzaville) | Francs (CFA) |  | 14,285.71 |  |
| Congo, Democratic Republic of Costa Rica | US dollars US dollars |  | $\begin{aligned} & 15,760.00 \\ & 30,000.00 \end{aligned}$ |  |
|  | US dollars |  | 30,000.00 |  |
| Cuba | In kind (sugar) |  | 70,000.00 |  |
| Cyprus | Pounds sterling |  | 3,017.82 |  |
| Czechoslovakia | Korunas |  | 69,444.44 |  |
| Dahomey | Francs (CFA) |  | 6,934.00 |  |
| Denmark | Kroner |  | 434,341.97 |  |
| Ecuador | US dollars |  | 20,000.00 | 1,833.44 |
|  | Sucres |  |  | 3,703.53 |

Contributions from Governments to general resources
(including contributions receivable)
local costs of UNICEF field offices
(Trust Funds) during the year ended 31 December 1967

US dollar equivalent
US dollar equival.ent

| $20,000.00$ |  |
| ---: | ---: |
| $18,136.38$ | $10,675.97$ |
| $1,500,000.00$ |  |
| $83,333.33$ |  |
| $1,410,408.16$ |  |
| $7,802.04$ | $1,120.13$ |
| $1,120.14$ | 980.39 |

69,000.00
15,000.00
17,642.86
882,35
1,000.00
$\begin{array}{rl}20,000.00 \\ 5,460.66 & 1,968.64\end{array}$
6,388. 42
10,651.16
600,000.00
$160,000.00$
34,061.41
278,126.00
30,000,00
70,008.40
15,089.38
10,059.57 25,148.95
42,500.00
320,000.00
10,204.08
12,000.00
400,000.00
32,653.06

5,600.67
4,201.68
10,000.00
2,500.c0
$14,055.23$
$1,394.00$
10,000.00
$12,625.10 \quad 4,200.50$
1,500.00
6,000.00
10,204.08
51,129.47
15,594.34
4,081.63
250,000,00
2,040.82
50,000.00
$13,062.19$
$4,897.96$
816.33
$46,076.00$
$27,000.00$



Note: In addition to the cash funds stated above, a number of Governments gave free services (Algeria, Ethiopia, Guatemala, Indonesia, Ivory Coast, Nigeria, Pakistan, Republic of Korea, Republic of Viet-Nam, Thailand and others) no valuation of which is recorded in UNICEF accounts.

## Contributions from non-governmental sources

by country, for the year ended 31 December 1967

|  | $\begin{aligned} & \begin{array}{l} \text { For adopted } \\ \text { projects } \end{array} \\ & \$ \end{aligned}$ | $\begin{aligned} & \text { For general } \\ & \text { resourcos } \\ & \# \# \end{aligned}$ | $\frac{\text { Total }}{\$}$ |
| :---: | :---: | :---: | :---: |
| Afghanistan |  | 20.00 | 20.00 |
| Algeria |  | 45.0 | 45.00 |
| Argentina |  | 128.57 | 128.57 |
| Australia | 142,949.14 | 3,467.66 | 146,416,80 |
| Austria | 387.15 |  | 387.15 |
| Belgium | 49,629.38 | 25,026.37 | 74,655.75 |
| Brazil |  | 95.50 | 95.59 |
| Canada |  | 518,410.40 | 518,410.40 |
| Cyprus |  | 57.95 | 57.95 |
| Denmark | 723.90 | 5,262.00 | 5,985.90 |
| Federal Republic of Germany | 19,250.00 | 38,288.35 | 57,538.35 |
| Finlard |  | 318.70 | 318.70 |
| Prarice | 51,366.24 | 158,658.18 | 210,024.42 |
| Greece |  | 278.78 | 278.78 |
| Guatemala |  | 4.20 | 4.20 |
| Hungary |  | 19.17 | 1).17 |
| Iceland |  | 180.53 | 180.63 |
| Irdia |  | 410.84 | 410.84 |
| Iran |  | . 13 | . 13 |
| Ireland | 5,567.78 | 56,013.12 | 61,581.50 |
| Israel |  | 13.50 | 13.50 |
| Italy |  | 10,003.19 | 10,093.19 |
| Japan |  | 35,466.89 | 35,466.89 |
| Lebanon |  | 92.22 | 92.22 |
| Libya |  | 873.66 | 873.66 |
| Luxembourg |  | 40.00 | 40.0) |
| Netherlands | 885,653.89 | 16,510.17 | 902,164.66 |
| New Zealand | 132,940.92 | 967.75 | 133, 308.67 |
| Nigeria |  | 19.88 | 19.88 |
| Norway |  | 13,226.06 | 13,226.06 |
| Pakistan |  | 482.15 | 482.15 |
| Panama |  | 150.10 | 150.00 |
| Peru |  | 10,037.61 | 10,037.61 |
| Philippines |  | 2,857.47 | 2,857.47 |
| Poland |  | 85.00 | 85.00 |
| Senegal |  | 10.62 | 10.62 |
| Spain | 3,587.80 | 4,700.14 | 8,296.94 |
| Sweden |  | 8,098.85 | 8,098.85 |
| Switzerland | 101,851.85 | $7,743.13$ | 109,594.98 |
| Thailand |  | 143.42 | 143.42 |
| Trinidad and Tobago |  | 39.70 | 39.70 |
| United Arab Republic |  | 4.60 | 4.60 |
| United Kingdom of Great Britain and Northern Ireland | 211,984.64 | 39,952.37 | 251,937.01 |
| United Republic of Tanzania |  | 270.69 | 270.69 |
| United States of America | 1,770.90 | 2,957,093.88 | 2,958,864.78 |
| Zambia |  | 149.01 | 149.01 |
|  | 1,507,663.59 | 3,915,817.10 | 5,523,480.69 |
| United Nations Secretariat |  | 21,307.84 | 21,307.84 |
|  | 1,607,663.59 | 3,937,124.94 | 5,544,788.53 |

schedule c
Statement of allocations, expenditures and balances of allocations for the year enoed 31 december 1967

SChEDULE C（CONTINUED）
STATEMENT OF ALLOCATIONS，EXPENDITURES AND BALANCES OF ALLOCATIONS FOR THE YEAR ENDED 31 DECEMBER 1967

|  |  | ALLOCAT | ONS |  | EXPEND | TURES |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BAL ANCE 1 Jámuary 1967 | $\begin{gathered} \text { AUTHOR IZED } \\ \text { IN } \\ 1967 \end{gathered}$ | TOTAL FOR 1967 <br> AND AFTER | $\begin{aligned} & \text { SUPPLIES } \\ & \text { AND } \\ & \text { EQUIPMENT } \end{aligned}$ | FELLOHSHIPS AND TRAINENG GRANTS | PROJECT PERSONNEL | OTHER SERYICES | total | $\begin{gathered} \text { ALLDCATIONS } \\ 31 \text { DECEMBER } \\ 1967 \end{gathered}$ |
|  | $(1)$ | $121$ | $\begin{gathered} 131 \\ 5 \end{gathered}$ | $(4)$ | $\begin{gathered} (5) \\ 5 \end{gathered}$ | $\begin{gathered} 61 \\ 5 \end{gathered}$ | $(7)$ | (8) | (9) |
| AREA AND COUNTRT ASSISTANCE |  |  |  |  |  |  |  |  |  |
| EASt asia and pakistan |  |  |  |  |  |  |  |  |  |
| BURMA | 789，692．90 | 1，497，862．06 | 2，287，554．96 | 743，275．09 | 44，230．01 |  | 639.93 | 788，145．03 | 1，499，409．93 |
| CAMBCDIA | 337，867．36 | 277，044．31 | 614，911．67 | 141，632．14 | 143，619．89 | 71.43 |  | 285，323．46 | 329，588．21 |
| EHINA | 753，693．61 | 793，996．84 | 1，547，690．45 | 546，264．35 | 69，373．83 | 67，012．80 |  | 682，650 | 865，039．47 |
| HONG KONG | 48，724．02 | 90，990． 74 | 139，714．76 | 44，528．86 | 10，325．07 |  |  | 54，853．93 | 84，860．83 |
| I NDONESIA | 1，968，370．92 | 2，583，952．14 | 4，552，323．06 | 924，234．30 | 7，400．68 | 770.53 | 1，059．00 | 933，464． | 618，858．55 |
| lags | 50，573．90 | 60，168．47 | 110，742．37 | 17，935．90 | 6，196．49 |  |  | 24，132．39 | 86，609，98 |
| malasia | 50，037．36 | 401．131．51 | 451．168．87 | 264，331．67 |  |  |  | 264，331．67 | 186，837．20 |
| PAKISTAN | 2，677，139．25 | 2，612，731．90 | 5，289．871．15 | 1，424，710．62 | 148，446．61 |  | 9，251．50 | ，582，408．73 | 3，707，462．42 |
| papua and new guinea | 175，809．97 | 303.82 | 176，113．79 | 2，836．09 |  |  |  | 2，836．09 | 173，271．70 |
| PHILEPPINES | 850，439．46 | 827，998．90 | 1，678，438．36 | 533，725．53 | 39，106．46 | 1，092．55 | 981.09 | 574，95．63 | 1，103，532．73 |
| Republic of kjrea | 525，176．02 | 695，876．95 | 1，221，052．97 | 368，389．80 | 117，819．10 | 2，850．85 |  | 492，050．72 | 708，596．99 |
| REPUBLIC OF VIET－NAM | 438，482．92 | 648，414．67 | 1，086，897．59 | 334，200．51 | 39，126．76 | 4，973．33 |  | 378，358．75 | 73，831．96 |
| SINGAPORE | 7，883．61 | 22，807．10 | 30，690．71 | 16，858．75 |  |  |  | 184，563．73 | 1，282，425．91 |
| thailang | 717，813．65 | 1，349，175．19 | 2，066，988．84 | 733．675．52 | 50，887．71 |  |  | 704， 324.04 | 1，282，425．61 |
| PACIFIC TERRITORIES REGIONAL | $\begin{aligned} & 80,105.24 \\ & 14,980.20 \end{aligned}$ | 208，607．77 | $\begin{array}{r} 288,713.01 \\ 14,980.20 \end{array}$ | 88，132．26 |  |  |  | 94，324．04 | $194,388.97$ $14,980.20$ |
| area tutal | 9，486，790．39، | 12，071，062．37 | 21，557，852．76 | 6，184，731．39 | 682，724．39 | 76，771．49 | 14，922．49 | 6，959，149．76 | 14，598，705．00 |
| SOUTH CENTRAL ASIA |  |  |  |  |  |  |  |  |  |
| AFGHANISTAN | 472，592．00 | 761，992．03 | 1，234，584．03 | 608，493．99 | 20，554．22 | 87，251．41 | 40.43 | 716．340．05 | 518，243．98 |
| CEYLON | 444，311．75 | 703，381．58 | 1，147，693．33 | 211，582．67 | 329.39 | 113.60 |  | 212，025．66 | 935，667．67 |
| INDIA | 10，876，690．87 | 8，587，296．97 | 19，463，987．84 | 6，698，692．27 | 130，806．46 | 67，473．09 | 8，292．38 | 6，905，264．20 | 12，558，723．64 |
| MONGOLIA | 208．157．57 | 6，710．56 | 214，868．13 | 71，980．35 |  |  |  | 71，980．35 | 142，887．78 |
| NEPAL | 249，257．22 | 426，426．40 | 675，683．62 | 126，094．98 | 698.55 | 60，052．07 |  | 186，845．60 | 488，838．02 |
| area total | 12，251，009．41 | 10，485，807．54 | 22，736，816．95 | 7，715，844．26 | 152，388．62 | 214，890．17 | 8，332．81 | 8，092，455：86 | 14，644，361．09 |

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eastern mediterranean

## CYPRUS IRAN

TURKEY
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YEMEN
LIBYA
SAUDI ARABIA
SOUFHERN YEMEN
SUDAN
I SRAEL
JORDAN
REGIONAL
SCHECULE C CONTINUEDI
Statement of allocations, expenditures and balances of allocations for the year ended 31 december 1967

|  | ALLOCAIIDNS |  |  |  | EXPENDITURES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | bal ance 1 January 1967 | $\begin{gathered} \text { AUTHOR IZED } \\ \text { IN } \\ 1967 \end{gathered}$ | total for 1967 AND AFTER | SUPPLIES <br> AND <br> EQUIPMEHT | FELLOWSHIPS AND TRAIASNG GRANTS | $\begin{aligned} & \text { PROJECT } \\ & \text { PERSONNEL } \end{aligned}$ | DTHER SERVICES | total | allocations <br> 31 DECEMBER 1967 |
|  | (1) | $121$ | $(3)$ | $\begin{gathered} (4) \\ 5 \end{gathered}$ | $\begin{gathered} (5) \\ 5 \end{gathered}$ | $\begin{gathered} (6) \\ 5 \end{gathered}$ | $\begin{gathered} (7) \\ 5 \end{gathered}$ | $\begin{gathered} 181 \\ 5 \end{gathered}$ | $\begin{gathered} 191 \\ 5 \end{gathered}$ |
| AREA AND COUNTRT-ASSISTANCE |  |  |  |  |  |  |  |  |  |
| EUROPE |  |  |  |  |  |  |  |  |  |
| bulgaria | 175,000.00 | 53.118.89 | 228,118.89 | 169,135.83 |  |  |  | 169.135.83 | 58,983.06 |
| greece | 99,667.66 | 1,735.31 | 101,402.97 | 16,198.73 | 7,500.00 |  |  | 23,698.73 | 77,704.24 |
| Italy | 6,462.03 |  | 6,462.03 |  | 3,934.94 |  | 2,527.09 | 6,462.03 |  |
| malta | 7,095.40 | 2,448.09- | 4,647.31 | 331.08 |  |  |  | 331.08 | 4,316.23 |
| POLAND | 78,868.14 | 184,954.69 | 263,822.83 | 11,667.57 | 2,503.21 |  |  | 14,170.78 | 249,652.05 |
| SPATY | 418.649 .03 | 147,876.21 | 566,525.24 | 45,518.33 | 13,130.83 |  | 2,584. 33 | 61,233.49 | 505,291.75 |
| yuguscavia | 230.842.40 | 120,288.33 | 351,130.73 | 158,842.79 |  |  | 1,356.67 | 160,199.46 | 190,931.27 |
| AREA TOTAL | 1,016,584.66 | 505,525.34 | 1,522,110.00 | 401,594.33 | 27,068.98 |  | 6,468.05 | $435,231.40$ | 1,086,878.60 |


| 26,101.19 | 1,973.96 |
| :---: | :---: |
| 222,370.02 | 134,911.32 |
| 1,718.19- | 5,027.06 |
| 68,608.72 | 408.196.35 |
| 291,118.16 | 1,825,503.02 |
| 39,081.81 | 34,293.80 |
| 187,733.87 | 171,140.81 |
| 1,011,105.82 | 932,497.14 |
| 323,598.13 | 261,677.01 |
| 45,447.69 | 175,385.95 |
| 5,462.35 | 19,886.21 |
| 81,249.90 | 267,245.89 |
| 126.547.65 | 611,222.08 |
| 330,937.88 | 497,517.87 |
| 11,638.66 | 14.797.08 |
| 606,800.94 | 483,225.81 |
| 25.743.28 | 78,900.92 |
| 224,802.82 | 104,305.39 |
| 286, 887.13 | 214.423.50 |
| 199,424.38 | 60,310.60 |
| 87,662.82 | 81,082.19 |
| 9,764.40 | 13,341.72 |
| 286,146.08 | 288,700.17 |
| 103,344.98 | 373.737.80 |
| 145,810. 71 | 705,634.38 |
| 266,469.38 | 555,463.53 |
| 5,835.16 | 6,940.77 |
| 6,920.52 | 35,011.79 |
| 32,214.04 | 5,548.70 |
| 12,773.52 | 21,939.13 |
| 15,256.57 | 113,893.51 |
| 17,010.05 | 1,507 |
| 166,717.58 | 400,239.64 |
| 5,268,058.02 | 9,135,483.14 |


