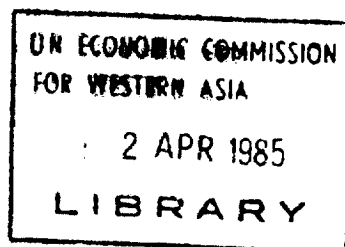


ECONOMIC COMMISSION FOR WESTERN ASIA
Development Planning Division and
Technical Co-operation Unit.

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REPORT
ON THE MISSION TO ADEN, PDRY
from 10 to 28 June 1983

Prepared by
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Regional Adviser in Development Planning

The views expressed in this report are those of the
Regional Adviser and do not necessarily represent
those of ECMA.

83-0815

INTRODUCTION

This document reflects the activities of Mr. Ahmad Radjai, Regional Adviser in Development Planning together with Mr. Juan Jimenez, Regional Adviser in Development Finance and Mr. Robert Hauser Consultant, during the technical assistance mission to Aden PDRY. The mission was undertaken during the period from 10 to 28 June 1983.

The Adviser wishes to thank the government officials who have contributed to the success of this mission. In particular he thanks Mr. Abdullah Abaddan, Deputy Minister of Planning Mr. Hassan Hubaishi, Assistant Deputy Minister, Dr. Jaafar Hamed, Assistant Deputy Minister Mr. Ahmad Bafagih Director Economic Department and Mr. Jalal Mohamad Mawla, Director Division of Co-operation with International Organizations.

The Adviser wishes further to express his appreciation for his colleagues Mr. Jimenez and Mr. Hauser for their dynamic activities and efficient contributions as well as for their spirit of co-operation and work as a harmonic team.

Finally the adviser wishes to express his and the whole Team's appreciation for the tremendous efforts of the office of the UNDP in Aden, especially in typing and reproducing the large report namely the "Country Presentation to a Donors Review Meeting" produced during this mission.

I. Terms of Reference

1. To prepare, together with Messers Jimenez and Hauser, a country presentation to a Review Meeting (Donor's Conference) in pursuance of the General Assembly Resolution 37/224 of 20 December 1982. The meeting/conference was tentatively scheduled for December 1983.

2. To prepare a draft project document for technical assistance to the ministry of planning. The Adviser was informed about this request upon his arrival. He was shown the minutes of a meeting held by the Minister of Planning and the Executive Secretary of ECMA, who made a commitment on behalf of ECMA to implement this task by the Adviser.

II. Activities

1. The Country Presentation

1.1. The members of the joint mission worked as a harmonic team. The draft report was written, typed and printed at the UNDP office in Aden and submitted to the Ministry of Planning during the mission. The study's title is: PDRY's ECONOMIC AND SOCIAL DEVELOPMENT, Country Presentation to a Donor's Review Meeting. Appendix (1) shows the table of its contents.

1.2 Upon return to ECMA Headquarters the draft study was submitted to DPD, TCU and the Cabinet. It was then transmitted to CSSs for editing and translation into Arabic. The English version of the study will have the Number 83-0540, whereas the Arabic version will have the number 83-0541.

1.3 Although the Team considers the whole work as a common responsibility due to the fact that continuous consultation has taken place, the original contributions of the team members should be mentioned here. They were as follows:

.../

Mr. J. Jimenez: Items 1, 2 and 4 of chapter III; chapter IV and; chapter V. (The ministry provided the original information on the individual projects either in Arabic or English).

Mr. R. Hauser: Item 6 of Chapter II; item 3 of chapter III and; the statistics (Appendix I of the study).

Mr. A. Radjai's: Chapter I; items 1, 2, 3, 4, 5 of chapter II; the translation of arabic original texts for chapter V; the provision of the texts included in Appendix II (United Nations Resolutions) and; the co-ordination of work of the team; the arrangements for meetings and the management of administrative and substantive relations.

