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Proposed programme budget for 2026

Programme planning

Proposed programme budget for 2026

Part IV
International cooperation for development

Section 11
United Nations system support for the African Union's Agenda 2063: The Africa We Want

Programme 9
United Nations system support for the African Union's Agenda 2063: The Africa We Want – strategic partnership for progress towards implementation

Commitment to the subsequent implementation plans of Agenda 2063

Contents

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  * A/80/50.

 ** In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the programme plan and programme performance information (part II) is submitted through the Committee for Programme and Coordination for the consideration of the Assembly.

Please recycle

*** In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the post and non-post resource requirements (part III) is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the Assembly.

A. Proposed programme plan for 2026 and programme performance in 2024

Overall orientation

Mandates and background

11.1   The Office of the Special Adviser on Africa supports the Secretary-General in ensuring a coherent and integrated approach to United Nations support for Africa; promoting greater coherence in the work of the United Nations system and the African Union in support of Agenda 2063; following up on the implementation of all relevant global summit and conference outcomes of the United Nations relating to Africa; coordinating and guiding the preparation of Africa-related reports and input; initiating reports on critical issues affecting Africa; monitoring the implementation of Sustainable Development Goal commitments made towards Africa's development; and coordinating global advocacy in support of the African Union's Agenda 2063: The Africa We Want. The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its member States, fostering intraregional integration and promoting international cooperation for the development of Africa. ECA is mandated to operate at the regional and subregional levels to harness United Nations assets and bring them to bear on Africa's priorities. ECA places a special focus on collecting up-to-date and original regional statistics in order to ground its policy research and advocacy in clear objective evidence; promoting policy consensus; and providing capacity development and advisory services. The Department of Global Communications raises international awareness of the economic, political and social situation in Africa, as well as the efforts made by Africa, the United Nations and the international community to promote the economic recovery and sustainable development of the region in pursuit of the goals of the New Partnership for Africa's Development (NEPAD) and the achievement of the Goals. The mandates of the Office, ECA and the Department derive from the priorities established in relevant resolutions and decisions, including General Assembly resolutions 32/197, 57/7, 57/300, 61/296, 66/293 and 76/236 and Economic and Social Council resolutions 671 (XXV) A and 1998/46.

Strategy and external factors for 2026

11.2   In 2024, over 40 per cent of African countries allocated more funds to debt service than to health expenditure (A/79/295), a stark reflection of how debt obligations are undermining the continent's development goals. The programme's strategy for 2026 will focus on promoting initiatives to enhance resilience at all levels through investment in strong country systems and the development of capacities that enable African States to effectively prevent and mitigate the impact of external shocks, address the root causes of debt unsustainability and shift the global financing for development paradigm. To this end, the programme will continue to engage with partners and stakeholders to advance its new narrative on Africa – one that reflects and strengthens Africa's role as a key stakeholder and a vital player in the global arena; that brings to the global debate issues that are key for Africa's development, such as domestic resource mobilization, energy access and digitalization; and that is of Africa and from Africa, to be fully embraced within the United Nations and beyond.

11.3   The implementation of the programme's strategy is guided by the vision of an empowered Africa that drives its own development to fulfil its potential as a continent of hope, opportunities and prosperity, with the support of the international system. The programme will further strengthen its data capacities and knowledge base, to feed advisory services, awareness-raising, communications and advocacy that mobilize the United Nations system, African Member States, international partners, civil society and the private sector at the global and regional levels with regard to the transformative vision of the African Union and in support of the joint implementation of the 2030 Agenda for Sustainable Development and Agenda 2063. In doing so, the programme will aim to foster improved coherence and synergies between the two agendas, through a consistent partnership on the basis of the strategic objectives of the second 10-year implementation plan of Agenda 2063.

11.4   The Office, ECA and the Department of Global Communications will continue to promote the new narrative through coordinated and complementary action in policy analysis and innovation, research and development, advocacy, communications, global and regional coordination, monitoring and evaluation and support for Member States. The strategic agenda, developed in consultation with the Group of African States and other stakeholders, continues to guide the programme activities in six cluster areas identified as key for Africa's development because of their multiplying impact: shifting the paradigm on financing for development; achieving sustainable development to deliver durable peace; governance, resilience and human capital; science, technology and innovation; industrialization, the demographic dividend and trade, with a focus on the African Continental Free Trade Area; and a balanced energy mix and climate adaptation. Considering the crucial role that young people play in the continent's development, special attention will be given to promoting youth-focused policies and proposals under each cluster area.

11.5   With regard to cooperation with other entities at the global, regional, national and local levels, the programme will continue to work closely with African Member States and African Union institutions as its main partners, in particular with the African Union Commission, the secretariat of the African Union Development Agency-NEPAD, the regional economic communities and the African Capacity-Building Foundation. The programme will also work closely with the African Peer Review Mechanism to advance the development goals of Africa and promote good governance, peace, security and sustainable development across the continent. The programme will continue to promote partnerships with an array of Member States, international organizations, civil society, the private sector, academia, think tanks and the African diaspora to enhance common approaches and synergies in their efforts to support Africa's development in the key areas identified in the programme's strategy.

11.6   With regard to inter-agency coordination and liaison, the programme will ensure strategic-level coordination among United Nations entities through the interdepartmental task force on African affairs by identifying priorities for building forward and building better, promoting results-based planning to develop the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development and monitoring the implementation of the agreed plans and priorities. The Regional Collaborative Platform for Africa will ensure operational-level coordination among United Nations entities in the field and with the resident coordinator system.

11.7   With regard to the external factors, the overall plan for 2026 is based on the following planning assumptions:

(a)   African countries continue to guide their priorities towards implementing Agenda 2063;

(b)   International partners continue to support Africa's sustainable development through financial contributions, technical support and policy frameworks that support African ownership and empowerment;

(c)   The partnership between the United Nations and the African Union is further strengthened through the continued implementation of the Joint United Nations-African Union Framework for Enhanced Partnership in Peace and Security, the renewed approach to the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development, and the African Union-United Nations Framework on Human Rights;

(d)   International organizations and partners are committed to the implementation of multi-stakeholder projects and programmes in support of the 2030 Agenda, Agenda 2063 and the priorities of African countries;

(e)   United Nations entities actively engage in the interdepartmental task force on African affairs and the Regional Collaborative Platform for Africa;

(f)   External stakeholders and potential partners, including media organizations, academic institutions, civil society organizations and creative communities, continue to engage with the programme's priorities;

(g)   Member States and partners continue to advocate for and find joint solutions to mitigate the impacts of external shocks on Africa.

11.8   The programme integrates a gender perspective into its operational activities, deliverables and results, as appropriate, including through consultation with the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women), the African Union and specialized civil society organizations. Subprogramme 1 promotes inclusive programme delivery through its analytical and policy documents, as well as its advocacy activities. The Office will collaborate with the African Women Leaders Network to support the participation and leadership of women in all areas of development. Subprogramme 2 enables United Nations support for the implementation of the priorities of the African Union, including the use of sex-disaggregated statistics, and addressing challenges that have an effect on the employment of women. Subprogramme 3 promotes gender equality and the empowerment of women by producing and disseminating communications products, through *Africa Renewal* platforms, that counter stereotypes and discrimination against women, and by promoting a balanced presence of women and men in all its multimedia products, promotional campaigns and events.

11.9   In line with the United Nations Disability Inclusion Strategy, the programme will promote analysis, policy recommendations and proposals that specifically foster the inclusion of persons with disabilities and will take the measures necessary to increase the accessibility of its products and events.

Legislative mandates

11.10   The list below, which was reviewed in the preparation of the proposed programme budget, provides all mandates entrusted to the programme.

General Assembly resolutions

32/197	Restructuring of the economic and social sectors of the United Nations system	69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda)
57/2	United Nations Declaration on the New Partnership for Africa's Development	70/1	Transforming our world: the 2030 Agenda for Sustainable Development
57/7	Final review and appraisal of the United Nations New Agenda for the Development of Africa in the 1990s and support for the New Partnership for Africa's Development	71/254	Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027
57/300	Strengthening of the United Nations: an agenda for further change	76/236	Programme planning
63/1	Political declaration on Africa's development needs	79/211	Ensuring access to affordable, reliable, sustainable and modern energy for all
67/302	Cooperation between the United Nations and the African Union	79/264	Promotion of durable peace through sustainable development in Africa

Security Council resolutions

1197 (1998)	2282 (2016)
2033 (2012)	2457 (2019)

Economic and Social Council resolutions

1998/46	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields	2024/19	Progress in the implementation of General Assembly resolution 75/233 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
2024/5	Social dimensions of the New Partnership for Africa's Development		

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

General Assembly resolutions

53/92; 54/234; 57/296	The causes of conflict and the promotion of durable peace and sustainable development in Africa	74/302; 76/298	Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa
58/233; 79/263	New Partnership for Africa's Development: progress in implementation and international support	75/327	Implementation of the recommendations contained in the report of the Secretary-General on the promotion of durable peace and sustainable development in Africa
66/293	A monitoring mechanism to review commitments made towards Africa's development		

Subprogramme 2
Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063

General Assembly resolution

71/254	Framework for a Renewed United Nations – African Union Partnership on Africa's Integration and Development Agenda 2017–2027

Economic and Social Council resolutions

671 (XXV) A	Establishment of an Economic Commission for Africa

Subprogramme 3
Public information and awareness activities in support of Agenda 2063

General Assembly resolution

79/93 B	Questions relating to information: United Nations global communications policies and activities

Deliverables

11.11   Table 11.1 lists all cross-cutting deliverables of the programme.

Table 11.1
Cross-cutting deliverables for the period 2024–2026, by category and subcategory

Category and subcategory	2024 planned	2024 actual	2025 planned	2026 planned
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)	**4**	**4**	**4**	**4**
Meetings of:				
1. The Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
2. The Committee for Programme and Coordination	1	1	1	1
3. The Fifth Committee	1	1	1	1
4. The Economic and Social Council on items related to Africa's development	1	1	1	1

Category and subcategory	2024 planned	2024 actual	2025 planned	2026 planned
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	**6**	**6**	**6**	**6**
5. Africa Dialogue Series	5	5	5	5
6. Africa Day at the high-level political forum on sustainable development	1	1	1	1
Publications (number of publications)	**1**	**1**	**1**	**1**
7. Outcome document of the Africa Dialogue Series	1	1	1	1
Technical materials (number of materials)	**3**	**3**	**3**	**3**
8. Fact sheets and other technical materials informing discussions for the Africa Dialogue Series	3	3	3	3
D. Communication deliverables				
Digital platforms and multimedia content: one quarterly joint audio product on issues relating to Africa's sustainable development.				

