UNITED NATIONS DEVELOPMENT PROGRAMME

## FINANCIAL REPORT AND ACCOUNTS for the year ended 31 December 1978

 and
# REPORT OF THE BOARD OF AUDITORS 

## GENERAL ASSEMBLY

OFFICIAL RECORDS: THIRTY-FOURTH SESSION SUPPLEMENT No.5A (A/34/5/Add.1)


## NOTE

Symbals of United Nations documents afe composed of cepital letters combined with firures. Mention of such a symbol indicates a reference to a United Nations document.

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AFESD Arab Fund for Economic and Social Development
AsDB Asian Development Bank
ECA Economic Commission for Africa
ECE Economic Commission for Europe
ECLA Economic Commission for Latin America
ECWA Economic Commission for Western Asia
ESCAP Economic and Social Commission for Asia and the Pacific
FAO Food and Agriculture Organization of the United Nations
FUNDWWI Fund of the United Nations for the Development of West Irian
IADB Inter-American Defense Board
IAEA. International Atomic Energy Agency
IBRD International Bank for Reconstruction and Development
ICAO International Civil Aviation Organization
ILO International Labour Organisation

IMCO
IPF
ITU
UNTCDF United Nations Capital Development Fund
UIVCTAD United Nations Conference on Trade and Development
UNDP : United Nations Development Programme
UNESCO United Nations Educational, Scientific and Cultural Organization
UNIDO United Nations Industrial Development Organization
UNVOB Urited Nations Special Relief Office in Bangladesh
UNSO United Nations Sudano-Sahelian Office
UPU Universal Postal Uñion
THO World Health Organization
WIPO World Intellectual Property Organization
WMO World Meteorological Organization
WTO World Tourism Organization

Sir,

Pursuant to financial regulation 15.1, I have the honour to submit the annual accounts of the United Nations Development Programme as at 31 December 1978, which I hereby approve.

Copies of these financial statements are also being transmitted to the Advisory Committee on Administrative and Budgetary Questions.

Accept, Sir, the assurances of my highest consideration.

(Signed) Bradford MORSE<br>Administrator of the United Nations<br>Development Programme

The Chairman of the Board of Auditors United Nations
New York

Sir,
I have the honour to transmit to you the financial statements of the United Nations Development Programme as at 31 December 1978, which were submitted by the Administrator. These statements have been examined and include the audit opinion of the Board of Auditors.

In addition to the above, I have the honour to present the report of the Board with respect to the. United Nations Development Programme accounts for the year 1978.

Accept, Sir, the assurances of my highest consideration.

(Signed) Ahenkora OSEI<br>Auditor General of Ghana<br>and<br>Chairman of the United Nations Board of Auditors

