

## dNITED NATTONS CHILDREN'S HLND

## FINANCIAL REPORT AND ACCOUNTS

 for the year 1964and

# REPORTS OF THE BOARD OF AUDIITORS 

## GENERAL ASSEMBLY

OFFICIAL RECORDS : TWENTIETH SESSION SUPPLEMENT No. 6A (A/6006/Add.I)

# UNITED NATIONS CHILDREN'S FUND 

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UNITED NATIONS
New York, 1965

## NOTE

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## LETTER OF TRANSMITTAL

4 June 1965
Sir,
I have the honour to transmit to you the financial statements relating to the United Nations Children's Fund with respect to the financial year ended 31 December 1964 and to the Greeting Card Fund for the period ended 31 August 1964. These statements have been examined and certified by the Board of Auditors.

In addition to the above, and in accordance with the relevant resolution of the General Assembly, I have the honour to present the reports of the Board of Auditors with respect to the above accounts.

Accept, Sir, the assurance of my highest consideration.
(Signed) L. Götzen
Chairman of the Board of Auditors
The President of the General Assembly
of the United Nations
New York

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Accept, Sir, the assurance of my highest consideration.
(Signed) L. Götzen
Chairman of the Board of Auditors
The President of the General Assembly of the United Nations
New York

Part I
UNITED NATIONS CHILDREN'G FUND

## A. FINANCIAL REPORT FOR THE YEAR ENDED 31 DECEMBER 1964

1. The financial statements of the United Nations Children's Fund (UNICEF) for the eighteenth financial period, which ended on 31 December 1964, comprise the following principal statements along with supporting schedules:
I. Statement of assets and liabilities as at 31 December 1964;
II. Statement of income and expenditure for the year ended 31 December 1964;
III. Statement of budgetary authorizations, obligations incurred and mnobligated balances of authorizations --administrative costs and costs of operational services for the year ended 31 December 1964.

## Summary

2. In June $1963,{ }^{1}$ the Executive Board reviewed the financial policies adopted at its session of June 1961. It laid down the following guidelines:
(a) That $\$ 25$ million should be accepted as the target level for the operating fund (surplus of assets over liabilities), with the expectation that the amount would fluctuate between $\$ 20$ million and $\$ 30$ million;
(b) That outstanding commitments should be allowed to run up to $\$ 30$ million (at the session in January 1964 the Board amended this to provide that outstanding commitments should not exceed $\$ 30$ million for any future year); :
(c) That allocations in future should be based on resources foreseen up to the time of the next Board session, with any error of estimate to be corrected in the following period.
3. During 1964, the reduction of UNICEF's resources to the minimum safe level was completed. Expenditure exceeded income by $\$ 6.9$ million, reducing the operating fund to $\$ 25.2$ million ( $\$ 32.1$ million on 31 December 1963). This brings the operating fund to the target level laid down by the Executive Board. UNICEF investments have declined further from $\$ 17.2$ million on 31 December 1963 ( $\$ 30.8$ million on 31 December 1962) to $\$ 10.8$ million on 31 December 1964. These consist entirely of time deposits with banks in order that the funds may be avaiable for immediate use for operating purposes. The allocations made at the June 1964 session of the Board (there being no session in December 1964) were based on the income expected to be received up to the time of the June 1965 Board session.
4. Income in 1964 amounted to $\$ 32.9$ million (compared with $\$ 32.1$ million in 1963 and $\$ 29.7$ million in 1962). Expenditures in 1964 amounted to $\$ 39.8$ million ( $\$ 38.9$ million in 1963 and $\$ 30.4$ million in 1962). Allocations approved by the Executive Board at its sessions of January 1964 and June 1964 and by emergency mail polls totalled $\$ 61.5$ million, of which $\$ 22.4$ million had to be financed from future income; in addition, formal commitments outstanding at the end of 1964 to be financed when allocated from future income, totalled $\$ 26.2$ million ( $\$ 22.8$ million at the end of 1963 ). In 1964, administrative expenditures amounted to 5.21 per cent of total expenditures (as compared with 5.33 per cent in 1963 and 6.28 per cent in 1962).

## Income

5. The income from all sources in 1964 amounted to $\$ 32,881,566$ ( $\$ 32,130,126$ in 1963), an increase of $\$ 751,440$ over 1963. There was an increase of $\$ 1,005,648$ in government contributions ( $\$ 25,598,006$ in 1964 as against $\$ 24,592,358$ in 1963), and of $\$ 91,116$ in "other income" ( $\$ 3,146,712$ in 1964 as against $\$ 3,055,596$ in 1963), but private contributions decreased by $\$ 345,324$ ( $\$ 4,136,848$ in 1964 as against $\$ 4,482,172$ in 1963).
6. The distribution of 1964 income, by source, is shown below:

## Table 1

UNICEF income in 1964 by source

|  | In thousands of US dollars | Per cent of total |
| :---: | :---: | :---: |
| Government contributions | 25,598 | 77.8 |
| Private contributions. | 4,137 | 12.6 |
| Other income. | 3,147 | 9.6 |
| Total income. | 32,882 | 100.0 |

[^0]7. Table 2 below indicates that the income of UNICEF has increased each year since 1954. For each of three years (1957, 1959 and 1964) the increase over the previous year was less than $\$ 1$ million; for the remaining eight years, the increase over the previous year was in each case in the neighbourhood of $\$ 2$ million.

Table 2
UNICEF income from all sources

|  | IncomeIncrease over <br> previous year(In thousands of US dollars) |  |
| :---: | :---: | :---: |
| 1954 | 15,044 |  |
| 1955 | 17,515 | 2,471 |
| 1956 | 19,819 | 2,304 |
| 1957 | 20,716 | 897 |
| 1958 | 23,008 | 2,292 |
| 1959 | 23,820 | 812 |
| 1960 | 25,767 | 1,947 |
| 1961 | 27,945 | 2,178 |
| 1962 | 29,697 | 1,752 |
| 1963 | 32,130 | 2,433 |
| 1964 | 32,882 | 752 |

8. A total of 121 Governments contributed to UNICEF in 1964 as compared with 118 in 1963 (and 105 in 1962). This, however, represents an increase of six in the number of contributing Governments, since four Governments listed separately as contributors in 1963 joined in the new State of Malaysia. A list of the contributing Governments is given in schedule D. Details of income from private contributions and other sources are given in paragraphs 39 to 42 .
9. Apart from contributions to the central account of UNICEF, a number of Governments of developing countries made cash payments to accounts administered by UNICEF for the implementation of UNICEF-aided projects, to provide additional imported supplies and equipment and to help meet the local administrative and related costs of UNICEF field offices. These cash contributions totalled $\$ 3.4$ million and $\$ 0.7$ million respectively (schedule C).
10. For 1963 the contribution of the Government of the United States of America was $\$ 12$ million. The contribution in that year was subject to the condition that it would not exceed 42 per cent of the total amount of government contributions to UNICEF. While the amount of the United States contribution was again $\$ 12$ million in 1964, the percentage in relation to the total amount of government contributions was reduced to 40 per cent. For 1965, the United States has again pledged a contribution of $\$ 12$ million, subject to the same provision as for 1964, namely, that the contribution should not exceed 40 per cent of the total amount of government contributions to UNICEF.

## Commitments and allocations

11. Allocations approved by the Board effective 1963 amounted to $\$ 28$ million, of which $\$ 13.7$ million was approved by the Board in December 1962, effective in 1963 (against anticipated income in 1963) and $\$ 14.3$ million was approved in 1963 (at the June session and by mail poll). The second annual session of the Board, which would normally have been held in December 1963, took place in January 1964 and approved allocations amounting to $\$ 24.1$ million. In January 1964, the Board decided that in future it would hold only one session a year for discussion of policy questions and approval of assistance, this to be subject to review on the basis of experience. Consequently at the session of June 1964, provision had to be made for the needs of the following twelve months, and allocations amounted to $\$ 37.1$ million. The total of allocations made in January and June and by mail poll during 1964 ( $\$ 0.3$ million), amounting to $\$ 61.5$ million for the year, are shown in table 3 .
12. The allocations approved in 1964 included $\$ 51.4$ million for programme aid and $\$ 10.1$ million for administrative and operational services costs.
13. At the end of 1963 , the total amount of commitments for allocations to be made in the future (known as "formal commitments") was $\$ 22.8$ million. In 1964, the Board approved additional commitments of $\$ 64.9$ million. Against these commitments and those carried forward from the previous year, the Board approved in 1964 allocations of $\$ 61.5$ million, leaving at 31 December 1964 a balance of $\$ 26.2$ million in formal commitments for allocations to be made in the future.
14. The distribution of the 1964 allocations of $\$ 61.5$ million is shown below :

## Table 3

Allocations approved by the Executive Board in 1964

15. The allocations approved by the Board in 1964 were financed as follows: $\$ 5.4$ million from unallocated funds carried over from 1963, $\$ 32.9$ million from 1964 income, $\$ 0.8$ milion from the return to general resources of unused balances of previous allocations, and $\$ 22.4$ million from income anticipated in the first six months of 1965 prior to the Board session in June 1965.
16. The total of unexpended balances of approved allocations, referred to in the statement of assets and liabilities, increased from $\$ 26.8$ million at the end of 1963 to $\$ 47.6$ million at the end of 1964 . As explained in a previous financial report, ${ }^{3}$ there are inevitably at any given date substantial allocations approved by the Board but not yet spent. The increase from 1963 to 1964 was accounted for by the change of system to making allocations at a single Board session each year. On 31 December 1963, the allocation accounts of many continuing projects were depleted, and new allocations were about to be made at the session of January 1964. On 31 December 1964, unexpended allacations included provision for all continuing projects up to June 1965. The balances of such "approved allocations" at the end of 1964 by country and by category of general assistance, are showni in schedule E page 34. The $\$ 47.6$ million balance of allocations outstanding at the end of 1964 included $\$ 43.9$ million for programme aid, $\$ 3.5$ million for administrative and operational services costs for the first semester of 1965, while $\$ 0.2$ million represented unused funds to be returned to general resources in 1965. (see paragraph 33).

[^1]17. The primary responsibility for the projects aided by UNICEF rests with the assisted countries, and the purpose of UNICEF programme allocations is to stimulate and supplement the use of national resources. The local funds made available in each country in this connexion (in facilities, services, supplies and personnel) are called internal matching. In 1964, for each dollar allocated by UNICEF, the assisted Governments spent, or accepted commitments to spend, an average of $\$ 2.17$ (see paragraph 57).

## Expenditures

18. Expenditures in 1964 amounted to $\$ 39.8$ million as compared with $\$ 38.9$ million in 1963 , an increase of $\$ 0.9$ million (see paragraphs 43 to 53 ). A breakdown of the expenditures on programme aid, by programme and by type of supplies, is shown in paragraphs 46 and 47 respectively.

## Ratio of administrative expenditures to total expenditures

19. In 1964, expenditures on assistance amounted to approximately $\$ 37.1$ million ( $\$ 33.4$ million for programmes and $\$ 3.7$ million (net) for operational services). Administrative costs totalled $\$ 2$ million (net). This resulted in a ratio of administrative costs to total expenditures of 5.21 per cent in 1964 , compared with 5.33 per cent in 1963 (see paragraph 53).

## Programme trends

20. General policy questions were reviewed at the Board session held at Bangkok in January 1964, of which the report is available in document E/3868-E/ICEF/492 (paragraphs 36 to 117).

## Assets and liabilities

21. The statement of assets and liabilities is shown on page 18. Detailed comments on each of the categories included therein are given below:


#### Abstract

Assets 22. Cash on hand, in transit and at banks. At 31 December 1964 these funds totalled $\$ 6,937,059$ compared with $\$ 6,145,714$ at 31 December 1963: included therein were deposits against irrevocable letters of credit amounting to $\$ 232,122$. Funds administered on behalf of the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA) are held in special bank accounts, designated UNICEF/UNRWA and these funds at 31 December 1964 amounted to $\$ 718,691$. Funds held on behalf of the UNICEF Greeting Card Fund amounted to $\$ 2,861$. The over-all balance of UNICEF-held funds at 31 December 1964 was $\$ 6,215,507$ (as compared with $\$ 5,684,111$ at 31 December 1963) ; $\$ 1,338,214$ was in United States currency, and the equivalent of $\$ 4,877,293$ was in fifty-seven other currencies. Wherever feasible, the cash holdings were put into interestbearing accounts (see paragraph 42 (b)). Funds held in non-dollar currencies included the equivalent of approximately $\$ 740,000$ in USSR rubles; $\$ 680,000$ in Polish zloty; $\$ 570,000$ in Indian rupees; $\$ 500,000$ in United Kingdom pounds sterling; $\$ 420,000$ in Turkish liras; $\$ 200,000$ in UAR potinds; $\$ 150,000$ in Philippine pesos; and $\$ 100,000$ each in German marks, Italian lire, Pakistan rupees, Romanian lei and Yugoslav dinars. (For a breakdown of contractual commitments by type of currency, see paragraph 33.) Funds in currencies other than United States dollars were converted in the accounts at the rates of exchange in effect at 31 December 1964, as quoted by the International Monetary Fund. 23. Investments. At 31 December 1964, investnents amounted to $\$ 10,777,467$ (compared with $\$ 17,192,588$ at 31 December 1963) and consisted entirely of time deposits with banks as listed in schedule A. Of this total, $\$ 6,132,132$ was in deposits in United States currency, and $\$ 4,645,335$ in nine other currencies. The average yield on investments during the year was 3.68 per cent, as compared with 3.69 per cent in 1963; however, at the end of 1964, the yield on investments held at 31 December had risen to 3.79 per cent. Income from investments in 1964 amounted to $\$ 600,473$ as compared with $\$ 857,555$ in 1963 (see paragraph 42 (b)). 24. Custodial investments. Funds held in trust by UNICEF on behalf of UNRWA and the UNICEF Greeting Card Fund, and not required for immediate use are placed in interest-bearing time-deposit accounts with banks. At 31 December 1964 a sum of $£ 17,003(\$ 47,608)$ was held on behalf of UNRWA with a London bank. No money from the Greeting Card Fund was held in interest-bearing deposit accounts as of 31 December 1964. 25. Deposits with governmental agencies and suppliers. These deposits at 31 December 1964, amounted to $\$ 3,462,237$ as compared with $\$ 7,212,323$ at 31 December 1963 . Of the total, $\$ 2,951$ was trust funds held on behalf of UNRWA in a separate account, and $\$ 3,459,286$ was UNICEF funds. The latter included a non-negotiable, non-interest-bearing United States Treasury Bond, payable upon demand in the amount of $\$ 1,649,911$; an interestbearing deposit with the National Provident Fund in Wellington, New Zealand, of $\$ 380,064$ (in New Zealand pounds) ; and the following amounts placed with governmental procurement agencies: the equivalent of approximately $\$ 800,000$ with the Australian Commonwealth Department of Supply (in Australian pounds) ; $\$ 300,000$


with the New Zealand Department of Industries and Commerce (in New Zealand pounds); and $\$ 100,000$ with the Canadian Commercial Corporation (in Canadian dollars).
26. Accounts receivable, advances, deposits, etc. These amounted to $\$ 2,931,763$ at 31 December 1964, compared with $\$ 3,696,186$ at 31 December 1963. They consisted of (a) private contributions collected and in course of transfer to UNICEF bank accounts, comprising $\$ 1,751,521$ from the United States Committee for UNICEF; $\$ 326,124$ from the United Nations Association in Canada -Committee for UNICEF; and $\$ 26,389$ from UNICEF Association of Japan; (b) receivables from other national committees and the United Nations bookshop ( $\$ 15,152$ ); (c) receivables from the United Nations and international agencies ( $\$ 391,632$ ); (d) receivables from Governments and governmental agencies ( $\$ 137,227$ ); (e) freight, commissions and insurance claims ( $\$ 99,781$ ); ( $f$ ) prepayment of 1965 expenses ( $\$ 80,790$ ); ( $g$ ) interest accrued to 31 December 1964 on UNICEF and custodial investments ( $\$ 41,654$ ); ( $h$ ) salary and travel advances to UNICEF staff $(\$ 30,469$ ) ; ( $i$ ) service deposits $(\$ 19,256)$ and ( $j$ ) other sundry receivables ( $\$ 11,768$ ).
27. Contributions receivable from Governments. Of $\$ 8,771,877$ in Government contributions receivable at 31 December 1964 (as compared with $\$ 5,758,491$ at 31 December 1963), the amount of $\$ 6,778,485$ had been transferred to UNICEF by April 1965.