1.4 The Adviser undertook at ECMA the editing of the Arabic version of the study after having been translated by CSS.

2. The Project Document on Technical Assistance to the Ministry of Planning.

Due to shortage of IPF, the Ministry wished to drop the idea of establishing a planning center and to replace that project by a smaller project of technical assistance to the Ministry. The new project was considered as very urgent.

In spite of the short notice and time constraints, the Adviser was able to draft the project document requested by the Ministry and committed by the Executive Secretary of ECMA. The text is subject to Appendix 2 of this report. The draft was submitted to the Ministry and discussed with the Deputy Minister before the departure of the mission.

It is worth mentioning here that due to the urgency of the project, it was designed as a national project with ECMA involvement in the initial stage through its existing resources and through the resources of the project (YEM/77/005) in Yemen on secondment basis. At a later stage the two projects in PDRY and YAR could be integrated to form a single subregional project.

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UNITED NATIONS DEVELOPMENT PROGRAMME
PROJECT OF THE GOVERNMENT OF
PEOPLE'S DEMOCRATIC REPUBLIC OF YEMEN

PROJECT DOCUMENT

Title : Assistance to the Ministry of Planning

Project Number : PDY/83/005

Primary Function : Institution Building

Secondary Function : Direct Support

UNDP (Class & Code) : 20 - General Economic and Social Policy & Planning

UNDP (Sub-Sector) : 2010 - General Economic & Social Planning

Government CO.

Operating Agency : The Ministry of Planning

Executing Agency : UNDTCD / ECWA

Starting Date : January 1984

Government Inputs : 42320 D.Y. (in kind)

UNDP Inputs : 829,700 US Dollars

Signed : _____ Date _____
 On behalf of the Government

Signed : _____ Date _____
 On behalf of the Executing Agency

Signed : _____ Date _____
 On behalf of the Associated Agency

Signed : _____ Date _____
 On behalf of the United Nations
 Development Programme

PART I. LEGAL CONTEXT

This Project Document shall be the Instrument referred to as such in Article I, paragraph 1 of the Assistance Agreement to the Government of the People's Democratic Republic of Yemen and the United Nations Development Programme, signed by the Parties concerned on 8 November 1976.

The Government Implementing Agency shall, for the purpose of the Standard Basic Agreement, refer to the Government Co-operating Agency described in the Agreement.

PART II. PROJECT DESCRIPTION

A. Development Objective:

2. The long-term objective of the project is institution building and is directed at strengthening the substantive and administrative capability of the Ministry of Planning. In carrying out its responsibilities the Ministry wishes to improve the quality of economic and social planning with respect to the preparation and formulation of national plans, sectoral programming and policy measures for plan implementation.

B. Immediate Objectives:

3. The development objective of the project is expected to be achieved by:

i) Assisting the Ministry of Planning to use modern planning techniques at the macro level. The Government considers United Nations assistance necessary in introducing macro-economic approach in the planning process, especially by using modern methods for long-term projection and for elaboration of macro-economic frameworks of mid-term and annual plans.

ii) Assisting the Ministry of Planning to use the United Nations System of National Accounts (SNA) parallel to the material Product System, in elaborating time series and data base for econometric modelling exercises as well as to fulfil international obligations.

.../

iii) Assisting the Ministry of Planning in managing the external economic and technical relations, with their growing size and complication. Forecasting, planning and reporting techniques have to be improved and integrated in the general planning techniques.

iv) Assisting the Ministry in formulating follow-up reports in plan implementation.

v) Directly supporting the Ministry of Planning in formulating, editing and ascertaining consistency in plan monitoring and statistical documents.

vi) Assisting in the preparation of problem-oriented research programme for the Ministry.

C. Special Considerations:

4. Due to the urgency of the project, the Government will request ECWA to provide a short-term adviser on secondment to act as Chief Technical Adviser for an initial period until the latter is recruited. Additionally, the Government of YAR and ECWA will be requested to provide the services of the National Accounts Expert, working in the YAR (YEM/77/005) on secondment for 1-2 months. At a latter stage, the two projects in PDRY and YAR could be integrated to form a single sub-regional project.

