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UNITED NATIONS CHILDREN'S FUND

FINANCIAL REPORT AND ACCOUNTS

for the year 1966

and

REPORTS OF THE BOARD OF AUDITORS

GENERAL ASSEMBLY

OFFICIAL RECORDS : TWENTY-SECOND SESSION

✓ **SUPPLEMENT No. 6B (A/6706/Add.2)**

UNITED NATIONS

(65 p.)

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UNITED NATIONS

New York, 1967

NOTE

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LETTER OF TRANSMITTAL

12 June 1967

Sir,

I have the honour to transmit to you the financial statements relating to the United Nations Children's Fund with respect to the financial year ended 31 December 1966 and to the Greeting Card Fund for the period ended 30 April 1966. These statements have been examined and certified by the Board of Auditors.

In addition to the above, and in accordance with the relevant resolution of the General Assembly, I have the honour to present the reports of the Board of Auditors with respect to the above Accounts.

Accept, Sir, the assurance of my highest consideration.

(Signed) Roger PELTOT
Chairman of the Board of Auditors

The President of the General Assembly
of the United Nations
New York

Part I

UNITED NATIONS CHILDREN'S FUND

FOREWORD

While the presentation of the 1966 financial statements follows generally that for the previous year, some revisions have been made with a view to giving a clearer picture of UNICEF's financial position.

The revised financial policy of the Executive Board, adopted at its June 1963 session, permitted allocations to be based on resources foreseen up to the time of the next Board session. The effect of this policy in 1964 was reflected in the statement of assets and liabilities as at 31 December 1964. In that statement, net assets (funds in hand, and all receivables less liabilities other than allocations) were shown, for the first time, under the collective heading "operating fund". A similar presentation was made in the 31 December 1965 statement.

The use of the term "operating fund" has caused some misunderstanding. It has mistakenly been considered to represent a reserve of funds in liquid form; moreover the size of the operating fund has tended to give the impression that the resources of UNICEF were high.

Actually much of the operating fund, which includes receivables, is in no sense a working capital which can be used to finance gaps between expenditure and the receipt of contributions. Funds in hand, represented by cash and short-term investments, are much closer to the usual concept of working capital. Even then some of the currencies held do not command the full range of purchases required for UNICEF assistance, and therefore do not meet fully the requirements of a working capital fund. This is offset, on the other hand, by the fact that some of the receivable government contributions can be converted at reasonably short notice into funds with a wide range of use.

Early procurement against approved allocations has recently become an established policy of UNICEF, and is mainly in the form of supplies for the Copenhagen Packing and Assembly Centre for later shipment, and raw materials awaiting processing. In past years the year-end valuation of such supplies has been deducted from the total of unfulfilled allocations as "undistributed charges". It is now considered more appropriate to show unfulfilled approved allocations in the gross amount, and to include supplies in warehouse and elsewhere amongst the Fund's assets, and this action is reflected in the 1966 financial statements.

For the above reasons, a change in the format of the statement of assets and liabilities was considered desirable, and it is believed that statement II this year gives a better presentation of UNICEF's financial position.

In order to obtain true comparative figures for 1964 and 1965, in the tables included in the notes on the financial statements for 1966 and in the appendix thereto, the 1964 and 1965 figures have been adjusted to reflect the changes made in this report with regard to undistributed charges.

For convenience the appendix this year includes more detailed statistical tables, primarily concerned (a) with information on contributions, both governmental and non-governmental; (b) with unfulfilled balances of approved allocations and outstanding commitments at year end; and (c) with administrative and operational services budget estimates and obligations incurred. A number of these tables, which were included in separate reports in previous years as well as other supplementary information included in this report, are introduced in response to suggestions made last year in the Committee on Administrative Budget (E/ICEF/AB/L.64, para. 13).

A. FINANCIAL REPORT AND STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1966

Summary

1. Both income and expenditure of the United Nations Children's Fund (UNICEF) increased substantially during 1966 and reached the levels planned. Expenditure for the year exceeded income by \$1 million. This was in line with the Executive Board's wishes to speed expenditures.

INCOME

2. Total income reached \$35.2 million, an increase of \$2.2 million over 1965. Government contributions of \$26.6 million exceeded those for 1965 by \$0.6 million and represented 75.8 per cent of the total income for the year. Income from other sources totalled \$8.6 million, an increase of \$1.7 million over 1965. The main elements in the increase were higher profits of the Greeting Card Fund operations in 1965 which permitted a transfer to the general resources of UNICEF in 1966 of \$2.8 million (\$0.8 million more than in 1965), and an increase in contributions from non-governmental sources from \$3.7 million in 1965 to \$4.2 million in 1966 (including a total of \$0.7 million in respect of adopted projects).

EXPENDITURE

3. Total expenditure amounted to \$36.2 million, an increase of \$4.3 million over 1965 and a total only exceeded three times before in UNICEF's history (1949, 1963 and 1964).

ADMINISTRATIVE AND OPERATIONAL SERVICES EXPENDITURES

4. In 1966 net administrative costs amounted to \$2.6 million or 7.36 per cent of total expenditure. This compares with \$2.3 million or 7.23 per cent in 1965. Net operational services costs were \$4.3 million in 1966 compared with \$4.0 million in 1965. In addition, local costs of UNICEF field offices to the amount of \$0.8 million in 1966 were defrayed by cash contributions from Governments receiving UNICEF aid.

ALLOCATIONS

5. Net allocations approved by the Executive Board in 1966 amounted to \$35.3 million. Total approved allocations remaining to be fulfilled as at 31 December 1966 amounted to \$55.6 million. Against this amount UNICEF at that date held supplies in warehouses and in transit totalling \$4.9 million, and had advanced \$1.3 million to Governments and United Nations organizations for stipends, training grants and other projects. Since remaining net assets at 31 December 1966 represented by funds in hand (\$19.0 million) and receivables (\$15.6 million) less liabilities other than allocations (\$7.2 million), amounted to \$27.4 million, a total of \$22.0 million of approved allocations remained at this date to be financed from future income (\$21.9 million at 31 December 1965). In addition, formal commitments approved by the Executive Board against future income, but against which no allocations had been made, amounted at the end of 1966 to \$26.6 million. This compares with \$28.1 million at the end of 1965.

6. The financial statements of UNICEF for the twentieth financial period, which ended on 31 December 1966, comprise three principal statements:

- I. Income and expenditure for the year ended 31 December 1966;
- II. Financial position as at 31 December 1966;
- III. Administrative and operational services, budgetary estimates, obligations incurred and unencumbered balances of estimates and appropriations as at 31 December 1966.

7. In addition, the following supporting schedules are attached:

- A. Contributions from Governments to general resources;
- B. Contributions from non-governmental sources;
- C. Allocations, expenditures and balances of allocations;
- D. Short-term investments;
- E. Contributions receivable from Governments.

Income and expenditure*

	1966		1965 ^a	
	\$	\$	\$	\$
<i>Income</i>				
Contributions from Governments, including receivables		26,640,204.26		26,055,718.54
Contributions from non-governmental sources		4,188,278.42		3,743,834.30
Greeting Card Fund		2,750,000.00		2,000,000.00
<i>Other Income</i>				
Interest on investments	789,460.26		514,806.44	
Staff assessment plan	751,133.15		647,181.97	
Agency procurement commission	20,000.00		20,000.00	
Miscellaneous	192,170.26		371,546.82	
	<u>1,752,763.67</u>		<u>1,553,535.23</u>	
<i>Less:</i>				
Difference on exchange	164,935.31	1,587,828.36	347,766.34	1,205,768.89
<i>Total income</i>		<u>35,166,311.04</u>		<u>33,005,321.73</u>
<i>Expenditure</i>				
Supplies and equipment, including freight	22,044,158.11		19,668,057.75	
Non-supply assistance:				
Fellowships and training grants	4,272,005.46		3,176,008.54	
Project personnel	1,665,087.73		1,547,935.78	
Other services	500,880.64		501,387.30	
	<u>28,482,131.94</u>		<u>24,893,389.37</u>	
Operational services	4,852,009.12		4,500,049.94	
	<u>33,334,141.06</u>		<u>29,393,439.31</u>	
Administrative costs	2,834,295.60	36,168,436.66	2,456,846.05	31,850,285.36
<i>Income less expenditures</i>		<u><u>(1,002,125.62)</u></u>		<u><u>1,155,036.37</u></u>
CERTIFIED CORRECT:				
(Signed) W. G. MIDDELMANN		APPROVED		
Comptroller		(Signed) Henry R. LABOUISSÉ		
		Executive Director		

*For notes relating to this statement, see section B below.

*The 1965 figures shown for comparative purposes have been adjusted to reflect the changes in presentation of undistributed charges to bring them into line with those for 1966.

Financial position at 31 December 1966*

	1966		1965 ^a	
	\$	\$	\$	\$
<i>Liabilities</i>				
Allocations approved by the Executive Board to be fulfilled		55,638,730.00		56,515,750.23
<i>Other liabilities</i>				
Accounts payable and other unliquidated obligations	2,819,323.94		2,198,839.15	
Trust funds — Governments	3,787,795.96		4,201,477.24	
UNRWA agency procurement account	166,330.34		299,998.72	
Maurice Pate Memorial Fund	62,607.59		—	
Public Information revolving fund	147,090.12		127,606.85	
Reserve for insurance	200,000.00	7,183,147.95	200,000.00	7,027,921.96
<i>Total liabilities</i>		<u>62,821,877.95</u>		<u>63,543,672.19</u>
<i>Less:</i>				
<i>Assets</i>				
Cash on hand, in transit and at banks	6,177,512.90		6,460,563.07	
Short-term investments	12,830,067.30		11,120,580.93	
Contributions receivable from Governments	11,290,555.57		10,757,756.77	
Deposits with governmental agencies and suppliers	2,218,672.87		3,658,763.62	
Accounts receivable, advances and deposits	2,773,893.50		3,653,916.73	
Supplies in warehouses and in transit	4,883,349.95		5,400,569.11	
Custodial investments (UNRWA)	99,745.30		217,476.17	
Advance to Greeting Card Fund	552,761.80		403,832.42	
<i>Total assets</i>		<u>40,826,559.19</u>		<u>41,673,458.82</u>
<i>Balance:</i> Approved allocations to be financed from future income		<u>21,995,318.76</u>		<u>21,870,213.37</u>
In addition, formal commitments approved by the Executive Board against future income, but against which no allocations have yet been made, amounted to		<u>26,560,700.00</u>		<u>28,118,800.00</u>
CERTIFIED CORRECT (Signed) W. G. MIDDELMANN Comptroller		APPROVED (Signed) Henry R. LABOUISSÉ Executive Director		

*For notes relating to this statement see section B below.

^aThe 1965 figures shown for comparative purposes have been adjusted to reflect the changes in presentation of undistributed charges to bring them into line with those for 1966.

**Consolidated statement of administrative and operational services
budgetary estimates, obligations incurred and unencumbered balance***

	Budget estimates			Obligations incurred			Unencumbered balance
	Original	Supplementary adjustments	Revised	Administrative services	Operational services	Total	
<i>Section one — Salaries, wages and common staff costs</i>							
Established posts.....	4,354,600	370,000	4,659,600	1,781,014.46	2,804,143.85	4,585,158.31	74,441.69
Consultants.....	295,500	—	229,200	34,517.35	155,150.24	189,667.59	39,532.41
Temporary assistance.....	188,700	—	239,100	106,846.69	103,439.98	210,286.67	28,813.33
Overtime.....	11,800	—	22,400	14,447.08	5,577.38	20,024.46	2,375.54
Travel and removal.....	95,200	—	119,700	22,504.60	74,235.02	96,739.62	22,960.38
Installation payments.....	46,900	—	46,900	4,290.00	26,131.11	30,421.11	16,478.89
Separation payments.....	59,000	—	98,000	45,284.87	49,567.55	94,852.42	3,147.58
Rental subsidies.....	16,000	—	30,000	—	28,516.18	28,516.18	1,483.82
Assignment allowances.....	100,000	—	103,000	6,883.44	95,884.82	102,768.26	231.74
Pension Fund payments.....	574,600	42,000	608,100	213,472.56	375,465.46	588,938.02	19,161.98
Repatriation grant.....	25,600	—	53,400	21,251.83	31,765.63	53,017.46	382.54
Dependency allowances.....	272,700	—	252,800	60,465.04	167,754.26	228,219.30	24,580.70
Compensatory payments.....	5,200	—	10,200	70.50	9,315.73	9,386.23	813.77
Travel on home leave.....	114,500	—	113,800	16,225.64	70,592.05	86,817.69	26,982.31
Staff welfare.....	10,400	—	10,400	3,013.16	5,424.43	8,437.59	1,962.41
Medical insurance.....	54,300	—	53,600	21,094.47	24,708.91	45,803.38	7,796.62
Subsidies, local budget.....	43,500	183,000	213,300	—	174,043.37	174,043.37	39,256.63
TOTAL, SECTION ONE	6,268,500	595,000	6,863,500	2,351,381.69	4,201,715.97	6,553,097.66	310,402.34
<i>Section two — Other expenses and permanent equipment</i>							
Official travel.....	326,600	—	304,100	86,711.45	213,511.27	300,222.72	3,877.28
Communications and freight.....	170,800	8,500	200,600	78,354.56	119,649.47	198,004.03	2,595.97
Public Information photographic.....	34,900	—	35,100	33,856.31	599.00	34,455.31	644.69
Grants to national committees.....	10,000	—	10,000	9,893.26	—	9,893.26	106.74
Rent and maintenance of premises.....	68,700	77,500	120,000	42,206.78	76,618.48	118,825.26	1,174.74
Office supplies.....	65,200	—	72,100	22,014.52	47,730.59	69,745.11	2,354.89
Rental computer equipment.....	73,000	—	72,500	47,111.78	25,367.85	72,479.63	20.37
Public Information publications.....	32,200	—	31,700	31,229.35	220.51	31,449.86	250.14
External audit costs.....	18,500	8,700	27,200	17,680.00	9,520.00	27,200.00	—
Miscellaneous supplies and services.....	70,700	83,300	141,500	62,491.02	70,788.78	133,279.80	8,220.20

*For notes relating to this statement, see section B below.

Consolidated statement of administrative and operational services
budgetary estimates, obligations incurred and unencumbered balance*

	Budget estimates			Obligations incurred			Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	
Hospitality.....	7,600	—	(200)	7,400	1,699.38	4,387.98	6,087.36
Furniture, office equipment.....	60,600	31,000	7,200	98,800	49,665.50	47,725.38	97,390.88
Transportation equipment.....	8,700	—	26,800	35,500	—	34,173.84	34,173.84
TOTAL, SECTION TWO	947,500	209,000	—	1,156,500	482,913.91	650,293.15	1,133,207.06
TOTAL, SECTIONS 1 AND 2	7,216,000	804,000	—	8,020,000	2,834,295.60	4,852,009.12	7,686,304.72

Total appropriations

	Total appropriations			Obligations incurred	Unencumbered balance
	Original	Supplementary	Revised		
Section one.....	6,268,500	595,000	6,863,500	6,553,097.66	310,402.34
Section two.....	947,500	209,000	1,156,500	1,133,207.06	23,292.94
TOTAL, SECTIONS 1 AND 2	7,216,000	804,000	8,020,000	7,686,304.72	333,695.28

CERTIFIED CORRECT

(Signed) W. G. MIDDELMANN
Comptroller

APPROVED
(Signed) Henry R. LABOUISSÉ
Executive Director

SCHEDULE A

Contributions from Governments to general resources
(including contributions receivable)

<i>Governments</i>	<i>Currency paid or pledged</i>	<i>US dollar equivalent</i>	<i>Cash contributions from Governments of UNICEF-assisted countries towards local costs of UNICEF field offices (Trust Funds)</i> <i>US dollar equivalent</i>
Afghanistan	US dollars	10,000.00	10,000.00
Algeria	Dinars	40,000.00	18,765.00
Argentina	Pesos	26,595.74	
Australia	A. dollars	430,107.53	
	US dollars	107,526.88	
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Austria	Schillings	97,554.64	
Belgium	Francs	200,000.00	
Bolivia	US dollars	7,500.00	
Brazil	Cruzeiros	80,765.22	53,771.54
British Caribbean Territories:			
Antigua	Pounds sterling	175.02	
Bahamas	Pounds sterling	2,800.34	
Barbados	US dollars	2,002.00	
Dominica	US dollars	230.00	
Grenada	US dollars	579.17	
Montserrat	US dollars	115.68	
St. Kitts	Pounds sterling	292.11	
St. Lucia	US dollars	865.00	
British Honduras	Pounds sterling	700.08	
Brunei	Pounds sterling	3,267.06	
Bulgaria	Leva	17,094.02	
Burma	Pounds sterling	56,006.72	
	Kyats		69,626.21
Byelorussian Soviet Socialist Republic	Rubles	62,500.00	
Cameroon	Francs (CFA)	20,000.00	
Canada	US dollars	1,021,992.04	
Central African Republic	Francs (CFA)	4,275.00	
Ceylon	Pounds sterling	14,701.76	
	Rupees		9,098.32
Chad	Francs (CFA)	10,204.08	
Chile	US dollars	88,653.00	
	Escudos		6,507.94
China	US dollars	10,000.00	
	N.T. dollars	20,000.00	
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Colombia	US dollars	111,072.54	
	Pesos		8,746.83
Congo (Brazzaville)	Francs (CFA)	14,285.71	
Congo (Democratic Republic of)	US dollars	23,640.00	
Costa Rica	US dollars	34,421.00	
Cuba	In kind (sugar)	70,000.00	
Cyprus	Pounds sterling	3,014.68	
Czechoslovakia	Koruny	69,444.44	
Dahomey	Francs (CFA)	1,934.00	
Denmark	Kroner	434,341.97	
Ecuador	Sucres		6,594.35
El Salvador	US dollars	20,000.00	
Ethiopia	Dollars	18,136.38	57,915.53
Federal Republic of Germany	Marks	1,500,000.00	
Finland	Markkas	93,750.00	
France	Francs	1,109,183.67	
Gabon	Francs (CFA)	5,102.04	
Gambia	Pounds sterling	1,120.14	1,120.13
Ghana	US dollars	19,525.00	1,400.00
Greece	US dollars	69,000.00	

SCHEDULE A (continued)

Contributions from Governments to general resources
(including contributions receivable)