## Liabilities

28. Accounts payable and other unliquidated obligations. These amounted to $\$ 2,811,915$ at 31 December 1964, compared with $\$ 3,736,987$ at 31 December 1963. Of this sum approximately $\$ 1,100,000$ was payable in United States dollars and the equivalent of $\$ 1,712,000$ in fifty-one other currencies. The main items making up this total were as follows: (a) accounts payable for supplies and equipment shipped but unpaid as of 31 December 1964 and for freight costs due at that date ( $\$ 1,356,342$ ) ; (b) amounts owed to Governments and governmental agencies ( $\$ 678,047$ ) ; ( $c$ ) amounts owed to the United Nations Joint Staff Pension Fund and to international agencies ( $\$ 248,782$ ) ; (d) amounts owed to staff members under the Tax Equalization Fund ( $\$ 208,458$ ); (c) obligations outstanding in respect of administrative costs ( $\$ 59,151$ ) and operational services ( $\$ 88,691$ ), as shown in statement III (budgetary authorizations) see page 23; (f) "Revolving Fund for UNICEF Public Information", established by the Executive Board for certain public information revenue-producing activities ( $\$ 72,992$ ) ; ${ }^{4}(g)$ amounts owed to UNICEF staff ( $\$ 22,853$ ); ( $h$ ) amounts owed for supplies shipped on behalf of UNRWA by 31 December 1964 but for which payment had not been made at that date ( $\$ 14,526$ ) ; and (i) amounts owed to sundry creditors $(\$ 62,073)$.
29. Trust Funds-Governments. The funds amounted to $\$ 3,963,558$ at 31 December 1964, as compared with $\$ 3,411,732$ at 31 December 1963. They consisted of unexpended balances of contributions made to UNICEF by assisted Governments (see paragraph 9) : (a) towards the implementation of UNICEF-aided projects (for additional required imported supplies and equipment) ; (b) towards the local administrative and related costs of UNICEF field offices. Schedule C gives details of each of these two groups of funds, namely: balances at the beginning of the financial year; funds received during the year; disbursements (including funds returned); and balances remaining on hand at the end of the year.
30. UNRWA agency procurement account. The balance of this account at 31 December 1964 was $\$ 738,728$, compared with $\$ 1,090,180$ at 31 December 1963. It represents funds made available to UNICEF by UNRWA for agency procurement operations. Since 1951 an agreement has been in effect under which UNICEF has undertaken to procure as agent for UNRWA certain supplies required by that agency. No UNICEF funds are employed in these procurement operations. A fee of $\$ 52,084$ was paid by UNRWA to UNICEF in reimbursement of all costs incurred by UNICEF in the performance of these services in 1964. At 31 December 1964 the funds held in trust on behalf of UNRWA amounted to $\$ 769,418$ (cash at banks $\$ 718,691$, investments $\$ 47,608$, deposits with suppliers $\$ 2,951$ and accounts receivable $\$ 168$ ), against which there were unpaid obligations of $\$ 30,690$ (of which $\$ 16,164$ was payable to UNICEF), leaving a balance of $\$ 738,728$ in net funds held by UNICEF on belalf of UNRWA at 31 December 1964.
31. Greeting Card Fund. Holdings on behalf of the Greeting Card Fund at 31 December 1964 amounted to $\$ 17,320$ compared with $\$ 308,184$ at 31 December 1963. The financial report and accounts of the Greeting Card Fund for 1963 (see Part II) covers the period 1 September 1963 to 31 August 1964. During this campaign 30.6 million cards were sold (compared with 26.4 million in 1962). Sales of the engagement calendar in 1963 also rose to a total of 222,867 copies, compared with 177,276 in 1962. The net income realized in the 1963 campaign amounted to $\$ 1,731,324$ compared with $\$ 1,612,883$ in 1962 . Preliminary estimates for the 1964 campaign indicate that some 38 million cards and 350,000 engagement calendars were sold with a net income of about \$2.4 million.
32. Reserve for insurance. A reserve for insurance of $\$ 2,00,000$ was established in November 1950 when UNICEF adopted a policy of self-insurance. On the recommendation of the Board of Auclitors the reserve was to be restored annually to the above level of $\$ 200,000$; a transfer of $\$ 10,676$ was required for this purpose in 1964. No major loss occurred during 1964. Disbursements towards general average contributions in 1964 totalled $\$ 11,702$, against which $\$ 1,026$ were collected.

[^2]33. Operating Fund. Allocations approved by the Executive Board but not yet fulfilled at 31 December 1964 totalled $\$ 47,638,665$ (as compared with $\$ 26,779,626$ at 31 December 1963), as shown in schedule E, mainly on a country basis. A further summary is given hereunder:

Table 4
Unfulfilled allocations, 31 December 1964

|  | US dollars |
| :---: | :---: |
| Area and country assistance (excluding freight) | 40,063,332 |
| Freight (including \$4,665 on general assistance) | 2,178,202 |
| General assistance (excluding operational services and freight) | 1,677,926 |
| Total outstanding programme allocations | 43,919,460 |
| Operational services for the first semester of 1965 | 2,388,950 |
| Administrative costs for the first semester of 1965. | 1,148,650 |
|  | 47,457,060 |
| Balance of allocation approved for 1964 costs of administration and operational services, to be cancelled at the June 1965 session of the Executive Board (see statement III "Budgetary authorizations, obligations incurred and unobligated balances of authorizations -administrative costs and costs of operational services"). | 181,605 |
| Total unfulfilled allocations, 31 December 1964 | 47,638,665 |

Against the amount of $\$ 41,741,258$ in unfulfilled area, country and general assistance (exclusive of freight and operational services), there were outstanding contractual commitments of $\$ 11,526,620$ at 31 December 1964 (compared with $\$ 13,291,620$ at 31 December 1963). These consisted of contracts for supplies and equipment on which deliveries had not yet been effected totalling $\$ 6,815,903$ (compared with $\$ 9,583,855$ at 31 December 1963) and commitments for project personnel, fellowships and training grants totaling $\$ 4,710,717$ (compared with $\$ 3,707,765$ at 31 December 1963). These contractual commitments included approximately $\$ 7.3$ million in United States dollars, and the equivalent of $\$ 4.2$ million in thirty-nine other currencies. Among the latter was the equivalent of approximately $\$ 1,000,000$ in USSR rubles, $\$ 800,000$ in United Kingdom pounds sterling, $\$ 550,000$ in Indian rupees, $\$ 450,000$ in German marks, $\$ 200,000$ each in Australian pounds, Danish kroner, French francs and Swedish kronor, $\$ 100,000$ each in Japanese yen, Netherlands guilders and Polish zloty.
34. As noted in paragraph 2 (c), the Executive Board decided that allocations at each session should be based on resources foreseen up to the time of the next Board session. In accordance with this policy decision the Executive Board at its session in June 1964 approved ailocations based on the estimated future income up to June 1965. The Operating Fund at 31 December 1964 amounted to $\$ 25,196,491$, which represents the surplus of assets over liabilities at that date. If this amount is deducted from the balance of unexpended allocations ( $\$ 47,638,665$ ) shown in the preceding paragraph, there remains $\$ 22,442,174$ of allocations to be financed out of future income. The following table summarizes the position:

## Table 5

Unfulfilled allocations to be financed out of future income

|  | US dollars |  |
| :---: | :---: | :---: |
| Allocations approved in 1964 (see paras. 12 and 14) | 61,500,271 |  |
| Less unused balances of old allocations cancelled in 1964 (see para. 56) | 817,176 |  |
| Unallocated funds at 31 December 1963 (see para, 15) 1964 income (see para, 36) | $\begin{array}{r} 5,359,355 \\ 32,881,566 \end{array}$ | 60,683,095 |
|  |  | 38,240,921 |
| Balance to be financed from future income.. |  | 22,442,174 |

## Income and expenditure

35. Statement II (Income and expenditure) is given on page 20. Additional information on each of the categories of income and expenditure is given below.

## Income

36. Income from all sources in 1964 totalled $\$ 32,881,566$, representing an increase of $\$ 751,440$ or 2.3 per cent over 1963. The following table shows the income in 1964 by major sources, as compared with similar figures for 1963:

## Table 6

| Source of income | Amothi of income |  | Increase of 1964 over 1963 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In US dollars) |  |  |  |
| Governmental contributions | 24,592,358 | 25,598,006 | 1,005,648 | 4.1 |
| Private contributions (including organized campaigns). | 4,482,172 | 4,136,848 | $(345,324)$ | (7.7) |
| Other income (Greeting Card Fund, investments, staff assessment, agency procurement commission, miscellaneous and difference in exchange) | 3,055,596 | 3,146,712 | 91,116 | 3.0 |
|  | 32,130,126 | 32,881,566 | 751,440 | 2.3 |

## Governmental contributions

37. Contributions from Governments in 1964 comprised 77.8 per cent of the total income for the year, compared with 76.5 per cent in 1963. The number of Governments contributing rose to 121 , representing an increase of six, as explained in paragraph 8 above.
38. The Government of the United States again contributed $\$ 12$ million (see paragraph 10); other Governments contributed $\$ 13,598,006$ in 1964, compared with $\$ 12,592,358$ in 1963. In addition to contributions to the UNICEF central account, a number of Governments of developing countries made cash contributions to UNICEFaided projects, namely $\$ 3,401,050$ (for additional imported supplies and equipment), and to the administrative and related costs of UNICEF field offices, namely $\$ 715,070$ (see paragraphs 9 and 29, and also schedule C).

## Private contributions

39. Private contributions in 1964 totalled $\$ 4,136,848$, compared with $\$ 4,482,172$ in 1963 . Of this sum, $\$ 3,812,679$ was collected as a result of campaigns in the United States and Canada, Freedom1-from-Fiunger campaigns in the United Kingdom, New Zealand and Australia, and a milk fund drive in Austria. The largest single source was the United States Committee for UNICEF with receipts of $\$ 2,150,000$ accruing to UNICEF, mainly from its "Trick or Treat" Hallowe'en project. Receipts accruing to UNICEF in 1964 from Hallowe'en collections (Shell-out) in Canada, sponsored by the National UNICEF Committee of the United Nations Association in Canada, amounted to $\$ 355,235$. Proceeds of the Freedom-from-Hunger campaign totalled $\$ 1,174,948$, namely from: the United Kingdom ( $\$ 519,748$ ) ; New Zealand ( $\$ 347,525$ ) and Australia ( $\$ 307,675$ ). A contribution of $\$ 73,746$ was received from the conclusion of the milk fund drive in Austria. Collections for special projects, assisted by UNICEF, totalled $\$ 58,750$, namely: in the Netherlands $(\$ 55,249)$, the Federal Republic of Germany $(\$ 2,500)$ and Norway ( $\$ 1,001$ ).
40. Contributions from individuals, churches, women's groups, schools and other organizations announted in 1964 to $\$ 95,891$ from twenty-eight countries, compared with $\$ 105,169$ from thirty-five countries in 1963. The largest amounts came from the United States $(\$ 60,979)$ and the United Kingdom ( $\$ 18,946$ ).
41. Apart from the collections mentioned in paragraph 39, activities of committees resulted in remittances to UNICEF of contributions totalling $\$ 228,278$ ( $\$ 178,484$ in 1963) from the following countries: Australia ( $\$ 10,080$ ) ; Belgium ( $\$ 40,722$ ); Denmark ( $\$ 15,935$ ); the Federal Republic of Germany ( $\$ 14,335$ ); Ireland ( $\$ 15,400$ ) ; Japan ( $\$ 47,389$ ); the Netherlands ( $\$ 12,066$ ) ; Norway ( $\$ 1,975$ ); Sweden ( $\$ 28,764$ ); Switzerland $(\$ 3,450)$ and the United Kingdom ( $\$ 38,162$ ).

