



ESCWA
for Regional Integration

Information and Communication Technology Division

Round Table on ICT as an Enabler for Economic Development

29-30 April 2004

UN House, Beirut, Lebanon

Distr.
LIMITED
E/ESCWA/ICTD/2004/WG.1/13
27 April 2004
ORIGINAL: ENGLISH

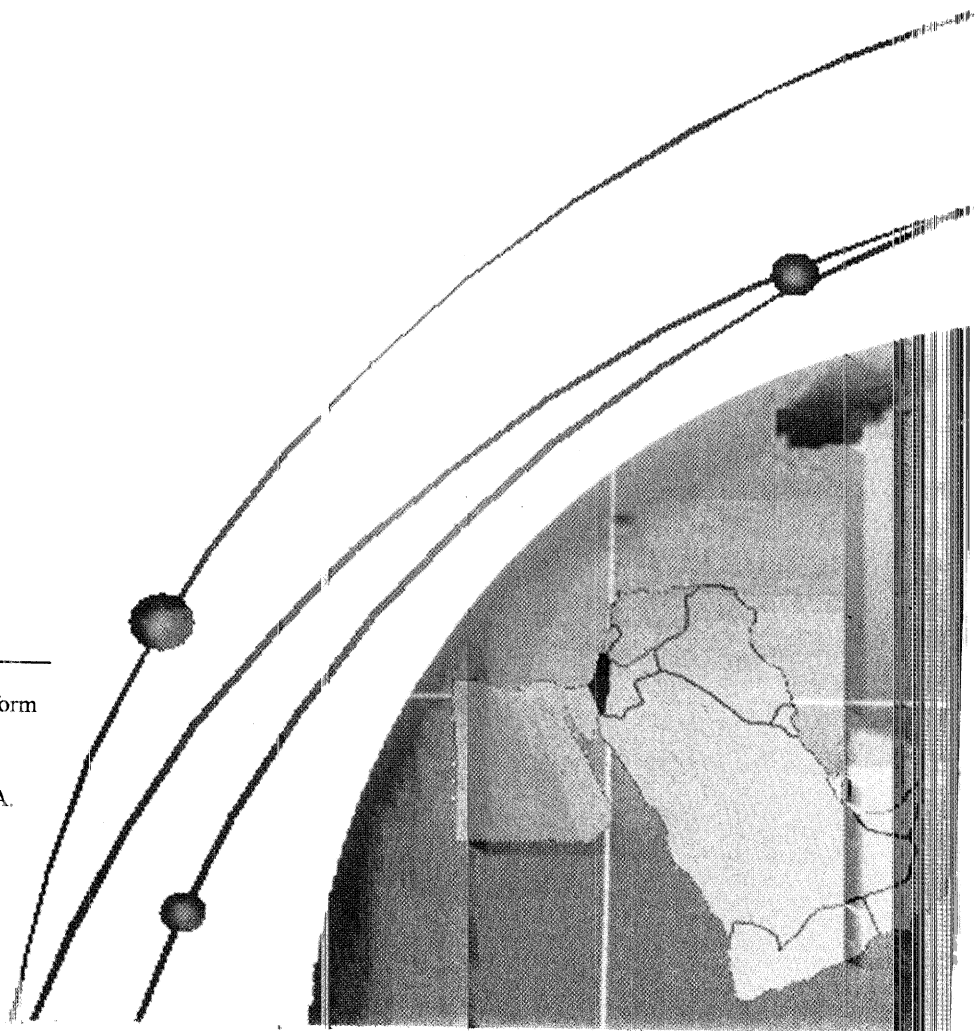
MAKING TELECENTRES WORK

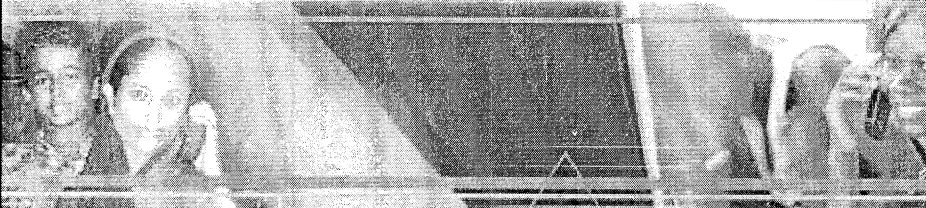
By

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04-0214





Making Tele Centers Work

.... With a global approach
for local development.