<i>Governments</i>	<i>Currency paid or pledged</i>	<i>US dollar equivalent</i>	<i>Cash contributions from Governments of UNICEF-assisted countries towards local costs of UNICEF field offices (Trust Funds)</i> <i>US dollar equivalent</i>
Guatemala	Quetzales	30,000.00	
Guyana	US dollars	882.35	
Holy See	US dollars	1,000.00	
Honduras	US dollars	20,000.00	
Hong Kong	Pounds sterling	4,375.53	1,400.17
Hungary	Forints	8,517.89	
Iceland	Kronur	10,651.16	
India	Rupees	533,333.33	115,887.23
Iran	US dollars	275,000.00	
	Rials		45,000.00
Iraq	US dollars	69,585.00	
Ireland	Pounds	15,046.94	
Israel	US dollars	42,500.00	
Italy	Lire	320,000.00	
Ivory Coast	Francs (CFA)	10,204.08	32,653.06
Jamaica	US dollars	9,800.00	
Japan	Yen	266,200.00	
Jordan	Pounds sterling	5,600.67	2,800.34
Kenya	EA shillings	4,201.68	
Kuwait	US dollars	10,000.00	
Laos	US dollars	2,500.00	
Lebanon	Pounds	14,705.88	
Liberia	US dollars	10,000.00	
Libya	Pounds sterling	12,601.52	4,200.50
Liechtenstein	Swiss francs	1,502.16	
Luxembourg	Belgian francs	6,000.00	
Madagascar	Francs (CFA)	10,204.08	
Malaysia	Pounds sterling	51,129.47	
	Bahts		1,899.00
Mali	Francs (CFA)	15,510.20	4,897.96
Mauritania	Francs (CFA)	4,081.63	816.33
Mexico	US dollars	500,000.00	
	In kind (sera)	20,000.00	
		<hr/>	
	Pesos		35,271.99
Monaco	French francs	2,040.82	
Mongolia	US dollars	2,000.00	
Morocco	US dollars	50,000.00	18,750.00
Nepal	Rupees	1,017.76	
Netherlands	Guilders	166,666.67	
New Zealand	Pounds	208,565.07	
Nicaragua	US dollars	10,000.00	
Niger	Francs (CFA)	8,163.27	
Nigeria	Pounds sterling	42,005.04	
Norway	Kroner	536,043.06	
Pakistan	Rupees	98,698.03	65,644.69
	Pounds sterling	37,738.90	
		<hr/>	
Panama	US dollars	15,000.00	
Peru	Soles	89,552.24	
Philippines	Pesos	110,103.63	70,854.91
Poland	Zlotys	150,000.00	
Republic of Korea	Won	10,231.48	15,000.00
	US dollars	5,000.00	
		<hr/>	

SCHEDULE A (continued)

**Contributions from Governments to general resources
(including contributions receivable)**

<i>Governments</i>	<i>Currency paid or pledged</i>	<i>US dollar equivalent</i>		<i>Cash contributions from Governments of UNICEF-assisted countries towards local costs of UNICEF field offices (Trust Funds)</i> <i>US dollar equivalent</i>
Republic of Viet-Nam	Piastres	16,500.00		233.84
	US dollars	8,500.00	25,000.00	
Romania	Lei		25,000.00	
Saudi Arabia	US dollars		20,000.00	10,000.00
Senegal	Francs (CFA)		10,204.08	10,204.08
Sierra Leone	Pounds sterling		11,201.34	
Singapore	Pounds sterling		6,534.12	
	Bahts			677.86
South Africa	Rands		50,329.54	
Spain	Pesetas		100,000.00	
Sudan	Pounds sterling		13,039.40	
Sweden	Kronor		1,502,906.98	
Switzerland	Francs		439,814.81	
Syrian Arab Republic	Pounds		12,534.73	2,439.02
Thailand	In kind (rice)	149,273.08		
	Bahts	75,000.00	224,273.08	35,144.23
Togo	Francs (CFA)		2,857.14	
Trinidad and Tobago	US dollars		7,000.00	
Tunisia	US dollars		21,760.00	
	Algerian dinars			7,579.94
Turkey	Liras		194,444.44	87,555.56
Uganda	EA shillings		11,204.48	
Ukrainian Soviet Socialist Republic	Rubles		125,000.00	
Union of Soviet Socialist Republics	Rubles		675,000.00	
United Arab Republic	Pounds		129,150.00	26,547.50
United Kingdom of Great Britain and Northern Ireland	Pounds sterling		1,120,134.42	
United Republic of Tanzania	EA shillings		5,602.24	
United States of America	Dollars		11,935,616.00	
Upper Volta	Francs (CFA)		8,163.26	
Venezuela	US dollars		1,000.00	
Yugoslavia	New dinars		200,000.00	
			<u>26,640,204.26</u>	<u>839,004.06</u>

NOTE: In addition to the cash funds stated above, a number of Governments gave free services (Ethiopia, Guatemala, Nigeria, Pakistan, Republic of Korea, Republic of Vietnam, Thailand) no valuation of which is recorded in UNICEF accounts.

SCHEDULE B

Contributions from non-governmental sources by country

	<i>For adopted projects</i> \$	<i>For general resources</i> \$	<i>Total</i> \$
Algeria	—	46.11	46.11
Australia	189,522.84	971.75	190,494.59
Belgium	28,640.00	54,106.18	82,746.18
Brazil	—	169.82	169.82
Canada	—	461,413.56	461,413.56
Denmark	723.90	5,485.94	6,209.84
Federal Republic of Germany	—	27,122.82	27,122.82
Finland	—	215.05	215.05
France	—	309,143.58	309,143.58
India	—	445.16	445.16
Ireland	—	56,006.72	56,006.72
Israel	—	80.67	80.67
Italy	—	3,194.60	3,194.60
Ivory Coast	—	135.15	135.15
Jamaica	—	25.83	25.83
Japan	—	90,267.29	90,267.29
Lebanon	—	638.28	638.28
Libya	—	168.01	168.01
Luxembourg	—	30.76	30.76
Mexico	—	(167.00) *	(167.00) *
Monaco	—	294.04	294.04
Netherlands	59,797.35	17,120.59	76,917.94
New Zealand	194,660.74	—	194,660.74
Nigeria	—	125.19	125.19
Norway	55,045.08	42.23	55,087.31
Pakistan	—	33.81	33.81
Philippines	—	309.50	309.50
Republic of Korea	—	100.00	100.00
Senegal	—	88.65	88.65
Singapore	—	15.00	15.00
Spain	—	2,000.00	2,000.00
Sweden	75,581.40	14,656.90	90,238.30
Switzerland	—	62,951.98	62,951.98
Thailand	—	81.74	81.74
Trinidad and Tobago	—	5.80	5.80
United Kingdom of Great Britain and Northern Ireland	77,569.31	33,162.42	110,731.73
United States of America	—	2,363,941.18	2,363,941.18
Venezuela	—	465.15	465.15
Zambia	—	28.00	28.00
United Nations Secretariat	681,540.62	3,504,922.46	4,186,463.08
	—	1,815.34	1,815.34
	681,540.62	3,506,737.80	4,188,278.42

*Adjustments relating to 1965 figures.

***Schedule C. Statement of allocations, expenditures and balances
of allocations appears overleaf***

Statement of allocations, expenditures

	<i>Allocations</i>		
	<i>Balance</i>	<i>Authorized in</i>	<i>Total for</i>
	<i>1 January 1966</i>	<i>1966</i>	<i>1966 and after</i>
	(1)	(2)	(3)
	\$	\$	\$
AREA AND COUNTRY ASSISTANCE			
<i>Africa</i>			
Algeria	656,226.95	440,534.69	1,096,761.64
Botswana	65,000.00	2,123.52	67,123.52
Burundi	80,151.46	5,039.90	85,191.36
Cameroon	63,178.46	37,376.81	100,555.27
Central African Republic	108,389.59	96,585.72	204,975.31
Chad	89,231.24	221,141.28	310,372.52
Comoro Islands	30,320.56	(730.38)	29,590.18
Congo (Brazzaville)	160,010.41	160,156.96	320,167.37
Congo (Democratic Republic of)	571,175.34	1,162.14	572,337.48
Dahomey	89,804.90	8,365.26	98,170.16
Ethiopia	556,790.37	503,143.64	1,059,934.01
Gabon	117,570.85	50,091.65	167,662.50
Gambia	42,564.33	25,387.31	67,951.64
Ghana	553,135.94	150,044.33	703,180.27
Guinea	176,947.62	187,598.48	364,546.10
Ivory Coast	292,798.25	172,097.37	464,895.62
Kenya	605,544.58	614,340.37	1,219,884.95
Lesotho	128,201.88	20,080.64	148,282.52
Liberia	72,300.88	910.99	73,211.87
Madagascar	184,135.92	230,104.59	414,240.51
Malawi	163,395.52	62,021.68	225,417.20
Mali	276,107.64	232,084.52	508,192.16
Mauritania	273,290.63	104,421.13	377,711.76
Mauritius	44,041.43	9,179.99	53,221.42
Morocco	474,540.07	320,992.38	795,532.45
Niger	135,823.20	236,760.39	372,583.59
Nigeria	1,163,649.33	868,911.56	2,032,560.89
Rwanda	126,242.02	45,508.21	171,750.23
St. Helena	160.36	113.75	274.11
Senegal	211,744.53	280,119.21	491,863.74
Seychelles	8,750.76	2,428.76	11,179.52
Sierra Leone	104,119.28	209,866.00	313,985.28
Somalia	262,654.91	96,768.27	359,423.18
Southern Rhodesia	50,000.00	—	50,000.00
Swaziland	101,018.67	16,713.31	117,731.98
Togo	117,525.24	27,289.46	144,814.70
Tunisia	634,397.50	197,278.81	831,676.31
Uganda	203,701.59	209,812.11	413,513.70
United Republic of Tanzania	201,569.57	399,091.78	600,661.35
Upper Volta	258,966.37	33,525.46	292,491.83
Zambia	204,347.66	24,613.01	228,960.67
Regional	729,946.54	297,659.03	1,027,605.57
AREA TOTAL	10,389,472.35	6,600,714.09	16,990,186.44
<i>Asia</i>			
<i>East Asia and Pakistan</i>			
Burma	856,799.81	488,612.71	1,345,412.52
Cambodia	211,599.99	301,497.76	513,097.75
China	1,049,020.31	565,905.91	1,614,926.22
French Polynesia	—	25,725.76	25,725.76
Hong Kong	28,311.00	33,585.15	61,896.15
Indonesia	1,981,371.53	20,596.18	2,001,967.71
Laos	12,417.10	76,119.03	88,536.13

and balances of allocations

Expenditures

<i>Supplies and equipment (4) \$</i>	<i>Fellowships and training grants (5) \$</i>	<i>Project personnel (6) \$</i>	<i>Other services (7) \$</i>	<i>Total (8) \$</i>	<i>Balances of allocations 31 December 1966 (9) \$</i>
173,738.19	210,351.37	15,102.26	2,403.74	401,595.56	695,166.08
20,725.51	—	—	—	20,725.51	46,398.01
28,718.38	9,988.49	—	119.61	38,826.48	46,364.88
47,429.91	8,107.78	—	—	55,537.69	45,017.58
43,332.91	3.48	49,856.81	—	93,193.20	111,782.11
52,121.89	18,798.20	14,132.20	—	85,052.29	225,320.23
1,581.22	—	—	—	1,581.22	28,008.96
121,984.11	28,559.59	51,729.41	—	202,273.11	117,894.26
11,342.52	(972.82)	74,354.57	—	84,724.27	487,613.21
32,940.48	4,991.03	57.92	—	37,989.43	60,180.73
323,087.00	189,084.25	68,825.47	—	580,996.72	478,937.29
24,995.85	540.00	42,121.92	—	67,657.77	100,004.73
3,780.17	2,900.02	—	—	6,680.19	61,271.45
313,074.88	—	—	—	313,074.88	390,105.39
64,442.49	(23.69)	8,656.16	—	73,074.96	291,471.14
186,486.57	27,681.31	19,460.64	—	233,628.52	231,267.10
357,313.87	185,817.29	24,017.78	6,295.42	573,444.36	646,440.59
19,541.54	22,590.49	13,580.80	—	55,712.83	92,569.69
8,891.22	10,288.77	89.87	—	19,269.86	53,942.01
18,080.67	17,607.64	20,427.12	—	56,115.43	358,125.08
60,310.77	8,203.56	11,226.26	—	79,740.59	145,676.61
35,245.43	122,194.04	17,320.04	—	174,759.51	333,432.65
(352.83)	61,480.26	27,420.40	—	88,547.83	289,163.93
26,255.77	—	—	—	26,255.77	26,965.65
247,511.19	108,085.37	26,787.06	5,745.34	388,128.96	407,403.49
43,406.96	32,689.48	39,090.44	—	115,186.88	257,396.71
431,153.44	61,814.35	80,159.09	—	573,126.88	1,459,434.01
32,505.11	23,300.55	826.60	—	56,632.26	115,117.97
274.11	—	—	—	274.11	—
133,337.08	3,909.80	34,879.05	81.31	172,207.24	319,656.50
5,579.28	—	—	—	5,579.28	5,600.24
93,236.10	9,273.41	11,580.63	—	114,090.14	199,895.14
47,683.12	70,844.44	13,715.57	—	132,243.13	227,180.05
—	—	—	—	—	50,000.00
28,126.75	8,879.53	16,765.59	—	53,771.87	63,960.11
39,132.02	2,721.08	810.80	—	42,663.90	102,150.80
267,946.42	77,486.26	9,898.68	4,999.52	360,330.88	471,345.43
188,839.91	34,434.01	5,757.30	700.28	229,731.50	183,782.20
337,285.79	2,718.03	876.62	12,370.19	353,250.63	247,410.72
109,054.22	5,094.52	33,695.07	—	147,843.81	144,648.02
72,013.42	25,847.98	18,459.18	—	116,320.58	112,640.09
31,411.41	75,633.83	238,751.99	—	345,797.23	681,808.34
<u>4,083,564.85</u>	<u>1,470,923.70</u>	<u>990,433.30</u>	<u>32,715.41</u>	<u>6,577,637.26</u>	<u>10,412,549.18</u>
535,670.24	20,049.38	—	—	555,719.62	789,692.90
106,391.81	68,821.44	17.14	—	175,230.39	337,867.36
695,151.14	61,564.01	104,517.46	—	861,232.61	753,693.61
25,725.76	—	—	—	25,725.76	—
6,181.04	6,991.09	—	—	13,172.13	48,724.02
14,195.23	63.00	19,338.56	—	33,596.79	1,968,370.92
28,145.03	9,593.20	224.00	—	37,962.23	50,573.90

	<i>Allocations</i>		
	<i>Balance 1 January 1966 (1) \$</i>	<i>Authorized in 1966 (2) \$</i>	<i>Total for 1966 and after (3) \$</i>
AREA AND COUNTRY ASSISTANCE (continued)			
<i>East Asia and Pakistan (continued)</i>			
Malaysia	86,695.61	61,141.48	147,837.09
Pakistan	2,554,998.60	1,524,157.03	4,079,155.63
Papua and New Guinea, Territories of	—	176,021.69	176,021.69
Philippines	723,804.32	564,358.07	1,288,162.39
Republic of Korea	349,685.55	414,531.00	764,216.55
Republic of Viet-Nam	437,915.70	244,828.30	682,744.00
Singapore	(2,096.76)	22,758.57	20,601.81
Thailand	727,527.97	680,507.14	1,408,035.11
Tonga	3,304.34	(1,021.63)	2,282.71
Western Samoa	19,279.75	(19,279.75)	—
Pacific Islands Territories	115,733.36	59,206.65	174,940.01
Regional	14,980.20	—	14,980.20
AREA TOTAL	9,171,348.38	5,239,251.05	14,410,599.43
<i>South Central Asia</i>			
Afghanistan	588,438.13	529,922.19	1,118,360.32
Ceylon	179,262.76	294,721.77	473,984.53
India	9,657,337.57	6,192,768.43	15,850,106.00
Mongolia	103,330.65	109,352.50	212,683.15
Nepal	213,554.34	131,947.92	345,502.26
AREA TOTAL	10,741,923.45	7,258,712.81	18,000,636.26
<i>Eastern Mediterranean</i>			
Aden	70,992.97	64,261.26	135,254.23
Cyprus	124,990.13	(6,333.22)	118,656.91
Iran	798,134.23	1,057,872.01	1,856,006.24
Iraq	331,326.07	512,553.76	843,879.83
Israel	10,412.72	(7,388.08)	3,024.64
Jordan	497,419.98	174,329.04	671,749.02
Lebanon	72,676.92	15,328.13	88,005.05
Libya	110,527.25	119,000.59	229,527.84
Saudi Arabia	16,257.84	12,266.82	28,524.66
Sudan	266,452.15	65,700.09	332,152.24
Syrian Arab Republic	56,166.68	11,545.20	67,711.88
Turkey	822,555.20	388,790.92	1,211,346.12
United Arab Republic	582,284.47	507,023.40	1,089,307.87
Yemen	163,593.29	58,555.49	222,148.78
AREA TOTAL	3,923,789.90	2,973,505.41	6,897,295.31
<i>Europe</i>			
Bulgaria	—	175,000.00	175,000.00
Greece	137,855.13	(14,160.64)	123,694.49
Italy	21,429.13	—	21,429.13
Malta	22,373.82	1,744.11	24,117.93
Poland	252,226.37	67,743.36	319,969.73
Spain	478,544.81	26,458.79	505,003.60
Yugoslavia	329,584.47	153,826.29	483,410.76
AREA TOTAL	1,242,013.73	410,611.91	1,652,625.64

C (continued)