D. Background and Justification:

After independence (1967) the fundamental political decisions and socio-economic considerations were taken, as the socialist orientation of the country, the selection of state enterprises and co-operatives as primary means of organizing production, the abolition of feudal agriculture and the decision to turn PDRY from a service-oriented to a production-oriented economy.

In 1982, the share of the State sector have represented 41.8%, the Cooperative sector 6.2%, the Mixed sector 2.9% and the Private sector 49.1% of national product. It is visualised in 1985, the share of the State sector will increase to 49.3%. The growth rate of the national product 38.6% has been adopted for the period 1981-85.

.../

The economic policies and programmes are implemented through a success of medium-term plans as was the three-year plan (1971/72-1973/74), the second five-year plan (1979-1983) and the revised second five-year plan (1981-1985).

The planning machinery in the People's Democratic Republic of Yemen reflects the political framework of Socialist orientation working towards comprehensive social and economic planning. The Politburo of the Yemen Socialist Party, the major decision-making body, provides the guidelines for the preparation of both, medium-term plans (five years) and annual plans. The Ministry of Planning is entrusted with the preparation and implementation of the plans.

In the preparation of all previous planning exercises, the Government was assisted by important bilateral assistance which has provided direct help in establishment of plans and sectoral programmes of development, in drawing up studies etc. Assistance in the fields of macro-economic planning, national accounts and statistics, however, was limited. In spite of the marked improvement of methods of drawing development plans, the planning machinery is still in need of development in these areas, a fact which calls for seeking assistance in both expertise and training from the relevant substantive areas of the United Nations System.

The needs of the development plans for a comprehensive macro-economic framework, which includes as many aggregates of the national economy as possible in a consistent way has been noted since a considerable time. In addition to the lack of expertise in the Ministry, a remarkable handicap was realised caused by weakness of the existing national accounts both in quality and coverage as well as by delay of making the estimate available. Only five officials of the Ministry are working in the Economic Department responsible for general planning and monitoring.

The national accounts are dealt with by 12 officials in the respective departments in the Central Statistics Organisation (CSO), subordinated to the Planning Minister. An urgent need arises to strengthen the Economic Department at the Ministry and upgrading the qualification of its officials along with that of the National Accounts Department at the CSO. Another field of the Ministry's activities which needs special attention and further development is the external sector. For the time being this sector is run by the relevant authorities in the Government. (Bank of Yemen, Ministry of Trade, the Technical Cooperation

Department of the Ministry of Planning etc.) but at the level of the Ministry there is a need to activate the role of the Ministry, as to cover the major areas of the economic and technical relations with the rest of the world in a comprehensive way and to integrate its quantitative and policy aspects in the process of general planning. Furthermore there is a need to upgrade the quality of work and the qualification of the responsible officials of the Ministry in this field, in order to cope with the growing complication in this regard. Moreover there is an urgent need to establish an effective system of co-ordination with the sectoral planning work within the Ministry. Presently, 15 officials, out of them 11 are graduates, are working in the Department of Technical Cooperation. An efficient on-the-job training to cover other areas of activities in the external sector planning, and a further qualification of their leading staff, are urgently needed.

It is expected that a high-level development planning expert, if assisted by short-term consultancies in specific fields (financial planning, external sector planning, econometrics etc.,) could cover the needs of the Ministry in most of the activities needing further development, could also provide direct support in new fields to be covered and even give guidance in respect of national accounts, at least in respect of priority order, the aggregates and other variables to be estimated and the time series to be produced. On the other hand, a senior national accounts and statistics expert, desirably acquainted with both the United Nations System of National Accounts and the Material Product System, could assist and give direct support to the Ministry in revising the available data and producing new one. Short-term consultancies in sectoral statistics will be needed in the following fields, index numbers, demography and manpower, foreign trade and statistical computer applications.

Hence, the team of international experts will comprise:

1. Chief Technical Adviser, Development Planning Economist; and
2. National Accounts and Statistics Expert.

E. Outputs

1. The activities of the project will concentrate in close collaboration with the national staff to institutionalize relevant techniques and improved methods of planning and to undertake research and analysis related to the

.../

development planning process in the country.