## Other income

42. Income from other sources amounted to $\$ 3,146,712$ in 1964 , compared with $\$ 3,055,596$ in 1963 , and consisted of the following:
(a) Contributions from Greeting Card Fund (see paragraph 31). The sum of $\$ 1.7$ million was transferred to UNICEF in 1964 from the net profits of the 1963 campaign ( $\$ 1,731,324$ ). In 1963 a transfer of $\$ 1.4$ million was made from the net profits of the 1962 campaign ( $\$ 1,612,883$ ).
(b) Income from investments (see paragraph 23): Income of $\$ 600,473$ was $\$ 257,082$ less than that received in 1963 ( $\$ 857,555$ ), due to the continued reduction in investments held by UNICEF, which decreased during 1964 by $\$ 6,415,121$ (from $\$ 17,192,588$ on 1 January 1964 to $\$ 10,777,467$ at 31 December 1964). Apart from interest on United Kingdom Treasury Bills ( $\$ 23,254$ ), this income was derived entirely from interest earned on time deposits with banks ( $\$ 553,774$ ) and from other interest-bearing bank accounts ( $\$ 23,445$ ).
(c) Income from staff assessment plan. Income from the staff assessment plan, $\$ 582,220$ showed an increase of $\$ 83,869$ over the income of $\$ 498,351$ in 1963. In accordance with the procedure adopted by the United Nations, administrative costs $(\$ 2,235,487)$ and costs of operational services ( $\$ 4,129,708$ ) are stated on a gross basis and the amount derived from the staff assessment plan ( $\$ 582,220$ ) is shown as income. Income related to salaries of administrative personnel amounted to $\$ 179,888$, and income related to salaries of personnel of operational services to $\$ 402,332$.
(d) Income from agency procurement commission (see paragraph 30). In 1964 the amount reimbursed to UNICEF by UNRWA amounted to $\$ 52,084$ of which $\$ 11,792$ was paid in reimbursement of adninistrative costs, and $\$ 40,292$ in reimbursement of costs of operational services.
(e) Miscellaneous income. This income totalled $\$ 590,665$ in 1964 (as compared with $\$ 441,379$ in 1963) and consisted of (i) sundry commissions and discounts (\$236,687) ; (ii) surplus realized on the Copenhagen Packing and Assembly Centre ( $\$ 190,000$ ) ; (iii) proceeds of the sale of surplus property ( $\$ 103,501$ ) ; (iv) cancelled administrative obligations of previous years and refunds related thereto ( $\$ 38,576$ ) ; (v) recoveries from carriers $(\$ 9,196)$ and (vi) sundry receipts and refunds ( $\$ 12,705$ ).
( $f$ ) "Difference in exchange". This account showed a debit balance of $\$ 378,730$ in 1964 (as compared with $\$ 216,689$ in 1963) due to the devaluation of some non-convertible currencies during the year.

## Expenditure

## Sunmary of expenditures and allocations

43. Expenditures in 1964 totalled $\$ 39,824,056$; allocations made in 1964 totalled $\$ 61,500,271$. (For a comparison of expenditures and allocations with those of the two preceding years, see paragraph 45.) Allocations remaining to be fulfilled at the end of 1964 amounted to $\$ 47,638,665$, an increase of $\$ 20,859,039$ over the balance of $\$ 26,779,626$ of allocations unfulfilled at the end of 1963 (see paragraphs 16 and 33 ).
44. Schedule E shows expenditures in 1964 on area and country assistance by category of expenditure (supplies and equipment; fellowships and training grants; project personnel and other services). A breakdown of expenditures by programme is given in paragraph 46 . Schedule $E$ gives also totals of expenditure on general assistance (i.e., assistance benefiting more than one area) and on administrative costs, In addition, it details the allocations made by the Executive Board in 1964 (as adjusted by returns of previous allocations) and shows the balances of allocations remaining to be fulfilled after 31 December 1964.
45. The following table gives the comparison of expenditures and allocations, in summarized form for the years 1962, 1963 and 1964:

## Table 7

Comparison of expenditures and allocations, 1962, 1963, 1964

|  | 1962 | 1963 | 19642 |
| :---: | :---: | :---: | :---: |
|  | (In US dollars) |  |  |
| Expenditures: |  |  |  |
| Supplies and equipment (inclusive of freight) | 23,274,472 | 28,457,343 | 28,980,676 |
| Fellowships and training grants. | 915,039 | 2,378,368 | 2,742,415 |
| Project personnel.. | 660,424 | 1,674,464 | 1,241,634 |
| Other non-supply assistance | 413,810 | 525,210 | 494,136 |
| Operational services (gross) | 3,117,132 | 3,617,201 | 4,129,708 |
| Total assistance expenditurds | 28,380,877 | 36,652,586 | 37,588,569 |
| Administrative costs (gross)........................... | 2,048,013 | 2,231,393 | 2,235,487 |
| Total expenditures | 30,428,890 | 38,883,979 | 39,824,056 |
| Allocations: |  |  |  |
| Unfulfilled balances of allocations 1 January............ | 39,167,056 | 38,833,003 | 26,779,626 |
| Allocations made ..................................... | 30,949,807 | 27,944,681 | 61,500,271 |


| ... | 1962 | 1963 | 1964a |
| :---: | :---: | :---: | :---: |
|  | (In US dollars) |  |  |
| Allocations returned | (854,970) | $(1,114,079)$ | $(817,176)$ |
|  | 69,261,893 | 65,663,605 | 87,462,721 |
| Less: Total expenditures | 30,428,890 | 38,883,979 | 39,824,056 |
| Unfulfilled balances of allocations 31 December | 38,833,003 | 26,779,626 | 47,638,665 |

a Figures for 1964 are shown in greater detail in schedule E .

## Programme expenditures

46. The expenditures on programmes in 1964 amounted to $\$ 33,458,861 .{ }^{5}$ The following table gives a breakdown of these expenditures by programme, as compared with expenditures in the two preceding years:

## Table 8

Programme expenditures by progitamme, 1962, 1963, 1964
(Including freight as part of the expenditure for the respective programmes)

|  | (In thousarids of US dollars) |  |  |
| :---: | :---: | :---: | :---: |
| A. Long-range aid |  |  |  |
| Health | 17,086.6 | 19,099.5 | 22,493.8 |
| Health services, | 9,091.7 | 10,050.1 | 11,797.1 |
| Disease control |  |  |  |
| Malaria: campaigns... | 4,966.0 | 5,411.4 | 7,264.4 |
| DDT production ...... | 86.3 | 102.9 |  |
| BCG anti-tuberculosis vaccination. | 310.2 | 373.9 | 389.9 |
| Other tuberculosis control. | 1,011.5 | 1,485.7 | 1,091.3 |
| Yaws/VD . . . . . . . . . . . | 473.9 | 218.4 | 78.3 |
| Trachoma | 324.2 | 652.7 | 843.9 |
| Leprosy | 748.3 | 728.2 | 868.9 |
| Polyvalent disease control. | - |  | 11.8 |
| Other diseascs. | 72.3 | 71.2 | 148.2 |
| Production: penicillin. | 2.2 | 5.0 | - |
|  | 7,994.9 | 9,049.4 | 10,696.7 |
| Nutrition |  |  |  |
| Child feeding | 1,045.8 | 552.2 | 270.3 |
| Applied nutrition. | 1,166.1 | 2,661.4 | 2,880,0 |
| Milk conservation. | 2,615.3 | 3,385.0 | 2,298,0 |
| High-protein food development | 141.2 | 167.6 | 236.4 |
| Other nutrition. | 19.5 | 2.3 | 8.3 |
|  | 4,987.9 | 6,768.5 | 5,693.0 |
| Family and child welfare. | 529.6 | 537.3 | 1,058.1 |
| Education | 268.6 | 958.8 | 2,161.7 |
| $V$ ocational training | 19.3 | 208.7 | 396.8 |

[^3]Table 8 (continued)

|  | ${ }_{\text {(In thousands of US dollars) }}^{1964}$ |  |  |
| :---: | :---: | :---: | :---: |
| Planning for children and youth. | - | - | 79.5 |
| Country planning and programme development | 32.1 | 66.6 | 119.7 |
| Total, long-range aid | 22,924.1 | 27,639.4 | 32,002.6 |
| B. Emergency aid. | 779.1 | 713.2 | 602.8 |
| Total, long-range and emergency aid | 23,703.2 | 28,352.6 | 32,605.4 |
| C. Undistributed charges | 1,560.5 | 4,682.8 | 853.5 |
| Total, programme expenditures | 25,263.7 | 33,035.4 | 33,458.9 |

47. By main types of supplies, these expenditures were as follows:

## Table 9

Programme expenditures, $1962,1963,1964$ by main type of supply

|  | (In thousands of US dollars) |  |  |
| :---: | :---: | :---: | :---: |
| DDT | 3,045.5 | 3,751.9 | 3,565.2 |
| Dieldrin | 43.8 | 147.9 | 5.1 |
| Transport-vehicles | 5,684.1 | 4,942.9 | 5,966.3 |
| Vitamin A and D capsules and vitaminization of skim milk. . | 680.5 | 662.0 | 536.7 |
| Foods, miscellaneous. | - | 268.7 | 324.7 |
| Penicillin | 106.5 | (1.7) | 11.1 |
| Textiles and blankets. | 200.9 | 56.9 | 80.6 |
| Soap | 151.5 | 140.3 | 73.8 |
| Whole milk | 358.5 | 150.7 | 136.4 |
| Equipment and supplies (other than above) |  |  |  |
| Health services and family and child welfare. | 3,644.4 | 4,896.4 | 6,481.8 |
| Disease control | 1,914.3 | 2,739.0 | 2,958.2 |
| Milk conservation and high-protein food development. | 2,306,4 | 2,881.8 | 2,042.5 |
| Education and vocational training. | 142.4 | 581.8 | 1,290.9 |
| Miscellaneous | 438.8 | 971.3 | 1,194.0 |
| Warchouse stocks in Coperhagen. | 1,019.4 | 2,901.8 | 973.2 |
| Advisory services. | 1,989.3 | 4,578.0 | 4,483.0 |
| Totals, excluding freight | 21,726.3 | 29,669.7 | 30,123.5 |
| Freight : on powdered milk. | 1,536.3 | 970.9 | 711.0 |
| on other supplies. | 2,001.1 | 2,394.8 | 2,624.4 |
| Totals, including freight | 25,263.7 | 33,035.4 | $\overline{33,458.9}$ |

48. The main types of bulk commodities were shipped in the quantities below:

Table 10
Bulk commodities (main types)

|  | 1962 | $\begin{gathered} 1963 \\ \text { (In thousands of pounds) } \end{gathered}$ | 1964 |
| :---: | :---: | :---: | :---: |
| DDT (75 per cent and 100 per cent) | 12,721.8 | 18,125.2 | 20,025.5 |
| Dieldrin | 50.0 | 170.2 | 4.5 |
| Soap | 2,095.7 | 2,101,0 | 1,023.2 |

Table 10 (continued)

|  | 1962 | $\frac{1963}{(\text { In, thousands of pounds) }}$ | 1964 |
| :---: | :---: | :---: | :---: |
| Skim milk | 64,871.7 | 36,397.1 | 18,441.6 |
| Skim milk fortified | 12,533.7 | 20,893.7 | 8,230.9 |
| Whole milk. | 1,778.6 | 996.6 | 915.5 |
|  | (Inthousands of capsules) |  |  |
| Vitamin A and D. | 332,667.0 | 314,757.5 | 359,781.0 |
|  | (In thousands of vials) |  |  |
| Penicilin | 1,414.7 | 498.3 | 286.0 |

49. The United States Government provided $26,672,483$ pounds of powdered skin milk from surplus stocks, free of cost at the port of exit; these supplies were shipped by UNICEF during 1964 for distribution through maternal and child welfare centres and schools. The costs of ocean freight on the milk were borne by UNICEF, as were the costs of vitaninizing $8,230,884$ pounds of milk. A total of 915,496 pounds of powdered whole milk was shipped in 1964, of which 641,439 pounds were donated by the Swiss Government, f.o.b. Swiss plants; the packing charges and freight costs were borne by UNICEF. A further quantity of 274,057 pounds of powdered whole mills was purchased from funds collected by UNICEF national committees in special millk fund drives.

## Operational services expenditures

50. Expenditures on operational services ${ }^{8}$ totalled $\$ 4,129,708$ (gross). Salaries and wages have been stated on a "gross" basis and are offset by credits to income derived under the staff assessment plan. After deducting the appropriate part of income under the staff assessment plan ( $\$ 402,332$ ), the income from "agency procurement commission" ( $\$ 40,292$ ) as shown in paragraph 42, and the share ( $\$ 4,166$ ) of the Technical Assistance Board in the expenditures of the Joint UNICEF/TAB office in Sydney (Table 14), the net cost of operational services in 1964 amounted to $\$ 3,682,918$.

## Administrative expenditures

51. Expenditures on administration totalled $\$ 2,235,487$ (gross). Salaries and wages have been stated on a "gross" basis and are offset by credits to income derived under the staff assessment plan. After deducting the appropriate part of income under the staff assessment plan ( $\$ 179,888$ ) and the income from "agency procurement commission" ( $\$ 11,792$ ), the net cost of administration in 1964 amounted to $\$ 2,043,807$.