Expenditures

<i>Supplies and equipment</i> (4) \$	<i>Fellowships and training grants</i> (5) \$	<i>Project personnel</i> (6) \$	<i>Other services</i> (7) \$	<i>Total</i> (8) \$	<i>Balances of allocations 31 December 1966</i> (9) \$
97,799.73	—	—	—	97,799.73	50,037.36
1,331,353.81	69,451.94	1,210.63	—	1,402,016.38	2,677,139.25
211.72	—	—	—	211.72	175,809.97
385,298.87	37,778.43	8.82	14,636.81	437,722.93	850,439.46
198,890.65	39,881.36	268.52	—	239,040.53	525,176.02
213,450.71	30,810.37	—	—	244,261.08	438,482.92
12,778.20	—	—	—	12,778.20	7,883.61
626,507.31	63,714.15	—	—	690,221.46	717,813.65
2,282.71	—	—	—	2,282.71	—
—	—	—	—	—	—
94,169.45	665.32	—	—	94,834.77	80,105.24
—	—	—	—	—	14,980.20
<u>4,374,203.41</u>	<u>409,383.69</u>	<u>125,585.13</u>	<u>14,636.81</u>	<u>4,923,809.04</u>	<u>9,486,790.39</u>
554,140.01	26,303.56	65,324.75	—	645,768.32	472,592.00
16,745.57	5,096.32	7,830.89	—	29,672.78	444,311.75
4,539,317.93	268,361.90	153,265.20	12,470.10	4,973,415.13	10,876,690.87
4,525.58	—	—	—	4,525.58	208,157.57
84,040.60	564.17	11,640.27	—	96,245.04	249,257.22
<u>5,198,769.69</u>	<u>300,325.95</u>	<u>238,061.11</u>	<u>12,470.10</u>	<u>5,749,626.85</u>	<u>12,251,009.41</u>
30,568.28	27,591.47	—	—	58,159.75	77,094.48
6,614.07	14,151.16	—	439.66	21,204.89	97,452.02
1,321,770.39	25,302.00	32,161.57	2,913.00	1,382,146.96	473,859.28
542,995.21	24,437.91	—	—	567,433.12	276,446.71
—	3,024.00	—	—	3,024.00	0.64
349,134.71	13,187.12	26,990.38	1,512.18	390,824.39	280,924.63
3,222.10	8,824.05	—	3,530.81	15,576.96	72,428.09
79,318.71	4,398.86	7,585.75	—	91,303.32	138,224.52
2,604.15	—	—	—	2,604.15	25,920.51
34,115.43	43,423.92	725.45	—	78,264.80	253,887.44
23,887.59	—	—	—	23,887.59	43,824.29
510,199.50	54,153.67	6,976.53	4,697.79	576,027.49	635,318.63
609,295.56	11,979.05	28,559.47	—	649,834.08	439,473.79
70,645.27	26,465.73	—	—	97,111.00	125,037.78
<u>3,584,370.97</u>	<u>256,938.94</u>	<u>102,999.15</u>	<u>13,093.44</u>	<u>3,957,402.50</u>	<u>2,939,892.81</u>
—	—	—	—	—	175,000.00
18,400.71	541.91	5,084.21	—	24,026.83	99,667.66
—	11,231.26	—	3,735.84	14,967.10	6,462.03
17,022.53	—	—	—	17,022.53	7,095.40
238,071.40	3,030.19	—	—	241,101.59	78,868.14
34,588.45	29,479.77	21,768.33	518.02	86,354.57	418,649.03
250,989.09	1,344.62	—	234.65	252,568.36	230,842.40
<u>559,072.18</u>	<u>45,627.75</u>	<u>26,852.54</u>	<u>4,488.51</u>	<u>636,040.98</u>	<u>1,016,584.66</u>

	<i>Allocations</i>		
	<i>Balance 1 January 1966 (1) \$</i>	<i>Authorized in 1966 (2) \$</i>	<i>Total for 1966 and after (3) \$</i>
AREA AND COUNTRY ASSISTANCE (continued)			
<i>The Americas</i>			
Argentina	459,322.43	72,799.86	532,122.29
Barbados	15,763.61	1,421.78	17,185.39
Bolivia	197,709.11	22,892.65	220,601.76
Brazil	2,950,893.71	(840,902.63)	2,109,991.08
British Honduras	30,107.76	2,798.48	32,906.24
Chile	685,576.58	(60,160.90)	625,415.68
Colombia	938,636.23	719,783.23	1,658,419.46
Costa Rica	319,965.36	119,402.65	439,368.01
Cuba	7,623.31	62,573.98	70,197.29
Dominican Republic	377,623.24	(34,476.26)	343,146.98
Ecuador	218,731.50	484,892.77	703,624.27
El Salvador	377,775.51	281,603.86	659,379.37
Guatemala	610,835.89	506,031.26	1,116,867.15
Guyana	152,705.85	8,534.57	161,240.42
Haiti	216,317.09	35,326.96	251,644.05
Honduras	345,862.10	105,461.54	451,323.64
Jamaica	96,265.52	115,780.24	212,045.76
Mexico	1,627,111.11	1,455,623.29	3,082,734.40
Nicaragua	471,864.78	18,222.79	490,087.57
Panama	286,595.66	247,526.21	534,121.87
Paraguay	618,279.61	121,745.83	740,025.44
Peru	748,300.95	267,385.36	1,015,686.31
Surinam	11,585.58	16,484.71	28,070.29
Trinidad and Tobago	35,599.60	(631.60)	34,968.00
Uruguay	76,473.28	—	76,473.28
Venezuela	205,058.78	225,495.53	430,554.31
British Caribbean Territories:			
Antigua	—	26,507.97	26,507.97
Dominica	13,777.28	4,634.62	18,411.90
Grenada	6,893.66	19,492.95	26,386.61
Montserrat	8,859.34	12,518.26	21,377.60
St. Kitts-Nevis-Anguilla	12,275.19	5,641.37	17,916.56
St. Lucia	11,675.22	6,001.67	17,676.89
St. Vincent	2,717.91	30,644.83	33,362.74
Turks and Caicos Islands	—	246.11	246.11
Regional	727,933.59	126,959.80	854,893.39
AREA TOTAL	12,866,716.34	4,188,263.74	17,054,980.08
TOTAL FOR ALL AREAS	48,335,264.15	26,671,059.01	75,006,323.16
GENERAL ASSISTANCE			
Country planning and programme development	176,488.03	500,000.00	676,488.03
Development of protein-rich foods for children	178,319.94	156,571.86	334,891.80
Fellowships — Calcutta Training Centre	26,071.60	25,200.00	51,271.60
International Children's Centre, Paris and paediatric training (United Kingdom, Poland and Turkey)	453,029.00	536,000.00	989,029.00
Nutrition and dairy training	508,639.31	110,246.63	618,885.94
Nutrition personnel	148,459.08	(559,736.73)	(411,277.65)
Planning for children and youth in national development and related activities	190,620.23	141,330.75	331,950.98
Freight on milk	448,708.38	607,797.42	1,056,505.80
Freight on supplies	2,229,815.69	(1,106,813.22)	1,123,002.47
Emergencies	94,030.81	(4,640.00)	89,390.81
Operational services	2,622,750.06	4,935,784.06	7,558,534.12
ADMINISTRATIVE COSTS	1,103,553.95	3,278,616.65	4,382,170.60
TOTALS	56,515,750.23	35,291,416.43	91,807,166.66

Expenditures

<i>Supplies and equipment</i> (4) \$	<i>Fellowships and training grants</i> (5) \$	<i>Project personnel</i> (6) \$	<i>Other services</i> (7) \$	<i>Total</i> (8) \$	<i>Balances of allocations 31 December 1966</i> (9) \$
167,463.57	49,452.06	—	—	216,915.63	315,206.66
13,876.52	—	—	—	13,876.52	3,308.87
6,353.36	77,133.55	13,219.25	—	96,706.16	123,895.60
54,825.65	307,387.55	78,059.18	—	440,272.38	1,669,718.70
27,731.30	—	—	—	27,731.30	5,174.94
217,520.55	26,230.67	7,684.37	—	251,435.59	373,980.09
487,881.28	175,873.84	31,151.68	—	694,906.80	963,512.66
70,178.24	29,568.71	(1,782.85)	—	97,964.10	341,403.91
15,940.37	—	—	—	15,940.37	54,256.92
104,699.23	5,320.40	—	—	110,019.63	233,127.35
81,554.16	61,880.70	1,179.93	—	144,614.79	559,009.48
376,485.38	17,398.40	14,022.79	—	407,906.57	251,472.80
429,213.46	52,879.58	2,054.45	(4.40)	484,143.09	632,724.06
68,657.35	5,866.50	—	—	74,523.85	86,716.57
171,168.68	10,376.62	426.40	—	181,971.70	69,672.35
250,734.48	16,481.49	7,945.70	(204.04)	274,957.63	176,366.01
93,664.47	9.90	—	—	93,674.37	118,371.39
386,766.81	144,750.00	—	—	531,516.81	2,551,217.59
177,363.30	25,889.14	252.00	—	203,504.44	286,583.13
252,073.01	31,264.79	3,812.88	—	287,150.68	246,971.19
189,722.09	59,424.66	11,002.40	—	260,149.15	479,876.29
239,654.20	165,635.31	50,535.71	—	455,825.22	559,861.09
16,726.02	—	—	—	16,726.02	11,344.27
1,658.14	6,902.23	—	—	8,560.37	26,407.63
—	—	—	—	—	76,473.28
200,036.32	—	—	—	200,036.32	230,517.99
5,590.69	—	—	—	5,590.69	20,917.28
7,266.02	—	—	—	7,266.02	11,145.88
5,702.47	5.64	—	—	5,708.11	20,678.50
518.26	5.64	—	—	523.90	20,853.70
6,685.36	582.33	—	—	7,267.69	10,648.87
5,482.03	1,548.87	—	—	7,030.90	10,645.99
4,238.46	—	—	—	4,238.46	29,124.28
246.11	—	—	—	246.11	—
9,338.99	278,104.13	117,652.19	—	405,095.31	449,798.08
4,147,016.33	1,549,972.71	337,216.08	(208.44)	6,033,996.68	11,020,983.40
21,946,997.43	4,033,172.74	1,821,147.31	77,195.83	27,878,513.31	47,127,809.85
1,210.54	4,748.51	139,222.17	286.37	145,467.59	531,020.44
87,428.88	37,069.03	6,587.92	11,198.65	142,284.48	192,607.32
—	64,477.03	—	5.93	64,482.96	(13,211.36)
—	13,979.72	1,464.80	400,000.00	415,444.52	573,584.48
8,121.04	170,776.89	13,766.52	9,120.39	201,784.84	417,101.10
—	(73,385.11)	(460,755.81)	—	(534,140.92)	122,863.27
400.22	21,166.65	143,654.82	3,073.47	168,295.16	163,655.82
—	—	—	—	—	1,056,505.80
—	—	—	—	—	1,123,002.47
—	—	—	—	—	89,390.81
—	—	—	4,852,009.12	4,852,009.12	2,706,525.00
—	—	—	2,834,295.60	2,834,295.60	1,547,875.00
22,044,158.11	4,272,005.46	1,665,087.73	8,187,185.36	36,168,436.66	55,638,730.00

SCHEDULE D

Short-term investments

	\$	\$	Interest (per cent)
<i>Deposits with banks</i>			
<i>Deposits at seven days' notice, in US dollars</i>			
Chase Manhattan Bank, Paris	150,000.00		
Chase Manhattan Bank, New York	120,408.12		
Bankers Trust Company, New York	90,066.37		
Chemical Bank New York Trust Company, New York	44,932.10		
Manufacturer's Hanover Trust Company, New York	9,201.81		
Irving Trust Company, New York	8,395.55	423,003.95	4.71
<i>Maurice Pate Memorial Fund</i>			
Franklin National Bank, New York	62,607.59	62,607.59	4.00
<i>Time deposits (due from January to March 1967)</i>			
Chase Manhattan Bank, New York	2,500,000.00		
Bankers Trust Company, New York	1,000,000.00		
Chemical Bank New York Trust Company, New York	1,000,000.00		
Irving Trust Company, New York	1,000,000.00		
Manufacturer's Hanover Trust Company, New York	1,000,000.00		
Bankers Trust Company, London	250,000.00	6,750,000.00	5.58
	<hr/>		
TOTAL BANK DEPOSITS IN US CURRENCY	7,235,611.54		
	<hr/> <hr/>		
<i>Deposits at call and seven days' notice in other currencies</i>			
Chase Manhattan Bank, Paris	489,795.90		
Bank of London and South America Ltd., London . . .	387,795.85		
Bankers Trust Company, London	280,033.60		
Banco de Mexico, Mexico City	240,000.00		
Morgan Grenfell & Co. Limited, London	37,804.54		
Christiania Bank og Kreditkasse, Oslo	37,087.92		
Provincial Bank of Ireland, Dublin	21,002.52	1,493,520.33	5.29
<i>Time deposits (due from January to March 1967)</i>			
Bank of London and South America Ltd., London . . .	1,322,857.47		
Bankers Trust Company, London	1,163,193.47		
Central Bank of India Ltd., New Delhi	466,666.66		
Chase Manhattan Bank, Paris	306,122.44		
Banco di Roma, Rome	240,000.00		
Stockholm Enskilda Bank	155,038.76		
Creditanstalt Bankverein, Vienna	96,786.69		
Bank of New Zealand, Wellington	41,713.01		
First National City Bank, Buenos Aires	40,000.00		
Commonwealth Trading Bank of Australia, Sydney . . .	33,602.15	3,865,980.65	5.96
	<hr/>		
TOTAL BANK DEPOSITS IN OTHER CURRENCIES	5,359,500.98		
	<hr/> <hr/>		
<i>Investments in sterling</i>			
<i>United Kingdom bills (91 days)</i>			
Bank of England, due 31 January 1967			
£85,000 at cost £83,902 7s. 0d.		234,954.78	6.42
		<hr/>	<hr/>
TOTAL INVESTMENT		12,830,067.30	5.64
		<hr/> <hr/>	<hr/> <hr/>

SCHEDULE E

Contributions receivable from Governments

Governments	General resources		Local costs of field offices for 1965/1966 \$	Total contributions receivable \$
	For years prior to 1966 \$	For 1966 \$		
Afghanistan	—	10,000.00	27,000.00	37,000.00
Australia	—	537,634.41	—	537,634.41
Bolivia	600.00	7,500.00	—	8,100.00
British Caribbean Territories:				
Montserrat	—	115.68	—	115.68
St. Kitts	—	292.11	—	292.11
Brunei	—	3,267.06	—	3,267.06
Burma	—	56,006.72	—	56,006.72
Cameroon	—	20,000.00	—	20,000.00
Chad	—	10,204.08	—	10,204.08
Ceylon	—	—	2,705.51	2,705.51
Chile	31,347.00	88,653.00	—	120,000.00
China	—	30,000.00	—	30,000.00
Colombia	—	—	766.87	766.87
Costa Rica	—	34,421.00	—	34,421.00
Dominican Republic	60,000.00	—	—	60,000.00
Ecuador	3,360.84	—	—	3,360.84
El Salvador	—	20,000.00	—	20,000.00
Gabon	3,095.92	5,102.04	—	8,197.96
Gambia	—	1,120.14	1,120.13	2,240.27
Haiti	10,000.00	—	—	10,000.00
Hungary	—	8,517.89	—	8,517.89
India	—	—	40,000.00	40,000.00
Iran	5,000.00	—	22,500.00	27,500.00
Liechtenstein	—	1,500.00	—	1,500.00
Malaysia	—	—	1,899.00	1,899.00
Mauritania	—	1,632.65	816.33	2,448.98
Mexico	—	12,000.00	—	12,000.00
Nepal	—	1,008.88	—	1,008.88
New Zealand	—	208,565.07	—	208,565.07
Nigeria	—	28,003.36	—	28,003.36
Pakistan	—	136,436.93	—	136,436.93
Paraguay	90,000.00	—	—	90,000.00
Peru	26,865.67	89,552.24	—	116,417.91
Philippines	—	78,497.41	23,445.59	101,943.00
Sierra Leone	—	11,201.34	—	11,201.34
South Africa	—	50,329.54	—	50,329.54
Syrian Arab Republic	—	7,317.07	2,439.02	9,756.09
Thailand	—	75,000.00	3,293.27	78,293.27
Togo	—	2,857.14	—	2,857.14
Trinidad and Tobago	14,000.00	7,000.00	—	21,000.00
Tunisia	—	—	7,579.94	7,579.94
Uganda	—	11,204.48	—	11,204.48
United Republic of Tanzania	—	5,602.24	—	5,602.24
United States of America	263,321.00	9,086,857.00 ^a	—	9,350,178.00
Yemen	2,000.00	—	—	2,000.00
TOTAL	509,590.43	10,647,399.48	133,565.66	11,290,555.57

^aAgainst this balance, at 31 December 1966, UNICEF held irrevocable letters of credit to a value of \$5,198,321.

B. NOTES ON THE FINANCIAL STATEMENTS

Notes on statement I. Income and expenditure

INCOME

8. Income from all sources in 1966 amounted to \$35,166,311, an increase of \$2,160,989 over the previous year. Table 1 below shows the distribution of 1966 income by major source, together with comparative figures for 1965:

TABLE 1. UNICEF INCOME IN 1966 BY MAJOR SOURCE, WITH COMPARATIVE FIGURES FOR 1965

	1966		1965		Increase of 1966 over 1965	
	Amount (in thousands of US dollars)	Per- centage of total	Amount (in thousands of US dollars)	Per- centage of total	Amount (in thousands of US dollars)	Per- centage of total
Government contributions.....	26,640	75.8	26,056	78.9	584	2.2
Non-governmental contributions.....	4,188	11.9	3,744	11.4	444	11.8
Greeting Card Fund.....	2,750	7.8	2,000	6.1	750	37.5
Other income.....	1,588	4.5	1,205	3.6	383	31.8
	<u>35,166</u>	<u>100.0</u>	<u>33,005</u>	<u>100.0</u>	<u>2,161</u>	<u>6.6</u>

9. The table below shows the amount of the increase in UNICEF income each year since 1957:

TABLE 2. UNICEF INCOME FROM ALL SOURCES

(In thousands of US dollars)

	Income	Increase over previous year	Percentage increase over previous year
1957.....	20,716	—	—
1958.....	23,008	2,292	11.06
1959.....	23,820	812	3.53
1960.....	25,767	1,947	8.17
1961.....	27,945	2,178	8.45
1962.....	29,697	1,752	6.27
1963.....	32,130	2,433	8.19
1964.....	32,882	752	2.34
1965.....	33,005	123	0.37
1966.....	35,166	2,161	6.55

Contributions from Governments

10. These totalled \$26,640,204 to the general resources of UNICEF in 1966 from 119 Governments, compared with \$26,055,719 in 1965 from 117 Governments. While the Government of the United States of America again pledged a contribution of \$12 million for 1966, subject to the condition that it should not exceed 40 per cent of the total amount of governmental contributions for UNICEF, the actual amount receivable for 1966 was \$11,935,616. The difference of \$64,384 represented a refund made in respect of the year 1964, when a shortfall in contributions receivable from other Governments invoked the conditional clause attached to the contribution of the United States of America. In addition to contributions from Governments to the general resources of UNICEF, a number of Governments contributed funds to a value of \$2.9 million for additional imported supplies and equipment for the implementation of UNICEF-aided projects in their own countries, and have also provided funds equivalent to a further \$0.8 million towards the local costs of UNICEF field offices.

Contributions from non-governmental sources

11. These totalled \$4,188,278 and came from thirty-eight countries and the United Nations Secretariat. Hallowe'en collections in the United States and Canada realised \$2,791,357 compared with \$2,450,414 in 1965. Freedom-from-Hunger campaigns in Australia and New Zealand provided \$384,184 for adopted projects in comparison with \$854,398 in 1965, a reduction of \$470,214. However, collections by UNICEF National Com-

mittees for adopted projects increased from \$50,786 in 1965 to \$297,357 this year. National Committees also collected \$618,581 for the general resources of UNICEF as compared with \$285,877 in 1965. Donations from other groups and individuals totalled \$96,799 as compared with \$102,359 in 1965.