Presentation to ESCWA
Beirut, Aug 13, 2003

Souheil MARINE
Business Development Manager
Africa, Middle East, South Asia

ARCHITECTS OF AN INTERNET WORLD **ALCATEL**

Presentation Outline

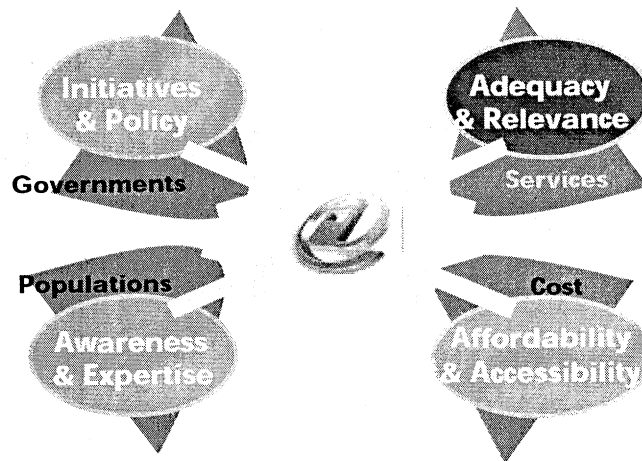
- > **Success Conditions**
- > Providing Useful Services
- > Network Solutions
- > The Deployment Project

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ICT Diffusion Critical Success Factors



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What Services can be offered by a Tele Center ?

- > Telephony, Fax
- > Office Services
- > Internet
 - E.mail
 - Web Surfing, chat, ...
 - Added Value Services ?
- > Training
- > Business Environment



Within a rural tele center Internet represents
rarely more than 5 to 10% of revenues ! Why ?

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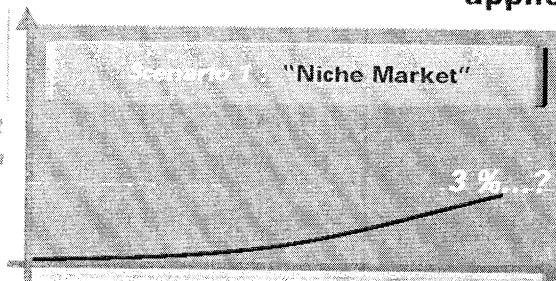
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Internet for whom? and for what?

...merely **duplicating** industrialized world **usage & applications**


Internet
Penetration



Worldwide Browsing
Tele-medicine & education
Global e-Commerce,



Content relevancy...?
Bandwidth requirement...?
Investment capability...?
Market size...?

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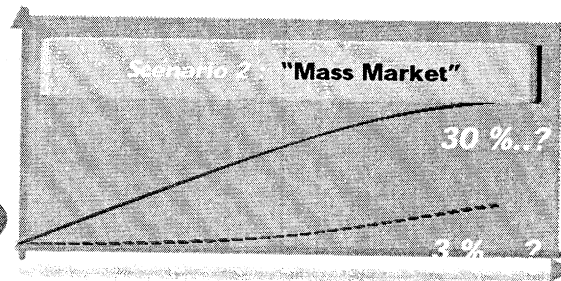
Internet as a local development driver ?