1. The Administrator has the honour to submit herewith his financial report for the year ended 31 December 1978, together with the audited accourts of the United Nations Development Programme for the year ended 31 December 1978 and the report of the Board of Auditors. The accounts consist of 12 statements and 20 schedules and also cover the trust funds for which the Administrator has been assigned responsibility.
2. This submission is made in conformity with the decision of the General Assembly $1 /$ to accept the recommendations of the Fifth Committee $2 /$ and in conformity with the Financial Regulations and Rules of the United Nations Development Frogramme, approved by the Governing Council at its thirteenth session, 3/ and as amended by the Governing Council at its nineteenth session, 4/ twenty-first session 5/ and twenty-fifth session. 6/
3. The UNDP financial statements incorporate in the relevant figures data obtained from the annual accounts of the participating and executing agencies, thus enabling the Administrator to submit a consolidated statement for 1978 in accordance with the practice commenced in 1973. As of the date of preparation of the present report, the following executing agencies have provided audited statements:
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International Labour Organisation (ILO)
World Health Organization (WHO)
Universal Postal Union (UPU)
International Atomic Energy Agency (IAEA)
Asian Development Bank (AsDB)
4. The following executing agencies have provided their statements as submitted
``` for audit:

Food and Agriculture Organization of the United Nations (FAO)
United Nations Educational, Scientific and Cultural Organization (UNESCO)
International Civil Aviation Organization (ICAO)

\footnotetext{
I/ Official Records of the General Assembly, Twenty-first Session, Supplement No. 16 (A/6316), p. 94, item 78 .

2/ Ibid. Twenty-first Session, Annexes, agenda item 78, document A/6596.
3/ Official Records of the Economic and Social Council, Fifty-third Session, Supplement No. 2 ( \(\mathrm{E} / 5092\) ), para. 195.

4/ Ibid. Fifth-ninth Session, Supplement No. 2 (E/5646), para. 332.
5/ Ibid., Sixty-first Session, Supplement No. 2 (E/5779), para. 430.
6/ Ibid., 1978, Supplement No. 13 (E/I978/53/Rev.I), decision 25/24.
}
worıa bank
International Telecommunication Union (ITŨ)
World Meteorological Organization (WMO)
Inter-Governmental Maritime Consultative Organization (IMCO)
World Intellectual Property Organization (WIPO)
World Tourism Organization (WTO)
Arab Fund for Economic and Social Development (AFESD)
Inter-American Develópment Bank (IADB)
United Nations Development Programme (as an executing agency for its projects)
5. In respect of the following executing agencies, the UNDP financial statements incorporate the information contained in the interim financial statements of the United Nations for the \(12-m o n t h\) period ended 31 December 1978 of the biennium 1978-1979:

United Nations
United Nations Industrial Development Organization (UNIDO)
United Nations Conference on Trade and Development (UNCTAD)
Economic Commission for Africa (ECA)
Economic Commission for Europe (ECE)
Economic Commission for Latin America (ECLA)
Economic Commission for Western Asia (ECWA)
Economic and Social Commission for Asia and the Pacific (ESCAP)
It should be noted that the Board of Auditors of the United Nations does not certify the interim United Nations accounts as at the end of the first year of a biennium and that these accounts are formally closed only at the end of a biennium.
6. As stated in the financial reports for previous years, if there should be subsequent amendments reported after the completion of the audit of the accounts of the participating and executing agencies, they will be reported to the General Assembly and to the Governing Council of UNDP at subsequent sessions. Similarly, the Administrator will transmit to subsequent sessions of the Assembly and the Governing Council copies of any relevant resolutions adopted by the legislative or governing bodies of the participating and executing agencies dealing with the audited accounts, as required under UNDP financial regulation 15.2.
7. Changes in the 1977 accounts reported by the agencies after the date of submission of the Administirator's 1977 financial report are as follows:
(a) Increases of \(\$ 62,346\) in expenditure and \(\$ 769\) in miscellaneous income of the Inter-American Development Bank:
(b) An increase of \(\$ 1,123\) in expenditure of the Caribbean Development Bank.

Adjustments for the above differences have been made in the UNDP financial statements for the year ended 31 December 1978.

\section*{Presentation of accounts}
8. The 1978 accounts are being presented in essentially the same format as that used in previous years. However, as a continuing process of improving the presentation of the accounts in order to provide full disclosure of all relevant information concerning the financial status of the Programme, the following changes have been made in 1978:
(a) Two schedules (schedules 19 and 20, respectively) have been included to show expenditure during 1978 against the following appropriations approved by the Governing Council at its twenty-fourth session: (i) in the amount of \(\$ 506,300\) (gross), less estimated income of \(\$ 66,900\), for administrative and programme support costs of the United Nations Revolving Fund for Natural Resources Exploration; and (ii) in the amount of \(\$ 944,700\) (gross), less estimated income of \(\$ 128,600\), for administrative and programme support costs of the United Nations SudanoSahelian Office;
(b) Schedule 8 shows the 1978 expenditure incurred by the Office for Projects Execution against appropriations approved by the Governing Council for administrative and programme support costs. Part I of this schedule shows the expenditure against appropriations approved at the twenty-fourth session of the Governing Council to be financed from UNDP resources under the heading of administrative and programme support costs. Part II shows the expenditure against appropriations approved at the same session of the Governing Council for the Office for Projects Execution to carry out operations of the United Nations SudanoSahelian Office and the United Nations Capital Development Fund and to be financed from the resources of those funds;
(c) The assets and liabilities of UNDP as an executing agency for its projects, which in previous years had been included on a net asset basis in the total of operating funds provided by UNDP to participating and executing agencies shown in statement II, have been consolidated with the assets and liabilities of UNDP.

\section*{Financial regulations and rules}
9. At its twenty-fifth session, the Governing Council, by its decision 25/24, approved new financial regulations 3.5 and 3.6. The purpose of these additional regulations was to provide for the Operational Reserve to be established at a level of \(\$ 150\) million on a fully funded liquid basis, and to give the Administrator authority to accept voluntary contributions from States Members of the United Nations or members of specialized agencies as trust funds for projects or programmes which have received the prior approval or endorsement of the General Assembly and/or the Economic and Social Council in certain specified cases.

\section*{UNDP Pinances}
10. As shown in the statement of income and expenditure (statement I), total income for the year ended 31 December 1978 amounted to \(\$ 703,421,579\) and total expenditure to \(\$ 558,568,703\) resulting in an excess of income over expenditure for 1978 of \(\$ 144,852,876\). After taking into account the transfer of \(\$ 1\) million from
the Revenue Reserve to the United Nations Volunteers programme as approved by the Governing Council, I/ the remaining net excess of income over expenditure of \(\$ 143.9\) million is attributable as follows: (a) \(\$ 131.1\) million in respect of UNDP main resources: (b) \(\$ 10.0\) million in respect of government cost-sharing contributions: (c) \(\$ 2.7\) million in respect of the Special Measures Fund for the Least Developed Countries; and (d) \$0.1 million in respect of government cash counterpart contributions, as shown in statement \(V\).
11. As can be seen from statement \(I_{9}\) there has been an over-all increase in expenditure of \(\$ 114.3\) million compared to 1977 and a net increase in total income of \(\$ 93.1\) million ( \(\$ 71.5\) million of which related to voluntary pledges). Statement IV gives details of the changes in the financial position during the year and shows that cash and investments held by UNDP increased from \(\$ 311.2\) million at the beginning of the year to \(\$ 420.5\) million at 31 December 1978. Out of this net increase of \(\$ 109.3\) million, \(\$ 2.8\) million represents an increase in accumulated non-convertible currencies.

\section*{Operational Reserve}
12. The status of the Operational Reserve as at 31 December 1978 is shown in statement III, and details of the investments made on its behalf are given in schedule ll. At its twenty-fifth session, the Governing Council decided that the Administrator should replenish the Operational Reserve to the extent possible during 1978 by the \(\$ 50\) million scheduled for each of the years 1979 and 1980. 8/ Accordingly, in 1978 an additional \(\$ 85\) million was transferred to the Operational Reserve, so that, as at 31 December 1978 , the fully funded portion of the Operational Reserve amounted to \(\$ 100\) million. In early 1979, a further \(\$ 50\) million was transferred to the Operational Reserve so that, as at 31 March 1979, the Operational Reserve was fully funded at the authorized level of \(\$ 150\) million.

\section*{Government contributions}
13. As at 31 December 1978, the arrears of government contributions to UNDP for 1978 and prior years amounted to \(\$ 47.0\) million. This represented a net increase of \(\$ 12.9\) million over the position as at 31 December 1977, when these arrears amounted to \(\$ 34.1\) million. This increase was mainly attributable to an increase of \(\$ 11.8\) million in respect of cost-sharing contribution, which does not represent a deterioration in amounts due to the main programmes of UNDP. Moreover, cost-sharing projects are not carried out unless and until amounts due for them are received by UNDP. At its twenty-fifth session, \(9 /\) the Governing Council called upon the Administrator to intensify his efforts to collect all past amounts due and to remove uncollectable items from UNDP accounts as soon as possible.

\footnotetext{
7/ Ibid., Sixty-third Session, Supplement No. 3A (E/6013/Rev.I), para. 188.6 (b).

8/ Ioid., 1978, Supplement No. 13 ( \(\mathrm{E} / 1978 / 53 / \mathrm{Rev} .1\) ), decision \(25 / 16\), para. 16. 9/ Ibia., para. 9.
}

\section*{Property written off, ex gratia payments and write-offs of cash and receivables}
14. The value of UNDP non-expendable property written off during 1977 amounted to \(\$ 33,993\). In accordance with UNDP financial rule 113.20 , write-offs of property are investigated by the UNDP Headquarters Property Survey Board and are subsequently approved by the Assistant Administrator, Bureau for Finance and Administration. An ex gratia payment of \(\$ 2,223\) to a landlord in connexion with the rental or office space of UNDP was approved by the Director of Finance under UNDP financial regulation 14.5 and financial rule 114.4. In addition, write-offs or losses of cash and other assets totalling \(\$ 2,370\) were approved in accordance with UNDP financial regulation 14.6 , and a statement of all such amounts written off has been submitted to the Board of Auditors.

Expert hiatus financing and extended sick leave
15. Included as a separate item of expenditure in the statement of income and expenditure for the year ended 31 December 1978 is an amount of \(\$ 1,145,295\) in respect of expert hiatus financing and extended sick leave costs. These costs, since the discontinuance of the standard cost system for experts from 1 January 1977, have constituted a direct charge against UNDP resources. A breakdown of the total amount charged in 1978 is as follows:

\section*{Hiatus financing}

United Nations . . . . . . . . . . . . 6, 115
UNIDO.
FAO.
UNESCO
4,431
449,710
11,222
(United States dollars)

471,478
Extended sick leave


\section*{Programme Reserve}
16. Expenditure incurred by executing agencies on projects financed by the Programme Reserve in 1978 amounted to \(\$ 2,283,047\) as shown in schedule 6. The total utilization of Programme Reserve funds in 1977 and 1978 was therefore \(\$ 10.5\) milition ( \(\$ 8.2\) million in 1977, including a transfer of \(\$ 3\) million to the Special Measures Fund) out of the allocation of \(\$ 39.5\) million for the second IPF cycle, 1977-1981, auproved by the Governing Council at its twenty-second session. 10/

\section*{Special Measures Fund for the Least Developed Countries}
17. As shown in schedule 6, the expenditure incurred in 1978 out of the Special Measures Fund for the Least Developed Countries amounted to \(\$ 5.3\) million. Additional contributions received by the Fund during the year totalled \(\$ 8.0\) million, the details of which are given in scheaule 1 . The excess of income over expenditure during the year therefore amounted to \(\$ 2.7\) million, leaving an unexpended balance at 31 December 1978 of \(\$ 20.0\) million (schedule 14 ).

\section*{Administrative and programme support costs budget}
18. The administrative and programme support costs budget estimates for the year 1978 were submitted to the Governing Council in June 1977 in document DP/273 for the amount of \(\$ 85,550,600\) gross which, after deducting estimated income of \(\$ 20,592,600\), resulted in net 1978 budget estimates of \(\$ 64,958,000\). The Governing Council approved appropriations in these amounts at its twenty-fifth session. 11/ In paragraph 14 of the same decision, the Governing Council approved additional appropriations in the amount of \(\$ 523,300\) gross, offset by estimated income of \(\$ 89,100\), to provide for six additional Senior Industrial Development Field Adviser posts for 1978 , and in paragraph 17 the Governing Council approved an additional appropriation of \(\$ 232,500\) for 1978 under the heading "Jointly financed activities" for UNDP participation in the Consultative Group on Food Production and Investment. The final net appropriation for 1978 thus amounted to \(\$ 65,624,700\).
19. In January 1979, the Advisory Committee on Administrative and Budgetary Questions concurred with a request to transfer \(\$ 300,000\) from the appropriation for Programme Management and Support and \(\$ 600,000\) from the appropriation for Sectoral Support Services to the appropriation for Administrative and Common Services. Schedule 7 gives details by programme of the budget appropriations and of the expenditures in 1978 and shows a total net savings of \(\$ 2,067,880\).

\section*{UNDP as an executing agency for its projects}
20. At its twenty-fourth session, in paragraphs 4 and 5 of a decision taken on 29 June 1977, 12/ the Governing Council approved appropriations in the amount of \(\$ 1,918,200\) gross for the Office for Projects Execution to be financed from UNDP

10/ Ibid., Sixty-first Session, Supplement No. 2A (E/5846/Rev.1), para. 292 (d).
11/ Ibid., Sixty-third Session, Supplement No. 3A (E/6013/Rev.1), para. 413, decision A.

12/ Ibid.
resources under the heading of overhead costs, less estimated income of \(\$ 478,000\), and in paragraphs 6 and 7 of the same decision the Governing Council approved appropriations in the amount of \(\$ 1,099,500\) gross for the Office for Projects Execution to carry out Sahelian and Capital Development Fund operations to be financed from the resources of these funds, less estimated income of \(\$ 1,099,500\). Schedule 8 gives information on the total expenditures incurred against these appropriations.
21. In paragraphs 8 and 9 of the same decision, the Governing Council approved appropriations in the amount of \(\$ 689,800\) gross for the costs of support services for UNDP-executed projects ( \(\$ 594,800\) ) and for the co-ordinating group for interagency procurement ( \(\$ 95,000\) ) to be financed from UNDP resources under the heading of overhead costs, less estimated income of \(\$ 106,700\). Schedule 9 gives information on the total expenditures incurred against these appropriations.

\section*{Trust funds administered by UNDP}
22. Separate statements (VII to XI) are presented for the larger and more active trust funds administered by UNDP. The financial data relating to the other trust funds is combined in statement XII. Details of contributions pledged and investments made on behalf of all trust funds are given in schedules 17 and 18, respectively. The financial position as at 31 December 1978 of the Junior Professional Officers' Programme is provided in schedule 13.

Trust Fund for Assistance to Colonial Countries and Peoples
23. This trust fund was established, following the implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples in accordance with General Assembly resolutions 1514 (XV) and 3118 (XXVIII), to finarive humanitarian assistance projects of national liberation movements recognized by the Organization of African Unity (OAU).
24. As shown in statement VII, the income to the Fund in 1978 amounted to \(\$ 0.1\) million and expenditures to \(\$ 0.4\) million. At the end of 1978 the balance of the Fund was \(\$ 1.5\) million of which unspent allocations amounted to \(\$ 1.2\) million.
25. At its twenty-fifth session, the Governing Council decided, in order to ensure implementation of the programmes of assistance to African liberation movements recognized by \(O A U\), to advance \(\$ 7\) million from the Programme Reserve for additional assistance to these movements, pending further action during the mid-session review in 1979. 13/

