



# Economic and Social Council

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**For decision**

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## United Nations Children's Fund

Executive Board

**Second regular session 2021**

7–10 September 2021

Agenda item 4

### **Draft decision submitted to the Executive Board**

### **UNICEF Strategic Plan, 2022–2025**

#### *The Executive Board*

1. *Notes with appreciation* the inclusive and wide-ranging consultative process undertaken by UNICEF in developing the Strategic Plan, 2022–2025, including the extensive engagement with the Executive Board;

2. *Also notes with appreciation* the efforts undertaken by UNICEF to align its Strategic Plan with General Assembly resolutions [70/1](#) of 25 September 2015, entitled “Transforming our world: the 2030 Agenda for Sustainable Development”, and [75/233](#) of 21 December 2020 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system;

3. *Endorses* the UNICEF Strategic Plan, 2022–2025 ([E/ICEF/2021/25](#) and [E/ICEF/2021/25/Add.1](#)), which shall be implemented consistent with this decision, takes note of its annexes and requests UNICEF to provide updated baselines and targets for the Integrated Results and Resources Framework of the new Strategic Plan to the Executive Board at the annual session of the Executive Board in 2022;

4. *Notes* that the Strategic Plan is the overall strategic framework for UNICEF and is not intergovernmentally negotiated, and acknowledges that the Strategic Plan includes some terms that have not been intergovernmentally endorsed in the United Nations system;

5. *Requests* UNICEF to implement the Strategic Plan, 2022–2025 in accordance with the principles of national ownership of programme countries, taking into account their national priorities and needs, recognizing their different contexts and particular characteristics, guided by international human rights treaties and humanitarian principles for humanitarian assistance;

6. *Also requests* UNICEF to present to the Executive Board at its annual session of 2024 a thorough midterm review of the UNICEF Strategic Plan, 2022–2025 and its annexes and, if required, updates to the Plan and the Integrated Results and Resources Framework to ensure an effective implementation, sound monitoring



and improved results to accelerate progress towards the achievement of the Sustainable Development Goals by 2030;

7. *Recalls* its decision 2021/13, paragraph 3, and requests UNICEF to include in the reports of the Executive Director on the implementation of the UNICEF Strategic Plan, 2022–2025, including in its midterm review, information on results jointly achieved with United Nations development system entities identified through common and complementary indicators.

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