



General Assembly

Distr.: General
22 April 2020

Original: English

Seventy-fifth session

Items 141 and 142 of the preliminary list*

Proposed programme budget for 2021

Programme planning

Proposed programme budget for 2021

Part V

Regional cooperation for development

Section 22

Economic and social development in Western Asia

Programme 19

Economic and social development in Western Asia

Contents

	<i>Page</i>
Foreword	3
A. Proposed programme plan for 2021 and programme performance for 2019**	4
Annex	
Programme performance for 2019	37
B. Proposed post and non-post resource requirements for 2021***	56
Annexes	
I. Organizational structure and post distribution for 2021	82
II. Summary of follow-up action taken to implement relevant recommendations of the oversight bodies	83
III. Summary of proposed changes in established and temporary posts, by component and subprogramme	85

* [A/75/50](#).

** In keeping with paragraph 11 of resolution [72/266 A](#), the part consisting of the programme plan and programme performance information is submitted through the Committee for Programme and Coordination for the consideration of the General Assembly.

*** In keeping with paragraph 11 of resolution [72/266 A](#), the part consisting of the post and non-post resource requirements is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the General Assembly.



Foreword

The Arab region holds many challenges and promises. It is currently suffering from protracted conflict and occupation, and facing serious economic, social and environmental hurdles. These challenges are expected to be significantly compounded by the COVID-19 pandemic and its health and socioeconomic consequences. Preliminary assessments undertaken by the Economic and Social Commission for Western Asia (ESCWA) at the onset of the pandemic reveal a significant negative impact on most countries in the region and, in particular, on the poorest and most indebted. We expect the immediate future and the year 2021 to be defined by difficult and challenging conditions as the region tries to compensate for the socioeconomic losses caused by the pandemic. ESCWA will adapt its programme to meet these challenges as they emerge.

Guided by the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals, and using its wealth of expertise and field experience, advocating a participatory and multidisciplinary approach, ESCWA will provide support to member States to mitigate the negative impact of the COVID-19 pandemic, to recover better from the expected socioeconomic crisis that will ensue and to help realize the Commission's vision for an integrated Arab region, where all individuals enjoy a dignified life in diverse, peaceful and flourishing societies.

ESCWA will assist countries in promoting sustainable, post-COVID-19 growth, creating jobs, reducing inequality and increasing opportunity by upholding women's rights, empowering young people, older persons and persons with disabilities, tackling multidimensional poverty, addressing migration and refugee issues, ensuring the integrated management of natural resources, achieving sustainable energy and providing social protection for all.

Through the effective use of its convening power, ESCWA will promote global objectives at the regional and national levels and give voice to the needs and priorities of the Arab region at international forums. It will offer a platform for dialogue and the exchange of knowledge between stakeholders, including policymakers and practitioners, to place sustainable development at the heart of national and regional plans and strategies.

A preeminent think tank in the region, ESCWA will work as catalyst for the conception of ideas and the dissemination of expertise and good practices through pioneering research and advisory and technical services tailored to the needs of the region and its member States. Through intellectual leadership, innovation and effective cooperation, ESCWA will strive to advance regional integration, while strengthening interaction with other regional development players and regional commissions.

ESCWA is committed to delivering on its promise and on its mandate for the region, upholding its vision and mission for shared prosperity and a dignified life.

ESCWA will continue to work with member States to build peaceful and prosperous societies and it looks forward to contributing to an efficient United Nations system that delivers as one so that no one is left behind.

(Signed) Rola **Dashti**
Executive Secretary, Economic and Social Commission for Western Asia

A. Proposed programme plan for 2021 and programme performance for 2019

Overall orientation

Mandates and background

- 22.1 The Economic and Social Commission for Western Asia (ESCWA) is responsible for promoting inclusive and sustainable development in the Arab region. The mandate derives from the priorities established in relevant General Assembly resolutions and decisions, including Economic and Social Council resolutions 1818 (LV), by which the Council established the Commission, and 1985/69, amending its terms of reference, to underscore the social functions of the Commission. At the sixth special session of the Commission, held in December 2019, member States welcomed the request by two additional Arab countries to join the Commission, and recommended to the Economic and Social Council that it accept the two requests. If endorsed by the Council, the membership of ESCWA will represent 20 out of the 22 member States of the League of Arab States.
- 22.2 Member States recognize that the development landscape in the Arab region is dominated by the need to make progress in implementing the 2030 Agenda for Sustainable Development. ESCWA will support its member States in achieving their development plans, notwithstanding the prevalence of protracted and widespread political instability and violent conflict, which further exacerbate decades-old economic, social and environmental challenges and create additional barriers for a development trajectory for the region that member States recognize should be inclusive, equitable, sustainable and respectful of the needs of future generations. Support by ESCWA, aimed at developing interactive policy simulation tools, providing evidence-based policy support and building the capacity of Governments to formulate and implement policies for sustainable development, is also provided through the implementation of the regular programme of technical cooperation and Development Account projects.

Strategy and external factors for 2021

- 22.3 The Commission's strategy is to support member States in developing and implementing policies, strategies and programmes to enhance the welfare of their citizens, with particular attention to the achievement of member States' development plans and the Sustainable Development Goals and a focus on strengthening institutional structures, reducing inequality and sustainably enhancing shared prosperity. The starting point of the strategy are the results of its analysis of the impact of COVID-19 on national and regional economies and their links. A spirit of mitigating the effects of the crisis, recovering from it and building resilience on the economic, social and environmental fronts will mark the 2021 programme and each of its subprogrammes. The aim of the programme for 2021 is to promote job creation through entrepreneurship and empowered and networked small and medium-sized enterprises, while fostering overall competitiveness; help member States to optimize their social allocation while maintaining a sustainable and manageable fiscal balance; equip member States with the tools to monitor and enhance their food security and water resource management; help member States to enhance their statistical and data collection techniques and provide instruments and tools for monitoring progress, including on the Goals, at the national and regional levels and using evidence-based data for policymaking. It will do so while focusing on the needs of developing countries and promoting South-South and triangular cooperation.
- 22.4 In line with the Secretary-General's ongoing reforms of the United Nations, in fulfilment of the Commission's growing role as a regional substantive and normative organization and in order to facilitate meeting the above-mentioned objectives, ESCWA is proposing an internal reform exercise. Under its resolution 335 (S-VI) of 21 December 2019, the Commission adopted a new structure that serves three key purposes: (a) to optimize its substantive and operational assets in the service of member States by reconfiguring its overall programme into six subprogrammes on inter-related

topics (climate change and natural resource sustainability; gender justice, population and inclusive development; shared economic prosperity; statistics, the information society and technology; 2030 Agenda and Sustainable Development Goals coordination; and governance and conflict prevention); (b) to enhance its regional collaboration role; and (c) to further strengthen its substantive and normative support to resident coordinator offices and United Nations country teams while optimizing its direct technical support to member States. Accordingly, the programme plan for 2021 is presented under the proposed new subprogramme structure, in line with resolution 355 (S-VI) and as set forth in the Note by the Secretary-General entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12). Reporting on the Commission’s performance for 2019 is presented under the 2020 subprogramme structure, which consisted of seven subprogrammes (see annex to part A).

- 22.5 In underscoring its commitment to support for member States in achieving their development goals and implementing the 2030 Agenda, ESCWA will continue to fine tune its multidisciplinary approach to the 2030 Agenda; further underscore the potential benefits to member States stemming from regional integration while addressing transboundary issues; benefit from emerging technologies and utilize data science in the provision of policy simulation advice; and continue to focus on supporting member States in conflict or transitioning out of conflict.
- 22.6 With regard to external factors, the overall plan for 2021 is based on the following planning assumptions:
- (a) Regional economies will be recovering from the damage inflicted by the COVID-19 pandemic in line with the pace of global recovery;
 - (b) The national development landscape is conducive to the provision by ESCWA of integrated policy advice, normative support and technical capacity-building on regional priorities;
 - (c) Member States continue to work together through existing platforms at the interregional and interministerial levels; and
 - (d) Line ministries in member States collaborate on key strategic issues, cooperate in an institutional process and engage with other development stakeholders on key policy areas.
- 22.7 The Commission integrates a gender perspective in its operational activities, deliverables and results, as appropriate, and implements the accountability framework for gender equality in line with Economic and Social Council resolution 2013/16, in addition to targeted activities led by its subprogramme on gender justice, population and inclusive development. Addressing the special needs of marginalized and vulnerable groups, as called for by the Secretary-General, ESCWA will take steps to advance the inclusion of persons with disabilities in its programme in line with the United Nations Disability Inclusion Strategy.
- 22.8 The Commission will further consolidate its strategic and historic partnership with the League of Arab States. That partnership manifests itself in several areas, including: monitoring and reporting on progress made in the implementation of the 2030 Agenda; supporting member States on climate change through the ESCWA-based Arab Centre for Climate Change Policies; and jointly working to revisit multidimensional poverty, measure non-income poverty and promote its eradication in line with the 2030 Agenda. The two bodies cooperate on the normative and capacity development dimensions of regional economic integration, including with regard to trade, customs, migration, transport, energy, water, food security, and other transboundary and regional development challenges.
- 22.9 ESCWA also partners with the Islamic Development Bank (IsDB). IsDB plays a significant role in the region and the partnership covers a number of areas, including: transport corridors as trade facilitators that would lead to increased economic activity and job creation; mainstreaming climate action in national development plans; and the role of parliaments in promoting and monitoring the implementation of the 2030 Agenda.
- 22.10 The Commission also works closely with the World Bank to harmonize price statistics for the entire region. They have launched a regional initiative on multimodal transport and a tracking framework

for Sustainable Development Goal 7. In addition, ESCWA will partner with the International Monetary Fund (IMF), the Organization for Economic Cooperation and Development (OECD), the World Trade Organisation (WTO) and a multitude of regional actors and academic institutions.

- 22.11 ESCWA has adapted its approach to multi-stakeholder engagement at the national and regional levels, creating unique regional platforms in which government representatives, parliamentarians, civil society and the private sector can exchange best practices and identify innovative solutions.
- 22.12 With regard to inter-agency coordination and liaison, ESCWA plays a lead role in the Arab region in implementing the Secretary-General's reform agenda, as approved by the General Assembly in its resolution [72/279](#). To that end, ESCWA has implemented proposed measures to optimize functions and enhance collaboration at the regional level. It convened, with the United Nations Development Programme (UNDP), all United Nations agencies operating at the regional level in the Arab region and facilitated regional consultations that led to concrete actions that include: (a) the creation of Manara, a regional knowledge repository; (b) a commitment to prepare an annual inter-agency report on system-wide results; and (c) the provision of back-office services to United Nations agencies operating at the regional level with the aim of achieving efficiency gains. Significant progress has been made in each of these areas via inter-agency task forces, with ESCWA taking the lead on points (a) and (c) and providing support for point (b). That is in addition to ongoing work on substantive and normative collaboration at the regional and global levels with more than 20 United Nations agencies on a wide variety of topics relating to the Sustainable Development Goals, such as growth, employment, poverty, social protection, food security, climate change, migration, gender, and data and statistics.
- 22.13 The Commission has provided support to six of the newly established resident coordinator offices in the preparation of their common country analyses and is gearing up to extend similar support to the remaining offices. The Commission's support is focused on four substantive areas: (a) formulating the chapter on macroeconomic issues; (b) providing the resident coordinator offices with the data and statistics required for their analyses, monitoring and reporting, including a national Sustainable Development Goals profile for each country; (c) providing in-depth analysis of the impact of regional and transboundary issues, including trade, climate change, migration and water, on national development; and (d) providing in-depth analysis on conflict and transition issues and their impact on national development. The aim is to enhance the quality of the common country analyses and strengthen the design of the United Nations Sustainable Development Cooperation Framework and optimize United Nations support in programme countries.
- 22.14 Organized by some 20 United Nations agencies and led by ESCWA, the annual Arab Forum for Sustainable Development continues to be the region's most inclusive gathering of sustainable development practitioners and advocates and is usually preceded by preparatory meetings and consultation with a wide range of stakeholders. In 2021, ESCWA will create further opportunities for partnership and engagement with civil society and the private sector in order to bridge the knowledge implementation gap and help member States to gain access to innovation and financing.

