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Draft report

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Addendum

Programme questions: proposed programme budget for 2026

(Item 3 (a))

Proposed programme budget for 2026

Plan outline

1. At its 3rd meeting, on 13 May 2025, the Committee considered the plan outline of the proposed programme budget for 2026 ([A/80/6 \(Plan outline\)](#)).

Discussion

2. Several delegations expressed support for the implementation of the plan outline and the eight strategic priorities contained therein. A delegation expressed appreciation for the clarity and succinctness of the plan outline. A delegation emphasized the importance of ensuring that the programmatic activities of the United Nations, along with associated performance measures and results, remained closely aligned with those priorities. Another delegation welcomed the plan outline as a reflection of both national and collective aspirations of Member States for a better future, noting that it aligned with the vision articulated in General Assembly resolution [79/1](#), entitled “The Pact for the Future”, which was recently adopted. The view was expressed that the plan outline provided a road map to guide collective efforts in the light of current challenges faced by the United Nations.

3. Several delegations expressed their support for the United Nations and for multilateralism as a means to effectively address both current and emerging global challenges. A delegation expressed encouragement regarding efforts to maintain international peace and security, support development in Africa and promote human rights. Another delegation emphasized that the effective implementation of the plan outline would require adequate financial resources and appealed to all Member States, especially major contributors, to fulfil their financial obligations in full and on time, to ensure the financial stability of the United Nations and reinforce multilateralism.



4. In reflecting on the long-term objectives of the Organization, a delegation recalled that such objectives were firmly rooted in the Charter of the United Nations and a series of intergovernmental mandates. The view was expressed that it was important to ensure the consistency of work priorities of the Organization. Clarification was sought on whether the priorities presented in the plan outline were identical to those in the previous reports. A delegation, while noting the current non-binding nature of the recently adopted Pact for the Future, queried whether it should be given greater prominence in the formulation of organizational priorities.

5. Clarification was sought regarding the method by which the Secretariat prioritized the resolutions referenced in the plan outline. The delegation emphasized that the long-term goals and priorities of the United Nations were approved by Member States and that any initiatives and approaches that the Secretary-General would implement must be consistent with the decisions of intergovernmental bodies.

6. A delegation emphasized the equal importance of the three pillars of the United Nations, namely, peace and security, sustainable development and human rights, and highlighted that the integrity and balance among them should be preserved. Another delegation expressed the view that greater focus should be placed on development-related priorities, which included sustainable development, economic growth, the development of Africa and enhanced support for Member States in implementing the 2030 Agenda for Sustainable Development. The importance of giving strategic priority to development, among all priorities, and the provision of assistance to developing countries in Asia, Africa and Latin America was highlighted by another delegation.

7. Support was expressed by a delegation related to the goal of the effective functioning of the Organization, as outlined in paragraph 38 of [A/80/6 \(Plan outline\)](#) and under the subsequent section of that report. A delegation welcomed the continued efforts of the Organization to cultivate a culture of efficiency, enhance agility and resilience and strengthen the implementation of results-based budgeting and management practices, noting that such efforts contributed to the Organization's capacity to deliver effectively on its mandates.

8. A delegation noted that the Secretariat had conducted consultations with Member States regarding the format of the proposed programme budget, in line with the resolutions adopted by the General Assembly in December 2024. It underscored the importance of enhancing the quality and clarity of the documents submitted for the Committee's consideration and reiterated that all terminology and concepts used in such documents reflected language agreed upon at the intergovernmental level.

9. The same delegation, recalling paragraphs 64 and 65, respectively, of General Assembly resolutions [78/252](#) and [79/257](#), as well as relevant resolutions adopted at the seventy-ninth and seventy-eighth sessions of the Assembly, noted that, in those resolutions, the Assembly had endorsed clear instructions to the Secretary-General to populate the workforce portal with information. In that regard, the delegation requested the Secretary-General to work on the basis of the aforementioned resolutions when processing and providing information on human resources, rather than being guided by resolutions [77/211](#) and [78/265](#).

10. Several delegations expressed strong interest in the UN80 Initiative and the extent to which it would influence the current plan outline and the programmatic elements under review by the Committee. Questions were raised regarding the main elements of the UN80 Initiative and its potential budgetary impacts. Several delegations expressed support for the UN80 Initiative. The view was expressed that it was aligned with the Committee's work, in that both were intended to ensure that

mandates articulated in strategic documents were translated into effective and efficient programmatic delivery.

11. Another delegation expressed concern about the alignment between the plan outline and the UN80 Initiative. The delegation emphasized the importance of ensuring the Committee's ability to exercise its functions effectively and that its views were considered and integrated into the potential programmatic adjustment. The delegation noted that the sixty-fifth session of the Committee would have concluded by mid-June and that, therefore, the Committee might not be in a position to consider any potential programmatic changes arising from the UN80 Initiative. The delegation sought clarification on mechanisms that would ensure that the Committee's role was preserved and its views taken into account, in particular where programme adjustments might arise after the conclusion of its current session.

Conclusions and recommendations

12. **The Committee emphasized the importance of preserving the sequential nature of the review process conducted by the Committee for Programme and Coordination and the Advisory Committee on Administrative and Budgetary Questions and recommended that the General Assembly request the Secretary-General to ensure that the programme plans presented reflected the latest intergovernmental mandates in time.**

13. **The Committee recommended that the General Assembly approve the eight priorities for the period 2026–2028, set out in paragraph 43 of the plan outline (A/80/6 (Plan outline)).**