| ANTIGUA | 20,917.28 | 7,157.87 | 28,075.15 | 26,101.19 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ARGENTINA | 315,206.66 | 42,074.68 | 357,281.34 | 134,411.26 | 87,958.76 |  |
| barbados | 3,308.87 |  | 3,308.87 | 1,718.19- |  |  |
| BOLIVIA | 123.895.60 | 352,909.4.1 | 476,805.07 | 21,258.25 | 47,350.47 |  |
| BRAZIL | , 669,718.70 | 446,902.48 | 2,116,621.18 | 33,113.50 | 249,402.40 | 8,602.26 |
| BRITISH HONDURAS | 5,174.94 | 68,200.67 | 73,375.61 | 39,081.81 |  |  |
| CHILE | 373,980.09 | 15,105.41- | 358,874.68 | 174,702.01 | 13,031.86 |  |
| COLOMBIA | 963,512.66 | 980,090.30 | 1,943,602.96 | 803,490.34 | 196,924.23 | 10.691.25 |
| COSTA RICA | 341,403.91 | 245,871.23 | 585,275.14 | 275,045.39 | 48,552.74 |  |
| CUBA | 54,256.92 | 166,576.72 | 220,833.64 | 45,387.87 |  | 59.82 |
| DOMINICA | 11,145.88 | 14,202.68 | 25,348.56 | 5,462.35 |  |  |
| DOMINICAN REPUBLIC | 233.127.35 | 115,368.44 | 348,495.79 | 63,322.62 | 17,550.00 | 377.28 |
| ECUADOR | 559,009.48 | 178,760.25 | 737.769.73 | 74,307.16 | 52,240.49 |  |
| EL SALVADOR | 251,472.80 | 576,982.95 | 828,455.75 | 327,235.08 | 3,702.80 |  |
| grenada | 20.678.50 | 5,757.24 | 26,435.74 | 11,638.66 |  |  |
| guatemala | 632,724.06 | 457,302.69 | 1,090,026. 75 | 580,928.94 | 25,872.00 |  |
| gUYana | 86,?16.57 | 17,927.63 | 104.644.20 | 19,860.93 | 5,882.35 |  |
| haiti | 69,672.35 | 259,435.86 | 329,108.21 | 218,768.60 | 5,399.50 | 634.72 |
| honduras | 176,366.01 | 324,144.62 | 500,510.63 | 271,493.13 | 14,594.00 |  |
| JAMAICA | 118,371. 39 | 141.363.59 | 259,734.98 | 199.424.38 |  |  |
| mexica | 2,551.217.59 | 2,382,472.58- | 168,745.01 | 8,312.82 | 79,350.00 |  |
| Mant SERRAT | 20,853.70 | 2.252.42 | 23,106.12 | 5,058.52 | 4,705.88 |  |
| nicaragua | 286,583.13 | 258,263.12 | 574,846.25 | 265,207.33 | 20,938.75 |  |
| panama | 246,971.19 | 230.111.59 | 477,082.78 | 95,58z.48 | 7,762.50 |  |
| paraguay | 479,876.29 | 371,568.80 | 851,445.09 | 109,401.01 | 36,409.70 |  |
| PERU | 559,861.09 | 262,071.82 | 821.932.91 | 184,714.04 | 71,014.40 | 10,740.94 |
| ST. KITTS-NEVIS-ANGUILLA | 10,648.87 | 2,127.06 | 12,775.93 | 5,835.16 |  |  |
| ST. LUCIA | 10,645.99 | 31,286.32 | 41,932.31 | 6,920.52 |  |  |
| ST. VINCENT | 29,124.28 | 8,638.46 | 37,762.74 | 32.214.04 |  |  |
| SURINAM | 11,344.27 | 23,368.38 | 34,712.65 | 12,773.52 |  |  |
| TRINIDAD AND TOBATIU | 26,407.63 | 102,742.55 | 129,150.18 | 15,256.57 |  |  |
| URUGUAY | 76,473.28 | 76,473.28- |  |  |  |  |
| Venezuela | 230,517.99 | 18,000.00 | 248,517.99 |  | 17,010.05 |  |
| REGIONAL | 449,798.08 | 117,159.14 | 566,957.22 | 1,269.55 | 100,501.22 | 64,946.81 |
| area total | 11,020,983.40 | 3,382,567.76 | 14,403,551.16 | 4,065,860.84 | 1,106,154.10 | 96,053.08 |


schedule c (continued)
statement of allocations, expenditures and balances of allocations for the year ended 31 december 1967

|  | ALLOCATIONS |  |  | EXPENDITURES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { BALANCE } \\ & 1 \text { SANUAARY } \\ & 1967 \end{aligned}$ | $\begin{gathered} \text { AUTHOR I ZED } \\ \text { IN } \\ 1967 \end{gathered}$ | $\begin{aligned} & \text { TOTAL FOR } \\ & 1967 \\ & \text { AND AFTER } \end{aligned}$ | $\begin{aligned} & \text { SUPPLIES } \\ & \text { AND } \\ & \text { EQUIPMENT } \end{aligned}$ | fELLOHSHIPS and traing ng grants | PROJECT PERSONNEL | other services | total | allocations 31 december 1967 |
|  | $\begin{gathered} 11 \\ 5 \end{gathered}$ | $\begin{gathered} 121 \\ 5 \end{gathered}$ | $\begin{gathered} (3) \\ s \end{gathered}$ | $\begin{gathered} 44 \\ 5 \end{gathered}$ | $\begin{gathered} 151 \\ 5 \end{gathered}$ | $\begin{gathered} 61 \\ 5 \end{gathered}$ | $\begin{gathered} 171 \\ 5 \end{gathered}$ | $\begin{gathered} 81 \\ 5 \end{gathered}$ | $\begin{gathered} 191 \\ 5 \end{gathered}$ |
| area and country assistance |  |  |  |  |  |  |  |  |  |
| total for all areas | 47,127,809.85 | 39,:60,030.88 | 86,287,840.73 | 25,904,000.39 | 3,511,599.47 | 1,135,229.11 | 86,943.50 | 30,637,772.47 | 55,650,068.26 |
| general. assistance |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| foods for children | 192,607. 32 | 106,445.94 | 299,053.26 | 49,522.00 | 8,768.29 | 1,426.50 | 22,030.99 | 81,747.78 | 217,305.48 |
| FELLOHSHIPS - CALCUTTA | 13,211.36- | 26,000.00 | 12,788.64 | \% | 21,919.25 |  |  | 21,919.25 | 9,130.61- |
| International childrens centre | e 13,211.36 | 26,000.00 | 12,788.64 |  | 21.919 .25 |  |  |  |  |
| AND PAEDIATRIC TRAINING | 573,584.48 | 498,000.00 | 1,071,584.48 | 1,021.63 | 40,786.07 | 17,277.88 | 425,000.00 | 484,085.58 | 587,498.90 |
| NUTRITION AND DAIRY training | 417,101.10 |  | 417.101.10 | 800.19 | 101,295.52 | 10,733.90 | 4,262.29 | 117,091.90 | 300,009.20 |
| NUTRITION PERSONNEL | 122,863.27 | 117,800.00- | 5,063.27 |  |  |  |  |  | 5,063-27 |
| PLANNING FGR CHILDRENAND YOUTH IN |  |  |  |  |  |  |  |  |  |
| national development | 163,655.82 | 110,000.00 | 273,655.82 | 6.11 | 41,500.14 | 57,085.83 | 5,457.35 | 104,049.43 | 169,606.39 |
| FREIGHT ON MILK | 1,056,505.80 | 610,876.23- | 445,629.57 |  |  |  |  |  | 445,629.57 |
| freight on supplies | 1,123,002.47 | 91,246.30- | 1,031,756.17 |  |  |  |  |  | 1,031,756.17 |
| Emergenc ies | 89,390.81 |  | 89,390.81 |  |  |  |  |  | 89,390.81 |
| operational services | 2,706,525.00 | 5,460,044.00 | 8,166,569.00 |  |  |  | 5,312,469.00 | 5,312,469.00 | 2,854,100.00 |
| administrative costs | 1,547,875.00 | 3,077,141.45 | 4,625,016.45 |  |  |  | 3.054,516.45 | 3,054,516.45 | 1,570,500.00 |
| totals | 55,638,730.00 | 47,617,739.74 1 | 103,256,469.74 | 25,959,035.03 | 3,733,511.72 | 1,363,086.67 | 8,911,420.84 | 39,967,054.26 | 63,289,415.48 |

$\$ \quad \$$ (per cent)

Deposits at seven days' notice, in US dollars

| Chase Manhattan Bank, New York | $210,348.43$ |
| :--- | ---: |
| Chase Manhattan Bank, Paris | $130,000.00$ |
| Manufacturer's Hanover Trust Company, New York | $80,105.07$ |
| Chemical Bank New York Trust Company, New York | $75,705.98$ |
| Bankers Trust Company, New York | $26,180.07$ |
| Irving Trust Company, New York | $13,811.17$ |

536,150.72
4.21
$53,441.72$
$53,441.72$
4.00

Time deposits (due from January to March 1968)
Chase Manhattan Bank, New York
Bankers Trust Company, New York
Chemical Bank New York Trust Company, New York Irving Trust Company, New York
Manufacturer's Hanover Trust Company, New York Bankers Trust Company, London

TOTAL BANK DEPOSITS IN US DOLLARS

Deposits at call and seven days' notice in other currencies

Morgan Grenfell \& Co. Limited, London
Morgan Guaranty Trust Co., Paris
Banque Worms \& Cie, Paris
Christiania Bank og Kreditkasse, Oslo
Time deposits (due from January to July 1968)
Morgarr Guaranty Trust Co., Paris
Bankers Trust Company, London
Banque Worms \& Cie, Paris
Bank of London and South America Ltd., London
Central Bank of India Ltd., New Delhi
Banco di Roma, Rome
Commonwealth Trading Bank of Australia, Sydney
Creditanstalt Bankverein, Vienna
Banque Ottomane, Ankara
Stardard Bank of South Africa Ltd., Capetown
Bank of New Zealand, Wellington

TOTAL BANK DEPOSITS IN OTHER CURRENCIES

Investments in sterling
United Kingdom treasury bills (91 days)
Bank of England due 4 March 1968
$55,000.0 .0$ at cost $\mp 4,905.12 .6$

2,400,000.00
1,000,000.00
1,000,000.00
1,000,000.00
1,000,000.00
350,000.00

7,339,592.44


266,378.69
145,348. 84
90,000.00
21,315.78

73:,827.31
564,028.21
529,814.81
433,701.60
266,666.66
240,000.00
183,691.75
174,216.04
166,666.67
75,000.00
56,003.58
$3,945,659.94$
$\longrightarrow$
$6,750,900.00$
5.39

523,043.31
5.92



| Governments | General resources |  | $\frac{\text { Local }}{\frac{\text { costs of field }}{}}$ | $\frac{\frac{\text { lotal }}{\text { contributions }}}{\text { receivabl }}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | For yenrs |  |  |  |
|  | prior |  |  |  |
|  | to 1967 | For 1967 |  |  |
|  | 栜 | \$ | $\$$ | 菏 |
| Afghanistan | 2,000.00 | 10,000,00 | 20,000.00 | 32,000.00 |
| Algeria |  | 40,000.00 |  | 40,000.00 |
| Argentina |  | 21,428.57 |  | 21,428.57 |
| Australia |  | 107,526.88 |  | 107,526.88 |
| Bolivia | 8,100,00 | 7,500.00 |  | 15,600.00 |
| British Caribjean Territories |  |  |  |  |
| Dominica |  | 200.68 |  | 200.68 |
| Montserrat |  | 100.00 |  | 100.00 |
| St. Lucia |  | 1,730.00 |  | 1,730.00 |
| Burma |  | 47,996.16 |  | 47,996.16 |
| Ceylon |  |  | 2,467.69 | 2,467.69 |
| Chile |  | 1.20,000.00 |  | 120,000.00 |
| China |  | 30,000.00 |  | 30,000,00 |
| Congo (Brazzaville) |  | 14,285.71 |  | 14,285.71 |
| Congo, Denocratic Republic of' |  | - $7,880.00$ |  | 7,880.00 |
| Costa Pica | 34,421.00 | 30,000.00 |  | 64,421.00 |
| Dominicun Republic | 60,000.00 |  |  | 60,000.00 |
| Ecuador |  | 6,721.73 | 1,851.76 | 8,573.49 |
| 21 Salvador |  | 20,000.00 |  | 2.0,000.00 |
| Ghena |  | 13,725.49 | 980.39 | 1,4,705.88 |
| Greece |  | 69,000.00 |  | $69,000,00$ |
| Haiti | 10,000.00 |  |  | 10,000.00 |
| India |  | 600,000.00 | 40,000.00 | $640,000.00$ |
| Indonesia |  | 22,000.00 |  | 22,000.00 |
| Iran | 5,000.00 | 278,126.00 | 22,500.00 | 305,626.00 |
| Iraq |  | 70,008.40 |  | 70,008.40 |
| Jamaica |  | 12,000.00 |  | 12,000.00 |
| Laos |  | 2,500.00 |  | 2,500.00 |
| Liechtenstein |  | 1,500.00 |  | 1,500.00 |
| Mauritania | 1,632.65 |  | 816.33 | 2,448.98 |
| Mexico | 12,000.00 |  |  | 12,000.00 |
| Nepal | 1,008.88 |  |  | 1,008,88 |
| Nigeria |  | 42,005.04 |  | 42,00,5.04 |
| Pakistan |  | 131,826.00 |  | 131,826.00 |
| Panama |  | 15,000.00 |  | 13,000.00 |
| Paraguay | 70,000.00 |  |  | 70,000.00 |
| Feru | 13,157.89 | 63,157.89 |  | 76,31.5.78 |
| Philippines |  | 72,538.86 | 24,093.26 | 96,632.12 |
| Republic of Viet-Nem |  | 25,000.00 |  | 25,000.00 |
| Senegal |  | 10,204.08 | 10,204.08 | 20,408.16 |
| Thailand |  | 93,750,00 | 10,644.83 | 104,394.83 |
| Trinidad and Tobago | 21,000.00 | 7,000,00 ${ }^{1}$ |  | 28,000.00 |
| United States of America | 30,302.00 | 5,803,358.00 |  | 5,833,660.00 |
| TOTAL | 268,622. 42 | 7,798,069.49 | 133,558.34 | 8,200,250.25 |

[^0]
## D. NOTES ON IHE FTINANCIAL STATEMENTMS

## Notes on statoment I: Theome and expenditure

## Income

1. Income from all sources in 1967 amounted to $\$ 38,468,379$ an increase of $\$ 3,502,068$ over the previous year. Table 1 below shows the distribution of 1967 income by major source, together with comparative figures for 1966.

Table 1. UNICEF income in 1967 by major source with comparative figures for 1966

|  | 1:67 |  | 1966 |  | Increase of 1967 over 1966 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { (in Amount } \\ & \text { of thousands } \\ & \hline \text { US dollars) } \end{aligned}$ | $\frac{\frac{\text { Per- }}{\text { centage }}}{\text { of total }}$ | $\begin{aligned} & \text { Anount } \\ & \text { (in thousands } \\ & \text { ol US dollars) } \end{aligned}$ | $\frac{\frac{\text { Per- }}{\text { centage }}}{\text { of total }}$ | $\begin{aligned} & \text { Amount } \\ & \text { (in thousands } \\ & \text { of US dodiars) } \end{aligned}$ | $\frac{\frac{\text { Per }-}{\text { ntage }}}{\frac{\text { total }}{}}$ |
| Government contributions | 28,382 | 73.8 | 26,640 | 75.8 | 1,742 | 6.5 |
| Non-governmental contributions | 5 5,545 | 14.4 | 4,188 | 11.9 | 1,357 | 32.4 |
| Greeting Card Fund | 3,000 | 7.8 | 2,750 | 7.8 | 250 | 9.1 |
| Other income | 1,541 | 4.0 | 1,588 | 4.5 | ( 47) | ( 2.9) |
|  | 38,468 | 100.0 | 35,166 | 100.0 | 3,302 | 9.4 |

2. Ine table beluw shows the amount of the increase in UNICEF income each year sinee 1.958 :

Table 2. UNICEF income from all sources
(in thousards of US dollars)

|  | Income | $\begin{aligned} & \text { Increase over } \\ & \text { previous year } \end{aligned}$ | $\frac{\text { Percentage }}{\text { increase over }}$ previous year |
| :---: | :---: | :---: | :---: |
| 1958 | 23,008 | - | - |
| 1959 | 23,820 | 812 | 3.5 |
| 1960 | 25,767 | 1,947 | 8.2 |
| 1961 | 27,945 | 2;178 | 8.5 |
| 1962 | 29,697 | 1,752 | 6.3 |
| 1963 | 32,130 | 2,433 | 8.2 |
| 1964 | 32,882 | 752 | 2.3 |
| 1965 | 33,005 | 123 | 0.4 |
| 1966 | 35,166 | 2,161 | 6.6 |
| 1967 | 38,468 | 3,302 | 0.4 |

## Contriuntions from Governments

3. Contributions from 123 Governments to the general resources of UNICEF totalled $\dot{\$} 28,382,245$ in 1967. This total compares with $\$ 26,640,204$ in 1966 from 119 Governments. In 1967, the Government of the United States of America gave a special unconditional contribution of $\$ 1$ million to commemorate the award of the Nobel Peace Prize to UNICEF in 1965. This was in addition to the regularly pledged annual contribution of $\$ 12$ million, which is subject to the condition that it should not exceed 40 per cent of the total amount of governmental contributions for UNICEF. The actual amount receivable for 1967 from this pleăge was $\$ 11,793,427$; the difference of $\$ 206,573$ represented a reduction for the year 1965 when a shortfall in contributions from other Governments invoked the conditional clause attached to the contribution of the United States of America.
4. In addition to contributions from Governments to the general resources of UNICEF, a number of Governments contributed funds to a value of $\$ 2.9$ million for additional imported supplies and equipment for the implementation of UNICEFaided projects in their own countries, and have provided funds equivalent to a further 0.9 million towards local costs of UNICEF field offices.