Legislative mandates

- 22.15 The list below provides all mandates entrusted to the programme.

General Assembly resolutions

68/196	United Nations Guiding Principles on Alternative Development	69/277	Political declaration on strengthening cooperation between the United Nations and regional and subregional organizations
68/241	United Nations Human Rights Training and Documentation Centre for South-West Asia and the Arab Region	69/307	Cross-cutting issues
69/230	Culture and sustainable development	72/279	Repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review

Section 22 Economic and social development in Western Asia

	of operational activities for development of the United Nations system	74/232	Follow-up to the Fourth United Nations Conference on the Least Developed Countries
74/216	Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development	74/234 74/239	Implementation of the Third United Nations Decade for the Eradication of Poverty (2018–2027) South-South cooperation

Economic and Social Council resolutions and decisions

1818 (LV)	Establishment of an Economic Commission for Western Asia	2015/15	Progress in the implementation of General Assembly resolution 67/226 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
1985/69	Amendment of the terms of reference of the Economic Commission for Western Asia: change of name of the Commission	2015/26	Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society
1998/46	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields	2019/15	Progress in the implementation of General Assembly resolution 71/243 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
2014/36	Redesignation of the Technical Committee of the Economic and Social Commission for Western Asia as the Executive Committee and amendment of its terms of reference		

Economic and Social Commission for Western Asia ministerial declarations and resolutions

	Tunis Declaration on Social Justice in the Arab Region (2014)	333 (XXX)	Adoption of the proposed amendments to the strategic framework and programme of work for the biennium 2018–2019
	Doha Declaration on the Implementation of the 2030 Agenda for Sustainable Development (2016)	334 (XXX)	Adoption of the reports of the subsidiary bodies of the Economic and Social Commission for Western Asia
	Beirut Consensus on Technology for Sustainable Development in the Arab Region (2018)	335 (S-VI)	Programme Plan for the Economic and Social Commission for Western Asia for 2021
331 (XXX)	Comprehensive approaches to technical cooperation in response to member States' emerging needs		

Deliverables

22.16 Table 22.1 lists all cross-cutting deliverables, by category and subcategory, for the period 2019–2021.

Table 22.1
Cross-cutting deliverables for the period 2019–2021, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	12	12	15	12
1. Reports for the ESCWA ministerial session	–	–	9	–
2. Reports for the Executive Committee	12	12	6	12
Substantive services for meetings (number of three-hour meetings)	15	15	17	15
3. Meetings of the Executive Committee	8	8	4	8

Part V Regional cooperation for development

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
4. Meetings of the ESCWA ministerial session	–	–	4	–
5. Meetings of the ESCWA Advisory Committee	2	2	2	2
6. Meetings of the regional coordination platform	2	2	2	2
7. Meeting of the expert group on developments in the Arab region	–	–	2	–
8. Meeting of the Committee for Programme and Coordination	1	1	1	1
9. Meeting of the Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
10. Meeting of the Fifth Committee of the General Assembly	1	1	1	1
B. Generation and transfer of knowledge				
Publications (number of publications)	1	1	1	2
11. ESCWA annual report	1	1	1	1
12. Report on the performance of the United Nations development system in the Arab region	–	–	–	1
D. Communication deliverables				
Outreach programmes, special events and information materials: various social media platforms and 104 newsletters in Arabic and English; 4 international days and weeks, such as International Women’s Day and World Environmental Day; brochures, leaflets, posters and other promotional material on ESCWA activities; 10 visual content items and videos on ESCWA activities and daily ESCWA news in English and Arabic on the Commission’s website; 1 model ESCWA; briefings, lectures and awareness-raising activities with schools, universities and other visitors on the work of the United Nations and ESCWA.				
External and media relations: 2 press conferences and briefings by the Executive Secretary and other senior officials and briefings for the launch of flagship publications and major events; 10 interviews by the Executive Secretary and other senior officials; ESCWA live television broadcasting services; 50 press releases in English and Arabic on ESCWA activities; media coverage for ESCWA meetings and activities.				

Evaluation activities

- 22.17 The following evaluations, completed in 2019, along with the updated findings of a meta-evaluation identifying key trends and patterns, have been taken into account for the programme plan for 2021:
- (a) Subprogramme 2 on social development; and
 - (b) Subprogramme 5 on statistics for evidence-based policymaking.
- 22.18 Responding to key findings from the evaluation of subprogramme 2, ESCWA will further link its work on social development with other thematic areas to better support member States in achieving the goals of the 2030 Agenda; it will continue to develop and maintain its strategic relationships with a broad range of regional partners, including the League of Arab States; and it will implement additional projects financed through extrabudgetary funding.
- 22.19 Responding to key findings from the evaluation of subprogramme 5, ESCWA will continue to support member States and their statistical systems in economic, social and environmental statistics, areas in which it has a comparative advantage and helps to improve statistics in the Arab region. ESCWA will also streamline its data-related activities and harmonize data used in studies and publications across all subject-matter policy areas. The data portal of ESCWA is being updated and its aim is to serve as a reference for the United Nations system in the region. Extrabudgetary resources will be sought to supplement the core statistical activities of the subprogramme.
- 22.20 In 2021, ESCWA will undertake a thematic foresight self-evaluation to help it to better achieve its objectives. The aim will be to identify opportunities and challenges in the new approach to delivering results.

Programme of work

Subprogramme 1

Climate change and natural resource sustainability

Objective

- 22.21 The objective, to which this subprogramme contributes, is to advance climate action and integrated and sustainable policies in the areas of water, energy and food security.

Strategy

- 22.22 To contribute to the advancement of climate action, the subprogramme will strengthen the engagement of member States and their capacities in building climate resilience through localized initiatives by elaborating scientific, policy and financial tools for mainstreaming climate considerations in development planning, budgeting and financing. It will provide technical assistance to facilitate access to science-based knowledge resources and support informed policymaking. It will help member States to progress towards achieving: target 1.5 of the Sustainable Development Goals by analysing strategic sectors to reduce climate vulnerability; target 2.4 by assessing the impact of climate change on agricultural productivity, ecosystems and water-related extreme climate events; target 11.5 by helping to reduce economic losses caused by water-related disasters and contributing to integrated policies for resource efficiency, adaptation, mitigation and disaster risk reduction; and targets 13.1, 13.2 and 13.3 by strengthening resilience and adaptive capacity through integrated policy measures and informed human and institutional capacities. Main partners in this area of work are the Food and Agriculture Organization of the United Nations (FAO), IsDB, the League of Arab States, the Swedish Government, the Swedish Meteorological and Hydrological Institute, the United Nations Office for Disaster Risk Reduction, the United Nations Environment Programme (UNEP), the United Nations Framework Convention on Climate Change, the United Nations Educational, Scientific and Cultural Organization (UNESCO), the World Meteorological Organization and partners in member States. This work is expected to result in strengthened capacity to pursue climate mainstreaming in development planning, and decision-making on climate commitments designed to achieve global and national development goals. Past results in this area include the generation of science-based assessments that inform development planning. Following the establishment of a hub, training and technical assistance were provided to ESCWA member States and open access to regional data on climate, water and socioeconomic vulnerability was enhanced.
- 22.23 To contribute to the advancement of integrated and sustainable policies in the areas of water, energy and food security, the subprogramme will strengthen institutions and provide technical assistance to member States, engage them in cross-sectoral dialogue and promote and advance the identification and adoption of sustainable solutions in the areas of renewable energy, energy efficiency, water-use efficiency, food security, waste management and environmental sustainability. For instance, the subprogramme will support the second joint ministerial meeting for water and agriculture to review and adopt the guidelines on water allocation for the agriculture sector in the Arab region. The subprogramme also plans to support regional reporting on and monitoring of progress in achieving the Sustainable Development Goals in an integrated manner, by tracking progress on Goals 2 (food security) and 7 (energy for all), and to contribute to the achievement of: target 6.5 on integrated water resources management at all levels, including through transboundary water cooperation and greater focus on groundwater resources; target 12.2 by promoting sustainable production and consumption patterns through the more efficient use of natural resources; and targets 12.3 and 12.5 by reducing food loss and waste. The main partners in this area of work are: the American University of Beirut, the Arab Forum for Environment and Development, the Arab Institute for Training and Research in Statistics, the International Energy Agency, the International Renewable Energy Agency, FAO, IsDB, the League of Arab States, the Swedish Government, UNEP, the United Nations

Statistics Division, other United Nations regional commissions, the World Bank and national institutions in member States. The sustainable solutions developed and promoted by ESCWA and its partners relating to natural resources are expected to result in more efficient water use, higher agricultural productivity and improved energy efficiency in the building sector. Past results in these areas include the establishment of a joint ministerial council of agriculture and water ministers in the Arab region, the adoption of an Arab food security monitoring framework and the formulation of financial instruments for scaling up the implementation of energy efficiency programmes in the Arab region.

Planned result for 2021: cross-sectoral policies for improved water and food security under changing climate conditions in the Arab region

- 22.24 Climate change is likely to increase pressure on already scarce water resources, leading to further stress on the agriculture sector, which relies heavily on the availability of water. Some Arab countries already suffer from food insecurity and the prevalence of undernourishment has recently increased owing to multidimensional factors, including drought and floods. The subprogramme has been working on supporting cooperation between the agriculture and water sectors in the Arab region, contributing to coherent policies that enhance food security and build the resilience and sustainability of agricultural practices under changing climate conditions. Since 2016, the subprogramme has built the capacity of member States to improve access to and use of regional climate data, which is generated under the auspices of the Arab Centre for Climate Change Policy, to inform agricultural productivity assessments and improve water use efficiency, in particular with regard to irrigation practices. The subprogramme has built the capacity of member States in energy efficiency and renewable energy and has also facilitated the transfer of new agricultural technology.

Internal challenge and response

- 22.25 The challenge for the subprogramme was that its support to Governments in the region was mainly focused on improving agricultural production and productivity and enhancing water use efficiency and institutional governance. It did not sufficiently focus on encouraging cross-sectoral dialogue or on supporting the organization of joint meetings of senior officials responsible for the water and agriculture sectors and groundwater resource management, which is particularly challenging as the latter is an invisible resource. In response, within the framework of the Arab Centre on Climate Change Policies, the subprogramme has been providing a platform for dialogue, coordination and cooperation. Water use efficiency and water management challenges, specifically in the agriculture sector and with regard to groundwater resources, will be addressed, along with the tracking and analysis of food security in the region. To do so, the subprogramme will conduct national training workshops on the use of the AquaCrop model and the regional framework for monitoring food security developed by ESCWA and endorsed by the Executive Council of the Arab Organization for Agricultural Development in March 2019. Information generated by using those tools will inform dialogue and exchanges across the water and agricultural sectors at the regional and national levels, and support the formulation of cross-sectoral policies designed to enhance the resilience and sustainability of the agriculture sector in the light of climate change challenges

Expected progress towards the attainment of the objective, and performance measure

- 22.26 This work is expected to contribute to the advancement of integrated and sustainable policies in the areas of water, energy and food security, which would be demonstrated by an increase in the number of ministerial resolutions on coordination between the agriculture and water sectors for improving food and water security in the Arab region (from one resolution adopted in 2019 to two additional resolutions in 2021). In addition, the number of assessment reports on water resources management for efficient crop production prepared by officials from ministries in charge of water and agriculture or by research centres affiliated with those ministries would increase from 9 in 2019 to 13 by 2021.