**INTERNET,
as Public Utility**

Internet is seen
as a prime **Communication Tool**
offering **useful end-user services**
based on **local content**
via **Community Access**


Internet
Penetration

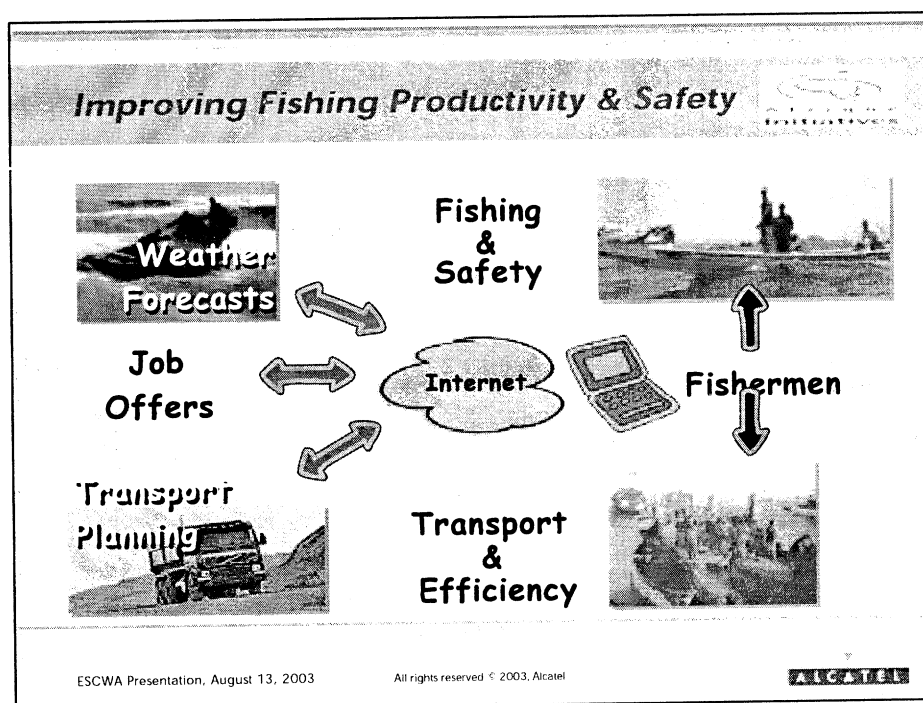
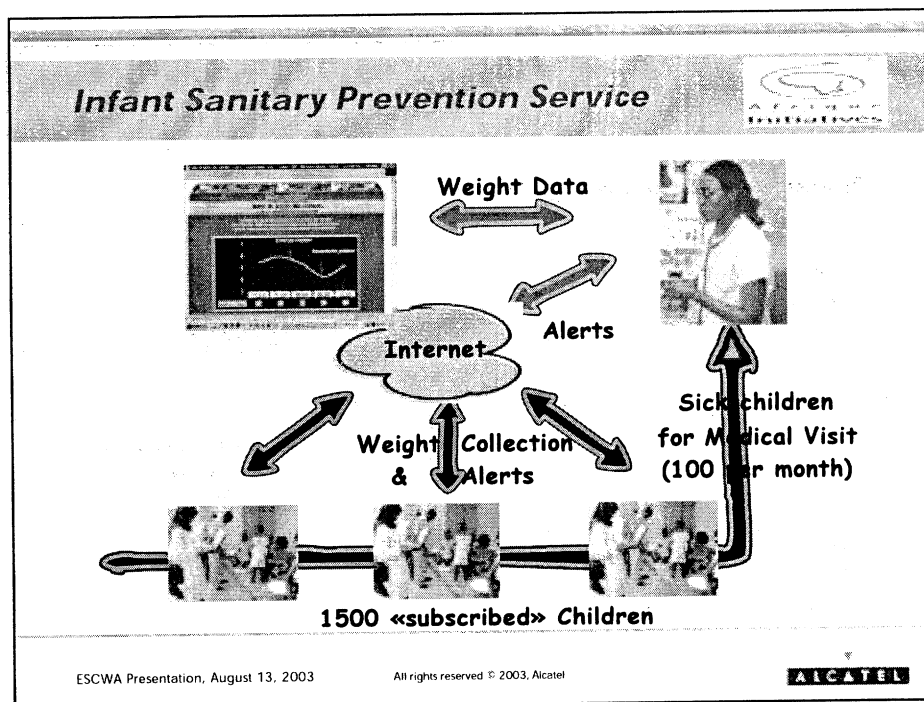
**... to Reinvent
Internet Usage !**