## Contributions from non-governmental sources

5. Contributions from non-governmental sources in 1967 (exclusive of income from the sale of greeting cards), as is shown in the following table, amounted to $\$ 5,544,789$, an increase oi 32.4 per cent over 1966 .
(In US dollars)

|  |  | $\frac{\text { Increase }}{(1967}$ <br> $\$$ |
| :--- | :--- | :--- |
| $\frac{1966}{\$}$ | $\frac{\text { (decrease) }}{\$}$ |  |

Collections by UNICEF National Committees
For adopted projects
1,349,135
297,357
].,051,778
For general resources
375,360
618,581
$(243,221)$
Fund-raising campaigns in Australia and
New Zealand for adopted rutrition projects

Hallowe'en collections (mainly in the
United States and Canada)
Donations from various groups and individuals

TUTAL

| 258,529 | 384,184 | $(125,655)$ |
| ---: | ---: | ---: |
| $3,450,248$ | $2,791,357$ | 658,891 |
| 111,517 | 96,799 | 14,718 |
| $5,544,789$ | $4,188,278$ | $1,356,511$ |

6. Income from UNICEF National Committees for adopted projects rose more than fourfold over 1966. Most of this income ( $\$ 1,330,003$ ) was raised in Europe. Reflecting the interest in adopted projects, there was a decrease in collecticns: by the Committees for general resources. Although income from fund-raising campaiens in Australia and New Zealand for adopted projects in the nutrition field showed a decrease, this does not take into account acditional proceeds fron the 1967 Freedom-from-Hunger Campaign in Australia, which will be forthcoming; in the next few months. Income frcm Hallowe'en collections, which reached a record. high in 1967 of $\$ 3,450,248$, was 23.6 per cent higher than in 196́6. Donations from various groups and individuals, mainly unsolicited, remained at about the same level as in recent years

## Greeting Card Fund

7. The sum of $\$ 3$ million was transferred to the general resources of UNICEF in 1967 from the net profits $(\$ 3,124,303)$ of the 1966 greeting card campaign. In 1966, a sum of $\$ 2,750,000$ was transferred from the net jrofits ( $\$ 3,238,429$ ) of the 1965 campaign.

## Other income

8. Gross income in 1967 from other sources amounted to $\$ 1,541,245$ and consisted of the following:
(a) Income from investments:. 1967 income from this source was $\$ 774,374$ or $\$ 15,086$ lower than in 1966, a reduction due to lower inerest rates and lesser amounts being available for investment as a result of increased expenditures during the year. Apart from interest on 91-day United Kingdom Treasury Bills ( $\$ 28,750$ ), this income was derived entirely frem short--term deposit and at-call accounts with banks (\$745,624).
(b) Income from staff assessment plan. Net income of $\$ 757,358$ exceeded the 1966 total of $\$ 751,133$ b.v the amount of $\$ 6,225$.
(c) Income from agency procurement commission. The amount reimbursed to UNICEF ly UNRWA totalled $\$ 10,000$, of which $\$ 2,250$ was considered in reimbur ment of administrative costs and $\$ 7,750$ in reimbursement of the costs of operational services.
(d) Miscellaneous income. This totalled $\$ 278,893$, an increase of $\$ 86,723$ over the 1966 total of $\$ 192,170$, and consisted mainiy of sales of surplus property which realized $\$ 98,422$, and cancelled 1966 administrative obligations and refunds related thereto amounting to $\$ 46,573$. The balance of $\$ 133,898$ was in respect of sundry commissions, discounts, refund from carriers, etc.
(e) Difference on exchange. This account showed a net debit of $\$ 279,380$, due to the devaluation of certain currencies during the year and to a revised evaluation of certain contributions received in kind.

## Expenditure

9. Expenditure in 1967 totalled $\$ 39,967,054$, an increase of $\$ 3,798,617$ over the previous year. The following table gives expenditures in summarized form by the main categories for 1966 and 1967:

Table 4. Comparison of expenditures by main categories

Increase of 1967 over 1966
$\frac{\text { (in thoussands }}{\frac{\text { Per- }}{\text { centage }}}$
of US dollars)

| Supplies and equipment <br> (including freight) | 25,959 | 65.0 | 22,044 | 61.0 | 3,915 | 17.8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fellowships and training grants | 3,734 | 9.3 | 4,272 | 11.8 | ( 538) | ( 12.6) |
| Project personnel | 1,363 | 3.4 | 1,665 | 4.6 | ( 302) | (18.1) |
| Other non-supply assis:ance | 544 | 1.4 |  | 1.4 | 43 | 8.6 |
| Operational services (gross) | 5,312 | 13.3 | 4,852 | 13.4 | 460 | 9.5 |
| TOTAL ASSISTANCE EXPENDITURE | 36,912 | 92.4 | 33,334 | 92.2 | 3,578 | 10.7 |
| Administrative costs (gross) | 3,055 | 7.6 | 2,834 | 7.8 | 221 | 7.8 |
| TCIAL EXPENDITURE | 39,357 | 100.0 | 36,168 | 100.0 | 3,799 | 10.5 |

## Liabilities

## Allocations approved

10. Unfilled allocations approved by the Executive Board totalled $\$ 63,389,415$ at 31 December 1967 and details of these are given in column 9 of schedule C. The table below shows the changes that have taken place in the status of allocations during 1967. Comparative figures for 1966 are also given.

Table 5. Status of allocations at 31 December

|  | 1967 |  | 1966 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | to bllocations |  | to blouations |  |
|  | from future | Allocations | from future | Allocations |
|  | income | approved | income | approved |
|  | \$ | \$ | $\$$ | \$ |
| Balances: 1 January | 21,995,318.76 | 55,638,730.00 | 21,870,213.37 | 56,515,750.23 |
| Add: |  |  |  |  |
| Net allocations | 47,617,739.74 | 47,617,739.74 | 35,291,416.43 | 35,291,416.43 |
|  | 69,613,058.50 | 103,256,469.74 | 57,161,629.80 | 91,807,166.66 |
| Less: |  |  |  |  |
| Income | 38,468,378.54 | - | 35,166,311.04 | - |
| Expenditure | - | 39,967,054,26 | - | 36,168,436.66 |
|  | 31,144,679.96 | 63,289,415.48 | 21,995,318.76 | 55,638,730.00 |

## Accounts payable and unliguidated cbligations

11. These acmounted to $\$ 2,769,176$ at 31 December 1.967 compared with $\$ 2,819,324$ at 31 December 1966. The main items included in the total were, in round figures:
(a) accounts payable for supplies and equipment shipped and freight thereon
( $\$ 1,784,000$ ); (b) amounts due to Governments and governmental agencies ( $\$ 115,000$ );
(c) amounts due to the United Nations and related agencies ( $\$ 98,000$ );
(d) provision made for amounts payable to staff members under the Tax Equalization Fund ( $\$ 260,000$ ): and (e) budgetary obligations outstanding ( $\$ 232,000$ ).
12. At 31 December 1967 there were outstanding contractual commitments totalling $\$ 10 \mathrm{milli}$ ion for supplies and equipment ordered against unflilfilled allocations, the deliveries of which had not been effected at that date. This total was $\$ 2.4$ million higher than the contractual commitments of $\$ 7.6$ million at 31 December 1966.

## Trust funds: Governments

13. These iunds amounted to $69,956,239$ at 31 December 1967 and consisted of unexpences hatances of contributions made to UNICEF by assisted Governments (a) towards the implementation of UNICEF-aided projects for additional imported supplies and equipment; and (b) towards the local costs of UNICEF field offices. The toble belon gives a summary of the 1967 transactions for these two groups fr' funds.

Table 6. Trust funds: Governments - summary of 1967 transactions

|  | Contributions |  |  |
| :---: | :---: | :---: | :---: |
|  | $\frac{\text { To }}{\frac{\text { UNICEF-aided }}{\text { projects }}}$ | $\begin{aligned} & \text { To local costs } \\ & \text { fief UNICEF offices } \end{aligned}$ | Total |
|  | \$ | \$ | \$ |
| Buanoes 1 January 1957 | 3,520,569.66 | 267,226.30 | 3,787,795.96 |
| Presipts |  |  |  |
| Furde rroeived during year | 2,833,231.11 | 912,457.33 | 3,845,688.44 |
| TOTAL | 6,453,800.i7 | 1,179,683.63 | 7,633,484.40 |
| Distursements |  |  |  |
| Experditure during year | 3,722,949.73 | 885,766.65 | 4,608,716.38 |
| Iurds returned | 68,528.56 | - | 68,528.56 |
| TOTAL | 3,791,478.29 | 885,766.65 | 4,677,244.94 |
| Faiances 31 December 1967 | 2,662,322.48 | 293,916.98 | 2,956,239.46 |

## Maurice Pate Memorial Fund

14. Dstoblished by the Executive Board in 1966 to strengthen regional training facilities in fielas benefiting children (E/ICEF/542, paragraphs 76-83), the Memorial Fund had a balance available at 31 December 1966 of $\$ 62,608$. Income in 1967 consisted of further donations of $\$ 802$ and bank interest of $\$ 2,432$ bringing the 31. December 1967 total to $\$ 65,842$. In 1967, funds amounting to $\$ 25,200$ were allocated to two African universities to cover four fellowshins to be awarded by them in the field of child health. A balance of $\$ 40,642$ is available for further allocations. Advances totalling 12,400 were made by the Fund during 1967 to the universities nominated and finel accounting will be made after completion of the fol.Jowships in question.

## Public Information Revolving Fund

1.5. The balance of $\$ 107,307.66$ carried forward to 1968 represents the uncommitted funde of the 'ublic Information Revolving Fund at 31. December 1.967. The tabic bel.ow sumarizes the operatione of this Fund in 1967, both as regards income and expenditure.

## Table 7. Public Information Revolving Fund financial operations 1967

|  | \$ | \$ |
| :---: | :---: | :---: |
| I. Balance brought forward from 1966 |  | 147,090.12 |
| Add: |  |  |
| II. Income in 1967 |  |  |
| (a) Share of income from engagement calendars | 142,445.43 |  |
| (b) Allocation from administrative and operational services budget | 100,000,00) |  |
| (c) Other income | 42,041.44 | 284,486.87 |
|  |  | 431,576.99 |
| Less: |  |  |
| III. Expenditure in 1967 |  |  |
| (a) Writers, photographers and producers | 75,266.86 |  |
| (b) Audio-visual material | 94,002.06 |  |
| (c) Printed material | 155,000.41 | 324,269.33 |
| IV. Balance carried forward to 1968 |  | $\begin{array}{r} 107,307.66 \\ \hline \end{array}$ |

## Reserve for insurance

16. A reserve for insurance of $\$ 200,000$ was established in November 1950 when UNICEF adcreted a policy of self-insurance. The reserve was to be restored annually to the level of $\$ 200,000$ and a transfer of $\$ 5,622$ was required for this purpose in 1967. No major loss occurred during 1.967.

## Assets

Cash on hand, in transit and at banks
17. At 31 December 1967 these funds totalled $\$ 3,705,701$ ( $; 6,177,513$ at 31 December 1966). This total included \$208,264 in United sitates currener wis $\$ 778,306$ in eighteen other convertible currencies. The remaining: ioudings of \$2,719,131 were in forty-four currencies, and were heln for procurement, freight and other expenditures in the contributed currencies. Funds in currencies other than United States dollars were converted in the accounts at rates of exchange in effect on 31 December 1967.
18. At 31 December 1967 these amounted to $\$ 11,297,025$ and consisted of time deposits with banks totalling $121,285,252$ and United Kingdom 91-day Treasury Bills at cost value of $\$ 11,773$. Of the time deposits with banks, $\$ 7,339,592$ were in US dollars compared with $\$ 7,235,612$ at',31 December 1966. Schedule D gives further particulars of the individual investments at 31 December 1.967 on which the average yield was 5.11 per cent compared with 5.64 per cent on 31 December 1.966 holdings.

## Contributions recejvable from Goverments

19. These totalled $\$ 8,200,250$ at 31 December 1967 and schedule $E$ gives a detailed listing of the contributiors receivable by country.

Deposits with govermmental agencies and suppliers
20. These amounted to $\$ 2,606,407$ at 31 December 1967. The main items included in the total, in round figures, were deposits against future delivery of supplies with governmental agencies in Australia, Canada, Japan and Now Zeal,and totalling $\$ 1,131,000$ and advances totalling $\$ 1,276,500$ with governmental departments as prepayment for stipends and training grants.

## Accounts receivable, advances, deposits, etc.

21. These amounted to $\$ 4,205,900$ at 3.1 December 1967 compered with $\$ 2,773,894$ at 31 December 1966. The main items included in the total in round tigures were: (a) contributions collected by UNICIF National Committees amounting to $\$ 2,404,000$ (including United States of America $\dot{\phi} 1,845 ; 000$ and Canada $\$ 450,000$ ); (b) Freedom-from-Hunger Campaign income in New Zealand ( $\$ 203,000$ ); (c) amounts due from United Nations organizations for supplies and advances for fellorshirs and other joint projects ( $\$ 683,000$ ); (d) prepayment for supplies awaiting shirment ( $\$ 2.38,000$ ): (e) freight and insurance claims ( $\$ 82,000$ ); and ( $f$ ) administrative deposits and prepayments ( $\$ 530,000$ ).

## Supplies in warehouses and in transit

22. The value of these totalled $\$ 7,394,765$ and comprised stccks in the Copenhacen Packing and Assembly Centre and in transit thereto ( $\$ 6,60 \%, 851$ ), stocks of technical grade DDT from the Union of Soviet Socialist Rerublics, in course of processing ( $\$ 640,231$ ) and other stocks mostly stored with suppliers ( $\$ 151,683$ ).

## Advance to Greeting Card Fund

23. Although the working capital of the Greeting Card Fund was increased to $\$ 1,712,132$ at the end of the 1966 campaign ( $\mathrm{T} / \mathrm{ICEF} / \mathrm{AB} / \mathrm{L} .76$, para. 33 ), a further advance of funds in excess of this figure amounting to $\$ 833,249$ was required to cover expanding operations of the 1967 campaign. In accordance with the Executive Board decision at its June 1967 session (E/ICEF/563, para. 217), the working
capital of the Greeting Card Fund will be transferred to the general resources of UNICEF at I January 1968, and the Greeting Card Fund operation will be financed thereafter wholly from the funds in hand of UNICEF.

Notes on statement III. Administrative and operational services, budgetary estimates, obligations jincurred and unencumbered balance for the year ended 31 December 1967
24. Expenditure in 1967 for administrative and operational services $1 /$ costs on a "gross" basis totalled $\$ 8,366,985$ (compared with $\$ 7,686,305$ in 1966) ageinst total allocations approved by the Executive Board, amounting to $\$ 8,508,800$. "The unobligated balances of allocations totalling $\$ 141,815$ have been cancelled.
25. Budgetary estimates for 2967 were approved by the Executive ? 30 ard at its May 1966 session ( $\mathrm{E} / \mathrm{ICEF} / 548 /$ Rev.l, paras. 218, 227). A transfer of $\$ 50,000$ from section one to section two was approved by the Executive Director in accordance with authority given by the Committee on Administrative Budget ( $\mathbb{E} /$ ICEF $/ \mathrm{AB} /$ L.71, para. 29).
26. To establish the "net" administrative and operational service costs, net income from the staff assessment plan and from procurement commission paid to UNICEF must be deducted from the gross expenditure shown in statement III.
27. The following table presents a summary of revised budgetary estimates, obligations incurred, both gross and net, and the unobligated balances of estimates of each of the eight organizations' budget units. Details by organizational budget unit are included in the annex.

1/ Operational services consist of (a) cost of personnel and related services of offices of Resident Directors and UNICEF field representatives; (b) cost of personnel and related services of food conservation engineering; and (c) cost of personnel and related services of the procurement and shipping operation.

|  | $\frac{\frac{\text { Revised }}{\text { budgetary }}}{\frac{\text { estimates }}{4}}$ | Obligations incurred |  |  | $\begin{aligned} & \frac{\text { Percentage }}{\text { of obliga- }} \\ & \frac{\text { tions }}{\text { incurred to }} \\ & \frac{\text { budgetary }}{\text { estimates }} \end{aligned}$ | $\frac{\frac{\text { Un- }}{\frac{\text { obligated }}{\text { balances of }}}}{\frac{\text { estimates }}{\$}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\frac{\frac{\text { Adminis_ }}{\text { tration }}}{\$}$ | $\frac{\frac{\text { Operational }}{\text { services }}}{\$}$ | $\frac{\text { Total }}{\frac{i_{i}}{2}}$ |  |  |
| I. International staff costs | 4,535,700 | 1,402,499 | 3,128,780 | 4,531,279 | 99.9 | 4,421 |
| II. Local costs |  |  |  |  |  |  |
| (a) New York Headquarters | 1,894,100 | 1,313,859 | 577,010 | 1,890,869 | 99.8 | 3,231 |
| (b) Field oftices |  |  |  |  |  |  |
| 1. Africa, South of the Sahara | 534,300 |  | 472,495 | 472,495 | 88.4 | 61,805 |
| 2. The Americas | 280,500 |  | 264,310 | 264,310 | 94.2 | 16,190 |
| 3. East Asia and Pakistan (Rangkok) | 256,500 |  | 252,975 | 252,975 | 98.6 | 3,525 |
| 4. Eastern Mediterranean | 177,200 |  | 148,512 | 148,512 | 83.8 | 28,688 |
| 5. Europe and North Mfrica | 681,700 | 338,158 | 341,734 | 679,892 | 99.7 | 1,808 |
| 6. South Central Asia (New Delhi) | 148,800 |  | 126,653 | 126,653 | 85.1 | 22,147 |
| GFOSS TCTAL | 8,508,800 | 3,054,516 | 5,312,469 | 8,366,985 | 98.3 | 141,815 |
| Less: Staff assessment plan |  | $(215,035)$ | $(542,323)$ | $(757,358)$ |  |  |
| Agency procurement commission |  | ( 2,250) | $(7,750)$ | $(10,000)$ |  |  |
| OBLIGATIONS INCURRED (net) |  | 2,837,231 | 4,762,396 | 7,599,627 |  |  |

2:" Net total expenditure in 1967 amounted to $\$ 39,199,696^{\circ}$. This consists of gross expenditure of $\$ 39,967,054$, as shown on Statement $I$, less income from the staff assessment plan $\$ 757,358$ and agency procurement commission $\$ 10,000$. Net operational services expenditure of $\$ 4,762,396$ represented 12.15 per cent of the net total expenditure. Administrative expenditure of $\$ 2,837,231$ represented 7.24 per cent The table below sets out a comparison with the figures for the years 1965 and 1966 .