## Ratio of administrative expenditures to total expenditures

52. Programme expenditures and net expenditures on operational services amounted in 1964 to $\$ 37,141,779$ compared with $\$ 36,258,729$ in 1963 (an increase of $\$ 883,050$ ). Administrative costs (net) totalled $\$ 2,043,807 \mathrm{in}$ 1964, as compared with $\$ 2,043,399$ in 1963 (an increase of $\$ 408$ ).
53. The ratio of expenditures on assistance (programme and operational services expenditures) to total expenditures was 94.79 per cent in 1964; the ratio of administrative expenditures was $5.21^{7}$ per cent, as can be seen from the following table:

Table 11
Ratio of expenditures on assistance and on administration to TOTAL EXPENDITURES

|  | \$ | Percent | \$ | Per cent |
| :---: | :---: | :---: | :---: | :---: |
| 1964 |  |  |  |  |
| Programme expenditures. | 33,458,861 | 85.39 |  |  |
| Operational services (net)..................... | 3,682,918 | 9.40 | 37,141,779 | 94.79 |
| Adnninistrative expenditures (net). |  |  | 2,043,807 | 5.21 |
| Total |  |  | 39,185,586 | 100.00 |

[^4]Table 11 (continued)

|  | \$ | Per cent | \$ | Per cent |
| :---: | :---: | :---: | :---: | :---: |
| Comparable figures for the years 1963 and 1962 are shown below: |  |  |  |  |
| 1963 |  |  |  |  |
| Programme expenditures. | 33,035,385 | 86.25 |  |  |
| Operational services (net). | 3,223,344 | 8.42 | 36,258,729 | 94.67 |
| Administrative expenditures (net). |  |  | 2,043,399 | 5.33 |
| Total |  |  | 38,302,128 | 100.00 |
| 1962 |  |  |  |  |
| Programme expenditures. | 25,263,745 | 84.48 |  |  |
| Operational services (net). | 2,761,403 | 9.24 | 28,025,148 | 93.72 |
| Administrative expenditures (net). |  |  | 1,879,032 | 6.28 |
| Total |  |  | 29,904,180 | 100.00 |

Allocations
54. Allocations (gross) approved by the Executive Board in 1964 amounted to $\$ 61,500,271$ (see paragraph 14), compared with $\$ 27,944,681$ effective in 1963.
55. The following table shows these allocations by programme and geographical area:

Table 12
Summary of allocations approved by the Executive Board in 1964 by programme and geographical area
(In US dollars)

|  | Africa | East Asia and Pakistan. | South Asia | Eastorn Meditcr- rancan | Europe | $\begin{gathered} \text { The } \\ \text { Americas } \end{gathered}$ | $\begin{aligned} & \text { Inter- } \\ & \text { regional } \end{aligned}$ | Total | $\begin{aligned} & \text { Per } \\ & \text { ent } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Long-RANGE AID <br> Health | 3,350,609 | 6,898,099 | 4,460,500 | 3,741,396 | 90,376 | 11,251,980 | 918,000 | 30,710,960 | 63.43 |
| Health services | 2,453,312 | 4,700,029 | 2,788,700 | 701,396 | 67,158 | 4,876,300 | 918,000 | 16,504,895 | 34.09 |
| Disease control | 897,297 | 2,198,070 | 1,671,800 | 3,040,000 | 23,218 | 6,375,680 | - | 14,206,065 | 29.34 |
| Malaria | 71,000 | 521,000 | 148,000 | 2,587,000 | - | 5,972,000 | - | 9,299,000 | 19.21 |
| BCG anti-tuberculosis vaccination | 40,000 | 208,000 | 127,000 | - | - | 1,480 | - | 376,480 | 0.78 |
| Other tuberculosis control | 247,000 | 362,500 | 751,000 | 81,000 | - | 402,200 | - | 1,843,700 | 3.81 |
| Yaws/VD | 41,000 | 10,000 | - | - | 218 | - | - | 51,218 | 0.10 |
| Trachoma | 115,297 | 782,000 | 523,000 | 85,000 | - | - | - | 1,505,297 | 3.11 |
| Leprosy | 329,900 | 286,000 | 116,000 | 29,000 | - | - | - | 760,900 | 1.57 |
| Polyvalent disease control | 53,100 | - | - | , | - | - | - | 53,100 | 0.11 |
| Other diseases | - | 28,570 | 6,800 | 258,000 | 23,000 | - | - | 316,370 | 0.65 |
| Nutrition | 1,912,550 | 615,179 | 3,651,200 | 233,050 | 634,200 | 1,067,300 | 670,000 | 8,783,479 | 18.14 |
| Child feeding | - | 10,879 | - | - | - | - | - | 10,879 | 0.02 |
| Applied nutrition | 1,480,650 | 341,300 | 2,530,200 | 233,050 | - | 890,300 | 380,000 | 5,855,500 | 12.09 |
| Mill conservation .. | 366,900 | 183,000 | 901,000 | - | 482,200 | 75,000 | - | 2,008,100 | 4.15 |
| High-protein food development | 65,000 | - | 120,000 | - | 152,000 | 82,000 | 290,000 | 709,000 | 1.47 |
| Other nutrition | - | 80,000 | 100,000 | - | - | 20,000 | - | 200,000 | 0.41 |

Table 12 (continued)

|  | Africa | $\begin{aligned} & \text { East Asia } \\ & \text { and } \end{aligned}$ Pakistan | South Central Asia | Easterm Mediterranean | Europe | $\begin{aligned} & \text { The } \\ & \text { Americas } \end{aligned}$ | Inlerregional | Total | $\underset{\substack{\text { Per } \\ \text { com. }}}{ }$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Family and child welfare | 697,132 | 273,400 | - | 160,000 | - | 213,000 | - | 1,343,532 | 2.78 |
| Education | 2,367,000 | 1,507,600 | 170,500 | 586,000 | - | 786,800 | - | 5,417,900 | 11.19 |
| Vocational training | 320,200 | 69,000 | 178,000 | 72,000 | 33,000 | 100,300 | - | 772,500 | 1.60 |
| Other | - | 90,000 | - | - | - | 173,000 | 280,000 | 543,000 | 1.12 |
| Total for long-range aid | 8,647,491 | 9,453,278 | 8,460,200 | 4,792,446 | 757,576 | 13,592,380 | 1,868,000 | 47,571,371 | 98.26 |
| Embrgency add |  |  |  |  |  |  |  | 844,500 | 1.74 |
|  |  |  |  |  |  |  |  | 48,415,871 | 100.00 |
| Freighi |  |  |  |  |  |  |  | 3,000,000 |  |
| Total for programme aid. . . . . . . |  |  |  |  |  |  |  | 51,415,871 |  |
|  |  | 1964 and | frst seme | ster of 19 |  |  |  | 6,614,350 |  |
| Estimated administrative | costs for | 1964 and | first seme | ster of 19 |  |  |  | 3,470,050 |  |
| Grand total, allocations |  |  |  |  |  |  |  | 61,500,271 |  |

56. Unused balances of allocations cancelled in 1964 amounted to $\$ 817,176$ of which $\$ 512,220$ in respect of programme allocations, and $\$ 304,956$ in respect of allocations for 1963 administrative and operational services costs. After deduction of these returns the net allocations approved in 1964 amounted to $\$ 60,683,095$.

## Internal matching

57. The provision by Governments of local funds, facilities, services, supplies, personnel and other resources for the execution of programmes aided by UNICEF is known as "internal matching". For allocations made by UNICEF in 1964 totalling $\$ 61.5$ million (see paragraph 14), the assisted Governments undertook to spend $\$ 133.4$ million, as shown in the following table:

## Table 13

Internal matciing

|  | UNICEF <br> allocations <br> (In thousa | Intertal matching <br> by governments <br> ds of US dollars) |
| :---: | :---: | :---: |
| I. Programme assistance |  |  |
| Africa | 8,650 | 25,606 |
| East Asia and Pakistan. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | 9,533 | 23,305 |
| South Central Asia. | 8,460 | 21,029 |
| Eastern Mediterranean. | 5,216 | 21,693 |
| Europe | 758 | 3,958 |
| The Americas. | 13,906 | 36,984 |
| Assistance benefiting more than one region. | 4,893 | 800 |
| Total | 51,416 | 133,375 |
| II. Estimated operational services costs for 1964 and first semester 1965. | 6,614 | a |
| III. Estimated administrative costs for 1964 and first semester 1965. | 3,470 | - |
| Grand total | 61,500 | 133,375 |

[^5]
## Budgetary authorizations-administrative costs and costs of operational services

58. At the close of 1964 there remained unobligated balances totalling $\$ 181,605$ from the allocation of $\$ 6,546,800$ for administrative costs and costs of operational services for 1964; this balance of allocation is cancelled. Obligations (gross) incurred in 1964 represented 97.2 per cent of the budgetary authorizations (gross) for the year. The following table presents a summary of budgetary authorizations, obligations incurred and unobligated balances of authorizations for each of the nine organizational budget units:

Table 14
Budgetary authorizations-administrattye costs and costs of operational services

| Units |  | Obligations incurred |  |  |  | Ratio of obligations incurred to budgetary authorizations (Percentage) | Unobligated balances of authorisations$\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | thorizations $\$$ | $\begin{gathered} \text { Administra- } \\ \text { tion } \\ \$ \end{gathered}$ | Operational services $\$$ | $\begin{gathered} \text { Total } \\ \$ \end{gathered}$ |  |  |
| I. | International staff costs. | 3,638,900 | 1,143,818 | 2,446,207 | 3,590,025 | 98.7 | 48,875 |
| II. Local costs |  |  |  |  |  |  |  |
|  | (a) New York Headquarters.. | 1,190,600 | 785,364 | 380,187 | 1,165,551 | 97.9 | 25,049 |
| (b) Field Offices |  |  |  |  |  |  |  |
|  | 1. Asia (excluding India, Afghanistan and Ceylon) | 171,700 | - | 161,587 | 161,587 | 94.1 | 10,113 |
|  | 2. India, Afghanistan and Ceylon. | 100,500 | - | 91,151 | 91,151 | 90.7 | 9,349 |
|  | 3. Europe and North Africa. . | 625,500 | 249,615 | 352,273 | 601,888 | 96.2 | 23,612 |
|  | 4. Africa, South of the Sahara. | 401,500 | - | 374,658 | 374,658 | 93.3 | 26,942 |
|  | 5. The Americas | 251,900 | 56,690 | 186,806 | 243,496 | 96.7 | 8,404 |
|  | 6. Eastern Mediterranean | 132,300 | - | 128,794 | 128,794 | 97.4 | 3,506 |
|  | 7. South-West Pacific Office. | 8,800 | - | 8,045 | 8,045 | 91.4 | 755 |
|  |  | 6,521,800 | 2,235,487 | 4,129,708 | 6,365,195 | 97.6 | 156,605 |
|  | Contingency Fund | 25,000 ${ }^{\text {a }}$ | , | 4,12,708 | 6,365,195 | - | 25,000 |
|  | Total (gross) | 6,546,800 | 2,235,487 | 4,129,708 | 6,365,195 | 97.2 | 181,605 |
|  | Less: Staff assessment plan. |  | $(179,888)$ | $(402,332)$ | $(582,220)$ |  |  |
|  | Agency procurement commission |  | $(11,792)$ | $(40,292)$ | $(52,084)$ |  |  |
|  | Reimbursement from TAB. |  | - | $(4,166)$ | $(4,166)$ |  |  |
|  | Obligations incurred (net). |  | 2,043,807 | 3,682,918 | 5,726,725 |  |  |

[^6]
## Ex gratia payments

59. In accordance with the requirements of the financial rule 110.13, the following statement is submitted:

The Executive Director of UNICEF approved an ex gratia payment of $\$ 470.93$ to a staff member in respect of the travelling expenses from his duty station, Teheran, to his home at Copenhagen to attend the funeral of his son. Originally this travel was authorized as home leave, but later in the year the duty station of the staff member was changed from Teheran to Addis Ababa and it became necessary for him to travel to Copenhagen again to arrange for the removal of his family from Denmark to Ethiopia. This second trip was approved as the home leave to which he was entitled, and the first trip was approved as an ex gratia payment for compassionate reasons.

## 3 May 1965

(Signed) E. J. R. Heyward
Acting Executive Director
B. FINANCIAL STATEMENTS FOR THE EIGHTEENTH FINANCLAL PERIOD ENDED 3I DECEMBER 1964

## Assets

Cash on hand, in transit and at banks (including deposits against irrevocable letters of credit tatalling $\$ 232,122.42$ )
Investments at cost (schedule A) ..... 10,777,467.14
Custodial investments (UNRWA) ..... 47,607.65
Deposits with governmental agencies and suppliers ..... 3,462,237.71
Accounts receivable, advances, deposits, etc. ..... $2,931,763.65$
Contributions receivable from Governments (schedule B) ..... $8,771,876.73$
Certified correct:
(Signed) Stanley Sroka
Comptroller
A UDIT

The above Statement of Assets and Liabilities has been examined in accordance with our directions. We that, in our opinion, the above statement is correct.

## Liabilities

Accounts payable and other unliquidated obligations (including obligations in respect of administrative costs and operational services of $\$ 147,841.88$ ) ..... 2,811,915.17
Trust funds-Goverinnents (schedule C) ..... 3,963,557.74
UNRWA Agency procurement account ..... 738,727.60
Greeting Card Fund ..... 17,319.63
Reserve for insurance. ..... 200,000.00
Operating fund:
Unexpended balances of approved allocations ${ }^{\mathrm{a}}$. ..... 47,638,665.55
Part thereof to be financed from future income ..... 22,442,174.07
25,196,491.48 ..... 32,928,011.62
${ }^{1}$ In addition, fornal commitments approved by the Executive Board against future income amount to $\$ 26,207,800$.
Approved:
(Signed) E. J. R. Heyward Acting Executive Director

## CERTIFICATE

have obtained all the information and explanations that we have required, and we certify, as a result of the audit,
(Signed) L. Götzen, Netherlands
R. VÁsquez, Colombia

Mushtaq Ahmad, Pakistan

# II. Statement of income and expenditure for the year ended 31 December 1964 



## AUDIT CERTIFICATE

The above Statement of Income and Expenditure has been examined in accordance with our directions. We have oltained all the information and explanations that we have required, and we certify, as a result of the audit, that, in our opinion, the above Statement is correct.
(Signed) L. Götzen, Netherlands
R. Vísquez, Colombia

Mushtaq Ahmad, Pakistan
III. Statement of budgetary authorizations, obligations incurred and operational services for the year ended

|  | Budgetary authorizatians |  |  |
| :---: | :---: | :---: | :---: |
|  | Original approprialion \$ | Subsequent section transfers $\$$ | Revised appropriatioir \$ |
| Part |  |  |  |
| I. International staff costs |  |  |  |
| Salaries, wages and common staff costs. | 3,722,800.00 | (83,900.00) | 3,638,900.00 |
| II. Local costs |  |  |  |
| (a) New York Headquarters |  |  |  |
| Salaries, wages and common staff costs.. Other expenses and permanent equipment. | $\begin{aligned} & 855,200.00 \\ & 304,500.00 \end{aligned}$ | $\begin{gathered} 44,000.00 \\ (13,100.00) \end{gathered}$ | $\begin{aligned} & 899,200.00 \\ & 291,400.00 \end{aligned}$ |
|  | 1,159,700.00 | 30,900.00 | 1,190,600,00 |
| (b) Field offices |  |  |  |
| 1. Asia (exclucling India, Afghanistan and Ceylon) |  |  |  |
| Salaries, wages and common staff costs.... Other expenses and permanent equipment. | $\begin{aligned} & 79,800.00 \\ & 61.500 .00 \end{aligned}$ | $\begin{array}{r} 23,700.00 \\ 6,700.00 \end{array}$ | $\begin{array}{r} 103,500.00 \\ 68,200.00 \end{array}$ |
|  | 141,300.00 | 30,400.00 | 171,700.00 |
| 2. India, Afghanistan and Ceylon |  |  |  |
| Salaries, wages and common staff costs.... Other expenses and permanent equipment. | $39,000.00$ | $\begin{array}{r} 39,400.00 \\ 6,800.00 \end{array}$ | $\begin{aligned} & 78,400.00 \\ & 22,100.00 \end{aligned}$ |
|  | 54,300.00 | 46,200.00 | 100,500.00 |
| 3. Europe and North Africa |  |  |  |
| Salaries, wages and common staff costs. | 431,600.00 | 15,800.00 | 447,400.00 |
| Other expenses and permanent equipment. | 175,800.00 | 2,300.00 | 178,100.00 |
|  | 607,400.00 | 18,100.00 | 625,500.00 |
| 4. Africa, South of the Sahara |  |  |  |
| Salaries, wages and common staff costs. . | 250,900.00 | (21,300.00) | 229,600.00 |
| Other expenses and permanent equipment. | 129,400.00 | 42,600.00 | 172,000.00 |
|  | 380,300,00 | 21,300.00 | 401,600.00 |
| 5. The Americas |  |  |  |
| Salaries, wages and common staff costs. | 162,800.00 | 12,200.00 | 175,000.00 |
| Other expenses and permanent equipment. | 82,300.00 | (5,400.00) | 76,900.00 |
|  | 245,100.00 | 6,800,00 | 251,900.00 |
| 6. Eastern Mediterranean |  |  |  |
| Salaries, wages and common staff costs | 105,800.00 | (22,200.00) | 83,600.00 |
| Other expenses and permanent equipment. | 59,100.00 | (10,400.00) | 48,700.00 |
|  | 164,900.00 | (32,600.00) | 132,300.00 |
| 7. South-West Pacific Office |  |  |  |
| Salaries, wages and common staff costs | $13,300.00$ |  | $5,600.00$ |
| Other expenses and permanent equipment. | $7,700.00$ | $(4,500.00)$ | $3,200,00$ |
|  | 21,000.00 | (12,200.00) | 8,800.00 |
| Total part II | 2,774,000.00 | 108,900.00 | 2,882,900.00 |
| 22 |  |  |  |