Table 22.2
Performance measure

2017	2018	2019	2020	2021
• N/A	• N/A	<ul style="list-style-type: none"> • 1 resolution on coordination between the agriculture and water sectors is adopted at a joint meeting of Ministers of Agriculture and Water Resources on 4 April 2019 in Cairo, supported by the League of Arab States, FAO and ESCWA • 9 assessment reports prepared by government officials using AquaCrop and RICCAR regional climate data to inform policy for improved management of water resources and water efficient crop production 	<ul style="list-style-type: none"> • 2 additional assessment reports prepared by government officials using AquaCrop and RICCAR regional climate data to inform policy on water resources management for more water efficient crop production 	<ul style="list-style-type: none"> • 2 additional ministerial resolutions on coordination between the agriculture and water sectors are adopted • 2 additional assessment reports prepared by government officials using AquaCrop and RICCAR regional climate data to inform policy on water resources management for more water efficient crop production

Abbreviations: N/A, not applicable; RICCAR, Regional Initiative for the Assessment of the Impact of Climate Change on Water Resources and Socio-Economic Vulnerability in the Arab Region.

Legislative mandates

22.27 The list below provides all mandates entrusted to the subprogramme.

General Assembly resolutions

68/211	International Strategy for Disaster Reduction	71/222	International Decade for Action, “Water for Sustainable Development,” 2018–2028.
68/217	Sustainable mountain development	72/178	The human rights to safe drinking water and sanitation
69/215	International Decade for Action, “Water for Life”, 2005–2015, and further efforts to achieve the sustainable development of water resources	72/224	Ensuring access to affordable, reliable, sustainable and modern energy for all
69/225	Promotion of new and renewable sources of energy	72/242	Impact of rapid technological change on the achievement of the Sustainable Development Goals

Part V Regional cooperation for development

73/226	Midterm comprehensive review of the implementation of the International Decade for Action “Water for Sustainable Development”, 2018–2028	74/221	Drought and/or Desertification, Particularly in Africa
74/215	Agricultural technology for sustainable development	74/222	Implementation of the Convention on Biological Diversity and its contribution to sustainable development
74/218	Disaster risk reduction		Report of the United Nations Environment Assembly of the United Nations Environment Programme
74/219	Protection of global climate for present and future generations of humankind	74/225	Ensuring access to affordable, reliable, sustainable and modern energy for all
74/220	Implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious	74/242	Agriculture development, food security and nutrition

Economic and Social Council resolutions and decisions

2011/5	The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women	2016/10	Economic and Social Commission for Western Asia strategy and plan of action on the 2030 Agenda for Sustainable Development
2011/21	Human settlements	2019/3	Programme of Action for the Least Developed Countries for the Decade 2011–2020

Economic and Social Commission of Western Asia resolutions

281 (XXV)	Addressing climate change issues in the Arab region	329 (XXX)	Establishment of the Arab centre for climate change policies in the Arab region
305 (XXVII)	Sustainable development in the region and follow-up and implementation of the decisions of the Rio+20 Conference		

Deliverables

22.28 Table 22.3 lists all deliverables, by category and subcategory, for 2021 that are expected to contribute to the attainment of the objective stated above.

Table 22.3
Subprogramme 1: deliverables for 2021, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)				12
1. Documents for the Committee on Energy				6
2. Documents for the Committee on Water Resources				6
Substantive services for meetings (number of three-hour meetings)				60
3. Meetings of the Committee on Water Resources				4
4. Meetings of the Committee on Energy				4
5. Meeting of the Executive Bureau of the Arab Ministerial Council for Electricity and its committees of experts on electricity in Arab countries and on renewable energy and energy efficiency				6
6. Session of the Arab Ministerial Water Council and the meeting of its Technical, Scientific and Advisory Committee				6

Section 22 Economic and social development in Western Asia

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
7. Sessions of the Arab Council of Ministers Responsible for Meteorology and Climate and its Permanent Committee for Meteorology, and the meeting of the Sub-Committee on Weather and Climate Risk Information Management				10
8. Sessions of the Council of Arab Ministers Responsible for the Environment and its Joint Committee on Environment and Development in the Arab Region				8
9. Meetings of standing and ad hoc expert groups on climate change; green technology adaptation; the circular economy; water security and resource management; agriculture and food security; energy management; and other issues relating to the management of natural resources for sustainable development				22
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)				2
10. Regional initiative for small-scale renewable energy applications in the Arab region				1
11. Arab Centre for Climate Change Policies				1
Publications (number of publications)				2
12. Publications on climate change and natural resource management				2
Technical materials (number of materials)				3
13. Materials on climate change and natural resource management				3
C. Substantive deliverables				
Databases and substantive digital materials: Regional Knowledge Hub on Climate Change.				
D. Communication deliverables				
Outreach programmes, special events and information materials: seven fact sheets and booklets on climate change; green technology adaptation; the circular economy; water security and resource management; agriculture and food security; energy management; other issues relating to the management of natural resources for sustainable development in the Arab region; and substantive servicing of the International Forum on Energy for Development.				

Subprogramme 2 Gender justice, population and inclusive development

Objective

- 22.29 The objective, to which this subprogramme contributes, is to achieve equitable and inclusive social development and reduce inequality, poverty and unemployment in line with the principle of leaving no one behind.

Strategy

- 22.30 To contribute to the achievement of equitable and inclusive social development and reducing inequality, the subprogramme will support member States in assessing and addressing the specific needs and aspirations of different social groups, particularly the most marginalised and discriminated against, and encourage the active participation by all in policymaking processes. It will support the development and implementation of legislation and national strategies, programmes, policies and processes that are responsive, coherent and ensure the full inclusion of vulnerable groups such as women, youth, older persons, migrants and persons with disabilities. The subprogramme plans to empower young people through the creation of a social entrepreneurship incubator and build their capacity to develop and implement social entrepreneurship projects and collaboration between youth-led organizations and governments. Based on the evaluation recommendations, the subprogramme will support the coordinated efforts of member States to address inequalities,

empower vulnerable groups, streamline the principles of social justice in policymaking processes and align their practices with international norms and global and regional frameworks adopted specifically to address social justice, social protection, inequality, inclusive urban development, migration, gender equality, youth empowerment and the inclusion of persons with disabilities and older persons (Sustainable Development Goals 5, 10, 11, 16 and 17). It will promote South-South cooperation and facilitate policy dialogue through the Commission's intergovernmental committees, their subcommittees and technical working groups, such as the working group on gender and the Sustainable Development Goals, and the intersessional groups of experts on social protection and on disability. The subprogramme will build on its wide range of partnerships and strengthen collaboration with relevant United Nations agencies, funds and programmes and regional organizations to address gender inequality, violence against women, gender justice and the women and peace and security agenda (United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) and the United Nations Population Fund), the implementation in the Arab region of the Global Compact for Safe, Orderly and Regular Migration (International Organization for Migration), the implementation of the Arab Strategy for Housing and Sustainable Urban Development 2030 (United Nations Human Settlements Programme (UN Habitat)), as well as social protection reform and disability inclusion (the World Bank, the regional United Nations Sustainable Development Goals working group on social protection, OECD, the European Union, the Office of the United Nations High Commissioner for Human Rights, the World Health Organization, academia and the League of Arab States). This work is expected to result in the increased capacity of member States to address structural inequality between social groups and enhanced avenues for the participation of marginalized groups in order to leave no one behind. Past results in these areas include the first regional report on *Social Protection Reform in Arab Countries* (2019) and the first regional and comparable compilation of disability statistics, *Disability in the Arab Region* (2018), which serve as the basis for sound intergovernmental collaboration among Arab countries, facilitate South-South cooperation and improve individual country approaches to social protection reform.

- 22.31 To contribute to the reduction of poverty and unemployment, in line with the principle of leaving no one behind, the subprogramme will, in partnership with the League of Arab States, the United Nations Children's Fund and the Oxford Poverty and Human Development Initiative, build consensus on a revised methodology for measuring multidimensional poverty that takes into account socioeconomic and political factors, as well as the governance structure of the countries in the region (Sustainable Development Goal 1). In addition, the subprogramme will partner with the International Labour Organization to further examine the future of work agenda and its implications for various social groups and critical employability criteria and to promote new opportunities for the creation of decent work in diversified and sustained sectors (Sustainable Development Goal 8). To supplement this work, the subprogramme will build a network of regional and national governmental and non-governmental actors to provide a platform for exchange and knowledge dissemination on national support programmes for small and medium-sized enterprises and best practice initiatives to stimulate the establishment and growth of small and medium-sized enterprises and, as a result, job creation. This work is expected to result in more targeted poverty alleviation strategies and an informed exchange among public and private actors to create equitable and innovative labour markets that offer decent and productive work for all. Past results in these areas include the development of an Arab multidimensional poverty index, which was adopted by the Council of Arab Ministers for Social Affairs and at the Arab Economic and Social Development Summit in January 2019, demonstrating an increased interest on the part of member States in exploring the impact of multidimensional poverty measures on their policymaking. That was reflected in the adoption by a number of countries of multidimensional poverty as the basis for their national poverty reduction strategies.

Planned result for 2021: employment perspectives for vulnerable groups in the Arab region

- 22.32 Small and medium-sized enterprises create employment for rural and urban populations, diversify economies and support growth. In the Arab region, they employ half of the labour force and represent 96 per cent of registered companies. With the aim of enabling such enterprises to grow and sustain their operations, the subprogramme has developed a digital enabling portal for the Arab region to provide small and medium-sized enterprises with a support map and online knowledge support ecosystem relating to development. The Commission made considerable efforts to map the available services to small and medium-sized enterprises and identify the gaps that need to be addressed to ensure that they are properly supported.

Internal challenge and response

- 22.33 The challenge for the subprogramme has been that few programmes or initiatives supporting small and medium-sized enterprises in the region had a focus on business-to-business mentoring. Moreover, they overlooked aspects of employment creation, did not sufficiently address the role of government in providing incentives to such enterprises and rarely offered support in Arabic. The Commission will follow a two-tiered approach and encourage cooperation between the different actors, bringing them together in a regional network for consensus-building, ensuring that actors complement and support each other by supporting peer learning and exploring the opportunity benefits of such cooperation. The subprogramme will also strengthen national programmes in support of small and medium-sized enterprises, refocusing them on job creation, and enhance the dissemination of information on support programmes and initiatives for such enterprises. In addition, the subprogramme will provide them with information on sources of funding to stabilize and enlarge their businesses and thereby create job opportunities and a strong entrepreneurial mindset. It intends to encourage more business-to-business trade between such businesses in the region, thereby boosting interregional trade, and provide capacity-building for small and medium-sized enterprises to enhance their business operations and, as a result, contribute to the generation of employment, especially for young people and women.

Expected progress towards the attainment of the objective, and performance measure

- 22.34 This work is expected to contribute to the reduction of poverty and unemployment in line with the principle of leaving no one behind, which would be demonstrated by strengthened regulatory and promotion programmes in two member States and 50 small and medium-sized enterprises using the new digital portal to learn about access to existing governmental and non-governmental support programmes.

Table 22.4

Performance measure

2017	2018	2019	2020	2021
• N/A	• N/A	• Regional consultation on development of the digital enabling portal to create an inventory of the needs of and support programmes available to small and medium-sized enterprises	• Establishment of regional small and medium-sized enterprise network among various stakeholders for dialogue, consensus-building and sharing best practices	• Strengthened regulatory and promotion programmes in 2 member countries

2017	2018	2019	2020	2021
			<ul style="list-style-type: none"> • Development of the digital enabling portal to support small and medium-sized enterprises in the Arab region 	<ul style="list-style-type: none"> • 50 small and medium-sized enterprises are using the digital enabling portal to learn about access to existing governmental and non-governmental support programmes

Abbreviation: N/A, not applicable.