\section*{United Nations Capital Development Fund}
26. This Fund was established by the General Assembly in its resolution 2186 (XXI) of 13 December 1966 and placed under the authority of the Administrator of UNDP and the Governing Council by resolution 2321 (XXII) of 15 December 1967. The Fund finances community self-help projects that directly benefit the lowest income groups in the least developed countries.
27. As shown in statement VIII, the total income to the Fund in 1978 amounted to \(\$ 22.0\) million and expenditures to \(\$ 10.2\) million. At the end of 1978 , the Fund had a balance of \(\$ 51.2\) million, of which unspent allocations amounted to \(\$ 47.2\) million. There were \(\$ 24.5\) million in additional pledges for 1979.

\section*{United Nations Revolving Fund for Natural Resources Exploration}
28. This trust fund was established by the General Assembly in its resolution 3167 (XXVIII) of 17 December 1973, in which it recognized the need to extend and intensify the activities of the United Nations system to meet the need for natural resources exploration in developing countries in order to accelerate their economic development. Governments receiving assistance from this trust fund have undertaken to make replenishment contributions to the Fund, when the projects financed by the Fund lead to commercial production.
29. As shown in statement \(I X\), the total income to the Fund in 1978 amounted to \(\$ 5.2\) million and expenditures to \(\$ 1.9\) million. At the end of 1978 , the balance of the Fund was \(\$ 16.7\) million of which unspent allocations amounted to \(\$ 6.6\) million.

\section*{United Nations Trust Fund for Sudano-Sahelian Activities}
30. This trust fund was established pursuant to General Assembly resolution 3253 (XXIX) of 4 December 1974 and Economic and Social Council resolution 1918 (IVIII) of 9 May 1975. In October 1976, the. Secretary-General of the United Nations delegated to the Administrator of UNDP the full responsibility for the administration, control and operation of the Fund, including the administration and direction of the United Nations Sudano-Sahelian Office (UNSO) at headquarters and in the field. UNSO acts as the primary United Nations contact with the Permanent Inter-State Committee on Drought Control in the Sahel (CILSS) and, in consultation with CILSS and the Governments concerned, selects and implements priority projects contained in the CILSS progremme of medium-term and long-term recovery and rehabilitation in the eight drought-stricken Sahelian countries.
31. As shown in statement \(X_{\text {, }}\) the total income to the Fund in 1978 amounted to \(\$ 9.5\) million and expenditures to \(\$ 12.1\) million. At the end of 1978 , the balance of the Fund was \(\$ 19.5\) million and unspent allocations amounted to \(\$ 21.5\) million. However, additional contributions of at least \(\$ 2.0\) million are expected to be received during 1979 for these activities.

\section*{United Nations Volunteers}
32. This programme was established by General Assembly resolution 2659 (XXV) of 7 December 1970. At its twenty-fourth session the Governing Council reviewed a report by the Administrator (DP/269) on the activities of the United Nations Volunteers (UNV) and, in paragraph 6 of a decision taken on 30 June 1977, 14/ approved as a practical means of moving toward full funding of all volunteer in-country costs from country IPFs by 1 January 1982: (a) the inclusion of in-country costs for volunteers in projects funded from the Special Measures Fund for the Least Developed Countries, if so requested by the recipient country concerned: (b) the utilization from regular UNDP resources of up to \(\$ 1\) million in

14 Ibid., Sixty-third Session, Supplement IVO. 3A (E/6013/Rev.I), fara. 188.

1978, \(\$ 750,000\) in \(1979, \$ 500,000\) in 1980 and \(\$ 250,000\) in 1981 for the funding of in-country volunteer costs in the least developed and newly independent countries; and (c) the continued use until 1 January 1982 of the Special Voluntary Fund, at a declining rate and without jeopardy to its specified purposes, to meet in-country costs of volunteers in the least developed and newly independent countries.
33. As shown in statement XI, total income to the UNV programme in 1978 amounted to \(\$ 2.3\) million, including \(\$ 1\) million transferred from the UNIDP Revenue Reserve in accordance with paragraph (a) of the decision taken by the Governing Council at its twenty-second session, \(15 /\) and expenditures to \(\$ 1.7\) million. At the end of 1978 the balance of the UNV programme was \(\$ 1.0\) million.

Fund of the United Nations for the Development of West Irian (FUNDWI)
34. This trust fund was established in 1963 by agreement between the Governments
 in the process of being terminated. The Fund balance retained by UNDP is now being applied as cost-sharing for Irian Jaya projects. At the end of 1978, this Fund balance amounted to \(\$ 501,661\) of which unspent allocations amounted to \(\$ 35,727\) (see statement XII).

\section*{United Nations Special Fund for Land-Iocked Developing Countries}
35. This trust fund was established by the General Assembly at its thirtieth session in order to provide assistance to the land-locked developing countries in reducing the additional transport and transit costs facing them. At its thirty-first session, the Assembly, in resolution 31/177 of 21 December 1976, approved the statute of the Fund and requested UNDP, in close collaboration with the secretariat of the United Nations Conference on Trade and Development, to manage the Fund during an interim period. At its thirty-second session, the General Assembly, in resolution 32/113 of 15 December 1977, authorized the Administrator to propose, in close collaboration with the Secretary-General of UNCTAD, interim arrangements to implement the aims and purposes laid down in the statute of the Fund until the Fund became operational, subject to approval of such arrangements by the Governing Council of UNDP. The Administrator's proposals regarding these interim arrangements were submitted to the Governing Council at its twenty-fifth session (DP/328). After considering these proposals, the Governing Council appealed to Governments and international organizations to contribute generously to the Fund and requested the Administrator to report to the Council again at its twenty-sixth session.
36. As shown in statement XII and schedule 17 of the accounts, contributions to this Fund amounting to \(\$ 584,275\) were received during 1978. At the end of 1978 the Fund balance amounted to \(\$ 599,275\) and, in addition, there were pledges outstanding for 1978 of \(\$ 93,886\). No expenditure had been reported by the end of 1978 , but projects have been approved to the value of \(\$ 142,800\) by the end of February 1979 and by mid-1979 additional projects are expected to be approved bringing tle total value of approved projects (inclusive of agency support costs) to \(\$ 669,046\).

\section*{United Nations Trust Fund for Operational Programme in Lesotho}
37. This trust fund was established following an agreement entered into in November 1967 between the Government of Sweden and the United Nations wherein the Government of Sweden offered to finance technical assistance operational programmes in Lesotho. In 1968 the Secretary-General delegated responsibility for the administration and operation of the Fund to the Administrator of UNDP. The Fund finances a number of posts in Lesotho of an operational and administrative type, covering a variety of fields from industrial development and educational planning to road transportation and tourism. The Fund also seeks to assist in the development of sound government infrastructures which are of prime importance to Lesotho. At the end of 1978 the Fund balaice amounted to \(\$ 123,447\) and unspent allocations amounted to \(\$ 249,324\) (statement XII). However, additional contributions of at least the amount of the present imbalance are expected to be received during 1979 for this programme.

United Nations Trust Fund for the Provision of Operational (OPEX) Personnel in Swaziland
38. This trust fund was established in October 1969 following an agreement between the Government of Sweden and the United ITations to provide technical assistance operational programmes in Swaziland. In 1969 the Secretary-General delegated responsibility for administration and operation of the Fund to the Administrator of UNDP. The operations and assistance provided to Swaziland under the Fund are similar to those described under the Fund for Lesotho (see para. 37 above). At the end of 1978 the Fund balance amounted to \(\$ 119,200\) and unspent allocations amounted to \(\$ 291,988\) (statement XII). However, additional contributions of at least the amount of the present imbalance are expected to be received during 1979 for the programme.

\section*{UIIROB residual funds - Bangladesh}
39. The United Nations Special Relief Office in Bangladesh (UNROB) was a continuation of the United Nations Relief Operations in Dacca (UNROD), which was established in January 1971 on the initiative of the Secretary-General and endorsed by the General Assembly in its resolution 2790 (XXVI) of 6 December 1971. UNROD completed its activities on 31 March 1973 and was succeeded on 1 April 1973 by the United Nations Special Relief Office in Bangladesh. The Secretary General. transferred most of the unexpended funds to the Administrator of UNDP. The funds are being utilized for projects proposed by the Government of Bangladesh which are considered to fall within the broad framework of relief and rehabilitation activities. At the end of 1978 the Fund balance amounted to \(\$ 712,937\) of which unspent allocations amounted to \(\$ 602,564\) (statement XII).

United Nations Korean Reconstruction Agency - residual assets
40. The United Nations Korean Reconstruction Agency (UNKRA) was established by General Assembly resolution 410 (V) of 1 December 1950. The Agency was formally terminated in August 1960 and unallocated funds remaining in its account, after settlement of all outstanding claims, were transferred to the United Nations under the provisions of General Assembly resolution 1304 (XIII) of 10 December 1958 to be used for carrying out relief and rehabilitation activities in Korea in conformity with Assembly resolution 410 (V) which established the Agency. Effective 1 January 1966, this trust fund was placed under the
responsibility of the Administrator of UNDP. At the end of 1978, the residual assets amounted to \(\$ 25,843\) against which commitments in respect of unspent allocations amounted to \(\dot{\$ 25,843 ~(s t a t e m e n t ~ X I I) . ~}\)

\section*{Trust Fund for the Republic of Zaire}

41: This trust fund was created in 1960 to provide technical assistance to Zaire which could not be met by the normal resources of the United Nations and specialized agencies. The administration of the Fund was transferred to UNDP in 1966. Although the programme of the Fund formally ended with the completion of the agreement signed for the year 1971, residual activity has continued. The residual funds are being utilized for limited activities, basically in the fields of transport and communications. At the end of 1978, the Fund balance amounted to a deficit of \(\$ 28,536\) and there were overspent allocations of \(\$ 124,077\) (statement XII). Arrangements have been made to absorb any final deficit of the Fund against the country's indicative planning figure.

Trust Fund for Travel of representatives of least developed and certain other countries
42. This trust fund was established by the Secretary-General in August 1978 and its administration was transferred to UNDP. The purpose of the Fund was to finance the travel of representatives, from a number of least developed countries designated as most seriously affected, to the United Nations Conference on Technical Co-operation among Developing Countries held in Buenos Aires, Argentina in Alagust/September 1978. Contributions amounting to \(\$ 50,438\) were made to this Fund in 1978 and the total amount was recorded as expended by 31 December 1978. The Fund having served its purpose, a recommendation will be submitted to the Secretary-General for its closing.

\section*{Response to the report of the Board of Auditors for 1978}
43. As requested by the Governing Council, and in accordance with the practice commenced in 1975, the response to the report of the Board of Auditors on the UNDP accounts and financial statements is included in the Administrator's financial report for the same year. The following paragraphs describe, where appropriate, the action that has been taken or is contemplated as a result of the comments contained in paragraphs 5 to 25 of the report of the Board of Auditors for the year ended 31 December 1978. For ease of reference, the pertinent paragraph numbers are referred to in the same order as they appear in the report of the Board of Auditors.

Internal review and monitoring system (paras. 6 to 8)
(a) Internal audit (para. 6(a))
44. The Board of Auditors reiterated its opinion that the internal audit unit of UNDP needs strengthening, upgrading and an organized system of follow-up on internal audit observations. It pointed out that the UNDP audit staff is also responsible for the audit of UNFPA; that it lacks electronic data processing audit capability and has little time to devote to other critical elements of management and, further, that it is clearly not possible to provide adequate internal audit coverage with the existing resources; scope and organizational arrangements.
45. The Administrator believes that adequate action has now been taken on the observations of the Boart of Auditors. The terms of reference of the internal audit unit have been further clarified; provisions for increasing its staffing resources have been made, and the upgrading of the level of the posts has been carried out. Moreover, internal audit has been detached from any other organizational unit and reports independently to the Administrator through the Assistant Administrator, Bureau for Finance and Administration.
46. The professional staff of internal audit is scheduled to be increased from four to seven by 1 January 1980. This should make it possible to provide increased audit coverage to the areas suggested by the Board of Auditors, including the activities of UNFPA. It should also be noted that the staffing needs and pattern of internal audit will be further surveyed in the headquarters staffing review to ensure that sufficient staff has been provided for operational effectiveness.
(b) Participating and executing agencies (para. 6 (b))
47. Within staff limitations and the scheduling of a heavy and continuing workload, UITDP has undertaken to review and analyse agencies' financial statements and the reports of their external auditors, when received, and to take appropriate follow-up action with agencies which it considers to be necessary in connexion with significant matters which the financial statements or reports reveal.
48. While UNDP appreciates the observation made by the Board of Auditors and will endeavour to complete this review more promptly in the future, the time at which it can review these reports will continue to be dependent upon the dates the financial statements and audit reports are received. UNDP further agrees that prompt and thorough review is essential for monitoring the use of UNDP funds by participating and executing agencies.

Cash management (para. 9)
Utilization of accumulating non-convertible currencies (para. 9 (a))
49. The Board of Auditors has observed that efforts should be continued to provide wherever possible for the transfer of UNDP wheld non convertible currencies in exchange for usable currencies held by other United Nations organizations.
50. As recognized by the auditors, the Administrator has placed emphasis on increasing and is continuing his efforts to increase the utilization of accumulated non-convertible currencies. Moreover, he has had the full co-operation of other Initei Nations organizations in this endeavour. UNDP reports annually to its coverning Council on the initiatives undertaken and seeks the Council's advice. In 1978, agreement was reached with one Government to exchange the equivalent of \(\$ 7.5 \mathrm{milli}\) ion of its currency held by UNDP for other currencies required by UNDP for operational purposes. This exchange, barring unforeseen developments, is expected to be completed by the end of 1979. Horeover, it is estimated that the amount of accumulated non-convertible currencies held at that time will be 441.2 million, a decrease of 64.7 million from the amount held at the end of 1978. The Administrator cautions, however, that if a downard trend is to continue, it will require the fullest assistance of the Governing Council, member Governments, and the specialized agencies as well as the ingenuity of UNDP staff.
51. The Board of Auditors has noted that the outstanding amounts due from Governments increased from \(\$ 34\) million in 1977 to \(\$ 47\) million at 31 December 1978, despite the call upon the Administrator by the Governing Council at its twenty-fifth session to intensify his efforts to collect all overdue amounts and to remove uncollectible items from the UNDP accounts as soon as possible. The Auditors also observed that \(\$ 6\) million had been in arrears for over three years.
52. The situation regarding the change in the amount of outstanding government contributions has been commented upon in paragraph 13 above. Of the total increase of \(\$ 12.9\) million, \(\$ 11.8\) million was in respect of cost-sharing contributions which, because projects do not go forward until payments are received, does not affect UNDP cash availability for its main programmes.