Programme of work

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

Objective

11.12   The objective, to which this subprogramme contributes, is to advance effective implementation of the 2030 Agenda and Agenda 2063 through coherent, integrated and effective United Nations system engagement, global advocacy and strategic partnership with African Member States and the African Union.

Strategy

11.13   To contribute to the objective, the subprogramme will:

(a)   Act as the focal point for the African Union Commission and its agencies at Headquarters; support enhanced collaboration between the United Nations system and the African Union Commission, regional economic communities, the African Union Development Agency-NEPAD, the African Peer Review Mechanism and other African Union communities; and contribute to strengthening the implementation of the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development;

(b)   Coordinate the interdepartmental task force on African affairs and monitor United Nations system support for Africa's sustainable development to promote strategic planning and programming in the United Nations system in Africa in accordance with the priorities of the African Union and African Member States as enshrined in Agenda 2063 and its second 10-year implementation plan;

(c)   Perform horizon scanning and analyse emerging trends, challenges and opportunities in the areas of strategic focus of the programme, as well as develop policy proposals to maximize opportunities and minimize and mitigate identified risks, through the management of data and knowledge, and promote policy innovation initiatives that have the potential to act as multiplier interventions to support Africa's sustainable development;

(d)   Assess commitments made toward Africa's development aligned with the 2030 Agenda and Agenda 2063, applying a cluster-based approach aimed at identifying challenges faced and, when appropriate, propose corrective measures;

(e)   Facilitate intergovernmental deliberations on issues relating to Africa's sustainable development and support African Member States in their participation in intergovernmental processes;

(f)   Develop and implement communication and global advocacy strategies in support of Agenda 2063, in coordination with subprogrammes 2 and 3;

(g)   Promote strategic partnerships with African Member States and African Union institutions, leveraging United Nations knowledge and capacities through technical cooperation with United Nations agencies, funds and programmes regarding flagship initiatives and projects;

(h)   Implement a fellowship programme for young African scholars and engage in new initiatives with partners to strengthen institutional capacities in policy analysis, design and monitoring.

11.14   The above-mentioned work is expected to result in:

(a)   Empowerment of African Member States to mobilize increased domestic resources for Africa's development and maximize their impact through targeted data and evidence-based policies;

(b)   Strengthened cooperation between the United Nations system and the African Union and other African institutions, as well as increased complementarity of their activities in support of the implementation of the 2030 Agenda and Agenda 2063;

(c)   A more coherent and integrated approach by the United Nations system support for Africa to challenges affecting Africa's development that includes and addresses existing gaps and leverages opportunities through impact-focused priorities with a multiplying impact;

(d)   Stronger alignment of intergovernmental discussions with the priorities of African countries and the African Union, as well as increased integration of African perspectives into global debates and decisions;

(e)   Greater accountability of stakeholders in the implementation of commitments to Agenda 2063 and the 2030 Agenda;

(f)   Increased awareness and understanding of the international community of the perspective of the African Union and the realities and priorities of African countries.

Programme performance in 2024

African policymakers equipped to assess the interlinkages between governance, financing and country systems to promote sustainable development and durable peace

11.15   Advancing durable peace and sustainable development in Africa remains a priority in addressing the continent's interrelated challenges. Governance, financing and country systems are critical levers for ensuring stability, promoting growth and mitigating the risks of armed conflict. Recognizing the complex interplay between these factors, the subprogramme developed a conceptual framework to provide African government officials with actionable insights to strengthen governance and development practices. This work was informed by the subprogramme's key knowledge production outputs across the past three years. Building on this groundwork, the subprogramme launched an innovative self-paced online training course in 2024. Through a flexible learning format and by integrating theoretical foundations with practical data-driven analysis tools, the course gave participants a holistic understanding of leveraging governance, financing and country systems to address peace and development challenges. Since its launch, the course has reached officials from 26 countries across Africa. Early results from pre- and post-course assessments demonstrated a 30 per cent increase in participants' knowledge, highlighting the effectiveness of the training in equipping decision makers with the skills and understanding necessary to integrate the interlinked conceptual framework into policymaking.

11.16   Progress towards the objective is presented in the performance measure below (see table 11.2).

Table 11.2
Performance measure

| 2022 (actual)	2023 (actual)	2024 (actual)
–	–	Policymakers from across Africa strengthened their knowledge and skills related to the interlinkages between governance, financing and country systems to promote sustainable development and durable peace

Result 1: strong country systems for development, social cohesion and peace and stability in Africa

Programme performance in 2024 and target for 2026

11.17   The subprogramme's work contributed to 19 African States achieving an e-government development index score of "high" or "very high" and also contributed to the design and adoption of the African Digital Compact in support of e-government development in Africa. Due to the discontinuation of data production for the source previously used to assess progress, the subprogramme has updated the performance measure from the number of African States that have a whole-of-government approach to public sector digital transformation to the number of African states with high or very high e-government development index scores. The actual and planned figures therefore reflect the updated performance measure.

11.18   Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 11.I).

Figure 11.I
Performance measure: number of African States with high or very high e-government development index scores (cumulative)
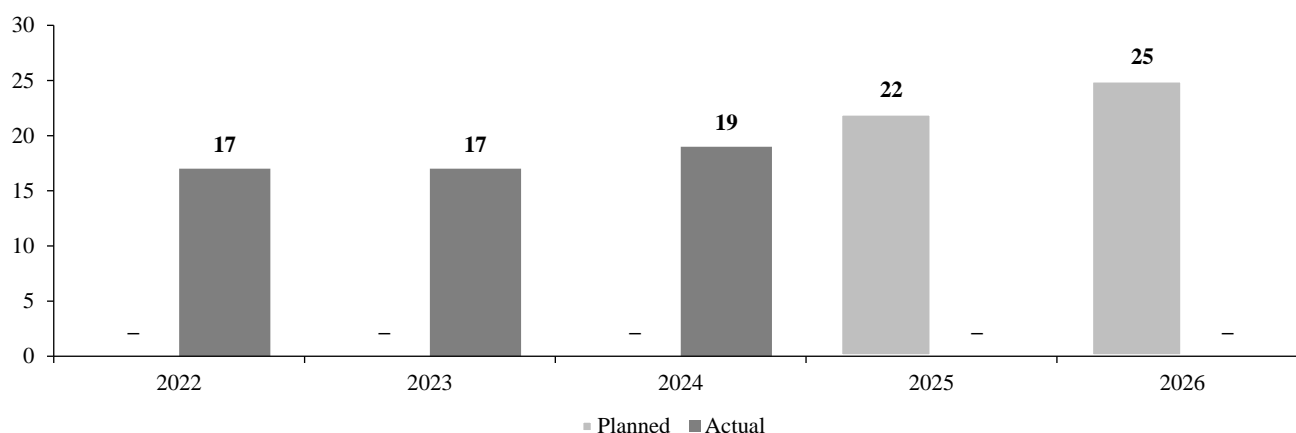
Result 2: digital solutions to transform financial systems and manage debt in Africa

Programme performance in 2024 and target for 2026

11.19   The subprogramme's work contributed to the African Union Commission presenting for consideration a formal proposal for the creation of an alliance on domestic resource mobilization, which did not meet the planned target. The target was not met because it was decided to adopt a different strategy for the establishment of the alliance, which required additional procedural steps that could not be completed in 2024.

11.20   Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 11.3).

Table 11.3
Performance measure

2022 (actual)	2023 (actual)	2024 (actual)	2025 (planned)	2026 (planned)
ECA Conference of Ministers expressed concern that the continent's debt vulnerabilities had been exacerbated by insufficient domestic resource mobilization (resolution 982 (LIV))	General Assembly adopted specific recommendations to advance domestic resource mobilization and unlock financing for accelerating the achievement of the Sustainable Development Goals (resolution 78/262)	The African Union Commission agreed to the proposed creation of an alliance on domestic resource mobilization and presented it to the seventh Specialized Technical Committee on Finance, Monetary Affairs, Economic Planning and Integration	Domestic resource mobilization alliance members adopt a road map targeting inefficient public spending, inefficient tax incentives, trade mispricing and tax administration deficiencies, leveraging digital solutions to strengthen national domestic resource mobilization systems	Building on the outcomes of the Fourth International Conference on Financing for Development, African countries begin implementing integrated measures to address key development challenges, with coordinated support from the United Nations system and partners

Result 3: policy ecosystems to equip the workforce of Africa in a global digital economy

Proposed programme plan for 2026

11.21   The youth of Africa, the fastest-growing demographic globally, are projected to make up 85 per cent of the global workforce by 2050, presenting a key opportunity for African States to harness a global digital economy to fuel the continent's transformation. However, 95 per cent of employed young Africans work in the informal sector (International Labour Organization, 2023), which presents a significant challenge to realizing this goal. To drive transformative growth and enhance resilience, Africa must shift its economies and supply chains towards high-value services and industries. This requires strong education in science, technology, engineering and mathematics, as well as robust science, technology and innovation ecosystems, to integrate young Africans into the formal sector, supported by policies that recognize the interconnectedness of decent jobs, education and social protection. To foster sustainable socioeconomic transformation, indigenous knowledge and models should be embraced and aligned within broader development frameworks.