Legislative mandates

22.35 The list below provides all mandates entrusted to the subprogramme.

General Assembly resolutions

66/130	Women and political participation	69/236	World Survey on the Role of Women in Development
66/131	Convention on the Elimination of All Forms of Discrimination against Women	72/144	Follow-up to the Second World Assembly on Ageing
66/285	Support by the United Nations system of the efforts of Governments to promote and consolidate new or restored democracies	72/233	Implementation of the Second United Nations Decade for the Eradication of Poverty (2008–2017)
67/144	Intensification of efforts to eliminate all forms of violence against women	74/120	Promoting social integration through social inclusion
68/133	Cooperatives in social development	74/121	Policies and programmes involving youth
68/137	Violence against women migrant workers	74/122	Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly
68/139	Improvement of the situation of women in rural areas	74/125	Follow-up to the Second World Assembly on Ageing
68/143	Assistance to refugees, returnees and displaced persons in Africa	74/126	Improvement of the situation of women and girls in rural areas
68/181	Promotion of the Declaration on the Right and Responsibility of Individuals, Groups and Organs of Society to Promote and Protect Universally Recognized Human Rights and Fundamental Freedoms: protecting women human rights defenders	74/127	Violence against women migrant workers
68/191	Taking action against gender-related killing of women and girls	74/128	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly
68/227	Women in development		The girl child
69/142	Realizing the Millennium Development Goals and other internationally agreed development goals for persons with disabilities towards 2015 and beyond	74/134	Implementation of the Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto: accessibility
69/147	Intensification of efforts to eliminate all forms of violence against women and girls	74/144	Protection of migrants
69/149	Trafficking in women and girls	74/148	Women in development
69/229	International migration and development	74/235	Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development
		74/237	

74/253 Enhancing accessibility for persons with disabilities to conferences and meetings of the United Nations system

Economic and Social Council resolutions and decisions

2011/5	The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender quality and the empowerment of women	2017/12	Promoting the rights of persons with disabilities and strengthening the mainstreaming of disability in the implementation of the 2030 Agenda for sustainable Development
2014/5	Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all	2018/9	Twenty-fifth anniversary of the Fourth World Conference on Women
2015/3	Social dimensions of the New Partnership for Africa's Development	2018/10	Situation of and assistance to Palestinian women
2015/4	Promoting the rights of persons with disabilities and strengthening the mainstreaming of disability in the post-2015 development agenda	2019/2	Mainstreaming a gender perspective into all policies and programmes in the United Nations system
2015/6	Future organization and methods of work of the Commission on the Status of Women	2019/4	Future organization and methods of work of the Commission for Social Development
2015/10	2020 World Population and Housing Census Programme	2019/6	Addressing inequalities and challenges to social inclusion through fiscal, wage and social protection policies
2015/21	Taking action against gender-related killing of women and girls	2019/28	Situation of and assistance to Palestinian women
2016/3	Multi-year programme of work of the Commission on the Status of Women		

Economic and Social Commission for Western Asia declaration and resolutions

	Muscat Declaration: Towards the Achievement of Gender Justice in the Arab Region (2016)	295 (XXVI)	Guiding declaration of the Economic and Social Commission for Western Asia on giving greater attention to youth policies: an opportunity for development
	Arab Declaration on Progress in the Implementation of the Beijing Declaration and Platform for Action after 25 years (2019)	304 (XXVII)	The role of participation and social justice in achieving sustainable development
286 (XXV)	Gender statistics for equality and empowerment of women		

Security Council resolutions

1325 (2000) Women and Peace and Security

Deliverables

22.36 Table 22.5 lists all deliverables, by category and subcategory, for 2021 that are expected to contribute to the attainment of the objective stated above.

Table 22.5
Subprogramme 2: deliverables for 2021, by category and subcategory

Category and subcategory	2019 planned	2019 actual	2020 planned	2021 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)				12
1. Documents for the Committee on Women				6
2. Documents for the Committee on Social Development				6
Substantive services for meetings (number of three-hour meetings)				42
3. Meeting of the Committee on Social Development				4
4. Meeting of the Committee on Women				4
5. Meetings of standing and ad hoc expert groups on violence against women; women and peace and security; women's economic empowerment; social protection; poverty; inequality; fiscal policy; informality and the labour market; the future of work; urban development; disability; migration and other social issues				32
6. Gender discussion series				2
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)				2
7. Support for women refugees from the Syrian Arab Republic and vulnerable women and girls in host communities				1
8. Security Council resolution 1325 at 20: Towards a renewed engagement with the women and peace and security agenda in the Arab region				1
Publications (number of publications)				5
9. Publications on women's rights; social protection; poverty; inequality; the future of work; and migration				5
Technical materials (number of materials)				13
10. Technical materials, briefs and bulletins on women's rights; social protection; poverty; inequality; the future of work; and migration				13
C. Substantive deliverables				
Consultation, advice and advocacy: advice to the board of the Arab strategy for housing and sustainable urban development 2030; advice to the Inter-Agency Support Group on the Convention on the Rights of Persons with Disabilities; advice during the 2021 session of the Commission for Social Development; advice to the Arab Forum for Sustainable Development; advice during global and regional events on the implementation and review of and follow-up to the 2030 Agenda for Sustainable Development.				
D. Communication deliverables				
Outreach programmes, special events and information materials: three side events during the 2021 session of the Commission on the Status of Women; campaign and promotional material and closing ceremony on the 16 days of activism on gender-based violence to promote best practices; event on gender justice; events, campaigns and promotional materials on International Women's Day; materials on violence against women; a youth art competition on addressing violence against women; information graphs on key results of publications and expert group meetings.				
External and media relations: commentaries on violence against women.				

Subprogramme 3 Shared economic prosperity

Objective

- 22.37 The objective, to which this subprogramme contributes, is to achieve equitable economic growth, amplify regional interconnectedness and integration, and advance the effective implementation of

the Addis Ababa Action Agenda of the Third International Conference on Financing for Development in support of the 2030 Agenda for Sustainable Development.

Strategy

- 22.38 To contribute to the achievement of equitable economic growth, the subprogramme will provide assistance to member States with the monitoring, analysis and forecasting of macroeconomic and social variables to demonstrate the implications of national strategies, programmes and policies on economic growth and on the achievement by member States of the Sustainable Development Goals. It will provide advisory services and capacity-building on best practices for the allocation of resources, mainstreaming the Sustainable Development Goals and mitigating economic structural challenges. Moreover, the subprogramme plans to expand its support for member States in monitoring their public social expenditure by providing comprehensive mechanisms and user-friendly methodological tools, such as the social expenditure data portal, to analyse fiscal policy choices and their connections to social expenditure. This is expected to result in fiscal policies that are connected to economic diversification, social development and the Sustainable Development Goals, while ensuring macroeconomic stability. Past results in these areas include the development and successful roll-out of modelling tools to support government decision-making and negotiation processes on energy subsidy reform programmes, triggering a decision in favour of pro-poor subsidies.
- 22.39 To contribute to the amplification of regional interconnectedness and integration, the subprogramme will provide advice and capacity-building on member States' compliance with trade agreements to which they are parties and to negotiate the terms of and access to new trade agreements, intra-Arab and globally, such as the Arab Customs Union, the Deep and Complete Free Trade Agreement with the European Union and the African Continental Free Trade Area. To that end, the subprogramme will develop new, user-friendly toolkits for simulating the socio- and macroeconomic impact of participation in potential new trade agreements. Specifically, it plans to create a virtual help desk to accelerate negotiations and South-South exchange among member States and to engage the private sector and civil society in the negotiation process. It will focus on improving its prototype platform to monitor and evaluate Arab economic integration linked to productive economic and service sectors, making use of key performance indicators, indices and policies. Building on existing geographic information systems (GIS) for transport networks and facilities in the Arab region, the subprogramme will use the tool to assess and compare transport performance and transport connectivity between countries, within the region and with the rest of the world. The subprogramme will help member States, in the interest of improving road safety, to identify the riskiest roads in the region, achieve their transport-related Sustainable Development Goals (3, 9 and 11), facilitate their access to the United Nations Road Safety Fund and improve logistic performance through the implementation of international agreements, such as the Trade Facilitation Agreement. This work is expected to result in greater human and institutional capacity in Arab Governments to design and implement sound trade, logistics and transport policies that increase connectivity and contribute to economic growth and prosperity. Past results in this area include an improved understanding by member States of the underlying reasons for intra- and extraregional trade performance and options and solutions to improve the situation with analytical support provided by ESCWA.
- 22.40 To contribute to the effective implementation of the Addis Ababa Action Agenda in support of the 2030 Agenda, the subprogramme will monitor and assess progress in advancing financing for development outcomes and ensure that the financing for development agenda serves as a key means of implementing the 2030 Agenda. It will further develop the Arab financing for development scorecard as a regional toolbox for assessing prime direct cross-border financing flows and indirect financing opportunity costs and identifying implementation gaps, obstacles and challenges, with a view to providing policy recommendations on new and emerging issues. In tandem, the subprogramme will spearhead pilot and country-tailored support anchored on development finance assessment frameworks to help member States to map the financing landscape and mobilize the resources needed to finance sustainable development. Those frameworks will provide the basis for

outreach strategies and serve as a multidisciplinary tool to disseminate knowledge through a dedicated electronic interface (financing for development gateway) covering: fiscal policy adjustments and equalization; improved taxation policy and administration; domestic resource mobilization; enhanced international and domestic private finance; the reinvigoration of international development cooperation; the bolstering of trade capacity as a means of financing development; and debt sustainability analysis to ensure that debt financing remains a viable option for financing development. This work is expected to result in the provision of nationally tailored support for the implementation of national development plans and related targets in line with the 2030 Agenda. Past results in this area include the first high-level conference on financing sustainable development, which was held in 2019 and which led to the adoption of the Beirut Consensus on Financing for Development as the common Arab position on related issues, and the articulation of a region-wide road map for curbing illicit financial flows, which was adopted by the first session of the Committee on Financing for Development.

Planned result for 2021: social expenditure priorities in coherence with macro fiscal policy

- 22.41 Targeting public expenditure at social development priorities and macro fiscal sustainability is a challenge for the region, given that public budgets are pressed owing to high and rising debt, low oil revenues and the need to meet the growing aspirations of citizens in the context of the Sustainable Development Goals. The subprogramme has been analysing macro fiscal policies in the region to identify opportunities for reallocating domestic resources to sectors in support of the 2030 Agenda. The findings of a series of working papers and publications underscored the fact that fiscal policy choices need to take into account the setting of fiscal rules to enhance social expenditure and reduce inequality while also achieving fiscal sustainability.

Internal challenge and response

- 22.42 The challenge for the subprogramme was to develop a comprehensive mechanism for monitoring public social expenditure in support of the budgeting and fiscal policy choices of member States and linking it to macroeconomic policy coherence. In response, the subprogramme embarked on a comprehensive mapping exercise of public social expenditure in areas including education, health and nutrition, housing and community amenities, labour market interventions and employment generation, social protection and food security, arts, culture and sports, and environmental protection. In 2020 and 2021, ESCWA will conduct national workshops in Tunisia and Jordan with a view to improving the reallocation of resources in budget decision-making for 2021 to social investments with the potential to improve both fiscal balances and social welfare in the medium- to long-term. The subprogramme also started working with an additional three member States to adapt the social expenditure monitor to their national context.