Table 9. Comparison of expenditure on assistance, operational services and administration to total experditure

|  | 1967 |  | 1966 |  | 1965 a/ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | Per cent | \$ | Per cent | \$ | Per cent |
| Programme expenditure | 31,600,069 | 80.61 | 28,482,132 | 80.46 | 24,893,390 | 79.83 |
| Operational services (net) | 4,762,396 | 12.15 | 4,310,716 | 12.18 | 4,036,555 | 12.94 |
|  | 36,362,465 | 92.76 | 32,792,848 | 92.64 | 28,929,945 | 92.77 |
| didministrative experditure (net) | 2,837,231 | 7.24 | 2,604,456 | 7.36 | 2,253,159 | 7.23 |
| TOTAL | 39,199,696 | 100.00 | 35,397,304 | 100.00 | 31,183,104 | 100.00 |

a/ The figures for the year 1965 have been adjusted for the undistributed charges factor for this purpose, details of which were given in the foreword in the Financial Report for 1966 ( $\mathrm{E} / \mathrm{ICEF} / \mathrm{AB} / \mathrm{L} .69$ ).

## ANNEX

## STATISTICS AND OTHER DATA

1. This comprises tables giving statistical and other data concerning UNICEF's activities, which, although not forming part of the Financial Statements, have been provided in past years for information purposes. In addition, details of estimates and obligations incurred within the administrative and operational services budget are included in respect of international staff costs and local costs for the seven main organizational units of the secretariat.
A. Contributions from Governments for 1965, 1966 and 1967;
B. Contributions from non-governmental sources for the years 1963 through 1967;
C. Budgetary estimates, obligations incurred and unencumbered balances of estimates for 1967:
I. International staff costs
II. Local costs:
(a) New York Headquarters
(b) Field offices
2. Africa South of the Sahara
3. The Americas
4. East Asia and Pakistan (Bangkok)
5. Eastern Mediterranean
6. Europe and North Africa
7. South Central Asia (New Delhi)
D. Summary of allocations approved by the Executive Board in 1967 by programme and geographical area;
E. Summary of unfulfilled balances of approved allocations at 31 December 1067 by programme and geographical area;
F. Summary of formal commitments outstanding at 31 December 1967 approved by the Executive Board by programne and geographical area;
G. Programme expenditures 1965, 1966 and 1967:
I. Programme expenditures by programme;
II. Programme expenditures by main type of supply;

ITT. Bulk commodities shipped.
H. Internal matching.
（including contributions receivable）

For each of the three years，column（1）refers to contributions to general resources，and column（2）to cash contributions from Governments of UNICEF－assisted countries towards local costs of UNICEF field offices （Trust Funds）
（In thousands of US dollar equivalents）

| Governments | 1965 |  | 1966 |  | 1967 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General | Local | General | Local | General | Local |
|  | resources | costs | resources | costs | resources | costs |
|  | （1） | （2） | （1） | （2） | （1） | （2） |
| Afghanistan | 10.0 | 27.0 | 10.0 | 1ヵっ」 | 10.0 | 10.0 |
| Algeria | 40.0 | 32.1 | 40.0 | 18.8 | 40.0 | 27.0 |
| Argentina | 56.2 | － | 26.6 | － | 21.4 | － |
| Australia | 537.6 | － | 537.6 | － | 537.6 | － |
| Austria | 97.4 | － | 97.6 | － | 116.8 | － |
| Barbados | － | － | 2.0 | － | 4.0 | － |
| Belgium | 200.0 | － | 200.0 | － | 200.0 | － |
| Bolivia | 5.0 | － | 7.5 | － | 7.5 | － |
| Botswana | － | － | － | － | 1.4 |  |
| Brazil | 94.4 | 17.6 | 80.8 | 53.8 | 63.0 | 46.3 |
| British Caribbean Territories： |  |  |  |  |  |  |
| Antigua | 0.2 | － | 0.2 | － | 0.2 | － |
| Bahamas | 2.8 | － | 2.8 | － | 2.8 | － |
| Dominica | 0.1 | － | 0.2 | － | 0.2 | － |
| Grenada | － | － | 0.6 | － | 0.6 | － |
| Montserrat | － | － | 0.1 | － | 0.1 | － |
| St．Kitts | － | － | 0.3 | － | 0.3 | － |
| St．Lucia | － | － | 0.9 | － | 1.7 | － |
| St．Vincent | 0.4 | － | － | － | － | － |
| British Honduras | 0.7 | － | 0.7 | － | 0.7 | － |
| Brunei | 3.3 | － | 3.3 | － | 4.9 | － |
| Bulgaria | 12.8 | － | 17.1 | － 6 | 17.1 | － |
| Burma | ：6．0 | 58.0 | 56.0 | 69.6 | 48.0 | 77.5 |
| Byelorussian Soviet Socialist Republic | 6.5 | － | 62.5 | － | 62.5 | － |
| Cameroon | 13.3 | － | 20.0 | － | 20.0 | － |
| Canada | 921.7 | － | 1，022．0 | － | 929.4 | － |
| Central African Republic | － | － | 4.3 | － | 14.3 | 6.4 |
| Ceylon | 14.7 | 4.2 | 14.7 | 9.1 | 14.7 | 6.4 |
| Chad | 10.2 | － | 10.2 | － | 10.2 | － |
| Chile | 80.0 | 2.7 | 88.7 | 6.5 | 120.0 | 4.9 |
| China | 22.5 | － | 30.0 | － | 30.0 | 2 |
| Colombia | 154.7 | 9.1 | 111.1 | 8.7 | 111.1 | 9.2 |
| Congo（Brazzaville） | 14.3 | － | 14.3 | － | 14.3 | － |
| Congo，Democratic Kepublic of | 21.8 | － | 23.6 | － | 15.8 | － |
| Costa Rica | 25.6 | － | 34.4 | － | 30.0 | － |
| Cuba | 70.0 | － | 70.0 | － | 70.0 | － |
| Cyprus | 2.0 | － | 3.0 | － | 3.0 | － |
| Czechoslovakia | 69.4 | － | 69.4 | － | 69.4 | － |
| Dahomey | 6.9 | － | 1.9 | － | 6.9 | － |
| Denmark | 256.3 | － | 434.3 | － | 434.3 | － |
| Ecuador | 20.0 | － | － | 6.6 | 20.0 | 5.5 |
| El Salvador | － | － | 20.0 | －${ }^{-1}$ | 20.0 | － 0 |
| Ethiopia | 18.1 | 1.9 | 18.1 | 57.9 | 18.1 | 10.7 |
| Federal Republic of Germany | 1，509．4 | － | 1，500．0 | － | 1，500．0 | － |
| Finland | 93.8 | － | 93.8 | － | 83.4 | － |

Table A. Contributions from Governments for 1965, 1966 and 1967 (continued)
(including contributions receivable)
In thousands of US dollar equivalents

| Governments | 1965 |  | 1966 |  | 1967 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \frac{\text { General }}{\text { resources }} \\ & (1) \end{aligned}$ | $\frac{\overline{\text { Local }}}{\frac{\text { costs }}{(2)}}$ | General <br> (I) | $\frac{\frac{10041}{\text { costs }}}{(2)}$ | $\begin{gathered} \text { General } \\ \text { resources } \end{gathered}$ | $\frac{\text { Local }}{\text { costs }}$ |
| France | 1,109.2 | - | 1,109.2 | - | 1,410.4 | - |
| Gabon | 5.1 | - | 5.1 | - | 7.8 | - |
| Gambia | 2.7 | 1.7 | 1.1 | 1.1 | 1.1 | 1.1 |
| fhana | - | - | 19.5 | 1.4 | 13.7 | 1.0 |
| Greece | 69.0 | - | \%9.0 | - | 69.0 | - |
| Guatemala | 30.0 | - | 30.0 | - | 15.0 | - |
| Guirea | 22.2 | - | - | - | 17.7 | - |
| Guyana | . 9 | - | . 9 | - | . 9 | - |
| Holy See | 1.0 | - | 1.0 | - | 1.0 | - |
| Honduras | 20.7 | - | 20.0 | - | 20.0 | - |
| Hong Kong | 4.4 | 1.8 | 4.4 | 1.4 | 5.5 | 2.0 |
| Hungary | 6.4 | - | 8.5 | - | 6.4 | - |
| Iceland | 10.7 | - | 10.7 | - | 10.7 | - |
| India | 840.0 | 153.1 | 533.3 | 115.9 | 600.0 | 160.0 |
| Indonesia | - | - | - | - | 22.0 | 34.1 |
| Iran | 275.0 | 22.5 | 275.0 | 45.0 | 278.1 | 30.0 |
| Iraq | 70.0 | - | 69.6 | - | 70.0 | - |
| Ireland | 15.0 | - | 15.0 | - | 25.2 | - |
| Israel | 40.0 | - | 42.5 | - | 42.5 | - |
| Italy | 224.0 | - | 320.0 | - | 320.0 | - |
| Ivory coast | 10.2 | 32.7 | 10.2 | 32.7 | 10.2 | 32.7 |
| Jamaica | 9.8 | - | 9.8 | - | 12.0 | - |
| Japan | 236.2 | - | 266.2 | - | 400.0 | - |
| Jordan | 5.6 | - | 5.6 | 2.8 | 5.6 | 2.8 |
| Kenya | 2.8 | - | 4.2 | - | 4.2 | - |
| Kuvait | 10.0 | - | 10.0 | - | 10.0 | - |
| Laos | 1.0 | - | 2.5 | - | 2.5 | - |
| Lebanon | 14.7 | - | 14.7 | - | 34.1 | 4.7 |
| Iesotho | - | - | - | - | 1.4 | - |
| Liberia | 10.0 | - | 10.0 | - | 10.0 | 4 |
| Libya | 16.8 | - | 12.6 | 4.2 | 12,6 | 4.2 |
| Liechtenstein | 1.5 | - | 1.5 | - | 1.5 | - |
| Luxembourg | 6.0 | - | 6.0 | - | 6.0 | - |
| Madagascar | 10.2 | - | 10.2 | - | 10.2 | - |
| Malawi | 0.8 | 8 | 51. | 1.9 | 51.1 | 13.0 |
| Malaysia | 51.1 | 10.8 | 51.1 | 1.9 4.9 | 51.1 15.6 | 13.0 4.9 |
| Miali | 15.5 | 4.9 | 15.5 4.1 | 4.9 0.8 | 15.6 4.1 | 4.9 |
| ${ }^{\text {Mauritania }}$ | 4.1 4.1 | - | 4.1 | 0.8 | 4.1 | . |
| Mauritius Mexico | 4.1 500.0 | 36.3 | 520.0 | 35.3 | 250.0 | 46.1 |
| Mexico Monaco | 2.0 | - | 2.0 | - | 2.0 | - |
| Mongol.ia | , | 18.7 | 2.0 50.0 | 18.8 | - 50.0 | 27.0 |
| Morocco | 50.0 | 18.7 | 50.0 | 18.8 | 50.0 | 27.0 |
| Nepal | 1.0 | - | 166.7 | - |  | - |
| Necherlands | 138.9 | - | 160.7 208.6 | - | 134.4 | - |
| New saland | 208.6 | - | 208.6 10.0 | - | 20.0 | - |
| Nicaidgua | 10.0 | - | 10.0 8.2 | - | 8.2 | - |
| Niger | 8.2 | - | 42.0 | - | 42.) | - |
| Nigeria | 42.0 | - | 536.1 | - | 529.6 | - |
| Norway | 451.9 | - | 536.1 | - |  |  |

(including contributions receivable)
In thousands of US doliar equivalents

| governments | 1965 |  | 1966 |  | 1967 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { General } \\ & \text { resources } \end{aligned}$ | $\frac{\text { Local }}{\text { costs }}$ | General | $\frac{\text { Iocal }}{\text { costs }}$ | $\begin{aligned} & \text { General } \\ & \text { resources } \end{aligned}$ | $\frac{\text { Local }}{\text { costs }}$ |
|  | (1) | (2) | (1) | (2) | (1) | (2) |
| Pakistan | 136.4 | 61.0 | 136.4 | 65.6 | 131.8 | 65.6 |
| Panama | 15.0 | - | 15.0 | - | 15.0 | - |
| Paraguay | 20.0 | - | - | - | - | - |
| Peru | 89.5 | - | 89.6 | - | 63.2 | - |
| Philippines | 185.0 | 47.4 | 110.1 | 70.9 | 110.1 | 46.9 |
| Poland | 100.0 | - | 150.0 | - | 150.0 | - |
| Republic of Korea | 16.1 | 15.0 | 15.2 | 15.0 | 30.3 | 19.7 |
| Republic of Viet-Nam | 25.0 | 0.2 | 25.0 | 0.2 | 25.0 | 0.4 |
| Romania | 25.0 | - | 25.0 | - | 25.0 | - |
| Saudi Arabia | 20.0 | - | 20.0 | 10.0 | 20.0 | 10.0 |
| Senegal | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 |
| Sierra Leone | 11.2 | - | 11.2 | - | 11.2 | - |
| Singapore | 6.5 | 0.9 | 6.5 | 0.7 | 6.5 | 1.1 |
| South Africa | 50.3 | - | 50.3 | - | 50.4 | - |
| Spain | 100.0 | - | 100.0 | - | 100.0 | - |
| Sudan | 13.0 | - | 13.0 | - | - | - |
| Sweden | 1,00: 9 | - | 1,502.9 | - | 1,705.4 | - |
| Switzerland | 439.8 | - | 439.8 | - | 787.0 | - |
| Syria | 12.5 | - | 12.5 | 2.4 | 19.2 | 4.8 |
| Thailand | 205.0 | 86.6 | 224.3 | 35.1 | 300.1 | 45.8 |
| Togo | 8.2 | 4.1 | 2.9 | - | 6.1 | - |
| Trinidad and Tobago | 7.0 | - | 7.0 | - | 7.0 | - |
| Tunisia | 19.7 | 14.5 | 21.8 | 7.6 | 26.9 | 11.1 |
| Turkey | 194.4 | 136.8 | 194.4 | 87.6 | 194.4 | 122.8 |
| Uganda. | 11.2 | - | 11.2 | - | 11.2 | - |
| Ukrainian Soviet Socialist Republic | 125.0 | - | 125.0 | - | 125.0 | - |
| Union of Soviet Socialist Republics | 675.0 | - | 675.0 | , | 675.0 | - |
| United Arab Republic | 114.8 | 12.2 | 129.2 | 26.5 | 143.5 | 12.2 |
| United Kingdcm of Great Britain and Northern Ireland | 1,120.1 | - | 1,120.1 | - | 1,120.? | - |
| United Republic of Tanzania | 5.6 | - | 5.6 | - | 14.2 | - |
| United States of America | 12,000.0 | - | 11,935.6 | - | 12,793.4 | - |
| Upper Volta | 8.2 | - | 8.2 | - | 8.2 | - |
| Venezuela | - | - | 1.0 | - | 51.0 | - |
| Yemen | 2.0 | - | - | - | 6.0 | - |
| Yugoslavia | 200.0 | - | 200.0 | - | 200.0 | - |
| Zambia | 8.4 | - | = | - | 25.4 | - |
| TOTAL | 26,055.7 | 824.0 | 26,640.2 | 839.0 | 28,382.3 | 912.5 |