Lessons learned and planned change

11.22   The lesson for the subprogramme was the need to foster integrated policy ecosystems to equip the African workforce in a global digital economy, with focus on science, technology and innovation ecosystems; science, technology, engineering and mathematics education; decent jobs; and context-specific social protection models. Achieving this will require strong institutions, with an emphasis on robust domestic resource mobilization and the effective management of financial flows. In applying this lesson, the subprogramme will utilize its advisory, advocacy, monitoring and coordination functions to engage stakeholders in developing such policy approaches.

11.23   Expected progress towards the objective is presented in the performance measure below (see figure 11.II).

Figure 11.II
Performance measure: number of African countries that have developed and operationalized a national strategy for youth employment (cumulative)
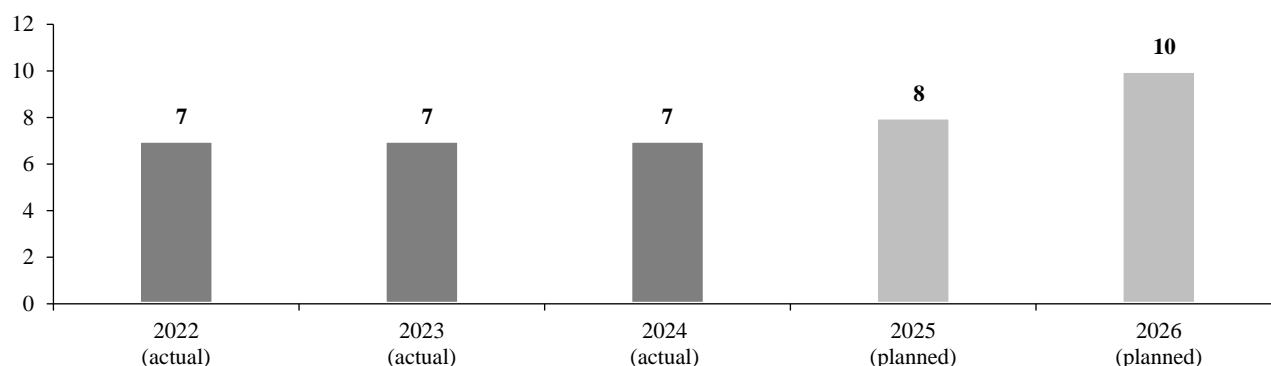
Note: The actual numbers for 2022, 2023 and 2024 reflect the latest available data.

Deliverables

11.24   Table 11.4 lists all deliverables of the subprogramme.

Table 11.4
Subprogramme 1: deliverables for the period 2024–2026, by category and subcategory

Category and subcategory	2024 planned	2024 actual	2025 planned	2026 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	**3**	**3**	**4**	**3**
1. Report of the Secretary-General to the General Assembly on Africa's development	1	1	1	1
2. Report of the Secretary-General to the General Assembly and the Security Council on the promotion of durable peace and sustainable development in Africa	1	1	1	1
3. Biennial report of the Secretary-General to the General Assembly on the review of the implementation of commitments towards Africa's development	–	–	1	–
4. Report of the Secretary-General to the Committee for Programme and Coordination on the United Nations system support for Agenda 2063	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	**3**	**3**	**3**	**3**
5. Meetings of the General Assembly	3	3	3	3
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	**–**	**–**	**1**	**1**
6. Fellowship programme for young African scholars to enhance their capacity in policy research, analysis and advocacy	–	–	1	1
Seminars, workshops and training events (number of days)	**12**	**21**	**12**	**12**
7. Workshops on Africa's sustainable development, peace and security	6	10	6	6
8. Seminars of the research network	6	11	6	6
Publications (number of publications)	**20**	**20**	**22**	**22**
9. On Africa's sustainable development, including financing for development, promotion of durable peace, governance, resilience and human capital, science, technology and innovation, industrialization, and energy and climate action	20	20	22	22

Category and subcategory	2024 planned	2024 actual	2025 planned	2026 planned
Technical materials (number of materials)	**11**	**12**	**11**	**11**
10. On Africa's sustainable development, including financing for development, promotion of durable peace, governance, resilience and human capital, science, technology and innovation, industrialization, and energy and climate action	10	11	10	10
11. Online training course on links between peace and development	1	1	1	1

C. Substantive deliverables

Consultation, advice and advocacy: consultations and strategic-level coordination with African Union institutions; consultations on an annual results-oriented workplan for the interdepartmental task force on African affairs; evidence-based and data-driven advice and policy proposals provided to United Nations leadership and African Member States, including monthly briefings focused on trends, foresight and policy analysis, as well as quarterly briefings and materials in support of the participation of African Member States in intergovernmental processes; and advocacy products focused on the prioritization of policy proposals aimed at supporting Africa's transformational agenda, including panels, round tables and side events during the Economic and Social Council youth forum, the high-level political forum on sustainable development and other major United Nations conferences aimed at an audience of approximately 200 participants (government and academia) for each advocacy event, and at least 4 advocacy videos.

Databases and substantive digital materials: online knowledge repository with digital copies of the work of the Office of the Special Adviser on Africa in at least 4 official languages of the United Nations; United Nations monitoring mechanism database; data on United Nations action in Africa made available to complement the Office's reporting mandate; database of African think tanks and non-governmental organizations; and online country dashboards for African members of the Security Council and the Peacebuilding Commission.

D. Communication deliverables

Outreach programmes, special events and information materials: awareness-raising events, including the Africa's Youth Voices initiative; and outreach campaigns, including audiovisual materials on key issues affecting Africa's sustainable development.

External and media relations: press releases, press conferences and media dialogues on issues relating to Africa's sustainable development, peace and security and human rights in Africa.

Digital platforms and multimedia content: Office of the Special Adviser on Africa website and social media with updated content in at least 4 official languages of the United Nations; multimedia documents in all United Nations official languages; and communication and multimedia content that meet the full accessibility standards issued by the Office.

Subprogramme 2
Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063

Objective

11.25   The objective, to which this subprogramme contributes, is to accelerate the integrated implementation of Agenda 2063 and the 2030 Agenda through United Nations system-wide coherence and collaboration and to enhance capacities of African Union organs and agencies, in particular the African Union Commission, the African Union Development Agency-NEPAD and the regional economic communities, at the regional and subregional levels.

Strategy

11.26   To contribute to the objective, the subprogramme will:

(a)   Conduct policy research and analysis on African Union priorities and transboundary issues relevant to Africa's regional transformation and integration, and disseminate the findings across the five subregions of Africa;

(b)   Provide technical assistance and advisory services within the framework of Agenda 2063 and the 2030 Agenda, taking into account the United Nations-African Union cooperation frameworks and the African Union strategic priorities, including the second 10-year implementation plan of Agenda 2063;

(c) Support the African Union Development Agency-NEPAD in the context of continental priorities in collaboration with subprogrammes 1 and 2, and build the capacity of subregional entities to formulate strategies for the integrated implementation of development priorities of regional economic communities and intergovernmental organizations in collaboration with ECA subprogrammes;

(d) Work under the architecture of the Regional Collaborative Platform for Africa, with the opportunity and issue-based coalitions, to promote coherent United Nations system-wide support for the African Union and for resident coordinators and United Nations country teams towards the realization of Agenda 2063 and the 2030 Agenda.

11.27   The above-mentioned work is expected to result in:

(a) Increased and more effective United Nations support for the African Union and its development priorities as reflected in Agenda 2063;

(b) Development and implementation by Member States of their national development priorities, aligned with global and regional frameworks on sustainable development.

Programme performance in 2024

Member States access digital platforms and other instruments to operationalize the second 10-year implementation plan of Agenda 2063

11.28   In 2024, States members of the African Union endorsed the second 10-year implementation plan of Agenda 2063, reflecting their collective commitment to advancing sustainable and inclusive development across the continent. With a view to supporting member States in operationalizing the implementation plan, the subprogramme, through the African Union-United Nations technical working group on the preparation and monitoring of the second 10-year implementation plan, supported the development of numerous instruments, including: (a) a digital platform for translating the goals of the implementation plan into actionable plans at the national level; (b) a domestic resource mobilization strategy; (c) a communication strategy; and (d) a handbook containing a monitoring and evaluation framework and core indicators, providing a standardized measurement system for monitoring and evaluating progress on the implementation plan. These tools will enable member States to tailor implementation of the plan to their unique contexts while remaining aligned with continental objectives.

11.29   Progress towards the objective is presented in the performance measure below (see table 11.5).

Table 11.5
Performance measure

2022 (actual)	2023 (actual)	2024 (actual)
–	The recommendations from the evaluation of the first 10-year implementation plan of Agenda 2063 were validated by the African Union and informed the development of the second 10-year implementation plan	The second 10-year implementation plan of Agenda 2063 was endorsed by States members of the African Union Member States have access to numerous tools and instruments to operationalize the implementation plan at the national and subnational levels

Planned results for 2026

Result 1: accelerated progress towards the 2030 Agenda and Agenda 2063 at the regional, subregional and national levels through an integrated approach

Programme performance in 2024 and target for 2026

11.30 The subprogramme's work contributed to the adoption of 10 additional integrated initiatives at the regional level to accelerate progress towards the 2030 Agenda and Agenda 2063, for a total of 13 such initiatives, which exceeded the planned target of 6 initiatives.