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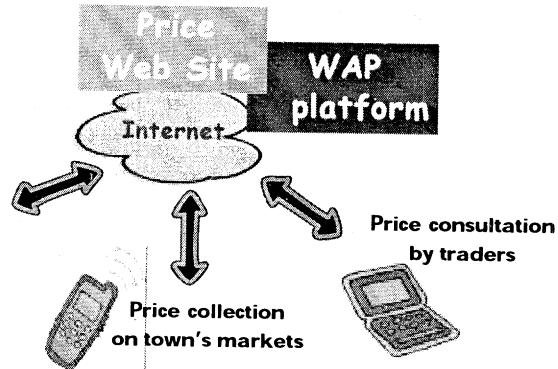


A "virtual" market place



Professional Tool to manage Food price on real time

Price consultation
by small producers



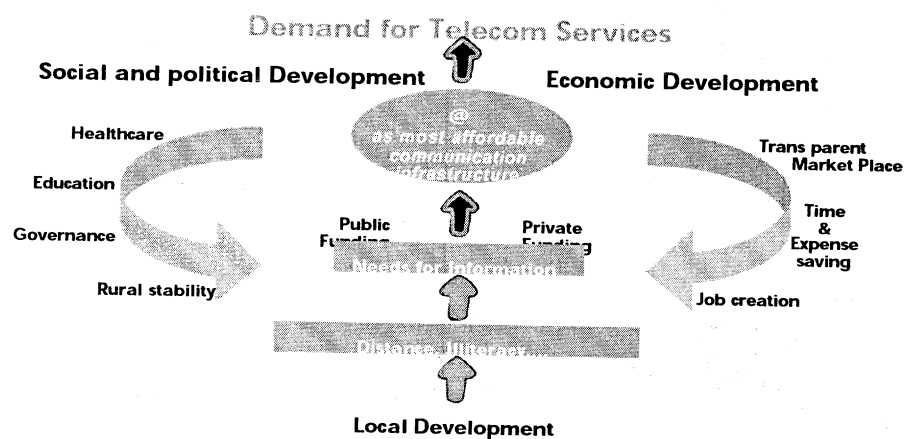
The cost of the service is quickly paid back
by the increase of producers margins

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ICT-based Development Model New virtuous cycles



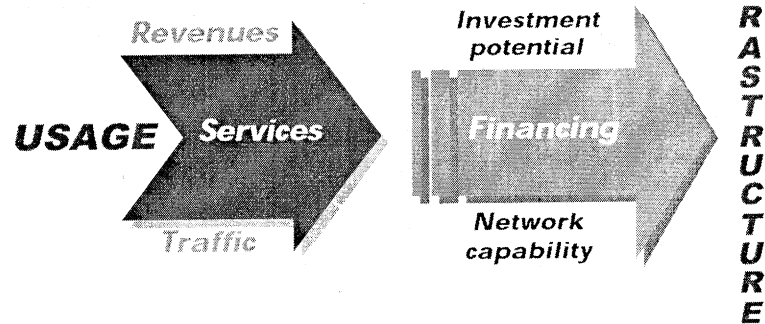
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From usage to Infrastructure....

... to demonstrate investment pertinence



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Funding Universal Access

Demand is much Higher than Service Offer

Funding is the Cornerstone

Profitability and Sustainability must be proven !

... In association with...

Demand Solvency
Internet Added Value Services

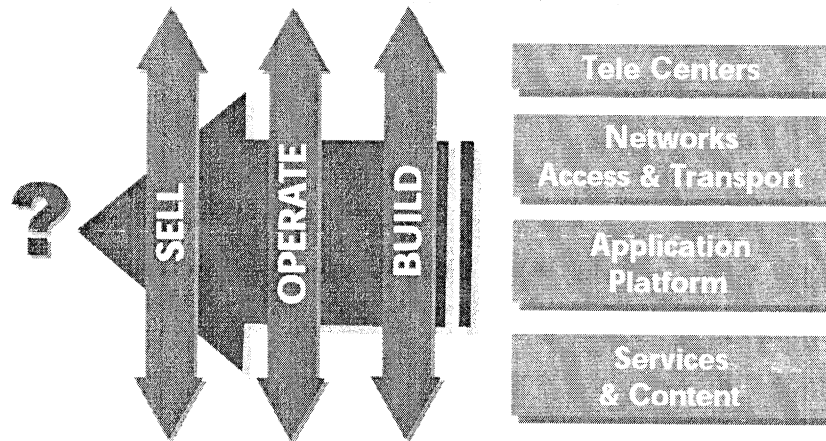
Subsidies and Beneficiaries
Universal Service Funds

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Who makes what?