53. With respect to the \(\$ 6\) million in arrears for over three years, \(\$ 3.2\) million of this amount can be ascribed to assessed programme costs and di. 4 miliion can be ascribed to government cash counterpart contributions. The balance is \(\$ 0.4\) million, of which \(\dot{\$} 0.3\) million remains to be paid for voluntary contributions and \(\dot{4} 0.1\) million for cost-sharing.
54. With respect to the \(\$ 3.2\) million in arrears for assessed programme costs; assessments have not been made since 1976 for such costs and the Administrator has made every effort to collect the balances due for 1976 and prior years. As a result of these efforts, additional collections of 3340,000 have so far been made in 1979. The Administrator is attempting to collect the remaining balance of \(\dot{\$} 2.9\) million. However, if despite the best efforts of the Administrator these amounts remain uncollected, the advice of the Governing Council will need to be sought as to their handling. In shifting in 1977 from assessed programme costs to requests for voluntary contributions for local programme costs, the Governing Council tacitly recognized the difficulty some Governments experienced in making these payments and in the collection of them by the Administrator.
55. With respect to the \(\$ 2.4\) million in arrears for government cash counterpart contributions, proposals are being made to the Governing Council this year to write off the arrears for 1972 and prior years and, for 1973 and onward, either to collect the arrears or to charge the amounts to the indicative planning figures of the Governments concerned.

Monitoring of operating funds and bank accounts (para. 9 (c))
56. The Board of Auditors has observed that procedures for monitoring the level of operating funds provided by UNDP to executing agencies should be reviewed and documented in order to achieve a more effective utilization of funds. It also noted that contributions deposited in UNDP bank accounts vere being retained in these accounts for an average of seven days and that, as at 31 December 1973, field office balances in excess of established levels amounted to 3.7 million.
57. The level of agencies' operating funds has been under constant review: further actions resulting in marlsed improvements were taken during 1977 and 1978 and the situation has been fully discussed with the auditors. Unfortunately, although the Administration agrees that reporting on expenditures lacks complete uniformity, it cannot agree that this has prevented the optimum utilization of its funds. In fact, present procedures for monitoring and controlling the funding
of agencies' cash requirements for uns activities provided tight control over cash replenishments and have resulted in significant reductions in agency cash holdings below the maximum amounts permitted by the Financial Regulations and Rules. Any further improvements in the funding of agencies which prove to be warranted. and possible will be undertaken and, as necessary, promulgated as guidelines. However, UNDP is satisfied that agencies do minimize their cash drawings from UNDP and that any interest earned on UNDP funds is in fact credited to UNDP. Executing agencies provide a schedule of miscellaneous income with their financial statements at year-end, which identifies interest credited to UNDP.
58. With respect to the over-all problems of reporting of agency expenditure, a UNDP task force visited major executing agencies during the first half of 1979 and made an in-depth analysis of their financial practices and systems. The aim was to gain a better understanding of the application by the agencies of their financial regulations, rules, practices and systems to activities financed by UNDP and to the reports which they submit to UNDP and to their external auditors. Naturally, UNDP expects - within the capabilities of the agencies and with their co-operation - to change reporting requirements and their underlying bases as may be necessary to enable the Administrator to carry out his responsibilities in the most effective way.
59. With respect to the handling of contributions deposited in UNDP bank accounts, the Administrator must, of course, receive notification that funds have been deposited before he can utilize the funds, transfer them or take investment action. As one would expect in the UNDP system, with bank accounts in some 150 countries and currencies, delays do occur in receiving notification of deposits. Every effort is made to reduce this time lag. Specifically, during the past several years, improved contacts have been developed with government Missions and banks. "International balance" reporting, intended to identify deposits into UNDP bank accounts within one day of receipt, has been instituted where possible. At the present time UNDP receives daily balance information on 90 bank accounts, and action on this information is taken daily. This type of reporting and action is being expanded as rapidly as manpower and conditions permit. While it is hoped that the average of seven days can be improved, in a world-wide system where staffing, banking needs and facilities are always in a state of flux, delays will occur and significantly improved performance is unlikely to be achieved.
60. With respect to the level of field office imprest accounts UNDP funding of field offices must take into consideration current local conditions, the role of UNDP field offices in the countries and prevailing bank transfer mechanisms. It must also be noted that field office balances are held in 170 bank accounts in 110 countries. Specifically, with respect to the \(\$ 2.7\) million in balances in excess of established levels on 31 December 1978 to which attention was called by the auditors, all except \(\$ 50,000\) of this amount was held in four UNDP bank accounts in which special situations prevailed:
(a) In one country, approximately \(\$ 609,000\) remained in the account because the Government's exchange regulations would not permit conversion of US dollars into local currency for a period of four months without exhorbitant cost. UNDP has been unable to obtain an exemption from this regulation, therefore must retain larger amounts in the country than is required for operational purposes, and is unable to invest the amounts at interest.
(b) In a second country, the reported balance did not take into account certain disbursements which had been made in 1978, but which had not and should have been reported to headquarters prior to the closing of the UNDP accounts.

Corrective action, which involves a difficult local staff situation in this country, has been taken to prevent recurrence. Had such disbursements been properly recorded, the balance would have been reduced by approximately \(\$ 350,000\) to the actual cash balance at year--end of 49,000 , which is well within the established level.
(c) In two other countries, 2 million was reflected in the Resident Representatives' imprest bank accounts at year-end, because UNDP is unable to invest at interest in those countries and must perforce leave the unconvertible amounts in those countries in what would, except for these facts, be considered by the Administration to be excessive amounts.
(Note: The balances in these countries have been reduced through usage by over \$1.0 million since 31 December 1978.)

\section*{Computer operations (paras. Il to .13)}
Cl. The Board of Auditors, having made an over-all review of the New Yorls Computing Services (NYCS), has expressed its concern that computer programmes and data files are not adequately protected and have pointed out areas where in their opinion there are shortcomings.

G2. UNIDP appreciates and is grateful to the Board of Auditors for having undertalien a very thorough and meticulous study of the controls over UNDP computer operations in conjunction with the over-all review of the NYCS. The recommendation recomendations of the Board of Auditors are most welcome at this time as UNDP is engaged in an organization-wide effort to streamline and enhance its information systems, while at the same time initiating procedures for tighter integrity controls. UNDP is in the process of drawing up an implementation plan for establishing the necessary controls and monitoring before the end of 1979. As an immediate measure, arrangements have been made to store the back-up copies of the UIDP computer data files in the off-site facilities of NYCS.
63. The Board of Auditors has correctly pointed out that the establishment of integrity controls requires the co-operation of the NYCS staff, other WYCS users and the users of UNDP systems. A continuing dialogue is being established with IWYCS, the INYCS users committee and the UNDP users in order to reach a common understanding and resolution of the problems. In addition, UNDP has requested WYCS to include a section in the NYCS users manual on integrity and system controls and also to arrange training courses and seminars for initiating its staff as well as users to the installation and use of such controls.
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Disclosure (paras. 14 and 15)

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Q4. The recommendations of the Board of Auditors relating to the accounting presentation of the value of UIDP fixed assets, contributions-in-kind received from host Governments and the schedule of contributions pledged by Governments have been noted. As was pointed out in paragraph 8 above, UNIDP is continuously improving the presentation of its accounts with a view to providing full disclosure of all significant information concerning the financial status of the programme. Comments of UNDP on the specific suggestions of the Board of Auditors are given below.
65. Beginning with 197.9, UNDP could, if absolutely required, provide the value of buildings, equipment and automobiles hold by UNDP at headquarters and at field offices. The Administrator is not certain, however, that the information' is truly significant in view of the rapidly changing composition of these assets and the time and cost which would be involved to ensure accuracy. Iloreover, it should be noted that the values which can be reported are kept by UNDP only at original cost and would have to be adjusted for depreciation or appreciation to be meaningful.

\section*{Contributions-in-kind received from host Governments}
66. In its discussions with the staff of the Board of Auditors, UNDP pointed out that contributions-in-kind could theoretically be expressed in monetary terms. It was further pointed out, however, that there were a number of complex questions involved in ascribing values to contributions-in-kind; that UNDP would further review this matter; and that UNDP would either provide the outcome in connexion witil the UNDP financial statements for 1979 or present the matter to its Governing Council for decision.

\section*{Aging of contributions receivable from Governments}
67. UNDP agrees with the Board of Auditors that it would be useful to provide some form of aging of receivables from Governments. This will be included in the notes to the financial statements for 1979.

\section*{Allocations to agencies (para. 17)}
68. The agencies visited by the UNDP task force mentioned in paragraph 58 above confirm that they are regularly reconciling their records of allocations with the computerized reports of allocations sent to them by UNDP. UNDDP is well. aware, however, that problems still exist in this aren. It is talring interim steps to improve the reconciliation process and expects to more fully resolve the problem as wrk progresses on its Integrated Systems Improvement Project (ISIP).

Other matters (paras. 18-25)
69. The Administrator has noted the other observations made by the Board of Auditors on "Other matters" in paragraphs 18 to 25 of its report, in particular those relating to ISIP and to the extension of the external audit to a selected group of field offices.
70. With regard to ISIP, the Administrator is grateful for the Board's review at this stage of the method and approach adopted by UNDP to carry out this vitally important project and is gratified to note that in its view ISIP has progressed successfully through the conceptual design phase and that a disciplined approach has been developed for the further development of improved systems.
71. The Administrator welcomes the extension of the external audit to field offices, which should provide a further valuable means of measuring the effectiveness of financial control and management over a substantial portion of UNDP activities.
72. • In paragraph 26 of its report the Board of Auditors has confirmed that no matters referred to in their 1977 report remain unresolved other than those covered in their current report.

\section*{Administrator's concluding comments}
73. In conclusion \({ }_{2}\) the Administrator would like to thank the Board of Auditors and the staff assisting the Board for their valuable contribution to the work of UNDP and for the co-operation and assistance extended in the conduct of its review of UNDP financial matters. In a number of cases the availability for consultation of the auditors and their staffs has led to the prompt resolution of current problems facing UNDP.

\section*{II. AUDIT OPINION}

We have examined the following appended financial statements, numbered I to XII, properly identified, and relevant schedules numbered 1 to 20 of the United Nations Development Programme for the year ended 31 December 1978. Our examination included a general review of the accounting procedures and such tests of the accounting records and other supporting evidence as we considered necessary in the circumstances. As a result of our examination, we are of the opinion that the financial statements properly reflect the recorded financial transactions for the year, which transactions were in accordance with the Financial Regulations and legislative authority, and present fairly the financial position as at 31 December 1973, subject to the observations contained in paragraph 16 of our audit report.

\title{
(Signed) Ahenkora OSEI \\ Auditor General of Ghana \\ (Signed) J. J. MACDONELL \\ Auditor General of Canada
}

\author{
(Sicned) Osman Ghani KHAN \\ Comptroller and Auditor General. of Bangladesh
}

15 June 1979
III. ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1978

Statement of income and expenditure for the year
ended 31 December 1978
(In United States dollars)

INCOME
Contributions from Governments

521605856 3764701

4065705
47438204 8183079

585057545

576346
584481199
\begin{tabular}{r}
456 \\
25784587 \\
\hline
\end{tabular}

25785043

610266242

285793435
5188061
3452639
9481605
28.165512

5865779
337947031
45271672
383218703

1260658
812068
385291429
58992631
444284060

165982182

Voluntary pledges
Assessed programse costs
Voluntary pledges for the Special Heasures Fund for the Least Developed Countries
Cost-sharing contributions
Cash counterpart contributions for projects

Less: Exchange adjustments on collection of contributions
(Note 1 (c))
(Schedule 1)
(Schedule 2)
(Schedule 1)
(Schedule 3)
(Schedule 4)

Donations
Miscellaneous income
(Schedule 5)

TOTAL INCOME

EXPRNDITURE
Programe expenditure

From indicative planning figures for projects
From the Programme Reserve
From the Special Industrial Services
From the Special Measures Fund for the Least
Developed Countries
From Government cost-sharing contributions
From Government cash counterpart contributions

Reimbursement of programme support costs to participating and executing agencies

Expert hiatus financing and extended sick leave costs
Adjustments to prior year's programe expenditure and programme support costs
\begin{tabular}{lr} 
(Schedule 6) & 387492021 \\
(Schedule 6) & 2283047 \\
(Schedule 6) & 3618724 \\
& \\
(Schedule 6) & 5358719 \\
(Schedule 6) & 30492124 \\
(Schedule 6) & 6354393 \\
& 435599028 \\
& \\
& \\
(Schedule 6) & \(58027 \quad 281\) \\
& 493626309
\end{tabular}

1145295
\(240 \quad 279\)
495011883
63556820

EXCESS OF INCONE OVER EXPMNDITURE

558568703

144852876

The accompanying notes are an integral part of the financial atatements. CERIIFIED CORRECT
(Signod) W. H. ZIEHL
Director
Division of Finance

\title{
UNITED NATIONS DEVELOPMENT PROGRARAE \\ Belance sheet as at 31 December 1978 \\ (In United States dollars)
}

\section*{ASSEIS}

\section*{Cash}
5288150
2512239
40071652
11979631

59851672
251328148
3352163
Investmente
7377047
Gonvertible currencies
Uable non-convertible currancies
Accurnulated non-convertible currencies
Imprest cash at field offices

Investments
Housing loans
Non-interest-bearing note
\begin{tabular}{|c|c|}
\hline & \[
\begin{array}{r}
5772960 \\
1855024 \\
42994136 \\
14903 \quad 720 \\
\hline
\end{array}
\] \\
\hline & 65525830 \\
\hline (Schedule 10) & 354979611 \\
\hline (Schedule 12) & 3127862 \\
\hline (Note 3) & 3 - \\
\hline
\end{tabular}

321909030

Advances and accounts receivable

28024552 2270601

12062558
1626083
43983794
34073.723

399966547
Operating funds provided by UNDP to participating and executing agencies
Due from trust funds administered by UNDP
Other accounts receivable and deferred charges
Accrued interest

Contributions pledged by Governments for current and prior years
(Note 7)
(Note 10)

36208399

\section*{LIABILITIIES AND RESGRVES}

\section*{Liabilities}

31134582
54412340
1237171
1719795
1335699
1630442
91470028

34073723
\begin{tabular}{rrr}
17320 & 570 \\
32817 & 236 \\
4 & 679 & 563 \\
\hline 54817 & 369
\end{tabular}

\section*{135000000 \\ 84605427}

219605427

399966547

Accounts payable
Unliquidated obligations of participating and executing agencies
Due to United Nations
Due to the Onited Nations Fund for Population Activities
Due to trust funds administered by UNDP
Junior Professional Officers' Programe

Contributions pledged by Governments

\section*{Reserves}

Unexpended contributions


For Government cost-sharing contributions
For Government cash counterpart contributione

Due to Operational Reserve
Revenue reserve