Greeting Card Fund

12. The sum of \$2,750,000 was transferred to the general resources of UNICEF in 1966, from the net profits of the 1965 greeting card campaign (\$3,238,429). This compared with a transfer in 1965 of \$2,000,000 from the net profits of the 1964 campaign (\$2,167,365). (See para. 30.)

OTHER INCOME

13. Gross income in 1966 from other sources amounted to \$1,752,764 and consisted of the following:

(a) *Income from investments.* 1966 income from this source, \$789,460, exceeded that for 1965 by \$274,654, largely due to higher interest rates prevailing during the year. Apart from interest on United Kingdom Treasury Bills (\$32,142), this income was derived entirely from short-term deposit and at-call accounts with banks (\$757,318).

(b) *Income from staff assessment plan.* Net income of \$751,133 exceeded the 1965 total of \$647,182 by the amount of \$103,951.

(c) *Income from agency procurement commission.* As in 1965, the amount reimbursed to UNICEF by UNRWA totalled \$20,000, of which \$4,500 was considered in reimbursement of administrative costs and \$15,500 in reimbursement of the costs of operational services.

(d) *Miscellaneous income.* This totalled \$192,170, a reduction of \$124,726 from the 1965 amount, and consisted mainly of sales of surplus property which realised \$135,256, and cancelled 1965 administrative obligations and refunds related thereto amounting to \$29,159. The balance of \$27,755 was in respect of sundry commissions, discounts, refund from carriers, etc.

(e) *Difference on exchange.* This account showed a net debit balance of \$164,935, due mainly to the devaluation of some currencies during the year.

EXPENDITURE

14. Expenditure in 1966 totalled \$36,168,437, an increase of \$4,318,152 over the previous year. The following table gives expenditures in summarized form by main categories for the years 1964, 1965 and 1966:

TABLE 3. COMPARISON OF EXPENDITURE BY MAIN CATEGORIES

(In US dollars)

	1964 ^a	1965 ^a	1966
Supplies and equipment (inclusive of freight).....	28,024,238	19,668,058	22,044,158
Fellowships and training grants.....	2,885,096	3,176,008	4,272,005
Project personnel.....	1,200,951	1,547,936	1,665,088
Other non-supply assistance.....	495,111	501,387	500,881
Operational services (gross).....	4,129,708	4,500,050	4,852,009
TOTAL ASSISTANCE EXPENDITURE	36,735,104	29,393,439	33,334,141
Administrative costs (gross).....	2,235,487	2,456,846	2,834,296
TOTAL EXPENDITURE	38,970,591	31,850,285	36,168,437

^aAdjusted for undistributed charges for comparison with 1966.

Notes on statement II. Financial position

LIABILITIES

Allocations approved

15. Unfulfilled allocations approved by the Executive Board totalled \$55,638,730 at 31 December 1966 and details of these are given in column 9 of schedule C. In accordance with financial procedures adopted in June 1963, allocations to an amount of \$21,995,319 or 39.5 per cent of the total of unfulfilled allocations are to be financed from future income. In order to provide comparative figures for 1964 and 1965, the unfulfilled balances of allocations at 31 December in these two years are shown without deduction of undistributed charges in the table below.

TABLE 4
(In US dollars)

	1964	1965	1966
Unfulfilled balances of allocations at 31 December	55,932,674	56,515,750	55,638,730
Allocations to be financed from future income at 31 December	22,442,174	21,870,213	21,995,319
Percentage of allocations to be financed from future income to total unfulfilled allocations at 31 December	40.1	38.7	39.5

Accounts payable and unliquidated obligations

16. These amounted to \$2,819,324 at 31 December 1966 compared with \$2,326,446 at 31 December 1965. The main items included in the total were, in round figures: (a) accounts payable for supplies and equipment shipped and freight thereon (\$1,494,000); (b) amounts due to Governments and governmental agencies (\$585,000); (c) amounts due to the United Nations and related agencies (\$223,000); (d) amounts owed to staff members under the Tax Equalization Fund (\$249,000) and (e) budgetary obligations outstanding (\$221,000).

17. At 31 December 1966 there were outstanding contractual commitments totalling \$7.6 million for supplies and equipment ordered against unfulfilled allocations, the deliveries of which had not been effected at that date.

Trust Funds: Governments

18. These funds amounted to \$3,787,796 at 31 December 1966 and consisted of unexpended balances of contributions made to UNICEF by assisted Governments (a) towards the implementation of UNICEF-aided projects for additional imported supplies and equipment; and (b) towards the local costs of UNICEF field offices. The table below gives a summary of the 1966 transactions for these two groups of funds.

TABLE 5. TRUST FUNDS: GOVERNMENTS — SUMMARY OF 1966 TRANSACTIONS

	Contributions		Total \$
	To UNICEF-aided projects \$	To local costs of UNICEF field offices \$	
Balances 1 January 1966	4,010,011.31	191,465.93	4,201,477.24
<i>Receipts</i>			
Funds received during year	2,925,324.64	839,004.06	3,764,328.70
TOTAL	6,935,335.95	1,030,469.99	7,965,805.94
<i>Disbursements</i>			
Expenditure during year	3,390,943.64	763,243.69	4,154,187.33
Funds returned	23,822.65	—	23,822.65
TOTAL	3,414,766.29	763,243.69	4,178,009.98
Balances 31 December 1966	3,520,569.66	267,226.30	3,787,795.96

UNRWA agency procurement account

19. The balance of this account at 31 December 1966 of \$166,330 represented net funds made available to UNICEF by UNRWA for procurement operations on behalf of this agency for an annual fee of \$20,000 under an agreement made in 1951. No UNICEF funds are employed in these procurement operations. A new agreement has been signed with UNRWA effective 1 January 1967, modifying the type of operations that UNICEF will undertake on behalf of this agency. The future annual fee for UNICEF's services will be \$10,000.

Maurice Pate Memorial Fund

20. Established by the Executive Board in 1966 (E/ICEF/542, paras. 76-83) to strengthen regional training facilities in fields benefiting children, the funds available at 31 December 1966 amounted to \$62,608.

To the initial credit of \$54,651 from the Nobel Peace Prize Award has been added \$7,368 from contributions in memory of Maurice Pate and other special contributions, and \$589 bank interest on the funds which are invested separately (see schedule D).

Public Information Revolving Fund

21. The balance of \$147,090 carried forward to 1967 represents the uncommitted funds at 31 December 1966. Of this sum \$80,233 was credited at year end from the sales of UNICEF engagement calendars in 1966 under the sharing agreement. Particulars of the revised method of operation of this Revolving Fund were given to the Executive Board at the May 1966 session (E/ICEF/AB/L.60, p. 41) and approved at that time.

Reserve for insurance

22. A reserve for insurance of \$200,000 was established in November 1950 when UNICEF adopted a policy of self-insurance. On the recommendation of the Board of Auditors, the reserve was to be restored annually to the level of \$200,000, and a transfer of \$2,160 was required for this purpose in 1966. No major loss occurred during 1966.

ASSETS

Cash on hand, in transit and at banks

23. At 31 December 1966 these funds totalled \$6,177,513 including funds held in special bank accounts and administered on behalf of UNRWA amounting to \$81,228. The UNICEF cash funds totalling \$6,096,285 (\$6,373,842 at 31 December 1965) included holdings in United States currency of \$1,064,042 and in eighteen other convertible currencies of \$1,420,153. The remaining holdings of \$3,612,090 were in forty-two currencies. These were held for procurement, freight and other expenditures in the contributed currencies. Funds in currencies other than United States dollars were converted in the accounts at rates of exchange in effect on 31 December 1966 as established by the United Nations.

Short-term investments

24. At 31 December 1966 these amounted to \$12,830,067 and consisted of time deposits with banks totalling \$12,595,112 and United Kingdom Treasury Bills at cost value of \$234,955. Of the time deposits with banks, \$7,235,612 were in US dollars compared with \$5,571,172 at 31 December 1965. Schedule D gives further particulars of the individual investments at 31 December 1966 on which the average yield was 5.64 per cent compared with 4.53 per cent on 31 December 1965 holdings.

Contributions receivable from Governments

25. These totalled \$11,290,556 at 31 December 1966 and schedule E gives a detailed listing of the contributions receivable by country.

Deposits with governmental agencies and suppliers

26. These amounted to \$2,218,673 at 31 December 1966. The main items included in the total, in round figures, were (a) deposits against future delivery of supplies with governmental agencies in Australia, Canada, Japan and New Zealand totalling \$654,000; (b) with private concerns in the United States of America, Asia and Europe totalling \$284,000; (c) an interest-bearing deposit with the National Provident Fund in New Zealand of \$227,800; and (d) advances totalling \$1,052,000 with governmental departments as prepayment for stipends and training grants.

Accounts receivable, advances, deposits, etc.

27. These amounted to \$2,773,894 at 31 December 1966 compared with \$3,485,272 at 31 December 1965. The main items included in the total were, in round figures: (a) contributions collected by UNICEF Committees (United States of America \$1,300,000, Canada \$400,000); (b) Freedom-from-Hunger campaign income in New Zealand (\$166,800); (c) amounts advanced to United Nations organizations for fellowships and other projects (\$351,000); (d) prepayment for supplies awaiting shipment (\$213,300); and (e) freight and insurance claims (\$97,500).

Supplies in warehouses and in transit

28. Included in accounts of previous years as undistributed charges and deducted from allocations unfulfilled at year end, these totalled \$4,883,350 and comprised stocks in the Copenhagen Packing and Assembly Centre (\$3,732,065) and in transit thereto (\$325,307), stocks of technical grade DDT from the Union of Soviet Socialist Republics, in course of processing (\$653,142) and other stocks mostly stored with suppliers (\$172,836).

Custodial investments (UNRWA)

29. The 31 December 1966 balance of \$99,745 was in respect of funds held in trust by UNICEF on behalf of UNRWA, and placed on a short-term bank deposit account until needed.

Advance to Greeting Card Fund

30. Although the working capital of the Greeting Card Fund was increased to \$1,587,829 at 30 April 1966 (E/ICEF/AB/L.65, p. 20), a further temporary advance of funds in excess of this figure was required to cover expanding operations of the 1966 campaign. The advance of \$552,762 at 31 December 1966 has been subsequently refunded from proceeds of sales from the 1966 campaign.

Notes on statement III. Administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance

31. Expenditure for 1966 for administrative and operational services costs on a "gross" basis totalled \$7,686,305 (compared with \$6,956,896 in 1965) against total appropriations approved by the Executive Board including supplementary appropriations amounting to \$8,020,000. The unobligated balances of appropriations totalling \$333,695 have been cancelled.

32. Budgetary estimates approved by the Executive Board at its May 1966 session (E/ICEF/AB/L.45) have been revised in accordance with the authority given at that time. No transfers between sections one and two have been made.

33. Operational services consist of (a) cost of personnel and related services of offices of Resident Directors and UNICEF representatives; (b) cost of personnel and related services of food conservation engineering; and (c) cost of personnel and related services of the procurement and shipping operations.

34. To establish the "net" administrative and operational services costs, net income from the staff assessment plan and from procurement commission paid to UNICEF must be deducted from the gross expenditure shown in statement III.

35. The following table presents a summary of revised budgetary estimates, obligations incurred, both gross and net, and the unobligated balances of estimates for each of the eight organizational budget units. Details by organizational budget unit are included in the appendix, table 3.

TABLE 6. BUDGETARY ESTIMATES — ADMINISTRATIVE COSTS AND COSTS OF OPERATIONAL SERVICES

	Revised budgetary estimates \$	Obligations incurred			Percentage of obligations incurred to budgetary estimates %	Un- obligated balances of estimates \$
		Adminis- tration \$	Operational services \$	Total \$		
I. International staff costs	4,294,000	1,419,511	2,786,329	4,205,840	97.9	88,160
II. Local costs						
(a) New York Headquarters	1,616,700	1,111,739	488,931	1,600,670	99.0	16,030
(b) Field Offices						
1. Africa, South of the Sahara	519,800	—	456,076	456,076	87.7	63,724
2. The Americas	279,600	—	263,104	263,104	94.1	16,496
3. East Asia and Pakistan (Bangkok)	241,100	—	229,241	229,241	95.1	11,859
4. Eastern Mediterranean	177,900	—	143,858	143,858	80.9	34,042
5. Europe and North Africa	723,700	303,046	340,168	643,214	88.9	80,486
6. South Central Asia (New Delhi)	167,200	—	144,302	144,302	86.3	22,898
GROSS TOTAL	<u>8,020,000</u>	<u>2,834,296</u>	<u>4,852,009</u>	<u>7,686,305</u>	<u>95.8</u>	<u>333,695</u>
Less:						
Staff assessment plan		(225,340)	(525,793)	(751,133)		
Agency procurement commission		(4,500)	(15,500)	(20,000)		
OBLIGATIONS INCURRED (net)		<u>2,604,456</u>	<u>4,310,716</u>	<u>6,915,172</u>		

36. Net total expenditure for 1966 (gross expenditure as shown on statement I, \$36,168,437, less income from staff assessment plan \$751,133 and agency procurement commission \$20,000) amounted to \$35,397,304.

Net operational services expenditure of \$4,310,716 represented 12.18 per cent and administrative expenditure of \$2,604,456, 7.36 per cent of the net total expenditure. The table below sets out a comparison with the figures for the years 1964 and 1965 which have been adjusted for the undistributed charges factor for this purpose:

TABLE 7. COMPARISON OF EXPENDITURE ON ASSISTANCE, OPERATIONAL SERVICES AND ADMINISTRATION TO TOTAL EXPENDITURE

	1964		1965		1966	
	\$	Per cent	\$	Per cent	\$	Per cent
Programme expenditure	32,605,396	85.06	24,893,390	79.83	28,482,132	80.46
Operational services (net)	3,682,918	9.61	4,036,555	12.94	4,310,716	12.18
	36,288,314	94.67	28,929,945	92.77	32,792,848	92.64
Administrative expenditure (net)	2,043,807	5.33	2,253,159	7.23	2,604,456	7.36
TOTAL	38,332,121	100.00	31,183,104	100.00	35,397,304	100.00

31 March 1967

(Signed) Henry R. LABOUISSÉ
Executive Director

APPENDIX

Statistics and other data

1. This comprises tables giving statistical and other data concerning UNICEF's activities, which although not forming part of the financial statements have been provided in past years for information purposes. In addition, details of estimates and obligations incurred within the administrative and operational services budget are included in respect of international staff costs and local costs for the seven main organizational units of the secretariat.

- A. Contributions from Governments for 1964, 1965 and 1966;
- B. Contributions from non-governmental sources for the years 1962, through 1966;
- C. Budgetary estimates, obligations incurred and unencumbered balances of estimates for 1966;
 - I. International staff costs;
 - II. Local costs:
 - (a) New York Headquarters;
 - (b) Field Offices:
 - 1. Africa, South of the Sahara;
 - 2. The Americas;
 - 3. East Asia and Pakistan (Bangkok);
 - 4. Eastern Mediterranean;
 - 5. Europe and North Africa;
 - 6. South Central Asia (New Delhi);
- D. Summary of allocations approved by the Executive Board in 1966 by programme and geographical area;
- E. Summary of unfulfilled balances of approved allocations at 31 December 1966 by programme and geographical area;
- F. Summary of formal commitments outstanding at 31 December 1966 approved by the Executive Board by programme and geographical area;
- G. Programme expenditures 1964, 1965 and 1966:
 - (i) Programme expenditures by programme;
 - (ii) Programme expenditures by main type of supply;
 - (iii) Bulk commodities shipped;
- H. Internal matching.

TABLE A. CONTRIBUTIONS FROM GOVERNMENTS FOR 1964, 1965 AND 1966
(Including contributions receivable)

For each of the three years, column 1 refers to contributions to general resources, and column 2 to cash contributions from Governments of UNICEF-assisted countries towards local costs of UNICEF field offices (Trust Funds)

(In thousands of US dollar equivalents)

Governments	1964		1965		1966	
	General resources (1)	Local costs (2)	General resources (1)	Local costs (2)	General resources (1)	Local costs (2)
Afghanistan	10.0	3.5	10.0	27.0	10.0	10.0
Algeria	35.0	3.5	40.0	32.1	40.0	18.8
Argentina	71.4	—	56.2	—	26.6	—
Australia	537.6	—	537.6	—	537.6	—
Austria	96.2	—	97.4	—	97.6	—
Belgium	200.0	—	200.0	—	200.0	—
Bolivia	5.0	—	5.0	—	7.5	—
Brazil	274.2	8.7	94.4	17.6	80.8	53.8
British Caribbean Territories:						
Antigua	0.2	—	0.2	—	0.2	—
Bahamas	2.8	—	2.8	—	2.8	—
Barbados	2.0	—	—	—	2.0	—
Dominica	0.2	—	0.1	—	0.2	—
Grenada	0.6	—	—	—	0.6	—
Montserrat	—	—	—	—	0.1	—
St. Kitts	0.3	—	—	—	0.3	—
St. Lucia	0.9	—	—	—	0.9	—
St. Vincent	—	—	0.4	—	—	—
British Honduras	0.7	—	0.7	—	0.7	—

TABLE A. CONTRIBUTIONS FROM GOVERNMENTS FOR 1964, 1965 AND 1966 (continued)

(Including contributions receivable)
(In thousands of US dollar equivalents)

