



# General Assembly

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Items 135 and 138 of the preliminary list\*\*

### Review of the efficiency of the administrative and financial functioning of the United Nations

#### Programme planning

## **Proposed revisions to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation**

### **Report of the Secretary-General**

#### *Summary*

The present report was prepared in response to General Assembly resolution [77/267](#) entitled “Shifting the management paradigm in the United Nations: review of changes to the budgetary cycle”, in which the Assembly recalled paragraph 11 of the report of the Advisory Committee on Administrative and Budgetary Questions ([A/77/7/Add.20](#)) and requested the Secretary-General to present any proposed changes to the Financial Regulations and Rules of the United Nations and the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation that would arise from the shift from a biennial to an annual budgetary cycle.

The proposed changes are being submitted to the General Assembly for its consideration in two separate reports through the Committee for Programme and Coordination (in the case of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation) and the Advisory Committee on Administrative and Budgetary Questions (in the case of the Financial Regulations and Rules) in accordance with their respective mandates. The present report contains the proposed changes to the existing Regulations Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation, accompanied by explanations of the changes. In order to facilitate the General Assembly’s consideration of the proposed Regulations, the amended Rules are also presented together with an explanation of the changes that would be

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\*\* [A/80/50](#).



promulgated by the Secretary-General as soon as practical, following the adoption of the amended Regulations.

The General Assembly is requested to consider the changes to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation set out in the annex to the present report.

## I. Introduction

1. The Regulations Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation were adopted by the General Assembly in its resolution [37/234](#) of 21 December 1982 and promulgated as [ST/SGB/204](#) in 1984. The corresponding Rules were formulated by the Secretary-General and promulgated as [ST/SGB/PPBME/Rules/1\(1987\)](#) pursuant to Assembly resolutions [37/234](#) and [38/227](#) A of 20 December 1983. The Regulations were subsequently amended by the Assembly upon the recommendation of the Committee for Programme and Coordination, primarily to reflect improvements in the planning, programming and budgeting process and to align them with current practice following experience gained through application.

2. The Regulations were first amended by the General Assembly in section I of its resolution [42/215](#) of 21 December 1987, to reflect the new budget process established in resolution [41/213](#) of 19 December 1986. By its resolution [53/207](#) of 18 December 1998, the Assembly adopted further revisions to the Regulations, to bring them into conformity with revisions to the medium-term plan and the establishment of the Office of Internal Oversight Services. The corresponding Rules were formulated by the Secretary-General, brought to the attention of the Assembly through the Committee for Programme and Coordination and issued as [ST/SGB/2000/8](#) in accordance with Assembly resolution [54/236](#) of 23 December 1999 and decision 54/474 of 7 April 2000.

3. The General Assembly most recently revised the Regulations in a two-phased approach in 2015 and 2017 to reflect several improvements to the process of planning and budgeting arising from decisions taken by the Assembly in the context of resolution [58/269](#) of 23 December 2003, entitled “Strengthening of the United Nations: an agenda for further change”, notably replacing the four-year medium-term plan framework with a biennial strategic framework. By its resolution [70/8](#), the Assembly endorsed the revisions to the Regulations applicable to articles I to VI on programme planning, the programme aspects of the budget and monitoring, as recommended by the Committee for Programme and Coordination. At the recommendation of the Committee, the Assembly decided to defer consideration of the proposed revisions to article VII on evaluation and the annex. On 2 May 2016, the Secretary-General promulgated a revised edition of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation. No revisions were made to article VII and the annex.

4. By its resolution [72/9](#) of 17 November 2017, the General Assembly endorsed the revisions to article VII and the annex, as recommended by the Committee for Programme and Coordination. On 1 June 2018, the Secretary-General promulgated a revised edition of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation as [ST/SGB/2018/3](#), superseding existing editions.

5. In its resolution [72/266](#) A, the General Assembly approved the change from a biennial to an annual budget period on a trial basis and in its resolution [77/267](#), it lifted the trial period effective from 2023 and requested the Secretary-General to present any proposed changes to the Financial Regulations and Rules of the United Nations and the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation.

6. The proposed changes to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation

and the Methods of Evaluation and the Financial Regulations and Rules are being submitted to the General Assembly for its consideration in two separate reports, through the Committee for Programme and Coordination (in the case of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation) and the Advisory Committee on Administrative and Budgetary Questions (in the case of the Financial Regulations and Rules) in accordance with their respective mandates. The present report contains the proposed amendments to the Regulations Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation, accompanied by explanations of the proposed changes. In order to facilitate the General Assembly's consideration of the proposed Regulations, the amended Rules are also presented together with an explanation of the changes that would be promulgated by the Secretary-General, as soon as practical, following the adoption of the amended Regulations.

## **II. Overview of the proposed changes to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation**

7. In responding to the request contained in resolution [77/267](#), the changes proposed to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation have been based on and guided by the decisions taken by the General Assembly in its various resolutions, notably resolutions [72/266 A](#) and [77/267](#) on the shift from a biennial to an annual budgetary cycle, as well as various resolutions on programme planning (the most recent being resolution [79/247](#)). Changes are also necessary to align terminology with the establishment of the Department of Management Strategy, Policy and Compliance, including the enhanced delegation of authority framework.

8. The proposed changes fall into the following five categories. The category into which each proposed change falls is captured under the "category of change" column, with justifications provided under the "explanation" column (see annex).

(a) Budget period. The Regulations and Rules applicable to "off-budget years" and "budget years" should be amended to bring them into conformity with the shorter planning and budgetary cycle. Such revisions are primarily related to article III, on the planning, programming and budgeting process.

(b) Parliamentary documentation. The Regulations and Rules relating to the content of budgetary documents should be amended to reflect the integrated nature of programme planning and programme performance information, and the resource requirements. For example, the Regulations and Rules corresponding to the budget outline report should be amended to conform with the decision of the General Assembly to eliminate that report.

(c) Terminology. The Regulations and Rules reflecting the components of the logical framework should be aligned with the new terminology adopted by the General Assembly in various resolutions on programme planning, notably resolution [74/251](#). For example, "expected accomplishments", "indicators of achievements" and "outputs" should be replaced with "planned results", "performance measures" and "deliverables", respectively. The term "longer-term objectives" should be replaced with "the long-term priorities and the objectives of the Organization". Furthermore, "programme framework" is used as an alternate umbrella term for the plan outline

(part I) and the programme plan and performance report (part II). Such revisions are broadly reflected under article IV.

(d) Management reform (editorial). The changes broadly relate to the replacement of “Department of Management” and “Office of Programme Planning, Budget and Accounts” with “Department of Management Strategy, Policy and Compliance” and “Office of Programme Planning, Finance and Budget”, respectively. The term “heads of departments and offices” is proposed to be replaced with “heads of entity”.<sup>1</sup> Such revisions should be reflected to bring the Regulations and Rules into conformity with management reforms.

(e) Other. Editorial changes made for consistency and clarity.

### **III. Action to be taken by the General Assembly**

**9. The General Assembly is requested to consider the changes to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation set out in the annex to the present report.**

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<sup>1</sup> As defined in [ST/SGB/2019/2](#) and subsequent revisions.

## Annex

### Proposed changes to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation

Existing regulation/rule ( <i>ST/SGB/2018/3</i> )	Proposed regulation/rule	Category of change	Explanation
<b>Preamble</b>			
1. The planning, programming, budgeting, monitoring and evaluation cycle established by the United Nations through resolutions and decisions of the General Assembly aims at the following:	No change		
(a) To subject all programmes of the Organization to periodic and thorough reviews;	No change		
(b) To afford an opportunity for reflection before choices among the various types of action possible are made in the light of all existing conditions;	No change		
(c) To associate in that reflection all participants in the Organization's actions, especially Member States and the Secretariat;	No change		
(d) To assess what is feasible and derive from this assessment objectives that are both feasible and politically acceptable to Member States as a whole;	No change		
(e) To translate those objectives into programmes and workplans in which the responsibilities and tasks of those who are to implement them are specified;	No change		
(f) To indicate to Member States the resources needed to design and implement activities and to ensure that those resources are utilized according to legislative intent and in the most effective and economical manner;	No change		

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(g) To provide a framework for setting priorities among activities;	No change		
(h) To establish an independent and effective system for monitoring implementation and verifying the effectiveness of the work actually done;	(h) To establish an objective and effective system for monitoring implementation and verifying the effectiveness of the work actually done;	Other	The word “independent” has been replaced with “objective” to align with proposed regulation 6.1.
(i) To evaluate periodically the results achieved, with a view either to confirming the validity of the orientations chosen or to reshaping the programmes towards different orientations.	No change		
2. In pursuance of the above aims, the following instruments are to be utilized in the Organization:	2. In pursuance of the above aims, the Organization shall utilize various instruments including:	Other	The phrase “the following instruments are to be utilized in the Organization” has been replaced with “the Organization shall utilize various instruments including” to clarify that there are other instruments.
(a) The strategic framework, whereby the orientation of the Organization’s activities is provided;	(a) The programme framework, whereby the orientation of the Organization’s activities is provided;	Terminology	In paragraph 9 of resolution <a href="#">72/266 A</a> , the General Assembly decided that the plan outline and programme plan are the principal policy directives of the United Nations, which serve as the basis for programme planning, budgeting, evaluation and monitoring. The plan outline and programme plan shall form the basis for the preparation of the post and non-post resource requirements. “Programme framework” is used as an alternate umbrella term for the plan outline (part I) and the programme plan (part II). The paragraph should be amended.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
(b) The programme budget and the programme performance report, in which the Secretariat is committed to precise workplans involving delivery of output and where implementation thereof is monitored and reported;	(b) The programme budget, in which the Secretariat is committed to precise workplans involving delivery of output and where implementation thereof is monitored and reported;	Terminology	With the adoption of the annual budgetary cycle, the programme plan and programme performance information is presented alongside post and non-post resources in the proposed programme budget, in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. The paragraph should be amended.
(c) The evaluation system, which allows for continuing critical review of achievements, collective thinking thereon and formulation of subsequent plans.	No change		
<b>Article I</b>	No change		
<b>Applicability</b>	No change		
<b>Regulation 1.1</b>	No change		
<b>The present Regulations shall govern the planning, programming, monitoring and evaluation of all activities undertaken by the United Nations, irrespective of their source of financing.</b>	No change		
<b>Rule 101.1</b>	No change		
(a) The present Rules are promulgated in implementation of the provisions of the Regulations Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation. They shall govern the planning, programming, monitoring and evaluation of United Nations activities, except as may otherwise be provided by the General Assembly or specifically exempted by the Secretary-General. Such cases will be brought to the	(a) The present Rules are promulgated in implementation of the provisions of the Regulations Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation. They shall govern the planning, programming, monitoring and evaluation of United Nations activities, except as may otherwise be provided by the General Assembly or specifically exempted by	Management reform (editorial)	The Secretary-General, as the chief administrative officer of the Organization under the Charter, holds the primary authority and accountability and may delegate his authority, in whole or in part. Therefore, the reference to the Management Committee should be replaced with “the Secretary-General”. The Secretary-General has the prerogative to consult and/or delegate his authority to various officials and/or



<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
attention of the General Assembly. The Management Committee, on behalf of the Secretary-General, shall be responsible for overseeing the application of these Rules.	the Secretary-General. Such cases will be brought to the attention of the General Assembly. The Secretary-General shall be responsible for overseeing the application of these Rules.		forums, including the Management Committee, as he deems necessary, and is not limited to a predetermined single or specific forum. The rule would be amended.
(b) Planning for activities to be partially or fully financed by extrabudgetary funds shall be provisional, and such activities will be implemented only if adequate funds are made available.	No change		
(c) Due consideration shall be given in the planning, programming, monitoring and evaluation process to the specific nature of the varied activities of the Organization, some of which may arise from events that cannot be foreseen or planned, bearing in mind, in particular, the responsibilities of the Security Council under the Charter of the United Nations.	No change		
<b>Article II</b>	No change		
<b>Instruments of integrated management</b>	No change		
<b>Regulation 2.1</b>	No change		
<b>Activities undertaken by the United Nations shall be submitted to an integrated management process reflected in the following instruments:</b>	<b>Activities undertaken by the United Nations shall be submitted to an integrated management process reflected primarily in:</b>	Other	The phrase “the following instruments” has been replaced with “primarily in” to clarify that there are other instruments. The paragraph should be amended.
<b>(a) Strategic frameworks;</b>	<b>(a) Programme framework;</b>	Terminology	In paragraph 9 of resolution <a href="#">72/266 A</a> , the General Assembly decided that the plan outline and programme plan are the principal policy directives of the United Nations, which serve as the basis for programme planning,

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
			budgeting, evaluation and monitoring. “Programme framework” is used as an alternate umbrella term for the plan outline (part I) and the programme plan (part II). This paragraph should be amended.
<b>(b) Programme budgets;</b>	No change		
<b>(c) Reports on programme performance;</b>	Delete	Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget, in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph should be deleted.
<b>(d) Evaluation reports.</b>	<b>(c) Evaluation reports.</b>	Other	Change in numbering.
Each of these instruments corresponds to one phase in the programme-planning cycle and, consequently, shall serve as a framework for the subsequent phases.	No change		
<b>Regulation 2.2</b>	No change		
<b>The planning, programming, budgeting and evaluation cycle shall form an integral part of the general policy-making and management process of the Organization. The instruments referred to in regulation 2.1 shall be used to ensure that activities are coordinated and that the available resources are utilized according to legislative intent and in the most effective and economical manner.</b>	<b>The planning, programming, budgeting, monitoring and evaluation cycle shall form an integral part of the general policy-making and management process of the Organization. The instruments referred to in regulation 2.1 shall be used to ensure that activities are coordinated and that the available resources are utilized according to legislative intent and in the most effective and economical manner.</b>	Terminology	In accordance with paragraph 9 of resolution <a href="#">72/266</a> A, the term “monitoring” has been inserted. The regulation should be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>Article III</b>	No change		
<b>Planning, programming and budgeting process</b>	No change		
<b>Regulation 3.1</b>	No change		
<b>Planning, programming and budgeting process</b>	No change		
<b>1. The planning, programming and budgeting process shall be governed, inter alia, by the following principles:</b>	No change		
<b>(a) Strict adherence to the principles and provisions of the Charter of the United Nations, in particular Articles 17 and 18 thereof;</b>	No change		
<b>(b) Full respect for the prerogatives of the principal organs of the United Nations with respect to the planning, programming and budgeting process;</b>	No change		
<b>(c) Full respect for the authority and the prerogatives of the Secretary-General as the Chief Administrative Officer of the Organization;</b>	No change		
<b>(d) Recognition of the need for Member States to participate in the preparation of the budget at the early stages and throughout the process.</b>	<b>(d) Recognition of the need for Member States to participate fully in the budget preparation process, from its early stages and throughout the process.</b>	Other	In accordance with various resolutions on programme planning, the latest being resolution <a href="#">79/247</a> (para. 5), the paragraph should be amended.
<b>2. The process for the formulation of the strategic framework shall include:</b>	<b>2. The process for the formulation of the proposed programme budget shall include:</b>	Terminology	Under the arrangements adopted in paragraph 9 of resolution <a href="#">72/266</a> A, the plan outline and programme plan serve as the basis for the preparation of post and non-post requirements. Furthermore, in line with paragraph 10 of the same