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Success Conditions

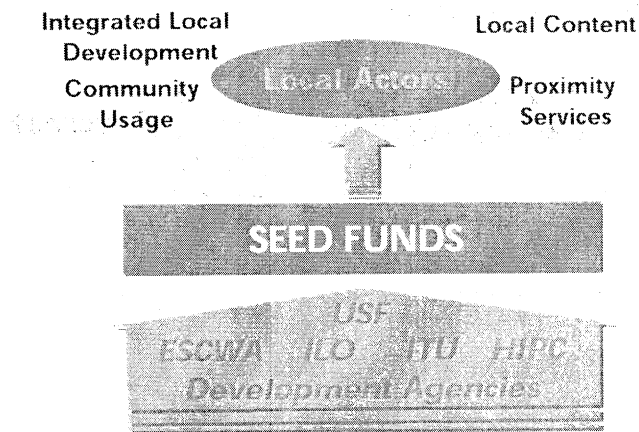
- > **Involve all local actors**
- > **Develop local added value services**
 - Local content
 - Proximity Services
- > **Start with an experimental phase and evaluate its results**
- > **... And build close partnerships for**
 - Definition of service offer,
 - Setting up of Tele Centers and access means
 - Financing
 - Operation, maintenance and marketing

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Supporting Innovation and Creation



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Presentation Outline

- > Success Conditions
- > **Providing Useful Services**
- > Network Solutions
- > The Deployment Project

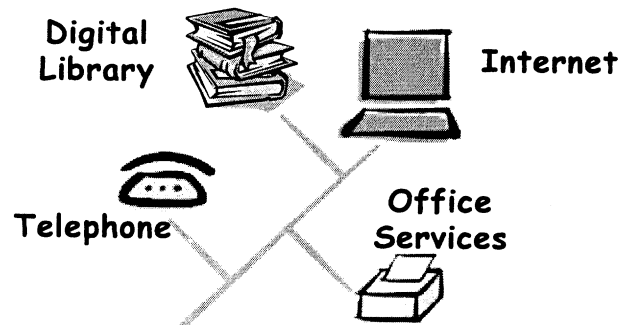
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Community Tele Center Services

A Community Tele Center can offer a variety of services



... and assist persons who don't master the ICT tools
or are even illiterate !...

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Users and Services

> Types of potential users

- Institutional,
- Professionals,
- Civil Society (private, associations, NGO, ...)

> Service Categories

- «Citizen» services; public usage
- «Customer» services; private usage

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"Citizen" Services

> Facilitate communication between Public Authorities and Citizens:

- **Support governance** (e-government, social education, ...)

> Access via Internet to information

- **administrative** (official information and local expression, registering, land register, education, ...)
- **practical** (community life, health, environment, transportation, ...)



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«Client» Services

> Facilitate communication between economic actors (professionals) and with private persons

- **Satisfy essential population needs and development of the local life**

> Access via Internet to information :

- **Commercial type e-commerce** (client-supplier marketplace, trading, ...)
- **Daily practical information** (food supply, health, job offers, training, ...)