Governments	1964		1965		1966	
	General resources (1)	Local costs (2)	General resources (1)	Local costs (2)	General resources (1)	Local costs (2)
Brunei	3.3	—	3.3	—	3.3	—
Bulgaria	4.3	—	12.8	—	17.1	—
Burma	56.0	66.0	56.0	58.0	56.0	69.6
Byelorussian Soviet Socialist Republic	62.5	—	62.5	—	62.5	—
Cambodia	5.0	—	—	—	—	—
Cameroon	13.3	—	13.3	—	20.0	—
Canada	739.9	—	921.7	—	1,022.0	—
Central African Republic	4.3	—	—	—	4.3	—
Ceylon	14.7	3.3	14.7	4.2	14.7	9.1
Chad	6.1	—	10.2	—	10.2	—
Chile	80.0	1.6	80.0	2.7	88.7	6.5
China	15.0	—	22.5	—	30.0	—
Colombia	150.0	11.6	154.7	9.1	111.1	8.7
Congo (Brazzaville)	14.3	—	14.3	—	14.3	—
Congo, Democratic Republic of	18.0	—	21.8	—	23.6	—
Costa Rica	30.0	—	25.6	—	34.4	—
Cuba	70.0	—	70.0	—	70.0	—
Cyprus	2.0	—	2.0	—	3.0	—
Czechoslovakia	52.1	—	69.4	—	69.4	—
Dahomey	5.0	—	6.9	—	1.9	—
Denmark	202.7	—	256.3	—	434.3	—
Dominican Republic	40.0	—	—	—	—	—
Ecuador	23.7	1.6	20.0	—	—	6.6
El Salvador	20.0	—	—	—	20.0	—
Ethiopia	18.0	9.4	18.1	1.9	18.1	57.9 ^a
Federal Republic of Germany	1,500.0	—	1,509.4	—	1,500.0	—
Finland	62.5	—	93.8	—	93.8	—
France	1,109.2	—	1,109.2	—	1,109.2	—
Gabon	13.3	—	5.1	—	5.1	—
Gambia	1.1	—	1.7	1.7	1.1	1.1
Ghana	16.8	—	—	—	19.5	1.4
Greece	57.0	—	69.0	—	69.0	—
Guatemala	80.0	—	30.0	—	30.0	—
Guinea	22.2	—	22.2	—	—	—
Guyana	0.9	—	0.9	—	0.9	—
Holy See	1.0	—	1.0	—	1.0	—
Honduras	30.0	—	20.0	—	20.0	—
Hong Kong	3.5	1.6	4.4	1.8	4.4	1.4
Hungary	6.4	—	6.4	—	8.5	—
Iceland	10.7	—	10.7	—	10.7	—
India	840.0	253.7	840.0	153.1	533.3	115.9
Indonesia	110.0	1.6	—	—	—	—
Iran	275.0	55.0	275.0	22.5	275.0	45.0
Iraq	56.0	—	70.0	—	69.6	—
Ireland	12.0	—	15.0	—	15.0	—
Israel	40.0	—	40.0	—	42.5	—
Italy	192.0	—	224.0	—	320.0	—
Ivory Coast	10.2	32.7	10.2	32.7	10.2	32.7
Jamaica	8.4	—	9.8	—	9.8	—
Japan	196.2	—	236.2	—	266.2	—
Jordan	5.4	—	5.6	—	5.6	2.8
Kenya	2.8	—	2.8	—	4.2	—
Kuwait	10.0	—	10.0	—	10.0	—
Laos	1.0	—	1.0	—	2.5	—
Lebanon	14.5	—	14.7	—	14.7	—
Liberia	—	—	10.0	—	10.0	—
Libya	12.6	—	16.8	—	12.6	4.2
Liechtenstein	1.5	—	1.5	—	1.5	—
Luxembourg	6.0	—	6.0	—	6.0	—
Madagascar	10.2	—	10.2	—	10.2	—
Malawi	—	—	0.8	—	—	—
Malaysia	51.1	7.8	51.1	10.8	51.1	1.9
Mali	12.2	2.5	15.5	4.9	15.5	4.9
Mauritania	4.1	—	4.1	—	4.1	0.8
Mauritius	—	—	4.1	—	—	—
Mexico	580.0	33.3	500.0	36.3	520.0	35.3
Monaco	2.0	—	2.0	—	2.0	—
Mongolia	—	—	—	—	2.0	—

TABLE A. CONTRIBUTIONS FROM GOVERNMENTS FOR 1964, 1965 AND 1966 (continued)
(Including contributions receivable)
(In thousands of US dollar equivalents)

Governments	1964		1965		1966	
	General resources (1)	Local costs (2)	General resources (1)	Local costs (2)	General resources (1)	Local costs (2)
Morocco	25.1	13.1	50.0	18.7	50.0	18.8
Nepal	—	—	1.0	—	1.0	—
Netherlands	138.1	—	138.9	—	166.7	—
New Zealand	210.0	—	208.6	—	208.6	—
Nicaragua	10.0	—	10.0	—	10.0	—
Niger	8.2	—	8.2	—	8.2	—
Nigeria	21.0	—	42.0	—	42.0	—
Norway	450.9	—	451.9	—	536.1	—
Pakistan	136.4	82.5	136.4	61.0	136.4	65.6
Panama	15.0	—	15.0	—	15.0	—
Paraguay	30.0	—	20.0	—	—	—
Peru	89.6	—	89.5	—	89.6	—
Philippines	185.0	62.5	185.0	47.4	110.1	70.9
Poland	100.0	—	100.0	—	150.0	—
Republic of Korea	30.0	—	16.1	15.0	15.2	15.0
Republic of Viet-Nam	20.0	0.1	25.0	0.2	25.0	0.2
Romania	25.0	—	25.0	—	25.0	—
Saudi Arabia	20.0	—	20.0	—	20.0	10.0
Senegal	20.4	—	10.2	10.2	10.2	10.2
Sierra Leone	11.2	—	11.2	—	11.2	—
Singapore	6.5	0.9	6.5	0.9	6.5	0.7
South Africa	30.1	—	50.3	—	50.3	—
Spain	100.0	—	100.0	—	100.0	—
Sudan	13.1	—	13.0	—	13.0	—
Sweden	752.9	—	1,003.9	—	1,502.9	—
Switzerland	441.9	—	439.8	—	439.8	—
Syrian Arab Republic	12.5	—	12.5	—	12.5	2.4
Thailand	140.0	12.2	205.0	86.6	224.3	35.1
Togo	8.2	—	8.2	4.1	2.9	—
Trinidad and Tobago	7.0	—	7.0	—	7.0	—
Tunisia	16.6	—	19.7	14.5	21.8	7.6
Turkey	194.4	34.2	194.4	136.8	194.4	87.6
Uganda	11.2	—	11.2	—	11.2	—
Ukrainian Soviet Socialist Republic	125.0	—	125.0	—	125.0	—
Union of Soviet Socialist Republics	675.0	—	675.0	—	675.0	—
United Arab Republic	114.8	12.2	114.8	12.2	129.2	26.5
United Kingdom of Great Britain and Northern Ireland	938.0	—	1,120.1	—	1,120.1	—
United Republic of Tanzania	0.7	—	5.6	—	5.6	—
United States of America	12,000.0	—	12,000.0	—	11,935.6	—
Upper Volta	6.1	—	8.2	—	8.2	—
Venezuela	1.0	—	—	—	1.0	—
Yemen	2.0	—	2.0	—	—	—
Yugoslavia	200.0	—	200.0	—	200.0	—
Zambia	—	—	8.4	—	—	—
TOTAL	25,598.0	715.1	26,055.7	824.0	26,640.2	839.0

NOTE: In addition to the cash funds in column 2, a number of Governments gave free services (Ethiopia, Guatemala, Nigeria, Pakistan, Republic of Korea, Republic of Viet-Nam, Thailand), no valuation of which is recorded in UNICEF accounts.

*Including special contribution of \$50,379 towards the local costs of the May 1966 Executive Board meeting in Addis Ababa.

TABLE B. CONTRIBUTIONS FROM NON-GOVERNMENTAL SOURCES, BY COUNTRY, FOR THE YEARS 1962 TO 1966

(In US dollar equivalents)

Contributing country	1962	1963	1964	1965	1966
Afghanistan	80	—	—	—	—
Algeria	—	—	—	81	46
Argentina	22	84	—	13	—
Australia	—	1,121,137	318,220	120,390	190,495
Austria	—	114,801	73,771	—	—
Belgium	38,854	73,084	40,722	71,116	82,746
Brazil	2	6	—	—	170
Canada	316,057	358,951	355,959	402,716	461,413
Colombia	6	—	—	—	—
Costa Rica	37	—	—	—	—
Denmark	5,928	4,644	17,104	7,371	6,210
Federal Republic of Germany	150,951	29,235	16,989	42,024	27,123
Finland	37,617	—	—	—	215
France	956	1,270	1,429	1,174	309,143
Greece	1	—	1	—	—
Guatemala	1	—	31	—	—
Iceland	—	—	—	25	—
India	3,720	431	2,439	623	445
Indonesia	5	674	—	4	—
Iran	8	65	3	16	—
Ireland	11,459	2	15,400	44,805	56,007
Israel	22	—	—	—	81
Italy	13,502	12,315	—	34,887	3,195
Ivory Coast	—	—	—	—	135
Jamaica	—	—	59	60	26
Japan	20,000	23,015	47,389	—	90,267
Lebanon	118	360	370	264	638
Libya	—	—	—	—	168
Luxembourg	492	1,603	24	26,059	31
Madagascar	—	20	—	—	—
Mexico	120	99	107	1,907	(167) ^a
Monaco	—	—	—	—	294
Netherlands	233,911	76,303	67,325	49,118	76,918
New Zealand	39,131	256,038	347,993	381,175	194,661
Nigeria	6	354	124	60	125
Norway	4,067	1,752	2,980	2,612	55,087
Pakistan	15	2	11	13	34
Panama	10	10	—	—	—
Peru	8	64	—	19	—
Philippines	774	1,126	1,656	1,585	309
Republic of Korea	—	—	—	—	100
Saudi Arabia	—	526	—	—	—
Senegal	—	—	—	—	89
Singapore	—	—	—	5	15
Spain	136	164	221	1,160	2,000
Sweden	8,619	6,573	28,765	12,189	90,238
Switzerland	120,389	165	3,450	2,895	62,952
Thailand	228	70	419	3,036	82
Tonga	—	—	—	12	—
Trinidad and Tobago	—	—	—	—	6
Turkey	—	56	—	—	—
Uganda	56	2	3	—	—
United Arab Republic	—	16	—	40	—
United Kingdom of Great Britain and Northern Ireland	118,330	291,133	576,855	409,592	110,732
United States of America	2,617,744	2,098,692	2,210,979	2,119,224	2,363,941
Uruguay	139	606	354	—	—
Venezuela	24	248	376	—	465
Yugoslavia	25	—	27	—	—
Zambia	—	—	—	—	28
TOTAL	3,743,570	4,475,696	4,131,555	3,736,270	4,186,463
United Nations Secretariat	7,214	6,475	5,294	7,565	1,815
GRAND TOTAL	3,750,784	4,482,171	4,136,849	3,743,835	4,188,278

^aAdjustment relating to 1965 figures.

TABLE C

PART I. INTERNATIONAL STAFF COSTS

Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
(In US dollars)

	Budget estimates				Obligations incurred			Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	Total	
<i>Section one — salaries, wages and common staff costs</i>								
Established posts	2,752,600	370,000	(79,100)	3,043,500	1,139,601.04	1,903,359.95	3,042,960.99	539.01
Consultants	250,000	—	(93,000)	157,000	10,867.88	145,974.88	156,842.76	157.24
Travel and removal	90,000	—	25,000	115,000	21,714.37	73,129.24	94,843.61	20,156.39
Installation payments	45,000	—	—	45,000	3,960.00	25,801.11	29,761.11	15,238.89
Separation payments	35,000	—	20,500	55,500	27,291.71	27,888.62	55,180.33	319.67
Rental subsidies	16,000	—	14,000	30,000	—	28,516.18	28,516.18	1,483.82
Assignment allowances	100,000	—	3,000	103,000	6,883.44	95,884.82	102,768.26	231.74
Pension Fund payments	336,500	42,000	(13,500)	365,000	123,638.80	237,134.67	360,773.47	4,226.53
Repatriation grant	25,000	—	27,000	52,000	21,251.83	30,515.58	51,767.41	232.59
Dependency allowances	210,000	—	(20,000)	190,000	43,466.94	129,834.61	173,301.55	16,698.45
Compensatory payments	5,000	—	5,000	10,000	70.50	9,315.73	9,386.23	613.77
Travel on home leave	112,000	—	—	112,000	15,712.13	69,885.31	85,597.44	26,402.56
Medical insurance	15,000	—	1,000	16,000	5,052.76	9,087.84	14,140.60	1,859.40
TOTAL, SECTION ONE	3,992,100	412,000	(110,100)	4,294,000	1,419,511.40	2,786,328.54	4,205,839.94	88,160.06
GRAND TOTAL	3,992,100	412,000	(110,100)	4,294,000	1,419,511.40	2,786,328.54	4,205,839.94	88,160.06

PART II(a). LOCAL COSTS, NEW YORK HEADQUARTERS

Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
(In US dollars)

	Budget estimates				Obligations incurred			Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	Total	
<i>Section one — salaries, wages and common staff costs</i>								
Established posts	752,000	—	(22,000)	730,000	477,599.93	247,162.94	724,762.87	5,237.13
Consultants	25,000	—	—	25,000	23,060.78	—	23,060.78	1,939.22
Temporary assistance	116,000	—	9,000	125,000	101,125.13	21,243.51	122,368.64	2,631.36
Overtime	6,000	—	8,100	14,100	13,303.88	785.22	14,089.10	10.90
Travel and removal	500	—	500	1,000	704.48	—	704.48	295.52
Separation payments	10,000	—	8,300	18,300	12,168.52	5,839.95	18,008.47	291.53
Pension Fund payments	105,000	—	1,500	106,500	72,833.63	33,159.80	105,993.43	506.57
Dependency allowances	17,500	—	—	17,500	12,160.05	3,515.75	15,675.80	1,824.20
Compensatory payments	200	—	—	200	—	—	—	200.00
Travel on home leave	1,500	—	(800)	700	513.51	—	513.51	186.49
Staff welfare	200	—	200	400	317.31	—	317.31	82.69
Medical insurance	13,500	—	—	13,500	8,762.08	3,803.52	12,565.60	934.40
TOTAL, SECTION ONE	1,047,400	—	4,800	1,052,200	722,549.30	315,510.69	1,038,059.99	14,140.01

*Section two — other expenses
and permanent equipment*

Official travel.....	94,000	—	14,000	108,000	75,612.46	32,138.91	107,751.37	248.63
Communications and freight.....	59,000	8,500	18,000	85,500	55,377.96	29,872.23	85,250.19	249.81
Public Information photographic.....	30,000	—	1,200	31,200	31,111.85	12.40	31,124.25	75.75
Rent and maintenance of premises.....	2,400	77,500	(27,900)	52,000	33,673.80	18,132.04	51,805.84	194.16
Office supplies.....	21,000	—	7,400	28,400	18,292.30	9,849.47	28,141.77	258.23
Rental computer equipment.....	73,000	—	(500)	72,500	47,111.78	—	72,479.63	20.37
Public Information publications.....	20,000	—	500	20,500	20,409.51	—	20,409.51	90.49
External audit costs.....	18,500	8,700	—	27,200	17,680.00	9,520.00	27,200.00	—
Miscellaneous supplies and services.....	9,800	83,300	(5,400)	87,700	56,823.98	30,707.28	87,531.26	168.74
Hospitality.....	1,000	—	1,000	2,000	1,021.57	550.04	1,571.61	428.39
Furniture, office equipment.....	15,500	31,000	3,000	49,500	32,074.08	17,270.58	49,344.66	155.34
TOTAL, SECTION TWO	344,200	209,000	11,300	564,500	389,189.29	173,420.80	562,610.09	1,889.91
GRAND TOTAL	1,391,600	209,000	16,100	1,616,700	1,111,738.59	488,931.49	1,600,670.08	16,029.92

PART II(b). LOCAL COSTS, FIELD OFFICES — (1) AFRICA SOUTH OF SAHARA

Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
(In US dollars)

	Budget estimates			Obligations incurred			Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	
<i>Section one — salaries, wages and common staff costs</i>							
Established posts.....	245,300	—	(15,400)	229,900	—	194,341.81	35,558.19
Consultants.....	3,500	—	(100)	3,400	—	41.96	3,358.04
Temporary assistance.....	16,100	—	8,900	25,000	—	18,905.34	6,094.66
Overtime.....	2,700	—	1,000	3,700	—	2,980.83	719.17
Travel and removal.....	2,400	—	(1,000)	1,400	—	1,023.63	376.37
Installation payments.....	600	—	—	600	—	—	600.00
Separation payments.....	7,500	—	(4,100)	3,400	—	1,880.29	1,519.71
Pension Fund payments.....	36,900	—	(3,800)	33,100	—	27,374.67	5,725.33
Repatriation grant.....	—	—	600	600	—	534.25	65.75
Dependency allowances.....	4,200	—	1,400	5,600	—	5,316.06	283.94
Travel on home leave.....	800	—	100	900	—	651.84	248.16
Staff welfare.....	1,300	—	(200)	1,100	—	401.20	698.80
Medical insurance.....	3,200	—	400	3,600	—	1,678.58	1,921.42
Subsidies, local budget.....	—	24,900	2,600	27,500	—	27,343.55	156.45
TOTAL, SECTION ONE	324,500	24,900	(9,600)	339,800	—	282,474.01	57,325.99
<i>Section two — other expenses and permanent equipment</i>							
Official travel.....	86,200	—	(7,300)	78,900	—	77,581.84	1,318.16
Communications and freight.....	26,500	—	2,600	29,100	—	28,293.35	806.65
Rent and maintenance of premises.....	24,100	—	(4,800)	19,300	—	18,765.67	534.33
Office supplies.....	11,100	—	900	12,000	—	11,482.96	517.04
Miscellaneous supplies and services.....	21,700	—	(2,500)	19,200	—	17,126.50	2,073.50

TABLE C (continued)

PART II(b). LOCAL COSTS, FIELD OFFICES — (1) AFRICA SOUTH OF THE SAHARA (continued)
 Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
 (In US dollars)

	Budget estimates			Obligations incurred			Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	
Hospitality	2,100	—	(700)	1,400	—	923.58	923.58
Furniture, office equipment	11,500	—	(4,900)	6,600	—	6,471.44	6,471.44
Transportation equipment	800	—	12,700	13,500	—	12,956.40	12,956.40
TOTAL, SECTION TWO	184,000	—	(4,000)	180,000	—	173,601.74	173,601.74
GRAND TOTAL	508,500	24,900	(13,600)	519,800	—	456,075.75	456,075.75
							6,398.26
							63,724.25

PART II(b). LOCAL COSTS, FIELD OFFICES — (2) THE AMERICAS
 Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
 (In US dollars)