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
			resolution, the General Assembly decided that the proposed programme budget shall consist of three parts: the plan outline (part I); the programme plan for programmes and subprogrammes and programme performance information (part II); and the post and non-post resource requirements (part III). Accordingly, the paragraph should be amended.
<b>(a) Full implementation of the present regulations as they pertain to the strategic framework;</b>	<b>(a) Full implementation of the present regulations;</b>	Terminology	Owing to the integrated nature of the proposed programme budget, the present regulations pertain to the programmatic and to the financial aspects of the proposed programme budget. Accordingly, the phrase “as they pertain to the strategic framework” is deleted. The paragraph should be amended.
<b>(b) Consultations in a systematic way regarding the programmes in the strategic framework with sectoral, technical, regional and central bodies of the United Nations;</b>	<b>(b) Consultations in a systematic way regarding the programme plan and programme performance information with sectoral, functional, regional and central bodies of the United Nations;</b>	Terminology	In accordance with resolution <a href="#">72/266</a> A (para. 10) (b) and resolution <a href="#">77/267</a> , as well as with resolutions on programme planning, the latest being resolution <a href="#">79/247</a> , this paragraph should be amended.
<b>(c) Drawing up by the Secretary-General, in consultation with the Committee for Programme and Coordination, of a calendar for such consultations.</b>	Delete	Other	The calendar for consultation on the plan is dependent on the time and frequency of meetings of the sectoral, functional, regional and central bodies as approved in the calendar of conferences of the United Nations. The drawing up of a separate calendar for the preparation of the plan is neither practical nor feasible. This paragraph should be deleted.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>Regulation 3.2</b>	No change		
<b>Budget process</b>	No change		
<b>A. Off-budget years</b>	Delete	Budget period	In accordance with paragraphs 3 and 10 of resolution <a href="#">72/266 A</a> , the processes and documentation relating to the “off-budget year” of the biennium have been eliminated or integrated into the annual budgetary cycle. This heading should be deleted.
<b>1. The Secretary-General shall submit an outline of the programme budget for the following biennium, which shall contain an indication of the following:</b>	<p><b>1. The proposed programme budget shall consist of three parts:</b></p> <p><b>(a) Part I: the plan outline, which endorses the long-term priorities and the objectives of the Organization;</b></p> <p><b>(b) Part II: the programme plan for programmes and subprogrammes and programme performance information;</b></p> <p><b>(c) Part III: the post and non-post resource requirements for the programmes and subprogrammes.</b></p>	<p>Budget period</p> <p>Parliamentary documentation</p>	With the adoption of the programme budget presented on an annual basis and a shorter planning and budgetary cycle, the budget outline report has been eliminated. This regulation should be amended to codify the principles established in paragraphs 3 and 10 of resolution <a href="#">72/266 A</a> .
Currently no rule	<p><b>Rule 103.1</b></p> <p>The programme plan and programme performance information shall be presented alongside the post and non-post resource requirements and shall ensure consistency in the structure for presenting programmatic and financial information at the programme and subprogramme level.</p>	Parliamentary documentation	A new rule 103.1 is provided to reflect the format and presentation of the integrated proposed programme budget document.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>(a) A preliminary estimate of the resources required to accommodate the proposed programme of activities during the biennium;</b>	Delete	Budget period Parliamentary documentation	In accordance with paragraph 3 of resolution <a href="#">72/266</a> A, the budget outline report has been eliminated (see also para. 50 of the report of the Advisory Committee ( <a href="#">A/72/7/Add.24</a> )). The paragraph should be deleted.
<b>(b) Priorities, reflecting general trends of a broad sectoral nature;</b>	Delete	Budget period Parliamentary documentation	In accordance with paragraph 3 of resolution <a href="#">72/266</a> A, the budget outline report has been eliminated (see also para. 50 of the report of the Advisory Committee ( <a href="#">A/72/7/Add.24</a> )). The paragraph should be deleted.
<b>(c) Real growth, positive or negative, compared with the previous budget;</b>	Delete	Budget period Parliamentary documentation	In accordance with paragraph 3 of resolution <a href="#">72/266</a> A, the budget outline report has been eliminated (see also para. 50 of the report of the Advisory Committee ( <a href="#">A/72/7/Add.24</a> )). This paragraph should be deleted.
<b>(d) The size of the contingency fund expressed as a percentage of the overall level of resources.</b>	Moved as new paragraph 3	Budget period Parliamentary documentation	In accordance with paragraph 3 of resolution <a href="#">72/266</a> A, the budget outline report has been eliminated (see also para. 50 of the report of the Advisory Committee ( <a href="#">A/72/7/Add.24</a> )). A new paragraph 3 should be added to reflect the practice for expressing the size of the contingency fund under the annual budgetary cycle.
<b>2. On the basis of a decision by the General Assembly, the Secretary-General shall prepare his proposed programme budget for the following biennium.</b>	<b>2. The plan outline (part I) and the programme plan and programme performance information (part II) shall form the basis for the preparation of the post and non-post resource requirements (part III).</b>	Budget period	In accordance with paragraph 9 of resolution <a href="#">72/266</a> A, and under the arrangements of the annual programme planning and budgeting process, the plan outline (part I) and the programme plan and programme performance information (part II) are prepared before the preparation of the resources (part III)

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Regulation 3.2 1 (d)</b>  The size of the contingency fund expressed as a percentage of the overall level of resources.	<b>3. The level of the contingency fund shall be expressed as a percentage of the appropriations initially approved by the General Assembly for the preceding budget period and shall be presented in the introduction to the proposed programme budget document for approval by the Assembly.</b>	Budget period	required to implement such plans. This paragraph should be amended.  With the elimination of the budget outline, the level of the contingency fund is expressed on the basis of the approved appropriations for the preceding years and presented in the introduction to the proposed programme budget for approval by the General Assembly. A new paragraph 3 should be added to reflect that practice.  Change in numbering.
Currently no paragraph	<b>4. The Secretary-General shall submit part I every three years and parts II and III according to an annual cycle.</b>	Budget period  Parliamentary documentation	In accordance with paragraphs 8 and 10 (a) and (b) of resolution <a href="#">72/266 A</a> and paragraph 3 of resolution <a href="#">77/267</a> , a new paragraph 4 should be added to reflect such principles.  Change in numbering.
<b>Rule 104.6 (f)</b>  The proposed strategic framework will then be issued in fascicles as a General Assembly document and made available to the Committee for Programme and Coordination, the Economic and Social Council and the General Assembly.	<b>Rule 103.2</b>  The proposed programme budget will be issued in fascicles as a General Assembly document and made available to the Committee for Programme and Coordination, the Advisory Committee for Administrative and Budgetary Questions, the Economic and Social Council and the General Assembly.	Other  Parliamentary documentation	Change in numbering.  The existing rule 104.6 (f) would be moved here to improve clarity.
Currently no paragraph	<b>5. The Secretary-General shall submit parts I and II of the proposed programme budget through the Committee for Programme and Coordination and part III of the proposed programme budget through the Advisory Committee on</b>	Budget period	In accordance with paragraph 11 of resolution <a href="#">72/266 A</a> and paragraph 10 of resolution <a href="#">77/267</a> , this new paragraph 5 should be added.  Change in numbering.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
	<b>Administrative and Budgetary Questions, in accordance with existing procedures, for the consideration and approval of the General Assembly.</b>		
<b>3. Throughout this process, the mandate and functions of the Advisory Committee on Administrative and Budgetary Questions shall be fully respected. The Advisory Committee shall consider the outline of the programme budget in accordance with its terms of reference.</b>	<b>6. Throughout this process, the mandate and functions of the Advisory Committee on Administrative and Budgetary Questions shall be fully respected.</b>	Parliamentary documentation	In accordance with paragraph 3 of resolution <a href="#">72/266 A</a> , the budget outline report has been eliminated (see also para. 50 of the report of the Advisory Committee ( <a href="#">A/72/7/Add.24</a> )). Consequently, the second sentence of this paragraph is no longer applicable and should be deleted. This paragraph should be amended.  Change in numbering.
<b>B. Budget years</b>	Delete	Budget period	The heading should be deleted as it is no longer necessary given the integration of the programme plans into the programme budget document. The integrated nature of the programme budget allows for the approval of the programme plan and the budget in the same period.
<b>4. The Secretary-General shall submit his proposed programme budget to the Committee for Programme and Coordination and the Advisory Committee on Administrative and Budgetary Questions in accordance with existing procedures.</b>	Delete	Budget period	The provisions contained in this paragraph are reflected in new paragraph 5. This paragraph should be deleted.  Change in numbering.
<b>5. The Committee for Programme and Coordination and the Advisory Committee on Administrative and Budgetary Questions shall examine the proposed programme budget in accordance with their respective mandates and shall submit their</b>	<b>7. The Committee for Programme and Coordination and the Advisory Committee on Administrative and Budgetary Questions shall examine the proposed programme budget in accordance with their respective mandates and, preserving the</b>	Other	In accordance with paragraph 12 of resolution <a href="#">72/266 A</a> , this paragraph should be amended.  Change in numbering.



<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>conclusions and recommendations to the General Assembly, through its Fifth Committee, for final approval of the programme budget.</b>	<b>sequential nature of the review processes, shall submit their conclusions and recommendations to the General Assembly, through its Fifth Committee, for final approval of the programme budget.</b>		
<b>6. The programme narratives of the programme budget fascicles shall be identical to the biennial programme plan.</b>	Delete	Budget period	With the adoption of the annual budget cycle, the programme plan and programme performance information is a constitutive part of the budget fascicle. This paragraph should be deleted.  Change in numbering.
<b>7. The Secretary-General shall include in the introduction to budget fascicles information on the new and/or revised mandates approved by the General Assembly subsequent to the adoption of the biennial programme plan. The Committee for Programme and Coordination, in performing its programmatic role in the planning and budgetary process, shall review the programmatic aspects of the new and/or revised mandates referred to above, as well as any differences that arise between the biennial programme plan and the programmatic aspects of the proposed programme budget.</b>	<b>8. The Secretary-General shall include in the proposed programme budget fascicles information on the new and/or revised mandates approved by the General Assembly subsequent to the adoption of the programme plan.</b>	Budget period	With the introduction of the annual budgetary cycle, information on new mandates approved subsequent to the adoption of the programme plan are reflected in the next year's proposed programme budget.  Change in numbering.
<b>8. The programme budget shall include expenditures related to political activities of a perennial character whose mandates are renewed annually, together with their related conference costs.</b>	<b>9. The programme budget shall include expenditures related to political activities of a perennial character whose mandates are renewed annually, together with their related conference costs.</b>	Other	Change in numbering.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>Rule 103.1</b>	Delete		
An outline of the proposed programme budget shall be submitted to the General Assembly by 15 August of the off-budget year.	Delete	Parliamentary documentation Budget period	With the adoption of the programme budget submitted on an annual basis and a shorter planning and budgetary cycle, the budget outline report has been eliminated in accordance with paragraph 3 of resolution <a href="#">72/266 A</a> (see also <a href="#">A/72/7/Add.24</a> , para. 50). This rule would be deleted.
<b>Article IV</b>	No change		
<b>Strategic framework</b>	<b>Programme framework</b>	Terminology	In para. 9 of resolution <a href="#">72/266 A</a> , the General Assembly decided that the plan outline and programme plan are the principal policy directives of the United Nations, which serve as the basis for programme planning, budgeting, evaluation and monitoring. The plan outline and programme plan shall form the basis for the preparation of the post and non-post resource requirements.  “Programme framework” is used as an alternate umbrella term for the plan outline (part I) and the programme plan and programme performance information (part II). Accordingly, this heading should be amended.
<b>Regulation 4.1</b>	No change		
<b>A strategic framework shall be proposed by the Secretary-General. It shall comprise in one document:</b>	<b>A programme framework shall be proposed by the Secretary-General. It shall comprise:</b>	Terminology	“Programme framework” is used as an alternate umbrella term for the plan outline (part I) and the programme plan and programme performance information (part II) of the proposed programme budget. This paragraph should be amended.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>(a) Part one: a plan outline, reflecting the longer-term objectives of the Organization;</b>	<b>(a) Plan outline (part I), which endorses the long-term priorities and the objectives of the Organization;</b>	Terminology	In accordance with paragraph 10 (a) of resolution <a href="#">72/266</a> A, this paragraph should be amended.
<b>(b) Part two: a biennial programme plan, to cover two years.</b>	<b>(b) Programme plan for programmes and subprogrammes and programme performance information (part II)</b>	Terminology	In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A, this paragraph should be amended.
<b>Rule 104.1</b>	No change		
The strategic framework shall be based on the following principal criteria, inter alia:	The programme framework shall be based on the following principal criteria, inter alia:	Terminology	“Programme framework” is used as an umbrella term for the plan outline (part I) and programme plan (part II). This paragraph would be amended.
(a) Longer-term objectives consistent with all the relevant legislative mandates in all areas of the activities of the United Nations;	(a) The long-term priorities and the objectives of the Organization consistent with all the relevant legislative mandates in all areas of the activities of the United Nations;	Terminology	In accordance with paragraph 10 (a) of resolution <a href="#">72/266</a> A, “longer-term objectives” is replaced with “the long-term priorities and the objectives of the Organization”. This paragraph would be amended.
(b) Outcomes of intergovernmental conferences and summits;	No change		
(c) Inputs from relevant programme managers;	No change		
(d) Use of intergovernmentally agreed terms and expressions.	No change		
<b>Rule 104.2</b>	No change		
(a) The Secretary-General shall prepare part one, the plan outline, reflecting the longer-term objectives of the Organization.	(a) The Secretary-General shall prepare the plan outline, reflecting the long-term priorities and the objectives of the Organization. The plan outline shall be submitted every three years.	Terminology Budget period	In accordance with paragraph 10 (a) of resolution <a href="#">72/266</a> A, “the longer-term objectives of the Organization” would be replaced with “the long-term priorities and the objectives of the Organization”.  In accordance with paragraph 8 of resolution <a href="#">72/266</a> A, the plan outline is