NOTE: In addition to the cash funds in column 2, a number of Governments gave free services (Algeria, Ethiopia, Guatemala, Indonesia, Ivory Coast, Nigeria, Pakistan, Republic of Korea, Republic of Viet-Nam, Thailand and others), no valuation of which is recorded in UNICEF accounts.
a/ Including special contribution of $\$ 50,379$ towards the local costs of the May 1966 Executive Board meeting in Addis Ababa.
(in US dollar equivalents)

| Contributing country | 1963 | 1964 | 1965 | 1966 | 1967 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Afghanistan | - | - | - | - | 20 |
| Algeria | - | - | 81 | 46 | 45 |
| Argentina | 84 | - | 13 | - | 129 |
| Australia | 1,121,137 | 318,220 | 120,390 | 190,495 | 146,417 |
| Austria | 114,801 | 73,771 | - | - | 387 |
| Belgium | 73,084 | 40,722 | 71,116 | 82,746 | 74,656 |
| Brazil | 6 | - | - | 170 | 96 |
| Canada | 358,951 | 355,959 | 402,716 | 461,413 | 518,410 |
| Cyprus | - | - | - | - | 58 |
| Denmark | 4,644 | 17,104 | 7,371 | 6,2uv | 5,986 |
| Federal Republic of Germany | 29,235 | 16,989 | 42,024 | 27,123 | 57,538 |
| Finland | - | - | - | 215 | 319 |
| France | 1,270 | 1,429 | 1,174 | 309;143 | 210,024 |
| Greece | - | 1 | - | - | 279 |
| Guatemala | - | 31 | - | - | 4 |
| Hungary | - | - | - | - | 19 |
| Iceland | - | - | 25 |  | 180 |
| India | 431 | 2,439 | 623 | 445 | 411 |
| Indonesia | 674 | - | 4 | - | - |
| Iran | 65 | 3 | 16 | - | - |
| Ireland | 2 | 15,400 | 44,805 | 56,007 | 61,581 |
| Israel | - | - | - | 81 | 13 |
| Italy | 12,315 | - | 34,887 | 3,195 | 10,093 |
| Ivory Coast | - | - | - | 135 | - |
| Jamaica | - | 59 | 60 | 26 | - |
| Japan | 23,015 | 47,389 | - | 90,267 | 35,467 |
| Lehanon | 360 | 370 | 264 | 638 | 92 |
| Libya | - | - | - | 168 | 874 |
| Luxembourg | 1,603 | 24 | 26,059 | 31 | 40 |
| Madagascar | 20 |  | 1,907 |  | - |
| Mexico | 99 | 107 | 1,907 | (167) | - |
| Monaco | - | - | - | 294 |  |
| Netherlands | 76,303 | 67,325 | 49,118 | 76,918 | 902,164 |
| New Zealand | 256,038 | 347,993 | 381,175 | 194,661 | 133,909 |
| Nigeria | 354 | 124 | 60 | 125 | 20 |
| Norway | 1,752 | 2,980 | 2,612 | 55,087 | 13,226 |
| Pakistan | 2 | 11 | 13 | 34 | 482 |
| Panama | 10 | - | - | - | 150 |
| Peru | 64 |  | 19 | 309 | 10,038 |
| Philippine: | 1,126 | 1,656 | 1,585 | 309 | 2,857 85 |
| Poland | - | - | - | - | 85 |
| Republic of Korea | - | - | - | 100 | - |
| Saudi Arabia | 526 | - | - | 89 | 11 |
| Senegal | - | $=$ | 5 | 15 | 11 |
| Singapore | 164 | 221 | 1,160 | 2,000 | 8,297 |
| Spain | 164 6.573 | 221 28,765 |  | 90,238 | 8,099 |
| Sweden | 6,573 165 | 28,765 3,450 | 12,189 2,895 | 62,952 | 109,595 |

Table E. Contributions from non-governmental sources, by country, for the years 1963 to 1967
(in US dollar equivalents)

| Contributing countries | 1963 | 1964 | 1965 | 1966 | 1967 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Thailand | 70 | 419 | 3,036 | 82 | 143 |
| Tonga | - | - | 12 | - | - |
| Trinidad and Tobago | - | - | - | 6 | 40 |
| Turkey | 56 | - | - | - | - |
| Uganda | 2 | 3 | - | - | - |
| United Arab Republic | 16 | - | 40 | - | 5 |
| United Kingdom of Great Britain and Northern Ireland | $291,13 \overline{3}$ | 576,855 | 409,592 | 110,732 | 251,937 |
| United Republic of Tanzania | - | - | - | - | 271 |
| United States of America | 2,098,692 | 2,210,979 | 2,119,224 | 2,363,941 | 2,958,865 |
| Uruguay | 606 | 354 | - | - | - |
| Venezuela | 248 | 376 | - | 465 | - |
| Yugoslavia | - | 27 | - | - | - |
| Zambia | - | - | $=$ | 28 | 149 |
| TOTAL | 4,475,696 | 4,131,555 | 3,736,270 | 4,186,463 | 5,523,481 |
| United Nations Secretariat | 6,475 | 5,294 | 7,565 | 1,815 | 21,308 |
| GRAND TOTAL | 4,482,171 | 4,136,849 | 3,743,835 | 4,188,278 | 5,544,789 |

a/ Adjustment relating to 1965 figures.
Table C
Part I - International staff costs
Statement of aiministrative and operational services, budaetrin estimates, oblizations incurreă

|  | Budget Estimates |  |  |  | Obligations Incurred |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original | Supplementary | $\begin{aligned} & \text { Subsequent } \\ & \text { adjustinents } \end{aligned}$ | Revised | $\frac{\text { Administrative }}{\text { semvices }}$ | $\begin{aligned} & \text { Operational } \\ & \text { services } \end{aligned}$ | Total | $\frac{\text { Unencumbered }}{\text { balance }}$ |
| Section 1 - Salaries, wages |  |  |  |  |  |  |  |  |
| Established rosts | 3,289,000 |  | 111,900- | 3,177,100 | 1,109,802.92 | 2,067,272.21 | 3,177,075.13 | 24.87 |
| Consultants | 250,000 |  | 80,000- | 170,000 | 32,155.91 | 135,810.86 | 167,966.77 | 2,033.23 |
| Travel and removal | 90,000 |  | 61,400 | 151,400 | 19,462.45 | 131,890.50 | 151,352.95 | 47.05 |
| Installation payments | 40,000 |  | 20,800 | 60,800 | 9,525.00 | 51,253.30 | 60,778.30 | 21.70 |
| Separation nayments | 35,000 |  | 16,000 | 51,000 | 16,660.95 | 34,269.12 | 50,930.07 | 69.93 |
| Rental subsidies | 26,000 |  | 11,000 | 37,000 |  | 36,927.81 | 76,927.81 | 72.19 |
| Assignment allowarices | 100,000 |  | 11,800 | 111,800 | 4,751.08 | 107,028.15 | 111,779.23 | 20.77 |
| Jontribution to Pension Fund | 392,000 |  | 1,200 | 393,200 | 124,806,03 | 268,1347.86 | 393,153.89 | 46.11 |
| Repatriation srants | 25,000 |  | 24,200 | 49,200 | 11,743.25 | 47,378.02 | 49,121.27 | 78.73 |
| Dependency allowances | 220,000 |  | 24,600- | 195,200 | 45,375.36 | 149,725.14 | 195,100.50 | 99.50 |
| Compensatory payments | 6,000 |  |  | 6,000 |  | 5,711.10 | 5,711.10 | 288.90 |
| Travel on hame leave | 114,000 |  | 2,000 | 116,000 | 22,827.88 | 92,920.98 | 115,748.86 | 251.14 |
| Medical insurance | 15,000 |  | 2,000 | 17,000 | 5,388.98 | 10,244.60 | 15,633.58 | 1,366.42 |
| Total, Section I | 4,602,000 |  | 66,300- | 4,535,700 | 1,402,499.81 | 3,128,779.65 | 4,531,279.46 | 4,420.54 |
| GRAND TOTAL | 4,602,000 |  | 66,300- | 4,535,700 | 1,402,499.81 | 3,128,779.65 | 4,531,279.46 | 4,420.54 |


Part II (a). Local costs, New Yoris Headquarters
Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1967

|  | Budget Estimates |  |  |  | Obligations Incurred |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original | Supplementary | Subsequent adjustments | Revised | $\frac{\text { Administrative }}{\text { services }}$ | $\begin{aligned} & \text { Operational } \\ & \text { services } \end{aligned}$ | Total | $\frac{\text { Unencumbered }}{\text { balance }}$ |
| Section 1 - Salaries, wages |  |  |  |  |  |  |  |  |
| Established posts | 766,000 |  | 18,800 | 784,800 | 527,773.19 | 255,519.22 | 783,292.41 | 1,507.59 |
| Temporary assistance | 100,000 |  | 34,600 | 134,600 | 106,294.01 | 28,243.62 | 134,537.63 | 62.37 |
| Overtime | 7,000 |  | 7,300 | 14,300 | 12,478.93 | 1,763.10 | 14,242.03 | 57.97 |
| Travel and removal | 500 |  | 600 | 1,100 | 1,063.22 |  | 1,063.22 | 36.78 |
| Separation payments | 10,000 |  | 1,700- | 8,300 | 4,683.85 | -3,553.81 | 8,237.66 | 62.34 |
| Contribution to Pension Fund | 110,000 |  | 7,000 | 117,000 | 81,257.47 | 35,451.60 | 116,709.07 | 290.93 |
| Dependency allowances | 17,500 |  | 500 | 18,000 | 13,514.66 | 4,116.34 | 17,631.00 | 369.00 |
| Compensatory payments | 200 |  |  | 200 | 158.41 |  | 168.41 | 31.59 |
| Travel on home leave | 1,500 |  | 200 | 1,700 | 1,661.75 |  | 1,661.75 | 38.25 |
| Staff welfare | 200 |  | 100 | 300 | 200.00 |  | 200.00 | 100.00 |
| Medical insurance | 13,500 |  | 500 | 14,000 | 9,939.03 | 3,922.55 | 13,861.58 | 138.42 |
| Total, Jection 1 | 1,026,400 |  | 67,900 | 1,094,300 | 759,034. 52 | 332,570.24 | 1,091,604.76 | 2,695.24 |
| Section 2 - Other expenses |  |  |  |  |  |  |  |  |
| Official travel | 94,000 | 10,400 | 3,000 | 107,400 | 70,190.96 | 37,117.84 |  | 91.20 |
| Communications and freight | 65,000 | 23,800 | 17,100 | 105,900 | 68,619.60 | 37,241.06 | 105,860.66 | 39.34 |
| Public information production costs | 100,000 |  |  | 100,000 | 100,000.00 |  | 100,000.00 |  |
| Rent and maintenance of premises | 2,400 | 309,200 | 6,100- | 305,500 | 198,531.04 | 106,901.33 | 305,432.37 | 67.63 |
| Office supplies | 24,000 |  | 3,300 | 27,300 | 17,740.69 | 9,552.40 | 27,293.09 | 6.91 |
| Rental of office equipment |  |  | 12,800 | 12,800 | 8,255.73 | 4,445.24 | 12,700.97 | 99.03 |
| Computer costs | 73,000 |  | 9,000- | 64,000 | 41,569.09 | 22,383.34 | 63,952.43 | 47.57 |
| Insurance |  |  | 800 | 800 | 512.46 | 275.94 | 788.40 | 11.60 |
| External aucit costs | 27,200 |  | 19,400 | 46,600 | 30,257. 50 | 16,292.50 | 46,550.00 | 50.00 |
| Miscellaneous supplies and services | 20,500 |  | 9,900- | 10,600 | 6,912.46 | 3,642.62 | 10,555.08 | 44.92 |
| Hospitality | 1,000 |  | 1,300 | 2,300 | 1,488.15 | 801.27 | 2,289.42 | 70.58 |
| Furniture, office equipment | 15,500 |  | 1,100 | 16,600 | 10,746.38 | 5,786.44 | 16,532.82 | 67.18 |
| Total, Section 2 | 422,600 | 343,400 | 33,800 | 799,800 | $554,824.06$ | 244,439.98 | 799,264.04 | 535.96 |
| GRAND TOTAT | 1,449,000 | 343,400 | 101,700 | 1,894,100 | $1,313,858.58$ | 577,010.22 | 1,890,868.80 | 3,231.20 |

Table C (continued)
Pa:t II (b). Local costs, field offines - (I) Africa Scuth of Sahara
Statement of ajministrative and operational services, budgetary estimates, obligations incurred and

|  | Eudeget Estimates |  |  |  | Cblitifations Incurred |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original | Supplementary | $\begin{aligned} & \text { Subsequent } \\ & \text { adjustments } \end{aligned}$ | Revised | $\frac{\text { Administrative }}{\text { services }}$ | $\begin{aligned} & \text { Operational } \\ & \text { services } \end{aligned}$ | Total | $\begin{gathered} \text { Unencumbered } \\ \hline \text { Zalance } \\ \hline \end{gathered}$ |
| Section 1 - Salaries, wages |  |  |  |  |  |  |  |  |
| and common statr costs |  |  |  |  |  |  |  |  |
| Established posts | 261,000 |  | 25,500- | 235,500 |  | 193,907.94 | 193,907.94 | 41,592.06 |
| Consultants | 3,400 |  | 1,000- | 2,400 |  |  |  | 2,400.00 |
| Temporary assistance | 19,300 |  | 9,900 | 29,200 |  | 28,033.85 | 28,033.85 | 1,166.15 |
| Overtime | 2,800 |  | 1,200 | 4,000 |  | 3,331.94 | 3,331.94 | 668.06 |
| Travel and removal | I,000 |  | 1,000 | 2,000 |  | 1,9904.21 | 1,904.21 | 95.79 |
| Installation payments | 600 |  |  | 600 |  |  |  | 600.00 |
| Separation payments | 3,100 |  | 600 | 3,700 |  | 1,991. 51 | 1,991. 51 | 1,708.49 |
| Contribution to Pension Fund | 38,300 |  | 1,700- | 36,600 |  | 29,850.70 | 29,850.70 | 6,749.30 |
| Dependency allowances | 5,500 |  | 1,800 | 7,300 |  | 6,650.45 | 6,650.45 | 649.55 |
| Travel on home leave | 2,400 |  | 600- | 1,800 |  | 1,383.22 | 1,383.22 | 416.78 |
| Staff welfare | 1,200 |  | 100 | 1,300 |  | 654.84 | 654.84 | 645.16 |
| Medical insurance | 3,000 |  | 2,300 | 5,300 |  | 3,289.89 | 3,289.89 | 2,010.17 |
| Subsidies, local budget | 27,900 |  | 2,200- | 25,700 |  | 25,641.90 | 25,641.90 | 58.10 |
| Total, Section 1 | 369,500 |  | 14,100- | 355,400 |  | 296,640.45 | 296,540.45 | 58,759.55 |
| Section 2 - Cther expenses |  |  |  |  |  |  |  |  |
| and cermanent equibment |  |  |  |  |  |  |  |  |
| Official travel | 87,200 | 1,800 | 12,000- | 77,000 |  | 76,644.26 | 76,644.26 | 355.74 |
| Communications and Ireight | 26,000 | 2,400 | 1,100- | 27,300 |  | 26,909.53 | 26,909.53 | 390.47 |
| Rent and maintenance of premises | 25,900 |  | 300- | 26,600 |  | 26,380.64 | 26,380.64 | 219.36 |
| Office supplies | 11,600 |  | 1,100- | 10,500 |  | 9,996.35 | 9,996.35 | 503.65 |
| Rental of office equipment |  |  | 1,600 | 1,600 |  | 1.363 .24 | 1,363.24 | 236.76 |
| Haintenance of transwortation equipment |  |  | 9,500 | 9,500 |  | 9,269.88 | 9,269.88 | 230.12 |
| Insurance |  |  | 900 | 900 |  | 682.93 | 682.93 | 217.07 |
| Miscellaneous sumplies and services | 23,500 |  | 20,100.- | 3,400 |  | 3,092. 53 | 3,092.53 | 307.47 |
| Hospitality | 2,000 |  | 200- | 1,800 |  | 1,538.75 | 1,538.75 | 261.25 |
| Furniture, office equirment | 7,900 |  | 5,000 | 12,900 |  | 12,621.96 | 12,621.96 | 278.04 |
| Transportation equipment | 2,500 |  | 4,900 | 7,400 |  | 7,354.63 | 7,354.63 | 45:37 |
| Total, Section 2 | 187,600 | 4,200 | 12,900- | 178,900 |  | 175,854.70 | 175,854.70 | 3,045.30 |
| GRAID TOPAL | 557,100 | 4,200 | 27,000- | 534,300 |  | $472,495.15$ | 472,495.15 | $61,8 \mathrm{C}^{4} .85$ |

rable (continued)
: Jtatement cf acministrative and operaticnal services, budgetary estimates, obligations incurred and

|  | Budget Estinates |  |  |  | Obligations Incurred |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original | Supplementary | $\frac{\text { Subsequent }}{\text { adjustments }}$ | Revised | $\frac{\text { Administrative }}{\text { services }}$ | $\frac{\text { Operational }}{\text { services }}$ | Total | $\begin{aligned} & \text { Unencumbered } \\ & \text { balance } \end{aligned}$ |
| Section 1 - Salaries, wages |  |  |  |  |  |  |  |  |
| and common staff costs |  |  |  |  |  |  |  |  |
| Established posts | 112,700 |  | 7,900- | 104,800 |  | 104,560.66 | 104,560.66 | 239.34 |
| Consultants | 2,000 |  |  | 2,000 |  |  |  | 2,000.00 |
| Temporary assistance | 13,500 |  | 2,100 | 15,600 |  | 11,886.78 | 11,886.78 | 3,713.22 |
| Overtime | 800 |  |  | 800 |  | 178.09 | 178.09 | 621.91 |
| Separation payments |  |  | 3,000 | 3,000 |  | 2,942.08 | 2,942.08 | 57.92 |
| Contribution to Zension Fund | 12,600 |  | 800- | 11,800 |  | 10,598.96 | 10,598.96 | 1,201.04 |
| Dependency allowances | 7,700 |  | 400 | 8,100 |  | 7,022.62 | 7,022.62 | 1,077.38 |
| Hedical insurance | 2,700 |  | 300 | 3,000 |  | 1,794.44 | 1,794.44 | 1,205.56 |
| Subsidies, local budget | 20,800 |  | 9,700 | 30,500 |  | 26,942.26 | 26,942.26 | 3,557.74 |
| Total, Section ? | 172,800 |  | 6,800 | 179,600 |  | 165,925.89 | 165,925.89 | 13,674.11 |
| and permanent equipment <br> Section 2 - Other exnenses |  |  |  |  |  |  |  |  |
| Official travel | 50,100 | 3,800 | 8,000- | 45,900 |  | 45,618.61 | 45,618.61 | 281.39 |
| Communications and freight | 12,700 | 3,200 | 1,100- | 14,800 |  | 14,286.94 | 14,286.94 | 513.06 |
| Public information mroduction costs | 2,300 |  | 2,300- |  |  |  |  |  |
| Rent ana maintenance of premises | 9,100 |  | 1,000 | 10,100 |  | 9,968.09 | 9,968.09 | 131.91 |
| Office supplies | 5,500 |  | 1,800 | 7,300 |  | 6,921.93 | 6,921.93 | 378.07 |
| Rental of cffice equipment |  |  | 1,400 | 1,400 |  | 1,213.50 | 1,213.50 | 186.50 |
| Maintenance of transportation equipment |  |  | 3,100 | 3,100 |  | 2,924.52 | 2,924.52 | 175.48 |
| Insurance |  |  | 800 | 800 |  | 737.73 | 737.73 | 62.27 |
| Miscellaneous supplies and services | 5,300 |  | 3,200- | 2,700 |  | 2,356.03 | 2,356.03 | 343.97 |
| Hospitality | 1,300 |  | 600- | 700 |  | 655.05 | 655.05 | 44.95 |
| Furniture, office equipment | 7,200 |  | 6,600 | 13,800 |  | 13,573.89 | 13,573.89 | 226.11 |
| Transportation equipment | 3,200 |  | 2,900- | 300 |  | 127.97 | 127.97 | 172.03 |
| Total, Section 2 | 97,300 | 7,000 | 3,400- | 100,900 |  | 98,384.26 | 98,384.26 | 2,515.74 |
| GRAND TOTAL | 270,100 | 7,000 | 3,400 | 280,500 |  | 264,310.15 | 264,310.15 | 16,189.85 |