\begin{tabular}{|c|c|}
\hline (Note 5) & 52303844 \\
\hline (Note 7), & \begin{tabular}{l}
100954427 \\
1549902
\end{tabular} \\
\hline \begin{tabular}{l}
(Note 10) \\
(Schedule 13)
\end{tabular} & \[
\begin{array}{r}
1960771 \\
19138576 \\
2464633 \\
\hline
\end{array}
\] \\
\hline & 160372153 \\
\hline & 47037580 \\
\hline
\end{tabular}
\begin{tabular}{lr} 
(Schedule 14) & \begin{tabular}{r}
19988887 \\
(Schedule 15) \\
(Schedule 16)
\end{tabular} \\
& 4277459 \\
& 4813486 \\
& 67576968 \\
\hline
\end{tabular}

The accompanying noter are an integral part of the financial statements.

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(Signad) \begin{tabular}{c} 
W. H. ZIEAL \\
Dicrector \\
Division of Finance
\end{tabular}

\title{
UNITED NATIONS DEVELOPMENTY PROGRAMME
}

\section*{Statement of the Operational Reserve}
as at 31 December 1978
(In United States dollars)

ASSETS
\(15000000 \quad\) Investments 100000000

150000000
Authorised level of the Operational Reserve 150000000

Less: Amount due from United Nations Development Programme
(Statement II)
50000000
135000000
Representing

15000000 100000000

The accompanying notes are an integral part of the financial statements.

CERTIFIED CORRECT
(Signed) W. H. ZIEHL
Director
Division of Finance

SOURGE CF FUNDS
\begin{tabular}{r}
\(610 \quad 266242\) \\
8449232 \\
2018 \\
2844 \\
2718 \\
22 \\
\hline
\end{tabular}


444284060
2662070 -

15000000
461946130

182813992

Total income for the year
(Stateqent I)
Decrease in operating funds provided to agencies
Decrease in housing loans
Decrease in non-interest-bearing note
Increase in liabilities
Patal funde_nrovided
779925052
application of funds
Total expenditure for the jear
Tranefer from revenue reserve to United Nations Volunteers programe
(Statement I)
558568703

Increase in accounts receivable
(Statement V)
1000000 17846881
Increase in operating funds provided to agoncies
Increase in investments of operational reserve funds

85000000
Totsl funds used
increase (decrease) in cash afd invastments
109325621

Cash and investments at beginning of year
Increase (decrease) in cash and investments:
193746710
( 15283 307)
\(4350 \quad 589\)
182813992
in coavertible currencies
in usable non-convertible curreacies
in accumulated non-convertible currencies

311179820
Cash and investmente at ond of year
311179820

107030711
(512 128)
2807038
109325621
420505441

The accompanying notes are an integral part of the financial statements.

CERTLITED CORRECT
(Signed) W. H. 2ImiL
Division of Finance
Statement V
UNITED MATIONS DEVELOPNTBYT BROGRAMIE
Special Measures Fund Government Goverment
Developed Countries contributions con contributions
\begin{tabular}{rr}
32817236 & 4679563 \\
9957359 & 133923 \\
\hline- & - \\
\hline 9957359 & 133923 \\
\hline 42774595 & 4813486 \\
(Schedule 15) & \\
\hline
\end{tabular}
The accompanying notes are an integral part of the financiel statements.
Balance at 1 January
Excess of income over expenditure
Tranafor from revenue reserve
\(\begin{aligned} & \text { to United Nations Volunteers } \\
& \text { programme }\end{aligned}\)
Total movemont during year
Belance at 31 December
CKRIIIFIED CORRECT
W. H. ZIFHL
\(\begin{gathered}\text { Director } \\
\text { Division of Fi }\end{gathered}\)
Division of Finance
(Signed)

\section*{UMITED NATIONS DEVELOPMENT PROGRAMME}

United Nations Development Programme as an

\section*{executing egency for its projects}

\section*{Status of funds as at 31 December 1978}
(In United States dollars)


\section*{If As shorn in schedule 6. \\ b/ See note 6 .}

The accompanying notes are an integral part of the financial statements.

CERTIFIED CORRECT
(Signed) W.H. ZIEFL
Director
Division of Finance

IRUST FUND FOR ASSISIANCE TO COIONIAL COUPINTES AND PEOPLES
Status of funds as at 31 December 1978
(In Tniter States Nollars)

Income and expenditure for the year


\section*{Assets}


The accompanying notes are an integral part of the financial statements. CERTIFIED CORRECT
(Signed) W. H. ZIERL
Director
Division of Finance
(In I'nited States dollars)


The accompanying notes are an integral part of the financial statements.
CERTIFIED CORRECT

\footnotetext{
(Signed) W. H. ZIEHL
Director
Division of Finance
}

Income and expenditure for the year


The accompanying notes are an integral part of the financial statements. CERTIFIED CORRECT
(Signed) W. H. ZIEHL Director Division of Finance


The accompanying notes are an integral part of the financial statements.
CERTIFIED CORRECT
(Signed) W. H. ZTEHL
Director
Division of Finance
(In United States dollars)

\section*{Income and expenditure for the year}


The accompanying notes are an integral part of the financial statements. CERTIFIED CORRECT
(Signed) \begin{tabular}{l} 
W. H. zIEHL \\
\\
\\
Director \\
Division of Finance
\end{tabular}


\section*{Note 1. Accounting policies}

The financial statements reflect the application of the accounting policies described in this note.
(a) Income

Interest income and Government contributions towards the costs of UNDP field offices are accrued as income in the year to which they relate. All other income is accounted for on a cash basis.

Contributions pledged to UNDP for 1978 and prior years are shown in the balance sheet (statement II). All other amounts pledged by Governments which have not been paid by 31 December 1978 are no longer reflected in the respective balance sheets, but full details of these amounts are shown in schedules 1 to 4 and, for trust funds administered by UNDP, in schedule 17.

From 1977, Government contributions towards local programme costs are no longer made on an assessed basis. Progranme costs are now pledged on a voluntary basis and are incorporated in voluntary contributions (schedule 1). Amounts shown as "Assessed programme costs" in the 1978 financial statements represent collections or adjustments in respect of amounts assessed in 1976 or prior years.

\section*{(b) Expenditure}

All expenditure of UNDP is accounted for on an accrual basis. As from 1977, the participating and executing agencies have been requested to include in project expenditure unliquidated obligations raised in respect of goods and services provided for in the project budget for 1978 and contracted for by the end of that year.

\section*{(c) Exchange rates}

UNDP financial rule 114.7 provides that voluntary contributions received from Governments shall be translated into United States dollars using the United Nations operational rate of exchange in effect on the date of payment. UNDP financial rule 114.8 provides that where a Government makes available a special rate of exchange to be applied under specific conditions, UNDP, with the agreement of the United Nations, may authorize the use of such rate simultaneously with the operational rate of exchange.

In accordance with UNDP financial rule 110.1, exchange adjustments of \(\$ 288,133\) arising from the payment of contributions from Governments have been recorded as an offset to these contributions, and are shown on statement \(I\) accordingly. All other exchange adjustments have been recorded as miscellaneous income (expenditure).

The full cost of non-expendable equipment used for administrative purposes is charged to UNDP administrative and programme support costs in the year in which it is purchased. An inventory is maintained of all non-expendable equipment (defined as items of equipment valued at \(\$ 250\) or more a unit and with a serviceable life of at least five years, and items of equipment included in any special lists for which formal inventory records are required).

\section*{Note 2: Transfer from the revenue reserve to the United Nations Volunteer Programe}

In accordance with the Governing Council's decision at its twenty-fourth session that an amount not exceeding \(\$ 1\) million should be trassferred from the regular UNDP reserves to the United Nations Volunteers programe, a transfer of \$1 million was made in 1978 and is reflected in statement \(V\).

\section*{Note 3. Non-interest-bearing note}

Shown as an asset in the balance sheet as at 31 December 1977 is an irrevocable non-interest-bearint; note. During 1978 payments were received on this note and the note was cashed in full by 31 December 1978.

\section*{Note 4. Operational Reserve}

In accordance with the Governing Council's decision at its twenty-fifth session, liquid assets of \(\$ 85\) million were transferred to the Operational Reserve in 1978 and invested on its account as a further step towards the full funding of the Operational Reserve by the end of 1980. The status of the Operational Reserve as at 31 December 1978 is shown in statement III and details of the investments made on its behalf are given in schedule 11.

\section*{Note 5. Accounts payable}

Accounts payable in the amount of \(\$ 52,303,844\) shown in statement II include amounts totalling \(\$ 14,772,770\) which are primarily due to outstanding cheques which had been drawn against field imprest bank accounts and which had not been presented by 31 December 1978. \(\$ 8,299,881\) of the foregoing total is in respect of cheques drawn against United States dollar bank accounts operated on the "zero-balance" system and \(\$ 6,472,889\) is in respect of cheques drawn against other field imprest bank accounts.

\section*{Note 6. UNDP as an executing agency for its projects}

The assets and liabilities of UNDP as an executing agency for its projects have been consolidated with the main resources of UNDP (and the 1977 comparative figures restated accordingly). The practice in earlier years was to reflect the net asset position in the operating fund balances provided by UNDP to participating and executing agencies. Statement VI has been reformatted to reflect the change in method of presentation.

\section*{Note 7. Operating fund balances}

At 31 December 1978 and 1977 operating fund balances consisted of \(\$ 37,703,045\) and \(\$ 29,981,230\) provided to participating and executing agencies offset by \(\$ 1,494,646\) and \(\$ 1,956,678\) payable to participating and executing agencies, resulting in net belances of \(\$ 36,208,399\) and \(\$ 28,024,552\) respectively, which are shown in statement II. These figures are consistent with the operating fund balances as reported by participating and executing agencies after taking into account unliquidated obligations and inter-office Youchers unprocessed by the agencies as at 31 December 19\%8. The unliquidated obligations at 31 December 1978 and 1977 amount to \(\$ 100,954,427\) and \(\$ 54,412,340\) respectively, and are shown separately in statement II. The inter-office vouchers which had not been processed by the participating and executing agencies at 31 December 1978 and 1977 amounted to \(\$ 7,260,107\) and \(\$ 1,867,063\) respectively.

\section*{Hote 8. Contributions Diedred by Governments}

Contributions pledged by Governments for current and prior years which had not been paid by 31 December were as follows:
\begin{tabular}{|c|c|c|}
\hline 31 December 1977 & & \begin{tabular}{l}
As at \\
31 December 1978
\end{tabular} \\
\hline (US dollars) & & (US dollars) \\
\hline 8,843,266 & Voluntary contributions (schedule 1 , part 1) & 11,363,231 \\
\hline 166,667 & Special contributions for the least developed countries (schedule I, part 2) & - \\
\hline 8,512,617 & Assessed programme costs (schedule 2) & 4,817,729 \\
\hline 11,110,764 & Cost-sharing contributions (schedule 3) & 22,952,796 \\
\hline 5,440,409 & Cash counterpart contributions(schedule 4) & ) \(7.903,824\) \\
\hline 34,073,723 & Total (statement II) & 47,037,580 \\
\hline
\end{tabular}

Contributions pledged by Governments at 31 December 1978 and 1977 for future years amounted to \(\$ 659,339,186\) and \(\$ 545,105,726\), respectively.

\section*{Note 2. Unspent allocations and forward commitments}

Based on information provided by the participating and executing agencies, unspent allocations issued at 31 December 1978 amounted to \(\$ 1,006,855,436\), against which forward commitments entered into by the agencies were approximately \(\$ 169\) million.

Note 10. Amounts due from/to trust funds administered by UNDP
UNDF advances funds to and receives funds for the trust funds which it administers. The balance of these transactions as at 31 December 1978 and 1977 is shown in the financial statement relating to each trust fund (statements.VIJ to XII) and can be sumarized as follows:
\begin{tabular}{|c|c|c|}
\hline 1977 & & 1978 \\
\hline (US dollars) & Due from trust funds administered by UNDP & (US dollars) \\
\hline - & Trust Fund for Assistance to Colonial Countries and Peoples & 16,647 \\
\hline 1,475,199 & United Nations Capital Development Fund & - \\
\hline - & United Nations Revolving Fund for Natural Resources Exploration & 232,898 \\
\hline - & United Nations Trust Fund for Sudano-Sahelian Activities & 4,854,435 \\
\hline 713,224 & United Nations Volunteers programme & 376,446 \\
\hline 82,178 & Fund of the United Nations for the Development of West Irian & 100,416 \\
\hline 2,270,601 & Total (Statement II) & 5,580,842 \\
\hline
\end{tabular}

Due to trust funds administered by UNDP
387 Trust Fund for Assistance to Colonial Countries
\begin{tabular}{|c|c|c|}
\hline 387,883 & and Peoples & - \\
\hline - & United Nations Capital Development Fund & 25,14? \\
\hline 72,699 & United Nations Revolving Fund for Natural Resources Exploration & - \\
\hline 860,117 & United Nations Trust Fund for Sudano-Sahelian Activities & - \\
\hline - & United Nations Trust Fund for Operational Programme in Lesotho & 415,364 \\
\hline & United Nations Trust Find for Operational (OPEX) Personnel in Swaziland & 87,931 \\
\hline
\end{tabular}

United Nations Special Fund for Land-locked
Developing Countries
UNROB Residual Funds - Bangladesh
10,859
1,335,699 Total (Statement II) 1,138,576

Unspent allocations issued at 31 December 1978 in respect of the trust funds administered by UNDP were as follows:

\author{
US dollars
}

Trust Fund ior Assistance to Colonial Countries and
Peoples
United Nations Capital Development Fund
1,213,750
United Nations Fevoḷving Fund for Natural Resources Exploration
United Nations. Trust Fund for Sudano-Sahelian Activities

47,218,151
6,587,823
21,528,915

Unspent allocations for the other trust funds administered by UNDP are shows on statement XII.

\section*{Note 12. UNDP as an executing agency for UNSO and UNCDF projects}

The UNDP Office for Projects Execution excutes a number of projects of the United Nations Trust Fund for Sudano-Sahelian Activities (UNSO) and the United Nations Capital Development Fund (UNCDF).

The Governing Ccuncil, at its twenty-fourth session, approved a separate appropriation fir 1978 in respect of UNDP costs in executing UNSO and UNCDF projects; such costs to be financed from the resources of these funds.

The income received by UNDP from UNSO in 1978 corresponds exactly to the costs incurred. The income received from UNCDF, calculated as a percentage of the project delivery, falls short of the expenditure incurred by an amount of \(\$ 32,238\). This shortfall has been charged to the budget for administrative costs of the Office for Projects Execition in executing IPF funded projects, in place of the credit from UNSO/UNCDF operations anticipated in the 1978 budget, as shown in schedule 8. Note 13. \(\frac{\text { Project executed jointly by UnT }}{\text { for Europe (ECE) }}\) and the Economic Commission

Expenditure incurred on a project executed jointly by UNDP with the Economic Commission for' Europe is included in the status of funds for UNDP as an executing agency for its projects (statement VI).
Note 14. Supoort costs paid by UNDP Office for Projects Execution
to associated agencies
The UNDP Office for Frojects Execution (OPE) has paid support costs to associated agencies in respect of work carried out on its behalf under inter-agency egreements and has received reimbursement from executing agencies in respect of work
carried out by OPE on their behalf.
The net amount paid totals \(\$ 115,212\), as indicated on statement VI and is comprised of:

Support costs paid to associated agencies
Support costs reimbursed by executing agencies

US dollars
118,068
\((2,856)\)
115,212

Note 15. Programme reserve
The Governing Council, at its trenty-second session in June 1976, approved an allocation of \(\$ 39.5\) million for the programme reserve in the second IPF cycle (1977-1981). The status of this reserve at 31 Deceaber 1978 is as follows:

US dollars
Amount allocated by the Governing Council 39,500,000 Deduct:

Transfer to Special Measures Fund in 1977 3,000,000
Expenditure during \(1977 \quad 5,188,061\)
Expenditure during 1978 2,283,047
10,471,108
Balance of allocstion at 31 December 1978
29,028,892

Note 16. Revenue reserve
The amounts shown in statement II for the revenue reserve are arrived at after deducting the cumulative deficit of \(\$ 52,000,131\) which was incurred in the expert and fellowship variance account during the 1972-1976 programming cycle. At its twenty-second session, the Governing Council decided to offset this deficit against resources in excess of the agreed planning level for 1977-1981.
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{Composition of balunce} \\
\hline \[
\begin{aligned}
& \text { For } 1978 \text { and } \\
& \text { prior years }
\end{aligned}
\] & Yor 3979 & \[
\begin{aligned}
& \text { Por I9po aria } \\
& \text { fature yours }
\end{aligned}
\] \\
\hline , & & \\
\hline - & 3947
605000 & - \\
\hline \(260^{\circ} 000\) & 605000 & - \\
\hline 2000 & 7750000 & - \\
\hline - & 5000000 & - \\
\hline - & 14-800 & - \\
\hline - & 111378 & - \\
\hline 4708 & 19838 & - \\
\hline - & 16333333 & - \\
\hline 4000 & 2000 & - \\
\hline & 2600 & \\
\hline 256159 & 15000 & - \\
\hline - & 15459 & - \\
\hline - & 452728 & \\
\hline 492058 & 126488 & \\
\hline 5922 & - & - \\
\hline - & 204545 & - \\
\hline - & 5000 & \\
\hline 2046 & - & \\
\hline 4545 & 4545 & - \\