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
			being submitted every three years. This paragraph would be amended.
(b) The Secretary-General shall prepare part two, the biennial programme plan, to cover two years.	(b) The Secretary-General shall prepare the programme plan for programmes and subprogrammes and programme performance information on an annual basis.	Terminology Budget period	Under the arrangements, adopted in resolutions <a href="#">72/266</a> A, paragraph 10 (b), and <a href="#">77/267</a> , paragraph 3, the programme plan and programme performance information (part II) is being submitted on an annual basis alongside post and non-post resources (part III). This paragraph would be amended.
(c) Instructions shall be issued in accordance with the present Regulations and Rules for the formulation of strategic framework proposals. Heads of departments (as defined in financial rule 101.3 (c)) and offices shall submit to the Secretary-General proposals for the programmes falling within their area(s) of competence, in such detail, at such time and through such channels as the Secretary-General may require.	(c) Instructions shall be issued in accordance with the present Regulations and Rules for the formulation of programme plans. Heads of entity shall submit to the Secretary-General proposals for the programmes falling within their area(s) of competence, in such detail, at such time and through such channels as the Secretary-General may require.	Management reform (editorial)	In accordance with the enhanced delegation of authority framework, “Heads of departments ... and offices” is replaced with “Heads of entity”. This paragraph would be amended.
(d) The Secretary-General shall establish a timetable in order to guarantee the submission of the proposed strategic framework and its revisions to the Committee for Programme and Coordination, in accordance with the six-week documentation rule, no later than the end of April.	(d) The Secretary-General shall establish a timetable in order to guarantee the submission of the proposed plan outline and the proposed programme plan and programme performance information to the Committee for Programme and Coordination, in accordance with the six-week documentation rule.	Terminology	In accordance with paragraphs 10 (a) and (b) of resolution <a href="#">72/266</a> A, this paragraph would be amended.  In the light of the integrated structure of the proposed programme budget, it is more appropriate to refer only to the six-week documentation rule.
<b>Regulation 4.2</b>	No change		
<b>The strategic framework shall be a translation of legislative mandates into programmes and subprogrammes. Its objectives and strategies shall be derived from the policy orientations and goals set</b>	<b>The programme plan shall be a translation of legislative mandates into programmes and subprogrammes. Its objectives and strategies shall be derived from the policy orientations</b>	Terminology	In accordance with paragraphs 9 and 10 (b) of resolution <a href="#">72/266</a> A, the regulation should be amended.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
by the intergovernmental organs. It shall clearly reflect Member States' priorities as set out in legislation adopted by functional and regional intergovernmental bodies within their spheres of competence and by the General Assembly, on advice from the Committee for Programme and Coordination.	and goals set by the intergovernmental organs. It shall clearly reflect Member States' priorities as set out in legislation adopted by sectoral, functional and regional intergovernmental bodies within their spheres of competence and by the General Assembly, on advice from the Committee for Programme and Coordination.		
<b>Rule 104.3</b>	No change		
(a) Requests and directives to the Secretary-General contained in resolutions or decisions of relevant intergovernmental organs constitute legislative mandates for proposed activities. Legislation establishing an organizational unit or providing the general mandate for work in an area should not be cited unless it is the only mandate for the activities proposed.	No change		
(b) Only United Nations intergovernmental organs are competent to provide a legislative mandate. Decisions or conclusions of intergovernmental organs that are not organs of the United Nations may become a mandate after they are endorsed by an intergovernmental organ of the United Nations.	No change		
(c) Unless it mandates continuing functions of the Organization, a legislative mandate adopted more than five years before the strategic framework review should be accompanied by an explanation justifying its retention as a mandate.	(c) Unless they mandate continuing functions of the Organization, legislative mandates should be reviewed at least once every five years and should be accompanied by an explanation justifying their retention as mandates.	Other	This paragraph would be amended in line with established practice.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
(d) New activities that may be proposed by the Secretary-General in fulfilment of the general objectives of the Organization shall be given a legislative mandate through the adoption of the strategic framework by the General Assembly.	(d) New activities that may be proposed by the Secretary-General in fulfilment of the general objectives of the Organization shall be given a legislative mandate through the adoption of the plan outline and programme plan by the General Assembly.	Terminology	In accordance with paragraph 9 of resolution <a href="#">72/266</a> A, this paragraph would be amended.
<b>Regulation 4.3</b>	No change		
<b>The strategic framework and the budget outline shall together form the basis for preparation of the proposed programme budget.</b>	<b>The programme framework shall form the basis for preparation of the proposed budget.</b>	Terminology	In accordance with paragraph 9 of resolution <a href="#">72/266</a> A, the plan outline and the programme plan for programmes and subprogrammes serve as the basis for programme planning, budgeting, evaluation and monitoring. The term “programme framework” is an alternate for “plan outline” and “programme plan”. Reference to the “budget outline” should be deleted in view of its elimination pursuant to paragraph 3 of resolution <a href="#">72/266</a> A. The regulation should be amended.
<b>Regulation 4.4</b>	No change		
<b>The strategic framework shall cover all activities, both substantive and servicing, including those to be financed partially or fully from extrabudgetary and other assessed resources.</b>	<b>The programme framework shall cover all activities, both substantive and servicing, including those to be financed partially or fully from extrabudgetary and other assessed resources.</b>	Terminology	The term “programme framework” is used as an alternate umbrella term for the plan outline (part I) and the programme plan and programme performance information (part II). The regulation should be amended.
<b>Rule 104.4</b>	Delete		
Strategic framework proposals shall be submitted to the General Assembly through the Committee for Programme and Coordination.	Delete	Other	Rule 104.4 is reflected under new paragraph 5 of regulation 3.2. This rule would be deleted.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Regulation 4.5</b>  The strategic framework shall be presented by programme and subprogramme. There shall be congruence, to the extent possible, of the programmatic and organizational structure of the Secretariat. Each programme shall contain a narrative identifying the mandates that provide the overall orientation for the programme. Each subprogramme shall contain a narrative, which should reflect all mandated activities and identify objectives of the Organization, expected accomplishments of the Secretariat and indicators of achievement and strategies to be used during the plan period to contribute to the achievement of the expected accomplishments and objectives.	No change  The programme plan and programme performance information shall be presented by programme and subprogramme. There shall be congruence, to the extent possible, of the programmatic and organizational structure of the Secretariat. Each programme shall contain a narrative identifying the mandates that provide the overall orientation for the programme. Each subprogramme shall contain a narrative, which should identify objectives of the Organization, a strategy, planned results with associated performance measures and deliverables to be used during the plan period to contribute to the achievement of mandates.	Terminology	In accordance with paragraph 15 (a)–(n) of resolution <a href="#">74/251</a> , “expected accomplishments of the Secretariat” and “indicators of achievement” should be replaced with “planned results” and “performance measures” in the context of the format and presentation of the proposed programme budget. The regulation should be amended.
<b>Rule 104.5</b>  (a) Each programme of the strategic framework shall be presented in a separate chapter and shall contain subprogrammes where appropriate.  (b) The subprogramme structure of the strategic framework shall determine the subprogramme structure of the programme budgets for the biennium.	<b>Rule 104.4</b>  (a) Each programme of the programme plan and programme performance information shall be presented in a separate chapter and shall contain subprogrammes, where applicable.  Delete	Other  Terminology  Budget period	Change in numbering.  In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A, the phrase “where applicable” is inserted, as not all programmes contain subprogrammes. This paragraph would be amended.  With the adoption of the annual budget cycle, the programme plan is a constitutive part of the proposed programme budget. This paragraph would be deleted.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
(c) The subprogramme structure shall, to the extent possible, correspond to an organizational unit, normally at the divisional level. The General Assembly may modify the subprogramme structure of the programme budget when it adopts the programme budget.	(b) The subprogramme structure shall, to the extent possible, correspond to an organizational unit, normally at the divisional level. The General Assembly may modify the subprogramme structure of the programme budget when it adopts the programme budget.	Other	Change in numbering.
(d) For substantive activities:	(c) For substantive activities:	Other	Change in numbering.
(i) Each programme shall contain an introductory narrative describing the relationship of planned activities to the overall strategy reflected in the decisions of the General Assembly for the period covered by the strategic framework and the rationale for selecting the objectives and the subprogrammes intended to attain them. Such an analysis should take into account the situation in the sector in question, the problems that had been identified and the progress made by the international community towards solving those problems. The narrative shall describe the actions expected from both Member States and international organizations, as well as the linkages with other programmes;	(i) Each programme shall contain an overall orientation describing the relationship of planned activities to the overall strategy reflected in the decisions of the General Assembly and the rationale for selecting the objectives and the subprogrammes, where applicable, intended to attain them. Such an analysis should take into account the situation in the sector in question, the problems that had been identified and the progress made by the international community towards solving those problems. The orientation shall describe the actions expected from both Member States and international organizations, as well as the linkages with other programmes;	Terminology	In accordance with the new structure of the proposed programme budget, the term “introductory narrative” is replaced with “overall orientation”. In accordance with resolution <a href="#">72/266 A</a> , the phrase “for the period covered by the strategic framework” should be deleted. Furthermore, “where applicable” should be inserted after “subprogrammes” as not all programmes contain subprogrammes. This paragraph would be amended.
(ii) The subprogramme shall be the main unit of analysis, review and evaluation in the United Nations planning and programming system.	No change		



Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Regulation 4.6</b>	No change		
Part one of the strategic framework shall be the plan outline, which will constitute a key integral element of the planning process. The plan outline shall be derived from legislative mandates set by intergovernmental organs, shall identify future challenges and shall:	The plan outline (part I) of the proposed programme budget will constitute a key integral element of the planning process. The plan outline shall be derived from legislative mandates set by intergovernmental organs, shall identify future challenges and shall:	Terminology	In accordance with paragraph 10 (a) of resolution <a href="#">72/266</a> A. This paragraph should be amended.
(a) Highlight in a coordinated manner the policy orientation of the United Nations;	No change		
(b) Indicate the longer-term objectives and strategy and the trends deduced from mandates that reflect priorities set by intergovernmental organs as well as future challenges;	(b) Indicate the long-term priorities and the objectives of the Organization and the trends deduced from mandates that reflect priorities set by intergovernmental organs as well as future challenges;	Terminology	In accordance with paragraph 10 (a) of resolution <a href="#">72/266</a> A, “the longer-term objectives and strategy” should be replaced with “the long-term priorities and the objectives of the Organization”. This paragraph should be amended.
(c) Contain the Secretary-General’s proposals on priorities.	No change		
<b>Regulation 4.7</b>	Delete		
The strategic framework shall cover a two-year period and shall be submitted to the General Assembly one year before the submission of the proposed programme budget covering the same two-year period.	Delete	Budget period Parliamentary documentation	With the adoption of the annual budget cycle, programmatic and financial data are presented in an integrated budget document. The plan outline (part I) covers a three-year period and the programme plan and performance information (part II) cover a one-year period. Part II is presented alongside the post and non-post resources (part III) in one document. The regulation should be deleted.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Regulation 4.8</b>  The programmes and subprogrammes of the proposed strategic framework shall be reviewed by the relevant sectoral, functional and regional intergovernmental bodies, if possible during the regular cycle of their meetings, prior to their review by the Committee for Programme and Coordination, the Economic and Social Council and the General Assembly. The Committee for Programme and Coordination shall consider the proposed strategic framework in accordance with its terms of reference.	<b>Regulation 4.7</b>  The programmes and subprogrammes of the proposed programme plan and programme performance information shall be reviewed by the relevant sectoral, functional and regional intergovernmental bodies, if possible during the regular cycle of their meetings, prior to their review by the Committee for Programme and Coordination, the Economic and Social Council and the General Assembly. The Committee for Programme and Coordination shall consider the proposed programme plan for programmes and subprogrammes and programme performance information in accordance with its terms of reference.	Other  Terminology	Change in numbering.  In accordance with resolution <a href="#">72/266 A</a> . The regulation should be amended.
<b>Rule 104.6</b>  (a) Programme managers shall prepare, in conformity with the present Regulations and Rules and the instructions issued by the Secretary-General, and under the policy guidance of the heads of departments and offices, a draft of their portions of the strategic framework.  (b) Programme managers shall draft their portions of the strategic framework in time for them to be reviewed by the organs referred to in regulations 4.8 and 4.9.	<b>Rule 104.5</b>  (a) Programme managers shall prepare, in conformity with the present Regulations and Rules and the instructions issued by the Secretary-General, and under the policy guidance of the heads of entity, a draft of their portions of the programme plan and programme performance information.  (b) Programme managers shall draft their portions of the programme plan and programme performance information in time for them to be reviewed by the organs referred to in regulations 4.7 and 4.8.	Other  Terminology  Management reform (editorial)  Terminology	Change in numbering.  In accordance with resolution <a href="#">72/266 A</a> .  “Heads of departments and offices” is replaced with “heads of entity” to align the terminology with the enhanced delegation of authority framework. This paragraph would be amended.  In accordance with resolution <a href="#">72/266 A</a> . This paragraph would be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(c) When those organs are considering the proposed strategic framework, the Secretariat shall draw their attention to the provisions of the present Regulations and Rules.	(c) When those organs are considering the proposed programme plan, the Secretariat shall draw their attention to the provisions of the present Regulations and Rules.	Terminology	In accordance with resolution <a href="#">72/266 A</a> . This paragraph would be amended.
(d) After this review has been completed, programme managers shall send the following documents to the Office of Programme Planning, Budget and Accounts:	(d) After this review has been completed, heads of entity shall send the following documents to the Office of Programme Planning, Finance and Budget:	Terminology Management reform (editorial)	The term “programme managers” is replaced with “heads of entity” to align the terminology with the enhanced delegation of authority framework. This paragraph would be amended.  “Office of Programme Planning, Budget and Accounts” is replaced with “Office of Programme Planning, Finance and Budget” in accordance with resolution <a href="#">72/266 B</a> on shifting the management paradigm in the United Nations. This paragraph would be amended.
(i) The draft strategic framework as presented to the relevant body;	(i) The draft programme plan and programme performance information, as presented to the relevant body;	Terminology	In accordance with resolution <a href="#">72/266 A</a> . This paragraph would be amended.
(ii) That part of the report of the body covering its review of the draft strategic framework and its recommendations for changes;	(ii) That part of the report of the body covering its review of the draft programme plan and programme performance information and its recommendations for changes;	Terminology	In accordance with resolution <a href="#">72/266 A</a> . This paragraph would be amended.
(iii) The redrafted strategic framework reflecting those recommendations where appropriate.	(iii) The redrafted programme plan and programme performance information reflecting those recommendations where appropriate.	Terminology	In accordance with resolution <a href="#">72/266 A</a> . This paragraph would be amended.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
(e) When the above-mentioned documents have been received, the narratives of the programmes and subprogrammes will be adjusted to incorporate changes needed to ensure coherence, improve coordination and avoid overlap. The formulation of the proposed strategic framework shall be supervised by the Management Committee.	(e) When the above-mentioned documents have been received, the narratives of the programmes and subprogrammes will be adjusted to incorporate changes needed to ensure coherence, improve coordination and avoid overlap. The formulation of the programme plan and programme performance information shall be supervised by the Secretary-General.	Terminology Management reform (editorial)	In accordance with resolution <a href="#">72/266</a> A.  The Secretary-General, as the chief administrative officer of the Organization under the Charter, holds the primary authority and accountability and may delegate his authority, in whole or in part. Therefore, the reference to the Management Committee should be replaced with “the Secretary-General”. The Secretary-General has the prerogative to consult and/or delegate his authority to various officials and/or forums, including the Management Committee, as he deems necessary, and is not limited to a predetermined single or specific forum. This paragraph would be amended.
(f) The proposed strategic framework will then be issued in fascicles as a General Assembly document and made available to the Committee for Programme and Coordination, the Economic and Social Council and the General Assembly.	Delete	Parliamentary documentation	This paragraph is reflected as a new rule 103.2. The paragraph would be deleted.
(g) The strategic framework, as approved by the General Assembly, will be printed as a single document.	(f) The plan outline (part I) and the programme plan for programmes and subprogrammes and programme performance information (part II), as approved by the General Assembly, will be printed as a single document.	Terminology	In accordance with resolution <a href="#">72/266</a> A, this paragraph would be amended.  Change in numbering.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>Regulation 4.9</b>  The participation of sectoral, functional and regional organs in the formulation of the strategic framework shall be achieved by means of an appropriate preparation period. To that end, the Secretary-General shall provide proposals for the coordination of their calendars of meetings. The activities in the strategic framework shall be coordinated with those of the concerned specialized agencies through prior consultations.	<b>Regulation 4.8</b>  The participation of sectoral, functional and regional intergovernmental bodies in the formulation of the programme plan and programme performance information shall be achieved by means of an appropriate preparation period. To that end, the Secretary-General shall provide proposals for the coordination of their calendars of meetings. The activities in the programme plan and programme performance information shall be coordinated with those of the concerned specialized agencies through prior consultations.	Other  Terminology	Change in numbering.  In accordance with resolution <a href="#">72/266 A</a> (para. 10 (b)). The term “regional organs” is replaced with “regional intergovernmental bodies” in line with recent resolutions on programme planning. The regulation should be amended.
<b>Rule 104.7</b>  The Secretary-General shall take appropriate measures to submit proposals to the sectoral, functional and regional bodies to enable them to review the relevant portions of the strategic framework or its revisions with a view to facilitating their consideration by the Committee for Programme and Coordination and the General Assembly.	<b>Rule 104.6</b>  The Secretary-General shall take appropriate measures to submit proposals to the sectoral, functional and regional intergovernmental bodies to enable them to review the relevant portions of the programme plan and programme performance information with a view to facilitating their consideration by the Committee for Programme and Coordination and the General Assembly.	Other  Terminology	Change in numbering.  In accordance with resolution <a href="#">72/266 A</a> (para. 10 (b)). The rule would be amended.
<b>Regulation 4.10</b>  The General Assembly shall consider the proposed strategic framework in the light of the comments and recommendations of the Economic and Social Council and the Committee for Programme and Coordination. The	<b>Regulation 4.9</b>  The General Assembly shall consider the proposed programme framework in the light of the comments and recommendations of the Economic and Social Council and the Committee for Programme and Coordination. The	Other  Terminology	Change in numbering.  In its resolution <a href="#">72/266 A</a> (para. 9), the General Assembly decided that the plan outline and the programme plan are the principal policy directives of the United Nations, which serve as the basis for programme planning,

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Assembly shall decide to accept, curtail, reformulate or reject each of the subprogrammes proposed in the strategic framework.</b>	<b>Assembly shall decide to accept, curtail, reformulate or reject each of the subprogrammes proposed in the programme plan (part II) of the proposed programme budget.</b>		budgeting, evaluation and monitoring. “Programme framework” is an alternate umbrella term for plan outline and programme plan. The regulation should be amended.
<b>Regulation 4.11</b>	<b>Regulation 4.10</b>	Other	Change in numbering.
<b>After its adoption by the General Assembly, the strategic framework shall constitute the principal policy directive of the United Nations and shall serve as the basis for programme planning, budgeting, monitoring and evaluation. The strategic framework will comprise:</b>	<b>After its adoption by the General Assembly, the programme framework shall constitute the principal policy directive of the United Nations and shall serve as the basis for programme planning, budgeting, monitoring and evaluation. The programme framework will comprise:</b>	Terminology	In its resolution <a href="#">72/266</a> A (para. 9), the General Assembly decided that the plan outline and the programme plan are the principal policy directives of the United Nations, which serve as the basis for programme planning, budgeting, evaluation and monitoring. “Programme framework” is an alternate umbrella term for plan outline and programme plan. This paragraph should be amended.
<b>(a) Part one: a plan outline, reflecting the longer-term objectives of the Organization;</b>	<b>(a) Plan outline (part I), reflecting the long-term priorities and the objectives of the Organization;</b>	Terminology	In accordance with paragraph 10 (a) of resolution <a href="#">72/266</a> A, “the longer-term objectives of the Organization” should be replaced with “the long-term priorities and the objectives of the Organization”. This paragraph should be amended.
<b>(b) Part two: a biennial programme plan to cover two years.</b>	<b>(b) Programme plan for programmes and subprogrammes and programme performance information (part II).</b>	Terminology	In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph should be amended.
<b>The strategic framework will also contain a description of the strategies to be followed and the methods to be used.</b>	<b>The programme plan will also contain a description of the strategies to be followed and the methods to be used.</b>	Terminology	In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph should be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>Rule 104.8</b>	<b>Rule 104.7</b>	Other	Change in numbering.
In the subprogrammes of the proposed strategic framework:	In the subprogrammes of the proposed programme plan:	Terminology	The terminology should be amended in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph should be amended.
(a) Objectives for Secretariat action shall be, to the greatest extent possible, concrete and time-limited. Achievement of the objectives and expected accomplishments should be verifiable either directly or through evaluation. Indicators of achievement should be given where possible;	(a) Objectives for Secretariat action shall be, to the greatest extent possible, concrete and time-limited. Achievement of the objectives and planned results should be verifiable either directly or through evaluation. Performance measures should be given where possible;	Terminology	In accordance with resolution <a href="#">74/251</a> , “expected accomplishments” and “indicators of achievement” should be replaced with “planned results” and “performance measures” in the context of the format of the proposed programme budget. This paragraph would be amended.
(b) When an objective for Secretariat action cannot be achieved by the end of the plan period, both this longer-term objective and more specific objective(s) to be achieved within the plan period shall be set;	No change		
(c) The strategy for the subprogrammes shall describe the course of action, the type of activities to be carried out (research, technical assistance, support of negotiations, etc.) and the programme framework within which the budget will be prepared, which can be expected to result in the fulfilment of the objectives set;	(c) The overall strategy shall briefly describe the situation that is expected to have been reached at the beginning of the plan period and the approach that will be taken during the plan period to achieve the objective;	Terminology	Paragraph (c) and (d) have been swapped. Paragraph (d) has been revised to reflect the overall strategy which is applicable to the entire programme. The paragraph would be amended.
(d) The strategy shall briefly describe the situation that is expected to have been reached at the beginning of the plan period and the approach that will be taken during the plan period to achieve the objective;	(d) The strategy for the subprogrammes, where applicable, shall describe the course of action, the type of activities to be carried out (research, technical assistance, support of negotiations, etc.) and the programme framework within which the budget will be prepared, which can be expected to result in the fulfilment of the objectives set;	Other	The phrase “where applicable” is inserted as not all programmes have a subprogramme. This paragraph would be amended.
			Change in numbering.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(e) The objectives and strategy shall encompass all activities proposed within a subprogramme.	(e) The objectives and strategy shall encompass all activities proposed within a subprogramme, where applicable.	Other	The phrase “where applicable” is inserted as not all programmes have a subprogramme. This paragraph would be amended.
<b>Regulation 4.12</b>	<b>Regulation 4.11</b>	Other	Change in numbering.
<b>Sectoral, functional and regional programme-formulating organs shall refrain from undertaking new activities that are not programmed in the strategic framework unless a pressing need of an unforeseeable nature arises, as determined by the General Assembly.</b>	<b>Sectoral, functional and regional intergovernmental bodies shall refrain from undertaking new activities that are not programmed in the programme plan unless a pressing need of an unforeseeable nature arises, as determined by the General Assembly.</b>	Terminology	<p>“Sectoral, functional and regional programme-formulating organs” should be replaced with “Sectoral, functional and regional intergovernmental bodies” in line with the most recent resolutions on programme planning (the most recent being resolution <a href="#">79/247</a>).</p> <p>In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. The regulation should be amended.</p>
<b>Regulation 4.13</b>	<b>Regulation 4.12</b>	Other	Change in numbering.
<b>The Committee for Programme and Coordination, in performing its programmatic role in the planning and budgeting process, shall review the programmatic aspects of the new and/or revised mandates approved by the General Assembly subsequent to the adoption of the biennial programme plan, as well as any differences that arise between the biennial programme plan and the programmatic aspects of the proposed programme budget. All revisions proposed by the Secretary-General shall be as detailed as necessary to incorporate the programme implications of the resolutions and decisions adopted by intergovernmental organs and international conferences since the adoption of the biennial programme plan.</b>	<b>The Committee for Programme and Coordination, in performing its programmatic role in the planning and budgeting process, shall review programme implications of the resolutions and decisions adopted by intergovernmental organs and international conferences subsequent to the introduction of the proposed programme plan by the Secretary-General.</b>	Budget period	The reformulation reflects the annual budget process and codifies the principle that programmatic implications arising from the adoption of new/revised legislative mandates are being examined by the Committee for Programme and Coordination in the subsequent plan period. The regulation should be amended.



<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>Rule 104.9</b>	<b>Rule 104.8</b>	Other	Change in numbering.
(a) Revisions to the strategic framework are required, inter alia:	(a) Changes to the programme plan are required, inter alia:	Budget period Terminology	As no revisions are possible in the annual budgetary cycle, the revised rule would refer to changes to the approved programme plan and budget in the formulation of the next proposed plan.  In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A, this paragraph would be amended.
(i) When intergovernmental mandates adopted after the adoption of the strategic framework call for new or substantially modified programmes and subprogrammes or any other revisions that should be properly identified;	(i) When intergovernmental mandates adopted after the consideration of the programme plan call for new or substantially modified programmes and subprogrammes or any other changes that should be properly identified;	Budget period Terminology	In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A, and resolution <a href="#">77/267</a> , this paragraph would be amended.
(ii) When the programme mandates in the opinion of the Secretary-General have become obsolete;	No change		
(iii) When the Secretary-General deems it necessary to propose new activities at the subprogramme level not covered by existing legislative mandates.	No change		
(b) Substantive revisions shall be those which propose a change in the objective(s) or the strategy of the programme or subprogramme.	(b) These changes may include a change in the objective(s) or the strategy of the programme or subprogramme.	Other	Changes to the objective and strategy will be presented in the following year's proposed programme plan and reviewed by the Committee for Programme and Coordination.
<b>Regulation 4.14</b>	<b>Regulation 4.13</b>	Other	Change in numbering.
<b>The establishment of priorities among both substantive programmes and common support services shall form an integral part of the general planning and management</b>	No change		