11.31 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 11.III).

Figure 11.III
Performance measure: number of integrated initiatives adopted by national or subnational authorities or at the regional level to accelerate progress towards the 2030 Agenda and Agenda 2063 (cumulative)
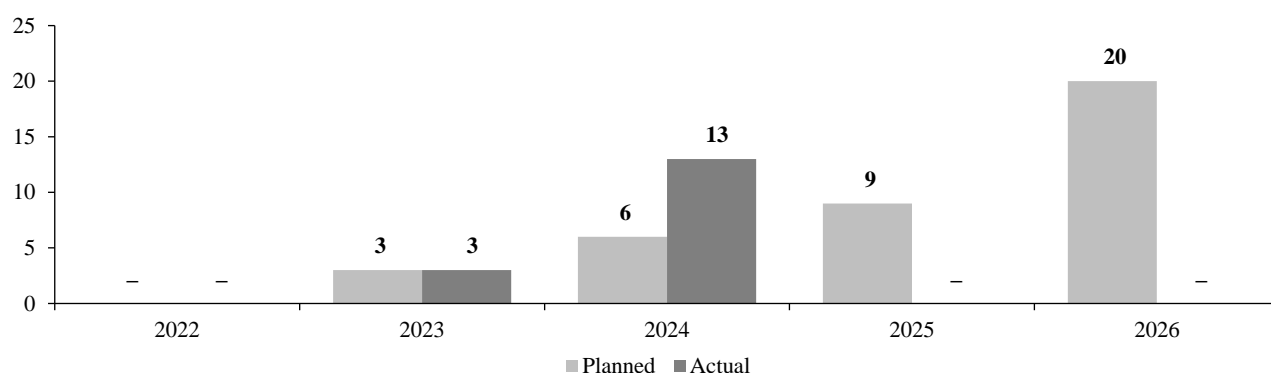
Result 2: long-term strategies for debt management in Africa

Programme performance in 2024 and target for 2026

11.32 The subprogramme's work contributed to progress towards the development of longer-term strategies to manage debt in an integrated manner, including through support to Member States in identifying priority focus areas, making efforts to improve tax systems and exploring debt swaps to create fiscal space.

11.33 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 11.IV).

Figure 11.IV
Performance measure: number of Economic Commission for Africa member States that develop longer-term strategies to manage debt in an integrated manner
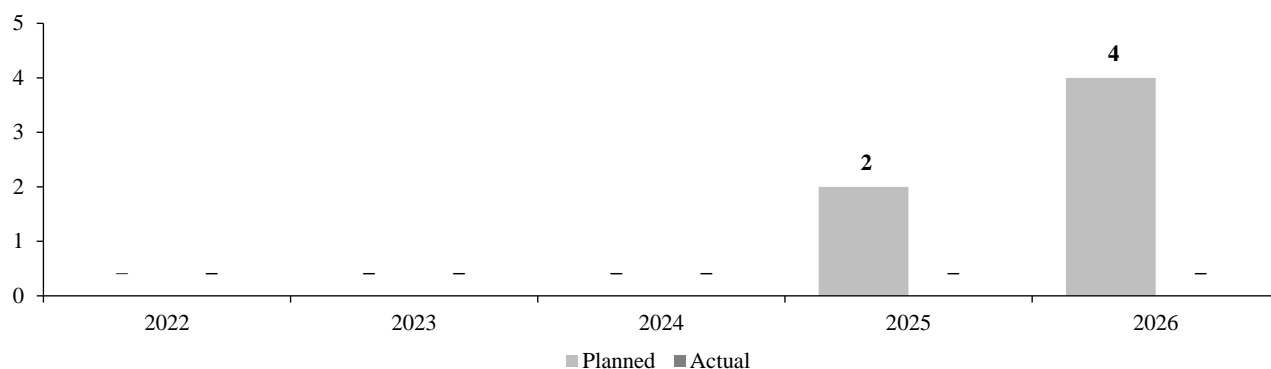
Result 3: strengthened responsiveness and accountability of public institutions

Proposed programme plan for 2026

11.34   During 2020 and 2021, the subprogramme carried out five subregional studies in Africa on the interlinkages between development, peace and security, human rights and humanitarian affairs. The overall findings of the studies indicated that governance was the foundation of these interconnections. The second 10-year implementation plan of Agenda 2063 of the African Union outlines seven key ambitions, referred to as "moonshots", including the need for more responsive public institutions (moonshot 3). The implementation plan underscores lessons from the first decade of implementation, emphasizing the importance of accountability, democracy, justice and human rights in governance. It also calls for strengthening the capacity of public servants to build resilient and responsive institutions that serve African citizens effectively.

Lessons learned and planned change

11.35   The lesson for the subprogramme was the need to foster greater collaboration among United Nations entities to support Member States in advancing the strategic objectives outlined under moonshot 3 of the second 10-year implementation plan of Agenda 2063. In applying the lesson, the subprogramme will work to bring entities across the United Nations system together, through relevant opportunity- and issue-based coalitions under the Regional Collaborative Platform for Africa, to promote knowledge-sharing on good governance practices, build the capacity of national governance and electoral institutions on accountability and sound policymaking, and strengthen participatory approaches in the implementation of local development programmes. The efforts will enable Member States to design and implement targeted initiatives to strengthen the responsiveness and effectiveness of their public institutions.

11.36   Expected progress towards the objective is presented in the performance measure below (see figure 11.V).

Figure 11.V
Performance measure: number of national initiatives launched by member States to strengthen responsiveness and accountability of public institutions (cumulative)
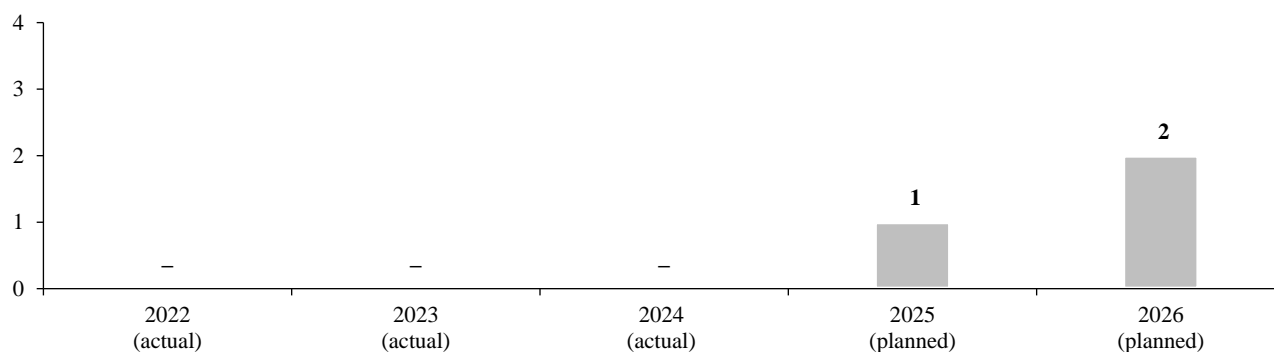
Deliverables

11.37   Table 11.6 lists all deliverables of the subprogramme.

Table 11.6
Subprogramme 2: deliverables for the period 2024–2026, by category and subcategory

Category and subcategory	2024 planned	2024 actual	2025 planned	2026 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	**3**	**3**	**4**	**4**
Reports on:				
1. United Nations support for the African Union and its NEPAD programme to the Conference of African Ministers of Finance, Planning and Economic Development	1	1	1	1
2. The annual session of the Regional Collaborative Platform for Africa (expert body)	1	1	1	1
3. The retreat of the Regional Collaborative Platform for Africa and joint secretariat (expert body)	1	1	2	2
Substantive services for meetings (number of three-hour meetings)	**18**	**16**	**16**	**16**
4. Meeting of the Conference of Ministers	1	1	1	1
5. Africa Regional Forum on Sustainable Development	1	1	1	1
6. Retreat of the Regional Collaborative Platform for Africa and joint secretariat	8	6	6	6
7. Meetings on capacity development and partnerships related to Agenda 2063 and the 2030 Agenda	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	**2**	**2**	**1**	**2**
8. On the African Union and its agencies including the African Union Development Agency-NEPAD	2	2	1	2
Seminars, workshops and training events (number of days)	**4**	**3**	**9**	**9**
9. Workshops relating to debt, climate, energy and governance	4	3	9	9
Publications (number of publications)	**4**	**6**	**4**	**5**
10. Progress report of the Regional Collaborative Platform for Africa	1	1	1	1
11. Progress report of the African Union-United Nations frameworks and initiatives	1	2	–	1
12. On topics specific to the work of the Regional Collaborative Platform for Africa	–	–	–	1
13. On Agenda 2063 and the 2030 Agenda	1	2	–	1
14. On topics relating to African Union organs and agencies	1	1	–	1
15. On topics relating to Africa's development issues regarding debt, energy, climate change and governance	–	–	3	1
Technical materials (number of materials)	**2**	**4**	**3**	**4**
16. On African development issues, including debt, climate, energy and governance	1	2	2	2
17. On implementation of Agenda 2063 and the 2030 Agenda	1	2	1	2

C. Substantive deliverables

Consultation, advice and advocacy: advisory services, upon request, relating to integrated implementation of Agenda 2063 and the 2030 Agenda for ECA member States, the African Union Commission, the African Union Development Agency-NEPAD and the six regional economic communities; and advocacy relating to capacity-building support for the African Union in the context of United Nations-African Union frameworks.