2. The advisory activities will serve to improve the quality of plan elaboration and implementation. The experts are expected to render such services to the respective departments of the Ministry of Planning.

3. The technical competence and levels of qualification of adequate number of counterparts will be raised through in-service and on-the-job training and timely utilization of fellowships provided by UNDP so that the Ministry could at the end of the project perform its essential functions mainly through its own national personnel.

4. Specifically, and in line with the direct support activities of the project, it is expected that the following out-put are available not later than early 1985 (later on the activities in this respect will be in form of guidance):

1. A national accounts time series covering the major aggregates for at least ten years, consistant with a set of sectoral data, including a complete set of data for the external sector.
2. An econometric model for medium and long-term projection, capable of producing alternative development scenarios based on alternative policy variables. This will have to include the system and computer programmes fit to the computer facilities existing in the country.
3. A complete macro-economic framework for the third five-year plan 1986-90.

F. Activities

The following project activities are to be carried out by the experts in collaboration with government counterparts in order to achieve the immediate objectives of the project:

.../

1. Preparing a programme of work by each international staff as an integral part of his direct support research and advisory services.
2. Carrying out direct support work in producing, together with the counterparts, the required data time series, the macro-economic framework of the next medium-term plan and the econometric model.
3. Carrying out problem-oriented research in support of advisory services to the Government in the respective fields of specialization with close collaboration of the counterpart staff.
4. The preparation of relevant reports, technical papers and other written materials in support of direct support research, advisory services and training.

b) Training of National Counterpart Personnel

1. On-the-job and in-service training of national counterpart staff in undertaking instructions, research and advisory activities throughout the project duration.
2. The preparation and implementation of short-term discussion groups and seminars on specific planning techniques for the benefit of improving skills and technical competence of counterpart personnel.
3. The implementation of a UNDP-UN fellowship programme consistent with the requirements of the project objectives.

G. Input

1. Description of Government Inputs

An adequate number of qualified national personnel will be provided by Government as researchers. Total counterpart contribution in kind for expenditures on the project is estimated at Y. D. 42,320 through the project duration, the details of which appear in Part IV concerning budgets.

Assignment of Professional Staff

A total number of 6 professional staff specialized in the fields corresponding to those of requested international experts will be assigned to work with them on part-time basis (50%) and receive on-the-job and in-house training with guidance from the international experts.

Administrative Support Personnel

A total of 96 m/m support personnel will be assigned by the Government including 2 bilingual secretary/typists and 2 drivers.

Government - Provided Premises, Supplies and Equipment

The international staff should be housed in the offices of the Ministry of Planning.

Physical facilities comprising 3 desks (one for each of the two experts and one for visiting consultants are considered as absolute minimum).

Training

In addition to the costs of salaries for the professional counterpart personnel, the government contribution in-kind includes estimated costs of salaries for maintenance of UN fellows to be sent abroad by the project for higher studies on econometrics and development planning, planning of external sector and in national accounts.

Miscellaneous Expenditures

Government contribution in kind includes estimated costs of expendable supplies and sundry.

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2. UNDP-UN Inputs

Assignment of International Staff

a) Chief Technical Adviser - Development Planning Economists

Duration of Assignment: 48 months

Date required: 1 October 1983

Purpose of Project: Assistance to the Ministry of Planning by team of international experts and consultants in macro-economic planning and external sector planning.

Duties:

The Chief Technical Adviser will be responsible for the overall implementation of the project, supervise the work of an international team of advisers and consultants and specifically, he will:

1. Act as co-ordinator of work to be undertaken by international staff and national staff in collaboration with the Deputy Minister of Planning under the direction of the Minister of Planning;
2. Lead the team of the international staff to execute the project as specified in the project document and achieve its stated objectives;
3. Advise the Ministry of Planning in all aspects of project operations in the field of research, advisory activities and training;
4. Be responsible for the proper administration of UNDP/UN input;
5. Act as a macro-economic planning and external sector planning expert responsible for the output required as specified in the project document;
6. Prepare his programme of work for research, advisory services, and training;

.../

7. Guide research undertaken by counter-parts on problems of development planning and raise their competence through on-the-job training.
8. Submit to the Executing Agency and to the Government the progress and technical reports in accordance with UNDP procedures related to reports.