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<p>process without prejudice to arrangements and procedures now in force or to the specific character of servicing activities. Such priorities shall be based on the importance of the objective to Member States, the Organization's capacity to achieve it and the real effectiveness and usefulness of the results.</p>			
<b>Regulation 4.15</b>	<b>Regulation 4.14</b>	Other	Change in numbering.
Specialized intergovernmental and expert bodies, when reviewing the relevant programmes of the strategic framework within their sphere of competence, shall refrain from establishing priorities that are not consistent with the overall priorities established in the strategic framework.	Specialized intergovernmental and expert bodies, when reviewing the relevant programmes of the programme plan within their sphere of competence, shall refrain from establishing priorities that are not consistent with the overall priorities established in the programme plan.	Terminology	In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. The regulation should be amended.
<b>Regulation 4.16</b>	<b>Regulation 4.15</b>	Other	Change in numbering.
The priorities, as determined by the General Assembly, established in the strategic framework shall guide the allocation of budgetary and extrabudgetary resources in the subsequent programme budgets. After the strategic framework has been adopted by the Assembly, the Secretary-General shall bring the decisions on priorities to the attention of Member States and the governing boards of the voluntary funds.	The priorities, as determined by the General Assembly, established in the programme framework shall guide the allocation of budgetary and extrabudgetary resources in the subsequent programme budgets. After the programme framework has been adopted by the Assembly, the Secretary-General shall bring the decisions on priorities to the attention of Member States and the governing boards of the voluntary funds.	Terminology	In its resolution <a href="#">72/266</a> A (para. 9), the General Assembly decided that the plan outline and the programme plan are the principal policy directives of the United Nations, which serve as the basis for programme planning, budgeting, evaluation and monitoring.  "Programme framework" is used as an alternate umbrella term for the plan outline (part I) and the programme plan (part II). The regulation should be amended.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Rule 104.10</b>  The allocation of resources proposed by the Secretary-General in the subsequent programme budgets shall be made in accordance with regulations 3.2 and 5.1 to 5.9.	<b>Rule 104.9</b>  The allocation of resources proposed by the Secretary-General in the subsequent programme budgets shall be made in accordance with regulations 5.1 to 5.8.	Other  Budget period  Parliamentary documentation	Change in numbering.  The reference to “regulation 3.2” should be deleted given that the budget outline report has been eliminated in accordance with paragraph 3 of resolution <a href="#">72/266</a> A. This rule would be amended.
<b>Article V</b>	No change		
<b>Programme aspects of the budget</b>	No change		
<b>Regulation 5.1</b>	Delete		
<b>The budget outline shall be submitted and considered for approval by the General Assembly after consideration and adoption of the strategic framework. After their approval by the Assembly, the strategic framework and the budget outline shall together form the basis for preparation of the proposed programme budget. In order to facilitate this relationship, the programme budget shall have financial information at the programme and subprogramme levels.</b>	Delete	Budget period  Parliamentary documentation	With the adoption of the annual budgetary cycle, programme planning and programme performance information (part II) is integrated into the programme budget document (part III), in accordance with paragraph 10 (b) and (c) of resolution <a href="#">72/266</a> A and resolution <a href="#">77/267</a> . The Secretary-General submits the proposed programme budget for consideration by the Committee for Programme and Coordination and the Advisory Committee for Administrative and Budgetary Questions in accordance with their respective mandates and preserving the sequential nature of the review process. In addition, in line with paragraph 3 of resolution <a href="#">72/266</a> A, the budget outline report has been eliminated. Accordingly, the regulation should be deleted.  Change in numbering.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Rule 105.1</b>	Delete		
As provided in rule 104.5 (b), the subprogramme structure of the programme budget shall be identical to that of the strategic framework unless a change in the subprogramme structure has been authorized by a subsequent legislative mandate. The financial data provided in the proposed programme budget shall be linked to the strategic framework at the programme and subprogramme levels. At the subprogramme level, estimates of the required resources, expressed as a percentage of the programme resources, shall be provided.	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme planning and programme performance information (part II) is integrated into the programme budget document (part III) in accordance with paragraph 10 (b) and (c) of resolution <a href="#">72/266</a> A and resolution <a href="#">77/267</a> . The Secretary-General submits the proposed programme budget for consideration by the Committee for Programme and Coordination and the Advisory Committee for Administrative and Budgetary Questions in accordance with their respective mandates and preserving the sequential nature of the review process. In addition, in line with paragraph 3 of resolution <a href="#">72/266</a> A, the budget outline report has been eliminated. Accordingly, the rule would be deleted.  Change in numbering.
<b>Regulation 5.2</b>	<b>Regulation 5.1</b>	Other	Change in numbering.
The programme proposals set out in the budget shall aim at achieving the objectives established in the strategic framework. Programme proposals that are not derived from the objectives shall be submitted only as a result of legislation passed subsequent to the adoption of the strategic framework or its latest revision.	The programme proposals set out in the budget shall aim at achieving the objectives established in the programme plan. Programme proposals that are not derived from the objectives shall be submitted only as a result of legislation passed subsequent to the adoption of the programme plan.	Terminology	In accordance with resolution <a href="#">72/266</a> A. The regulation should be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<p><b>Rule 105.2</b></p> <p>No activity or output shall be included in the proposed programme budget unless it is clearly in implementation of the strategic framework strategy and is likely to help to achieve the objectives of the strategic framework, or it is in implementation of legislation passed subsequent to the approval or revision of the strategic framework.</p> <p>Currently no rule</p>	<p><b>Rule 105.1</b></p> <p>The activities and deliverables included in the programme plan shall contribute to the achievement of the objectives and the implementation of strategies.</p> <p><b>Rule 105.2</b></p> <p>The post and non-post resource requirements provided in the programme budget shall be linked to the programme plan and shall be presented at the programme and subprogramme level, or components within it.</p>	<p>Other</p> <p>Budget period</p> <p>Terminology</p> <p>Other</p> <p>Budget period</p> <p>Parliamentary documentation</p>	<p>Change in numbering.</p> <p>Owing to the integrated nature of the annual programme budget, programme plans are approved closer to the implementation period. Any subsequent changes arising from new legislation passed would be reflected in the following proposed programme plans of the proposed programme budget. The rule would be amended.</p> <p>Change in numbering.</p> <p>In accordance with paragraphs 10 (b) and (c) of resolution <a href="#">72/266</a> A, the programme plan and programme performance information and the post and non-post resources of the proposed programme budget are presented in one single document. The integrated nature of the budget documents ensures consistency in the structure for presenting programmatic and financial information at the subprogramme level of the programme budget. A new rule would be provided.</p>
<p><b>Regulation 5.3</b></p> <p>In the proposed programme budget, the requested resources shall be justified in terms of the requirements of output delivery in contributing to the expected accomplishments.</p>	<p><b>Regulation 5.2</b></p> <p>In the proposed programme budget, the requested resources shall be justified in terms of the requirements of results delivery and production of planned deliverables.</p>	<p>Other</p> <p>Budget period</p> <p>Terminology</p> <p>Parliamentary documentation</p>	<p>Change in numbering.</p> <p>In accordance with resolutions <a href="#">72/266</a> A and <a href="#">74/251</a> and decisions taken by the General Assembly on the format and presentation of the proposed programme budget, “output delivery in contributing to the expected accomplishments” should be replaced with “results delivery and production of planned deliverables”. The regulation should be amended.</p>

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<p><b>Rule 105.3</b></p> <p>For all activities, programme budget submissions provided to the Secretary-General will include, at the appropriate level of detail, data on the resources required, such as requirements for posts, travel, consultants and other relevant objects of expenditure. These data will be used in internal budget formulation procedures as a basis for programme budget proposals. The programme narrative describing servicing activities shall include, wherever possible, quantitative indicators measuring the services rendered and showing any expected change in productivity during the biennium.</p>	<p>No change</p> <p>For all activities, programme budget submissions provided to the Secretary-General will include, at the appropriate level of detail, data on the resources required, such as requirements for post and non-post resources, by objects of expenditure. These data will be used in internal budget formulation procedures as a basis for programme budget proposals. The programme narrative describing servicing activities shall include, wherever possible, quantitative indicators measuring the services rendered and showing any expected change in productivity.</p>	Terminology	In accordance with paragraph 10 (c) of resolution <a href="#">72/266</a> A, “travel, consultants and other relevant objects of expenditure” is replaced with “and non-post resources, by objects of expenditure”. The rule would be amended.
<p><b>Regulation 5.4</b></p> <p>The proposed programme budget shall be divided into parts, sections and programmes. Programme narratives shall set out subprogrammes, outputs, objectives and accomplishments expected during the biennium. The proposed programme budget shall be preceded by a statement explaining the main changes made in the content of the programme and the volume of resources allocated to it in relation to the previous biennium. The proposed programme budget shall be accompanied by such information, annexes and explanatory statements as may be requested by or on behalf of the General Assembly and such further annexes or statements as the Secretary-General may deem necessary and useful.</p>	<p><b>Regulation 5.3</b></p> <p>The proposed programme budget shall be divided into parts, sections and programmes. Programme narratives shall contain an overall orientation and a programme of work. The programme of work shall set out subprogrammes and shall include objectives, strategy, programme performance, planned results and a list of deliverables. The proposed programme budget shall be preceded by a statement explaining the main changes made in the content of the programme and the volume of resources allocated to it in relation to the previous budget period. The proposed programme budget shall be accompanied by such information, annexes and explanatory statements</p>	Other Terminology Parliamentary documentation	Change in numbering.  In accordance with resolutions <a href="#">72/266</a> A and <a href="#">74/251</a> and various resolutions on programme planning and questions relating to the programme budget, the regulation should be amended to reflect such decisions of the General Assembly on programme terminology of the proposed programme budget fascicle.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
	<b>as may be requested by or on behalf of the General Assembly and such further annexes or statements as the Secretary-General may deem necessary and useful.</b>		
<b>Rule 105.4</b>	No change		
(a) The programme narratives for all activities shall conform to the following standards:	No change		
(i) All final outputs included in the proposed programme budget shall clearly contribute to the achievement of a subprogramme objective identified in the strategic framework;	(i) All final deliverables included in the proposed programme budget shall clearly contribute to the achievement of a subprogramme objective identified in the programme plan;	Terminology	In accordance with resolution <a href="#">72/266</a> A. Furthermore, “outputs” should be replaced with “deliverables” to conform with the terminology adopted pursuant to resolution <a href="#">74/251</a> . This paragraph would be amended.
(ii) Output descriptions shall conform to the following standard categories of final output:	(ii) Deliverable descriptions shall conform to standard categories, including:	Terminology	In accordance with resolution <a href="#">74/251</a> , “outputs” is replaced with “deliverables”. This paragraph would be amended.
a. Servicing of intergovernmental and expert bodies, including reports thereto;	a. Facilitation of the intergovernmental process and expert bodies;	Terminology	In accordance with the new format and presentation of the proposed programme budget documents, “Servicing of intergovernmental and expert bodies” should be replaced with “Facilitation of the intergovernmental process”. This paragraph would be amended.
b. Other substantive activities;	b. Generation and transfer of knowledge;	Terminology	In accordance with the new format and presentation of the proposed programme budget documents, “Other substantive activities” should be replaced with “Generation and transfer of knowledge”. This paragraph would be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
c. International cooperation and inter-agency coordination and liaison;	c. Substantive deliverables;	Terminology	In accordance with the new format and presentation of the proposed programme budget documents, “International cooperation and inter-agency coordination and liaison” should be replaced with “Substantive deliverables”. This paragraph would be amended.
d. Conference services;	d. Communication deliverables;	Terminology	In accordance with the new format and presentation of the programme budget documents, “Conference services” should be replaced with “Communication deliverables”. This paragraph would be amended.
e. Technical cooperation;	Delete	Terminology Other	In accordance with the new format and presentation of the programme budget documents, “Technical cooperation” should be discontinued. This paragraph would be deleted.  Change in numbering.
f. Administrative support services;	e. Enabling deliverables;	Terminology Other	In accordance with the new format and presentation of the programme budget documents, “Administrative support services” should be replaced with “Enabling deliverables”. This paragraph would be amended.  Change in numbering.
(iii) Expected accomplishments shall be formulated for each subprogramme and shall identify those benefits or changes expected to accrue to users or beneficiaries through the delivery of final outputs. Expected accomplishments shall be in conformity with and lead to the fulfilment of the objectives established in the programmes and subprogrammes. Expected	(iii) Planned results shall be formulated for each subprogramme and shall identify those benefits or changes expected to accrue to users or beneficiaries through the production of deliverables. Planned results shall be in conformity with and contribute to the fulfilment of the objectives established in the programmes and	Terminology	In accordance with resolutions <a href="#">72/266 A</a> and <a href="#">74/251</a> and subsequent resolutions on programme planning, “expected accomplishments” and “outputs” are replaced with “planned results” and “deliverables”. This paragraph would be amended.



Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
accomplishments shall be expressed in terms that will facilitate the subsequent determination of whether the expectations have been met. Expected accomplishments shall be objective, feasible and pertinent to the nature of and the work carried out by each subprogramme.	subprogrammes. Planned results shall be expressed in terms which shall facilitate the subsequent determination of whether the expectations have been met and shall therefore be accompanied by performance measures. Planned results shall be objective, feasible and pertinent to the nature of and the work carried out by each subprogramme.		
(b) The programme narratives for servicing activities shall identify the services to be delivered by nature and quantity. Wherever possible, standard categories of services shall be established.	Delete	Other	This rule is already covered in rule 105.4 (a) and would be deleted.
<b>Regulation 5.5</b>	<b>Regulation 5.4</b>	Other	Change in numbering.
<b>All activities for which resources are requested in the proposed programme budget shall be programmed.</b>	No change		
<b>Rule 105.5</b>	No change		
All activities, whether financed from regular budget or extrabudgetary resources, shall be programmed in the sense that:	No change		
(a) Output descriptions as stipulated under rule 105.4 shall apply, irrespective of the resources used for producing the output;	(a) Deliverable descriptions as stipulated under rule 105.4 shall apply, irrespective of the resources used for producing the deliverable;	Terminology	In accordance with resolution <a href="#">74/251</a> , “outputs” should be replaced with “deliverables”. This paragraph would be amended.
(b) Financial information as stipulated under rule 105.3 shall be provided in internal budget formulation data for both categories of funds.	No change		

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<p><b>Regulation 5.6</b></p> <p>Within the proposed programme budget, the Secretary-General shall submit to the General Assembly, with justification, a list of outputs included in the previous budgetary period which, in the judgement of the Secretary-General, can be discontinued and which, as a consequence, have not been included in the proposed programme budget.</p> <p><b>Rule 105.6</b></p> <p>In their budgetary submissions, heads of departments and offices shall provide the Secretary-General with a list of outputs and activities required by legislation or approved in a previous budgetary period that have not been included in the proposed programme budget because they are considered obsolete, of marginal usefulness or ineffective, and that therefore could be proposed for termination by the General Assembly. The determination of such outputs shall be made by applying, inter alia, the following criteria:</p> <p>(a) Outputs and activities derived from mandates that are at least five years old, unless a relevant intergovernmental body has reaffirmed the continuing validity of the mandate;</p> <p>(b) Outputs and activities whose legislative basis has been superseded by new mandates;</p>	<p><b>Regulation 5.5</b></p> <p>The Secretary-General shall make available, with justification, a list of deliverables which in the judgement of the Secretary-General can be discontinued and which, as a consequence, have not been included in the proposed programme budget.</p> <p>No change</p> <p>In their budgetary submissions, heads of entity shall provide the Secretary-General with a list of deliverables and activities required by legislation or approved in a previous budgetary period that have not been included in the proposed programme budget, and that therefore could be proposed for termination by the General Assembly. The determination of such deliverables shall be made by applying, inter alia, the following criteria:</p> <p>(a) Deliverables and activities derived from mandates that are at least five years old, unless a relevant intergovernmental body has reaffirmed the continuing validity of the mandate;</p> <p>(b) Deliverables and activities whose legislative basis has been superseded by new mandates;</p>	<p>Other</p> <p>Terminology</p> <p>Terminology</p> <p>Management reform (editorial)</p> <p>Terminology</p> <p>Terminology</p>	<p>Change in numbering.</p> <p>In accordance with resolution <a href="#">74/251</a>, “outputs” should be replaced with “deliverables”. The regulation should be amended.</p> <p>In accordance with resolution <a href="#">74/251</a>, “outputs” should be replaced with “deliverables”.</p> <p>“Heads of departments and offices” should be replaced with “heads of entity” to align the terminology with the enhanced delegation of authority framework. This paragraph would be amended.</p> <p>The term “outputs” should be replaced with “deliverables” to conform with resolution <a href="#">74/251</a>. This paragraph would be amended.</p> <p>The term “outputs” should be replaced with “deliverables” to conform with resolution <a href="#">74/251</a>. This paragraph would be amended.</p>