Expected progress towards the attainment of the objective, and performance measure

- 22.43 This work is expected to contribute to the achievement of equitable economic growth, which would be demonstrated by the establishment of the social expenditure monitor to inform changes in rebalancing social expenditure priorities in coherence with macro fiscal policy in two member States.

Table 22.6
Performance measure

2017	2018	2019	2020	2021
No comprehensive analysis of social expenditure in relation to beneficiaries and purpose	No comprehensive analysis of social expenditure in relation to beneficiaries and purpose	A common social expenditure monitor developed for the Arab region	Social expenditure monitor established for 2 member States linked to its budget	Social expenditure monitor informs changes in rebalancing social expenditures across priorities between 2021 and 2022 budgets in 2 member States

Legislative mandates

22.44 The list below provides all mandates entrusted to the subprogramme.

General Assembly resolutions

69/213	Role of transport and transit corridors in ensuring international cooperation for sustainable development	74/201 74/202	International trade and development International financial system and development
69/227	Towards a New International Economic Order	74/203	External debt sustainability and development
69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development	74/205	Financial inclusion for sustainable development
72/167	The right to development	74/206	Promotion of international cooperation to combat illicit financial flows and strengthen good practices on assets return to foster sustainable development
72/208	Follow-up to and implementation of the outcomes of the International Conferences on Financing for Development	74/228	Role of the United Nations in promoting development in the context of globalization and interdependence
72/212	Strengthening the links between all modes of transport to achieve the Sustainable Development Goals	74/231	Development cooperation with middle-income countries
72/267	The role of diamonds in fuelling conflict: breaking the link between the illicit transaction of rough diamonds and armed conflict as a contribution to prevention and settlement of conflicts	74/236 74/237	Human resources development Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development
72/271	Improving global road safety		

Economic and Social Council resolutions and decisions

2019/30	Developing the work of the Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development
---------	---

Economic and Social Commission for Western Asia resolutions

214 (XIX)	Establishment of a technical committee on liberalization of foreign trade and economic globalization in the countries of the ESCWA region	313 (XXVII)	Frequency of sessions of the Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development in the Countries of the ESCWA Region
296 (XXVI)	Enhancing public sector institutions and resources to attain national development goals	332 (XXX)	Developing the work of the Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development
303 (XXVII)	Towards enhancing the macroeconomic policy in ESCWA member countries		
308 (XXVII)	The regional dimension of development		

Deliverables for 2021

22.45 Table 22.7 lists all deliverables, by category and subcategory, for 2021 that are expected to contribute to the attainment of the objective stated above.

Table 22.7

Subprogramme 3: deliverables for 2021, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)				18
1. Documents for the Committee on Trade Policies				6
2. Documents for the Committee on Transport and Logistics				6
3. Documents for the Committee on Financing Development				6
Substantive services for meetings (number of three-hour meetings)				32
4. Meetings of the Committee on Trade Policies				4
5. Meetings of the Committee on Transport and Logistics				4
6. Meetings of the Committee on Financing for Development				4
7. Meetings of standing and ad hoc expert groups on the economy of the future; public finance and inclusive fiscal policy; trade and industrial policy; trade negotiation and trade facilitation; transport connectivity and logistics; productive capacity of Arab least developed countries; illicit financial flows, financing for development, and other issues relating to economic development				20
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)				1
8. National Agenda for the Future of Syria – Phase II				1
Publications (number of publications)				3
9. Publications on issues relating to economic development				3
Technical materials (number of materials)				18
10. Technical materials, briefs and reports on the economy of the future; public finance and inclusive fiscal policy; trade and industrial policy; trade negotiation and trade facilitation; transport connectivity and logistics; productive capacity of Arab least developed countries; illicit financial flows, financing for development, and other issues related to economic development				18

Subprogramme 4

Statistics, the information society and technology

Objective

- 22.46 The objective, to which this subprogramme contributes, is to strengthen the development of official statistical frameworks, improve the quality and availability of statistics and advance the information society by accelerating the integration of technology and innovation for sustainable development in the Arab region.

Strategy

- 22.47 To contribute to the strengthening of the development of official statistical frameworks, the subprogramme will help member States to establish national statistics strategies and to produce data and indicators with a focus on the 2030 Agenda for Sustainable Development. It will promote the use of official statistics to monitor and follow up on the implementation of the 2030 Agenda, while increasing the use of non-traditional data sources and technology in data collection, and link statistical and geospatial information to leverage existing data sources for policymaking. The subprogramme will also promote the institutional setup at the national level in line with the Fundamental Principles of Official Statistics (General Assembly resolution [68/261](#)). To define the strategic direction of and adjust the statistical work programmes to the needs of the Arab region, the subprogramme will utilize the established intergovernmental mechanism consisting of the technical advisory groups on economic statistics and on demographic and social statistics, the inter-agency and expert groups on gender statistics and disability statistics and the Statistical Committee. Furthermore, these mechanisms will maintain networks of statistical experts to boost the impact of statistical capacity development and effectiveness of data collection. This work is expected to result in strengthened coherence and coordination of statistical activities by member States, in cooperation with regional statistical agencies, to cover the data needs of the 2030 Agenda based on the national statistical frameworks. Past results in these areas include progress in the integration of statistical and geospatial information in population census and household survey frameworks, as evidenced by the use of tablets and mobile devices for new censuses and surveys with methodological and technical assistance from ESCWA. Three countries benefited from ESCWA's assistance in assessing their national statistical systems and developing national strategies for developing statistics focused on the 2030 Agenda.
- 22.48 To contribute to improving the quality and availability of statistics, and to respond to the evaluation recommendation that calls for the subprogramme to continue to support member States and their statistical systems, the subprogramme will provide technical support on the production of harmonized official statistics on demographic, social, economic, environmental and cross-cutting subjects, including through electronic data collection, the geospatial dimension, the use of administrative registers and records (including civil and business registers and other available sources), and assist national statistical systems in the implementation of international statistical standards. In addition, it will maintain the ESCWA Statistical Information System, which contains a metadata repository consisting of global and local definitions in Arabic and English. The subprogramme will automate the update of the system's content to serve as a foundation for the web-based Arab Data Hub for the United Nations system. In doing so, the subprogramme will further collect harmonized core sets of statistical indicators, including those that are relevant to the Sustainable Development Goals, from traditional and non-traditional sources. This work is expected to result in greater compliance with international statistical standards, recommendations leading to more consistent data about the region and more effective use of statistics in policymaking. Past results in these areas include the implementation by the majority of ESCWA countries, with the Commission's assistance, of important international standards (such as the core framework of the 2008 System of National Accounts (SNA), the System of Environment Economic Accounting, the International Trade Classification and guidelines for gender statistics and for disability statistics).

The 2008 SNA, for example, was implemented in all ESCWA member States thanks to the Commission's intensive efforts to develop capacity.

- 22.49 In implementing its programme of work on statistics, the subprogramme will coordinate and cooperate closely with the Department of Economic and Social Affairs, regional commissions, other statistical functions within the United Nations System, the World Bank, the International Monetary Fund (IMF), the European Union, OECD and Arab regional statistical institutions.
- 22.50 To contribute to the advancement of the information society by accelerating the integration of technology and innovation for sustainable development, the subprogramme will provide policy advice to member States on the strategic use of frontier technologies and improve the national and regional technology and innovation ecosystems in the Arab region. The subprogramme will build the capacity of member States to develop innovation and technology policies and strategies at the national and sectoral levels and will provide advice on the legal and regulatory aspects thereof. Its knowledge products on the role of innovation and emerging technologies will highlight best practices in addressing regional development challenges in priority sectors. The subprogramme will further connect national technology transfer offices in a regional network to better channel and coordinate ongoing technology transfer initiatives in the region, linking researchers, innovation labs and innovation policymakers in Arab countries. It will also continue to leverage the agreement of the Committee on Technology for Development to contribute to the annual multi-stakeholder forum on science technology and innovation for the Sustainable Development Goals (STI Forum) and the Commission on Science and Technology for Development, representing the positions and needs of the Arab region. To achieve the foregoing, the subprogramme will work with a multitude of United Nations agencies and regional organizations, including UNESCO, the International Telecommunication Union, the United Nations Conference on Trade and Development (UNCTAD), the United Nations University, the Department of Economic and Social Affairs, the United Nations Industrial Development Organization, the United Nations Technology Innovation Labs and the Arab League Educational, Cultural and Scientific Organization, and liaise with the inter-agency task team on science, technology and innovation for the Sustainable Development Goals. This work is expected to improve the linkages among science technology and innovation actors and thereby stimulate the development of more effective and stronger innovation and technology development programmes for the promotion of technological entrepreneurship in the Arab region and of knowledge and digital economies. Past results in this area include the establishment in eight member States of national institutions for the advancement of technology transfer, which play a pivotal role in the planning, fundraising and management of national programmes that link universities and research centres with the private sector and local community.

Planned result for 2021: a regional knowledge and data repository to strengthen government decision-making processes

- 22.51 The subprogramme has been working on optimizing the management and dissemination of critical information on the 2030 Agenda to support decision-making processes of member States and development actors. The abundance of socioeconomic development indicators, analytical reports and intelligence that provide development-related national and thematic information, diagnosis and advice in support of governmental decision-makers at all levels is difficult to navigate and results in vast redundancies, and sometimes in conflicting and frequently outdated information. The subprogramme has been exploring options for offering a one-stop tool for mining data and information sources in support of decision-making processes and thereby providing assisting member States in making better informed decisions.

Internal challenge and response

- 22.52 The challenge for the subprogramme is that the systems required to create an integrated and smart information hub need to be developed from scratch. In response, the subprogramme will, in close consultation with the members of the Knowledge Management Task Force of the Regional

Collaboration Platform, develop the Arab regional development system knowledge and data repository as the primary online platform for the provision of real-time, reliable data in a comprehensive and logical form for government decision-makers to support the implementation of the 2030 Agenda. The regional knowledge and data repository will be launched as a digital platform and resource to efficiently search, analyse, synthesize, visualize and monitor available national, regional and global development-related information, including national development plans, strategies, reports, studies, legislation, regulations, data, training and any other readily available materials that could be used to support decisions and research.

Expected progress towards the attainment of the objective, and performance measure

- 22.53 This work is expected to contribute to accelerating the integration of technology and innovation for sustainable development in the Arab region, which would be demonstrated by the ESCWA member States making use of the knowledge repository to inform the development of sectoral policies.

Table 22.8
Performance measure

2017	2018	2019	2020	2021
• N/A	• The Secretary-General, in his report on the repositioning of the United Nations development system, requests regional commissions to develop regional knowledge repositories	• United Nations development system entities in the region request ESCWA to lead the Knowledge Management Task Force of the Regional Collaboration Platform to conceptualize the Arab regional knowledge repository	• Prototype of the knowledge repository is approved by the task force	• Deployment of the knowledge repository as a publicly accessible regional good • Number of member States using the knowledge repository to inform the development of sectoral policies

Abbreviation: N/A, not applicable.

Legislative mandates

- 22.54 The list below provides all mandates entrusted to the subprogramme.