Qualification

A highly qualified economist with long experience in development planning, programming and implementation preferably in centrally planning economy, and in coordination of team work.

Language: Arabic and English.

b) National Accounts and Statistics Expert

Duration of Assignment: 48 months
Date required: 1 October 1993
Duties:

The expert will be expected to:

1. Prepare his programme of work in research, advisory services and training;
2. Assist the Director General of Central Statistical Organisation (CSO) in preparing time series of national accounts according to the UN System of National Accounts and the National Product System and in revising sectoral statistics.
3. Undertake research and advisory work in close collaboration with the Director of the Central Statistical Organisation.
4. Assist the Director General of the CSO in the re-opening of the statistical training centre which stopped its activities in 1979.
5. Guide research undertaken by counterparts on problems of statistics, analyses and national accounts and raise their technical competence through on-the-job training.

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Qualification

Advanced degree in statistics with specialization in national accounts. Four years experience in empirical work in national accounts may compensate for the advanced degree.

Fellowships

The fellowships programme comprises 96 m/m over the life-time of the project. While the arrival of the international experts is visualized in October 1983, the fellowship programme of 48 m/m could start earlier by sending abroad two national leading staff of the Ministry financed on the Special Measures Fund for LDC s or on the project budget, to pursue higher studies in development planning and external sector planning. Upon return of the fellows, another 48 m/m fellowships programme on the same subjects for two leading staff could start.

A 12 m/m study tour fellowship programme spread over the 4 years of the project's duration on national accounts, statistics, macro-economic planning, econometrics and computer systems analysis, could start immediately after the arrival of the international staff.

UNDP Provisions for Supplies and Equipment

1. The expandable supplies amount to US\$ 1500 for technical publications, books, periodicals and office supplies, throughout the project's duration, to support building a small specialised library.
2. The non-expandable equipment amounting to US\$ 38,500 envisage the procurement of 2 passenger cars for US\$ 8,000 each which are requested for official use of international experts and their counterparts in connexion with research and advisory work and training. This amount also includes provisions for procurement of 1 photocopier (7,000 US\$), 1 duplicator (7,000 US\$), 2 electric typewriters (3,000 US\$), one English and one Arabic as needed for project work, and in addition 4 small electronic personal computers and

.../

4 programmable pocket calculators needed for training exercises in statistics, national accounts and planning (4,000 US \$). The major part of non-expandable equipment is to be provided in the first year of the project operation.

Miscellaneous

The total UNDP provision of US \$10,000 for covering reporting costs to the amount of US \$6,000 and other miscellaneous expenses to the amount of US \$4,000.

H. Preparation of Work Plan

A detailed work plan for the implementation of the project will be prepared by the leader of the international staff in consultation with the Deputy Minister of Planning. This will be done at the start of the project and brought forward periodically. The agreed-upon work plan will be attached to the project document as Annex I and will be considered as part of that document.

I. Preparation of the Framework for Effective Participation of National and International Staff in the Project

The activities necessary to produce the indicated outputs and achieve the project's immediate objectives will be carried out jointly by the national and international staff. They will be determined by their leaders, by mutual discussion and agreement, at the beginning of the project, and set out in a framework for effective participation of national and international staff in the project. The document shall be an Annex II, and will be reviewed by the two leaders from time to time. The respective roles of the national and international staff shall be in accordance with the established concept and specific purposes of technical cooperation.

J. Development Support Communication

Not applicable.

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K. Institutional Framework

1. The Government implementing agency is the Ministry of Planning, located in Aden, the capital city. The Ministry is headed by the Minister of Planning, who is a member of the Council of Ministers and reports directly to the Prime Minister. The Council of Ministers is the top-decision-making body on economic, financial, social and administrative policies and plans.