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
(c) Outputs and activities that were programmed as new outputs in the budget for the previous biennium but that were not implemented in that biennium; if such outputs are to be included in the budget, justification must be provided;	(c) Deliverables and activities that were programmed as new deliverables in the budget for the previous budget period but that were not implemented in that period; if such deliverables are to be included in the budget, justification must be provided;	Terminology	The term “outputs” should be replaced with “deliverables” to conform with resolution <a href="#">74/251</a> . This paragraph would be amended.
(d) Outputs and activities that, during the in-depth evaluation of a programme by the Committee for Programme and Coordination or a review of the programme by the relevant functional or regional intergovernmental organ, were found to be obsolete, of marginal usefulness or ineffective.	(d) Deliverables and activities that, during the in-depth evaluation of a programme by the Committee for Programme and Coordination or a review of the programme by the relevant sectoral, functional or regional intergovernmental organ, were found to be obsolete, of marginal usefulness or ineffective.	Terminology	The term “outputs” should be replaced with “deliverables” to conform with resolution <a href="#">74/251</a> . In accordance with resolutions on programme planning (the most recent being resolution <a href="#">79/247</a> ). This paragraph would be amended.
<b>Regulation 5.7</b>	<b>Regulation 5.6</b>	Other	Change in numbering.
<b>The Secretary-General shall provide the Committee for Programme and Coordination and the Advisory Committee on Administrative and Budgetary Questions with advance copies of the proposed programme budget by the end of April of the year preceding the budgetary period.</b>	<b>The Secretary-General shall provide the Advisory Committee on Administrative and Budgetary Questions with advance copies of the proposed programme budget.</b>	Budget period Parliamentary documentation	In accordance with resolutions <a href="#">72/266</a> A and <a href="#">77/267</a> , the regulation should be amended.
<b>Rule 105.7</b>	No change		
(a) Heads of departments and offices shall submit programme proposals and corresponding budget estimates at such time and in such detail as the Secretary-General may prescribe and in accordance with the present Regulations and Rules.	(a) Heads of entity shall submit programme proposals and corresponding budget estimates at such time and in such detail as the Secretary-General may prescribe and in accordance with the present Regulations and Rules.	Management reform (editorial)	“Heads of departments and offices” should be replaced with “Heads of entity” to align the terminology with the enhanced delegation of authority framework. This paragraph would be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(b) Taking into account the deliberations of the Management Committee, the Secretary-General shall decide on the programme content and resource allocation of the budget to be submitted to the General Assembly.	(b) The Secretary-General shall decide on the programme content and resource allocation of the budget to be submitted to the General Assembly.	Management reform (editorial)	The Secretary-General, as the chief administrative officer of the Organization under the Charter, holds the primary authority and accountability and may delegate his authority, in whole or in part. Therefore, the reference to the Management Committee should be replaced with “the Secretary-General”. The Secretary-General has the prerogative to consult and/or delegate his authority to various officials and/or forums, including the Management Committee, as he deems necessary, and is not limited to a predetermined single or specific forum. This paragraph would be amended.
(c) The programmes of work submitted by programme managers to specialized intergovernmental organs should contain activities and output specifications identical to those set out in the programme portion of the proposed programme budget. This does not preclude the addition of further information and detail if required by the specialized intergovernmental organs.	(c) The programmes of work submitted by heads of entity to sectoral, functional and regional intergovernmental bodies should contain activities and deliverables with specifications identical to those set out in the proposed programme budget. This does not preclude the addition of further information and detail if required by the sectoral, functional and regional intergovernmental bodies.	Terminology Management reform (editorial)	<p>The term “specialized intergovernmental organs” is replaced with “sectoral, functional and regional intergovernmental bodies” to conform with recent resolutions on programme planning (the most recent being resolution <a href="#">79/247</a>).</p> <p>The term “outputs” is replaced with “deliverables” to conform with resolution <a href="#">74/251</a>.</p> <p>In accordance with the enhanced delegation of authority framework, “heads of departments and offices” is replaced with “heads of entity”. This paragraph would be amended.</p>

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
<b>Regulation 5.8</b>  The Committee for Programme and Coordination shall review the proposed programme budget to ensure that the narratives of the programme budget fascicles are identical to the approved biennial programme plan and report on its deliberations. The report of the Committee shall be communicated to the General Assembly and the Economic and Social Council for their consideration.	<b>Regulation 5.7</b>  The Committee for Programme and Coordination shall review the programme plan and programme performance information of the proposed programme budget and report on its deliberations. The report of the Committee shall be communicated to the General Assembly and the Economic and Social Council for their consideration.	Other  Terminology	Change in numbering.  In accordance with the integrated nature of the programme budget documents, the programmatic narrative and financial information are presented at the subprogramme level of the programme budget in one single document. The regulation should be amended in accordance with resolutions <a href="#">72/266 A</a> and <a href="#">77/267</a> .
<b>Regulation 5.9</b>  No council, commission or other competent body shall take a decision involving either a change in the programme budget approved by the General Assembly or the possible requirement of expenditure unless it has received and taken account of a report from the Secretary-General on the programme budget implications of the proposal.	<b>Regulation 5.8</b>  No change	Other	Change in numbering.
<b>Rule 105.8</b>  It shall be the responsibility of the head of the department concerned, in consultation with the Office of Programme Planning, Budget and Accounts, to ensure that a report on programme budget implications, as required by regulation 5.9, is submitted to the General Assembly prior to its adoption of any resolution or decision. The report should integrate the programme, financial and administrative implications of draft resolutions and include the following information:	No change  It shall be the responsibility of the head of the entity concerned, in consultation with the Office of Programme Planning, Finance and Budget, to ensure that a report on programme budget implications, as required by regulation 5.8, is submitted to the General Assembly prior to its adoption of any resolution or decision. The report should integrate the programme, financial and administrative implications of draft resolutions and include the following information:	Terminology  Management reform (editorial)	The term “head of the department” is replaced with “head of the entity” to align the terminology with the enhanced delegation of authority framework.  In accordance with resolution <a href="#">72/266 B</a> on shifting the management paradigm in the United Nations, “Office of Programme Planning, Budget and Accounts” is replaced with “Office of Programme Planning, Finance and Budget”.  This paragraph would be amended.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
(a) Modifications of the work programme that would be necessary should the proposed draft resolution, recommendation or decision be adopted, listing additions, changes or deletions to programmes, subprogrammes, outputs and activities;	(a) Modifications of the work programme that would be necessary should the proposed draft resolution, recommendation or decision be adopted, listing additions, changes or deletions to programmes, subprogrammes, deliverables and activities;	Terminology	The term “outputs” should be replaced with “deliverables” to conform with resolution <a href="#">74/251</a> . This paragraph would be amended.
(b) Indications, where applicable, of similar or closely related work being carried out elsewhere in the Secretariat and, if possible, indications of related activities being conducted in the specialized agencies of the United Nations system;	No change		
(c) In cases where it is proposed to finance such additional activities totally or partly through the redeployment of existing resources, an indication of the outputs or subprogrammes in the current work programme that would be changed, curtailed or terminated as a consequence.	(c) In cases where it is proposed to finance such additional activities totally or partly through the redeployment of existing resources, an indication of the deliverables or subprogrammes in the current work programme that would be changed, curtailed or terminated as a consequence.	Terminology	The term “outputs” should be replaced with “deliverables” to conform with resolution <a href="#">74/251</a> . This paragraph would be amended.
<b>Article VI</b>	No change		
<b>Monitoring of programme implementation</b>	No change		
<b>Regulation 6.1</b>	No change		
<b>The Secretary-General shall monitor accomplishments by subprogramme, as measured by indicators of achievement and the delivery of outputs scheduled in the approved programme budget, through the Department of Management. After the completion of the biennial budget period, the Secretary-General shall report to the General Assembly, through the Committee for Programme and Coordination, on</b>	<b>Heads of entity shall monitor progress towards planned results and corresponding performance measures by subprogramme and the implementation of activities and production of deliverables scheduled in the approved budgets. The Secretary-General shall report to the General Assembly, through the Committee for Programme and</b>	Other Management reform (editorial)	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266 A</a> . Furthermore, in accordance with paragraph 15 of resolution <a href="#">74/251</a> , “accomplishments” and “outputs” should be replaced with “performance measures” and “deliverables”. The term “heads of

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>programme performance during that period.</b>	<b>Coordination, on programme performance as part of part II of the subsequent proposed programme budgets.</b>		departments and offices” should be replaced with “heads of entity” to align the terminology with the enhanced delegation of authority framework.  The regulation should be amended.
<b>Rule 106.1</b>	No change		
(a) The Department of Management shall:	(a) The Department of Management Strategy, Policy and Compliance shall provide policy guidance to entities on continuously monitoring progress towards planned results as measured by performance measures and production of deliverables:	Management reform (editorial)  Other	In accordance with resolution <a href="#">72/266</a> B, “Department of Management” should be replaced with “Department of Management Strategy, Policy and Compliance”. In accordance with resolution <a href="#">72/266</a> B, the Department of Management Strategy, Policy and Compliance provides policy leadership in all management areas, including through strengthened monitoring, evaluation and accountability mechanisms. This paragraph would be amended.
(i) Monitor changes made during the biennium in the programme of work set out in the programme budget approved by the General Assembly;	Merge with subparagraph (a) above.	Other	Change in numbering.
<b>Rule 106.2 (a)</b>  Heads of departments or offices shall establish internal programme-monitoring procedures pursuant to guidelines established by the Department of Management;	(b) Heads of entity shall establish internal programme-monitoring procedures pursuant to guidance established by the Department of Management Strategy, Policy and Compliance;	Management reform (editorial)	It would be more appropriate to reflect this rule under rule 106.1 (b).  In accordance with the enhanced delegation of authority framework, “Heads of departments or offices” is replaced with “Heads of entity”.  Change in numbering.
(ii) At the end of the biennium, report on the actual progress made towards achieving expected accomplishments, as measured by the indicators, and towards delivery of final outputs, in comparison	Delete	Budget period	In accordance with resolution <a href="#">72/266</a> A, programme performance information is built into the integrated proposed programme budget. This paragraph would be deleted. The

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
with the commitments set out in the programme narratives of the approved programme budget and report thereon to the General Assembly through the Committee for Programme and Coordination. This monitoring and performance reporting shall cover all activities in the programme budget.			principle underlying the rule that monitoring shall cover all activities is included in regulation 6.1.
(b) Programme performance shall be reported in accordance with the following procedures:	(c) Programme performance shall be reported in accordance with the following procedures:	Other	Change in numbering.
(i) Heads of departments and offices shall submit biennial programme performance reports for their departments at such time and in such detail as the Secretary-General may prescribe;	(i) Heads of entity shall submit programme performance information for their entities at such time and in such detail as the Secretary-General may prescribe;	Terminology Management reform (editorial)	In accordance with the enhanced delegation of authority, the term “heads of departments and offices” is replaced with “heads of entity”. Furthermore, with the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be amended.
Currently no rule	(ii) Heads of entity shall compare planned deliverables as approved in the programme plan to actual deliverables.	Budget period	A new paragraph (ii) is provided to reflect the integrated nature of the proposed programme budget, where part II includes programme performance information.  Change in numbering.
(ii) The Department of Management shall be responsible for reporting on programme delivery and preparing the related report to the General Assembly.	Delete	Budget period	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.



<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(c) The Office of Internal Oversight Services shall conduct ad hoc detailed audits of programme and output delivery.	(d) The Office of Internal Oversight Services shall conduct ad hoc detailed audits of programme and output delivery.	Other	Change in numbering.
(d) In the programme performance report, final outputs shall be listed according to the following categories:	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
(i) Completed as programmed;	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
(ii) Postponed to the following biennium, whether commenced or not;	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
(iii) Completed but significantly reformulated;	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
(iv) Terminated as obsolete, of marginal usefulness or ineffective;	Delete	Budget period	With the adoption of the annual budgetary cycle, programme performance information is integrated

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
		Parliamentary documentation	in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
(v) Additional output required by a legislative decision subsequent to the approval of the programme budget;	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
(vi) Additional output initiated by the programme manager.	Delete	Budget period; Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
An implementation rate based on the above categories shall be assigned to each programme in the programme performance report. Explanations shall be provided in the programme performance report for low implementation rates and, upon the request of Member States, for any other departures from programmed commitments.	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.
(e) In the programme performance report, the assessment of progress against objectives and expected accomplishments required under rule 106.1 (a) (ii) shall be provided, to the extent possible, by subprogramme. An explanation shall be given for lack of progress.	Delete	Budget period Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. This paragraph would be deleted.