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Presentation Outline

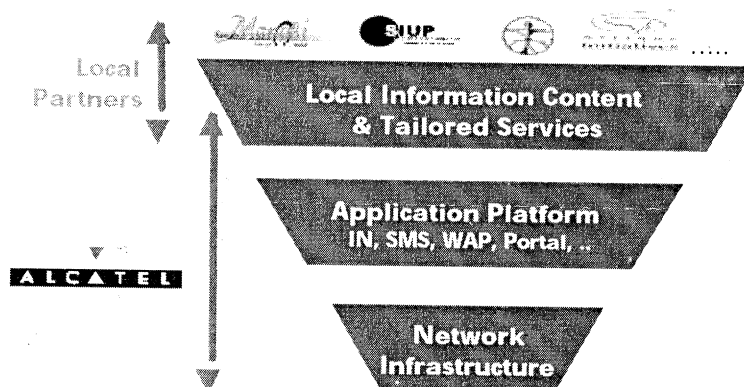
- > Success Conditions
- > Providing Useful Services
- > **Network Solutions**
- > The Deployment Project

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An end-to-end Offer offering locally-tailored services

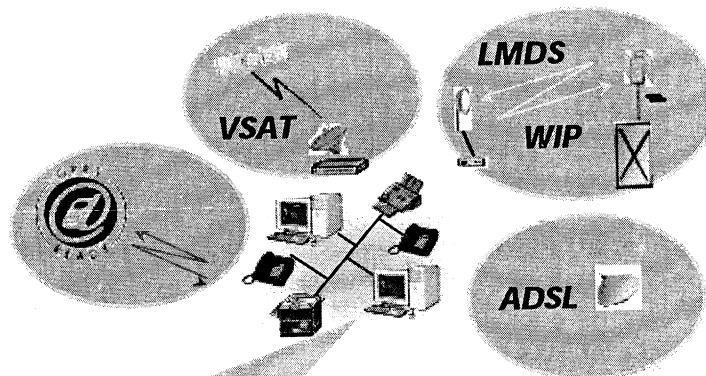


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Broadband Access is needed to open up Rural areas



Tele Centers or SMME

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New Access Technologies : ADSL

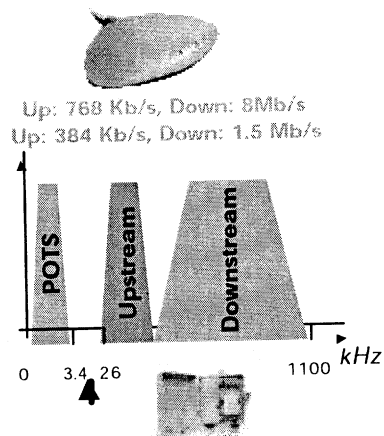
«Broadband on existing
copper wires»

> Applications

- Telephony + Data
- Broadband Internet Access
- Permanent Link (Always On)
- Rapid deployment

> Constraints

- Non existent (or bad quality) copper wires
- Telecom connection
- Few Kilometers Range



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New Access Technologies : LMDS

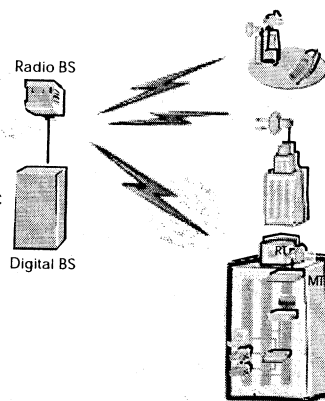
«Offering Broadband Services to enterprises»

> Applications

- **Local Radio Loop**
- **Multi-point**: few tens of users per Base Station
- **Distribution**: up to 10 Mb/s, dynamic allocation
- **System**: voice/data Broadband services, Packets and circuits
- **Rapid and gradual deployment**

> Constraints

- Radio Frequencies
- Range of 5 km at 24 GHz



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New Access Technologies : WIP (Wireless IP)

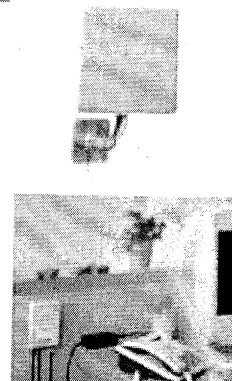
«Connecting Tele Centers and SMEs»

> Applications

- **Local Radio Loop**
- **Multi point**: few tens of users per base station
- **Terminal Bandwidth**: up to 3 Mb/s
- **Broadband Services**: Native IP, Quality of Service
- **Optimized Voice over IP**
- **Rapid and gradual deployment**