2. The Economic Department is subordinated to the Assistant Deputy Minister for Economic Affairs, whereas the external sector is supervised by the Assistant Deputy Minister for Co-operation. The National Accounts Department is supervised by the Director General of the Central Statistical Organisation. This organisation is subordinated to the Minister of Planning.

3. The necessary co-ordination between the duties of the international experts and the counterpart staff is to be maintained through mutual consultations between the Deputy Minister, the Director General of CSO and the Chief Technical Advisor. International experts will work closely with their counterpart personnel to ensure effective participation in the implementation of the work plan and in attaining the project objectives.

4. Other related activities

A number of projects of technical assistance provided to PDRY and operating at the time of the take-off of this project, are expected to back-stop this project and co-operate with it. These are:

- PDY/81/020 - Strengthening of Government Computer Centre of CSO
- PDY/79/PO1 - Support to population activities of the CSO
- PDY/79/PO4 - Assistance to the Department of Manpower - Ministry of Labour and Civil Services.

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L. Prior obligations and Pre-requisites

The adequate and on-time fulfilment of the commitments indicated below is considered by the Government and UN executing agencies as purposive co-operation to ensure the project success, provided the following pre-requisites are fulfilled.

(i) Prerequisites to be fulfilled by the Government:

1. To secure ECWA full backstopping of the project, especially at the initial period and in providing assistance for modelling exercises.
2. To release the candidate for fellowships as early as possible.
3. To provide the necessary offices and other facilities.
4. To ensure the counterpart availability and full co-operation.
5. An official of the Government will be responsible for preparation and follow-up of all documents related to the project (Project Document, legal base, etc.)

(ii) Prerequisites to be fulfilled by the UN Executing Agency

The entire team of international experts will be fielded without delay in September 1983 in PDRY.

M. Future UNDP Assistance:

The future UNDP assistance will be determined on the basis of the evaluation of the progress of the project by the Government, UNDP and the Executing Agencies. It is anticipated that further assistance is needed but it will be subject to evaluation.

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PART III. SCHEDULES OF MONITORING EVALUATION AND REPORTS

A. Tripartite to monitoring reviews, technical reviews:

The project will be subject to periodic review in accordance with the politics and procedures established by UNDP for monitoring project and programme implementation.

B. Evaluation:

The project will be subject to evaluation, in accordance with the procedures established for this purpose by UNDP. The organisation term of reference and timing of the evaluation will be decided by consultation between the Government, UNDP and the Executing Agencies concerned.

A mid-term review and evaluation is scheduled for December 1985.

C. Progress and Terminal Reports:

A progress report will be prepared each six months by the Project Manager for presentation to the Government, UNDP and the Executing Agencies. The information given in these reports will be in accordance with UNDP policies and procedures related to reports.

PART IV. BUDGETS

1. Project budget covering Government Contribution in kind is estimated to be YD 42320 in the four years of project duration, of which YD 16920 represents 144 man-months of professional government staff, YD 10550 for administrative support personnel, YD 12,960 for maintenance of fellowship holders abroad, YD 1800 for offices, non-expendable equipment and supplies and YD 80 for miscellaneous expenditures, the details of which appear in the Table (1).

2. Project budget covering UNDP/UN contribution is estimated to be US\$829,000 for which US\$576,000 to provide for experts, US\$ 205,200 for 108 man-months of

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fellowship training abroad, US\$ 38,500 for non-expendable equipment, expendable supplies and publications and US\$ 10,000 for miscellaneous expenditures, the details of which appear in the Table II.