	Budget estimates			Obligations incurred			Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	
Section one — salaries, wages and common staff costs							
Established posts	103,000	—	6,100	109,100	—	108,815.53	108,815.53
Consultants	2,000	—	—	2,000	—	—	—
Temporary assistance	16,300	—	3,200	19,500	—	13,726.52	13,726.52
Overtime	600	—	300	900	—	547.65	547.65
Separation payments	—	—	4,000	4,000	—	3,835.38	3,835.38
Pension Fund payments	10,000	—	2,700	12,700	—	12,234.55	12,234.55
Dependency allowances	7,500	—	500	8,000	—	7,352.69	7,352.69
Medical insurance	2,700	—	—	2,700	—	1,863.88	1,863.88
Subsidies, local budget	—	30,600	2,700	33,300	—	32,491.95	32,491.95
TOTAL, SECTION ONE	142,100	30,600	19,500	192,200	—	180,868.15	180,868.15
Section two — other expenses and permanent equipment							
Official travel	46,700	—	(11,800)	34,900	—	33,977.95	33,977.95
Communications and freight	14,700	—	(4,300)	10,400	—	9,861.52	9,861.52
Public Information photographic	300	—	—	300	—	—	—
Rent and maintenance of premises	8,000	—	4,200	12,200	—	11,943.27	11,943.27
Office supplies	5,500	—	100	5,600	—	5,287.63	5,287.63
Public Information publications	2,000	—	(2,000)	—	—	—	—
Miscellaneous supplies and services	6,000	—	(200)	5,800	—	3,821.71	3,821.71
Hospitality	1,300	—	(700)	600	—	454.44	454.44
Furniture, office equipment	12,200	—	700	12,900	—	12,609.35	12,609.35
Transportation equipment	3,000	—	1,700	4,700	—	4,280.14	4,280.14
TOTAL, SECTION TWO	99,700	—	(12,300)	87,400	—	82,236.01	82,236.01
GRAND TOTAL	241,800	30,600	7,200	279,600	—	263,104.16	263,104.16
							5,163.99
							16,495.84

PART II(b). LOCAL COSTS, FIELD OFFICES — (3) EAST ASIA — PAKISTAN REGIONAL OFFICE

Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
(In US dollars)

	Budget estimates			Obligations incurred		Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Total	
<i>Section one — salaries, wages and common staff costs</i>						
Established posts.....	79,200	—	(1,200)	78,000	77,875.75	124.25
Consultants.....	—	—	1,800	1,800	1,800.00	—
Temporary Assistance.....	11,900	—	11,100	23,000	21,542.68	1,457.32
Overtime.....	1,000	—	400	1,400	827.32	572.68
Separation payments.....	1,000	—	—	1,000	677.80	322.20
Pension Fund payments.....	19,700	—	900	20,600	18,750.73	1,849.27
Dependency allowances.....	4,700	—	(100)	4,600	4,411.18	188.82
Medical insurance.....	2,300	—	—	2,300	1,542.70	757.30
Subsidies, local budget.....	—	—	31,700	31,700	28,818.49	2,881.51
TOTAL, SECTION ONE	119,800	—	44,600	164,400	156,246.65	8,153.35
<i>Section two — other expenses and permanent equipment</i>						
Official travel.....	27,500	—	(3,300)	24,200	23,682.05	517.95
Communications and freight.....	14,200	—	(3,500)	10,700	10,326.18	373.82
Public Information photographic.....	1,500	—	(1,100)	400	359.87	40.13
Rent and maintenance of premises.....	4,000	—	100	4,100	4,073.76	26.24
Office supplies.....	10,200	—	(3,800)	6,400	6,115.97	284.03
Miscellaneous supplies and services.....	14,700	—	(4,600)	10,100	8,422.86	1,677.14
Hospitality.....	1,500	—	100	1,600	1,516.53	83.47
Furniture, office equipment.....	10,700	—	(4,000)	6,700	6,204.79	495.21
Transportation equipment.....	2,500	—	10,000	12,500	12,292.76	207.24
TOTAL, SECTION TWO	86,800	—	(10,100)	76,700	72,994.77	3,705.23
GRAND TOTAL	206,600	—	34,500	241,100	229,241.42	11,858.58

PART II(b). LOCAL COSTS, FIELD OFFICES — (4) EASTERN MEDITERRANEAN

Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
(In US dollars)

	Budget estimates			Obligations incurred		Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Total	
<i>Section one — salaries, wages and common staff costs</i>						
Established posts.....	56,500	—	4,200	60,700	44,647.26	16,052.74
Consultants.....	4,000	—	(4,000)	—	—	—
Temporary assistance.....	3,600	—	100	3,700	3,255.19	444.81
Overtime.....	500	—	100	600	352.89	247.11

TABLE C (continued)

PART II(b). LOCAL COSTS, FIELD OFFICES — (4) EASTERN MEDITERRANEAN (continued)
 Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
 (In US dollars)

	Budget estimates			Obligations incurred		Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Total	
Travel and removal.....	500	—	—	500	—	500.00
Separation payments.....	500	—	—	500	—	500.00
Pension Fund payments.....	15,500	—	500	16,000	15,798.02	201.98
Dependency allowances.....	3,800	—	200	4,000	3,376.99	623.01
Staff welfare.....	300	—	—	300	13.04	286.96
Medical insurance.....	1,400	—	600	2,000	1,893.58	106.42
Subsidies, local budget.....	—	25,300	3,900	29,200	16,385.36	12,814.64
TOTAL, SECTION ONE	86,600	25,300	5,600	117,500	85,722.33	31,777.67
<i>Section two — other expenses and permanent equipment</i>						
Official travel.....	30,200	—	(2,500)	27,700	27,347.87	352.13
Communications and freight.....	6,300	—	1,400	7,700	7,600.65	99.35
Public Information photographic.....	100	—	—	100	74.09	25.91
Rent and maintenance of premises.....	8,500	—	2,300	10,800	10,661.20	138.80
Office supplies.....	2,900	—	(100)	2,800	2,422.55	377.45
Public Information publications.....	200	—	100	300	220.51	79.49
Miscellaneous supplies and services.....	4,600	—	(700)	3,900	3,105.95	794.05
Hospitality.....	300	—	300	600	582.29	17.71
Furniture, office equipment.....	1,700	—	—	1,700	1,475.61	224.39
Transportation equipment.....	2,400	—	2,400	4,800	4,644.54	155.46
TOTAL, SECTION TWO	57,200	—	3,200	60,400	58,135.26	2,264.74
GRAND TOTAL	143,800	25,300	8,800	177,900	143,857.59	34,042.41

PART II(b). LOCAL COSTS, FIELD OFFICES — (5) EUROPE AND NORTH AFRICA

Statement of administrative and operational services, budgetary estimates, obligations incurred and unencumbered balance for the year ended 31 December 1966
 (In US dollars)

	Budget estimates			Obligations incurred		Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Total	
Established posts.....	366,000	—	13,200	379,200	163,813.49	15,727.64
Consultants.....	6,000	—	9,000	15,000	588.69	14,123.49
Temporary assistance.....	24,800	—	—	24,800	5,721.56	12,342.68
Overtime.....	1,000	—	200	1,200	1,143.20	56.80
Travel and removal.....	1,800	—	—	1,800	85.75	1,632.10
Installation payments.....	1,300	—	—	1,300	330.00	640.00
TOTAL	400,700	—	13,400	414,100	170,281.53	34,182.66

Separation payments.....	5,000	—	10,300	15,300	5,824.64	9,445.51	15,270.15	29.85	
Pension Fund payments.....	51,000	—	2,300	53,300	17,000.13	30,121.87	47,122.00	6,178.00	
Repatriation grant.....	600	—	200	800	—	715.80	715.80	84.20	
Dependency allowances.....	21,000	—	(2,900)	18,100	4,838.05	9,350.04	14,188.09	3,911.91	
Travel on home leave.....	200	—	—	200	—	54.90	54.90	145.10	
Staff welfare.....	7,600	—	—	7,600	2,695.85	4,010.19	6,706.04	893.96	
Medical insurance.....	16,200	—	(3,000)	13,200	7,279.63	4,714.29	11,993.92	1,206.08	
Subsidies, local budget.....	—	—	20,700	20,700	—	—	—	20,700.00	
TOTAL, SECTION ONE	502,500	—	50,000	552,500	209,320.99	265,507.20	474,828.19	77,671.81	
<i>Section two — other expenses and permanent equipment</i>									
Official travel.....	33,500	—	(10,100)	23,400	11,098.99	11,827.02	22,926.01	473.99	
Communications and freight.....	49,100	—	5,900	55,000	22,976.60	31,497.19	54,473.79	526.21	
Public Information photographic.....	2,500	—	300	2,800	2,744.46	—	2,744.46	55.54	
Grants to national committees.....	10,000	—	—	10,000	9,893.26	—	9,893.26	106.74	
Rent and maintenance of premises.....	21,700	—	(100)	21,600	8,532.98	13,042.54	21,575.52	24.48	
Office supplies.....	13,500	—	1,900	15,400	3,722.22	11,421.12	15,143.34	256.66	
Public Information publications.....	10,000	—	900	10,900	10,819.84	—	10,819.84	80.16	
Miscellaneous supplies and services.....	12,600	—	900	13,500	5,667.04	6,616.66	12,283.70	1,216.30	
Hospitality.....	900	—	(200)	700	677.81	9.50	687.31	12.69	
Furniture, office equipment.....	6,000	—	11,900	17,900	17,591.42	247.27	17,838.69	61.31	
TOTAL, SECTION TWO	159,800	—	11,400	171,200	93,724.62	74,661.30	168,385.92	2,814.08	
GRAND TOTAL	662,300	—	61,400	723,700	303,045.61	340,168.50	643,214.11	80,485.89	

PART II(b). LOCAL COSTS, FIELD OFFICES — (6) SOUTH CENTRAL ASIA

Statement of administrative and operational services, budgetary estimates, and obligations incurred and unencumbered balance for the year ended 31 December 1966
(In US dollars)

	Budget estimates				Obligations incurred		Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	
<i>Section one — salaries, wages and common staff costs</i>							
Established posts.....	—	—	29,200	29,200	—	28,281.74	918.26
Consultants.....	5,000	—	20,000	25,000	—	7,045.58	17,954.42
Temporary assistance.....	—	—	18,100	18,100	—	18,030.98	69.02
Overtime.....	—	—	500	500	—	83.47	416.53
Pension Fund payments.....	—	—	900	900	—	891.15	8.85
Dependency allowances.....	4,000	—	1,000	5,000	—	4,596.94	403.06
Staff welfare.....	1,000	—	—	1,000	—	1,000.00	—
Medical insurance.....	—	—	300	300	—	124.52	175.48
Subsidies, local budget.....	43,500	102,200	(74,800)	70,900	—	69,004.02	1,895.98
TOTAL, SECTION ONE	53,500	102,200	(4,800)	150,900	—	129,058.40	21,841.60

TABLE C (continued)

PART II(b). LOCAL COSTS, FIELD OFFICES — (6) SOUTH CENTRAL ASIA (continued)

Statement of administrative and operational services, budgetary estimates, and obligations incurred and unencumbered balance for the year ended 31 December 1966
(In US dollars)

	Budget estimates			Obligations incurred			Unencumbered balance
	Original	Supplementary	Subsequent adjustments	Revised	Administrative services	Operational services	
<i>Section two — other expenses and permanent equipment</i>							
Official travel.....	8,500	—	(1,500)	7,000	—	6,955.63	44.37
Communications and freight.....	1,000	—	1,200	2,200	—	2,198.35	1.65
Public Information photographic.....	500	—	(200)	300	—	152.64	147.36
Office supplies.....	1,000	—	500	1,500	—	1,150.89	349.11
Miscellaneous supplies and services.....	1,300	—	—	1,300	—	987.82	312.18
Hospitality.....	500	—	—	500	—	351.60	148.40
Furniture, office equipment.....	3,000	—	500	3,500	—	3,446.34	53.66
TOTAL, SECTION TWO	15,800	—	500	16,300	—	15,243.27	1,056.73
GRAND TOTAL	69,300	102,200	(4,300)	167,200	—	144,301.67	22,898.33

TABLE D. SUMMARY OF ALLOCATIONS APPROVED BY THE EXECUTIVE BOARD IN 1966 BY PROGRAMME AND GEOGRAPHICAL AREA
(In thousands of US dollars)

	Africa	East Asia and Pakistan	South Central Asia	Eastern Mediterranean	Europe	The Americas	Inter- regional	Total	Per cent
<i>Long-range aid</i>									
Health	2,124.9	4,068.5	3,849.8	1,826.2	6.2	4,149.3	136.2	16,161.1	58.62
Health services	1,961.9	3,070.5	2,538.8	592.7	6.2	871.3	136.2	9,177.6	33.29
Disease control	163.0	998.0	1,311.0	1,233.5	—	3,278.0	—	6,983.5	25.33
Malaria	63.0	19.0	365.0	1,233.0	—	3,192.0	—	4,872.0	17.67
BCG anti-tuberculosis vaccination	—	117.6	—	—	—	—	—	117.6	0.43
Other tuberculosis control	—	645.4	728.0	—	—	—	—	1,373.4	4.98
Trachoma	—	40.0	107.0	0.5	—	—	—	147.5	0.54
Leprosy	57.0	75.0	111.0	—	—	—	—	243.0	0.88
Other diseases	43.0	101.0	—	—	—	86.0	—	230.0	0.83
Nutrition	1,030.9	120.0	2,472.0	21.6	245.0	123.7	860.0	4,873.2	17.68
Applied nutrition	475.9	40.0	2,172.0	13.0	—	123.7	670.0	3,494.6	12.68
Milk conservation	437.0	—	300.0	8.6	219.0	—	40.0	1,004.6	3.64
High-protein food development	118.0	50.0	—	—	26.0	—	150.0	344.0	1.25
Other nutrition	—	30.0	—	—	—	—	—	30.0	0.11
Family and child welfare	726.7	235.0	14.0	190.0	—	54.0	—	1,219.7	4.42
Education	1,565.0	886.0	214.0	339.0	—	634.0	300.0	3,938.0	14.28
Vocational training	—	—	—	—	35.0	49.0	—	84.0	0.31
Integrated services	68.0	—	—	99.0	60.0	—	—	227.0	0.82
Other	—	—	—	—	—	—	1,066.3	1,066.3	3.87
TOTAL								27,569.3	100.00
Freight								2,000.0	
TOTAL, programme aid								29,569.3	
Estimated operational services for second semester of 1966 and first semester of 1967								5,580.9	
Estimated administrative costs for second semester of 1966 and first semester of 1967								3,085.5	
GRAND TOTAL, ALLOCATIONS								38,235.7	

TABLE E. SUMMARY OF UNFULFILLED BALANCES OF APPROVED ALLOCATIONS AT 31 DECEMBER 1966
BY PROGRAMME AND GEOGRAPHICAL AREA
(In thousands of US dollars)

	Africa	East Asia and Pakistan	South Central Asia	Eastern Mediterranean	Europe	The Americas	Inter- regional	Total	Per cent
<i>Long-range aid</i>									
Health	3,244.2	6,555.6	5,324.5	1,650.1	66.1	8,295.4	135.3	25,271.2	45.42
Health services	2,961.9	4,700.6	3,455.4	1,087.1	64.7	3,228.9	135.3	15,633.9	28.10
Disease control	282.3	1,855.0	1,869.1	563.0	1.4	5,066.5	—	9,637.3	17.32
Malaria	4.7	55.7	67.7	404.2	—	4,947.5	—	5,479.8	9.85
BCG anti-tuberculosis vaccination	2.0	314.1	154.5	0.3	—	—	—	470.9	0.85
Other tuberculosis control	110.3	853.7	1,137.3	58.5	1.4	55.0	—	2,216.2	3.98
Yaws/VD	65.6	160.9	—	—	—	—	—	226.5	0.41
Trachoma	4.1	176.6	286.6	42.8	—	—	—	510.1	0.92
Leprosy	92.5	223.6	223.0	4.0	—	16.3	—	559.4	1.00
Other diseases	3.1	70.4	—	53.2	—	47.7	—	174.4	0.31
Nutrition	2,561.0	563.4	5,234.2	256.9	861.3	1,148.5	728.8	11,354.1	20.40
Applied nutrition	1,816.5	231.7	4,237.7	208.7	96.3	965.1	507.1	8,063.1	14.49
Milk conservation	614.7	188.6	819.8	48.2	660.3	78.5	29.1	2,439.2	4.38
High-protein food development	129.8	80.6	122.4	—	104.7	99.5	192.6	729.6	1.31
Other nutrition	—	62.5	54.3	—	—	5.4	—	122.2	0.22

TABLE E. SUMMARY OF UNFULFILLED BALANCES OF APPROVED ALLOCATIONS AT 31 DECEMBER 1966
BY PROGRAMME AND GEOGRAPHICAL AREA (continued)

(In thousands of US dollars)

	Africa	East Asia and Pakistan	South Central Asia	Eastern Mediterranean	Europe	The Americas	Inter- regional	Total	Per cent
Family and child welfare.....	1,169.4	528.8	22.9	273.6	—	274.5	—	2,269.2	4.08
Education.....	3,197.7	1,770.5	1,398.8	599.6	12.0	1,042.4	0.3	8,021.3	14.42
Vocational training.....	191.8	68.5	357.1	16.4	39.9	104.7	—	778.4	1.40
Integrated services.....	48.2	—	—	68.8	36.8	—	—	153.8	0.28
Other.....	—	—	—	—	—	82.1	1,123.1	1,205.2	2.17
TOTAL for long-range aid	10,412.3	9,486.8	12,337.5	2,865.4	1,016.1	10,947.6	1,987.5	49,053.2	88.17
Emergency aid.....								151.6	0.27
Freight.....								49,204.8	88.44
								2,179.5	3.92
TOTAL for programme aid								51,384.3	92.36
Operational services for the first semester of 1967.....								2,706.5	4.86
Administrative costs for the first semester of 1967.....								1,547.9	2.78
Allocations approved by the Ex- ecutive Board to be fulfilled (statement II).....								55,638.7	100.00

TABLE F. SUMMARY OF FORMAL COMMITMENTS OUTSTANDING AT 31 DECEMBER 1966 APPROVED BY THE EXECUTIVE BOARD
BY PROGRAMME AND GEOGRAPHICAL AREA

(In thousands of US dollars)

	Africa	East Asia and Pakistan	South Central Asia	Eastern Mediterranean	Europe	The Americas	Inter- regional	Total	Per cent
Health.....	1,396.0	2,403.0	56.0	545.0	28.0	843.5	225.0	5,496.5	20.69
Health services.....	1,374.0	1,731.0	56.0	545.0	28.0	843.5	225.0	4,802.5	18.08
Disease control.....	22.0	672.0	—	—	—	—	—	694.0	2.61
Malaria.....	—	19.0	—	—	—	—	—	19.0	0.07
BCG anti-tuberculosis vaccination.....	—	32.0	—	—	—	—	—	32.0	0.12
Other tuberculosis control..	—	394.0	—	—	—	—	—	394.0	1.48
Leprosy.....	22.0	180.0	—	—	—	—	—	202.0	0.76
Poliomyelitis control.....	—	47.0	—	—	—	—	—	47.0	0.18
Nutrition.....	931.5	40.0	1,881.0	—	322.0	270.4	200.0	3,644.9	13.72
Applied nutrition.....	671.5	40.0	1,325.0	—	—	270.4	—	2,306.9	8.69
Milk conservation.....	260.0	—	556.0	—	322.0	—	—	1,138.0	4.28
High-protein food development	—	—	—	—	—	—	200.0	200.0	0.75
Family and child welfare.....	211.6	59.0	—	50.0	—	83.0	—	403.6	1.52
Education.....	2,880.5	680.3	1,511.0	389.0	—	1,268.0	—	6,728.8	25.33
Vocational training.....	90.0	—	—	—	—	—	—	90.0	0.34
International Children's Centre..	—	—	—	—	—	—	1,925.0	1,925.0	7.25
TOTAL	5,509.6	3,182.3	3,448.0	984.0	350.0	2,464.9	2,350.0	18,288.8	68.85
Freight.....								4,017.5	15.13
TOTAL, programme commitments								22,306.3	83.98
Estimated operational services for second semester of 1967...								2,706.5	10.19
Estimated administrative costs for second semester of 1967...								1,547.9	5.83
TOTAL, OUTSTANDING COMMITMENTS								26,560.7	100.00

Programme expenditures

2. Expenditures on programmes in 1966 amounted to \$28,482,132. The following table gives a breakdown of these expenditures by type of programme for 1966 with comparative figures for the years 1964 and 1965.