\hline - & 700000 & - \\
\hline - & 1248485 & - \\
\hline - & 1055000 & - \\
\hline 22727 & - - & - \\
\hline - & 15000 & - \\
\hline - & 612760 & - \\
\hline & 697895 & - \\
\hline 1455 & - & - \\
\hline - & 5000 & - \\
\hline
\end{tabular}



Government -1
\begin{tabular}{|c|}
\hline Albania (new Leks) \\
\hline Algoria (equivalent of US\$) \\
\hline Argentina \\
\hline Auetrialia (A\$) \\
\hline Auptria (DS\$) \\
\hline Behamas \\
\hline Bahraih (US\$) \\
\hline Eangladosh (equivalent of 0S\$) \\
\hline Barbadoi ( Us\%) \\
\hline Bolgium (FB) \\
\hline Bolise \\
\hline Benin (oquivalent of US\$) \\
\hline Bhutan (oquivalent of US\$) \\
\hline Bolivia ( \({ }^{\text {d }}\) \$) \\
\hline Botawana (puzi) \\
\hline Brazil \\
\hline Bulgaria (Live) \\
\hline Bucma (Ayta) \\
\hline Burundi \\
\hline Byelorusaian Soviet Socialist \\
\hline Caneda \\
\hline Cape Verde (0S\$) \\
\hline Central african Evpire \\
\hline Chad (CPAF) \\
\hline Chile (US\$) \\
\hline China (YFMP \& US \(\$\) ) \\
\hline Colombia (JS \(\$\) ) \\
\hline Gongo \\
\hline Coste Rica (0S\$) \\
\hline Cube (Pesos) \\
\hline Сургия \\
\hline Czeohoalovalia (Korunas) \\
\hline Democretic Kampuchea \\
\hline Democratic Yemen (US\$) \\
\hline
\end{tabular}




Sohedule 1 (part 1) (continued)
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{corporition of balanco} \\
\hline For \(197^{8}\) and
prior yeara. & Ror 1272 & \[
\begin{aligned}
& \text { For } 1980 \text { and } \\
& \text { future yeare }
\end{aligned}
\] \\
\hline 8074 & \({ }^{8} 074\) & - \\
\hline - & \(\begin{array}{r}67873 \\ 13 \\ 13 \\ \hline 29798\end{array}\) & E \\
\hline & \(702^{-658}\) & = \\
\hline 216819 & 2 & = \\
\hline 7745 & \({ }^{396} 754\) & - \\
\hline 250.00 & 1089765 & = \\
\hline - & \({ }_{511}^{66364}\) & \\
\hline - & 4090909 & - \\
\hline - & 5572994 & - \\
\hline E & - & \\
\hline 630764 & & \\
\hline 106100 & 107
106500
1000 & - \\
\hline , & 126000000 & - \\
\hline & 500000 & - \\
\hline 108999

2000 & & - \\
\hline  & 5000 & - \\
\hline 195433 & \(\begin{array}{r}243377 \\ 8837 \\ \hline 824\end{array}\) & - \\
\hline 132358 & - & \\
\hline 1363231 & 575232435 & 308525 \\
\hline
\end{tabular}





a/ The description abown in bracketa reqresenta the currency in which the 1979 pledge vas denominated.
iBenotule 1 (part II)

\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|l|}{Palence Coanposition of balance} \\
\hline  & \[
\begin{aligned}
& \text { For } 1978 \text { and } \\
& \text { prior yoarge }
\end{aligned}
\] & 7or 1979 & \begin{tabular}{l}
For 1.979 and \\
future years
\end{tabular} \\
\hline 1.953.205 & - & 1953125 & - \\
\hline \(6787^{-730}\) & : & \(6787^{-330}\) & \\
\hline 8740455 & - & 8740455 & \\
\hline
\end{tabular}
Schodule 2

(14 United Atates dollars) :


Central African Eapire
Conoros
Congo
Cook Islands
Democratic Kampuchea
Equatorial Guines
Equatorial Guinea
Gremada Guatemala (CLRII) a/ Iceiand
I Erael
ITory Coast
Ivory
Lebanon
Liberia
Liberia
Molayaia
Mauritania Netherlands Antilles
New Zealand Hicaragua Nicaragua
Oman Panama Pera
 sherra Leone
Schodule 2 (continuad)
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\(\qquad\)} & \multicolumn{6}{|l|}{Coaponition of balence} \\
\hline & \[
\begin{aligned}
& 1977 \\
& \hline \text { and } 100
\end{aligned}
\] & 192 & 1973 & 1974 & 1975 & 1976 \\
\hline 101276 & - & - & & - & 21276 & 80,000 \\
\hline \({ }_{9}^{5} 773\) & = & : & : & - & - & 573 \\
\hline 128.200 & - & & & & & -91200 \\
\hline 903576 & - & 43175 & 149001 & 231400 & 240000 & 240.000 \\
\hline 74914 & - & - & 8952 & 22841 & 29281 & 13840 \\
\hline 45024 & - & : & 4185 & 14590 & 12379 & \\
\hline 9280 & - & - & \(1{ }^{\text {a }}\) & 1459 & 12379 & 6400
9280 \\
\hline - & - & - & - & - & - & - \\
\hline \[
\begin{aligned}
& 6041 \\
& 3090
\end{aligned}
\] & \(:\) & - & - & 529 & 1241 & 6041 \\
\hline & & & & & & \\
\hline 342639 & : & 22639 & - & - & 160000 & 160000 \\
\hline & & & - & - & - & - \\
\hline 4817729 & 140803 & 259219 & 686143 & 836560 & 1322312 & 1573692 \\
\hline
\end{tabular}




\begin{tabular}{|c|c|}
\hline & Covernment or organisation. \\
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{Spain Surineme Srasiland}} \\
\hline & \\
\hline & Tumisia \\
\hline & United Xingdoen of Great Bri \\
\hline & anct Morthern Ireland \\
\hline & \\
\hline & - Brunei \({ }_{\text {doninica }}\) \\
\hline & \multirow[t]{2}{*}{\begin{tabular}{l}
Pontseryat \\
Saint Kitt看- Iovigninguilla \\
gaint macia
\end{tabular}} \\
\hline & \\
\hline & Sunint \(\overline{\text { inceent }}\) \\
\hline \multirow[t]{3}{*}{5} & \multirow[t]{3}{*}{\begin{tabular}{l}
Turits and Caicos Islands \\
United Kingdom and France fow Febrides \\
Viet rim \\
Iugoslavia
\end{tabular}} \\
\hline & \\
\hline & \\
\hline & Totai \\
\hline
\end{tabular}
Schedule 3

\section*{onited nations developvent progralat}
Governments' abligations for cost-sharing contributions in respoct of projects as at 31 December 1978
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multicolumn{4}{|l|}{\multirow[t]{2}{*}{Governments' obligations}} & \multicolumn{3}{|l|}{\multirow[t]{2}{*}{Colleated, in 1978}} \\
\hline & & & & & & \\
\hline 31. & For 1978 & \[
\begin{gathered}
\text { For huture } \\
\text { years } \\
\hline
\end{gathered}
\] & Total & and prior years & future years & Total \\
\hline 4087.400 & 2736805 & 3377500
1710489 & 3377500 & & \(\div\) & \\
\hline 4 & 281749 & \[
54000
\] & 8534694 & 1 909236 & & 1909236 \\
\hline 750120 & 18000 & & 18000 & 181800 & 54000 & 335749 \\
\hline 750220 & 1306976 & 1. 366749 & 3423845 & 1451308 & 115421 & 18000 \\
\hline \(1160^{-896}\) & 82096
577458 & 38295 & 120391 & 15496 & & 15496 \\
\hline 15619 & 577 & 1254800 & 2993154 & 496311 & - & 496311 \\
\hline 425000 & 3893957 & 1629885 & 5948848 & 3 815619 & - & 15619 \\
\hline 6750 & & 1 62 & \({ }^{6} 750\) & 3806457 & & 3806457 \\
\hline 300000 & 1026805 & 1077634 & 2404439 & 322334 & - & \(322-334\) \\
\hline - & \({ }_{21} 21075\) & \(68{ }^{-}\) & 211075 & 211075 & & 211075 \\
\hline & 27037 & \({ }^{68} 400\) & 95437 & 27037 & 28468 & 55.505 \\
\hline 40000 & - & & 57200
40000 & & - & \\
\hline 400000 & 97388 & 467025 & 954413 & 147388 & & \(\begin{array}{r}29895 \\ 294 \\ \hline 883\end{array}\) \\
\hline 850000 & (125000) & 125000 & 850000 & & 147395 & 294783 \\
\hline - & 37207 & - & 37207 & 37207 & - & 37207 \\
\hline - & \(\begin{array}{r}20 \\ 319200 \\ \hline 15\end{array}\) & - & 20000 & 20000 & & 20000 \\
\hline - & 18750 & - & 319215
18750 & 319215 & - & 319215 \\
\hline - & 66080 & - & 66080 & 188050 & & 18750 \\
\hline & 92222 & & 92222 & 92222 & & 922020 \\
\hline 239162 & 59000 & - & 298162. & 239162 & & 239162 \\
\hline - & 190000
500000 & - & \begin{tabular}{l}
1900000 \\
\hline 000
\end{tabular} & 190 -000 & - & 190000 \\
\hline 219196 & 5000 & 900000 & 1 1129196 & - & & - \\
\hline 128844 & (35 711) & & 93133 & 93133 & & 93133 \\
\hline 5382100 & 578100 & \((578100)\) & 5382100 & 4008000 & & 4008000 \\
\hline 191037 & 352661 & & 543698 & 297902 & & 297902 \\
\hline \(10223-684\) &  & . 619000 & \({ }^{11} 700000\) & & & \\
\hline 1288359 & (231535 & 3281212 & \(\begin{array}{r}11 \\ 1 \\ \hline 805 \\ \hline 1063\end{array}\) & 2093093
103010 & 69007 & 2308100 \\
\hline & 100000 & - & 100000 & - 20000 & - & 1033910
2000 \\
\hline 230000
1360617 & 125129
591651 & 144428 & - 350029 & 236686 & - \({ }^{-}\) & 236686 \\
\hline & & 144 & 2096696 & 1213978 & 107520 & 321498 \\
\hline
\end{tabular}

Schedule 3 (soritinued)





 か.


\begin{tabular}{|c|c|}
\hline : & \begin{tabular}{l}
 \\

\end{tabular} \\
\hline &  \\
\hline \% & \begin{tabular}{l}
 \\

\end{tabular} \\
\hline  &  \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|}
\hline Belance
31 December, 1978 & \[
\begin{aligned}
& \text { Composit } \\
& \text { yor } 1978 \\
& \text { and prior } \\
& \text { yeare }
\end{aligned}
\] & \begin{tabular}{l} 
of inn innas \\
20r 1979 \\
end future \\
Jears \\
\hline
\end{tabular} \\
\hline 584122 & - & 50422 \\
\hline \(3679{ }^{-114}\) & 1264702 & 414.412 \\
\hline - 6949 & 6949 & \\
\hline 1905079 & 381483 & 1523596 \\
\hline 193434 & 193434 & 1.523 .59 \\
\hline 11713 317. & 1. 930464 & 9782853 \\
\hline . - . & - & - \\
\hline 85623939 & 22952796 & 62671143 \\
\hline
\end{tabular}

Schedule 3 (continued)

Schodule 3 (octino

\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|l|}{Governments' obligations} \\
\hline \multirow[t]{3}{*}{31 Bealance} & \multicolumn{3}{|l|}{hacordod in curront yoar} \\
\hline & & For future & \\
\hline & For 1978 & years & Total \\
\hline & 1915878 & 584122 & \\
\hline 85603 & 148905 & 58412 & 250 13450 \\
\hline 590497 & 763135 & 2414412 & 3768044 \\
\hline & 36473 & & 36473 \\
\hline & 6949 & & 6949. \\
\hline 4086680 & 2140604 & (1 283 689) & 4943595 \\
\hline 136800 & 193434 & (136 800) & 193434 \\
\hline 1166197 & 683264 & 9938803 & 11788264 . \\
\hline - & 104200 & -. & 104200 \\
\hline - & 50761 & & 50761 : \\
\hline 46847233 & 35104439 & 48063607 & 130015279 \\
\hline
\end{tabular}

\footnotetext{
Government or organization
United Nations Truet Fund for Sudano-
Shhelian Aotivitios (UNSO)
nited Republic of Gameroon
pited Republic of Tanzania
rugualta
enesuela
men African Developaent Bank
aire
Total
}

 (In Uniteả States dollars)
Governments' obligations for cash counterpart contributions in respect of projects




\section*{Schedule 5}

URITED NATIONS DEVELOPMENT PROGRAMME

Miscellaneous income and expenditure for the year ended
31 December 1978
(In United States dollars)
\begin{tabular}{|c|c|c|c|}
\hline 1977 & - & & 1978 \\
\hline 12107896 & Income from-investments & & 27369005 \\
\hline 104077 & Interest on housing loans & & 93113 \\
\hline \multirow[t]{5}{*}{4909758} & Kiscelianeous income from accounts of participating and executing agencies & & 2656301 \\
\hline & Net sundry income & & \\
\hline & Adjustment to prior years' income Miscellaneous interest & \[
\begin{array}{r}
6826 \\
976495
\end{array}
\] & \\
\hline & Refund of prior year's expenditure & 91145 & \\
\hline & \begin{tabular}{l}
Miscellaneous income and savings in liquidating prior year's obligations \\
Other \\
Bank charges
\end{tabular} & \[
\begin{array}{r}
1226982 \\
146925 \\
(32157)
\end{array}
\] & \\
\hline 1612484 & & & 2416216 \\
\hline 18734215 & & & 32534635 \\
\hline 7050372 & Net gains on exchange and revaluation of currencies & & 17021254 \\
\hline 25784587 & Total & (Statement I) & 49555899 \\
\hline
\end{tabular}


\footnotetext{
a/ Corbisting of: \(\$ 3941\) 年 \({ }_{71}^{656}\) - charged to cost-sharing contributions. 54018892, charged to UNDP main recources.
758027281
}
Schadule 7
UAITMB MATIOKS DEVHLOPHENT PROGRAMAE
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{Expenditure} \\
\hline Digharesennts & Uniliquicatend obligations as at 31. Decsuber 1978 & Totel exsendstux \\
\hline 906575 & 17049 & 923624 \\
\hline 1268043 & 28126 & 1196169 \\
\hline 38152993 & 1511041 & 39664034 \\
\hline 4937880 & 220191 & 5158071 \\
\hline 34777736 & 2366091 & 37143827 \\
\hline \[
1 \begin{array}{ll}
312 & 257 \\
437 & 724
\end{array}
\] & \[
\begin{array}{r}
2592 \\
58962
\end{array}
\] & \[
1 \text { 334 849 }
\] \\
\hline \[
437724
\] & \[
58763
\] & 496487 \\
\hline 81693208 & 4203853 & 85897062 \\
\hline
\end{tabular}
\begin{tabular}{|c|}
\hline \multirow[t]{3}{*}{\begin{tabular}{l}
 \\

\end{tabular}} \\
\hline \\
\hline \\
\hline
\end{tabular}
\begin{tabular}{llll}
22340241 & & 22340241 \\
\hline 59352967 & 4203853 & 63556820 \\
\hline
\end{tabular}

\section*{} 86306400
\begin{tabular}{r}
9812900 \\
9.910200 \\
558600 \\
200000 \\
200000 \\
- \\
\hline
\end{tabular} 20681700 65624700 \begin{tabular}{rrr}
11 & 282 & 101 \\
9754 & 605 \\
789 & 567 \\
& 187 & 655 \\
311 & 197 \\
15 & 116 \\
\hline
\end{tabular}

\section*{\(\begin{array}{r}22340 \quad 241 \\ \hline 9532967\end{array}\)}

Budget appropxations and expanditure for the zear onded
Budget appropriations and expanditure for the rear onded 31. Decomber 1978 (In Inited Etater dollass)

\section*{Aprapriation section} Policy-making organs Executive direction and maragenent Sectoral oupport services

Adeiniatrative and common services
Adainiatrative and common
United Mations Volunteors
United Mations Capital Dev
United Mations Capital Developeont Fund
Gross appropriations and expenditure

\section*{Deduct:}

Income

Host Government cash contributions
Staif assersment income
Reimbursement by FAO
Staif assessment income
Reimbursement by FAO
Refund Irom United Mations Joint
Staff Pension Fund
Proceeds of sale of equipment
Other income

\footnotetext{
Total income
Net appropmis
Net appropriations and expenditure
}

Staff Pongion Fiud ations Joint \(t\)



\section*{ \\ fore the rety eadad 31 nownine 398 \\ (InlUnited Itaten dollama)}
pert I: unipe IFr-sunded operations
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{Appepreiation maction} & \multirow[b]{2}{*}{Approprintiong} & \multicolumn{3}{|c|}{Expenditure} & \multirow[b]{2}{*}{\[
\begin{gathered}
\text { Unencunbered } \\
\text { helence }
\end{gathered}
\]} \\
\hline & & Disburement & Doyiquiditod onlipations as at 73 Dersier 1976 & \[
\begin{gathered}
\text { Total } \\
\text { grexditume }
\end{gathered}
\] & \\
\hline Grose appropriation and expenditure & 1298200 & 1286726 & 92.322 & 2079048 & (160 848) \\
\hline \multicolumn{6}{|l|}{Deduct:} \\
\hline \multicolumn{6}{|l|}{Incona} \\
\hline Btaff ascessacat income & 283800 & 256506 & - & 256506 & 27294 \\
\hline Credita from ORSO/MODF funded operations (Part II) & 194200 & (32 238) & - & ( 32 238) & 226438 \\
\hline Credits from other truet funde for execution of projecta & - & 49800 & - & 49800 & (49 800) \\
\hline Total income & 478000 & 274068 & - & 274068 & 203932 \\
\hline & 1440200 & 1712658 & 92322 & 1804980 & (364 780) \\
\hline \multicolumn{6}{|l|}{Deduct:} \\
\hline Adjuetmont to prior joars income in reapect of credite from FunpuI for project execution & - & 67 912 & - - & 67912 & (67 912) \\
\hline \multirow[t]{3}{*}{Het sppropristiong and expenditure} & 1440200 & 1644746 & 92322 & 3737068 & (296 868) \\
\hline & & & & (Statement VI) & \\
\hline & \multicolumn{5}{|l|}{Pert IIs unso/uncis funded operntions} \\
\hline Secretariat expenditure & 905300 & 775564 & 53989 & 829553 & 75747 \\
\hline Tranefor to IFF funcod oparations (Part I) & 194200 & (32 238) & - & (32 238) & 226438 \\
\hline Grors appropriation and expenditure & 1099500 & 743326 & 53989 & 297325 & \(\xrightarrow{302185}\) \\
\hline \multicolumn{6}{|l|}{Deduct:} \\
\hline \multicolumn{6}{|l|}{Incoma} \\
\hline Stapl ammemeant income & 99500 & 105954 & - & 105954 & (6 454) \\
\hline Cradite from Uniso and UNCif & 1.000 .000 & 637372 & 53.989 & 692361 & 308639. \\
\hline Toral incoze & 1099500 & 743326 & 53989 & 797315 & 30485 \\
\hline Mot approgriations and oxpenditure & - & - & - & - & - \\
\hline
\end{tabular}

\footnotetext{
8/ Credite totaling \$691,351 ware received from:
UNSD 8646,954
UNCDE \(\$ 44,407\)
}
\begin{tabular}{l} 
Vnencumbered \\
bslance \\
\hline
\end{tabular}
\(\begin{array}{r}4083 \\ (23838) \\ \hline(19755) \\ \hline\end{array}\) \begin{tabular}{l}
6 \\
\hline\(\times W\) \\
8
\end{tabular} 현 \(\|\)

\(\begin{array}{r}594800 \\ 95000 \\ \hline 689800 \\ \hline\end{array}\)
106700
583100
\(535835 \quad 46624\)
127096
(Statement VI)
4
2743

SSS 602 | \begin{tabular}{l}
127096 \\
582459 \\
\hline
\end{tabular}
546836
216095
662931
\(-\)
\begin{tabular}{lll}
546836 & 43881 & 590717 \\
216095 & 2743 & 128838
\end{tabular}
\begin{tabular}{lll}
662931 & 46624 & 709555 \\
\hline 127096 & - & 127096 \\
\hline
\end{tabular} \(\square\)

(Ino United States doliara)
\begin{tabular}{|c|c|c|c|c|}
\hline 3977 & Spe & Currancz & Interastrnte & 1978 \\
\hline \multicolumn{5}{|c|}{Interent-bearing curseat aecounts} \\
\hline \[
\begin{array}{r}
670410 \\
\therefore 394 \\
\hline
\end{array}
\] & & Cmadian Dollars Dunish Kronar & \(8.0{ }^{8 /}\) & \(3 \begin{aligned} & 102019 \\ & 569032\end{aligned}\) \\
\hline 155295 & & Flunioh Markica & 5.0 & 3599032
2189911 \\
\hline 2. 122625 & & Dutch Guilders & 2.25 & 750542 \\
\hline \[
\begin{array}{r}
213 \\
96 \\
920 \\
20
\end{array}
\] & & Pounde Stering & - \({ }^{1}\) & 1546699 \\
\hline  & & Swasioh Kranor & 6.5 & 138852 \\
\hline - & & French Franee & - \(5^{2 /}\) & 138353 \\
\hline & & Swise frames & & 11421068 \\
\hline 6050164 & & & & 19906076 \\
\hline \multicolumn{5}{|c|}{Call accounts} \\
\hline 1000000 & & United States Eollars & 9.75 & 3000000 \\
\hline 6000000 & & United States Dollers & 9.875 & 350000 \\
\hline  & & Boligien Prance & 5.0 & 983333 \\
\hline 1843144 & & Belpian France & 4.0 & 115000 \\
\hline 285 56\% & & Canadan Dollers & 8.0 & 277778 \\
\hline 1285097 & & French Frances & 6.875 & 5000000 \\
\hline 1481695 & & Dentsche Marks & 3.0
7.50 & 3125000
1602576 \\
\hline 3.72232 & & Peneds Storizing & 11.25 &  \\
\hline 17035185 & & & & 38577753 \\
\hline \multicolumn{5}{|c|}{Deposit at notiee accounts} \\
\hline \[
1444188
\] & & Japanese Yen Japanese Yen & \[
\begin{aligned}
& 1.0 \\
& 2.25
\end{aligned}
\] & \[
\begin{aligned}
& 752792 \\
& 583756
\end{aligned}
\] \\
\hline 1444288 & & & & 1336548 \\
\hline \multicolumn{5}{|c|}{Savinga accounta} \\
\hline 4096318 & & United States Doilars & 5.0 & 1434024 \\
\hline & & United States Dollars & 5.0 & 109466 \\
\hline & & Onitdd States Dollars & 5.0 & 88668 \\
\hline \(\cdots\) & & Ieciandic Eronur & 16.0 & 135154 \\
\hline 4096518 & & & & 1757302 \\
\hline \multicolumn{5}{|c|}{Time doposit accounts} \\
\hline \[
5476951
\] & & Tnitad States Dollars & 9.6875 & 9000000 \\
\hline \[
\begin{array}{r}
21000000 \\
.14000000
\end{array}
\] & & United States Dollars & 11.75 & 10000000 \\
\hline 10000000 & & United States Dollars & \({ }^{10.35}\) & 5000000 \\
\hline 11,500.000 & & United States Dollars & 8.935
9.565 & 10000000
7000000 \\
\hline 22000000 & & Oaited Statas Dollars & 9.6875 & 21000000 \\