Table C（continued）
Part II（b）．Local costs，field offices－（3）East Asia and Pakistan
Statement of administrative and operational services，budgetary estimates，obligaticns incurred and unencumbered balance for the year ended 31 December 1967
（In US dollars）
$\frac{\text { Budget Estimates }}{\text { Original Supplementary }} \frac{\text { Subsequent }}{\text { Adjustments }} \quad$ Revised
$\begin{array}{r}104,200 \\ 9,500 \\ 1,400 \\ 100 \\ 21,400 \\ 6,400 \\ 500 \\ 1,300 \\ 19,700 \\ \hline 154,100\end{array}$
$\begin{array}{ll}37,379.76 & 37,379.76 \\ 11,806.42 & 11,306.42\end{array}$
320.24
293.58



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Statement of administrative and operational services, budgetary estimates, obligations incurred and

|  | Budget Estimates |  |  |  | Obligations Incurred |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original | Supplementary | $\frac{\text { Subsequent }}{\text { adjustments }}$ | Revised | Administrative services | $\frac{\text { Operational }}{\text { services }}$ | Total | $\frac{\text { Tnencumbered }}{\text { balance }}$ |
| Section 1-Saiaries, wages and common staff costs |  |  |  |  |  |  |  |  |
| Established posts | 61,500 |  | 5,000- | 56,500 |  | 37,329.91 | 37,329.91 | 19,170.09 |
| Temporary assistance | 5,800 |  | 3,900 | 9,700 |  | 9,618.32 | 9,618:32 | 81.68 |
| Overtime | 500 |  |  | 500 |  | 395.92 | 395.92 | 104.08 |
| Travel and removal |  |  | 300 | 300 |  | 294.27 | 294.27 | 5.73 |
| Installation payments |  |  | 500 | 500 |  | 478.13 | 478.13 | 21.87 |
| Separation payments | 500 |  | 300 | 800 |  | 256.95 | 256.95 | 543.05 |
| Contribution to Pension Funa | 16,600 |  | 1,300 | 17,900 |  | 17,243.43 | 17,243.43 | 656.57 |
| Denendency allowances | 3,900 |  |  | 3,900 |  | 3,387.60 | 3,387.60 | 512.40 |
| Staff welfare | 300 |  |  | 300 |  | 18.09 | 18.09 | 281.91 |
| Medjeal insurance | 1,400 |  |  | 1,400 |  | 1,183.81 | 1,183.81 | 216.19 |
| Subsidies, local buaget | 25,600 |  | 1,400 | 27,000 |  | 21,110.10 | 21,110.10 | 5,889.90 |
| Total, Section I | 176,100 |  | 2,700 | 118,800 |  | 91,316.53 | 91,316.53 | 27,483.47 |
| Section 2-Other exmenses and permanent equipment |  |  |  |  |  |  |  |  |
| Official travel | 30,200 | 900 | 300- | 30,800 |  | 30,688.19 | 30,688.19 | 171.81 |
| Communications and freight | 6,100 | 3,200 | 500 | 9,800 |  | 9,674.43 | 9,674.43 | 125.57 |
| Public information production costs | 500 |  | $300-$ |  |  |  |  |  |
| Rent and maintonance of premises | 8,500 |  | 400 | 8,900 |  | 8,838.89 | 8,838.89 | 61.71 |
| Office supplies | 3,100 |  | 200 | 3,300 |  | 3,173.57 | 3,173.57 | 126.43 |
| Rental of office equipment |  |  | 400 | 400 |  | 324.97 | 324.97 | 75.03 |
| Maintenance of transportation equipment |  |  | 2,100 | 2,100 |  | 1,875.16 | 1,875.16 | $22^{4} .84$ |
| Insurance |  |  | 200 | 200 |  | 128.79 | 128.79 | 71.21 |
| Miscellaneous suppiies and services | 4,600 |  | 2,800- | 1,800 |  | 1,587.39 | 1,587.39 | 212.61 |
| Hospitality | 500 |  | 300- | 200 |  | 165.06 | 165.05 | 34.94 |
| Furniture, office equipment | 1,900 |  | 1,000- | 900 |  | 738.79 | 738.79 | 161.21 |
| Total, Section 2 | 55,200 | 4,100 | 900- | 58,400 |  | 57.195.24 | 57,195.24 | 1,204.76 |
| GRAND TOTAL | 171,300 | 4,100 | 1,800 | 177,200 |  | 148,511.77 | 148,511.77 | 28,688.23 |


Table C (continued)
Part II (b). Local costs, field offices - (6) South Central Asia Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 Decermer 1 -

## (US dollars)

|  | Budget Estimates |  |  |  | Obligations Incurred |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original | Supplementary | $\frac{\text { Suosequent }}{\text { adjustments }}$ | Revised | $\frac{\text { Adminisiraiive }}{\text { services }}$ | $\frac{\text { Onerational }}{\text { services }}$ | Total | $\frac{\text { Unencumbered }}{\text { balance }}$ |
| Section 1-Salaries, wages |  |  |  |  |  |  |  |  |
| and common staff costs |  |  |  |  |  |  |  |  |
| Established posts |  |  | 23,700 | 23,700 |  | 23,610.72 | 23,610.72 | 89.28 |
| Consultants | 17,000 |  | 3,900- | 13,100 |  | 12,980.44 | 12,980.44 | 119.56 |
| Temporary assistance | 9,000 |  | 11,300 | 20,300 |  | 12,298.35 | 12,298.35 | 8,001.65 |
| Overtime | 500 |  | 2.00- | 300 |  | 36.86 | 36.86 | 263.14 |
| Contribution to Pension Fund | 8.00 |  | 500 | 1,300 |  | 1, 294.5 ! | 1,294.54 | 5.46 |
| Dependency allowances | 5,200 |  | 1,000 | 6,200 |  | 6,174.10 | 6,174.10 | 25.90 |
| Staff welfare | 1,500 |  |  | 1,500 |  | 1,500.00 | 1,500.00 |  |
| Medical insurance | 300 |  |  | 300 |  | 39.64 | 39.64 | 260.36 |
| Subsidies, local budget | 248,400 |  | 92,600- | 55,800 |  | 42,843.84 | 42,843.84 | 12,956.16 |
| Total, Section 1 | 182,700 |  | 60,200- | 122,500 |  | 100,778.49 | 100,778.49 | 21,721.51 |
| Section 2 - Other expenses |  |  |  |  |  |  |  |  |
| and permanent equipment |  |  |  |  |  |  |  |  |
| Official travel | 8,500 | 4,600 | 1,500 | 14,600 |  | 14,582.56 | 14,582.56 | 17.44 |
| $\begin{array}{lllll}\text { Cormunications and freight } & 1,500 & 500 & \text { 2,000 } & \text { 1,977.27 }\end{array}$ |  |  |  |  |  |  |  |  |
| costs <br> Office supplies | 500 |  | 500- |  |  |  |  |  |
| Office supplies | 1,500 |  | 300 | 1,800 |  | 1,705.59 | 1,705.59 | 94.41 |
| Maintenance of transportation equipment |  |  | 100 | 100 |  | 71.32 | $71.3{ }^{3}$ | 28.68 |
| Miscellaneous supplies and services$1,800$ |  |  | 1,000- | 800 |  | 725.60 | 725.60 | 74.40 |
| Hospitality | 500 |  | 300- | 200 |  | 196.30 | 196.30 | 3.70 |
| Furniture, office equirment | 3,500 |  | 400 | 3,900 |  | 3,751.73 | 3,751.73 | 148.27 |
| Transportation equipment | 3,000 |  | $100-$ | 2,900 |  | 2,864.67 | 2,864.67 | 35.33 |
| Total, Section 2 | 20,800 | 4,600 | 900 | 26,300 |  | 25,875.04 | 25,875.04 | 424.96 |
| GRAND TOTAL | 203,500 | 4,600 | 59,300- | 148,800 |  | 126,653.53 | 126,653.53 | 22,146.47 |

Table D. Summary of allocations approved by the Executive Board in 1967, by programme and gaographical area
(In thousands of US dollars)


Table E. Summary of unfulfilled balances of approved allocations at 31 December 1967, by programme and geographical area
(In thousands of US dollars)
Long-range aid $\quad$ East Asia $\frac{\text { South }}{\frac{\text { Eastern }}{\text { Medim }}}$

## Long-range aid

| Health |
| :--- |
| Health services |
| Disease control |
| Malaria |
| BCG anti-tuberculosis |
| $\quad$ vaccination |
| Other tuberculosis |
| control |
| Yaws/vD |
| Trachoma |
| Leprosy |
| Other diseases |


| 4,368.6 | 6,372.1 | 5,962.5 | 1,861.4 | 31.2 | 5,805.4 | 128.4 | 26,529.6 | 41.92 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4,291.1 | 6,507.8 | 4,753.7 | $1,41.1 .0$ | 31.2 | 3,072.4 | 128.4 | 20,195.6 | 31.91 |
| 77.5 | 1,864.3 | 1,208.8 | 450.4 | - | 2,733.0 | - | 6,334.0 | 10.01 |
| (10.3) | 22.0 | 108.6 | 259.6 | - | 2,657.0 | - | 3,035.9 | 4.80 |
| - | 62.5 | 31.3 | 0.3 | - | - | - | 94.1 | 0.15 |
| 43.3 | 1.,114.6 | 883.6 | 78.1 | - | 61.1 | - | 2,180.7 | 3.44 |
| 12.6 | 264.0 | - | -- | - | - | - | 276.6 | 0.44 |
| - | 116.2 | 84.8 | 65.3 | - | - | - | 266.3 | 0.42 |
| 30.5 | 261.3 | 100.5 | 4.0 | - | 0.2 | - | 396.5 | 0.63 |
| 1.4 | 23.7 | - | 43.1 | - | 14.7 | - | 82.9 | 0.13 |


| Nutrition | 2,438.6 | 779.8 | 6,186.6 | 383.7 | 969.4 | 956.9 | 522.1 | 1.2,237.1 | 19.34 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Applied nutrition, nutrition education, and related acti.vities | 1,682.2 | 539.3 | 4,917.7 | 273.6 | 111.4 | 793.7 | 303.3 | 2 | 13.62 |
| Milk conservation | 556.3 | 142.6 | 960.7 | 40.3 | 771.3 | 58.3 | 1.5 | 2,531.0 | 4.00 |
| Highmprotein food development | 200.1 | 49.7 | 267.4 | 69.8 | 86.7 | 99.5 | 217.3 | 990.5 | 1.57 |
| Other nutrition | -- | 48.2 | 40.8 | - | - | 5.4 | - | 94.4 | 0.15 |


| Family and child welfare | 1,17-5 | 1,023.c | 195.7 | 374.7 | - | 250.7 | - | 3,019.6 | 4.77 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Education | 3,511.3 | 4,309.6 | 1,966.9 | 1,301.7 | - | 1,927.7 | - | 13,017.2 | 20.57 |

Vocational training
Integraued services
Other
Total, longwrange aid

| 392.7 | 114.2 | 219.1 | - | 12.5 | 67.9 | - | 806.4 | 1.27 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 109.6 | - | - | 15.6 | 73.4 | - | - | 198.6 | 0.31 |

-     - 

$\begin{array}{llllllllll}1.1,996.3 & 14,598.7 & 14,530.8 & 3,937.1 & 1,086.5 & 9,047.1 & 1,648.0 & 56,844.5 & 89.82\end{array}$

## Emergency aid

## Freight

Total for prcgramme aid
Operational services for the first semester of 19,68
Administrative costs for the first semester of 1.968

| 549.1 | 0.87 |
| ---: | ---: |
| $57,393.6$ | 90.69 |
| $1,471.2$ | 2.32 |
| $58,864.8$ | 93.01 |
| $2,854.1$ | 4.51 |
| $1,570.5$ | 2.48 |
| $63,289.4$ | 100.00 |

Table F. Summary of formal commitments outstanding at 31 December 1967 approved by the Executive Board, by programme and geographical area
(In thousands of US dollars)


## Programme expenditures

2. Expenditures on programmes in 1967 amounted to $\$ 31,600,069$. The following table gives a breakdown of these expenditures by type of programme for 1967 with comparative figures for the years 1.965 and 1966:

Table G-1. Programme expenditures by programme, 1965, 1966, 1967
(including freight as part of the expenditure for the respective programmes)
(In thousands of US dollars)
A. Longrange aid

| Health | 15,888.3 | 17,577.9 | 18,223.5 |
| :---: | :---: | :---: | :---: |
| Health services | 7,566.6 | 9,813.7 | 10,935.0 |
| Disease control |  |  |  |
| Malaria campaiens | 5,748.7 | 4,871.1 | 4,603.8 |
| BCG anti-tuberculosis vaccination | 171.5 | 304.4 | 157.3 |
| Other tuberculosis control | 1,222.0 | 1,271.0 | 1,441.4 |
| Yaws/VD | 66.9 | 27.9 | 121.1 |
| Trachoma | 571.0 | 667.2 | 384.1 |
| Leprosy | 355.7 | 427.2 | 401.5 |
| Measles vaccination | - | 42.6 | 36.5 |
| Poliomyelitis | - | 49.5 | 54.9 |
| Other diseases | 185.9 | 103.3 | 87.9 |
|  | 8,321.7 | 7,764.2 | 7,288.5 |
| Nutrition |  |  |  |
| Child feeding | 620.9 | 66.3 | 405.7 |
| Applied nutrition, nutrition education, and related activities | 2,095.4 | 2,977.9 | 2,705.6 |
| Milk conservation | 1,175.1 | 1,116.4 | 984.8 |
| Highmprotein food development | 176.6 | 175.3 | 230.6 |
| Other nutrition | 4.1 | 111.9 | 42.5 |
|  | 4,072.1 | 4,447.8 | 4,369.2 |
| Family and child welfare | 939.0 | 1,039.1 | 1,385.3 |
| Education | 2,799.2 | 3,971.9 | 4,202.2 |
| Yocational training | 287.1 | 152.7 | 516.1 |
| Planning for children and youth and |  |  |  |
| Integrated services | - | 81.2 | 216.5 |
| Seminar for pre-school child (USSR) | - | - | 17.2 |
| International Children's Centre, Paris | 400.0 | 400.0 | 425.0 |
| Maurice Pate Memorial Fund | - | - | 7.3 |
| Total, long-range aid | 24,601.4 | 28,086.6 | 29,647.9 |
| Emergency aid | 292.0 | 395.5 | 1,952.2 |
| Total, programme expenditures | 24,893.4 | 28,482.1 | 31,600.1 |

[^1]3. By main types of supplies and services, these expenditures were as follows:

Table G-2. Programue expenditures 1965, 1966, 1967 by main type of supply

## ( $x_{n}$ thousends of US dollars)

|  | 1965 ${ }^{\text {a/ }}$ | $\underline{1966}$ | 1967 |
| :---: | :---: | :---: | :---: |
| DDT | 3,149.4 | 2,520.5 | 2,887.0 |
| Dieldrin | 2.0 | 209.9 | 3.2 |
| Transport - vehicles | 3,612.4 | 4,655.4 | 4,927.2 |
| Vitamin A ard D capsules and vitaminization of skim milk | 396.8 | 321.4 | 4,907.7 ${ }^{\text {b/ }}$ |
| Foods, miscellaneous | 161.8 | 223.5 | 220.6 |
| Ophthalmic ointment | - | 452.8 | 339.8 |
| Penicillin | 53.1 | 42.1 | 101.0 |
| Textiles and blankets | (0.3) | - | 70.9 |
| Soap | 90.3 | 97.7 | 86.7 |
| Whole milk | 49.7 | 158.0 | 15.9 |
| Skim milk | - | - | 108.1 |
| Corn soy milk | - | - | 707.6 |
| Equipment and supplies (other than above) |  |  |  |
| Health services and family and child welfare | 4,069.1 | 4,753.7 | 5,456.7 |
| Disease control | 2,543.6 | 2,412.2 | 2,227.6 |
| Milk conservation and high-protein food development | 1,035.4 | 909.4 | 951.8 |
| Education and vocational training | 1,150.2 | 1,827.4 | 2,135.2 |
| Miscellaneous | 755.8 | 967.4 | 1,687.5 |
| Advisory services | 5,225.7 | 6,438.0 | 5,641.0 |
| ToTALS, excluding freighi | 22,295.0 | 25,989.4 | 28,058.5 |
| Freight: on powdered milk | 944.4 | 392.2 | 1,113.3 |
| on other supplies | 1,654.0 | 2,100.5 | 2,428.3 |
| TOTALS, including freight | 24,893.4 | 28,482,1 | 31,600.1 |

a/ Adjusted for the undistributed charges factor for comparison with 1966 and 1.967.
b/ In 1967 there was no expendj.ture for vitaminization of skim milk.
4. The main types of bulk commodities shipped in 1967 are given in the table below together with comparative figures for 1965 and 1966:

Table G-3. Bulk commodities (main type)

|  | 1965 | (in thousands of pourds) | 1967 |
| :---: | :---: | :---: | :---: |
| DDT ( 75 per cent and 100 per cent) | 16,388.0 | 11,560.8 | 12,635.5 |
| Dieldrin | 76.1 | 233.7 | 11.4 |
| Soap | 1,010.6 | 1,016.1 | 823.6 |
| Burghol | - | 1,378.8 | 114.0 |
| Skim milk | 15,221.7 | 308.8 | 934.7 |
| Skim milk fortified | 18,049.3 | 11,128.3 | 21,626.4 |
| Corn soy milk | - | 318.7 | 20,641.9 |
| Whole milk | 674.7 | 1,014.2 | 165.6 |
| Corn meal | - | - | 2,104.6 |
|  |  | (in thousands of capsules) |  |
| Vitamins A and D | 175,475.0 | 218,520.0 | 319,224.0 |
|  |  | (in thousands of vials) |  |
| Penicillin | 309.0 | 443.9 | 981.8 |
|  |  | (in thousands of tubes) |  |
| Ophthalmic ointment | - | 4,341.2 | 2,828.6 |

5. The quantities of powdered milk and related supplies shown in the above table were supplied free for distribution through UNICEF to maternal and child welfare centres and schools, and are additional tc the values of supplies and equipment sent to assisted countries as detailed in schedule C.
6. The United States Government provided the following supplies from surplus stocks free of cost at port of exit:

## Pounds

(a) Burghol
(b) Vitamin fortifiecl powdered skim milk

$$
21,626,351
$$

(c) Corn soy milk

13,031,050
(d) Corn meal
7. Ocean freight and related charges on the above supplies, amounting to \$905,685, were paid by UNICEF.
8. During 1967, the balance of 140,697 pounds of whole milk from the 1966 donation of the Government of Switzerland was shipped. The packing and freight charges, anounting to $\$ 8,864$, were paid by UNICEF.
9. To complete programme requirements for powdered milk, the following supplies were purchased:

|  | Pounds |  |
| :--- | :--- | ---: |
| Powdered shim milk: | Australia | 342,720 |
|  | Ner: Zealand | 466,312 |
|  | Belgi.um | 125,612 |
| Powdered whole milk: | Denmark | 24,912 |
| Corn soy milk: | United States of America | $7,610,850$ |

## Internal matching

10. The provision by Governments of local funds, facilities, services, supplies, personnel and other resources for the execution of programmes aided by UNICEF is known as "internal matching". For allocations made by UNICEF in 1967 totalling $\$ 50.7$ million, in accordance with advice received, the assisted Governments undertook to spend a minimum of $\$ 121.1$ million, details of which are shown in the following table:

Table H. Internal metching
(in thousands of US dollars)

|  | $\begin{gathered} \text { UNICEF } \\ \text { allocations } \end{gathered}$ | $\frac{\text { Internal matching }}{\text { by Governments }}$ |
| :---: | :---: | :---: |
| I. Programme assistance |  |  |
| Africa | 7,399 | 24,177 |
| East Asia and Pakistan | 11,259 | 29,994 |
| South Central Asia | 9,474 | 23,775 |
| Eastern Mediterranean | 4,318 | 16,614 |
| Europe | 468 | 2,465 |
| The Americas | 5,544 | 23,642 |
| Assistance benefiting more than one region | 3.534 | 450 |
|  | 41,996 | 121,117 |
| II. Estimated operational services costs for second semester of 1967 and first semester of 1968 | 5,561 | - |
| III. Estimated administrative costs for second semester of 1967 and first semester of 1968 | $\begin{array}{r} \frac{3,118}{50,675} \\ \hline \end{array}$ | $\frac{-}{121,117}$ |

## PART TWO

## UNICEF GREETING CARD FUND

The Greeting Card campaign provides a simple way for individuals to participate in a United Nations enterprise and to bring help and hope to the children of the developing countries of the world. The gesture of good will represented by the purchase of cards, carried out by millions of persons over the years in well over a hundred countries, has resulted in a large impact. Sales in the 1966 season brought to UNICEF net earnings of $\$ 3.1$ million to use for aid to children. Since the first cards were experimentally placed on sale in 1949, over 250 million cards have been sold, bringing to UNICEF income of over $\$ 16.6$ million. Artists of distinction from many lands have contributed designs for the cards. National UNICEF committees and other voluntary groups, and tens of thousands of volunteers, have contributed to the success of the enterprise. Their unstinting efforts have also made it possible for the Greeting Card operation to turn over to UNICEF a large proportion of the purchase price of the cards, and we are very grateful to them.

Because of the rapid growth of sales, a number of management aspects of the operation have required study and reorganization. This has been instituted with the advice of the United Nations Board of External Auditors and the aid of the United Nations Administrative Management Services. I should like to record my appreciation to them for their invaluable help.
(Signed) Henry R. LABOUISSE Executive Director

## A. A BRIEF ACCOUNT OF THE 1966 CAMPAIGN

1. Nearly 50 million cards were sold in the 1966 Greeting Card season (l May 1966 to 30 April 1967) in 115 countries and territories, and the net profit from the campaign was $\$ 3.1$ million. This profit, which was substantially turned over to UNICEF in 1967, will constitute about 7.5 per cent of the total UNICEF income in that year.

## Sales

2. The following table shows the greeting card and calendar sales for 1966 as compared to the preceding two years.

Table 1. Greeting cards and calendars sold
1964, 1965 and 1966 campaikns

| Campaign year | Cards sold | Percentage increase over previous year | Calendars sold |  |
| :---: | :---: | :---: | :---: | :---: |
| 1964 | 37,768,000 | 24 | 342,000 | 53 |
| 1965 | 46,47j, 000 | 23 | 460,000 | 35 |
| 1966 | 49,854, 000 | 7 | 463,000 | 1 |

3. On the basis of the growth in the demand for UNICEF greeting cards in recent years, which had been around 20 per cent annually, production for the 1966 campaign was established at 72 million printed flat cards, of which 60 million were to be collated. This would be sufficient to meet the demand at various sales outlets of a sales goal of 60 million cards from current and prior production. However, the actual sales for the campaign amounted to $49,854, \mathrm{COO}$. While this constituted an increase of $3,381,000$ cards over the 1965 campaign, it was over 10 million cards less than the goal.
4. The main reason for the shortfall was the fact that sales in the largest market, the United States, remained at the prior year's level of about 22 million cards. While 1966 consignment sales in the United States increased by 12.1 per cent over the 1965 season, mail order sales decreased by approximately 8.5 per cent. This may be due to a number of factors which are currently under siudy, including postal delays in brochure deliveries, marketing and the selection of designs offered (see para. 22 below). The decrease in mail order sales took place too late in the campaign to enable a corresponding cut-back of production.
5. Annex l gives a breakdown of the sale of cards by main geographic areas and selling countries. As can be seen, cards sold in Canada increased by more than 13 per cent over 1965; in Europe, by almost 10 per cent; in Central and South America by 64 per cent; in Australia and New Zealand, by over 18 per cent; in Asia,
by almost 25 per cent; and in Africa and the Eastern Mediterranean, by 11 per cent. Annex II shows card sales in the major selling countries on a population basis.
6. A total of 463, c00 engagement calendars were sold in the 1966 season. This compares with 460,000 sold the previous season. The increase of income from the sale of calendars ( $\$ 915,000$ in the 1966 season compared with $\$ 784,000$ in the 1965 season) resulted from the price increase in the United States (from $\$ 2.00$ to $\$ 2.50$ ), which involved about 60 per cent of all calendar sales. Experience with the sale of greeting cards has shown that when it is necessary to increase the selling price, the growth in the number sold is usually interrupted for about a year.

## Income

7. Table 2 shows the gross and net income for the 1966 season compared to the two previous years.

Table 2. Gross and net income, 1964 to 1966
(In US dollars)

| Cam- <br> paign <br> year | Gross income | Ccrmission, duties and taxes | Commission <br> etc. as <br> percen- <br> tage of gross <br> income | Production staff and sales costs | Production, staff and sales costs as percentage of gross income | Net income | Net income as percentage of gross income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 1964 | 5, 002,183 | 1,327,929 | 26 | 1,539,952 | 31 | 2,134,302 | 43 |
| 1965 | 6,537,457 | 1,443,332 | 22 | 1,865,637 | 29 | 3,228,488 | 49 |
| 1966 | 7,218,034 | 1,791,732 | 25 | 2,321,060 | 32 | 3,105,242 | 43 |

8. Had the goal fur the sale of cards and calendars been reached, the net income from the campaign would have been $\$ 3,700,000$ (the amount estimated in the approved budget for the 1966 season). However, because of the circumstances referred to in paragraph 4 above, the net income from the campaign was $\$ 100,000$ less than that for the 1965 season.
9. Gross income from sales in the 1966 campaign amounted to $\$ 7.2$ million and commissions, duties and taxes paid amounted to nearly $\$ 1.8$ million. The gross income was $\$ 680,000$ higher thin it was for the 1965 season. On the other hand, commissions, duties and taxes increased by $\$ 350,000$, production costs increased by $\$ 290,000$, staff costs, sales promotion costs and other expenses increased by $\$ 160,000$. In this connexion, it should be noted that expenditures for staff, production and sales costs charged to the 1966 campaign season were for a twelvemo'th period, whereas the 1965 campaign covered an eight-month period (reflecting a transitional period in the change-over to a different financial year), and therefore the figures are not strictly comparable.
10. The commissions allowed National Committees range from approximately 20 to 25 per cent and are used to finance promotion and distribution expenses for the sales of the cards and calendars, as well as to inform the public generally about the needs of children in developing countries. In 1965, the average rate of commissions (excluding charges for duties and taxes) amounted to 20.6 per cent, reflecting in large part the fact that the commissions in the largest selling country, the United States, amounted to 18 per cent. Because of the unexpected. levelling off of sales in the United States in 1966, the commission retained by the United States Committee for UNICEF in 1966 could not be maintained at this level, and amounted to 23 per cent. The commissions paid all National Committees for the 1966 season averaged 23.4 per cent.
11. Net income in the 1966 season amounted to 43 per cent of gross income. This was the same percentage as for 1963 and 1964. The goal set by the Greeting Card Fund is 50 per cent.
12. Sales of the book entitled The Chilaren Come Runningi/ for the account of the Greeting Card Fund amounted to $\$ 7,215$ during the 1966 season. Since the 1960 campaign, when this book was first placed on sale, 85,0C0 copies have been sold and the stock is now exhausted. Total net income from the sale of the book since that time amounted to $\$ 150, C O 0$, half of which was shared with the UNICEF Public Information Revolving Fund.
13. Income and expenditures for the 1966 season as compared to the estimates contained in the budget for 1966 as approved by the Comattee on Administrative Budget ( $E / I C E F / A B / L .56$ ) are shown in table 3. The decrease in proceeds of sales and of expenditures from the amounts originally estimated are due to the circumstances mentioned above (para. 4). The increase in "other expenses and permanent equipment" (line 12) over the original estimates is explained in paragraph 13 of section $D$ below.

[^2]Table 3. Income and expenditures for the 1966 season compared to approved estimates a/

74. The rapid growth of card sales in recent years created a number of problems in the management and structural organization of the Greeting Card operation. In October 1966, following a number of specific points raised by the United Nations Board of External Auditors, the Executive Director requested the Controller of the United Nations to undertake a management study of the UNICEF Greeting Card Fund to be carried out by the staff of the United Nations Administrative Management Service. The findings of the study thus far have led to a number of steps to make certain changes in financial and accounting procedures, to adopt a plan for the orderly disposal of surplus stocks, and to strengthen staffing. These steps, however, took place for the most part in the 1967 campaign year, which started on 1 May, and therefore will be reported on in the next financial report. The study is still in progress and it is expected that further improvements will be initiated when the full recommendations are available.
15. The main collating of cards is contracted for with commercial firms. In 1965, the practice was instituted of assembling supplementary boxed cards and envelopes at the Greeting Card Fund Headquarters in New York. This proved so beneficial to the smooth operation of the campaign that this practice was extended in 1966 to operations in Europe, using the premises of the UNICEF Packing and Assembly Centre in Copenhagen. Experience with various new European printers for reproduction of the designs, the elimination of a problem in die-cutting, together with the facilities established in Copenhagen, made it possible in 1966 to inaugurate production in Europe for all its requirements for the 1967 and future campaigns.
16. For the 1966 campaign, the printing of cards and calendars was done by nine firms in six countries (Austria, Canada, Denmark, Switzerland, the United Kingdom and the United States). Collating of the cards in 1966 was carried out in four centres - in Canada, Denmark, the United Kingdom and the United States.
17. In June 1966, a new system of stock control was introduced. The manual system for recording stock movements was improved and simultaneously the use of a computer was extended in order to evolve a more comprehensive and efficient management data system.

## Promotion materials

18. Among the promotion materials produced for the 1,66 campaign by the Fund and supplied to sales agents were the following:

| Greeting Card brochures |  |
| :--- | ---: |
| $\quad$ (19 languages, 37 versions) | $7,170,000$ |
| Posters |  |
| Glossy photos for press reproduction | 166,000 |
| Promotional streamers for sales centres | 100,000 |
| Promotion kits containing basic written | 9,000 |
| material for local publicity |  |
| Television promotion spot film prints | 9,500 |
| (3 languages, 3 versions) | 637 |

19. In twenty-one countries, National Committees for UNICEF acted as sales agents or arranged for sales through other groups, conducting their campaigns with the aid of tens of thousands of volunteers through approximately 10,000 sales outlets. These Committees were:

| Australia | Ireland |
| :--- | :--- |
| Austria | Italy |
| Belgium | Japan |
| Canada | Luxembourg |
| Denmark | Netherlands |
| Federal Republic of Germany | New Zealand |
| France | Norway |

Poland
Spain
Sweden
Switzerland
United Kingdom
United States of
America
Yugoslavia

In other countries, in which there were no UNICEF National Committees, sales were handled by UNICEF or United Nations field offices and by voluntary groups.
20. Warm thanks are due to the Committees and to those who have given voluntary help. This valuable support makes possible the large net return to UNICEF resources to be used for the benefit of children in developing countries.

## Designs

21. The designs of seventy artists from twenty-four countries were used in this campaign. Thirteen for the cards, fifty-five for the calendar, one for the poster and one for the greeting card box design. A list of the artists is given in annex III. As in previous years, all these designs were donated to UNICEF. The generosity of these well-known artists from many countries has made possible the continuing high quality of design on which the UNICEF card success has been based.
22. A number of National Committees have asked for the inclusion in future selections of more designs relating to Christmas themes. Consequently a greater use of traditional designs is under study, supplementing the contemporary designs for which there is now an established market. A workshop for European National Committee members responsible for greeting card sales campaigns was held in June 1967. This was the first of a continuing series of workshops planned to include other National Committees as well.