> Constraints

- Radio Frequencies
- Range of 15 km at 3,5 Ghz



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New Access Technologies : VSAT

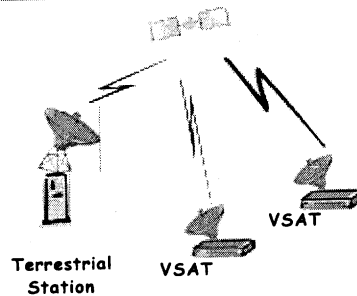
«Connecting most isolated zones»

> Applications

- Bidirectional services
- Star or Meshed Network
- Telephony, fax, Voice over IP
- Data and Internet
- Video: TV, visio conference
- Rapid and gradual deployment

> Constraints

- Location of space segment
- Master station



down: up to 53 Mb/s

up: up to 384 Kb/s

Voice compression down to 8 Kb/s

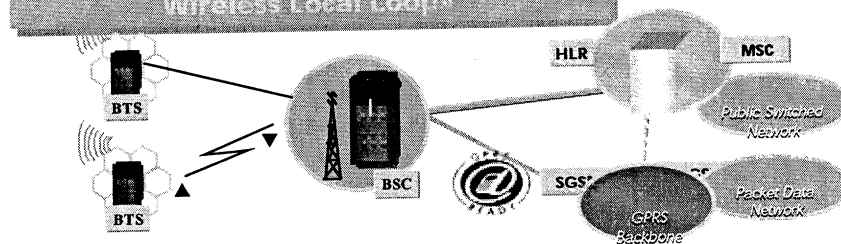
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New Access Technologies : GSM/GPRS

«A new approach for Wireless Local Loop»



> Applications

- GSM Telephony and GPRS data
- «Intelligent Network» services
- Rapid and gradual deployment
- Simplified management

> Constraints

- License and frequencies attribution

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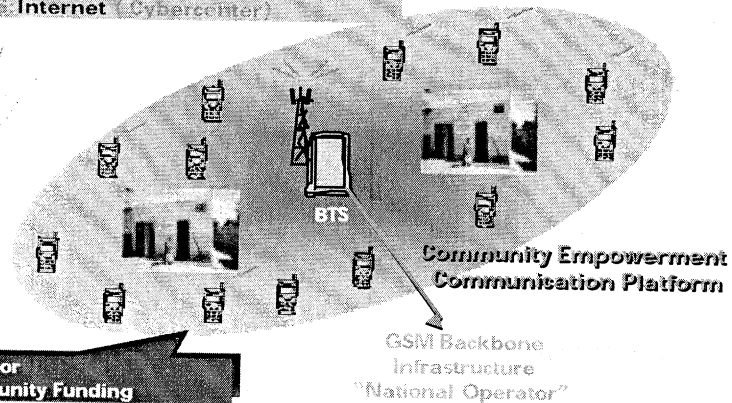
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Community Universal Access Platform

Prepaid GSM with Restricted Mobility Phone
Fixed GPRS Internet (Cybercenter)

- Community Services
- End user Assistance
- Central Battery load

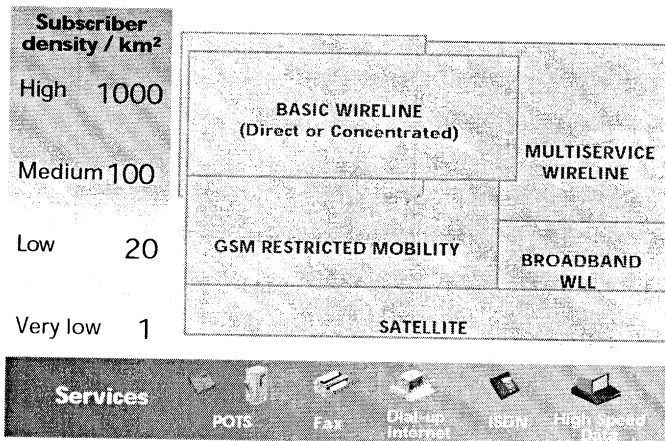


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Which access technology? As a function of usage type