D. Communication deliverables

Outreach programmes, special events and information materials: pamphlets, booklets and celebrations and commemorations of special events and exhibits.

Digital platforms and multimedia content: website on the work of the subprogramme.

Subprogramme 3
Public information and awareness activities in support of Agenda 2063

Objective

11.38   The objective, to which this subprogramme contributes, is to achieve the informed understanding and engagement of a global audience in support of the economic, political and social development of Africa.

Strategy

11.39   To contribute to the objective, the subprogramme will:

(a)   Develop global comprehensive editorial plans on priority issues affecting Africa, including by generating support in Africa and beyond for the African Union Development Agency-NEPAD and the implementation of Agenda 2063 and the 2030 Agenda, as well as the work of subprogrammes 1 and 2 and their advocacy strategies. This is under the umbrella of the strategy of the Africa Section of the Department of Global Communications and in line with the global communications strategy;

(b)   Produce external communications content, including through the *Africa Renewal* digital platforms, media advisories and other public information, for use by external media, both African and international, and provide external communications support to the Office;

(c)   Produce or translate select content into languages such as French and Kiswahili.

11.40   The above-mentioned work is expected to result in enhanced awareness of key thematic issues of the African Union Development Agency-NEPAD and other issues relating to economic recovery and sustainable development in Africa.

Programme performance in 2024

Africa on the global stage: innovative solutions for Africa at the Sustainable Development Goals media zone

11.41   In September 2024, during the high-level week of the seventy-ninth session of the General Assembly, the subprogramme organized a weeklong discussion series in the Sustainable Development Goals media zone, entitled "Africa renewal: spotlight on the Sustainable Development Goals". The discussions focused on themes critical to Africa, including gender equality, addressing hate speech, financing for climate action and the debt challenge. The series, which provided a global platform for African leaders and activists, culminated in a youth town hall that was produced in collaboration with the African Union and the British Broadcasting Corporation (BBC) World Service and featured the Special Envoy on Youth of the African Union, along with youth advocates from across the continent. The town hall served to amplify the voices of African youth on climate action and economic development. On 30 September, the Africa youth town hall aired on the BBC "Focus on Africa" programme. The subprogramme also secured media partnerships with other broadcasters, helping to further expand audience engagement with the discussion series.

11.42   Progress towards the objective is presented in the performance measure below (see table 11.7).

Table 11.7
Performance measure

2022 (actual)	*2023 (actual)*	*2024 (actual)*
–	–	Innovative solutions for Africa and African youth perspectives amplified by international, regional and national media, including BBC Africa, CNN and News Central (Nigeria)

Planned results for 2026

Result 1: increased awareness of the general public on peace and security issues in Africa

Programme performance in 2024 and target for 2026

11.43   The subprogramme's work contributed to 221 plays of *Africa Renewal* audio stories on peace and security issues, which did not meet the planned target of 7,000 audio plays. The target was not met as the subprogramme determined that audio plays did not fully and accurately capture consumption trends across the African continent. The subprogramme therefore pivoted to multimedia content, including videos and webinars, to increase awareness among the general public on peace and security issues in Africa, which contributed to 15,488 multimedia plays in 2024.

11.44   Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 11.VI).

Figure 11.VI
Performance measure: number of plays of *Africa Renewal* audio stories on peace and security issues[a] (annual)
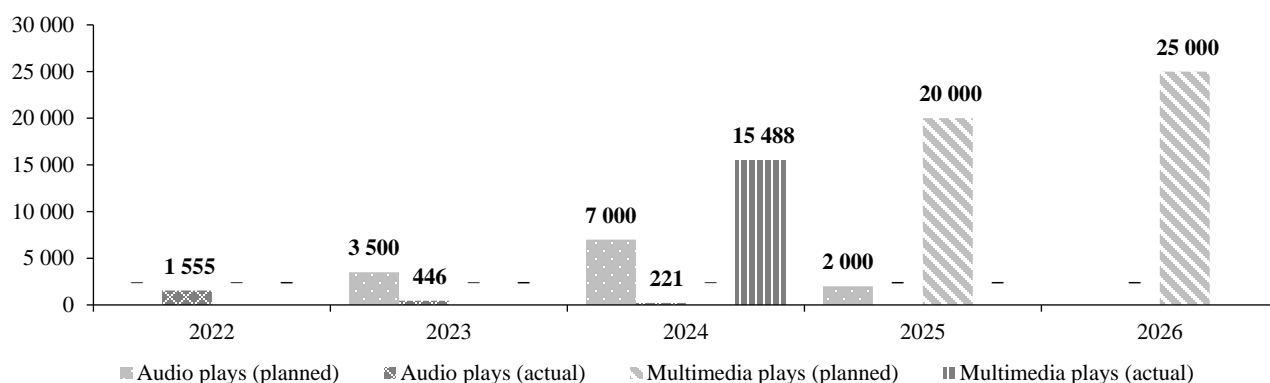
[a] Figures for 2024 (actual), 2025 (planned) and 2026 (planned) have been updated to also reflect the number of multimedia plays, in addition to the number of audio plays.

Result 2: engagement of the general public on Africa's debt burden and potential solutions

Programme performance in 2024 and target for 2026

11.45   The subprogramme's work contributed to 47,061 views generated for 30 articles and multimedia stories, which exceeded the planned target of 47,000 views.

11.46   Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 11.VII).

Figure 11.VII
Performance measure: increased engagement of the general public on Africa's debt burden and potential solutions (annual)

Number of articles published (planned) — Number of articles published (actual)
Number of views (planned) — Number of views (actual)
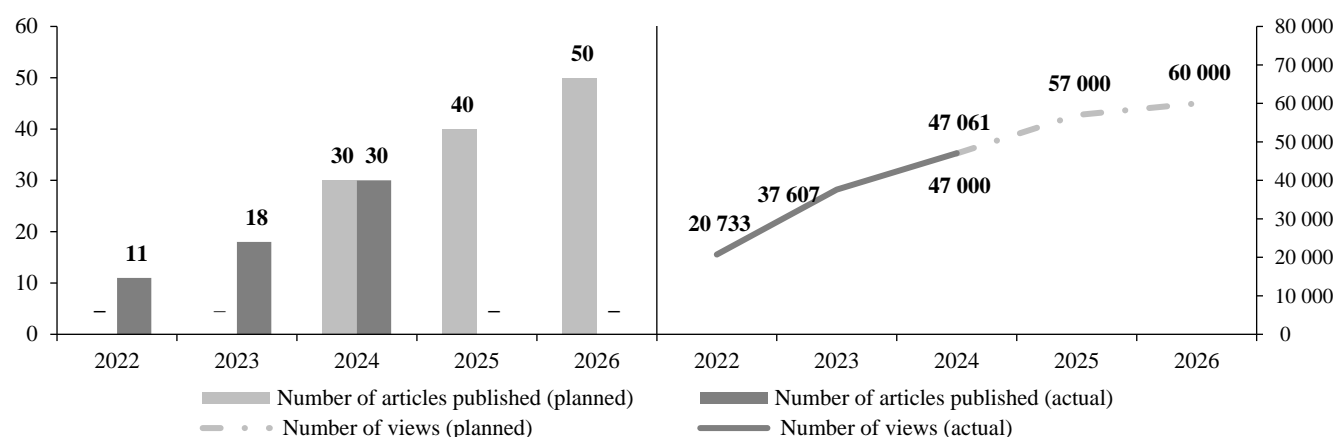
Result 3: strengthened outreach by media partners on education, decent jobs and social protection in Africa

Proposed programme plan for 2026

11.47   The subprogramme will work in collaboration with subprogrammes 1 and 2 and the African Union to increase awareness of policies that enable the vulnerable to be protected and to thrive while reducing inequalities among the most vulnerable, including women, especially rural women, the elderly and those living with disabilities. Through multimedia content, outreach and partnerships, the subprogramme will highlight solutions to providing equitable education for all, the need for decent jobs on the African continent and how to support domestic resource mobilization to reduce poverty, as well as social protection issues such as gender equality and access to adequate healthcare across the continent.

Lessons learned and planned change

11.48   The lesson for the subprogramme was to better target media partners to engage with content showcased on the *Africa Renewal* platform and to better tailor content for media partner digital platforms. In applying this lesson, the subprogramme will focus on engaging national, regional and international media to increase the awareness of the general public of education, decent jobs and social protection as a means to achieving a sustainable future.

11.49   Expected progress towards the objective is presented in the performance measure below (see figure 11.VIII).

Figure 11.VIII
Performance measure: number of media partners engaged in the distribution of *Africa Renewal* content
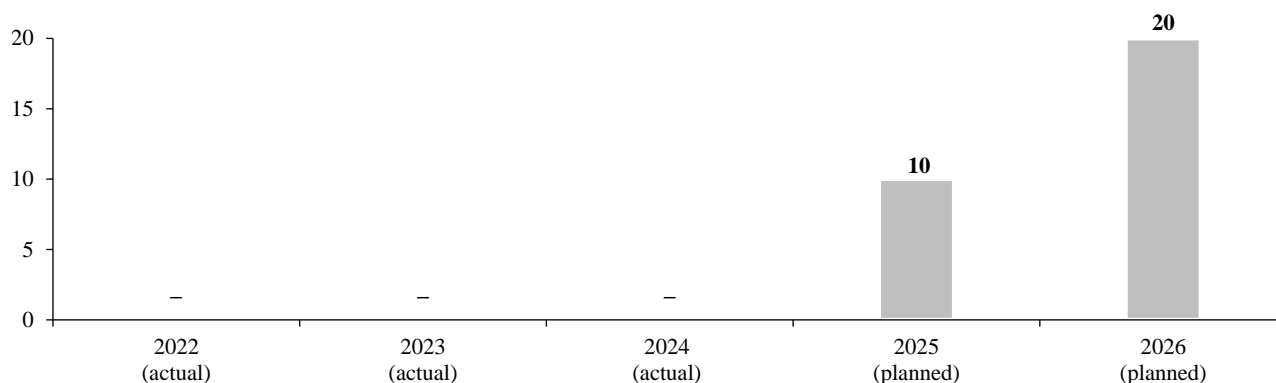
Deliverables

11.50   Table 11.8 lists all deliverables of the subprogramme.

Table 11.8
Subprogramme 3: deliverables for 2026, by category and subcategory

Category and subcategory

D. Communication deliverables

Outreach programmes, special events and information materials: outreach to major media houses in Africa and other countries, education institutions, civil society organizations and creative communities to amplify *Africa Renewal* content for wider distribution and dissemination; 4 webinars with key stakeholders covering issues related to youth, financial architecture, gender equality, and peace and security; external communications products relating to the annual Africa Dialogue Series, the Commission on the Status of Women, the Economic and Social Council youth forum, the General Assembly and African Union flagship events; contributions to the work of the Regional Collaborative Platform for Africa and the interdepartmental task force on African affairs; and publicity in support of international, regional and local initiatives and campaigns that foster or have an impact on Africa's economic and social development.