\hline 10000000 & & Tnited States Dollers & 8.9375 & 20000000 \\
\hline - & & Oaited States Dollars & 9.875 & 5000000 \\
\hline - & & Onifed States Destars & 8.9375 & 8000000 \\
\hline - & & Onited States Dollars & 11.6875 & - 342500 \\
\hline - & & Onited States Doliars & 11.8125 & 2000000 \\
\hline & & Unitea Statel Dollers & 9.5625 & 10000000 \\
\hline & & United States Doilars & -9.6875 & 4500000 \\
\hline - & & United States Dollars & 11.75 & 10000000 \\
\hline - & & United States Dollars & 9.50 & 10000000 \\
\hline - & & Unitad States Dolvars & 11.50 & 80000000 \\
\hline - & & Tnited States Dollars & 11.9375 & 7000000 \\
\hline - & & Unitad States Dollars & 8.9375 & 7000000 \\
\hline - & & Onitad States Dollare & 12.625 & 5000000 \\
\hline = & & United States Doilars. & 8.50 & 5400000 \\
\hline - & & Unitad States Doliars & 9.875 & 3000000 \\
\hline - & & United States Dollars & 8.625 & 7400000 \\
\hline - & & United States Dollars & 8.9575 & 10000000 \\
\hline 67257 & & United Stateg Dollass & 17.825 & 8000000 \\
\hline - & & Australian Dollars & 8.60 & 397727 \\
\hline - & & Australian Dollars & 8.50 & 738637 \\
\hline 428574 & & Austrian Schilling & 6.50 & 107429 \\
\hline 426574 & & Enlgion Francs & 10.0 & 133333 \\
\hline 13636364 & & Solgian France & 10.1875
10.0 & \({ }_{1} 15900000\) \\
\hline - & & Canadien Doilare & 10.20 & 179402 \\
\hline - & & Conadian Dollars & 10.40 & 1709402 \\
\hline 4948454 & & Ganadian Dollara & 10.45
0.4375 & 1709402 \\
\hline 3108108 & & Emouteche Marks & 9.4375
3.9375 & 2
20
426687 \\
\hline 24 200 573 & & Dautsche Marks & 3.5 & 5208333 \\
\hline 24270573 & & Japenese Yen & 2.5 & 3807107 \\
\hline 300000 & & Japanase Yon & 3.75 & \(\begin{array}{r}5062 \\ 1 \\ 1788 \\ \hline 10\end{array}\) \\
\hline 1650000 & & Hay Zarland Doilara & 9.25
10.0 & 1278010
009 \\
\hline 300000 & & Haw Zanlard Dollase & 9.50 & 523560 \\
\hline 100000
000000 & & Mer Sealand Dollers & 10.75 & 104712 \\
\hline 200000 & & Men Vealand Dollars & 12.125 & 418848 \\
\hline - 523013 & & Patiatan Rupes & \(\frac{6.50}{8.0}\) & 3 492480 \\
\hline 2615062 & & Swedieh Kronor & 7.50 & 3362444 \\
\hline 25636364 & & Founds Steritios & 9.875 & 14677104 \\
\hline 4090910 & & Pounde Bteritiss & 12.125 & 16634052 \\
\hline 4090910
19583 & & Itertan Idime & - & \\
\hline 19583338 & & Datah Gusiders Zaire & - & \(\pm\) \\
\hline 22.396 .313 & & Emiea France & \(\square\) & - \\
\hline 222702293 & & & & 293391932 \\
\hline 251328148 & Total invantaents & & (Statomant II) & 354979641 \\
\hline
\end{tabular}

\footnotetext{
Mivetintine intereat zate
}

UNITED NATIONS DEVGLOPMENY PROGRAMME

\section*{Investments of the Operational Reserve}
as at 31 December 1978
(In United States dollars)
\begin{tabular}{|c|c|c|c|c|}
\hline 1977 & Type & Currency & Interest rate & 1978 \\
\hline - & Call accounts & Dutch guilders & 9.0 & 6490385 \\
\hline - & & Swiss franes & 0.5 & 5000000 \\
\hline 5000000 & Time deposit account & United States dollars & 11.75 & 9000000 \\
\hline - & & United States dollars & 11.9375 & 3000000 \\
\hline - & & United States dollars & 12.625 & 7000000 \\
\hline - & & United States dollars & 11.6875 & 2500000 \\
\hline - & & United States dollars & 12.625 & 7000000 \\
\hline - & & \(\mathrm{Un}_{\boldsymbol{n}}\) ¿ed States dollars & 12.25 & 13700000 \\
\hline 5000000 & & Japanese yen & 2.50 & 10152284 \\
\hline - & & Japamese yen & 3.75 & 521476 \\
\hline - & & Dutch guilders & 4.875 & 5769231 \\
\hline 5000000 & & Deutsche marks & 4.0 & 15625000 \\
\hline - & Participation in World Bank loans & United States dollars & 7.75 & 3500000 \\
\hline - & & United States dollars & 8.35 & 4300000 \\
\hline - & , & Japanese yen & 6.00 & 6441624 \\
\hline 15000000 & ; & & (Statement III) & 100000000 \\
\hline
\end{tabular}

UNITED NATIONS DEVELOPMENT PRCGRAMME

\section*{Houging Ioans as at 31 December 1978}
(In United States dollars)
\begin{tabular}{|c|c|c|c|c|c|}
\hline Borrower & \[
\begin{aligned}
& \text { Repayment } \\
& \text { period } \\
& \text { of loan a/ }
\end{aligned}
\] & Balance 31 December 1977 & Due in 1978 & \[
\begin{aligned}
& \text { Received } \\
& \text { in } 1978 \\
& \hline
\end{aligned}
\] & \(\qquad\) \\
\hline Chad, Development Banik of & 1969-78 & 23264 & 23264 & 23264 & - \\
\hline United Republic of Tanzania, Government of & 1975-84 & 183879 & 23615 & 23615 & 160264 \\
\hline Botswana, Government of & 1975-89 & 537374 & 36738 & 55590 b/ & 481784 \\
\hline Malawi, Government of - Phase I & 1975-90 & 216821 & \(14098{ }^{\circ}\) & 24098 & 202723 \\
\hline - Phase II & 1976-91 & 165911 & 9805 & 9805 & 156106 \\
\hline East African Community & 1976-90 & 402641 & \(24940 \mathrm{c} /\) & 12362 & 390279 \\
\hline Lesotho, Government of & 1976-90 & 538880 & 33380 & 33380 & 505500 \\
\hline Rwanda, Government of & 1976-90 & 152109 & 9422 & 9422 & 142687 \\
\hline Swamiland, Government of & 1976-90 & 406668 & 25190 & 25190 & 381478 \\
\hline Burundi, Government of & 1976-91 & 287059 & 16964 & 16964 & 270095 \\
\hline Benin, Government of & 1978-93 & 437557 & 11198 d & 611 e/ & 436946 \\
\hline Total & & 3,352 163 & 228614 & 224301 & 3127862 \\
\hline & & & & \multicolumn{2}{|r|}{(Statement II)} \\
\hline
\end{tabular}
a) Interest accrues at \(31 / 2\) per cent per year on the unpaid balance.
b/ The first installment of \(\$ 18,852\) for 1979 due 1 January 1979 was received on 28 December 1978.
c/ The second installment of \(\$ 12,578\) due 1 July 1978 has not been received; EAC was dissolved in 1978 and an arbitrator's decision on the balance due is awaited.
d/The first installment due 1 September 1978 was paid in January 1979.
e/ Adjustment to arrive at the correct principal balance.

Schedule is
UNITED NATIONS DEVELOPMENT PROunAMME

\section*{Juniox Professional Officers' Programme}

Status of funds as at 31 December 1978
(In United States dollars,

Balance
Sources of financing 31 December 1977

Receipts
(139 902) 13990255879
\(89129 \quad 58335\)
87930
77490
33062

480393
571812
\begin{tabular}{lrcrcr} 
Federal Republic of & 416975 & 635230 & 1052205 & 480393 & 571812 \\
Iran & 58687 & - & 58687 & - & 58687 \\
Italy & 18529 & 271599 & 290128 & 73643 & 216485 \\
Japan & 62934 & 228716 & 291650 & 163892 & 127758 \\
Netherlands & 682108 & 759247 & 1441355 & 974354 & 467001 \\
Norway & 66429 & 145874 & 212303 & 99747 & 112956 \\
Sweden & \((11914)\) & 479284 & 467370 & 292880 & 174490 \\
Switzerland & 82604 & 163357 & 24596 & 186899 & 59062
\end{tabular}

67871
67871
34809

Germany,
2. Others

United Nations Association of Great Britain and Northern Ireland


\section*{Schedxile 14}

UNITED NATIONS DEVMLOPMENT PROGRAMGE

\section*{Special Measures Fund for the Least Developed Countries \\ Status of funds as st 31 December 1978 \\ (In United States doIlars)}
1977 ..... 1978
19872969 Unexpended balance at 1 January ..... \(17320 \quad 570\)
Income and expenditure for year
4065705
\((9481605)\) Programme expenditure (Schedule 6) ..... ( 5358 719)
( 5415900 ) ..... 3000000
(136 499)
( 2552 399) ..... 17320570
Unexpended balance at 31 December (Statement II) ..... 19988887

UNITED NATIONS DEVELOPMENT PROGRAMME

Statement of account for government cost-sharing contributions
as at 31 December 1978
(In United States dollars)
\begin{tabular}{|c|c|c|c|}
\hline 1977 & & & 1978 \\
\hline \(\underline{16983988}\) & Unexpended contributions at l January & & 32817236 \\
\hline & Income and expenditure for year & & \\
\hline 47438204 & Cost-sharing contributions received & (Schedule 3) & 44391340 \\
\hline (3 333) & Less: Exchange adjustments on collection of contributions & & (201) \\
\hline 47434871 & & & 44391139 \\
\hline (28165 512) & Programme expenditure & (Schedule 6) & (30 492 124) \\
\hline (3436 111) & Reimbursement of programme support costs to participating and executing agencies & (Schedule 6) & (3941 656) \\
\hline (31 601 623) & & & (34 433 780) \\
\hline 15833248 & Excess of income over expenditure & & 9957359 \\
\hline 32817236 & Unexpended contributions at 31 December & (Statement II) & 42774595 \\
\hline
\end{tabular}

\section*{UNITED NATIONS DEVELOPMENT PROGRAMME}

Statement of account for government cash counterpart contributions as at 31 December 1978
(In United States dollars)
\begin{tabular}{|c|c|c|c|}
\hline 1977 & & & 1278 \\
\hline 2425074 & \multicolumn{2}{|l|}{Unexpended contributions at 1 January} & 4679563 \\
\hline \multicolumn{4}{|c|}{Income and expenditure for year} \\
\hline 8183079 & Cash counterpart contributions received & (Schedule 4) & 6560049 \\
\hline 2417 & \multirow[t]{2}{*}{Add: Exchange adjustments on collection of contributions} & & - \\
\hline 8185496 & & & 6560049 \\
\hline ( 5865779 ) & \multicolumn{3}{|l|}{Programme expenditure (Schedule 6) (6 354 393)} \\
\hline \((65\) 228) & Reimbursement of programme support costs to participating and executing agencies & (Schedule 6) & 71 733) \\
\hline (5931007) & & & \((6426126)\) \\
\hline 2254489 & \multicolumn{2}{|l|}{Excess of income over expenditure} & 133923 \\
\hline 4679563 & Unexpended contributions at 31 December ( & (Statement II) & 4813486 \\
\hline
\end{tabular}
sunt sund frovernents
Uhated Mations Capital
Development Fund


10tII

\section*{United Mationct Bevolving \\ Pua For Fatural \\ Bescurcer Exploration}
\begin{tabular}{|c|c|}
\hline Felsitia & 1000000 \\
\hline Irar & 10000 \\
\hline Jmpun & - \\
\hline United Strites of Anerica & 3.500 .000 \\
\hline \$0tal & 4510000 \\
\hline
\end{tabular}
\begin{tabular}{rr}
75757 \\
3000000 & - \\
3075757 & \\
\hline
\end{tabular}
\begin{tabular}{rrr}
1075757 & 1075757 & 0 \\
30000 & - & 10000 \\
3000000 & 300000 & 05000 \\
3.500000 & & 4075757 \\
7585757 & & 3510000 \\
\hline
\end{tabular}
(Statement IX)

\section*{Comonition of balance prior ywars For 1979}
\begin{tabular}{lll}
\begin{tabular}{l} 
Pledgee \\
for
\end{tabular} & & \begin{tabular}{l} 
Paymante \\
received
\end{tabular} \\
\hline
\end{tabular}

\(\frac{\square}{\vdots} \frac{\square}{\square}\)


\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline United Nations Special Fune for Land-locked Developing Countries & & & & & & & & \\
\hline Arghanhatan & - & - & 5000 & 5000 & - & 5000 & - & 5000 \\
\hline Bhutan & - & - & 1000 & 1000 & - & 1000 & & 1000 \\
\hline Brazil & - & - 5 & 10000 & 10000 & - & 10000 & - & 10000 \\
\hline Burundi & - & 5583 & - & 5583 & 5583 & & - & - \\
\hline chad & 4132 & 319 & 2273 & 6724 & 1974 & 4750 & 2477 & 2273 \\
\hline Cyprus & 251 & 17 & - & 268 & 268 & - & - & \\
\hline Democratic Yemen & - & - & 1000 & 1000 & - & 1000 & - & 1000 \\
\hline Doxinican Republie & 1000 & - & 1000 & 2000 & 1000 & 1000 & - & 1000 \\
\hline Leo Feople \({ }^{\prime \prime}\) s Democratic Bepublic & - & - & 500 & 500 & - & 500 & -70 & 500 \\
\hline ILbyan Arab Jamahiriya & 50000 & - & - & 50000 & - 00 & 50000 & 50000 & \\
\hline Malew & 2000 & - 000 & 2000 & 4000 & 2000 & 2000 & - 000 & 2000 \\
\hline Nepal & - & 2000 & - & 2000 & - & 2000 & 2000 & - \\
\hline Poru & - & 1000 & - & 1000 & - & 1000 & 1000 & - \\
\hline Philippines & 2500 & - & 2500 & 5000 & 2500 & 2500 & -. & 2500 \\
\hline Saudi Arabia & - & 565964 & \(-\) & 565964 & 565964 & - & - & 500 \\
\hline Senegal & - & - & 5000 & 5000 & - & 5000 & - & 5000 \\
\hline Thailand & 1000 & - & 1000 & 2000 & 2000 & 1000 & - 90 & 2000 \\
\hline Togo & 826 & 83 & - & 909 & - & 909 & 909 & - \\
\hline Euniaia & & 3.986 & 2049 & 6035 & 396 & 2049 & & 2049 \\
\hline zazia & 38462 & (962) & - & 37500 & - & 37500 & 37500 & \\
\hline Total & 100172 & 577990 & 33322 & 72483 & 584275 & 227208 & 9388 & 33322 \\
\hline
\end{tabular}

UNITED NATIONS DEVELOFMENT PROGRAMME
Trust funds administered by UNDP
Investments as at 31 December 1978
(In United States dollars)

Trust funds/type
United Nations Capital
Development Fund
\begin{tabular}{|c|c|c|c|}
\hline Call accounts & United States dollars & a) & 4550000 \\
\hline Savings accounts & " & 5.0 & 1052854 \\
\hline \multirow[t]{14}{*}{Time deposit accounts} & " & 11.8125 & 4500000 \\
\hline & " & 11.75 & 4000000 \\
\hline & " & 11.6875 & 2500000 \\
\hline & " & 11.625 & 3700000 \\
\hline & " & 9.9375 & 3800000 \\
\hline & " & 9.125 & 7500000 \\
\hline & " & 9.0 & 2000000 \\
\hline & " & 8.9375 & 6000000 \\
\hline & " & 8.625 & 3000000 \\
\hline & " & 8.5625 & 2000000 \\
\hline & " & 8.50 & 2000000 \\
\hline & " & 8.25 & 3000000 \\
\hline & German Marks & 3.5625 & 1164062 \\
\hline & & & 45164062 \\
\hline \multicolumn{2}{|c|}{Total} & (Stateme & 50766916 \\
\hline
\end{tabular}

\section*{United Nations Revolving Fund for}

Natural Resources Exploration
\begin{tabular}{|c|c|c|c|}
\hline Call accounts & United States dollars & a/ & 1800000 \\
\hline Savings accounts & " & 5.0 & 48304 \\
\hline Time deposit accounts & * & 11.75 & 4500000 \\
\hline & " & 11.50 & 1500000 \\
\hline & " & 10.875 & 1000000 \\
\hline & Belgian francs: & 10.0 & J.66 667 \\
\hline & & & \[
1000000
\] \\
\hline & " & \[
9.75
\] & \[
1000000
\] \\
\hline & " & 9.3125 & 1000000 \\
\hline & " & 9.125 & 2000000 \\
\hline & " & 8.875 & 1. 000000 \\
\hline & " & 8.8 & 1.000000 \\
\hline & " & 8.75 & 1000000 \\
\hline & \(\therefore\) - & - . . . & 15166667 \\
\hline & & (Statement IX) & \(17 \begin{array}{llllllll}17 & 01.4\end{array}\) \\
\hline
\end{tabular}
Trust funds/type
United Nations Trust Fund for
Sudano-Sahelian Activities

Call accounts United States dollars
Savings accounts "
Time deposit accounts

Total
Interest
rate
Amount
Gurrency
"

1
et
11
11
4
"
\("\)
"
\begin{tabular}{|c|c|}
\hline a) & \(4 \cdot 150000\) \\
\hline 5.0 & 364783 \\
\hline 11.50 & 5000000 \\
\hline 11.4375 & 1000000 \\
\hline 11.3125 & 2.500000 \\
\hline 9.92 & 2000000 \\
\hline 9.90 & 2000000 \\
\hline 9.75 & 2500000 \\
\hline \(9 \cdot 0\) & 2000000 \\
\hline 8.8125 & 1000000 \\
\hline 8.4375 & 2000000 \\
\hline & 20000000 \\
\hline (Statement X ) & 24514783 \\
\hline
\end{tabular}

United Netions Volunteers programme
\begin{tabular}{lc} 
Call accounts & United States dollars \\
Savings accounts & \("\) \\
Time deposit accounts & \(" \prime \prime\) \\
& Belgian francs \\
& United States dollars \\
& \(" \prime \prime\)
\end{tabular}

\section*{Total}

Trust Fund for Assistance to Colonial

\section*{Countries and Peoples}

Call accounts
Savings accounts
Total
United States dollars
"
(Statement XI) 1598164
\begin{tabular}{lr} 
a/ & 400000 \\
5.0 & 114831 \\
11.6875 & 250000 \\
11.375 & 100000 \\
10.0 & 33333 \\
9.6875 & 400000 \\
9.0 & 100000 \\
8.875 & 100000 \\
8.50 & 100000 \\
& 1083333 \\
& \\
(Statement XI) & 1598164 \\
&
\end{tabular}


114831
250000
100000
400000
100000
100000
100000
33

Schedule 18 (continued)
\begin{tabular}{|c|c|c|c|}
\hline Trust funds/type & Currency & Interest rate & Amount \\
\hline \multicolumn{4}{|l|}{United Nations Trust Fund for} \\
\hline \multicolumn{4}{|l|}{Operational Programme} \\
\hline \multicolumn{4}{|l|}{in Lesotho} \\
\hline Savings accounts & United States dollars & 5.0 & 14058 \\
\hline Total & & (Statement XII) & 14058 \\
\hline \multicolumn{4}{|l|}{UNROB Residual Funds - Bangladesh} \\
\hline Call accounts & United States dollars & a/ & 250000 \\
\hline Savings accounts & " & 5.0 & 32414 \\
\hline Time deposit accounts & " & 11.25 & 200000 \\
\hline & " & 11.125 & 200000 \\
\hline & & & 400000 \\
\hline Totel & & (Statement XII) & 682414 \\
\hline \multicolumn{4}{|l|}{Trust Fund Programme for the} \\
\hline \multicolumn{4}{|l|}{Sepublic of Zaire} \\
\hline Savinge accounta & United States dollars & 5.0 & 134536 \\
\hline Total & & (Statement XII) & 134536 \\
\hline
\end{tabular}

United Nations Korean Reconstruction
Agency: - Residual assets
Savings accounts
United States dollars
5.0

17852
Total
(Statement XII) 17852

Fund of the United Nations for the Development of West Irian

Savings accounts
Time deposit accounts
United States dollars
5.0

45974
"
9.25

48077
Total
(Statement XII)
94051
a/ Fluctuating interest rate.
\begin{tabular}{c}
\(\begin{array}{c}\text { Unencumbered } \\
\text { balance }\end{array}\) \\
\hline
\end{tabular}

7363
Ñ
N
N
il
Schedule 19

\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|l|}{Expenditure} \\
\hline Appropriations & Disbursements & Unliauiqated obligations as at 31 December 1978 & Total expenditure \\
\hline 506300 & 487377 &  & 496712 \\
\hline 66900 & 59537 & - & 59537 \\
\hline 439400 & . 427840 & 9335 & 437175 \\
\hline
\end{tabular}
(Statement IX)
Appropriation section
Gross appropriation and
expenditure
Net appropriations and
expenditure
Income
Deduct
Income
439400

506300
66900
Income
Schedule 20

\begin{tabular}{l}
\(\begin{array}{l}\text { Unencumbered } \\
\text { balance }\end{array}\) \\
\hline
\end{tabular}
-21693
\(328 \quad 227\)
\(=\)

> UNITED NATIONS TRUST FUND FOR SUDANO-SAHELIAN ACTIVITIES Budget appropriations and expenditure for the year ended 31 December 1978 (In United States dollars)
 \begin{tabular}{ccc}
\multicolumn{3}{c}{ Expenditure } \\
\hline & \(\begin{array}{c}\text { Unliquidated } \\
\text { obligations as at } \\
\text { Disbursements } \\
31 \text { December 1978 }\end{array}\) & \(\begin{array}{c}\text { Total } \\
\text { expenditure }\end{array}\) \\
\hline
\end{tabular} \begin{tabular}{c} 
عL8 287 \\
\hline 0692
\end{tabular}
\(\frac{487873}{\text { (Statement } X \text { ) }}\)

944700
\(128 \quad 600\)
816100
470734
\(6 E \tau L \tau\)
76907 -
(Statement X)

\section*{Introduction}
1. As required by General Assembly resolution 74 (I) of 7 December 1946 and article XV of the Financial Regulations and Rules of the United Nations Development Programme, the Board of Auditors has audited the accounts of UNDP for the year ended 31 December 1978.
2. The examination was made in accordance with article XII of the Financial Regulations and Rules of the United Nations and the annex thereto and with the common auditing standards adopted by the Panel of External Auditors of the United Nations, the specialized agencies and the International Atomic mergy Agency. The examination was carried out at UNDP headquarters in New York and 12 field offices located in Africa, Asia and South America.