General Assembly resolutions

68/261	Fundamental Principles of Official Statistics	69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda)
68/302	Modalities for the overall review by the General Assembly of the implementation of the outcomes of the World Summit on the Information Society	70/125	Outcome document of the high-level meeting of the General Assembly on the overall review of the implementation of the outcomes of the World Summit on the Information Society
69/204	Information and communications technologies for development		
69/266	A global geodetic reference frame for sustainable development	72/242	Impact of rapid technological change on the achievement of the Sustainable Development Goals
69/282	World Statistics Day		

Part V Regional cooperation for development

74/35	Role of science and technology in the context of international security and disarmament	74/207	Follow-up to and implementation of the outcomes of the International Conferences on Financing for Development
74/197	Information and communications technologies for sustainable development	74/229	Science, technology and innovation for sustainable development

Economic and Social Council resolutions and decisions

2006/6	Strengthening statistical capacity	2015/10	2020 World Population and Housing Census Programme
2011/24	Committee of Experts on Global Geospatial Information Management	2015/216	Report of the Statistical Commission on its forty-sixth session and the provisional agenda and dates for the forty-seventh session of the Commission
2013/21	Fundamental Principles of Official Statistics		
2014/31	A global geodetic reference frame for sustainable development	2016/8	Rethinking and strengthening social development in the contemporary world
2014/35	Establishment of an intergovernmental committee on technology for development in the Economic and Social Commission for Western Asia	2017/7	Work of the Statistical Commission pertaining to the 2030 Agenda for Sustainable Development
2014/240	Report of the United Nations Group of Experts on Geographical Names on its twenty-eighth session, and the dates, venue and provisional agenda for the twenty-ninth session	2019/19	Promoting technical assistance and capacity-building to strengthen national measures and international cooperation to combat cybercrime, including information-sharing
2014/241	Amendment to the rules of procedure of the United Nations Group of Experts on Geographical Names	2019/24	Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society
2014/251	Report of the Committee of Experts on Global Geospatial Information Management on its fourth session and provisional agenda and dates for the fifth session of the Committee	2019/25	Science, technology and innovation for development

Economic and Social Commission for Western Asia resolutions

276 (XXIV)	Strengthening statistical capacities in the ESCWA region	287 (XXV)	Strengthening statistical capacities for evidence-based policymaking
283 (XXV)	ESCWA member country compliance with international standards for enhancing national statistical systems	294 (XXVI)	Establishment of the ESCWA technology centre
		297 (XXVI)	Arab MDG monitor for societal progress
286 (XXV)	Gender statistics for equality and empowerment of women	306 (XXVII)	Development of the Arab Internet Governance Forum process and sustaining efforts in the Arabic domain names field

Deliverables

- 22.55 Table 22.9 lists all deliverables, by category and subcategory, for 2021 that are expected to contribute to the attainment of the objective stated above.

Table 22.9

Subprogramme 4: deliverables for 2021, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)				38
1. Meetings of the ESCWA Technology Centre Advisory Board				2
2. Meetings of the ESCWA Technology Centre Technical Committee				2
3. Meetings of the Statistical Bureau of the Statistical Committee				2
4. Meetings of the standing working groups of the Statistical Committee on economic statistics, demographic and social statistics and disability in the Sustainable Development Goals				10
5. Meetings of the Task Force on SDG Data of the Regional Coordination Platform for the Arab States				4
6. Meetings of the Regional Committee of the United Nations Global Geospatial Information Management for the Arab States				4
7. Meetings of the League of Arab States on Internet governance; automated digital network systems; the digital economy; innovation policies; enhanced ICT cooperation; ICT strategy; science, technology and innovation; and ICT for the Sustainable Development Goals, digital content in Arabic and entrepreneurship				4
8. Meetings of standing and ad hoc expert groups on Arab digital development; regulation and legislation to promote the information society; Internet governance; innovation policies; frontier technologies; technological entrepreneurship; technology transfer; innovation and other issues relating to technology for development				10
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)				2
9. ESCWA Technology Centre				1
10. International Comparison Programme, including on harmonized consumer price index				1
Publications (number of publications)				4
11. Publications (including e-publications) on statistics and indicators; non-traditional data sources; national accounts; monitoring of and follow-up on the 2030 Agenda for Sustainable Development; Arab digital development; and technology and innovation for sustainable development				4
Technical materials (number of materials)				9
12. Technical materials, briefs and reports on statistics and indicators; non-traditional data sources; national accounts; monitoring of and follow-up on the 2030 Agenda for Sustainable Development; Arab digital development; and technology and innovation for sustainable development				8
13. Development and testing of a methodology to identify clear and accurate baselines for national targets and relevant indicators				1
C. Substantive deliverables				
Databases and substantive digital materials: ESCWA Online Statistical Information System.				
D. Communication deliverables				
Outreach programmes, special events and information materials: semi-annual newsletter on price statistics; semi-annual newsletter on gender statistics; annual statistics newsletter.				

Abbreviations: ICT, information and communications technology; SDG, Sustainable Development Goals.

Subprogramme 5

2030 Agenda and SDG coordination

Objective

- 22.56 The objective, to which the subprogramme contributes, is to accelerate progress towards sustainable development in the Arab region in line with the 2030 Agenda for Sustainable Development and to advance intraregional collaboration and a multi-stakeholder approach to key regional and subregional sustainable development issues.

Strategy

- 22.57 To contribute to the acceleration of progress towards sustainable development in the Arab region, the subprogramme will support the alignment of national development plans with the 2030 Agenda for Sustainable Development and its principles, and advocate an integrated approach to the achievement of, follow-up to and review of the Sustainable Development Goals. Building on the results of the Commission's activities on the 2030 Agenda in the past four years, including the annual Arab Forum for Sustainable Development and the Arab Sustainable Development Report, the subprogramme will continue to demonstrate the necessity and value added of a nationally owned integrated approach to the implementation of, follow-up to and review of the 2030 Agenda, through its forums, expert meetings and knowledge products. It will provide technical support to countries on alignment and integration, ensuring that national development plans, strategies, voluntary national reviews and other planning and reporting mechanisms are guided by the key principles of the 2030 Agenda. This work is expected to result in improved institutional coordination and evidence-based national policies and processes that reflect an understanding of the key principles of leaving no one behind, the rights-based and multi-stakeholder approach to sustainable development and a more integrated formulation of strategies and targets across Sustainable Development Goals. Past results in these areas include the broad alignment of national development plans and sector-specific strategies in a greater number of Arab countries with the Goals, as evidenced by new or reformulated long-term visions and other planning documents. Several Arab countries, such as Jordan, Iraq and the State of Palestine, have identified national policy gaps and priorities and developed action plans and monitoring tools to measure progress in addressing them, notably by adapting national indicators to Goals indicators and beginning to address data challenges. Knowledge and learning tools availability and accessibility have also been enhanced, and capacity-building modules and initiatives, such as the module entitled "Introduction to the 2030 Agenda and its 17 Sustainable Development Goals", were tailored to the needs of government and non-government beneficiaries. Past results in that particular area include: the exchange of experiences and lessons learned on voluntary national reviews, institutional arrangements for implementation of the 2030 Agenda and alignment of development plans between governments and a broad range of stakeholders. Since 2016, the Arab Forum for Sustainable Development has brought together an average of 250 participants annually, and the Arab countries that have undertaken a voluntary national review exercise and submitted a report to the United Nations High-level Political Forum on Sustainable Development increased from only 2 out of 22 in 2016 to 16 countries in 2019.
- 22.58 To contribute to the advancement of intraregional collaboration and a multi-stakeholder approach to key regional and subregional sustainable development issues, the subprogramme will improve and add platforms to strengthen consensus-building, peer learning and knowledge transfer between Arab countries. It will also build the capacity of an expanding set of stakeholders, primarily parliamentarians and civil society, but also the private sector and academics, to ensure understanding of and engagement with the 2030 Agenda and with implementing bodies. To that end, the subprogramme will organize forums and workshops and create training opportunities for different groups of stakeholders on the 2030 Agenda. This is expected to result in an increased ability of government and non-government stakeholders to partake in the implementation of, follow-up to and review of the 2030 Agenda in Arab countries and increased opportunities for different groups to

engage with each other across national, subregional, regional and global forums. Past results in this area include the establishment of a regional platform of civil society organizations on sustainable development. That platform brought together civil society organizations and networks of civil society organizations to discuss regional sustainable development challenges, unpack the principle of partnership for achieving the Sustainable Development Goals and build a common position on how to accelerate progress. The Arab Forum for Sustainable Development provided an annual opportunity for the platform to feed into larger multi-stakeholder discussions and engage with government representatives. Another result was the adoption by parliamentarians from across the Arab region of a roadmap for more effective engagement by legislative institutions with the Goals. Supported by ESCWA, UNDP and IsDB, the roadmap included national and regional-level components, and led to raised awareness among Arab parliamentarians of how their representative, legislative, budgeting and oversight functions could better serve the achievement of sustainable development.

- 22.59 Across all activities, the subprogramme will build on existing expertise within ESCWA on different Goals and continue to engage the League of Arab States, regional United Nations entities and United Nations country teams where relevant. It will also partner with 2030 Agenda “champions” among parliamentarians in the region, regional civil society organizations and networks and, progressively, private sector and academic networks.

Planned result for 2021: peer-learning and capacity-building for the new generation of voluntary national reviews

- 22.60 The 2030 Agenda for Sustainable Development has created an incentive for robust, evidence-based reporting by member States on progress made towards equitable, sustainable development. The subprogramme has been working to bring countries together to assess progress made on key regional priorities, share achievements and challenges in implementing the 2030 Agenda and build a common regional position on opportunities for and barriers to achieving the Sustainable Development Goals by 2030. Through advice and capacity-building provided to member States, it has also raised awareness with regard to voluntary national reviews as an enabler for priority-setting, implementation and follow-up and review.

Internal challenge and response

- 22.61 The challenge for the subprogramme was a growing expectation among member States of more regular opportunities to exchange experiences on voluntary national reviews and learn from each other. An analysis of the reviews undertaken by the subprogramme across the Arab region identified common trends and capacity gaps and confirmed that the technical support provided to member States during the first round of the reviews was insufficient. That was corroborated by an increase in the number of requests for technical assistance at the country level and a collective call by member States for enhanced capacity-building efforts at the regional level. In response, the subprogramme will scale up its work at the country level and support the establishment of a regional community of practice on voluntary national reviews with the aim of providing access to information, knowledge exchange, peer support and capacity development. It will build on the breadth of experience across the region, past voluntary national reviews and lessons learned from countries in the Arab region and beyond, to allow practitioners to benefit from a user-friendly platform providing resources, expertise and options to drive a dynamic process of assessing progress and devising solutions to the identified bottlenecks, maximize impact and ultimately achieve national targets.

Expected progress towards the attainment of the objective, and performance measure

- 22.62 This work is expected to contribute to the acceleration of progress towards sustainable development in the Arab region in line with the 2030 Agenda for Sustainable Development and to the advancement of intraregional collaboration and a multi-stakeholder approach to key regional and subregional sustainable development issues, which would be demonstrated by enhanced and productive interaction between government stakeholders responsible for coordinating the voluntary national

review process and preparing national Sustainable Development Goals reports. The long-term impact of the initiative will be an inclusive process that is in line with the voluntary common reporting guidelines for voluntary national reviews.

Table 22.10
Performance measure

2017	2018	2019	2020	2021
<ul style="list-style-type: none"> Brief plenary session at the Arab Forum for Sustainable Development 	<ul style="list-style-type: none"> Organization of a special session in addition to a high-level dialogue on voluntary national reviews and lessons learned from the process 	<ul style="list-style-type: none"> Member States call for enhanced peer learning on voluntary national reviews during the Arab Forum for Sustainable Development, held in April 2019, and the Executive Committee meeting held in June 2019 Regional capacity building workshop on voluntary national reviews in October Agreement among member States to establish a community of practice coordinated by ESCWA 	<ul style="list-style-type: none"> The community of practice is launched and a web platform populated; ESCWA facilitates interaction between members of the community of practice 	<ul style="list-style-type: none"> Enhanced and productive interaction between government stakeholders coordinating the voluntary national review process and preparing national Sustainable Development Goals reports Positive feedback on the effectiveness of the community of practice (collected through regular surveys)

Legislative mandates

22.63 The list below provides all mandates entrusted to the subprogramme.

General Assembly resolutions

69/315	Draft outcome document of the United Nations summit for the adoption of the post-2015 development agenda	71/313	Work of the Statistical Commission pertaining to the 2030 Agenda for Sustainable Development
70/1	Transforming our world: the 2030 Agenda for Sustainable Development		

Economic and Social Council resolution

2015/30	Restructuring the conference structure of the Economic and Social Commission for Asia and the Pacific to be fit for the evolving post-2015 development agenda
---------	---

Economic and Social Commission for Western Asia resolutions

314 (XXVIII)	The Arab Forum on Sustainable Development	327 (XXIX)	Working mechanisms of the Arab Forum for Sustainable Development
322 (EC.2)	Strategy and plan of action on the 2030 Agenda on Sustainable Development		

Deliverables

22.64 Table 22.11 lists all deliverables, by category and subcategory, for 2021 that are expected to contribute to the attainment of the objective stated above.