External and media relations: media round tables; content tailored to specific media outlets interested in Africa's development for syndication or citation and in including relevant information on United Nations support for Africa in their own materials; international, regional and local initiatives and campaigns that foster or affect Africa's economic and social development; and public information material, including media advisories.

Digital platforms and multimedia content: multimedia content for the *Africa Renewal* website and social media accounts, monthly curated newsletters and a mobile phone application.

B.   Proposed post and non-post resource requirements for 2026

Overview

11.51   The proposed regular budget resources for 2026, including the breakdown of resource changes, as applicable, are reflected in tables 11.9 to 11.11.

Table 11.9
Overall: evolution of financial resources by object of expenditure
(Thousands of United States dollars)

| Object of expenditure | 2024 expenditure | 2025 approved | Changes | | | | | 2026 estimate |
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Posts	7 822.8	8 885.7	71.3	–	–	71.3	0.8	8 957.0
Other staff costs	6.4	196.7	–	–	22.3	22.3	11.3	219.0
Hospitality	–	1.8	–	–	–	–	–	1.8
Consultants	17.0	102.2	–	–	(49.6)	(49.6)	(48.5)	52.6
Experts	185.3	299.3	–	–	(8.0)	(8.0)	(2.7)	291.3
Travel of staff	155.8	268.1	–	–	(1.9)	(1.9)	(0.7)	266.2
Contractual services	282.2	581.7	–	–	(20.0)	(20.0)	(3.4)	561.7
General operating expenses	49.8	37.0	–	–	–	–	–	37.0
Supplies and materials	–	4.2	–	–	(2.4)	(2.4)	(57.1)	1.8
Furniture and equipment	30.0	27.1	(2.4)	–	12.3	9.9	36.5	37.0
Improvement of premises	0.5	–	–	–	–	–	–	–
Grants and contributions	22.4	332.0	–	321.4	47.3	368.7	111.1	700.7
Total	**8 572.2**	**10 735.8**	**68.9**	**321.4**	**0.0**	**390.3**	**3.6**	**11 126.1**

Table 11.10
Overall: proposed posts and post changes for 2026
(Number of posts)

	Number	Details
Approved for 2025	45	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 2 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL
Proposed for 2026	45	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 2 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL

Note: The following abbreviations are used in tables and figures: GS (OL), General Service (Other level); GS (PL), General Service (Principal level); LL, Local level; USG, Under-Secretary-General.

Table 11.11
Overall: proposed posts by category and grade
(Number of posts)

Category and grade	2025 approved	Changes					2026 proposed
		Technical adjustments	New/expanded mandates	Other	Total		
Professional and higher							
USG	1	–	–	–	–		1
D-2	1	–	–	–	–		1
D-1	2	–	–	–	–		2
P-5	6	–	–	–	–		6
P-4	10	–	–	–	–		10
P-3	13	–	–	–	–		13
P-2/1	2	–	–	–	–		2
Subtotal	**35**	**–**	**–**	**–**	**–**		**35**
General Service and related							
GS (PL)	1	–	–	–	–		1
GS (OL)	8	–	–	–	–		8
LL	1	–	–	–	–		1
Subtotal	**10**	**–**	**–**	**–**	**–**		**10**
Total	**45**	**–**	**–**	**–**	**–**		**45**

11.52 Additional details on the distribution of the proposed resources for 2026 are reflected in tables 11.12 to 11.14 and figure 11.IX.

11.53 As shown in tables 11.12 (1) and 11.13, the overall resources proposed for 2026 amount to $11,126,100, reflecting a net increase of $390,300 (or 3.6 per cent) compared with the approved budget for 2025. Resource changes result from technical adjustments and new and expanded mandates. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Table 11.12
Overall: evolution of financial resources by source of funding, component and subprogramme
(Thousands of United States dollars)

(1) *Regular budget*

Component/subprogramme	2024 expenditure	2025 approved	Changes					2026 estimate
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
A. Executive direction and management	1 679.3	2 776.2	68.9	321.4	–	390.3	14.1	3 166.5
B. Programme of work								
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	4 546.5	5 350.1	–	–	–	–	–	5 350.1
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	876.1	1 133.2	–	–	–	–	–	1 133.2

Component/subprogramme	2024 expenditure	2025 approved	Changes						2026 estimate
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
3. Public information and awareness activities in support of Agenda 2063	1 470.3	1 476.3	–	–	–	–	–	1 476.3
Subtotal, B	**6 892.9**	**7 959.6**	**–**	**–**	**–**	**–**	**–**	**7 959.6**
Subtotal, 1	**8 572.2**	**10 735.8**	**68.9**	**321.4**	**–**	**390.3**	**3.6**	**11 126.1**

(2) *Extrabudgetary*

Component/subprogramme	2024 expenditure	2025 estimate			Change	Percentage	2026 estimate
A. Executive direction and management	434.1	441.0			–	–	441.0
B. Programme of work							
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	27.0	170.0			–	–	170.0
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	–	–			–	–	–
3. Public information and awareness activities in support of Agenda 2063	–	–			–	–	–
Subtotal, B	**27.0**	**170.0**			**–**	**–**	**170.0**
Subtotal, 2	**461.1**	**611.0**			**–**	**–**	**611.0**
Total (1+2)	**9 033.3**	**11 346.8**			**390.3**	**3.4**	**11 737.1**

Table 11.13
Overall: proposed posts for 2026 by source of funding, component and subprogramme
(Number of posts)

Regular budget

Component/subprogramme	2025 approved	Changes				2026 proposed
		Technical adjustments	New/expanded mandates	Other	Total	
A. Executive direction and management	13	–	–	–	–	13
B. Programme of work						
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	20	–	–	–	–	20
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	5	–	–	–	–	5
3. Public information and awareness activities in support of Agenda 2063	7	–	–	–	–	7
Subtotal, B	**32**	**–**	**–**	**–**	**–**	**32**
Total	**45**	**–**	**–**	**–**	**–**	**45**

Table 11.14
Overall: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2024 expenditure	2025 approved	Changes					2026 estimate
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	7 822.8	8 885.7	71.3	–	–	71.3	0.8	8 957.0
Non-post	749.4	1 850.1	(2.4)	321.4	–	319.0	17.2	2 169.1
Total	**8 572.2**	**10 735.8**	**68.9**	**321.4**	**–**	**390.3**	**3.6**	**11 126.1**
Post resources by category								
Professional and higher		35	–	–	–	–	–	35
General Service and related		10	–	–	–	–	–	10
Total		**45**	**–**	**–**	**–**	**–**	**–**	**45**

Figure 11.IX
Distribution of proposed resources for 2026
(Number of posts/thousands of United States dollars)
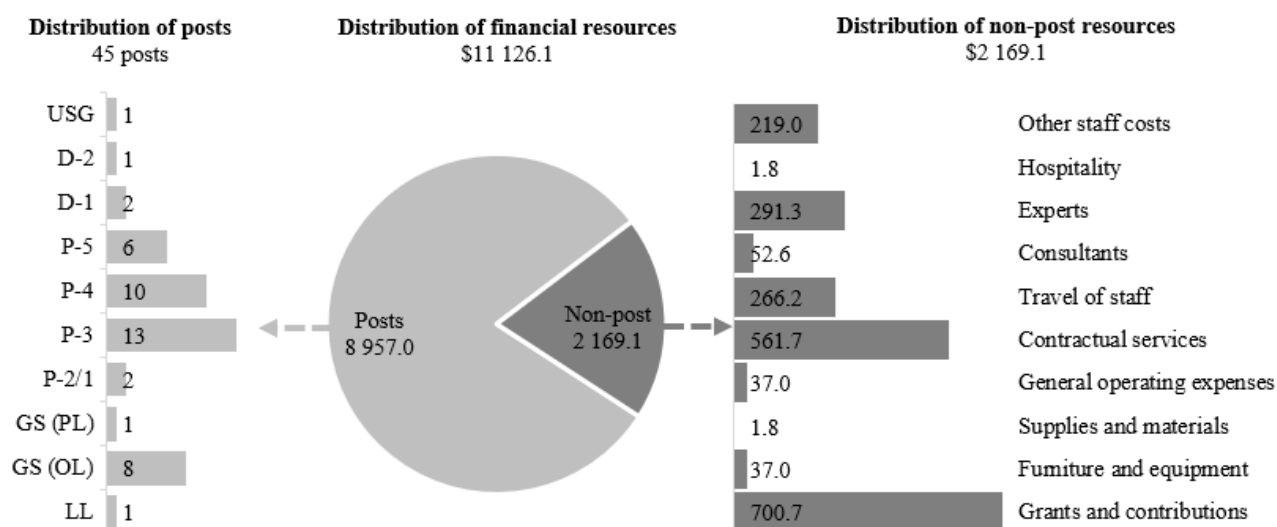
Explanation of variances by factor, component and subprogramme

Overall resource changes

Technical adjustments

11.54   As shown in table 11.12 (1), resource changes reflect a net increase of $68,900 under executive direction and management, as follows: an increase of $71,300 under posts relates to the higher provision at continuing vacancy rates for one post of Associate Administrative Officer (P-2) established in 2025 pursuant to General Assembly resolution 78/263, which was subject to a 50 per cent vacancy rate in accordance with the established practice for newly established posts. The increase would be offset in part by a decrease of $2,400 under furniture and equipment, which relates

to the removal of non-recurrent provisions associated with the establishment of the post that were approved for 2025 and are no longer required in 2026.