3. During the year under reviev, the Board of Auditors adopted a number of other new procedures in connexion with the audit of UNDP. Audits were conducted on a more integrated basis than heretofore; the audit teams at headquarters included staff from the cffices of all three members of the Board, and some integration was introduced at the field office level. The Board's normal practice of reporting the results of specific audits was adopted during the year under review, with the result that a series of management letters containing detailed audit observations was issued to the appropriate authorities. All of this has helped in developing a continuous dialogue with the Administration, and is consistent with the Board's new audit approach of applying systems based auditing to all elements of the United Nations for which it has audit responsibility.
4. All our observations have been discussed with the UNDP Administration, and, where applicable, their views have been reflected in this report. In summary, the Board of Auditors is concerned that UNDP does not use to full advantage the internal management tools available to provide for a continuous review activity over all operations of the organization, including those of other participating and executing agencies. The following sections of this report deal more extensively with these issues and raise other matters which in the view of the Board should be drawn to your attention. The Board also continues to be concerned about the validity of the recorded value of certain assets.

\section*{Internal review and monitoring system}
5. UNDP is a large and highly complex organization having recorded assets in excess of \(\$ 540\) million, annual expenditures of almost \(\$ 560 \mathrm{million}\), a staff of approximately 4,000 located at headquarters and more than 100 field offices around the world, and almost all its projects carried out by some 25 participating and executing agencies of UNDP. The Administration of such a diversified and decentralized operation must have at its disposal the management tools and techniques required to assess the systems and controls used to manage the resources for which it is responsible.
6. In the course of our auaijt, we examined two areas of the internal review and monitoring system which we believe to be vitilly important to the effective management of the Organization.
(a) Internal audit
(i) We commented in our 1977 report \(16 /\) that the internal audit unit of UNDP was not of sufficient strength, and noted a positive reaction of the Administration to upgrade the level of the function. However, at the year end, we had seen little evidence of action on the part of the Administration to increase the role, status or size of the internal audit function although the unit itself had taken some steps to improve its methods and procedures.
(ii) At the present time, the four auditors on staff devote approximately 75 per cent of their internal audit efforts to the review of field office activities. These are certainly worth-while areas for audit, and many important recommendations result from this work. However, we are concerned that the auditors have no organized system of follow-up on action taken as a result of internal audit recommendations.
(iii). It should be noted that the UNDP internal audit staff is also responsible for the audit of the United Nations Fund for Population Activities (UNFPA). The size of the internal audit staff and its emphasis on field offices does not leave much time for UNFPA, for consolidating common issues or reporting on headquarters functions. The lack of an electronic data processing audit capability virtually eliminates one important area, and little time can be devoted to such other critical elements of management as the procurement function, payroll expenditures, capital assets, cash management, expendable and non-expendable property, as well as the programme and special activities of UNDP and UNFPA.
(iv) It is clearly not possible to provide adequate internal audit coverage of such large and complex concerns as UNDP and UNFPA with the existing resources, scope and organizational arrangements.
(b) Participating and executing agencies

Approximately 80 per cent of the annual expenditures of UNDP are channelled through the various participating and executing agencies of UnDP which are subject to audit by the external auditors of the agencies involved. It is the policy of UNDP to review the various financial statements and audit reports received and to take whatever action is necessary in monitoring programme execution, adjusting its own financial statements, or in following up on matters raised by the external auditors. However, our review of this area indicated that, owing to other priorities, the monitoring process was not operating on a complete or timely basis. It is our view that a prompt and thorough review and analysis of agencies \({ }^{\text {b }}\) financial statements and audit reports are essential for the Administration to monitor the use of UNDP funds by the participating and executing agencies.
\(16 /\) Official Records of the General Assembly, Thirty-third Session, Supplement MO. 5A (A/33/5/Add.1), chap. IV, para. 9.
7. Then properly organized, co-ordinated and led, a comprehensive internal audit function could be one of the sherpest and most effective tools available to the Administration in ensuring thet it manages the resources for which it is accountable economically, efficiently and effectively. Accordingly, we have recommended that immediate attention be given to the scope, size and organizational arrangement of the internal audit function. We have also recommended that the review and analysis of agency statements and audit reports be given greater priority.
8. The Administration has advised us that it is in the process of strengthening the internal audit function and that it will endeavour to complete its review of agencies' statements and reports more promptly.

> Matters of special importance and interest

\section*{Cash management}
9. Our follow-up of matters reported in the Board's 1977 report indicated that efforts should continue to be directed to increasing the utilization of non-convertible currencies and to improving procedures for the collection of government contributions. Furthermore, our examination indicated that closer monitoring of certain cash balances could result in more effective utilization of funds.

\section*{(a) Utilization of accumulated non-convertible currencies}

Despite the various efforts made by the Administration in 1978 to increase the utilization of accumulated non-convertible currencies, there has been an increase from \(\$ 40\) million in 1977 to \(\$ 43\) million at 31 December 1978 . We urge that efforts be continued to increase the utilization of these currencies. Furthermore, efforts should be continued to provide whenever possible for the transfer of UNDP-held non-convertible currencies in exchange for usable currencies held by other United Nations organizations.

\section*{(b) Collection of government contributions}

Despite the call upon the Administration by the Governing Council at its twenty-fifth session to intensify its efforts to collect all overdue amounts and to remove uncollectible items from UNDP accounts as soon as possible, the outstanding amounts due from Governments have increased from \(\$ 34\) million in 1977 to \(\$ 47\) million at 31 December 1978 . Included in this balance is \(\$ 6\) million which is over three years in arrears.
(c) Monitoring of operating funds and bank accounts

Our examination revealed that, in order to achieve a more effective utilization of funds, monitoring procedures should be reviewed and documented. In particular, we noted the following:
(i) UNDP provides operating funds to the participating and executing agencies to implement its projects, and these agencies are required to report their cash advance requests and planned expenditures monthly to UNDP. However, the lack of uniform reporting practices and current reviews
of agencies' expenditures has prevented an optimum utilization of funds. Furthermore, no guiclelines have been established for the allocation of income earned on the unspent balances of the operating advances, with the result that some agencies could retain the income rather than credit it to UNDP. At 31 December 1978 , operating funds provided by UNDP to the agencies were \(\$ 36.2\) million, an increase of \(\$ 8.2\) million over 1977 .
(ii) Contributions, when received, are normally deposited in contribution bank accounts, most of which do not bear interest. It was noted that contributions are being retained in these accounts for an average of seven days before clearance for utilization or investment.
(iii) Field office imprest accounts are not always kept at a level consistent with immediate operational needs. As at 31 December 1978, field offices' balances in excess of established levels amounted to \(\$ 2.7\) million.
10. The Administration agrees that improvement to existing procedures and practices for monitoring the level of agencies' operating funds should be actively pursued.

\section*{Computer operations}
11. The Board of Auditors reviewed the controls over the UNDP computer operations in connexion with its over-all review of the New York Computing Services (NYCS), of which UNDP is a major user. The work was directed towards a review of the controls over the design, maintenance, processing and protection of computer systems. The development, implementation and maintenance of effective control. structures which will ensure against unauthorized use, alteration and destruction of computer programmes and data files require continuous co-operation among UNDP and the major users on the one hand and NYCS on the other. Our over-all conclusion is that not enough time has been devoted to the establishment of standards and control procedures for the documentation, processing and protection of computer systems, and that there has not been sufficient .nteraction between NYCS and its users.

12: We are, particularly concerned that UNDP computer programmes and data files are not adequately protected, notably in the following areas:
(a) Controls over terminal activity are such that anyone with sufficient data processing knowledge can gain access to almost any UNDP programme on data file from any terminal within the NYCS user group;
(b) The built-in facilities within the computer that could provide protection over data transmission and storage have not been fully activated by NYCS and made available to UNDP:
(c) Computer programmes, data files and systems documentation are not physically secured.
13. We have discussed these matters at length with senior officers of UNDP who agree with our conclusions. They point out that these areas and our more detailed recommendations require the co-operation and assistance of NYCS personnel, and that this has been sought on a number of occasions. We urge UNDP officials to redouble their efforts to obtain the necessary assistance to implement effective
control structures, which will provide assurance that information produced from its computer based systens is reliable and well protected.

\section*{Ilatters affecting financial statements}

\section*{Disclosure}
14. The Board of Auditors believes that financial information and accountability could be enhanced through more informative financial statement presentation. In the past year, several aspects of financial disclosure have been discussed with senior officers of UNDP. In particular, we recommended more complete disclosure of the following items:
(a) The inclusion, by way of a note to the financial statements, of the value of fixed assets, notably buildings, equipment and automobiles, held by UNDP both at headquarters and its offices around the world;
(b) The inclusion, by way of a note to the financial statements, of an estimate of the value of all significant contributions-in-kind from Member States, because a large portion of the essential services and facilities required by UNDP are provided in this form;
(c) The inclusion of a schedule of contributions pledged by Governments and accounts receivable in the form of "current" and "prior years" would provide a means of assessing any overdue pledges and outstanding accounts.
15. These represent some of the areas where financial statement disclosure could be improved and the Administration has undertaken to provide further useful information in its financial statements in the future. We believe, however, that there is room for more improvement in the whole area of reporting and financia. statement presentation, and we recommend that the Administration consider embarking on a special study of the reporting practices with a view to upgrading the usefulness of the financial statements and reports to the Governing Council and the General Assembly as well as to individual Member States.

\section*{Valuation}
16. The Board's opinion on the financial statements is subject to the ultimate utilization or realization of accumulated non-convertible currencies of \(\$ 43\) million; and unpaid contributions of \(\$ 6\) million pledged by Governments. These matters were discussed earlier in the section on cash management.

\section*{Allocations to agencies}
17. Unspent allocations by participating and executing agencies, discussed in note 9 to the financial statemerits, amounted to \(\$ 1\) billion as at 31 December 1978, an increase of \(\$ 350\) million over the previous year. At the present time, there are no procedures to ensure that the allocations reported by these agencies are reconciled with UNDP records. Fffective reporting and reconciliation procedures are urgently required, and with this in mind senior officials of UNDP are currently carrying out active discussions with all agencies.

\section*{Integrated Systems Improvement Project (ISIP)}
18. The Board's examination has once again taken into consideration the existence of ISIP, the major project designed to strengthen the management information system of UNDP. In particular, our review concentrated on the method and approach utilized by UNDP to plan, organize, implement and control this large and important project.
19. The initial phase of ISIP centred on the development of a conceptual design for an integrated programme and financial management information and control system. The Administration has developed a disciplined approach to systems development, and in so doing has provided for comprehensive input from user groups. The Board feels confident that the utilization of such a logical and structured approach stressing user involvement can be of considerable benefit to management.
20. The Board has been concerned with the progress, application and effectiveness of this large and complex project. However, ISIP has progressed successfully through the conceptual design phase within the framework of the approach of UNDP to systems development, and the Board is hopeful that this approach will continue to produce a system which will be implemented in accordance with the needs of users, on a timely basis and within budgeted resources.

\section*{Agencies' statements}
21. The financial statements of UNDP include amounts reported by the participating and executing agencies. The Board of Auditors, as in the past and with regard to the agreement between UNDP and the participating and executing agencies, and for UNDP financial regulation 15.2, has not audited these balances (which aggregate approximately 80 per cent of total UNDP programme expenditure), but has relied upon certificates provided to UNDP by the agencies' external auditors.
22. As auditors for the United Nations, we have reviewed the various United Nations entities which are participating and executing agencies for UNDP. In addition, audit certificates have been received from the external auditors of most of the other principal participating and executing agencies.

\section*{Field office examination}
23. During the past year, the audit of UNDP was extended beyond the offices at headquarters in New York to include a selected group of field offices around the world. Specifically, the auditors visited field offices in Bangladesh, Burma, India, Indonesia, Malaysia, Nepal, Pakistan, Thailand, Uganda, Venezuela, Zaire and Zambia. More field office audits are planned for next year.
24. The value of these audits is twofold. On the one hand, they enable the auditors to conduct a more extensive review of the total activities of UNDP and to report on a more comprehensive basis. On the other hand, they have shown to be of value to the Resident Representatives, not only in drawing attention to situations which can be dealt with at the local level, but also in raising common issues which can only be resolved at headquarters.
25. In the past year, a number of local issues dealing with delays in the execution of projects, control over expendable and non-expendable property, accounts receivable and accounting and internal controls were raised both at the field offices and at headquarters. Our observations on cash management at the local level have been incorporated in the earlier section of this report.

\section*{Comments on matters dealt with in 1977 report}
26. This report covers all unresolved matters referred to in our 1977 report.

\section*{Acknowledgement}
27. The Board of Auditors wishes to express its appreciation for the co-operation and assistance extended by the Administrator of the United Nations Development Programme, his officers and members of his staff.

\author{
(Signed) Ahenkora OSEI Auditor General of Ghana \\ (Signed) J. J. MACDONELL Auditor General of Canada \\ (Signed) Osman Ghani KHAN \\ Comptroller and Auditor General \\ of Bangladesh
}

15 June 1979


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