Table 22.11

Subprogramme 5: deliverables for 2021, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)				13
1. Meetings of the Arab Forum on Sustainable Development				9
2. Meetings of standing expert groups on the 2030 Agenda				4
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)				4
3. Arab Regional Parliamentary Forum on the 2030 Agenda				4
Technical materials (number of materials)				2
4. Technical papers, briefs and bulletins on sustainable development				2
C. Substantive deliverables				
Consultation, advice and advocacy: advice to the Arab Forum for Sustainable Development; advice to global and regional events on the implementation of and follow-up to the 2030 Agenda for Sustainable Development.				

Subprogramme 6 Governance and conflict prevention

Objective

22.65 The objective, to which this subprogramme contributes, is to advance just, peaceful and inclusive societies, especially for people living under occupation, in conflict or in post-conflict settings; to improve governance and strengthen effective, efficient and accountable public institutions; and to enhance service delivery.

Strategy

22.66 To contribute to the advancement of just, peaceful and inclusive societies, especially for people living under occupation, in conflict or in post-conflict settings, the subprogramme will focus on conflict prevention. It will periodically assess the impact of conflict and occupation on capacity to achieve the Sustainable Development Goals and define strategy options for an integrated approach on human development and social cohesion. The subprogramme will provide technical assistance to member States, including through knowledge transfer, institution- and capacity-building, technology-based applications and support for inclusive national dialogues. In that regard, the subprogramme will assess the risks associated with transboundary and emerging challenges due to drivers of

vulnerability, including forced displacement and climate change. It will work with member States, think tanks, regional entities and academia to refine the risk assessment methodology, further fine-tuning qualitative tools and laying the groundwork for qualitative methods that support the attainment of Sustainable Development Goals targets relating to peaceful, just and inclusive societies. The subprogramme plans to advance risk planning and management within national institutions by building the capacity of civil servants and institutions. It will also develop policies and enhance the capacities of Palestinian institutions to mitigate the impact of the Israeli occupation on prospects for development and the attainment of the Sustainable Development Goals. This work is expected to result in the mitigation of member States' exposure to the sources and drivers of vulnerability and enhanced conflict prevention through evidence-based risk management by policymakers. Past results in these areas include the establishment, with support from ESCWA, UNDP and the International Security and Development Center, of a working group with representatives of Egypt, Iraq, Jordan, the State of Palestine and Tunisia, that is currently developing a methodology to support, within the civil service, the interconnectedness of Goal 16 with other Goals-related targets. Bilateral discussions, a publication and an expert group meeting resulted in a proof of concept for a risk assessment framework that will support member States in improving prevention and risk management. United Nations entities (the Office for the Coordination of Humanitarian Affairs, UNDP and the Department of Political and Peacebuilding Affairs), think tanks (the Peace Research Institute Oslo and European Union Institute for Security Studies) and academia (the American University in Beirut, University College London and Uppsala University) contributed to the work.

- 22.67 To contribute to the improvement of governance and the strengthening of effective, efficient and accountable public institutions, the subprogramme will raise awareness and support knowledge-sharing on the interdependency between development gains and institutional quality. By providing member States with technical assistance, capacity-building and actionable policy advice, it will seek to improve institutional effectiveness and identify best policy options to increase the quality, inclusiveness and accountability of institutions. The subprogramme will also promote dynamic markets and facilitate cooperation among member States, regional entities and other partners working in the field of competition and consumer protection. It plans to disseminate knowledge and best practices with a view to establishing a regional competition framework in line with international standards, and contribute to inclusive sustainable development through increased competitiveness, productive investments and innovation in the economies of the member States. This work is expected to result in stronger institutions in the context of Goal 16 and more robust nationally owned and led reform initiatives for fairer competition, including through the improvement of related institutional provisions. Past results in these areas include the preparation by national civil servants of post-conflict institution-building roadmaps for Libya and Yemen, supported by the subprogramme, as well as the strategic cooperation between member States and the Arab Administrative Development Organization, a special organization of the League of Arab States, in the field of public administration reform. The establishment of an annual Arab competition forum, with support from the subprogramme, UNCTAD and OECD, contributed to regional capacity-building and the regular exchange of country experiences in the areas of competition, competition policy and consumer protection.
- 22.68 To contribute to the enhancement of public service delivery, the subprogramme will provide member States with policy advice, knowledge dissemination and capacity-building on digital government transformation and innovation. It will offer measurement tools to assess the progress achieved in digital transformation and guide the advancement of digital government services. On the basis of the Commission's open government framework, the subprogramme will build the capacity of member States to develop open government strategies. It will disseminate knowledge on the impact of open government on socioeconomic development and promote best practices for achieving the Sustainable Development Goals, in particular targets under Goals 16 and 17. The subprogramme will coordinate its activities with other United Nations bodies, especially the Department of Economic and Social Affairs, and with international and regional organizations. This work is expected to result in an improvement in the services provided by public institutions, with enhanced performance and accountability and greater openness and transparency, and to foster the involvement of citizens in government decision-making. Past results in these areas include the formulation of national digital

transformation plans and open data strategies and initiatives in Jordan, the State of Palestine, the Sudan and the Syrian Arab Republic, and the creation of a measurement tool that has helped 12 member States to monitor their e-government services since 2018. ESCWA also worked with the Department of Economic and Social Affairs to support the launch of the 2020 e-government survey.

Planned result for 2021: public policy outcomes serve the Arab region through effective competition

- 22.69 Effective competition and competition policy are key enablers of sustainable economic growth, as they encourage innovation in markets and among firms, leading to efficiently priced and higher quality goods and services. In turn, consumers benefit from choice based on differentiated quality and price. Addressing anti-competitive behaviour, such as abuse of power by monopolies or collusion among firms, and enforcing competition law removes market entry barriers, thereby contributing to employment creation and entrepreneurship, as well as improving investment opportunities. The subprogramme has been working to support ESCWA member countries with advocacy and capacity-building for more efficient competition and regulation, which are crucial for achieving increased economic growth, productivity, investment and better living standards. Since 2015, the subprogramme has built an evidence base by conducting research and analysis on competition in the Arab region that led to in-depth assessments, technical cooperation and advisory services (for example, on draft legislation on competition in Lebanon and the State of Palestine). Through the regional assessment of competition policy and regulations and in-depth country case studies, the subprogramme identified opportunities for and benefits of an integrated approach towards competition-related capacity- and institution-building in support of the implementation of the 2030 Agenda for Sustainable Development. It also formalized partnerships with expert institutions in the field, namely OECD and UNCTAD, to establish a joint competition forum for the Arab region.

Internal challenge and response

- 22.70 The challenge for the subprogramme was that the importance of effective competition policy and consumer protection for sustainable development had not been addressed adequately. Governments and international institutions undertake separate initiatives and lack a regional platform for the exchange of knowledge or capacity-building. In response, given that the topic is gaining traction with and support from other institutions, such as the World Bank and the European Bank for Reconstruction and Development, the subprogramme will ramp up efforts and mobilize cooperative resources for member States in the field of competition policy, with a view to expanding the partnership between ESCWA, UNCTAD and OECD. It will continue to advocate a consolidation of institutional efforts to augment recognition of the importance of fair competition in public policy and for positive development outcomes by: (a) organizing the annual competition forum for the Arab region, to be hosted on a rotating basis by member States, from 2020 on; (b) implementing national competition assessments with UNCTAD and OECD; and (c) formulating and implementing dedicated projects on in such areas as the effective design of competition frameworks, competition for employment, competition and gender, competition for effective public procurement and competition as a contribution to good governance.

Expected progress towards the attainment of the objective, and performance measure

- 22.71 This work is expected to contribute to the improvement of governance and the strengthening of effective, efficient and accountable public institutions, which would be demonstrated by the ratification by Arab countries of a set of recommendations on competition assessment that build on OECD guidelines to reflect the development needs of the Arab region and the principles and objectives of the 2030 Agenda.

Table 22.12
Performance measure

2017	2018	2019	2020	2021
No harmonized approach to competition assessments in the Arab region	No harmonized approach to competition assessments in the Arab region	No harmonized approach to competition assessments in the Arab region	More ESCWA member States are undertaking competition assessments and working towards a set of Arab recommendations on competition assessment, supported by ESCWA, UNCTAD and OECD	Ratification by Arab countries of a set of recommendations on competition assessment that build on OECD guidelines

Legislative mandates

22.72 The list below provides all mandates entrusted to the subprogramme.

General Assembly resolutions

68/211	International Strategy for Disaster Reduction	74/10	Committee on the Exercise of the Inalienable Rights of the Palestinian People
68/303	Strengthening the role of mediation in the peaceful settlement of disputes, conflict prevention and resolution	74/11	Peaceful settlement of the question of Palestine
69/291	Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa	74/14 74/21	The Syrian Golan
69/327	Promoting inclusive and accountable public services for sustainable development	74/23	Follow-up to the Declaration and Programme of Action on a Culture of Peace
70/262	Review of the United Nations peacebuilding architecture	74/30	Promotion of interreligious and intercultural dialogue, understanding and cooperation for peace
72/240	Permanent sovereignty of the Palestinian people in the Occupied Palestinian Territory, including East Jerusalem, and of the Arab population in the occupied Syrian Golan over their natural resources	74/77 74/117 74/139	Establishment of a nuclear-weapon-free zone in the region of the Middle East Strengthening of security and cooperation in the Mediterranean region Assistance to the Palestinian people The right of the Palestinian people to self-determination

Economic and Social Council resolutions

2019/28	Situation of and assistance to Palestinian women		of the Palestinian people in the Occupied Palestinian Territory, including East Jerusalem, and the Arab population in the occupied Syrian Golan
2019/29	Economic and social repercussions of the Israeli occupation on the living conditions		

Economic and Social Commission for Western Asia resolutions

271 (XXIV)	Strengthening the role of ESCWA in addressing the impact of conflict and instability within the context of social and economic development		division and establishing a governmental committee on emerging issues and development in conflict settings
282 (XXV)	Mitigating the impact on development of conflict, occupation and instability in ESCWA member countries	296 (XXVI)	Enhancing public sector institutions and resources to attain national development goals
292 (XXVI)	Upgrading the Section for Emerging and Conflict-Related Issues to the level of a	330 (XXX)	Support for the Palestinian people

Security Council resolution

1947 (2010) Post-conflict peacebuilding

Deliverables

22.73 Table 22.13 lists all deliverables, by category and subcategory, for 2021 that are expected to contribute to the attainment of the objective stated above.