## unobligated balances of authorizations-administrative costs and costs of

 31 December 1964Obligations incurred

III. Statement of budgetary authorizations, obligations incurred and operational services for the year ended

|  | Budgetary authorizations |  |  |
| :---: | :---: | :---: | :---: |
|  | Original appropriation $\$$ | Subsequent section transfers $\$$ | Revised appropriation \$ |
| Totals parts I and II |  |  |  |
| Salaries, wages and common staff costs. | 5,661,200.00 | 25000.00 | 5,661,200.00 |
| Other expenses and permanent equipment. | 835,600.00 | 25,000.00 | 860,600.00 |
|  | $6,496,800.00$ | $25,000.00$ | $6,521,800,00$ |
| Contingencies | $50,000.00$ | $(25,000.00)$ | $25,000.00$ |
| Grand total | 6,546,800.00 | - | 6,546,800.00 |
| Certified correct: <br> (Signed) Stanley Sroka Comptroller |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  | A UDI |

## unobligated balances of authorizations-administrative costs and costs of 31 December 1964 (continued)

| Administration |  |  | Operational services |  |  | Total $\$$ | Unobligated balance of |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Liquidated by disbursements $\$$ | $\begin{gathered} \text { Unliquidated } \\ \$ \end{gathered}$ | Total $\$$ | Liquidated by disbursements $\$$ | Unliqutidated $\$$ | $\begin{gathered} \text { Total } \\ \$ \end{gathered}$ |  | wiuthorizations $\$$ |
| 1,945,440.24 | 6,837.95 | 1,952,278.19 | 3,551,128.26 | 51,660.55 | 3,602,788,81 | 5,555,067.00 | 106,133,00 |
| 230,895.62 | 52,313.45 | 283,209.07 | 489,888,93 | 37,029.93 | 526,918.86 | 810,127.93 | 50,472,07 |
| 2,176,335.86 | 59,151.40 | 2,235,487.26 | 4,041,017.19 | 88,690.48 | 4,129,707,67 | 6,365,194,93 | 156,605.07 |
| - | - | - | - | - | - |  | 25,000.00 |
| 2,176,335.86 | 59,151.40 | 2,235,487.26 | 4,041,017.19 | 88,690.48 | 4,129,707.67 | 6,365,194.93 | 181,605.07 |

Approved:
(Signed) E. J. R. Heyward Acting Executive Director

## CERTIFICATE

zations has been examined in accordance with our directions. We have obtained all the information and explanacorrect.
(Signed) L. Götzen, Netherlands
R. VÁsquez, Colombia Mushtaq Ammad, Pakistan

## Schedule A

Investments as at 31 December 1964

|  | ${ }_{0}$ | Nominal value \$ | $\begin{gathered} \text { Book } \\ \text { value } \end{gathered}$ | $\begin{gathered} \text { Yield } \\ (\text { per cent }) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Deposits with banks |  |  |  |  |
| Deposits at seven days notice, in US dollars |  |  |  |  |
| Chase Manhattan Bank, New York. | 2,101,669.38 |  |  |  |
| Irving Trust Company, New York. . | 1,705,596.25 |  |  |  |
| Chemical Bank New York Trust Company, New York ....................................... | 1,109,013.81 |  |  |  |
| Bankers Trust Company, New York. | 1,090,810.59 |  |  |  |
| Dime Savings Bank of Brooklyn, New York. | 125,042.25 | 6,132,132.28 | 6,132,132.28 | 3.57 |
| Time deposits in other currencies (due from January to March 1965) |  |  |  |  |
| Central Bank of India Lttl., New Delhi........... | 2,016,000.00 |  |  |  |
| Commonwealth Trading Bank of Australia, Sydney | 1,570,240,00 |  |  |  |
| Bankers Trust Company, London.............. | 552,625.48 |  |  |  |
| Bank of London and South America Ltd., London | 256,279.08 |  |  |  |
| Chase Manhattan Bank, Paris. | 100,000.00 |  |  |  |
| Creditanstalt Bankverein, Vienna. | 96,153.84 |  |  |  |
| Amsterdamsche Bank, Amsterdam. | 41,436.46 |  |  |  |
| Provincial Bank of Ireland, Ltd., Dublin. | 12,600.00 | 4,645,334.86 | 4,645,334.86 | 4.09 |
| Total investments |  | 10,777,467.14 | 10,777,467.14 | 3.79 |

## Contributions receivable from Governments as at 31 December 1964 (to the central accomt)

| Goverrments | Contributions for years prior to 1964 $\$$ | $\begin{gathered} \text { Contitibutions } \\ \text { for 1964 } \\ \$ \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| Afghanistan |  | 10,000.00 | 10,000.00 |
| Algeria | 35,000.00 | 35,000.00 | 70,000.00 |
| Argentina | 63,526.84 | 71,428.57 | 134,955.41 |
| Belgium |  | 200,000.00 | 200,000.00 |
| Brazil | 70,967.74 |  | 70,967.74 |
| British Caribbean Territories. |  |  |  |
| Barbados |  | 2,000.00 | 2,000.00 |
| Dominica |  | 235.29 | 235.29 |
| St. Kitts. |  | 291.67 | 291.67 |
| St. Lucia. |  | 875.00 | 875.00 |
| British Guiana. |  | 875.00 | 875.00 |
| Brunei |  | 3,266.67 | 3,266.67 |
| Burma |  | 56,000.00 | 56,000.00 |
| Cambodia |  | 5,000.00 | 5,000.00 |
| Central African Republic. |  | 4,275.00 | 4,275.00 |
| Chile | 131,347.00 |  | 131,347.00 |
| China |  | 15,000.00 | 15,000.00 |
| Colombia |  | 60,761.14 | 60,761.14 |
| Costa Rica. | 4,421.05 |  | 4,421.05 |
| Dahomey |  | 5,000.00 | 5,000.00 |
| Dominican Republic. | 20,000.00 | 40,000.00 | 60,000.00 |
| El Salvador |  | 20,000.00 | 20,000.00 |
| Ghana |  | 16,800.00 | 16,800.00 |
| Guinea |  | 22,179.59 | 22,179.59 |
| Haiti | 10,000.00 |  | 10,000.00 |
| Honduras |  | 20,000.00 | 20,000.00 |
| Hungary |  | 6,388.42 | 6,388,42 |
| India |  | 546,000.00 | 546,000.00 |
| Iran | 5,000.00 | 275,000.00 | 280,000.00 |
| Iraq |  | 56,000.00 | 56,000.00 |
| Israel |  | 40,000.00 | 40,000.00 |
| Italy | 128,000.00 | 192,000.00 | 320,000,00 |
| Laos |  | 1,000.00 | 1,000.00 |
| Mexico |  | 80,000.00 | 80,000.00 |
| Panama |  | 15,000.00 | 15,000.00 |
| Paraguay | 40,000.00 | 30,000.00 | 70,000.00 |
| Pera |  | 14,925.37 | 14,925.37 |
| Romania |  | 25,000.00 | 25,000.00 |
| Senegal |  | 20,408.16 | 20,408.16 |
| Spain |  | 100,000.00 | 100,000.00 |
| Syria | 10,526.32 | 12,500.00 | 23,026.32 |
| Thailand |  | 7,146.32 | 7,146.32 |
| Trinidad and Tobago. |  | 7,000.00 | 7,000.00 |
| Tunisia |  | 16,620,00 | 16,620.00 |
| Turkey |  | 72,222.22 | 72,222.22 |
| Uganda |  | 8,403.36 | 8,403.36 |
| United States of America. | 24,766.00 | 6,112,720.00 | 6,137,486.00 |
| Venezuela |  | 1,000,00 | 1,000.00 |
|  | 543,554.95 | 8,228,321.78 | $\overline{8,771,876.73}$ |

## Trust Funds-Governments_as at 31 December 1964

|  |  | Cash contributions |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | To UNICEF-aided projects \$ | To the local administrative and other costs of UNICEF field offices $\$$ | $\begin{gathered} \text { Total } \\ \$ \end{gathered}$ |
| Balances 1 January 1964. |  | 3,287,935.29 | 123,796.92 | 3,411,732.21 |
| Receipts |  |  |  |  |
| Funds received during year. |  | 3,401,049.69 | 715,069.85 | 4,116,119,54 |
|  | Total | 6,688,984.98 | 838,866.77 | 7,527,851.75 |
| Disbursements |  |  |  |  |
| Expenditures |  | 2,795,833.75 | 705,414.81 | 3,501,248.56 |
| Funds returned |  | 63,021.37 | 24.08 | 63,045.45 |
|  | Total | 2,858,855.12 | 705,438.89 | 3,564,294.01 |
| Balances 31 December 1964. | . . | 3,830,129.86 | 133,427.88 | 3,963,557.74 |

## Contributions from Governments to the central account (including contributions receivable) during the year ended 31 December 1964



Contributions from Governments to the central account (including contributions receivable) during the year ended 31 December 1964

## Governments

E1 Salvador
Ethiopia
Federaal Republic of Germany
Finland
France
Gabon
Gambia
Ghana
Greece
Guatemala
Guinea
Holy See
Honduras

Hong Kong
Hungary
Iceland
India

Indonesia
Iran
Iraq
Ireland
Israel
Italy
Ivory Coast
Jamaica
Japan
Jordan
Kenya
Kuwait
Laos
Lebanon
Libya
Liechtenstein
Luxembourg
Madagascar
Malaysia

Mali
Mauritania
Mexico

Monaco
Morocco
Netherlands

## Currency paid ar pleaged

Guatemalan quetzales (receivable).
Dollars
Marks
Markkaas
Francs
Francs (CFA)
US dollar equivalent

Pounds sterling
Pounds sterling (receivable).......
US dollars
Quetzales
Francs (CFA) (receivable).......
US dollars
US dollars . . . . . . . . . . . . . . . . . . . . $10,000.00$
US dollars (receivable)...........

Rupees ............................. 294,000.00
Rupees (receivable) .............. 546,000.00
US dollars
US dollars (receivable)
Dinars (receivable)
Pounds
US dollars (receivable)
Lire (receivable)
Francs (CFA)
US dollars
US dollars
Lebanese pounds
20,000.00
20,000.00
18,000.00
1,500,000.00
62,500.00
1,109,183.67
13,300.00
1,120.00
16,800.00
57,000,00
80,000.00
22,179.59
1,000.00
30,000.00
3,500.00
6,388.42
10,651.16
840,000.00
110,000.00
275,000.00
56,000.00
12,041.72
40,000.00
192,000.00
10,204.08
8,400.00
196,200.00
5,411.29
East African shillings. . . . . . . . . . . . $\quad 2,801.12$
US dollars ...................... . $10,000.00$
US dollars (receivable)........... $1,000.00$
Pounds
$1,000.00$
$14,516.13$
Pounds sterling . . . . . . . . . . . . . . . . . . . $12,600.00$
Swiss francs
1,504.36
Belgian francs
Francs (CFA) ..................
Pounds sterling ................
47,842.67
Thai bahts ........................ $9,800.00$
Francs (CFA)
6,000.00
10,204.08
57,642.67
12,244.90
4,081.63
US dollars .............................. $\quad 500,000.00$
Contribution in kind (vaccine) (receivable)

80,000.00
580,000.00
French francs
French francs
2,040.82
Guilders
25,136.73
138,121.55

253,680.00

8,683.00

33,306.62
Cash contribu-
tions from Governments of UNICEFassisted counhtries tozeards local administrative and other costs of UNICEF
Field Offices
(Trust Funds)
US dollar equivalent

9,350.00

1,632,40

1,608.70
55,000.00

32,653.06

2,497.50

13,097.06

Contributions from Governments to the central account (including contributions receivable) during the year ended 31 December 1964

Governments
New Zealand
Nicaragua
Niger
Nigeria
Norway
Pakistan

Panama
Paraguay
Peru

Philippines
Poland
Republic of Korea

Republic of Viet-Nam

Romania
Saudi Arabia
Senegal
Sierra Leone
South Africa
Spain
Sudan
Sweden
Switzerland
Syria
Tanzania
Thailand
Togo
Trinidad and Tobago
Tunisia
Turkey

Uganda
Ukrainian Soviet Socialist
Republic
Union of Soviet Socialist
Republics
United Arab Republic
United Kingdom of Great Britain
and Northern Ireland

Currency paid or pledged

| Pounds |  |
| :---: | :---: |
| US dollars |  |
| Francs (CFA) |  |
| Pounds |  |
| Kroner |  |
| Rupees | 98,700.00 |
| Pounds sterling | 37,734.38 |


| US dollars (receivable) |  |
| :---: | :---: |
| US dollars (receivable) |  |
| Soles | 74,626.87 |
| Soles (receivable) | 14,925.37 |

15,000.00 30,000.00

89,552.24
185,000.00
100,000,00
30,000,00

20,000.00
25,000.00
20,000.00
20,408.16
11,200.00
30,124.63
100,000.00
13,075.88
752,895.75
441,860.47
12,500.00
700.28