New and expanded mandates

11.55   As shown in table 11.12 (1), resource changes reflect an increase of $321,400 under executive direction and management. The increase under grants and contributions relates to the support for the African Policy Innovation Fellowship Programme and would provide for a monthly stipend, onboarding and repatriation travel, separation grant and medical insurance for a second cohort of 10 fellows during a six-month period from January to June 2026, for a total of two cohorts of 10 fellows each (20 in total) per year from 2026 onward pursuant to General Assembly resolution 78/263.

Extrabudgetary resources

11.56   As reflected in table 11.12 (2), extrabudgetary resources amounting to $611,000 would complement regular budget resources and sustain initiatives established in 2023, 2024 and 2025. Non-post resources would be used to promote strong country systems for development, social cohesion and peace and stability in Africa, supporting digital solutions to transform financial systems and manage debt in Africa, and developing policy ecosystems to equip the African workforce in a global digital economy through activities such as the online course on developing strategies for the promotion of durable peace through sustainable development interventions, the United Nations Office of the Special Adviser on Africa academic conference, activities complementing or expanding the African Policy Innovation Fellowship Programme, and the establishment of a network to allow academics and policymakers to exchange and jointly develop knowledge products on issues of priority for the African continent.

11.57   The extrabudgetary resources under the present section are subject to the oversight of the Special Adviser on Africa on the basis of the delegated authority from the Secretary-General.

Executive direction and management

11.58   The executive direction and management component comprises the Office of the Under-Secretary-General and the Strategic Management Unit.

11.59   The main responsibilities of the executive direction and management component include:

(a)   To represent the programme and facilitate the interaction of the three subprogrammes with other entities and stakeholders;

(b)   To contribute to and facilitate debate among Member States, in particular those in the Group of African States, on the strategic direction of programme 9;

(c)   To develop a forward-looking strategy for the activities of programme 9 to respond to emerging and foreseeable priorities of African Member States and the African Union;

(d)   To coordinate joint activities related to planning and performance monitoring of programme 9 and to provide strategic guidance for the prioritization of issues within the programme;

(e)   To provide strategic guidance for the development of policy for, and to provide direction for and ensure the implementation of, the programme of work of the Office, through continuous planning, monitoring and evaluation of subprogrammes performance;

(f)   To promote transparency, cooperation, synergies and coherence among the three subprogrammes;

(g)   To provide guidance for the mainstreaming of data analysis and management in the programme's activities;

(h)   To manage all administrative issues regarding the functioning of the Office, including the African Policy Innovation Fellowship Programme, and to provide logistical and administrative support for subprogramme 1;

(i)   To contribute to United Nations reform discussions, in relation to improving system-wide coherence in United Nations development work in Africa.

11.60   In accordance with the 2030 Agenda for Sustainable Development, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution 72/219, the Office is integrating environmental management practices into its operations. The Office will continue to reduce its carbon footprint by utilizing virtual platforms for strategic engagement and interaction with its stakeholders, as feasible, and by implementing measures to limit energy waste, recycling obsolete information technology equipment and raising staff awareness.

11.61   Information on the timely submission of documentation and advance booking for air travel is reflected in table 11.15. The lower compliance rate is due to late receipt of documents for travel requests or participation as part of delegations of senior officials. The Office will continue to take measures to enable the timely submission of travel requests.

Table 11.15
Compliance rate
(Percentage)

	2022 actual	2023 actual	2024 actual	2025 planned	2026 planned
Timely submission of documentation	–	25	–	100	100
Air tickets purchased at least two weeks before the commencement of travel	47	10	49	100	100

11.62   The proposed regular budget resources for 2026 amount to $3,166,500 and reflect a net increase of $390,300 compared with the approved budget for 2025. The proposed change is explained in paragraphs 11.54 and 11.55. Additional details on the distribution of the proposed resources for 2026 are reflected in table 11.16 and figure 11.X.

Table 11.16
Executive direction and management: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2024 expenditure	2025 approved	Changes					2026 estimate
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	1 570.7	2 250.3	71.3	–	–	71.3	3.2	2 321.6
Non-post	108.6	525.9	(2.4)	321.4	–	319.0	60.7	844.9
Total	**1 679.3**	**2 776.2**	**68.9**	**321.4**	**–**	**390.3**	**14.1**	**3 166.5**
Post resources by category								
Professional and higher		7	–	–	–	–	–	7
General Service and related		6	–	–	–	–	–	6
Total		**13**	**–**	**–**	**–**	**–**	**–**	**13**

Figure 11.X
Executive direction and management: distribution of proposed resources for 2026
(Number of posts/thousands of United States dollars)

Programme of work

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

11.63   The proposed regular budget resources for 2026 amount to $5,350,100 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 11.17 and figure 11.XI.
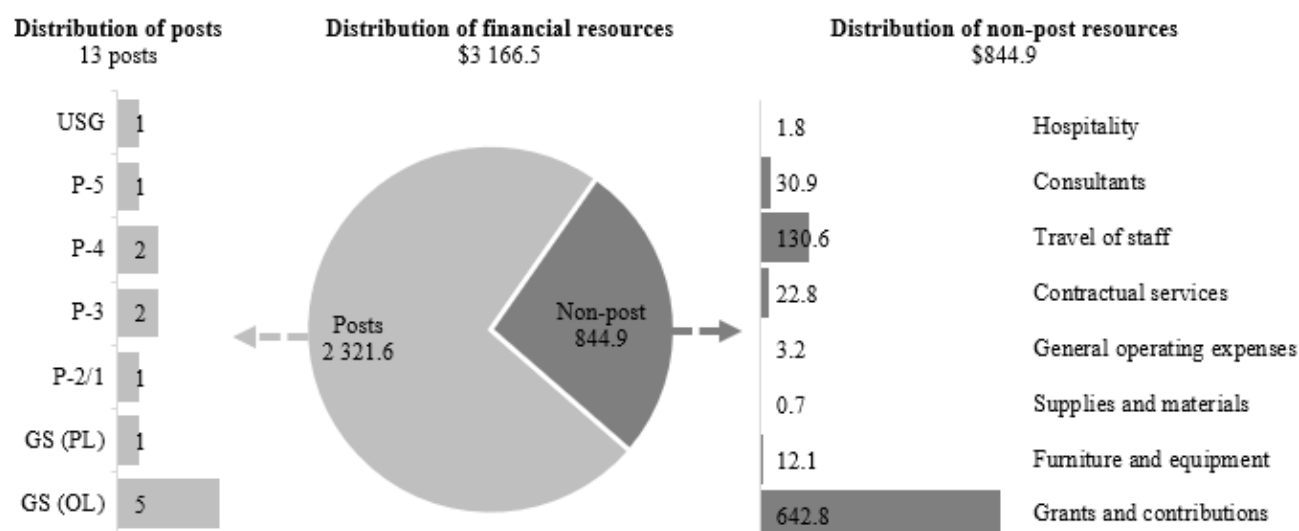
Table 11.17
Subprogramme 1: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2024 expenditure	2025 approved	Technical adjustments	New/expanded mandates	Other	Total	Percentage	2026 estimate
			Changes					
Financial resources by main category of expenditure								
Posts	4 257.3	4 522.6	–	–	–	–	–	4 522.6
Non-post	289.2	827.5	–	–	–	–	–	827.5
Total	**4 546.5**	**5 350.1**	–	–	–	–	–	**5 350.1**
Post resources by category								
Professional and higher		20	–	–	–	–	–	20
General Service and related		–	–	–	–	–	–	–
Total		**20**	–	–	–	–	–	**20**

Figure 11.XI
Subprogramme 1: distribution of proposed resources for 2026
(Number of posts/thousands of United States dollars)

Subprogramme 2
Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063

11.64   The proposed regular budget resources for 2026 amount to $1,133,200 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 11.18 and figure 11.XII.