Existing regulation/rule ( <i>ST/SGB/2018/3</i> )	Proposed regulation/rule	Category of change	Explanation
<b>Regulation 6.2</b>	No change		
An entire subprogramme shall not be reformulated nor a new programme introduced in the programme budget without the prior approval of an intergovernmental body and the General Assembly. The Secretary-General may make such proposals for review by the relevant intergovernmental body if he or she considers that circumstances so warrant.	An entire subprogramme shall not be reformulated nor a new programme introduced in the proposed programme budget without the prior approval of an intergovernmental body and the General Assembly. The Secretary-General may make such proposals for review by the relevant intergovernmental body if he or she considers that circumstances so warrant.	Budget period	The regulation should be amended to reflect the procedure and extent to which changes in the approved plans that occur during implementation are reflected in the following year's plan. As per current procedure, changes to plans are considered in the context of the approval process for the next plan period.
<b>Rule 106.2</b>	No change		
Programme implementation shall be monitored under the following procedures:	Programme implementation shall be governed by the following procedures:	Other	The rule would be amended in order to institutionalize the procedure and extent to which changes in the approved plans that occur during implementation are reflected in the subsequent plans. As per current procedure, changes to plans are only considered in the context of the approval process for the next plan period.
(a) Heads of departments or offices shall establish internal programme-monitoring procedures pursuant to guidelines established by the Department of Management;	Moved to under rule 106.1	Other	It would be more appropriate to place this paragraph under rule 106.1.  In accordance with the enhanced delegation of authority framework, the term "heads of departments or offices" is replaced with "heads of entity".  Change in numbering.
(b) Within any subprogramme, heads of departments or offices shall have the discretion with full justification to modify the approved programme budget by reformulating final outputs, postponing delivery of outputs to the following biennium or terminating outputs, provided	(a) Within any programme, heads of entity shall have the discretion with full justification to propose changes in deliverables, provided that they are in pursuance of the objective and strategy of the programme and subprogramme where applicable. Any such changes	Budget period Management reform (editorial)	This paragraph would be amended to reflect that, as per current procedure, changes to plans and deliverables therein are considered in the context of the approval process for the subsequent plan periods. Furthermore, in accordance with the enhanced

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
that such changes are in pursuance of the objective and strategy of the subprogramme as set out in the strategic framework. Such proposed changes shall be reported through the Department of Management;	shall be reflected in the proposed programme budget for the subsequent year;		delegation of authority framework, “heads of departments and offices” is replaced with “heads of entity”.  Change in numbering.
(c) Subject to the procedures established under (a) and (b) above, changes in the programme of work mandated by a competent intergovernmental organ that can be implemented within existing resources may be implemented by the department or office concerned;	(b) Subject to the procedures established under (a) above, changes in the programme of work mandated by a competent intergovernmental organ that can be implemented within existing resources may be implemented by the heads of entity concerned;	Management reform (editorial)	In accordance with the enhanced delegation of authority, “department or office” is replaced with “heads of entity”. This paragraph would be amended.  Change in numbering.
(d) Changes in the programme of work requiring net additional resources may not be implemented before they are approved by the General Assembly.	(c) Changes in the programme of work requiring net additional resources may not be implemented before they are approved by the General Assembly.	Other	Change in numbering.
<b>Regulation 6.3</b>	Delete		
<b>The Secretary-General shall transmit the biennial programme performance report to all Member States by the end of the first quarter following the completion of the biennial budgetary period.</b>	Delete	Budget period  Parliamentary documentation	With the adoption of the annual budgetary cycle, programme performance information is integrated in part II of the proposed programme budget in accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A. The regulation should be deleted.
<b>Article VII</b>	No change		
<b>Evaluation</b>	No change		
<b>Regulation 7.1</b>	No change		
<b>The objective of evaluation is:</b>	No change		
<b>(a) To determine as systematically and objectively as possible the relevance, efficiency, effectiveness and impact of the</b>	No change		

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Organization's activities in relation to their objectives;</b>			
<b>(b) To enable the Secretariat and Member States to engage in systematic reflection, with a view to increasing the effectiveness of the main programmes of the Organization by altering their content and, if necessary, reviewing their objectives.</b>	No change		
<b>Rule 107.1</b>	No change		
(a) The objectives of a programme or subprogramme shall be the standards against which its relevance, effectiveness and impact will be assessed. As a necessary component of programme evaluation there shall be an assessment of the relevance, quality and usefulness of individual output and the effectiveness of the output in achieving the time-limited subprogramme objectives.	No change		
(b) Baseline data and indicators of achievement shall be utilized in the evaluation process to assess programme impact in terms of the objectives. An attempt shall be made to identify and analyse the factors associated with effectiveness and impact.	(b) Baseline data and performance measures shall be utilized in the evaluation process to assess programme impact in terms of the objectives. An attempt shall be made to identify and analyse the factors associated with effectiveness and impact.	Management reform (editorial)	In accordance with paragraph 15 of resolution <a href="#">74/251</a> , “indicators of achievement” is replaced with “performance measures”. This paragraph would be amended.
(c) Evaluation findings shall be communicated to Member States through intergovernmental bodies and to heads of departments and offices in order to facilitate the reconsideration of existing mandates, policies, strategies and objectives, the substantive content of programmes and its utility to the users.	(c) Evaluation findings shall be communicated to Member States through intergovernmental bodies and to heads of entity in order to facilitate the reconsideration of existing mandates, policies, strategies and objectives, the substantive content of programmes and its utility to the users.	Management reform (editorial)	In accordance with the enhanced delegation of authority framework, “heads of departments and offices” is replaced with “heads of entity”. This paragraph would be amended.

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>Regulation 7.2</b>	No change		
All activities programmed shall be evaluated over a fixed time period. An evaluation programme as well as a timetable for intergovernmental review of evaluation studies shall be proposed by the Secretary-General and approved by the General Assembly at the same time as the proposed strategic framework.	All activities programmed shall be evaluated over a fixed time period. An evaluation programme as well as a timetable for intergovernmental review of evaluation studies shall be proposed by the Secretary-General and approved by the General Assembly at the same time as the proposed programme budget.	Terminology	In accordance with paragraphs 9 and 10 of resolution <a href="#">72/266</a> A and various resolutions on programme planning (the latest of which is resolution <a href="#">79/247</a> ), the regulation should be amended.
<b>Rule 107.2</b>	No change		
(a) All programmes shall be evaluated on a regular, periodic basis. At the programme or subprogramme level, evaluation plans shall be linked to the strategic framework, and they shall be integrated with the programme budget cycle.	(a) All programmes shall be evaluated on a regular, periodic basis. At the programme or subprogramme level, evaluation plans shall be linked to the programme plan for programmes and subprogrammes and programme performance information (part II), and they shall be integrated with the annual programme budget cycle.	Terminology	In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A, this paragraph would be amended.
(b) The evaluation system shall include periodic self-evaluation of activities directed at time-limited objectives and continuing functions. Programme managers shall, in collaboration with their staff, undertake self-evaluation of all subprogrammes under their responsibility. Specifically:	(b) The evaluation system shall include periodic evaluation and self-evaluation of activities directed at time-limited objectives and continuing functions. Heads of entity shall, in collaboration with their staff, undertake evaluation and self-evaluation of all subprogrammes and activities directed at time-limited objectives and continuing functions under their responsibility. Specifically:	Terminology	This paragraph would be amended in accordance with resolution <a href="#">72/303</a> (para. 16) and resolution <a href="#">73/289</a> (para. 17) to refer to “evaluation and self-evaluation”. In accordance with the enhanced delegation of authority framework, “programme managers” is replaced with “heads of entity”. In accordance with rule 107.2 (b), the reference would be to “activities directed at time-limited objectives and continuing functions”. This paragraph would be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(i) The timing, scope and other characteristics of a self-evaluation study shall be determined by the nature and characteristics of the activities programmed and other relevant factors;	(i) The timing, scope and other characteristics of evaluation and self-evaluation shall be determined by the nature and characteristics of the activities programmed and other relevant factors;	Terminology	This paragraph would be amended in accordance with resolution <a href="#">72/303</a> (para. 16) and resolution <a href="#">73/289</a> (para. 17) to refer to “evaluation and self-evaluation”.
(ii) Methodological support shall be provided by the Central Evaluation Unit in connection with the preparation of self-evaluation reports;	(ii) Methodological support shall be provided by the Central Evaluation Unit in connection with the preparation of evaluation and self-evaluation reports;	Terminology	This paragraph would be amended in accordance with resolution <a href="#">72/303</a> (para. 16) and resolution <a href="#">73/289</a> (para. 17) to refer to “evaluation and self-evaluation”.
(iii) Evaluation plans, which are required for each new and ongoing subprogramme, shall be prepared by programme managers and shall contain the following elements: a definition of the purpose of the evaluation and the anticipated application of evaluation findings; the evaluation methodology to be employed; the characteristics of the evaluation (e.g., the scope of coverage and the period covered); the measures of change (e.g., the nature of the progress and the impact indicators to be employed); the means of information collection; the administrative arrangements; and the resource requirements.	(iii) Evaluation plans, which are required for each new and ongoing subprogramme, shall be prepared by heads of entity and shall contain the following elements: a definition of the purpose of the evaluation and the anticipated application of evaluation findings; the evaluation methodology to be employed; the characteristics of the evaluation (e.g., the scope of coverage and the period covered); the measures of change (e.g., the nature of the progress and the impact indicators to be employed); the means of information collection; the administrative arrangements; and the resource requirements.	Management reform (editorial)	In accordance with the enhanced delegation of authority framework, “programme managers” is replaced with “heads of entity”. This paragraph would be amended.
(c) In addition to self-evaluation, the evaluation system shall include the ad hoc in-depth evaluation of selected programme areas or topics conducted internally or externally at the request of intergovernmental bodies or at the initiative of the Secretariat. In determining whether an in-depth evaluation should be carried	No change		

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
out, the results of self-evaluation shall be taken into account. Specifically:			
(i) The evaluation proposals submitted by the Secretary-General to the General Assembly for its approval shall include a list of programmes or portions of programmes to be covered on a regular, periodic basis by in-depth evaluations and a timetable indicating the years in which the related reports are due;	No change		
(ii) In-depth evaluation reports to be submitted for consideration by the Committee for Programme and Coordination or by the intergovernmental or expert organs directly concerned with each programme shall be prepared by the Central Evaluation Unit, in collaboration with the programme managers concerned and, if necessary, competent experts in the fields involved. The Joint Inspection Unit may also assist in the preparation of such reports;	No change		
(iii) At least one in-depth evaluation study shall be undertaken each year. Such a study shall normally be completed within two years.	No change		
<b>Regulation 7.3</b>	No change		
<b>Evaluation may be internal and/or external. The Secretary-General shall develop internal evaluation systems and seek the cooperation of Member States in the evaluation process, as appropriate. Evaluation methods shall be adapted to the nature of the programme being</b>	No change		



Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
<b>evaluated. The General Assembly shall invite such bodies as it sees fit, including the Joint Inspection Unit, to perform ad hoc external evaluations and to report on them.</b>			
<b>Rule 107.3</b>	No change		
(a) Self-evaluation shall be conducted by programme managers in compliance with guidelines established by the Central Evaluation Unit, which will be responsible for quality standards, methodology, the adaptation and transfer of evaluation information and ad hoc studies.	(a) Evaluation and self-evaluation shall be conducted by heads of entity in compliance with guidelines established by the Central Evaluation Unit, which will be responsible for quality standards, methodology, the adaptation and transfer of evaluation information and ad hoc studies.	Management reform (editorial)	In accordance with resolution <a href="#">72/303</a> (para. 16) and resolution <a href="#">73/289</a> (para. 17), the paragraph would be amended to refer to “evaluation and self-evaluation”. Furthermore, in accordance with the enhanced delegation of authority framework, “programme managers” is replaced with “heads of entity”. This paragraph would be amended.
(b) The United Nations programme categories shall be used as a reference, but the primary focus of self-evaluation shall be on the subprogramme, outputs and activities.	(b) The United Nations programme categories shall be used as a reference, but the primary focus of evaluation and self-evaluation shall be on the subprogramme, deliverables and activities.	Terminology	In accordance with resolution <a href="#">72/303</a> (para. 16) and resolution <a href="#">73/289</a> (para. 17), this paragraph would be amended to refer to “evaluation and self-evaluation”. Furthermore, “outputs” is replaced with “deliverables” in accordance with the terminology adopted pursuant to resolution <a href="#">74/251</a> . This paragraph would be amended.
(c) Self-evaluation reports shall be concerned with the effectiveness and impact of subprogrammes. In them, programme managers shall:	(c) Evaluation and self-evaluation reports shall be concerned with the effectiveness and impact of programmes, subprogrammes and/or activities directed at time-limited objectives and continuing functions. In them, heads of entity shall:	Terminology	In accordance with resolution <a href="#">72/303</a> (para. 16) and resolution <a href="#">73/289</a> (para. 17), this paragraph would be amended to refer to “evaluation and self-evaluation”. In accordance with rule 107.2 (b), the reference would be to “activities directed at time-limited objectives and continuing functions”. This paragraph would be amended.