132,853.68
7,146.32
$140,000.00$
8,163.26
7,000.00
16,620.00
194,444.44
$34,222.22$
$11,204.48$

Rubles
125,000.00
Rubles
675,000.00
Pounds .......................... $114,800.00$
938,000.00
equivalent
$82,467.00$

62,500.00
136.05

12,163.46

122,222.22
72,222.22
2,801.12
8,403.36

Pounds sterling

Cash contribu
tions from Governmernts of UNICEF-
assisted countries towards
local admin-
istrative and
other costs of UNICEF
Field Offices
(Trust Funds)
US dollar

# Contributions from Governments to the central account (including contributions receivable) during the year ended 31 December 1964 

| Governments | Currency paid or pledged | US dollar equivalent | Cash contributions from Governments of UNICEFassisted countries towards local administrative and other costs of UNICEF Field Offices (Trust Funds) US dollar equivalent |
| :---: | :---: | :---: | :---: |
| United States of America | Dollars <br> Dollars (receivable) | $\begin{array}{ll} 5,887,280.00 \\ 6,112,720.00 & 12,000,000.00 \end{array}$ |  |
| Upper Volta | Francs (CFA) | 6,122.45 |  |
| Venezuela | US dollars (receivable) | 1,000.00 |  |
| Yemen | US dollars | 2,000.00 |  |
| Yugoslavia | Dinars | 200,000,00 |  |
|  |  | 25,598,005.52 | 715,069.85* |

[^7]SCHEDULE "E" follows overleaf

# Statement of allocations, expenditures and balances of 

|  | Allocations |  |  |
| :---: | :---: | :---: | :---: |
|  | Balance <br> 1 January 1964 (I) $\$$ | Authorized in 1964 (2) $\$$ | Total for 1964 and after (3) $\$$ |
| Area and country assistance |  |  |  |
| Africa |  |  |  |
| Algeria | 340,622.82 | 648,613.00 | 989,235,82 |
| Basutoland | 134,319.10 | 94,205.10 | 228,524.20 |
| Burundi | 9,961.65 | 52,019.84 | 61,981.49 |
| Cameroon | 71,983.61 | 69,204.11 | 141,187.72 |
| Central African Republic | 78,946.93 | 72,971.78 | 151,918,71 |
| Chad | 93,816.78 | 95,809.45 | 189,626.23 |
| Comoro Islands | 6,919.76 | 33,303.05 | 40,222,81 |
| Congo (Brazzaville) | 46,899.05 | 164,263.04 | 211,162.09 |
| Congo (Leopordville) | 403,501,54 | 567,563.97 | 971,065.51 |
| Dahomey . . . . . . . . | 99,522.98 | 63,873.97 | 163,396.95 |
| Ethiopia | 321,041.19 | 619,351.69 | 940,392.88 |
| French West Africa, Cameroon and Togoland ${ }^{\text {a }}$ | 575.00 | (575.00) |  |
| Gabon | 34,932.11 | 132,676.88 | 167,608.99 |
| Gambia | 10,617.47 | 18,829.28 | 29,446.75 |
| Ghana | 265,575:08 | 251,318.19 | 516,893.27 |
| Guinea | 223,243.83 | $(7,511.75)$ | 215,732.08 |
| Ivory Coast | 422,929.92 | 174,263.31 | 597,193.23 |
| Kenya . . . . | 850,605.41 | 795,083.91 | 1,645,689.32 |
| Liberia | 30,939.56 | 16,402.14 | 47,341.70 |
| Madagascar | 211,801.75 | 243,811.05 | 455,612.80 |
| Malawi | 87,797.43 | 54,719.55 | 142,516.98 |
| Mali | 85,404.50 | 416,360.58 | 501,765.08 |
| Mauritania | 114,360.60 | 190,246.31 | 304,606.91 |
| Mauritius | 11,744.85 | 84,454.06 | 96,198.91 |
| Morocco | 265,112.91 | 633,065.77 | 898,178.68 |
| Niger | 69,451.92 | 163,692.21 | 233,144.13 |
| Nigeria | 886,397.96 | 671,364.88 | 1,557,762.84 |
| Rwanda | 54,322.47 | 115,295.29 | 169,617.76 |
| St. Helena | 647.71 | (177.12) | 470.59 |
| Senegal | 120,178.52 | 253,270.81 | 373,449.33 |
| Seychelles | (624.84) | 13,724.35 | 13,099.51 |
| Sierra Leone | 54,529.68 | 47,475.36 | 102,005,04 |
| Somalia | 55,541.28 | 330,403.43 | 385,944.71 |
| Swaziland | 47,216.62 | 93,789.49 | 141,006.11 |
| Tanzania | 340,146.07 | 490,407.75 | 830,553.82 |
| Togo | 43,192.03 | 36,861.85 | 80,053.88 |
| Tunisia | 371,925.35 | 468,986.44 | 840,911.79 |
| Uganda | 168,269.35 | 162,635.37 | 330,904.72 |
| Upper Volta | 98,823.88 | 83,481.15 | 182,305.03 |
| Zambia .... | 63,524.56 | 189,730.52 | 253,255.08 |
| Regional | 893,381.27 | 338,207.54 | 1,231,588.81 |
| Area total | 7,490,099,66 | 8,943,472.60 | 16,433,572.26 |
| Asia |  |  |  |
| East Asia and Pakistan |  |  |  |
| Burma | 411,107.03 | 756,435.48 | 1,167,542.51 |
| Cambodia | 31,602.28 | 196,050.23 | 227,652.51 |
| China | 751,014.58 | 1,135,386.11 | 1,886,400.69 |
| Hong Kong | 98,505.15 | 5,031.44 | 103,536.59 |
| Indonesia | 914,327.98 | 2,472,712.32 | 3,387,040.30 |
| Japan | (15,573.01) | 21,069.75 | 5,496.74 |
| Laos | 37,747.41 | 35,679.39 | 73,426.80 |
| Malaysia | 264,827.28 | 282,376.45 | 547,203.73 |

## allocations for the year ended 31 December 1964

Expenditures

| $\begin{gathered} \text { Supplies } \\ \text { and equipment } \\ \substack{4 \\ \$} \end{gathered}$ | Felloweships and traininggrants (5) $\$$ | Project personnel (6) | $\begin{gathered} \text { Other services } \\ (7) \\ \$ \end{gathered}$ | $\begin{gathered} \text { Total } \\ (8) \\ \$ \end{gathered}$ | Balances of allocations 31 December 19 (9) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 122,921.69 | 85,517.22 | 21,551.02 |  | 229,989.93 | 759,245.89 |
| 55,896.02 | 5,626.22 | 12,111,40 |  | 73,633,64 | 154,890.56 |
| 2,616.39 | 2,434.68 |  |  | 5,051.07 | 56,930.42 |
| 59,161.70 | 3,150.00 |  | 105.00 | 62,416.70 | 78,771.02 |
| 56,944.99 | 1,053.06 |  |  | 57,998.05 | 93,920.66 |
| 58,005.38 | 8,833.96 |  |  | 66,839,34 | 122,786.89 |
| 46,825.22 | 20,550.00 |  |  | 67,375.22 | 40,222.81 $143,786.87$ |
| 164,587.87 | 9,949.70 | 37,120.72 | 10,427.86 | 222,086.15 | 748,979.36 |
| 47,230.54 |  | 3,932.37 |  | 51,162.91 | 112,234.04 |
| 171,439.40 | 142,327.42 | 12,420.38 | 2,835.12 | 329,022.32 | 611,370.56 |
| 22,443.01 | 5,970.00 | 8,488.21 |  | 36,901.22 | 130,707.77 |
| 15,039.44 | 1,978.76 |  |  | 17,018.20 | 12,428.55 |
| 64,954.25 |  |  |  | 64,954.25 | 451,939.02 |
| 41,021.18 | 2,871.70 |  |  | 43,892.88 | 171,839.20 |
| 237,146.56 | 36,577.33 | 25,535.10 |  | 299,258.99 | 297,934.24 |
| 733,382.26 | 37,416.69 | 20,814.07 | 118.35 | 791,731.37 | 853,957.95 |
| 7,662.93 |  | 2,076.72 |  | 9,739.65 | 37,602.05 |
| 50,874.32 | 3.914 .00 | 19,364.32 |  | 74,152.64 | 381,460.16 |
| 42,030.94 | 921.85 | 7,353.66 |  | 50,306,45 | 92,210.53 |
| 223,655.03 | 5,187.02 |  |  | 228,842.05 | 272,923.03 |
| 100,030.18 | 6,185.38 | 1,603.34 |  | 107,818.90 | 196,788.01 |
| 21,871.40 |  |  |  | 21,871.40 | 74,327.51 |
| 118,272.58 | 10,173.94 | 10,550.60 |  | 138,997.12 | 759,181.56 |
| 49,133.04 | 5,538.20 | 24,378.26 |  | 79,049.50 | 154,094.63 |
| 462,063.22 | 15,588.01 | 8,760.30 |  | 486,411.53 | 1,071,351.31 |
| 53,149.24 | 340.00 |  |  | 53,489.24 | 116,128.52 |
| 236.57 |  |  |  | 236.57 | 234.02 |
| 151,940.47 | 2,497.96 | 22,654.00 |  | 177,092.43 | 196,356.90 |
| 1,221.90 |  |  |  | 1,221.90 | 11,877.61 |
| 30,839.21 | 2,961.58 | 8,314.82 |  | 42,115.61 | 59,889.43 |
| 72,694.85 | 30,190.68 |  |  | 102,885.53 | 283,059.18 |
| 5,454.19 |  |  |  | 5,454.19 | 135,551.92 |
| 366,425.31 | 2,421.43 | 6,987.72 |  | 375,834.46 | 454,719.36 |
| 34,113.56 | 5,055.67 |  |  | 39,169.23 | 40,884.65 |
| 208,487.88 | 91,286.57 | 8,325.21 |  | 308,099.66 | 532,812.13 |
| 78,192.06 | 45,262.17 |  |  | 123,454.23 | 207,450.49 |
| 110,060.71 |  | 12,236.26 |  | 122,296.97 | 60,008.05 |
| 9,520.20 | 154.06 | 7,582.54 |  | 17,256.80 | 235,998.28 |
| 10,729.85 | 28,866.30 | 194,968.51 |  | 234,564.66 | 997,024.15 |
| 4,108,275.54 | 620,801.56 | 477,129.53 | 13,486.33 | 5,219,692.96 | 11,213,879.30 |


| 466,759.94 | 26,599.31 |  |  | 493,359.25 | 674,183.26 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 72,792.07 | 2,442.87 | 388.57 |  | 75,623.51 | 152,029.00 |
| 529,792.10 | 54,992.61 | 79,996.63 | 2,133.00 | 666,914.34 | 1,219,486.35 |
| 47,283.78 | 17,201.29 |  |  | 64,485.07 | 39,051.52 |
| 1,414,210.29 | 23,090.75 | 25,579.36 | 4,146.86 | 1,467,027.26 | 1,920,013.04 |
| 5,496.74 |  |  |  | 5,496.74 |  |
| 30,436.19 | 3,501.04 | 21.00 |  | 33,958.23 | 39,468.57 |
| 353,994.10 |  |  |  | 353,994.10 | 193,209.63 |



E (continued)
allocations for the year ended 31 December 1964
$\left.\begin{array}{|cccccc} & \text { Expenditures }\end{array}\right]$

| $18,152.30$ |
| ---: |
| $3,925.06$ |
| $1,771,178.07$ |
| $215,684.78$ |
| 309.52 |
| $389,367.85$ |
| 161.86 |
| $23,476.15$ |
| $5,347.88$ |
| $51,790.60$ |
| $41,700.01$ |
| $386,538.31$ |
| $527,483.65$ |
| $17,596.97$ |
| $3,500,718.01$ |

$151,486.28$
$1,044.75$
$10,802.28$

328,402.84
10,736.76
305,010.51
795,636.39
$100,835.40$
$123,190.42$
$385,530.55$
$13,23.53 .55$
$13,679.87$
$32,562.07$
$74,671.87$
$216,126.18$

133,397.47
197,862.29
610,869.41
13,273.35
13,679.87
71,396.12
128,367.30
860,086.42
623,558.74
49,267.89
285,388.05
56,579.38
154,853.44
22,893.80
284,472.36
107,796.36
910,207.48
426,142:06
44,570.94
4,025,580.34