Table 11.18
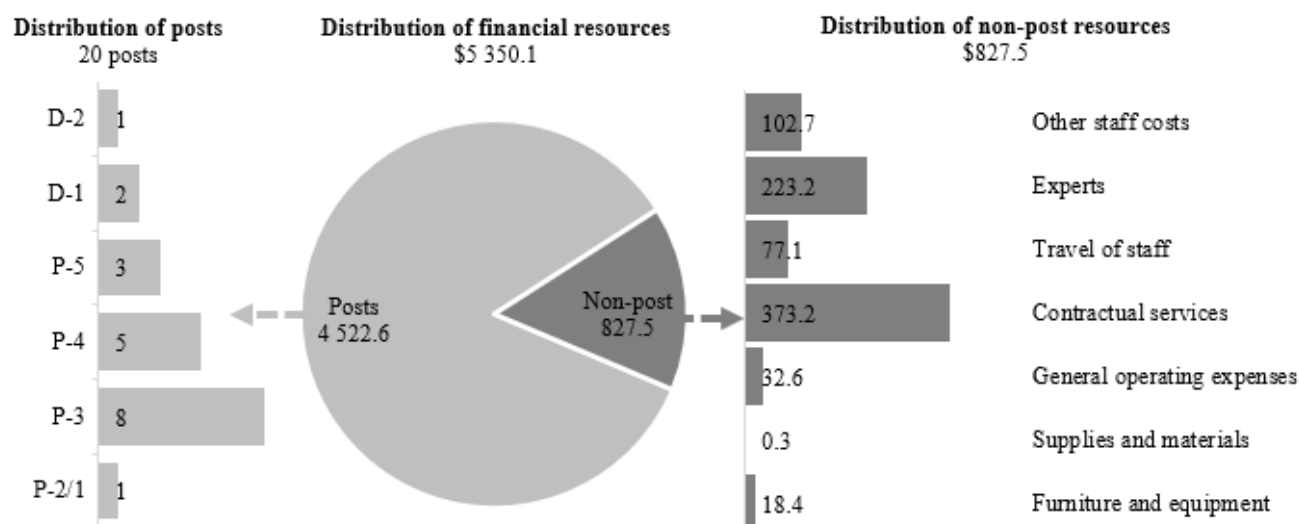**Subprogramme 2: evolution of financial and post resources**
(Thousands of United States dollars/number of posts)

			Changes					
	2024 expenditure	2025 approved	Technical adjustments	New/expanded mandates	Other	Total	Percentage	2026 estimate
Financial resources by main category of expenditure								
Posts	676.1	900.0	–	–	–	–	–	900.0
Non-post	200.0	233.2	–	–	–	–	–	233.2
Total	**876.1**	**1 133.2**	**–**	**–**	**–**	**–**	**–**	**1 133.2**
Post resources by category								
Professional and higher		4	–	–	–	–	–	4
General Service and related		1	–	–	–	–	–	1
Total		**5**	**–**	**–**	**–**	**–**	**–**	**5**

Figure 11.XII
Subprogramme 2: distribution of proposed resources for 2026

(Number of posts/thousands of United States dollars)

Subprogramme 3
Public information and awareness activities in support of Agenda 2063

11.65   The proposed regular budget resources for 2026 amount to $1,476,300 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 11.19 and figure 11.XIII.
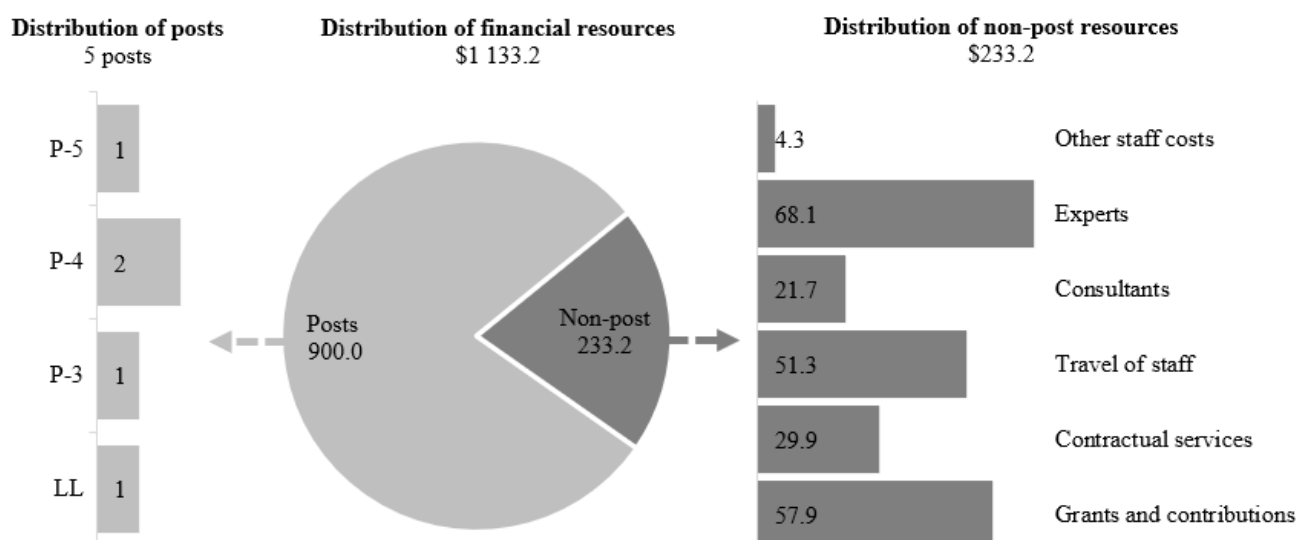
Table 11.19
Subprogramme 3: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2024 expenditure	2025 approved	Technical adjustments	New/expanded mandates	Other	Total	Percentage	2026 estimate
				Changes				
Financial resources by main category of expenditure								
Posts	1 318.7	1 212.8	–	–	–	–	–	1 212.8
Non-post	151.6	263.5	–	–	–	–	–	263.5
Total	**1 470.3**	**1 476.3**	**–**	**–**	**–**	**–**	**–**	**1 476.3**
Post resources by category								
Professional and higher		4	–	–	–	–	–	4
General Service and related		3	–	–	–	–	–	3
Total		**7**	**–**	**–**	**–**	**–**	**–**	**7**

Figure 11.XIII
Subprogramme 3: distribution of proposed resources for 2026
(Number of posts/thousands of United States dollars)

Distribution of posts
7 posts

P-5	1
P-4	1
P-3	2
GS (OL)	3

Distribution of financial resources
$1 476.3

Posts
1 212.8

Non-post
263.5

Distribution of non-post resources
$263.5

112.0	Other staff costs
7.2	Travel of staff
135.8	Contractual services
1.2	General operating expenses
0.8	Supplies and materials
6.5	Furniture and equipment
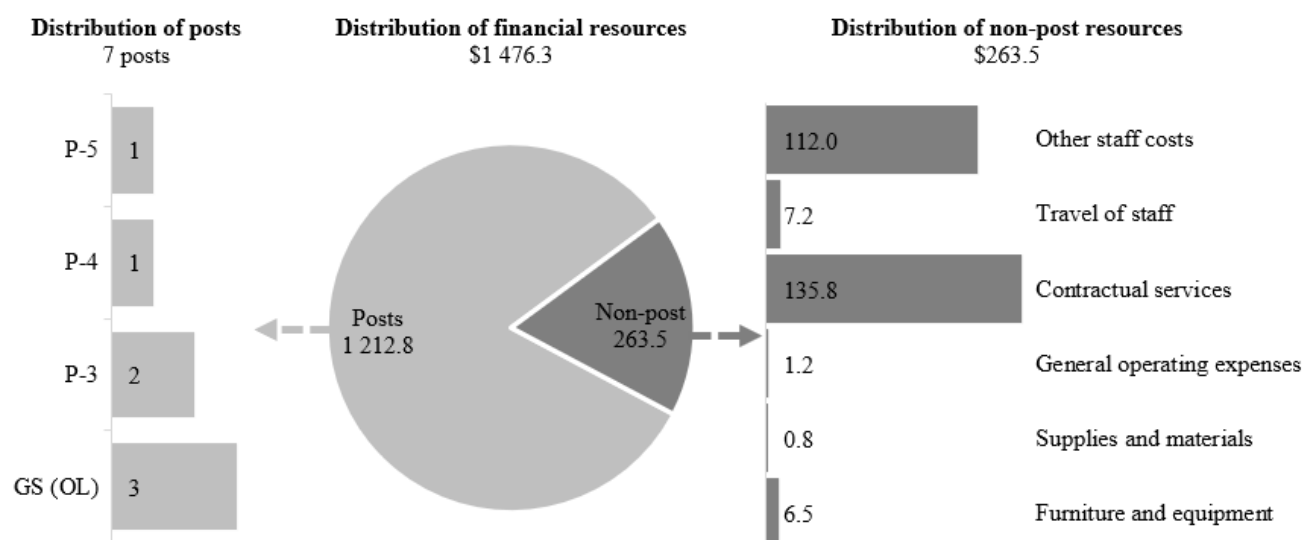
Annex

Organizational structure and post distribution for 2026

Office of the Special Adviser on Africa
(executive direction and management)
RB:
1 USG
_____
Total: 1

Office of the Under-Secretary-General
(executive direction and management)
RB:
1 P-4
1 P-2
1 GS (PL)
4 GS (OL)
_____
Total: 7

Strategic Management Unit
(executive direction and management)
RB:
1 P-5
1 P-4
2 P-3
_____
Total: 4

Economic Commission for Africa
(subprogramme 2)

RB:
1 P-5
2 P-4
1 P-3
1 LL
_____
Total: 5

Division for Policy, Monitoring and Global Advocacy
(subprogramme 1)
RB:
1 D-2
_____
Total: 1

Department of Global Communications
(subprogramme 3)

RB:
1 P-5
1 P-4
2 P-3
3 GS (OL)
_____
Total: 7

Policy and Monitoring Branch
(subprogramme 1)
RB:
1 D-1
1 P-5
2 P-4
4 P-3
1 P-2
_____
Total: 9

Advocacy and Partnerships Branch
(subprogramme 1)

RB:
1 D-1
2 P-5
3 P-4
4 P-3
_____
Total: 10

Abbreviations: GS (OL); General Service (Other level); GS (PL), General Service (Principal level); LL, Local level; RB, regular budget; USG, Under-Secretary-General.

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