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(i) Assess the quality and relevance of the outputs of each subprogramme and their usefulness to the users;	(i) Assess the quality and relevance of the deliverables of each subprogramme or activity and their usefulness to the users;	Terminology	In accordance with rule 107.2 (b), the reference would be to “activity”. Furthermore, “outputs” is replaced with “deliverables” in accordance with the terminology adopted pursuant to resolution <a href="#">74/251</a> . This paragraph would be amended.
(ii) Compare the situation existing at the start of the implementation of each subprogramme and what remains to be done in order to ascertain the extent to which a subprogramme has attained its objective;	(ii) Compare the situation existing at the start of the implementation of each subprogramme or activity directed at time-limited objectives and continuing functions and what remains to be done in order to analyse the extent to which objectives have been attained;	Other	In accordance with rule 107.2 (b), the reference would be to “activity directed at time-limited objectives and continuing functions”. This paragraph would be amended.
(iii) Analyse the extent to which the objectives of the programme have been attained and the impact of the totality of subprogrammes implemented in the context of the programme;	Delete	Other	This provision is covered in revised rule 107.3 (ii) above. This paragraph would be deleted.
(iv) Identify, in the light of such findings, other possible designs for the programme; that is, alternative subprogrammes that might be considered in order to improve performance in attaining the programme objectives.	(iii) Identify, in the light of such findings, other possible designs for the programme; that is, alternative subprogrammes that might be considered in order to improve performance in attaining the programme objectives	Other	Change in numbering.
(d) The programme evaluation system shall utilize all information collected during the programme performance, monitoring and reporting process but shall remain separate and distinct from that process.	No change		
(e) The programme evaluation system is separate and distinct from the personnel performance appraisal system. Since the programme evaluation system is concerned with programme effectiveness and impact rather than the performance of individual	No change		

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
staff members, no information shall be transmitted between the two systems.			
<b>Regulation 7.4</b>	No change		
<b>The findings of the intergovernmental review of evaluations shall be reflected in subsequent programme design and delivery and policy directives. To this end, a brief report summarizing the conclusions of the Secretary-General on all evaluation studies conducted in the established evaluation programme shall be submitted to the General Assembly at the same time as the text of the proposed strategic framework.</b>	<b>The findings of the intergovernmental review of evaluations shall be reflected in subsequent programme design and delivery and policy directives. To this end, a brief report summarizing the conclusions of the Secretary-General on all evaluation studies conducted in the established evaluation programme shall be submitted to the General Assembly at the same time as the text of the proposed programme plan.</b>	Terminology	In accordance with resolution <a href="#">72/266</a> A, the regulation should be amended.
<b>Rule 107.4</b>	No change		
(a) Evaluation findings in respect of ongoing or continuing activities shall be directly and immediately communicated to those responsible for programme planning and management to permit mid-course correction if required.	No change		
(b) The evaluation system shall include the monitoring of action taken on the basis of evaluation conclusions and recommendations.	No change		
(c) Evaluation methods shall be made consistent and comparable so as to facilitate the adaptation and transfer of evaluation findings among United Nations programmes.	No change		
(d) The reporting of evaluation results shall include a statement on the comprehensiveness and rigour of the evaluation process; it shall clearly differentiate between objective evidence,	No change		

Existing regulation/rule ( <a href="#">ST/SGB/2018/3</a> )	Proposed regulation/rule	Category of change	Explanation
professional technical judgements and political judgements of Member States, and all its conclusions and recommendations shall be supported by such evidence and judgements. The recommendations contained in the report shall be unambiguous and possible to implement.			
(e) Intergovernmental or expert committees directly concerned with each programme shall formulate, in connection with the evaluation reports submitted to them, recommendations concerning methods of implementation and shall suggest, where appropriate, a new design for the programme, resulting in a new set of subprogrammes. Those recommendations shall be transmitted to the Committee for Programme and Coordination for consideration and, in the case of programmes concerning servicing activities, to the Advisory Committee on Administrative and Budgetary Questions as well.	No change		
(f) After considering the recommendations of the competent intergovernmental or expert organs and the recommendations contained in the reports prepared by the Central Evaluation Unit, the Committee for Programme and Coordination shall propose to the Economic and Social Council and to the General Assembly measures that may relate to:	No change		
(i) Changes in procedures used in implementing ongoing programmes;	No change		
(ii) The redefinition of the content of programmes and subprogrammes.	No change		

<i>Existing regulation/rule (ST/SGB/2018/3)</i>	<i>Proposed regulation/rule</i>	<i>Category of change</i>	<i>Explanation</i>
(g) Measures thus proposed shall be considered either in connection with the formulation of a new plan after study by the intergovernmental bodies concerned of the report summarizing the conclusions of the Secretary-General on the relevant evaluation studies, as envisaged in regulation 7.4, or in connection with a biennial revision of the plan, as envisaged in regulation 4.13.	(g) Measures thus proposed shall be considered in connection with the formulation of a new plan after study by the intergovernmental bodies concerned of the report summarizing the conclusions of the Secretary-General on the relevant evaluation studies, as envisaged in regulation 7.4.	Other	With the adoption of the annual budget cycle, in accordance with the changes proposed to regulation 4.13, this paragraph would be amended.
(h) A summary report shall be prepared periodically to include findings of individual reports and general conclusions on the design of the programmes reviewed in order to assist in the preparation of the strategic framework.	(h) A summary report shall be prepared periodically to include findings of individual reports and general conclusions on the design of the programmes reviewed in order to assist in the preparation of the programme plan for programmes and subprogrammes.	Terminology	In accordance with paragraph 10 (b) of resolution <a href="#">72/266</a> A, this paragraph would be amended.

## Appendix

### Glossary of terms

#### Existing text

*Activity.* Action taken to transform inputs into outputs.

*Budget year.* The second year of a biennium, in which the Secretary-General submits the proposed programme budget for the following biennium.

*Common services.* Common services are either conference services rendered to Member States or administrative services rendered by a single unit to more than one department or office.

*Competent intergovernmental organ.* An intergovernmental organ is competent to provide legislative mandates to the Secretariat in the areas covered by its terms of reference as set out in intergovernmental resolutions or decisions, normally those establishing its existence. Such competence may be global, regional, sectoral or functional.

*Delivery of output.* An output is generally considered to have been delivered when the service is completed or when the products resulting from a programme activity are made available to the intended primary users; e.g., in the case of a report or a technical publication, when it has been circulated to Member States, interested Governments or other primary users; in the case of a sales publication, when it is placed on sale.

*Effectiveness* is the extent to which objectives and expected accomplishments are achieved.

*Efficiency* is measured by how well inputs are converted into outputs.

*End-user* is the recipient or beneficiary of an output or accomplishment.

*Evaluation* is a process that seeks to determine as systematically and objectively as possible the relevance, effectiveness and impact of an activity in the light of its goals, objectives and accomplishments. Specifically:

#### Proposed revision

*Activity.* Action taken to transform inputs into outputs. Sets of actions including programme, subprogramme, programme elements, operations and projects.

Delete

*Common support services.* Common support services are either conference services rendered to Member States or administrative services rendered by a single unit to more than one department or office.

Delete

Delete

*Deliverables* are final products or services delivered by a programme or subprogramme to end users, such as reports, publications, training, servicing of meetings, or advisory, editorial, translation or security services, which an activity is expected to produce to contribute to progress towards its objectives.

*Effectiveness* is the extent to which objectives and results are achieved.

No change

*End user* is the recipient or beneficiary of a deliverable or result.

No change

## Existing text

## Proposed revision

- *In-depth evaluation* is undertaken by the Central Evaluation Unit at the request of the Committee for Programme and Coordination, as endorsed by the General Assembly, or at the request of other intergovernmental bodies. It may also be undertaken by evaluation units in regional and sectoral secretariats at the request of their governing bodies. This type of evaluation may also be initiated by the Secretary-General for a particular programme as the need arises. In-depth evaluation focuses on the programme. On the basis of studies conducted by the relevant evaluation unit for their consideration, the Committee for Programme and Coordination, intergovernmental bodies at the regional and sectoral levels, other technical intergovernmental bodies and appropriate expert bodies concerned review entire programmes or the entire work of an entity in depth. The objective is to make recommendations that would help the Economic and Social Council and the General Assembly to formulate decisions aimed at increasing the overall relevance, effectiveness and impact of the programmes of the United Nations in the context of the intergovernmental goals and policies;
- *Self-evaluation* is undertaken by programme managers primarily for their own use. Self-evaluation focuses on the subprogramme and can be applied to all sectors, including political, legal, humanitarian, economic and social affairs, public information and common services. As an integral part of the management process, the design and conduct of the self-evaluation procedure are specified at the planning and programming stages in conjunction with the design of the relevant subprogramme. Findings are applied by the programme managers to make necessary adjustments in implementation or are fed back into the planning and programming process in the form of proposed changes in the design and/or orientation of the subprogramme or project concerned. While the results of self-evaluation are not normally reported at the intergovernmental level, the conclusions drawn from the analytical information generated for various subprogrammes and projects within a programme can be used as inputs for assessing the programme as a whole;
- *Internal evaluation* covers both self-evaluation and in-depth evaluation (see above);

No change

*Self-evaluation* is undertaken by programme managers primarily for their own use. Self-evaluation focuses on the subprogramme or activities directed at time-limited objectives and continuing functions and can be applied to all sectors, including political, legal, humanitarian, economic and social affairs, public information and common support services. As an integral part of the management process, the design and conduct of the self-evaluation procedure are specified at the planning and programming stages in conjunction with the design of the relevant subprogramme or activity. Findings are applied by the programme managers to make necessary adjustments in implementation or are fed back into the planning and programming process in the form of proposed changes in the design and/or orientation of the subprogramme or project or activity concerned. While the results of self-evaluation are not normally reported at the intergovernmental level, the conclusions drawn from the analytical information generated for various subprogrammes and projects or activities within a programme can be used as inputs for assessing the programme as a whole;

No change

Existing text	Proposed revision
<ul style="list-style-type: none"> <li>• <i>Ongoing evaluation</i> is the examination of an activity during its implementation to assess its continued relevance and progress towards the achievement of its objectives;</li> <li>• <i>Ex post evaluation</i> is the assessment of the relevance, effectiveness and impact of an activity carried out some time after its completion.</li> </ul>	<p>No change</p> <p>No change</p>
<p><i>Expected accomplishment</i> is a desired outcome involving benefits to end users, expressed as a quantitative or qualitative standard, value or rate. Accomplishments are the direct consequence or effect of the generation of outputs and lead to the fulfilment of a certain objective.</p>	Delete
<p><i>External evaluation</i> is performed by entities outside the United Nations Secretariat. The General Assembly invites such bodies as it sees fit, including the Joint Inspection Unit, to carry out this type of evaluation.</p>	No change
<p><i>External factors</i> are events and/or conditions that are beyond the control of those responsible for an activity but that have an influence on the success or failure of the activity. They may be anticipated in the form of assumptions or they may be unanticipated.</p>	No change
	<p><i>Heads of entity</i> as defined in <a href="#">ST/SGB/2019/2</a> and subsequent revisions.</p>
<p><i>Impact</i> is an expression of the changes produced in a situation as the result of an activity that has been undertaken.</p>	No change
<p><i>Indicators of achievement</i> are used to measure whether and/or the extent to which the objectives and/or expected accomplishments have been achieved. Indicators correspond either directly or indirectly to the objective or the expected accomplishment for which they are used to measure performance. Ideally, indicators should be strategic, measurable, achievable, realistic and time-bound.</p>	Delete
<p><i>Inputs</i> are personnel and other resources necessary for producing outputs.</p>	No change
<p><i>Intergovernmental organ.</i> An organ is intergovernmental if its membership consists of Governments. Thus, United Nations bodies consisting of persons serving in their individual capacities are not intergovernmental organs, even if the persons concerned were nominated by Governments or elected by an intergovernmental organ.</p>	No change



## Existing text

## Proposed revision

*Legislative mandate.* A legislative mandate is a request for action addressed to the Secretary-General or an executive head acting on his behalf in a resolution or decision adopted by a competent United Nations intergovernmental organ.

No change

*Monitoring.* Monitoring is the periodic determination by the head of a department or office of the actual delivery of final outputs in comparison with the commitments for the delivery of outputs set out in the programme budget as approved by the General Assembly.

*Monitoring.* Monitoring is the periodic determination by the head of entity of the progress towards planned results and corresponding performance measures and the implementation of activities and production of deliverables as approved in the budgets.

*Objective.* In programme budgeting, objective refers to an overall desired achievement involving a process of change and aimed at meeting certain needs of identified end users within a given period of time.

*Objective.* Objective refers to an overall desired achievement involving a process of change and aimed at meeting certain needs of identified end users within a given period of time.

*Off-budget year.* The first year of a biennium, in which the Secretary-General submits an outline of the proposed programme budget for the following biennium.

Delete

*Outputs.* Outputs are final products or services delivered by a programme or subprogramme to end users, such as reports, publications, training, servicing of meetings, or advisory, editorial, translation or security services, which an activity is expected to produce in order to achieve its objectives.

Delete

*Performance measures* are used to measure whether and/or the extent to which the objectives and/or expected results have been achieved. Indicators correspond either directly or indirectly to the objective or the expected results for which they are used to measure performance. Ideally, indicators should be strategic, measurable, achievable, realistic and time-bound.

*Priority.* A priority is a preferential rating for the allocation of limited resources. Thus, activities with the highest priority are those that would be conducted even if total resources were significantly curtailed; activities with the lowest priority are those that would be curtailed or terminated if all anticipated resources were not available or if activities with a higher priority had to be commenced or expanded.

No change

*Programme.* A programme consists of the activities undertaken by a department or office.

*Programme manager.* A programme manager is the Secretariat official responsible for the formulation and implementation of a programme as defined above, normally the head of an organizational unit. For the purposes of self-evaluation, programme managers also refer to those who are involved in the implementation of subprogrammes, namely, the head of a division, branch or section.

*Programme strategy.* A programme strategy is a sequence of means of action to be undertaken for the purpose of achieving an objective.

*Relevance.* Relevance is the extent to which an activity, expected accomplishment or strategy is pertinent or significant for achieving the related objective and the extent to which the objective is significant to the problem addressed. Relevance is viewed in the context of the activity's design as well as in the light of the factual situation at the time of evaluation.

*Production of deliverable.* A deliverable is generally considered to have been produced when the service is completed or when the products resulting from a programme activity are made available to the intended primary users (e.g., in the case of a report or a technical publication, when it has been circulated to Member States, interested Governments or other primary users, or in the case of a sales publication, when it is placed on sale).

*Programme.* A programme consists of the activities undertaken by the head of entity.

*Programme framework.* In its resolution [72/266 A](#) (para. 9), the General Assembly decided that the plan outline and the programme plan are the principal policy directives of the United Nations, which serve as the basis for programme planning, budgeting, evaluation and monitoring.

“Programme framework” is used as an alternate umbrella term for the plan outline (part I) and the programme plan and programme performance information (part II).

*Programme manager.* The Secretariat official responsible, within their entity, for the formulation and implementation of a subprogramme.

Delete

*Relevance.* Relevance is the extent to which an activity, planned result or strategy is pertinent or significant for achieving the related objective and the extent to which the objective is significant to the problem addressed. Relevance is viewed in the context of the activity's design as well as in the light of the factual situation at the time of evaluation.

*Results* is a desired outcome involving benefits to end users, typically related to institutional, behavioural or legislative changes, through which the subprogramme, Member State(s) and other stakeholders collectively contribute to progress towards the objective.

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*Existing text**Proposed revision*

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*Subprogramme.* A subprogramme consists of activities within a programme aimed at achieving one or a few closely related objectives as set out in the strategic framework. The subprogramme structure shall correspond, to the extent possible, to an organizational unit, normally at the division level.

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*Subprogramme.* A subprogramme consists of activities within a programme aimed at achieving an objective. The subprogramme structure shall correspond, to the extent possible, to an organizational unit, normally at the division level.

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