TABLE G (i). PROGRAMME EXPENDITURES BY PROGRAMME, 1964, 1965, 1966
(INCLUDING FREIGHT AS PART OF THE EXPENDITURE FOR THE RESPECTIVE PROGRAMMES)

(In thousands of US dollars)

	1964 ^a	1965 ^a	1966
A. Long-range aid			
<i>Health</i>	22,093.8	15,888.3	17,577.9
<i>Health services</i>	11,397.1	7,566.6	9,813.7
<i>Disease control</i>			
Malaria campaigns	7,264.4	5,748.7	4,871.1
BCG anti-tuberculosis vaccination	389.9	171.5	304.4
Other tuberculosis control	1,091.3	1,222.0	1,271.0
Yaws/VD	78.3	66.9	27.9
Trachoma	843.9	571.0	667.2
Leprosy	868.9	355.7	427.2
Measles vaccination	—	—	42.6
Poliomyelitis	—	—	49.5
Other diseases	160.0	185.9	103.3
	<u>10,696.7</u>	<u>8,321.7</u>	<u>7,764.2</u>
<i>Nutrition</i>			
Child feeding	270.3	620.9	66.3
Applied nutrition	2,880.0	2,095.4	2,977.9
Milk conservation	2,298.0	1,175.1	1,116.4
High-protein food development	236.4	176.6	175.3
Other nutrition	8.3	4.1	111.9
	<u>5,693.0</u>	<u>4,072.1</u>	<u>4,447.8</u>
<i>Family and child welfare</i>	1,058.1	939.0	1,039.1
<i>Education</i>	2,161.7	2,799.2	3,971.9
<i>Vocational training</i>	396.8	287.1	152.7
<i>Planning for children and youth and programme development</i>	199.2	215.7	416.0
<i>Integrated services</i>	—	—	81.2
<i>International Children's Centre, Paris</i>	400.0	400.0	400.0
TOTAL, long-range aid	32,002.6	24,601.4	28,086.6
B. Emergency aid	602.8	292.0	395.5
TOTAL, PROGRAMME EXPENDITURES	<u>32,605.4</u>	<u>24,893.4</u>	<u>28,482.1</u>

^aAdjusted for the undistributed charges factor for comparison with 1966.

3. By main types of supplies and services, these expenditures were as follows:

TABLE G (ii). PROGRAMME EXPENDITURES 1964, 1965, 1966 BY MAIN TYPE OF SUPPLY

(In thousands of US dollars)

	1964 ^a	1965 ^a	1966
DDT	3,692.1	3,149.4	2,520.5
Dieldrin	5.1	2.0	209.9
Transport — vehicles	6,104.8	3,612.4	4,655.4
Vitamin A and D capsules and vitaminization of skim milk	574.0	396.8	321.4
Foods, miscellaneous	334.3	161.8	223.5
Ophthalmic ointment	—	—	452.8
Penicillin	31.9	53.1	42.1
Textiles and blankets	80.6	(0.3)	—

TABLE G (ii). PROGRAMME EXPENDITURES 1964, 1965, 1966 BY MAIN TYPE OF SUPPLY (*continued*)
(*In thousands of US dollars*)

	1964 ^a	1965 ^a	1966
Soap	73.8	90.3	97.7
Whole milk	136.4	49.7	158.0
Equipment and supplies (other than above):			
Health services and family and child welfare	6,403.3	4,069.1	4,753.7
Disease control	2,959.1	2,543.6	2,412.2
Milk conservation and high-protein food development	1,863.2	1,035.4	909.4
Education and vocational training	1,286.4	1,150.2	1,827.4
Miscellaneous	1,189.5	755.8	967.4
Advisory services	4,581.1	5,225.7	6,438.0
TOTALS, excluding freight	29,315.6	22,295.0	25,989.4
Freight: on powdered milk	711.0	944.4	392.2
on other supplies	2,578.8	1,654.0	2,100.5
TOTALS, including freight	32,605.4	24,893.4	28,482.1

^aAdjusted for the undistributed charges factor for comparison with 1966.

Bulk commodities

4. The main types of bulk commodities shipped in 1966 are given in the table below together with comparative figures for 1964 and 1965.

TABLE G (iii). BULK COMMODITIES (MAIN TYPE)

	1964	1965	1966
	<i>Thousands of pounds</i>		
DDT (75 per cent and 100 per cent)	20,025.5	16,388.0	11,560.8
Dieldrin	4.5	76.1	233.7
Soap	1,023.2	1,010.6	1,016.1
Burghol	—	—	1,378.8
Skim milk	18,441.6	15,221.7	308.8
Skim milk fortified	8,230.9	18,049.3	11,128.3
Corn soy milk	—	—	318.7
Whole milk	915.5	674.7	1,014.2
	<i>Thousands of capsules</i>		
Vitamins A and D	359,781.0	175,475.0	218,520.0
	<i>Thousands of vials</i>		
Penicillin	286.0	309.0	443.9
	<i>Thousands of tubes</i>		
Ophthalmic ointment	—	—	4,341.2

5. The quantities of powdered milk and related supplies shown in the above table were supplied free for distribution through UNICEF to maternal and child welfare centres and schools, and are additional to the values of supplies and equipment sent to assisted countries as detailed in schedule C.

6. The United States Government provided the following supplies from surplus stocks free of cost at port of exit:

	<i>Pounds</i>
(i) Burghol	1,378,800
(ii) Powdered skim milk	308,750
(iii) Vitamin fortified powdered skim milk	11,128,332
(iv) Corn soy milk	318,650

7. Ocean freight and related charges on the above supplies, amounting to \$358,438, was paid by UNICEF.

8. The Government of Switzerland donated free ex plant 566,246 pounds of powdered whole milk, the packing and freight charges amounting to \$52,339 were paid by UNICEF.

9. To complete programme requirements for powdered whole milk, 447,984 pounds were purchased in Australia during 1966.

Internal matching

10. The provision by Governments of local funds, facilities, services, supplies, personnel and other resources for the execution of programmes aided by UNICEF is known as "internal matching". For allocations made by UNICEF in 1966 totalling \$38.2 million, in accordance with advice received, the assisted Governments undertook to spend a minimum of \$88.6 million, details of which are shown in the following table.

TABLE H. INTERNAL MATCHING
(In thousands of US dollars)

	<i>UNICEF allocations</i>	<i>Internal matching by Governments</i>
I. Programme assistance		
Africa	5,515	18,848
East Asia and Pakistan	5,309	14,858
South Central Asia	6,550	16,490
Eastern Mediterranean	2,476	11,933
Europe	346	3,524
The Americas	5,010	22,523
Assistance benefiting more than one region	4,363	425
	29,569	88,601
II. Estimated operational services costs for second semester of 1966 and first semester of 1967		
	5,581	—
III. Estimated administrative costs for second semester of 1966 and first semester of 1967		
	3,086	—
	38,236	88,601

11. In 1966 for each dollar allocated by UNICEF, the assisted Governments spent, or agreed to spend at a later date, an average of \$2.32.

C. REPORT OF THE BOARD OF AUDITORS

1. The Executive Director of the United Nations Children's Fund submitted the following statements for certification by the Board of Auditors:

- I. Statement of income and expenditure;
- II. Financial position;
- III. Statement of budgetary estimates and obligations incurred and unencumbered balance of estimates and appropriations.

2. The above statements for the year ended 31 December 1966 were examined as per the instructions and procedures consistent with those of previous years.

3. The Board took note of the changes introduced in the presentation of the statements. The Fund has for the first time submitted statement II showing the financial position of the Fund, in replacement of the statement of assets and liabilities submitted in previous years.

4. The Board is appreciative of the co-operation and assistance received in discharging its duties.

(Signed) Roger PELTOT, *Belgium*
Reginaldo MENDOZA, *Colombia*
S. M. RAZA, *Pakistan*

Part II
UNICEF GREETING CARD FUND

FOREWORD

1. For the first time the net income of the Greeting Card Fund exceeded \$3 million as a result of record sales in the 1965 campaign. The first sales, fifteen years ago, in 1950, amounted to some 130,000 cards producing a net profit of \$4,200. Sales in the second campaign year, 1951, increased to 460,000 cards with a net profit of \$16,300. In 1952 the Greeting Card Fund was established as a continuing operation, with a working capital of \$15,200.

2. The Greeting Card operation has since expanded far beyond the original expectations. Sales have climbed every year, reaching 46,500,000 cards sold in 1965 in more than 100 countries. The sale of UNICEF engagement calendars, first introduced in 1963, reached total sales of 460,000 copies last year.

3. The Greeting Card Fund has not only furnished an increasing source of income to UNICEF annually, but also has provided people all over the world with a direct link with UNICEF and the United Nations. UNICEF national committees and other voluntary groups have been the main sales agents. With staff and other costs required for sales and distribution kept at a minimum because of extensive voluntary help, a large part of what people pay for cards becomes a contribution to UNICEF.

4. In the efforts of UNICEF to raise its total income from \$35 million in 1966 to \$50 million in 1969, a substantially increased revenue is needed from government contributions, private donations and fund-raising drives. The greeting card campaign should be able to play an increasingly important part in achieving this target.

5. The greeting card operation, and its progress over the past fifteen years, would not have been possible without the devoted efforts of many thousands of volunteers. These efforts have brought benefits to millions of children in developing countries. We have every confidence that these efforts will be continued and increased in the future with even greater results. Great appreciation is also due to the numerous artists of many nationalities who generously contributed their designs for cards and calendars over the years.

(Signed) Henry R. LABOUISSÉ
Executive Director

BRIEF ACCOUNT OF THE 1965 CAMPAIGN

6. The net profit of the 1965 Greeting Card Fund campaign was \$3.2 million. This compared with a net profit of \$2.1 million in 1964. About 46.5 million cards were sold in 112 countries and territories; 460,000 calendars were sold in 85 countries and territories.

7. The tasks of producing tens of millions of greeting cards, distributing them to sales points around the world, and preparing promotional materials make it necessary to begin well in advance of the sales season. Work on the 1965 campaign actually began in 1963 with the search for art work from all over the world. All of the art work in the cards and the calendar was donated, the artists either contributing an original design or granting reproduction rights. Production of the cards and engagement calendars began in June 1964. The work time-table for major items in the 1965 campaign was as follows:

1963/early 1964	Selection of possible designs
May 1964	Meeting of international art committee and final selection
June 1964	Commencement of printing of cards and promotional materials
October/November 1964	Production of envelopes and boxes
December 1964	Printing of poster; preparation of film trailer
January/February 1965	Assembling and boxing of cards; national committees placed orders
May 1965	Initial distribution to 112 countries
August 1965	Start of sales campaign
September/October 1965	Reprinting of cards and calendars
November 1965	Intensification of publicity efforts
December 1965	End of sales campaign.

8. Computer estimating techniques were used in 1965. This made it possible to place a greater reliance on actual sales figures rather than consignment data from early in the campaign, and thus have a better basis for additional production required to meet demands at the end of the campaign. The Fund itself also assembled and boxed cards and envelopes for the first time in 1965 during critical periods. Both of these activities reduced unnecessary production and resulted in a decrease of net production cost per box sold. At the same time, the average selling price per box went up from the equivalent of US \$1.17 in 1964 to \$1.24 in 1965; this was largely due to a greater acceptance by a number of groups to sell "the prestige card" at a higher price, and the adjustment of card prices to conform with rising local costs in general. The printing of cards was done in Austria, Canada, Denmark, Switzerland and the United States. Collating (assembling and boxing of cards and envelopes), one of the most expensive steps of the entire Greeting Card production, was done in Canada, Denmark, the United Kingdom and the United States. The location of printers and of collation points was chosen in the light of cost considerations, including proximity to the major selling points; this brought about an economy in shipment and a reduction in delivery time.

9. Among the promotion items produced for the 1965 campaign (exclusive of those produced directly by the national committees) were the following:

	<i>Number</i>
Greeting Card brochures (14 languages, 21 versions)	5,900,000
Posters (3 languages and blanks for local text)	105,500
Glossy photos of cards for press reproduction	63,000
Promotional streamers for sales centres (3 languages)	41,000
Promotion kits containing basic written material for local publicity	3,500
Television promotion spot film prints (3 languages)	373
Prints of the film "Greetings" (3 languages)	236

10. The twenty-one national UNICEF committees which acted as sales agents (or made arrangements with other groups) worked with approximately 10,000 sales outlets and tens of thousands of volunteers. These committees were:

Australia	Ireland	Poland
Austria	Italy	Spain
Belgium	Japan	Sweden
Canada	Luxembourg	Switzerland
Denmark	Netherlands	United Kingdom
Federal Republic of Germany	New Zealand	United States
France	Norway	Yugoslavia

In countries in which there were no UNICEF national committees, UNICEF field offices and voluntary groups handled the sales.

11. The work of seventy-one different artists was used for this campaign. Fifteen artists donated their work for the cards, fifty-four for the engagement calendar, one for the poster, and one for the greeting card box design. The artists came from twenty-three countries. A list of the artists is given below:

<i>Card artists</i>	<i>Name of design</i>	<i>Nationality</i>
André Bouquet	Winter Morning	France
Raoul Dufy (re-issue)	United Nations	France
Christian Larsen	Dreaming of Christmas	Denmark
Hope Meryman	Playtime	United States
Yaroslava Mills	Carol Singers	United States
Beni Montresor	Three Wise Men	Italy
Shalom of Safed	Birds and Trees	Israel
Papa Ibra Tall	Wonders of the Bush	Senegal
Louis Toffoli	Rest in the Desert	France
Paolo Tommasi	The Cathedral	Italy
Mario Toppi	Shepherds' Watch	Italy
Maria Vall	Angels	Spain
Orest Vereisky	Fairy Tale	Union of Soviet Socialist Republics
Brian Wildsmith	A World of Fancy	United Kingdom
Andrew Wyeth	Rural Holiday	United States
 <i>Calendar artists</i>		
P. A. Aizpiri	Le Messenger	France
Irving Amen	Audience	United States
Edward Ardizzone	Boat to Greenwich	United Kingdom
Eugene Baboulene	Foulard Bleu	France
Louis Bastin	The Blue Boy	Sweden
Suzanne Berkson	The Swing	United States
Rita Briansky	Solitude	Canada
R. J. Burn	Strand on the Green	United Kingdom
Robert Cariola	See Not, Hear Not	United States
Christine Chagnoux	Noah's Ark	France
Leonard Creo	Lady with Umbrella	United States
Berute Demkute	Little Shepherds	Union of Soviet Socialist Republics
Irma Diaz	Children with Dove	Mexico
Francisco Dosamantes	Child Dreaming	Mexico
Stella Drabkin	Boy in Jungle	United States
Pierre Dubreuil	Tête d'Enfant	France
Epko	Matinée du Printemps	Netherlands
Walter Ferro	Child with Hat	United States
Shelly Fink	The Paper Crown	United States
Antonio Frasconi	Snowstorm	Uruguay
Françoise Gilot	Interlude	France
Anthony Gross	Kites in Battersea Park	United Kingdom
Robert Gwathmy	Ring Around A-Rosy	United States
Max Hunziker	Mother and Child	Switzerland
Miguel Ibarz	Girl with Birdcage	Spain
Pierre Jacquot	Carrousel	France
Mervin Jules	Recorder	United States
Max Kahn	Girl with Goose	United States
Kawano	Girl with Fan	Japan
Frank Kleinholtz	The Robin	United States
Joe Lasker	Rainy Day	United States
Le Pho	Maternité	Republic of Viet-Nam
Michael Marmelstein	Spirit of Jen	United States
Hope Meryman	Donkey Boy	United States
Keiko Minami	Girl with Dog	Japan
Keiko Moti	The Artist's Daughter	India
Faunichiak	Eskimos Fishing	Canada
Rodolfo Perez	Revelry	Philippines
Leona Pierce	By the Sea	United States
Gregorio Prestopino	Mother and Child	United States
Anton Refregier	Summertime	United States
Etienne Ret	Stephanie	France
Irwin Rosenhouse	Sunday Out	United States
Leonard Rosoman	Boys and Girls in Boats	United Kingdom
Emilio Sanchez	Sunday Afternoon	Cuba
Helen Siegl	Circus	United States
Guillermo Silva	La Niña del Bosque	Colombia
Arnold Singer	Morning Ritual	United States
Lee Hang Sung	Mysterious Echo	Republic of Korea
Julian Trevelyan	Soldiers of Windsor Castle	United Kingdom

<i>Calendar artists (continued)</i>	<i>Name of design (continued)</i>	<i>Nationality (continued)</i>
Friedrich Vordemberge	Clown	Federal Republic of Germany
Sadao Watanabe	Christmas	Japan
Walter Williams	Girl with Butterflies	United States
Abraham Yakim	Child	Israel
<i>Box cover artist</i>		
Roger Duvoisin		United States
<i>Poster artist</i>		
Tom Eckersley		United Kingdom

COMPARISON WITH PREVIOUS YEARS

12. In 1962 a total of 26.4 million cards was sold; by 1965 the sales had increased by over 75 per cent. The sale of calendars, when first introduced in 1963, totalled 177,000. By 1965, sales reached 460,000, an increase of 160 per cent.