## B. REPOFT CF THE BOARD OF AUDITORS

1. The Executive Director pf the United Nations Children's Fund submitted the following statements for certification, regarding the Greeting Card Fund:

Statement I. Income and expenditures for the year ended 30 April 1967;
Statement II. Assets and liabilities for the year ended 30 April 1967;
Statement III. Budgetary authorizations, obligations incurred and unobligated balances of authorizations for the financial year ended 30 April 1967.
2. The Board had suggested in previous years that a study of the Fund's operational and structural organization be made. A study was undertaken by the Controller's Administrative Management Service of the United Nations and the Board is awaiting its outcome and the final. written report, which is expected to be available by 15 July 1968. The Board has been informed that the delay in obtaining the final written report is due to staff changes in the Administrative Management Service of the United Nations, that the recommendations contained in the interim report dated 9 May 1967 have been completed by discussion and oral recommendations, and that the implementation of all the recommendations has been reviewed in the Greeting Card Fund Budget Estimates for the 1968 season (document E/ICEF/AD/L.78, part V).
3. A computer system is being installed and tested by comparison with the " presently kept manual records. It is expected that the experience gained will permit the elimination of manual records in the accounting procedures contemplated for the 1968 accounts.
4. The Bocrd has observed that the amount of calendars and books sold and the related expenditures do not reflect the total sales due to the UNICEF Revolving Fund share in that income. It has been agreed that the statement of income and expenditure will be presented in the future showing the total amount of sales as well as expenditures incurred, and, as a special item, the deductions made under the profit-sharing agreement between the Greeting Card Fund and the Public Information Revolving Fund of UNICEF.
5. The Board is appreciative of the co-operation and assistance received from UNICEF and the Greeting Card Fund personnel.
(Signed) S.M. RAZA, S.Pk., Comptroller and AuditorGeneral of Pakistan

Roger PELTOT, President of the Cour des Comptes of Belgium

Evaristo SOURDIS, Controller-General of Colombia
C. FINAICIAL STATEMENTS FOR THE TWELVE MONTH PERIOD FROM I MAY 1966 TO 30 APRIL 1967

1. The financial accounts of the UNICEF Greeting Card Fund for the financial year ended 30 April 1967 cover the 1966 sales campaign, and comprise the following:
I. Statement of income and expenditure for the year ended 30 April 1967;
II. Statement of assets and liabilities at 30 April 1967;
III. Statement of budgetary authorizations and obligations incurred for the year ended 30 April 1967 and unobligated balances of authorizations at 30 April 1967.

| 1965 Canpaignperiod 1 September 1965 to 30 April 1966 |  |  |
| :---: | :---: | :---: |
| \$ | \$ | \$ |
|  | $\begin{array}{r} 5,751,146.13 \\ 784,385.90 \\ 1,924.73 \end{array}$ |  |
|  | 6,537,456.76 |  |
| $\begin{array}{r} 1,348,448.44 \\ 94,883.61 \\ \hline \end{array}$ | $\underline{1,443,332,05}$ | 5,094,124.71 |
| 1 Sept. 1965 | $\begin{array}{r} 100,655.45 \\ 1,220,837.22 \end{array}$ |  |
| 30 April 1966 | $\begin{array}{r} 1,321,492,67 \\ 132,394,00 \end{array}$ | 1,168,598.67 |
|  |  | 3,905,526.04 |
|  | $\begin{aligned} & 120,270.30 \\ & 556,767.35 \\ & \hline \end{aligned}$ | 677,037.65 |
|  |  | 3,228,488.39 |
|  |  | 9,940.45 |
|  |  | 3,238,428,34 |

Statement I. Income and Expenditure
(In US dollars)
1966 Campaign
year to 30 April 1967

| \$ | \$ | ¢ |
| :---: | :---: | :---: |
|  | $\begin{array}{r} 6,296,186.12 \\ 914,632.55 \\ 7,215.51 \end{array}$ |  |
|  | 7,218,034,18 |  |
| $\begin{array}{r} 1,685,513.04 \\ 105,218.52 \end{array}$ | $18.791,731.56$ | 5,426,302,62 |
| 30 April 1966 | $\begin{array}{r} 132,894.00 \\ 1,507,156.81 \\ \hline \end{array}$ |  |
| 30 apmil 1967 | $\begin{array}{r} 1,640,050,81 \\ 158,530.00 \end{array}$ | 1,481,520,81 |
|  |  | 3,944,781.81 |
|  | $\begin{aligned} & 204,378,90 \\ & 634,651.52 \\ & \hline \end{aligned}$ | 839,540,42 |
|  |  | 3,105,241.39 |
|  |  | 19,061.65 |
|  |  | 3,124,303.04 |

Selos
Selos

| Greeting cards |
| :--- |
| Celendars |
| Books |

Less: Comissions paid
Conties and taxes
Cost of sales

## Gross profit on sales

## Other expenditure

GERTIFIED CORRECT
(Signed) W. G. Middelmann
Other income
Excess of income over expenditure
Staff costs
Sales promotion costs and other expenses
Net operating income
AUDIT CERTIFICATE
APPROVED
(Signed)
E, J. R Heyward
Deputy Executive Director
exanined in accordance with our-directions. We have obtained all the information and explanations that we have required, and we
certify, as a result of the audit, that, in our opinion, the financial statement is correct, subject to the observations in our report.
Evaristo SOURDIS
Controller General
of Colombia
Roger Peifor,
President of the Cour
des Comptes of Belgium
(Signed) S.M. RAZA, S.Pk.,
Comptroller and Auaditor
General of Pakistan


## CERTIPIED CORRECT

(Signed) W. G. Middelmann
Comptroller

AUDIT
The financial statement of the United Nations Childemiss Fund Greeting Card Fund our directions. We have ohtained all the information and explanations that we the financial statement is correct, subjeci to the obserwations in our report.
(Signed) S.M. RAZA, S.Pk., Comptroller and Auditor General of Pakistan

Roger PEidO
President of the Cour
des Comptes of Belgium


APPROVED
$\underbrace{\text { (Signed) }}_{\text {Deputy Executive Director }}$

## CRRTIFICATE

for the financial year ended 30 April 1967 has been examined in accordance with have required, and we certify, as a result of the addt, that, in our opinion,

Evaristo SOTRUIS, Controller General of Colombia
III TNETHETHUS



$223,543.90$
$80,449.41$



Budgetary authorizations and obligations incurred
for the year ended 30 April 1967

aIDII CERTIFICATE
The financial statement of the United Nations Children's Fund Greeting Card Fund for the financial
year ended 30 April 1967 has been examined in accordance with our directions. We have obtained
all the information and explanations that we have required, and fe certify, as a result of the audit, that, in our opinion, the financial statement is correct, subject to the observations in our report.
(Signed) S.M. RAZA, S.Pk.,

## ग. NOTES OIF CHE FIIMACIAL STATENEITS

## Notes on Statement I: Income and expenditures

1. Froceeds from sales in the 1966 campaign, less commissions, duties and taxes amounted to $\$ 5,426,303$. Deducting production costs and adding changes in inventory, the gross profit on sales was $\$ 3,944,782$. Expenditures for staff, sales promotion, and other expenses amounted to $\$ 839,540$. The total net income (including other income) amounted to $\$ 3,124,303$.
2. A sum of $\$ 2,000,000$ was transferred to the general resources of UNICEF from the net operating income in April 1967. A further transfer of $\phi 1, C 00,000$ will be made before the end of 1967, making a total of $\$ 3,000,000$ transferred frcm the ig66 campaign. This compares with ${ }^{2} 2,750,000$ from the 1965 campaign.
3. After effecting this further transfer of $\$ 1, C O D, C O O$ to the general resources Jf UNICEF, the working capital will stand at $\$ 1,712,132$. This sum will be transferred to the general resources of UNICEF on 1 January 1868 in uccordance with the decision of the Executive Ecard at its June 1967 session, that beginning with the calendar year 1968, the greeting card operation shall be financed entirely from UNICEF's wcrking capital rather than from a separate working capital formed by greeting card profits (E/ICEF/56j, para. 217).
4. Other income totalling $\$ 19,062$ included $\$ 16,286$ from the Staff Assesmert Plan. The remaining income of $\$ 2,776$ was largely frcm clains for shipping losses and damages.
5. In accordance with an arrangement for the Greeting Card Fund and the UNICEF Fublic Information Revolving Fund to share the cost and income of the calcndar and a book ( $\mathbb{E} / I C E F / A B / L .50$, para. 20), the Fublic Information Revolving Fund received the amount of $\$ 80,588$ net from the 1966 campaign ( $\$ 74,594$ from calendar sales and $\$ 5,994$ frcm book sales). Details on income and expenditure of the Fublic Information Revolving Fund are reported in the UNICEF administrative and operational services budget estimates.

## Noties on Statement II: Assets and liabilities

## Assets

6. The liquid position of the assets at the end of the 1966 season differed little from that a year earlier in that the major item was again accounts receivable. At 30 April Iy67 it totalled $\$ 2,742,635$, compared with $\$ 2,488,690$ at 30 April 1966. This is due to the fact that by agreement, for some time past, transfers of sales proceeds have been made to the Fund between March and August. Negotiations have been started with National Committees concerning the possibility of advancing the date of their remittances to the Fund before the end of the campaign year on 30 April.
7. At 30 April 1967, stocks totalled 33 million boxed cards and the equivalent of 31 million cards in an unfinished state. One year earlier stocks totalled 27 million boxed cards and the equivalent of 20 million cards in an unfinished state. There is an economy in restricting the finishing and collating of cards to the actual sales requirements of the last weeks of the campaign; thus the levelling-off of sales in the United States referred to above in paragraph 4 of section A did not involve the higher cost of finishing and collating of the major part of the unsold production. There remained at the end of the 1966 campaign a large quantity of cards of earlier years, which cannot be sold, and which present a storage problem. A review has been made of the inventories, and steps are currently being made for early disposal of the unsaleable items. The valuation of inventories in the amount of $\$ 158,530$ at 30 April 1967 is considered to be a realistic estimate of the value of stocks that can be used in the 1967 campaign.
8. Prepaid expenses amounting to $\$ 464,612$ were in respect of production costs of cards and calendars for the 1967 campaign and were made in accordance with the authorization given to the Executive Director (E/ICEF/548/Rev.1, para. 232).

## Liabilities

9. Advances totalling $\$ 584,432$ made from UNICEF funds were necessitated partly by the non-liquid position of the Greeting Card Fund assets at 30 April 1967, as outlined in paragraph 6 above, and partly due to the working capital being insufficient for current operations. The UNICEF advances will be repaid from later transfers to funds made by UNICEF National Committees.
10. Table 4 shows the working capital at the beginning of the financial period for the three campaign years 1964 to 1966 , the net income during each period, transfers effected or proposed to the general resources of UNICEF and the working capital retained for the campaign in the following year. The amount to be transferred to the general resources of UNICEF at 1 January 1968 (E/ICEF/563, para. 217) will be $\$ 1,712,132$ as shown therein. As is noted in paragraph 3, no separate working capital for the Greeting Card Fund will be available from 1 January 1968 onwards.

Table 4. Working capital, net inoome and
transfers to the eeneral resources of UNICEF
1964-1966

| $\begin{aligned} & \text { Campaicn } \\ & \text { year } \end{aligned}$ | Working capital at bocinning of the rinencial $\qquad$ <br> (1) | Net incore for the $\frac{\text { finerojel period }}{(2)}$ | Surplus oi' assets over iiabilitios at end of $\frac{\text { financial period }}{(3)}$ |  | :orking oapital for following $\frac{\text { year }}{}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (1) | $\stackrel{\text { \% }}{4}$ | 今 | W | 4 |
| 1964 | 932,035 | 2,167,365 | 3,099,400 | 2,000,000 | 1,099,400 |
| 1965 | 1,099,400 | 3,238,429 | 4,337,829 | 2,750,000 | 1,587,829 |
| 1966 | 1,587,829 | 3,124,303 | 4,712,132 | 3,000,000 b/ | 1,712,132 ¢/ |

[^3]il. At 30 April 1967, unfulfilled contracts placed with suppliers in regard to the 1967 campaign totalled $\$ 694,833$. These contracts, together with the prepaid expenses of $\$ 464,612$ shown on the statement of assets and liabilities, are the total obligations made by the Greeting Card Fund as of that date against the authorization given to the Executive Director to spend up to $\$ 1,250,000$ for advance production costs (E/ICEF/548/Rev.I, para. 232).

Notes on Statement III. Budgetary authorizations, obligations incurred for the year erided 30 April 1967 and unobligated balances of authorizations at 30 April 1967
12. The Executive Board at its session in May 1966 approved budget estimates of the Greeting Card Fund for the year to 30 April 1967 totalling $\$ 2,300,000$.
13. In accordance with the authorization given to him to spend an additional amount of up to 10 per cent of this budget and to transfer funds between allotment accounts as required (E/ICEF/548/Rev.I, para. 230), the Executive Director increased the original estimates by $\$ 52,700$. Two major items necessitating this increase were in connexion with computer programming and accounting services.
14. Obligations incurred against this revised budget of $\$ 2,35,2,700$ amounted to $\$ 2,346,697$. An unobligated balance of the authorization of $\$ 6,003$, being no longer required, has been cancelled.
ANNEXES
Annex I. Greeting card sales by area and major selling country
1964 to 1966


## Annex II. Card sales of ma,jor selling countries ${ }^{\text {a/ }}$ on a population basis

1964-1966

| Country | Card sales per 1,000 of population |  |  |
| :---: | :---: | :---: | :---: |
|  | 1964 | $\underline{1965}$ | 1966 |
| Luxembourg | 334 | 327 | 357 |
| Norway | 215 | 293- | 314 |
| Canada | 234 | 213 | 238 |
| Switzerland | 14.1 | 181 | 206 |
| Denmark | 240 | 234 | 226 |
| Iceland | 122 | 92 | 161 |
| IVew Zealand | 110 | 106 | 158 |
| Sweden | 138 | 133 | 144 |
| United States of America | 84 | 113 | 111 |
| Netherlands | 77 | 74 | 85 |
| Australia | 80 | 79 | 84 |
| Belgium | 58 | 81 | 78 |
| Federal Republic of Germany | 34 | 49 | 59 |
| United Kingdom of Great Britain and Northern Ireland | 57 | 68 | 56 |
| Iraland | 42 | 43 | 52 |
| Chile | 29 | 35 | 50 |
| France | 32 | 37 | 46 |
| Austria | 19 | 27 | 41 |
| Argentina | 13 | 14 | 25 |
| Finland | 15 | 24 | 24 |
| Peru | 12 | 15 | 21 |

[^4]b/ Excludes special cards sold in connexion with the Nohel Peace Prize Award.

## Card artists

Helena Adamoff
Toussaint Auguste
Horacio Butler
Carl Grunvald
A.Y. Jackson

Ezra Jack Keats
Jean Lurcat
Kiyoshi Saito
Amine N. Sfeir
Suzanne Thommen
Tusnelda
Lajos Vincze
Vu Cao Dam
Calendar artists
Fatima Ahmed
J. Sultan Ali

Karel Appel
Angeles Bellester
Baniprosonno
Reidar Johan Berle
Charles Blackman
Colleen Brouning
Sakti Burman
Moura Chabor
Chinyee
Ruth Cobb
Nan Cuz
Marguerite De Angeli
Walter Desel
Gerard Dillon
Jean Even
Evelyn Favus
H. Andrew Freeth

Phyllis Ginger
Betty Guy
Eleanor Van Haitsma
Jean Harper
K. K. Hebbar

Tom Hops
Chrystal Jackson
Lama Jamyang
G. A. Klein

Birgit Koch
William Kurelek

Name of design
Winter Fair
Nativity
Santa Claus
Christmas Star
Village in the Snow
Joy of Sharing
Bird of Peace
Deep Winter
Festive Candles
Tre Endless Chain
Dancing Children
Hor , arian Carollers
Maternity

Her Toys
Dummy Horse Dance
Life in Colour
Girl with Dove
Flying Kites
Reindeer Ride
Children in the Park
Three
Spring
The Birds
African Villege
Ccnversation
A Child's Legend
Amish School Children
Bolivian Baby
Nativity
Baby in Blue
Chess Game
Fishing
Anne
Paris Park
Skiing Holiday
Helpirg amenda
Literacy
Carousel
Munich Winter Fair
Boating on the Tsangpo
The Pink Dress
Carollers
One who passed by on the other side Canada

Nationality
France
Haiti
Argentina
Federal Republic of Germany
Canada
United States
France
Japan
Lebanon
United States
United States
Hungary
Republic of Viet-Nam

India
India
Netherlands
Spain
India
Norvay
Australia
United States
India
France
Republic of China
United States
Guatemala
United States
United States
Ireland
France
United States
United Kingdom
United Kingdom
United States
United States
United Kingdom
India
Federal Republic of Germany
United States
Tibet
France
Denmark

| Calendar artists (continued) | Name of design | Nationality |
| :--- | :--- | :--- |
|  |  |  |
| Patricia Lambert | Guardian Angel | United States |
| William Lang | Tapioca | Australia |
| Joe Lesker | Two Boys | United States |
| Jacob Lawrence | Ices | United States |
| Willebeek Le Mair | Playing "Tagkhorra" in Morocco | Netherlands |
| Vincent Lines | At Longpre Sorme | United Kingdom |
| Mai Thu | The Prayer | Republic of Viet-Nam |
| Janine Marca | Girl with Swan | France |
| Primaldo Monaco | Little Musicians | Argcrina |
| Elaine Morfogen | Playing House | United States |
| C. A. Morris | Rock Pools | United Kingdom |
| Lee Myers | Reflection | United States |
| Badri Narayan | The Watermelon Party | India |
| Tekiho Nishizawa | Winter in Japan | Japan |
| Baron I. Opsomer | Fisherman's Child | Belgium |
| Muriel A. Pemberton | Brighten Garden | United Kingdom |
| Mark Potter | Andy near the Wall | United States |
| Eva Frager | A Child's Norld | Canada |
| Margery Ryerson | Country Child | United States |
| Karl Schlageter | Pensive Mood | Switzerland |
| Soshana | Solitude | Austria |
| Edward John Stevens | Cusco Market | United States |
| Lajos Vincze | Mother and Child | Hungary |
| Ilon Wikland | The Puddle | Sveden |
| Wendy Yeo | Children on Beach | United Kingdom |
|  |  | (Horg Kong) |
|  |  |  |

## Box cover artist

Roger Duvoisin

Poster artist
Ib. Antoni
Denmark


[^0]:    af Against this balunce, at 31 December 1967, UNICEF held irrevocable letters of credit to a value of $\$ 1,705,394$,

[^1]:    a/ Adjusted for the undistributed charges factor for comparison with 1966 and 1967.

[^2]:    1/ The Children Come Running (New York, Golden Press, 1960).

[^3]:    a/ These amounts ere shown in the UNICEF accounts for the subsequent oalendar year.
    b/ Includes the additional transfer of $\$ 1$ million to UNICEF roferred to in paragraph 2.
    c/ To be transferred to the seneral resources of UNICET on 1 January 1968.

[^4]:    a/ The list includes countries where sales exceeded 10 cards per 1,000 of the population.