Activities

The following calendar is visualized for the activities of the Government and the Project Personnel:

- | | | |
|-----|--|------------------|
| 1. | Signature of the Project Document | July/August 1983 |
| 2. | Arrival of ECWA Adviser for an initial period of 2 - 3 months | Oct. 1983 |
| 3. | Arrival of ECWA Expert for an initial period of 1 - 2 months | Oct. 1983 |
| 4. | Departure of 2 fellows for 2 years duration each | Oct./Nov. 1983 |
| 5. | Purchase of Equipment | Oct./Nov. 1983 |
| 6. | Initial work on data series and projection | Oct./Dec. 1983 |
| 7. | Arrival of Chief Technical Adviser | Nov./Dec. 1983 |
| 8. | Arrival of National Accounts and Statistics Expert | Nov./Dec. 1984 |
| 9. | Comprehensive revision of data and preliminary time series elaboration | Jan./Dec. 1984 |
| 10. | Preliminary aggregates projection | Jan./Dec. 1984 |
| 11. | Initial work on econometric modelling exercises | July/Dec. 1984 |

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|-----|--|----------------|
| 12. | A complete guideline for data flow | July 1985 |
| 13. | Macro-economic framework for the third 5-year plan 1986-1990 | July/Dec. 1985 |
| 14. | Mid-term Review | Dec. 1985 |
| 15. | Departure of 2 fellows for 2 years duration each | Dec. 1985 |
| 16. | Follow-up report of plan implementation 1981-85 | June 1986 |
| 17. | Report on overall and sectoral development objectives | July/Dec. 1985 |
| 18. | Econometric model | Dec. 1986 |
| 19. | Full implementation of data flow system for national accounts | Dec. 1986 |
| 20. | Macro-economic annual plan 1987 | Dec. 1986 |
| 21. | Report on follow-up of plan implementation for 1986 | June 1987 |
| 22. | Full functioning of the national accounts, econometric model and macro-econometric framework operations for annual and mid-term planning | Aug. 1987 |
| 23. | Report writing | Sept. 1987 |

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Appendix (3)

Officials met during the mission

1. Ministry of Planning

Mr. Abdallah Abad	Deputy Minister
Mr. Hassan Hubaishi	Assistant Deputy Minister
Dr. Ja'afar Hamed	Assistant Deputy Minister
Mr. Ahmad Bafaqih	Director, Economic Department
Mr. Jalal Mohamad Mawla	Director, Division of Co-operation with International Organizations
Mr. Omar Mohamad Saleh	Economic Department
Mr. Hani Jaradah	Economic Department
Ms. Rukhsana Abdul Kader	Economic Department

2. UNDP Office

Mr. B. Hagona	Officer-in-Charge
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Appendix (4)

Documents reviewed during the mission

- A substantial New Programme for Accelerated Development of People's Democratic Republic of Yemen in the 1980s. Assessment of Potentials, constraints. Needs and Assistance Requirements. Ministry of Planning, January 1981.
- People's Democratic Republic of Yemen, a Review of Economic and Social Development, IBRD, March 1979.
- E/ECMA/156, ECMA's Tenth Session (8-12 May 1982), on the Preliminary Results of the Study on PDRY's Flood Disaster.
- Modified Five Year Plan 1981-1985.
- Annual Plans 1982 and 1983.
- Follow up Reports for 1981 and 1982.
- A study on the economic and social development in PDRY, submitted for the Council of Arab Economic Unity by Messrs. Ahmad Bafaqih, Omar Mohamad Saleh and Hani Jaradah.

TABLE I

PROJECT BUDGET COVERING GOVERNMENT COUNTERPART CONTRIBUTION IN KIND

Country: People's Democratic Republic of Yemen
 Project No.: PDY/81/005
 Project Title: Assistance to the Ministry of Planning

	TOTAL		1983		1984		1985		1986		1987	
	m/m	YD	m/m	YD	m/m	YD	m/m	YD	m/m	YD	m/m	YD
<u>10. Government Counterpart Personnel</u>												
<u>11. Professional Counterpart Staff</u>												
11.01 (6) part-time counterpart staff (50%)	144	15,920	3	990	36	3,960	36	4,160	36	4,370	27	3,440
SUB-TOTAL	144	16,920	3	990	36	3,960	36	4,160	35	4,370	27	3,440
<u>13. Administrative Support Personnel</u>												
Secretary/typist (2)	48	4,800	6	300	24	1,200	24	1,200	24	1,200	18	900
Driver (2)	48	5,760	6	360	24	1,440	24	1,440	24	1,440	18	1,080
SUB-TOTAL	96	10,560	12	660	48	2,640	48	2,640	48	2,640	36	1,980
11-19 COMPONENT TOTAL	240	27,480	15	1,650	84	6,600	84	6,800	84	7,010	84	5,420