TABLE 1. GREETING CARDS AND CALENDARS SOLD 1963, 1964 AND 1965 CAMPAIGNS

<i>Campaign year</i>	<i>Cards sold</i>	<i>Percentage increase over previous year</i>	<i>Calendars sold</i>	<i>Percentage increase over previous year</i>
1963.....	30,575,000	16	223,000	26
1964.....	37,768,000	24	342,000	53
1965.....	46,473,000	23	460,000	35

13. Table 2 below shows the gross and net income from the last three campaigns. The net income in the 1965 campaign rose to 49 per cent of gross income as compared to 43 per cent in the previous two years. This was despite the general rise in production costs for maintaining the same quality standards. A factor in the percentage increase of net income was the decrease in the average of sales commissions paid to national committees. This was possible as a result of improved distribution procedures in some areas of large volume sales.

TABLE 2. GROSS AND NET INCOME, 1963 TO 1965

<i>Campaign year</i>	<i>Gross income</i>	<i>Commission, duties and taxes</i>	<i>Commission, etc., as percentage of gross income</i>	<i>Production staff and sales costs</i>	<i>Production staff and sales costs as percentage of gross income</i>	<i>Net income</i>	<i>Net income as percentage of gross income</i>
	\$	\$	%	\$	%	\$	%
1963.....	3,930,948	992,511	25	1,242,658	32	1,695,779	43
1964.....	5,002,183	1,327,929	26	1,539,952	31	2,134,302	43
1965.....	6,537,457	1,443,332	22	1,865,637	29	3,228,488	49

14. Table 3 below shows the growth of card sales in various areas of the world in the last three campaigns; figures are given both in terms of the total numbers of cards sold and in percentages of cards sold per area out of the total of global sales. Table 4 on page 51 shows the card sales on a *per capita* basis in the major selling countries.

TABLE 3. GREETING CARD SALES BY AREA AND MAJOR SELLING COUNTRY, 1963-1965

	1963		1964		1965		<i>Percentage of increase 1965 over 1964</i>
	<i>Cards sold</i>	<i>Percentage of total sales</i>	<i>Cards sold</i>	<i>Percentage of total sales</i>	<i>Cards sold</i>	<i>Percentage of total sales</i>	
<i>North America</i>							
United States of America.....	12,615,400	41.3	16,152,420	42.8	22,053,937	47.4	36.5
Canada.....	3,782,904	12.4	4,501,367	11.9	4,185,810	9.0	(7.0)
<i>Europe</i>							
United Kingdom of Great Britain and Northern Ireland.....	2,898,749	9.5	3,084,581	8.2	3,714,311	8.0	20.4
Federal Republic of Germany.....	1,633,027	5.3	2,021,772	5.4	2,904,270	6.2	43.6
France.....	1,081,120	3.5	1,562,450	4.1	1,796,510	3.9	15.0
Denmark.....	890,442	2.9	1,127,667	3.0	1,104,697	2.4	(2.0)
Norway.....	617,478	2.0	796,806	2.1	1,085,622	2.3	36.2
Switzerland.....	684,480	2.2	850,360	2.2	1,065,000	2.3	25.2
Sweden.....	788,590	2.6	1,059,078	2.8	1,057,490	2.3	(0.1)
Netherlands.....	858,890	2.8	934,200	2.5	907,280	2.0	(2.9)
Other European countries.....	1,314,250	4.3	1,688,731	4.5	2,286,401	5.0	35.4

TABLE 3. GREETING CARD SALES BY AREA AND MAJOR SELLING COUNTRY, 1963-1965 (continued)

	1963		1964		1965		Percentage of increase 1965 over 1964
	Cards sold	Percentage of total sales	Cards sold	Percentage of total sales	Cards sold	Percentage of total sales	
Central and South America	848,343	2.8	1,088,371	2.9	1,363,404	2.9	25.3
Australia and New Zealand	1,062,221	3.5	1,182,521	3.1	1,188,935	2.5	0.5
Asia	1,085,353	3.5	1,151,401	3.0	1,068,590	2.3	(7.2)
Africa and Eastern Mediterranean	413,868	1.4	566,207	1.5	690,906	1.5	22.0
TOTALS	30,575,115	100.0	37,767,932	100.0	46,473,163	100.0	23.0

TABLE 4. CARD SALES OF MAJOR SELLING COUNTRIES ON A POPULATION BASIS, ^a 1963-1965

Country	Card sales per 1,000 of population		
	1963	1964	1965
Luxembourg	325	334	327
Norway	171	215	293 ^b
Denmark	194	240	234
Canada	207	234	213
Switzerland	125	141	181
Sweden	104	138	138
United States of America	68	84	113
New Zealand	102	110	106
Iceland	105	122	92
Belgium	39	58	81
Australia	77	80	79
Netherlands	73	77	74
United Kingdom of Great Britain and Northern Ireland	55	57	68
Federal Republic of Germany	29	34	49
Ireland	34	42	48
France	23	32	37
Chile	20	29	35
Austria	13	19	27
Finland	3	15	24
Peru	12	12	15
Argentina	9	13	14

^aThe list includes countries where sales exceeded 10 cards per 1,000 of the population.

^bExcludes special sales of cards in connexion with the Nobel Peace Prize Award.

**A. FINANCIAL REPORT AND ACCOUNTS FOR THE PERIOD
FROM 1 SEPTEMBER 1965 TO 30 APRIL 1966**

15. The financial accounts of the UNICEF Greeting Card Fund for the period from 1 September 1965 to 30 April 1966 cover the 1965 sales campaign and comprise the following:

- I. Statement of income and expenditure for the period from 1 September 1965 to 30 April 1966;
- II. Statement of assets and liabilities at 30 April 1966;
- III. Statement of budgetary authorizations, obligations incurred and unobligated balances of authorizations for the period from 1 September 1965 to 30 April 1966.

FINANCIAL REPORT

16. The 1965 greeting card sales campaign, which extended to 112 countries and territories, resulted in gross sales of \$5.8 million (\$4.4 million in 1964). Card sales reached 46,500,000, an increase of 8,700,000 over the 1964 campaign. Engagement calendar sales in 85 countries and territories amounted to 460,000 copies, producing a gross income of \$784,000 (\$579,000 in 1964). Sales of the book "The Children Come Running" amounted to \$1,925 and stocks of these will be exhausted in 1966.

17. After deducting expenditures, net operating income amounted to \$3.2 million compared with \$2.1 million for the 1964 campaign, and the sum of \$2.0 million therefrom was transferred to the general resources of UNICEF in April 1966.

18. A further transfer to the general resources of UNICEF will be made before the end of 1966 in the amount of \$750,000 making a total of \$2,750,000 transferred from the 1965 campaign.

19. After effecting this second transfer of \$750,000 to the general resources of UNICEF, the working capital will stand at \$1.5 million, a figure which is considered adequate to finance the 1966 campaign.

B. FINANCIAL STATEMENTS

I. Income and expenditure for the period from 1 September 1965 to 30 April 1966*

(In US dollars)

	\$	\$
<i>Sales</i>		
Greeting cards	5,751,146.13	
Calendars	784,385.90	
Books	1,924.73	
	6,537,456.76	
<i>Less:</i>		
	\$	
Commissions paid	1,348,448.44	
Duties and taxes	94,883.61	
	1,443,332.05	5,094,124.71
<i>Cost of sales</i>		
Inventory — 1 September 1965	100,655.45	
Production costs	1,220,837.22	
	1,321,492.67	
<i>Less:</i> Inventory — 30 April 1966	132,894.00	1,188,598.67
		3,905,526.04
	<i>Gross profit on sales</i>	
<i>Other expenditure</i>		
Staff costs	120,270.30	
Sales promotion costs and other expenses	556,767.35	677,037.65
	<i>Net operating income</i>	3,228,488.39
<i>Other income</i>		9,940.45
	<i>Excess of income over expenditure</i>	3,238,428.84

CERTIFIED CORRECT
(Signed) W. G. MIDDELMANN
Comptroller

APPROVED
(Signed) Henry R. LABOUISSÉ
Executive Director

*For notes on statement I see paras. 20 to 22 below.

II. Assets and liabilities as at 30 April 1966*

(In US dollars)

ASSETS	\$	LIABILITIES	\$
<i>Cash at bank</i>	25,957.54	<i>Accounts payable</i>	586,243.27
		UNICEF	42,175.32
		Other	<u>628,418.59</u>
<i>Accounts receivable</i>		<i>Working capital</i>	
		Balance at 1 September 1965	3,099,400.19
UNICEF National	\$	<i>Add:</i>	
Committees	2,426,674.98	Excess of income over ex-	
		penditure for the period	
Others	<u>62,015.63</u>	from 1 September 1965	
		to 30 April 1966	<u>3,238,428.84</u>
<i>Inventories</i>	132,894.00		6,337,829.03
		<i>Less:</i>	
		Transfers to UNICEF:	\$
		From 1964 Campaign	2,000,000.00
		From 1965 Campaign	<u>2,000,000.00</u>
<i>Prepaid expenses</i>	<u>318,705.47</u>		4,000,000.00
			<u><u>2,966,247.62</u></u>

CERTIFIED CORRECT

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Comptroller

APPROVED
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Executive Director

*For notes on statement II, see paras. 23 to 31 below.

**III. Budgetary authorizations, obligations incurred and unobligated
balances of authorizations as at 30 April 1966***

(In US dollars)

	<i>Budgetary authorizations</i> \$	<i>Obligations incurred</i> \$	<i>Unobligated balances of authorizations</i> \$
<i>Chapter I. Staff costs</i>			
Salaries and wages	101,900.00	100,163.66	1,736.34
Travel and removal	1,000.00	961.04	38.96
Installation payments	1,400.00	1,320.00	80.00
Separation payments	3,000.00	2,863.81	136.19
Contributions, Pension Fund	12,000.00	11,890.06	109.94
Dependency allowances	1,900.00	1,811.20	88.80
Contributions, medical and social insurance	1,200.00	1,020.78	179.22
Travel on home leave	300.00	239.75	60.25
	<hr/>	<hr/>	<hr/>
TOTAL, CHAPTER I	122,700.00	120,270.30	2,429.70
	<hr/>	<hr/>	<hr/>
<i>Chapter II. Production costs</i>			
Greeting cards	1,015,350.00	1,014,720.06	629.94
Calendars	207,000.00	206,117.16	882.84
	<hr/>	<hr/>	<hr/>
TOTAL, CHAPTER II	1,222,350.00	1,220,837.22	1,512.78
	<hr/>	<hr/>	<hr/>
<i>Chapter III. Sales promotion costs and other expenses</i>			
Brochure printing	224,000.00	223,543.90	456.10
Publicity and promotion	81,000.00	80,449.41	550.59
Packing and mailing supplies and services	500.00	421.57	78.43
Postage	3,200.00	3,030.65	169.35
Travel on official business	12,800.00	12,623.17	176.83
Freight	95,500.00	94,929.98	570.02
Stationery and office supplies	2,700.00	2,487.21	212.79
Office equipment	6,100.00	6,087.10	12.90
Storage and rental of premises	93,000.00	92,513.49	486.51
Telephone and cables	6,400.00	6,258.26	141.74
Miscellaneous	8,300.00	8,093.37	206.63
Other equipment	19,000.00	18,329.24	670.76
External and internal audit costs	8,000.00	8,000.00	—
	<hr/>	<hr/>	<hr/>
TOTAL, CHAPTER III	560,500.00	556,767.35	3,732.65
	<hr/>	<hr/>	<hr/>
GRAND TOTAL	1,905,550.00	1,897,874.87	7,675.13
	<hr/>	<hr/>	<hr/>

CERTIFIED CORRECT
(Signed) W. G. MIDDELMANN
Comptroller

APPROVED
(Signed) Henry R. LABO UISSE
Executive Director

*For notes on statement III see paras. 32-34 below.

Notes on the the financial statements

NOTES ON STATEMENT I. INCOME AND EXPENDITURE

20. Gross income from sales in the 1965 campaign amounted to \$6,537,457, with commissions paid of \$1,348,448, or an average of 20.6 per cent on sales. The average rate of commission paid was lower than in previous years (1964: 25.2 per cent; 1963: 23.8 per cent) as a result of a reduction to 18 per cent of the commission paid to the United States Committee for UNICEF, the largest seller of cards and calendars. This reduction was one factor which helped to produce the considerably higher net operating income, although the main one was a 30.7 per cent increase in global sales receipts.

21. Other income included \$5,599 in respect of bank interest and \$4,339 from the Staff Assessment Plan.

22. In accordance with a sharing agreement between the Greeting Card Fund and the UNICEF Public Information Revolving Fund (see E/ICEF/AB/L.50, para. 20), the latter received the amount of \$75,967 net from the 1965 sales campaign (\$74,755 from calendar sales and \$1,212 from book sales). The financial statements of the Greeting Card Fund do not include income and expenditure in respect of this sharing agreement; this is reported elsewhere.

NOTES ON STATEMENT II. ASSETS AND LIABILITIES

Assets

23. The advancement of the date of closure of the accounts of the Greeting Card Fund this year from 31 August to 30 April results in considerable changes in the liquid position of the assets shown on this financial statement compared with previous ones.

24. Cash and investments at 31 August 1965 amounted to \$433,820 against \$25,958 at 30 April 1966, while accounts receivable from UNICEF National Committees and others rose to \$2,488,691 compared with an amount of \$565,221 at 31 August 1965. This is due to the fact that, by agreement, for some time past, transfers of proceeds of sales have been made to UNICEF between March and August of the following year. As sales increase and the organization of distribution is strengthened, it will become possible for more Committees to make their remittances before 30 April each year.

25. At 30 April 1966, stocks totalled 27,035,211 boxed cards and the equivalent of 19,717,710 cards in an unfinished state. On 31 August 1965 there were 33,481,188 boxed and 2,240,780 equivalent cards unfinished. There is an economy in restricting the financing and collating of cards to the actual sales requirements of the last weeks of the campaign. Some 1,200,000 cards of earlier years were found to be unusable and were destroyed during this financial period. There remained at the end of the period a large quantity of cards of earlier years which cannot be sold. These are now being decollated to recover boxes and envelopes. The valuation of the inventory has been made on a conservative basis both as regards boxed and unfinished cards and raw materials, and the figure of \$132,894 is considered to be a realistic estimate of the value of stocks that can be used in the 1966 campaign.

26. Prepaid expenses amounting to \$318,705 were in respect of production costs of cards and calendars for the 1966 campaign and were made in accordance with the authorization given to the Executive Director (E/ICEF/AB/L.54, para. 78).

Liabilities

27. Advances totalling \$586,243 made from UNICEF funds were necessitated partly by the non-liquid position of the Greeting Card Fund assets at 30 April 1966, as outlined in paragraph 24 above, and partly due to the working capital being insufficient for the expansion of operations that took place during the period in question. The attention of the Executive Board was drawn to this at its May 1966 session (E/ICEF/AB/L.57, para. 12). The UNICEF advances will be repaid from transfers of funds made by UNICEF National Committees.

28. At its September 1959 session the Executive Board, on the recommendation of the Committee on Administrative Budget, authorized the Executive Director to finance the approved budget of the Greeting Card Fund from the net income of the previous year's campaign and to transfer to the general resources of UNICEF any surplus of income remaining over and above the authorized budgetary estimates. The Board also agreed that this procedure should be followed in subsequent years (E/ICEF/391/Rev.1, para. 197).

29. The approved budget estimates for the year to 30 April 1967 totalled \$2.3 million. This includes production costs, estimated at \$1.5 million, which are largely obligated long before income is earned. Because of this, and to avoid drawing on general UNICEF resources to bridge this gap, the working capital is being increased to \$1,587,829.

30. The table below shows for the three campaign years 1963 to 1965 the working capital at the beginning of the financial period, the net income during the period, transfers effected or proposed to the general resources of UNICEF, and the working capital retained for the campaign in the following year.

TABLE 5. WORKING CAPITAL, NET INCOME AND TRANSFERS TO THE GENERAL RESOURCES OF UNICEF, 1963-1965

<i>Campaign year</i>	<i>Working capital at beginning of the financial period (1)</i>	<i>Net income for the financial period (2)</i>	<i>Surplus of assets over liabilities at end of financial period (3)</i>	<i>Transfer to general resources of UNICEF^a (4)</i>	<i>Working capital for following year (5)</i>
	\$	\$	\$	\$	\$
1963.....	900,711	1,731,324	2,632,035	1,700,000	932,035
1964.....	932,035	2,167,365	3,099,400	2,000,000	1,099,400
1965.....	1,099,400	3,238,429	4,337,829	2,750,000 ^b	1,587,829

^aThese amounts are shown in the UNICEF accounts for the subsequent calendar year.

^bIncludes the additional transfer of \$750,000 to UNICEF referred to in para. 17.

31. At 30 April 1966, unfulfilled contracts placed with suppliers in regard to the 1966 campaign totalled \$785,239. These contracts, together with the prepaid expenses of \$318,705 shown on the statement of assets and liabilities, are the total obligations made by the Greeting Card Fund as of that date against the authorization given to the Executive Director to spend up to \$1,250,000 for advance production costs (E/ICEF/AB/L.54, para. 78).

NOTES ON STATEMENT III. BUDGETARY AUTHORIZATIONS, OBLIGATIONS INCURRED AND UNOBLIGATED BALANCES OF AUTHORIZATIONS

32. The Executive Board at its session in June 1965 approved budget estimates of the Greeting Card Fund for the year to 31 August 1966 totalling \$1,859,550 (E/ICEF/528/Rev.1, para. 225). At its May 1966 session the Executive Board approved the proposal to change the end of the financial year of the Greeting Card Fund to 30 April (E/ICEF/548/Rev.1, para. 229).

33. As a result of this change, the present accounting period became one of eight months against budgetary estimates for twelve months, so that funds allotted for staff costs and certain other expenses exceeded requirements. However, increased sales demands over estimates brought expenditures for production and promotion costs above the budgetary estimates, making it necessary for the Executive Director to increase the gross budget to \$1,905,550 in accordance with the authorization given to him (E/ICEF/AB/L.54, para. 77).

34. Obligations incurred against this revised budget of \$1,905,550 amounted to \$1,897,875, and the unobligated balance of the allocation of \$7,675, being no longer required, has been cancelled.

C. REPORT OF THE BOARD OF AUDITORS

1. The Executive Director of the United Nations Children's Fund submitted the following statements for certification:

- I. Statement of income and expenditures;
- II. Statement of assets and liabilities;
- III. Statement of budgetary authorizations, obligations incurred and unobligated balances of authorizations for the financial year ended 30 April 1966.

2. The Board had suggested in recent years that a study of the Fund's operational and structural organization be made.

3. The Executive Director of UNICEF has requested the Controller's Management Services of the United Nations to undertake a detailed study of the Fund. This study has been initiated, and the Board is awaiting its final outcome.

4. The Board is appreciative of the co-operation and assistance received from UNICEF and the Greeting Card Fund personnel.

Roger PELTOT, *Belgium*
Reginaldo MENDOZA, *Colombia*
S. M. RAZA, *Pakistan*