219,089.86
26,302.20
33,000.00
333,393.71
306,423.27
423,878.43
1,342,087.47

558,424.67
238,586.48
2,919,903.26 128,128.20
23,066.15

Statement of allocations, expenditures and balances of

|  | Allocations |  |  |
| :---: | :---: | :---: | :---: |
|  | Balance <br> 1 Jamary 196 <br> (1) | $\begin{gathered} \text { Authorized in } \\ 1964 \\ (2) \\ \$ \end{gathered}$ | $\begin{gathered} \text { Total for } \\ 1964 \text { and after } \\ \text { (3) } \\ \$ \end{gathered}$ |
| The Americas (continued) |  |  |  |
| Chile | 695,555.34 | 386,945.87 | 1,082,501.21 |
| Colombia | 826,859.42 | 914,380.29 | 1,741,239.71 |
| Costa Rica | 124,811.97 | 475,753.71 | 600,565.68 |
| Cuba | 42,468.78 | 260,837.77 | 303,306.55 |
| Dominican Republic | 331,674.40 | 272,554.09 | 604,228.49 |
| Ecuador | 349,182.73 | 419,082.90 | 768,265.63 |
| El Salvador | 175,618.38 | 593,747.41 | 769,365.79 |
| Guatemala | 349,690.52 | 548,571.61 | 898,262.13 |
| Haiti | 150,681.18 | 713,667.33 | 864,348.51 |
| Honduras | 259,535.97 | 239,292.41 | 498,828.38 |
| Jamaica | 71,524.58 | 105,592.77 | 177,117.35 |
| Mexico | 287,404.30 | 2,771,024.67 | 3,058,428.97 |
| Nicaragua | 8,356.34 | 680,340.22 | 688,696.56 |
| Panama | 274,695.31 | 230,478.37 | 505,173.68 |
| Paraguay | 290,329.05 | 252,319.22 | 542,648.27 |
| Peru | 844,611.31 | 643,557.64 | 1,488,168.95 |
| Surinam | $(2,310.61)$ | 53,581.97 | 51,271.36 |
| Trinidad and Tobago | 95,386.47 | 32,270.66 | 127,657.13 |
| Uruguay | 11,223.38 | 158,201.32 | 169,424.70 |
| Venezuela | 8,830.47 | 263,963.90 | 272,794.37 |
| British Caribbean Territories: |  |  |  |
| Antigua | (2,417.95) | 5,620.75 | 3,202.80 |
| Barbados | 11,579.20 | $(2,033.47)$ | 9,545.73 |
| Dominica | 41,816.02 | 4,711.15 | 46,527.17 |
| Grenada | 9,234.73 | 29,547.38 | 38,782.11 |
| Montserrat | 41,936.99 | (120.12) | 41,816.87 |
| St. Kitts-Nevis-Anguilla | 12,647.39 | 12,690.87 | 25,338.26 |
| St. Lucia | 14,225.00 | 69,330.95 | 83,555.95 |
| St, Vincent | 1,032.36 | 6,316.45 | 7,348.81 |
| Turlss and Caicos Islands | $(1,229.07)$ | 1,779.35 | 550.28 |
| Regional | 233,436.89 | 733:011.39 | 966,448.28 |
| Area total | 7,078,010.24 | 14,194,590.59 | 21,272,600.83 |
| Undistributed charges | (7,440,544.51) |  | (7,440,544.51) |
| Total for all areas | 23,405,619.58 | 48,836,048.01 | 72,241,667.59 |
| General assistance |  |  |  |
| Country planning and programme development | 186,759.98 | 200,000.00 | 386,759.98 |
| Development of protein-rich foods for children | 66,251.08 | 290,000.00 | 356,251.08 |
| Fellowships-Calcutta Training Centre ...... | $(4,524.33)$ | 68,000.00 | 63,475.67 |
| International Children's Centre, Paris and Paediatric Training (United Kingdom and Poland) | 90,421.95 | 850,000.00 | 940,421.95 |
| Nutrition and dairy training .................... | 149,960.69 | 380,365.15 | 530,325.84 |
| Nutrition personnel | 560,646.98 | 55,200.00 | 615,846.98 |
| Planning Semitar (Bellagio) |  | 20,000.00 | 20,000.00 |
| Freight on millk ......... | 2,025,000.00 | (1,181,914.49) | 843,085.51 |
| Freight on supplies |  | 1,330,452.04 | 1,330,452.04 |
| Emergencies | (5,465.59) | 55,500.00 | 50,034.41 |
| Operational services | 179,598.76 | 6,434,751.24 | 6,614,350.00 |
| Administrative costs | 125,357.51 | 3,344,692.49 | 3,470,050.00 |
| Totals | 26,779,626.61 | 60,683,094.44 | 87,462,721.05 |

[^8]E (concluded)
allocations for the year ended 31 December 1964,


## C. REPORT OF THE BOARD OF AUDITORS

1. The Acting Executive Director of the United Nations Children's Fund submitted the following statements for certification by the Board of Auditors:
I. Statement of assets and liabilities;
II. Statement of income and expenditure;
III. Statement of budgetary authorizations, obligations incurred and unobligated balances of authorizations, administrative costs and costs of operational services.
2. The above statements for the year ended 31 December 1964 were examined as per our instructions and were found to be in accordance with the books and records of the Fund.
3. As a result of audit findings for the fiscal year under review, the Board reports the following facts:
(a) The Malaria Eradication Programme has suffered setbacks due to the poor quality of the product (DDT) used. UNICEF has taken steps on this matter, but the causes of low suspensibility of the product have as yet not been established and the difficulties still exist.
(b) No claims have been filed with the suppliers for indemnification for the damages caused to the Programme;
(c) The powder or detergent used as an additive improved the suspensibility of the DDT, but there is no specific proof that the product so modified has full power to combat malaria;
(d) Despite the fact that full strength of the DDT supplied has not been guaranteed, the product continues to be bought from the same supplier and shipped to assisted countries.
4. The Board wishes to express its gratitude for the co-operation and collaboration rendered during the audit by the Comptroller of UNICEF and the Administrative Division in particular, as well as by the whole organization and staff at New York, Paris and Copenhagen.
(Signed) L. Götzen, Netherlands
R. VÁsquez, Colombia Mushtaq Aimmad, Pakistan
4 June 1965

Part II
UNICEF GREETING CARD FUND

# A. FINANCIAL REPORT FOR THE YEAR 1 SEPTEMBER 1963 TO 31 AUGUST 1964 Summary 

1. The financial statements of the UNICEF Greeting Card Fund for the financial year 1 September 1963 to 31 August 1964, covering the 1963 sales campaign, are presented herewith. They comprise the following statements:
I. Statement of assets and liabilities as at 31 August 1964;
II. Statement of income and expenditure for the financial year from 1 September 1963 to 31 August 1964;
III. Statement of budgetary authorizations, obligations incurred and unobligated balances of authorizations for the financial year ended 31 August 1964.
2. As mentioned in previous reports, the Greeting Card Fund produces greeting cards from designs contributed by contemporary artists and illustrators of many nationalities. They acquaint people throughout the world with UNICEF, and raise money for the Fund. They show to the public the designs of other countries. Many designs are related to children and reflect some of the common elements of the life of children everywhere. The cards are sold through the efforts of national committees and other voluntary agencies by mail order and direct sale. An engagement calenclar is published in addition.
3. In the 1963 campaign, eleven different boxes containing eighteen new designs by eleven artists were offered for sale. 30.6 million cards and 222,867 calendars were sold (compared with 26.4 million cards and 177,276 calendars in 1962). The campaign brought a net income of $\$ 1.7$ million (compared with $\$ 1.6$ million in 1962). Preliminary estimates for the 1964 campaign indicate that 38 million cards and 350,000 calendars were sold with a net income of $\$ 2.4$ million.
4. The following tabulation shows the volume of sales, gross income, costs and net income of the Greeting Card Fund over the three years 1961 to 1963:

Table 1
Sales, costs and income, 1961-1963

| Canpaign year | $\underset{\$}{\text { Cards sold }}$ | Gross incomea (less commission, duties and taxes) \$ | Production, promotion and administrative costs § | Net income $\$$ |
| :---: | :---: | :---: | :---: | :---: |
| 1961. | 21,651,000 | 1,954,552 | 837,949 | 1,116,603 |
| 1962 | 26,415,000 | 2,623,051 | 1,010,168 | 1,612,883 |
| 1963 | 30,575,000 | 2,973,982 | 1,242,658 | 1,731,324 |

Notes:
(i) The "campaign year" ends on 31 August of the following calendar year,
(ii) Inventory at 31 August 1964 was yalued at $\$ 21,698$ above the corresponding valuation at 31 August 1963. This increase has been credited as a deduction from the production costs for 1963 . In 1961 and earlier years the inventory was not carried as an asset.
a Includes: cards, the book The Children Come Running (see para. 16) and in 1962 and 1963 also the engagement calendar (see paras. 2 and 16), interest on investments and other niscellaneous income.
5. Table 2 shows the breakdown of sales as between countries in 1961, 1962 and 1963 ; it also shows the percentage of increase or decrease in sales for 1963 over 1962 :

Table 2
Breakdown of sales by countries and areas 1961-1963

| Country | 1961 |  | 1962 |  | 1963 |  | Percoutage 1963 over 1962 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cards sold | Percentage of total sales | Cards sold | Percentage of total sales | Cords sold | Percentage of total sales |  |
| North America |  |  |  |  |  |  |  |
| United States of America. | 9,609,035 | 44.4 | 10,556,988 | 40.0 | 12,615,400 | 41.3 | 19.5 |
| Canada | 1,800,000 | 8.3 | 2,360,935 | 8.9 | 3,782,904 | 12.4 | 60.2 |
| 42 |  |  |  |  |  |  |  |

Table 2 (continued)

| Country | 1961 |  | 1962 |  | 1963 |  | $\begin{gathered} \text { Percentage } \\ \text { of incrase } \\ 1963 \text { over } \\ 1962 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cards sold | Percentage of total sales | Cards sold | Perceniage of total sales | Cards sold | Percentage of total sales |  |
| Europe |  |  |  |  |  |  |  |
| United Kingdom of Great Britain |  |  |  |  |  |  |  |
| and Northern Ireland...... | $2,484,416$ $1,291,011$ | 11.5 6.0 | $2,971,663$ $1,416,571$ | 11.3 5.4 | $2,898,749$ $1,633,027$ | 9.5 5.3 | (2.5) 15.3 |
| France | 848,950 | 3.9 | 1,144,036 | 4.3 | 1,081,120 | 3.5 | (5.5) |
| Denmark | 652,691 | 3.0 | 697,264 | 2.6 | 890,442 | 2.9 | 27.7 |
| Netherlands | 700,000 | 3.2 | 845,110 | 3.2 | 858,890 | 2.8 | 1.6 |
| Sweden | 547,830 | 2.5 | 758,030 | 2.9 | 788,590 | 2.6 | 4.0 |
| Switzerland | 385,770 | 1.8 | 690,380 | 2.6 | 684,480 | 2.2 | (0.9) |
| Norway | 505,092 | 2.3 | 750,287 | 2.8 | 617,478 | 2.0 | (17.7) |
| Other European countries. | 732,094 | 3.4 | 940,484 | 3.6 | 1,314,250 | 4.3 | 39.7 |
| Asia | 632,265 | 3.0 | 1,113,247 | 4.2 | 1,085,353 | 3.5 | (2.5) |
| Australia and New Zealand. | 691,111 | 3.2 | 936,150 | 3.5 | 1,062,221 | 3.5 | 13.5 |
| Middle and South America. | 489,238 | 2.2 | 691,533 | 2.6 | 848,343 | 2.8 | 22.7 |
| Africa and Eastern Mediterranean . | 281,784 | 1.3 | 542,033 | 2.1 | 413,868 | 1.4 | (23.6) |
| Totals | 21,651,287 | 100.0 | 26,414,711 | 100.0 | 30,575,115 | 100.0 | 15.8 |

## Assets and liabilities

## Assets

6. Funds witi banks amounted to $\$ 12,645$.
7. Investments consisted of a deposit of $\$ 680,000$ in a bank account, bearing interest at $31 / 2$ per cent per annum.
8. Accounts receivable totalled $\$ 1,129,361$, of which $\$ 1,108,574$ had been collected by April 1965 .
9. Inventories of cards and books have been valued at $\$ 67,397$ (cards $\$ 60,679$, books $\$ 6,718$ ). The valuation is based on average production costs less depreciation.
10. Prepaid expenses amounted to $\$ 766,014$ of which $\$ 759,778$ was in respect of the 1964 campaign, and $\$ 6,236$ in respect of the 1965 campaign. The expenses for the 1964 campaign consisted of $\$ 528,107$ in respect of the cost of production of cards, $\$ 78,916$ for the cost of production of calendars, $\$ 94,494$ for the printing of brochures, $\$ 24,266$ for duties and taxes and $\$ 33,995$ in respect of miscellaneous costs (posters, promotion kits, other publicity material and office equipment). The prepaid expenses for the 1965 campaign were all in respect of publicity material.

## Liabilities

11. Accounts payable and other unliquidated obligations totalling $\$ 23,381$ comprised the following items:
(a) Duties and taxes: $\$ 11,112$;
(b) Refunds due to staff members for federal and state income taxes: $\$ 7,490$;
(c) Obligations outstanding in respect of administrative costs: $\$ 3,459$;
(d) Amounts due to sundry creditors: $\$ 1,320$.
12. The surplus of assets over liabilities, $\$ 2,632,035$, consisted of the working capital of $\$ 900,711$ brought forward from the 1962 campaign, and the net profit of $\$ 1,731,324$ earned in the campaign under review. Under the authority of the Executive Director, a sum of $\$ 1.7$ million was transferred in September 1964 to the general resources of UNICEF, leaving a balance of $\$ 932,035$ to be used as working capital for the 1964 campaign.

## Working capital and transfers to the general resources of UNICEF

13. At its September 1959 session, the Executive Board on the recommendation of the Committee on Administrative Budget, authorized the Executive Director to finance the approved budget of the Greeting Card Fund
from the net income of the previous year's campaign and to transfer to the general resources of UNICEF any surplus of income remaining over and above the authorized budgetary estimates. The Board also agreed that this procedure should be followed in subsequent years (E/ICEF/391/Rev.1, para. 197).
14. The table below shows, for the three years 1961 to 1963 , the working capital at the beginning of each financial year, the net income, transfers to the general resources of UNICEF and the working capital retained for the campaign in the following year.

## Table 3

Working capital, net income and transfers to the general resources of unicef, 1961-1963 (In US dollars)

| Campaign year | Working capital at the begimuning of the financial ytar (1) | Net income <br> (2) | Surphus of assets over liabilitios at the end of the finarnial year (total of columns (1) and (2)) (3) | Transfer to general resources of UNICEFa (4) | Working capital for the following year (5) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1961 | 671,225 | 1,116,603 | 1,787,828 | 1,100,000 | 687,828 |
| 1962 | 687,828 | 1,612,883 | 2,300,711 | 1,400,000 | 900,711 |
| 1963 | . 900,711 | 1,731,324 | 2,632,035 | 1,700,000 | 932,035 |
| 1964 | 932,035 |  |  |  |  |

${ }^{a}$ These amounts are shown in UNICEF accounts in the subsequent calendar year.

## Income and expenditure

## Income

15. Sales of greeting cards. During the 1963 campaign $\$ 2,713,660$ was realized from sales of cards in all countries (gross proceeds $\$ 3,547,545$, less commission $\$ 833,885$ ( 23.5 per cent)), for a total of $30,575,115$ cards sold. The highest sales were in the United States of America ( $12,615,400$ cards), Canada ( $3,782,904$ cards) and the United Kingdom ( $2,898,749$ cards). As in previous campaigns, the sale of greeting cards in the United States was the responsibility of the United States Committee for UNICEF, and the campaign in Canada was conducted by the National UNICEF Committee of the United Nations Association in Canada. In many countries the campaign is conducted by national committees; in others, sales are made by the Greeting Card Fund directly. The able cooperation of national committees and countless voluntary organizations all over the world contributes greatly to the success of the campaigns.
16. Sales of calendars and books. During the 1963 campaign, the second edition of the engagement calendar was produced and sold. Sales were made primarily in the United States of America, Canada, the United Kingdom and the Netherlands and realized a total of $\$ 273,867$ (gross proceeds $\$ 375,266$, less commission $\$ 101,399$ ) for a total of 222,867 calendars sold. In view of the success of the engagement calendar for the second year, future plans call for its production as a continuing feature. It should be noted that the gross proceeds shown above represent 85 per cent of the total revenue from calendar sales; the production costs of the remaining 15 per cent were financed by and revenue accruing to the Revolving Fund for UNICEF Public Information. Sales of the book The Children Come Running ${ }^{8}$ continued in 1963 and realized a total of $\$ 5,487$ (gross proceeds $\$ 8,138$, less commission $\$ 2,651$ ) for the 5,651 books sold. The production costs and the proceeds of this book are divided equally between the Greeting Card Fund and the Revolving Fund for UNICEF Public Information.
17. Interest on investments and other income: these totalled $\$ 35,545$, namely:
(a) Interest on investments ( $\$ 15,103$ );
(b) Other income ( $\$ 20,442$ ) consisting of : income from staff assessment pian ( $\$ 12,883$ ), profit on imprinting of cards ( $\$ 7,462$ ) and sundry receipts ( $\$ 97$ ).