	TOTAL		1983		1984		1985		1986		1987	
	m/m	YD	m/m	YD	m/m	YD	m/m	YD	m/m	YD	m/m	YD
30. TRAINING												
<u>31 Fellowships</u>												
31-01	::	2,880	3	360	12	1,440	9	1,080	-	-	-	-
31-02	"	2,880	3	360	12	1,440	9	1,080	-	-	-	-
31-03	"	2,880	-	-	-	-	3	360	12	1,440	9	1,080
31-04	"	2,880	-	-	-	-	3	360	12	1,440	9	1,080
31-05	Study Tours	1,440	-	-	3	360	3	360	3	360	3	360
39. COMPONENT TOTAL		108	6	720	27	3,240	27	3,240	27	3,240	21	2,520
40. EQUIPMENT												
41	Expendable equipment & supplies	800	50	200	200	200	-	200	-	200	-	150
42	Non-expendable equipment	600	600	-	-	-	-	-	-	-	-	-
43	Offices	400	25	100	100	100	100	100	100	100	100	75
49. COMPONENT TOTAL		1,800	675	300	300	300	300	300	300	300		225
50. MISCELLANEOUS												
53	Sundry	80	5	20	20	20	20	20	20	20		15
50-59 COMPONENT TOTAL		80	5	20	20	20	20	20	20	20		15
99 GRAND TOTAL		42,320	3,050	10,160	10,360	10,360	10,570	8,180				

Country: People's Democratic Republic
 Project No.: PDY/81/005
 Project Title: Assistance to the Ministry

TABLE II
COVERING UNDP CONTRIBUTION
(US Dollars)

	1983		1984		1985		1986		1987	
	m/m	\$	m/m	\$	m/m	\$	m/m	\$	m/m	\$
PROJECT PERSONNEL										
Experts										
11-01 Chief technical Adviser/Dev. Econ.	3	18,000	12	72,000	12	72,000	12	72,000	9	5
11-02 National Accounts & Statistics	3	18,000	12	72,000	12	72,000	12	72,000	9	5
11-19 SUB-TOTAL	6	36,000	24	144,000	24	144,000	24	144,000	18	10
COMPONENT TOTAL		36,000		144,000		144,000		144,000		10
3. Fellowships										
30-01 "	3	5,100	12	20,400	9	18,300	-	-	-	-
30-02 "	3	5,100	12	20,400	9	18,300	-	-	-	-
30-03 "	-	-	-	-	3	5,100	12	20,400	9	1
30-04 "	-	-	-	-	3	5,100	12	20,400	9	1
30-05 Study tour	-	-	3	7,500	3	7,500	3	7,500	3	3
COMPONENT TOTAL	6	10,200	27	48,300	27	54,300	27	48,300	21	4

Consultants
 Incentives for national staff

Contd.

	TOTAL		1983		1984		1985		1986		1987	
	m/m	\$	m/m	\$	m/m	\$	m/m	\$	m/m	\$	m/m	\$
40. EQUIPMENT												
41 Expendable Supplies		1,500		300		300		300		300		300
42 Non expendable equipment		37,000		16,000		21,000		-		-		-
COMPONENT TOTAL		38,500		16,300		21,300		300		300		300
50. MISCELLANEOUS												
52 Reporting Costs		6,000		500		1,500		1,500		1,500		1,500
53 Sundry		4,000		300		1,000		1,000		1,000		1,000
COMPONENT TOTAL		10,000		800		2,500		2,500		2,500		2,500
99 GRAND TOTAL		829,700		63,300		216,100		201,100		195,100		154,100