



# Economic and Social Council

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**For decision**

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## United Nations Children's Fund

Executive Board

**Second regular session 2025**

2–5 September 2025

Agenda item 4

### **Draft decision submitted to the Executive Board**

### **UNICEF Strategic Plan, 2026–2029**

#### *The Executive Board*

1. *Endorses* the UNICEF Strategic Plan, 2026–2029 ([E/ICEF/2025/29](#) and [E/ICEF/2025/29/Add.1](#)), which shall be implemented consistent with this decision, takes note of its annexes, and requests UNICEF to provide updated baselines, milestones and targets for the Integrated Results and Resources Framework of the new Strategic Plan to the Executive Board at its annual session of 2026;
2. *Notes* that the Strategic Plan is the overall strategic framework for UNICEF and is not intergovernmentally negotiated, and acknowledges that the Strategic Plan includes some references to terms and documents that have not been intergovernmentally endorsed in the United Nations system;
3. *Requests* UNICEF to implement the Strategic Plan, 2026–2029 in accordance with the principles of national ownership of programme countries, taking into account their national priorities and needs, and recognizing their different contexts and particular characteristics, guided by international human rights treaties and humanitarian principles for humanitarian assistance;
4. *Also requests* UNICEF to present to the Executive Board at its annual session of 2028 a thorough midterm review of the UNICEF Strategic Plan, 2026–2029 and its annexes and, if required, updates to the Plan and the Integrated Results and Resources Framework, to ensure an effective implementation, sound monitoring and improved results;
5. *Recalls* its decision 2025/13, paragraph 8, and requests UNICEF to include in the annual report of the Executive Director on the implementation of the UNICEF Strategic Plan, 2026–2029, including in its midterm review, information on results jointly achieved with United Nations development system entities identified through common and complementary indicators.