## Expenditure

18. About one-third of the cost of production of a card is incurred for printing in sheet form, and about two-thirds for collating with envelopes, into boxes. During the 1963 campaign $41,623,975$ cards ( $32,461,000$ in 1962) were printed (approximately 55 per cent printed in the United States, 21 per cent in Denmark, 11 per cent each in Canada and the Netherlands and 2 per cent in Switzerland). 34,534,684 cards were collated (approximately 46 per cent in the United States, 32 per cent in Denmark, 12 per cent in Canada and 10 per cent in the United Kingdom). Table 4 below shows the unit cost per card sold:
[^9]Table 4
Unit cost per card sold, 1961-1963

|  | 1963 Campaign <br> ( $30,575,115$ cards sold $)$ |  | 1962 Campaign <br> (26,414,711 cards sold) |  | $\begin{gathered} 1901 \text { Campaign } \\ (19,851,287 \text { cards sold })^{\mathbf{a}} \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Total } \\ \text { Expenditureb } \\ \$ \end{gathered}$ | Cost per card Cents | $\begin{gathered} \text { Total } \\ \text { Expenditure } \\ \$ \end{gathered}$ | Cost per card Cents | $\begin{gathered} \text { Total } \\ \text { Expenditure } \\ \$ \end{gathered}$ | Cost per card Cents |
| Staff costs. | 170,891 | 0.56 | 143,790 | 0.54 | 122,507c | 0.62 |
| Production costs. | 637,342 ${ }^{\text {d }}$ | 2.08 | 519,720 | 1.97 | 393,249 | 1.98 |
| Sales promotion costs and other expenses | 323,684 ${ }^{\text {e }}$ | 1.06 | 295,736 | 1.12 | 158,356 ${ }^{\text {r }}$ | 0.80 |
|  | 1,131,917 | 3.70 | 959,246 | 3.63 | 674,112 | 3.40 |

Note: "Cost per card" is the total cost divided by the number of cards sold, and therefore, includes the cost of unsoid cards except to the small extent that this is credited to an increase in the value of the inventory.
a In the 1961 campaign, the bulk of the cards sold in Canada was produced by the United Nations Association in Canada, and the costs thereof were not included in expenditure. Canadian sales, therefore, have been excluded.
b Payments of duties and taxes excluded.
c $12 / 19$ of actual staff costs ( $\$ 193,969$ ). At its December 1961 session, the Committee on Administrative Budget of the Executive Board, on the recommendation of the Chairman of the Board of Auditors, approved a change in the financial year of the Greeting Card Fund so that it would end each year on 31 August rather than on 31 January (E/ICEF/AB/L.15, paras. 46). The Board of Auditors suggested that the end of the financial year should not coincide with the busiest quarter of operations and that more time should be available for the receipt of the results of all financial transactions from local voluntary committees in various countries. Accordingly the financial statements of the Greeting Card Fund for 1961 campaign covered the nineteenmonth period from 1 February 1961 to 31 August 1962.
d Consists of inventory value $\$ 37,891$ as at 1 September 1963 plus production costs $\$ 660,130$ for the period of 1 September 1963 to 31 August 1964 less inventory value $\$ 60,679$ as at 31 August 1964.
e After deduction of promotion costs (posters) totalling $\$ 361$ in respect of the book, The Children Come Ruming.
f $12 / 19$ of actual sales promotion costs ( $\$ 250,731$ ).

## Inventory

19. As shown in tables 1 and 2 above, sales have increased substantially over the years. A wider selection of designs, combined with an increasing number of sales outlets has resulted in large stocks spread throughout the world. As at 31 August 1964, the total inventory amounted to $21,170,663$ cards ${ }^{0}$ (as compared with the inventory at 31 August 1963 of $13,861,814$ cards) ; the major portion of the inventory was held in Europe and the United States. Losses in transit, shortages and free issues (samples) totalled 740,365 cards (approximately 1.3 per cent of the total cards to be accounted for) ; $2,999,646$ cards of old designs were found to be unmarketable and were destroyed. Inventories at 31 August 1964 were valued at $\$ 67,397$, of which $\$ 60,679$ in respect of cards and $\$ 6,718$ in respect of stocks of the book The Children Come Rumning. This valuation was based on average production costs less depreciation which was taken at 80 per cent, reflecting a conservative estimate of future sales.

## Contingent liabilities

20. At 31 August 1964 unfulfiled contracts placed with suppliers in regard to the 1964 campaign ( $\$ 315,949$ ) and the 1965 campaign ( $\$ 206,231$ ) totalled $\$ 522,180$.

## Budgetary authorizations, obligations incurred and unobligated balances of authorizations

21. The Committee on Administrative Budget at its thirty-second session (E/ICEF/AB/L.34) approved the budget estimates of the Greeting Card Fund for the twelve-month period 1 September 1963 to 31 August 1964, totalling $\$ 1,213,300$ (gross), and authorized the Executive Director to spend an additional amount of up to 10 per cent of the gross budget, if necessary, to meet unpredictable costs of production and distribution, should they occur. Owing to the increased demand for cards and calendars it was necessary for the Executive Director to act on this authorization, and to increase the gross budget from $\$ 1,213,300$ to $\$ 1,334,630$. Obligations incurred during the financial year amounted to $\$ 1,264,356$, leaving unobligated balances of authorizations totalling $\$ 70,274$, which surplus has been cancelled.
22. The approved budget for the 1963 campaign provided for 19 established posts, nine in New York and ten in Europe (London and Paris). During the sales season additional temporary staff was employed when the volume of sales warranted it.

6 May 1965

(Signed) E. J. R. Heyward<br>Acting Executive Director

[^10]B. FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR 1 SEPTEMBER 1963 TO 31 AUGUST 1964
Cash on hand and at banks$\$$
Investments12,644.79.
Accounts receivable: $\$$ $680,000,00$
UNICEF . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 846,390.08
UNICEF national committees.... . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $258,860.80$
Miscellaneous . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 24,110.56
Inventories
Prepaid expenses 766,013.79.

## Certified correct:

(Signed) Stanley Sroka
Comptroller

The above statement of assets and liabilities has been examined in accordance with our directions. We have in our opinion, the above statement is correct.

## Liabilities

| Accounts payable and other unliquidated obligations |  | \$ |
| :---: | :---: | :---: |
|  | 23,381.47 |  |
| Working Capital: | \$ |  |
| Balance as at 1 September 1963 | 2,300,711.02 |  |
| Less: Transfer to UNICEF... | 1,400,000.00 |  |
|  | 900,711.02 |  |
| Add: Excess of Income over Expenditure for the financial year ended 31 August 1964 as per Statement of Income and Expenditure. | 1,731,324.33 | 2,632,035.35 |
| - |  | 2,655,416.82 |
|  | Approved <br> (Signed) E. J. R. Heyward Acting Executive Director |  |
| f'certificate |  |  |
| obtained all the information and explanations that we have required, and we certif | y, as a result <br> ned) L. Göт <br> R. VA <br> Mushtaq | audit, that, <br> Netherlands ez, Colombia ad, Pakistan |

## II. Statement of income and expenditure for the financial year 1 September 1963 to 31 August 1964

| Proceeds of sale: |  |  |
| :---: | :---: | :---: |
| Greeting cards | 3,547,544.69 |  |
| Calendars | 375,265.81 |  |
| Books | 8,137.75 |  |
|  | 3,930,948.25 |  |
| Less commission. | 937,934.66 | 2,993,013.59 |
| Cost of goods sold: |  |  |
| Inventories-1 September 1963 | 45,698.88 |  |
| Production costs. | 769,420.38 |  |
| Less inventories-31 August 1964. | $\begin{array}{r} 815,119.26 \\ 67,396.80 \end{array}$ | 747,722.46 |
| Gross profit on sales |  | 2,245,291.13 |
| Staff costs | 170,891,13 |  |
| Sales promotion costs and other expenses. | 324,044.54 |  |
| Duties and taxes. | 54,576.21 | 549,511.88 |
| Net operating income |  | 1,695,779.25 |
| Interest on investments | 15,103.26 |  |
| Other income. | 20,441.82 | 35,545,08 |
| Excess of income over expenditu |  | 1,731,324.33 |
| Certified correct : |  | Approved: |
| (Signed) Stanley Sroka | (Signed) E. | R. Heyward |
| Comptroller | Acting E | tive Director |

## AUDIT CERTIFICATE

The above statement of income and expenditure has been examined in accordance with our directions. We have obtained all the information and explanations that we have required, and we certify, as a result of the audit, that, in our opinion, the above statement is correct.
(Signed) L. Götzen, Netherlands
R. VÁsquez, Colombia Mushtaq Ahmad, Pakistan

## III. Statement of budgetary authorizations, obligations incurred and unobligated balances of authorizations for the financial year ended 31 August 1964



## AUDIT CERTIFICATE

The above statement of budgetary authorizations, obligations incurred and unobligated balances of authorizations has been examined in accordance with our directions. We have obtained all the information and explanations that we have required, and we certify, as a result of the audit, that, in our opinion, the above statement is correct.
(Signed) L. Götzen, Netherlands
R. VÁsquez, Colombia

Mushtaq Ahmad, Pakistan

## C. REPORT OF THE BOARD OF AUDITORS

1. The Acting Executive Director of the United Nations Children's Fund subnitted the following statements for certification :
I. Statement of assets and liabilities;
II. Statement of income and expenditure;
III. Statement of budgetary authorizations, obligations incurred and unobligated balances of authorizations for the financial year ended 31 August 1964.
2. A consultant expert on management has undertaken a study of all aspects of the Fund's operation, as per recommendation of the Board of Auditors in its last year's report. However, at this stage it is too early to report the outcome of the study.
3. The Board wishes to state its thankfulness for the co-operation and assistance rendered by all UNICEF and Greeting Card. Fund staff.
(Signed) L. Götzen, Netherlands
R. Vásquez, Colombia

Mushtaq Ahmad, Pakistan
4 June 1965

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[^0]:    ${ }^{1}$ Official Records of the Economic and Sotial Conncil, Thirty-sevenih Session, Supplement No. 3 (E/3821/Rev.1-E/ICEF/469/ Rev.1), para. 14.

    2 Ibid., Supplement No. 3 A (E/3868-E/ICEF/492), paras. 169-172.

[^1]:    ${ }^{3}$ Official Records of the General Assembly, Fifteenth Session, Supplement No. 6A (A/4382), para. 11.

[^2]:    ${ }^{4} \mathrm{E} / \mathrm{ICEF} / \mathrm{AB} / \mathrm{L} .34$, paras. 40-41.

[^3]:    ${ }^{5}$ This amount which consists of expenditure on supplies, equipment, fellowships, training grants, project personnel and other nonsupply assistance, includes inventories of supplies and equipment undistributed at 31 December 1964 valued at $\$ 10,177,326$ (compared with $\$ 8,888,809$ at 31 December 1963) ; namely (a) in warehouses in receiving countries awaiting distribution, $\$ 2,147,878$; (b) in transit, $\$ 1,618,304$ (estimated) ; (c) with suppliers (paid for), or in warehouses (outside receiving courtries) awaiting shipment, $\$ 6,411,144$.

[^4]:    ${ }^{0}$ Operational services consist of (a) cost of personnel and related services of the food conservation operation; (b) cost of persomel and related services of area and country offices; and (c) cost of personnel and related services of the procurement and shipping operation.

    7The ratio is based on expenditures as per "Statement of income and expenditure". This basis does not include the value of cost-free powdered milk ( 26.7 million pounds shipped in 1964) and expenditures under reimbursable procurement on behalf of assisted Governments in furtherance of UNICEF-aided projects ( $\$ 2.8$ million in 1964-see schedule C (expenditures)).

[^5]:    ${ }^{\text {a }}$ See paragraphs 9 and 29, and schedule C.

[^6]:    a $\$ 25,000$ were drawn during the year from the Contingency Fund (original budgetary appropriation for the Contingency Fund was $\$ 50,000$ ) on the authority of the Committee on Administrative Budget (E/ICEF/AB/L.44, para. 40 and E/ICEF/500, para. 67) to supplement the budgetary provision for section 2 (Other expenses and permanent equipment); at the close of the year this section shows a surplus of $\$ 50,472$ (see statement III (Budgetary authorizations, obligations incurred and unobligated balances of authorizations)).

[^7]:    ${ }^{4}$ In the 1963 accounts the contribution of the Government of Italy was shown at $\$ 320,000$ (Lire $200,000,000$ ) on the basis of a pledge raising the anntal contribution from $\$ 192,000$ (Lire $120,000,000$ ) to $\$ 320,000$ (Lire 200,000,000). The increased contribution was finally approved in 1964 with effect as from 1 January 1964, too late to decrease the 1963 pledge in UNICEF accounts. At the same time the Italian fiscal year had been changed to correspond with the calendar year. Consequently the 1964 contribution of $\$ 320,000$ (Lire $200,000,000$ ) has had to be applied partly ( $\$ 128,000$-Lire $80,000,000$ ) towards clearing the increase set up prematurely in 1963. No further contribution other than the above is due by the Italian Government for the year 1964.

    * Note: In addition to the cash funds as stated above, a number of Governments gave free services (Ethiopia, Guatemala, Indonesia, Nigeria, Pakistan, Republic of Korea, Thailand) valuation of which is not recorded in UNICEF financial accounts.

[^8]:    a Allocations made prior to independence.

[^9]:    8 Published it 1960 : this book contains reproductions of greeting card designs sold over the years and the text written and contributed by Elizabeth Coatsworth.

[^10]:    ${ }^{9}$ Apart from cards in sheet form, printed in 1963 and prior years.