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**Other choice criteria
For an optimized technical solution**

> Cost of Ownership

- investment or capital cost (amortization)
- operational cost

> Business Plan

- [Revenues] - [Costs] = Profit
- Cash Flow analysis and Return On Investment (ROI) time frame

As a function of strategic options

- marketing
- deployment plan
- financing terms (debt service)

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Presentation Outline

> Success Conditions

> Providing Useful Services

> Network Solutions

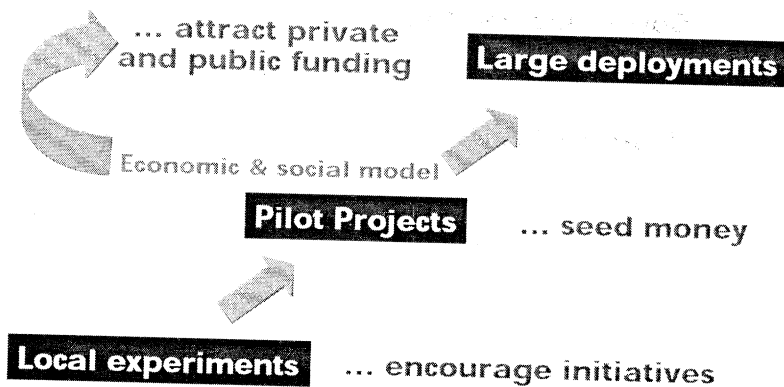
> The Deployment Project

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How to concretely go ahead?....



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An unavoidable step: the pilot project

- > Observe and analyze the behavior and involvement of local players in front of new ICT services introduction
- > Identify deployment requirements and relevancy of potential network solutions, based on innovative 'leapfrog' technologies
- > Check market and economic positioning of offered services ("Business model")
- > Define a methodology for wider network deployment and operation

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Some Essential Precautions

- > **Consult and mobilize local actors** (customary authorities, associations, NGO, ...)
 - Mediation with local populations
 - Operational involvement to the project
- > **Sensitize local population through information meetings**
 - Objectives and stakes
 - Access modalities and services interest
 - Local language

Guarantee the support of local actors and populations

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Potential participants to a pilot project

- > **... Public parties** representing
 - Government (involved ministries)
 - Telecom Regulation Authority (if existing)
 - Regional or District Communities
 - Local Communities
- > **... Private parties** representing
 - Networks and Services operators
 - Tele Centers Operators
 - Software companies developing applications and content
 - End-users representatives
 - Professional organizations
 - Associations, NGO, ...

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Main tasks of a pilot project (1)

> Task No.1 : Prepare and Present the project and the network deployment and test

- Presenting the project to local actors and identification of potential partners
- Definition of end-users services with a high involvement of local actors
- Field study for implementation of telecom installations and associated infrastructures
- Detailed design of the Pilot network architecture
- Development of services and applications

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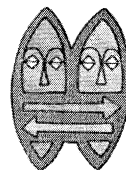
Example of Task 1 Definition of Internet Services in St. Louis (Sénégal)

> Strong involvement of Young

- 38 students
- 200 interviews



École d'Ingénieurs
Sup'Média



> What are your daily problems ?

- Health , notably children
- Training and Employment
- Fishing sector
- Tourism



An innovative methodology

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Main tasks of a Pilot project (2)

> Task No.2 : Deployment of the pilot network

- Build the host infrastructures (buildings fitting out, antennae support, Pylons...)
- Delivery and Installation of Telecom equipment
- System and software integration
- Training of operational local actors
- Validation tests before service offering

Main tasks of a Pilot project (3)

> Task No.3 : Carrying out and follow up of tests

- Assistance to technical management of the pilot network
- Assistance management and sales of services
- Analysis of end-users satisfaction
- Study of the Tele Center economic model
- Writing of final report (results and analysis)

... and now ?

Where?
What?
Who?
When?

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Thank you for your attention ...

For more information, please contact
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