Table 22.13

Subprogramme 6: deliverables for 2021, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)				1
1. Note of the Secretary-General on the economic and social repercussions of the Israeli occupation on the living conditions of the Palestinian people in the Occupied Palestinian Territory, including East Jerusalem, and the Arab population in the occupied Syrian Golan to the General Assembly and the Economic and Social Council				1
Substantive services for meetings (number of three-hour meetings)				16
2. Meetings of standing and ad hoc expert groups on post-conflict and sustainable peace; vulnerability assessments and risk mitigation; institution building to strengthen resilience, performance and service provision; innovation in the public sector; public service delivery; open government; economic governance; mitigating the impact of occupation, policy dialogue and issues concerning sustainable development of conflict-affected countries and countries in transition				12
3. High-level meeting of the League of Arab States/Arab Administrative Development Organization/ESCWA				4
B. Generation and transfer of knowledge				
Seminars, workshops and trainings (number of days)				5
4. Training exchange platform on competition in the region				5
Publications (number of publications)				2
5. Publications on governance and conflict prevention				2
Technical materials (number of materials)				8
6. Technical materials, briefs and reports on sustainable peace; vulnerability assessments and risk mitigation; institution building to strengthen resilience, performance and service provision; innovation in the public sector; open government; economic governance; mitigating the impact of occupation; and sustainable development of conflict-affected countries and countries in transition				8

Part V Regional cooperation for development

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
---------------------------------	-------------------------	------------------------	-------------------------	-------------------------

C. Substantive deliverables

Consultation, advice and advocacy: substantive contribution to the UNCTAD ministerial meeting and the OECD global forum on competition, organizing the annual joint Arab competition forum.

D. Communication deliverables

Outreach programmes, special events and information materials: side event at the substantive session of the Economic and Social Council; observance of the International Day of Solidarity with the Palestinian people; wallchart on the impact of conflict and occupation on the socioeconomic development of the Palestinian people; booklets and pamphlets on governance, conflict prevention and the impact of the Israeli occupation on development outcomes.

Digital platforms and multimedia content: portal on open government and open data in the Arab region.

Annex

Programme performance for 2019¹

Subprogramme 1

Integrated management of natural resources for sustainable development

Objective

- A.1 The objective, to which this subprogramme contributes, is to achieve the integrated management of natural resources leading to improved food, water and energy security and enhanced resilience to climate change, and to mainstream the Sustainable Development Goals into regional and national policy processes.

Programme performance in 2019 against planned result

- A.2 A planned result for 2019, which is the strengthened resilience of member States and vulnerable communities to climate change and natural disasters, as referred to in the proposed programme budget for the biennium 2018–2019, was fully achieved, as evidenced by an increase in the number of intergovernmental recommendations, resolutions and decrees, from 13 in 2017 to 16 in 2019, adopted by member States across sectors that aim to coordinate efforts on climate change adaptation and mitigation and disaster risk reduction.

Programme performance in 2019: adoption of an Arab food security monitoring framework

- A.3 Food security is a complex challenge that requires concerted action by cross-sectoral stakeholders at the country and regional levels. It is important for the Arab region, which faces challenges in producing and procuring food, to monitor its status. The region is also characterized by water and arable land scarcity, a growing population amid climate change and an increasing dependency on food imports. Nonetheless, food security policies and strategies tend to focus on increasing the production of food to reach self-sufficiency (availability) and thus emphasise to a lesser extent the other components of food insecurity, which are accessibility, utilization and stability. In May 2019, and as a result of the work of the subprogramme, Arab countries adopted a new standard-setting regional food security monitoring framework that helps them to track their progress towards the achievement of Sustainable Development Goals 1, 2, 6, 8 and 12. The framework was developed by ESCWA after extensive consultations over four years, which involved up to 200 experts and a comprehensive review of the literature on existing knowledge and assessment frameworks of food security at the global, regional and national levels. A wide variety of country-level and region-wide strategies and plans was also closely examined to identify potentially relevant food security determinants. Following its adoption, the subprogramme trained 70 experts from agriculture and statistics departments across the region on its use and, jointly with the Arab Organization for Agricultural Development, produced the first regional report on tracking food security and issued country-specific analysis with key policy actions.

Progress towards the attainment of the objective, and performance measure

- A.4 This work contributed to the achievement of the integrated management of natural resources, leading to improved food security, as demonstrated by the adoption of a regional food security framework at

¹ As outlined in paragraph 22.4, the present report reflects a change in the programme structure for 2021. For that reason, programme performance information for 2019 is included in this annex, which follows the programmatic structure of 2019.

the 49th meeting of the Arab Organization for Agricultural Development, which is a subsidiary body of the League of Arab States, in which the four dimensions of food security are recognized. The framework enables Arab policymakers from the ministries of planning, agriculture, water, economy and trade, and health to monitor in real time all four pillars of food security and also supports the early identification of critical areas that require policy interventions to enhance food security.

**Table A.1
Performance measure**

<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018</i>	<i>2019</i>
Annual report on the status of Arab food security by the Arab Organization for Agricultural Development focuses on a single dimension of food security	Mapping of food security policies and strategies in the Arab region	Two regional consultations on the food security monitoring framework	Review of food security monitoring framework at the thirty-fifth session of the general assembly of the Arab Organization for Agricultural Development	Adoption of a regional food security monitoring framework (resolution 6/49) at the forty-ninth session of the Arab Organization for Agricultural Development

Deliverables

A.5 Table A.2 lists all deliverables, by category and subcategory, for 2019 that contributed to contribute to the attainment of the objective stated above.

**Table A.2
Subprogramme 1: deliverables for 2019, by category and subcategory**

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	6	6		
1. Reports for the twelfth session of the Committee on Energy	3	2		
2. Reports for the thirteenth session of the Committee on Water Resources	3	4		
Substantive services for meetings (number of three-hour meetings)	66	66		
3. Meetings of the Committee on Water Resources	4	4		
4. Meetings of the Committee on Energy	4	4		
5. Meetings of the ESCWA Technology Centre Advisory Board	2	2		
6. Meeting of the Executive Bureau of the Arab Ministerial Council for Electricity and its committees of experts on electricity in Arab countries and on renewable energy and energy efficiency	10	10		
7. Session of the Arab Ministerial Water Council and meetings of its Technical, Scientific and Advisory Committee	8	8		
8. Sessions of the Arab Council of Ministers Responsible for Meteorology and Climate and its Permanent Committee for Meteorology and the meeting of the Subcommittee on Weather and Climate Risk Information Management	10	10		
9. Sessions of the Council of Arab Ministers Responsible for the Environment and its Joint Committee on Environment and Development in the Arab Region	8	8		

Category and subcategory	2019 planned	2019 actual	2020 planned	2021 planned
10. Meetings of ad hoc expert groups on water, energy, food security, climate change and other issues relating to the management of natural resources for sustainable development	20	20		
B. Generation and transfer of knowledge				
Publications (number of publications)	3	3		
11. Publication on water	1	1		
12. Publication on energy	1	1		
13. Publication on food security	1	1		
Technical materials (number of materials)	7	7		
14. Guidelines, technical materials and reports on water resources	3	3		
15. Technical materials and reports on food security	2	2		
16. Technical reports on climate change	1	1		
17. Technical materials on issues relating to the management of natural resources for sustainable development	1	1		
C. Substantive deliverables				
Consultation, advice and advocacy: substantive servicing of the 11th International Forum on Energy for Development; substantive contribution to the Vienna Energy Forum; framework to put into effect resolution 72/279 on the first phase of the regional realignment in the context of the repositioning of the United Nations development system.				
Databases and substantive digital materials: Regional Knowledge Hub on Climate Change.				
D. Communication deliverables				
Outreach programmes, special events and information materials: fact sheets and booklets on climate change; green technology adaptation; the circular economy; water security and resource management; agriculture and food security; energy management and other issues relating to the management of natural resources for sustainable development in the Arab region.				

Subprogramme 2 Social development

Objective

- A.6 The objective, to which this subprogramme contributes, is to achieve the adoption by member States of a rights-based approach to equitable, inclusive and participatory social development in order to implement the 2030 Agenda for Sustainable Development.

Programme performance in 2019 against planned result

- A.7 A planned result for 2019, which is the increased emphasis by Member States on a social justice approach to development planning, based on equality, equity and participation, as referred to in the proposed programme budget for the biennium 2018–2019, was fully achieved, as evidenced by an increase in the number of governmental and non-governmental institutions, from 16 in 2013 to 24 in 2019, that apply ESCWA tools in policymaking with a view to fostering social justice for all.

Programme performance in 2019: formation of an inter-ministerial working group to address inequality

- A.8 As a result of the sustained and continued capacity-building programme and technical support by the subprogramme in 2019, the Government of Tunisia committed to establishing an interministerial working group aimed at mainstreaming equality into public policies and adopting a national roadmap

for that purpose. The working group includes senior management from various key ministries such as the Ministry of Education, the Ministry of Social Affairs, the Ministry of Health and the Ministry of the Economy, and a multitude of policymakers. The formation of the working group was a direct result of a multi-stakeholder consultation convened by the Government of Tunisia and facilitated by ESCWA. It is the culmination of a number of activities delivered by the subprogramme in response to the request of the Government of Tunisia to build the capacity of Tunisian policymakers and government officials to conceptualize, formulate, implement and evaluate evidence-based national policies and programmes that reduce existing inequalities using available data on socioeconomic inequalities. Capacity-building efforts in 2019 on measuring social inequalities and on developing equality-sensitive social policies built on four previous workshops delivered between 2016 and 2018, which focused the attention of Tunisian policymakers on reducing inequalities and introduced the latest tools and methods for measuring inequality, all with a view to strengthening capacity to devise equality-oriented public policies and programmes.

Progress towards the attainment of the objective, and performance measure

- A.9 This work contributed to the adoption by member States of a rights-based approach to equitable, inclusive and participatory social development in order to implement the 2030 Agenda, as evidenced by the formation of the interministerial working group in Tunisia to discuss the needed structural changes and the adoption of an official roadmap as a first step in a broader transformation at the national level. Similar work is underway with representatives of the Ministry of Solidarity, the Ministry of Manpower and the Ministry of the Economy in Egypt, and in Morocco, Oman, the State of Palestine and the Sudan.

Table A.3

Performance measure

2015	2016	2017	2018	2019
<ul style="list-style-type: none"> • ESCWA is mandated under the Tunis Declaration on Social Justice to develop a social justice agenda for the Arab region 	<ul style="list-style-type: none"> • No high-level working group on inequalities in the Arab region 	<ul style="list-style-type: none"> • No high-level working group on inequalities in the Arab region 	<ul style="list-style-type: none"> • No high-level working group on inequalities in the Arab region • Tunisia holds high-level stakeholder consultation with ministries and civil society organizations 	<ul style="list-style-type: none"> • First interministerial working group on combatting inequalities in the Arab region established (Tunisia)

Deliverables

- A.10 Table A.4 lists all deliverables, by category and subcategory, for 2019 that contributed to the attainment of the objective stated above.

Table A.4

Subprogramme 2: deliverables for 2019, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	3	3		
1. Reports for the Economic and Social Commission for Western Asia	3	3		
Substantive services for meetings (number of three-hour meetings)	45	41		
2. Meetings of the Committee on Social Development	4	4		
3. Meetings of the Arab Forum on Sustainable Development	9	9		
4. Meetings of ad hoc expert groups on ageing; disability; migration; social justice and participation; the 2030 Agenda for Sustainable Development and other social issues	32	28		
B. Generation and transfer of knowledge				
Publications (number of publications)	5	5		
5. Publication on social development	1	1		
6. Publication on social protection	1	1		
7. Publication on migration	1	1		
8. Publication on population	1	1		
9. Publication on sustainable development	1	1		
Technical materials (number of materials)	16	17		
10. Technical papers, briefs and bulletins on social development and other issues	2	2		
11. Technical paper on social protection	1	1		
12. Technical papers, briefs and bulletins on social justice	3	3		
13. Technical papers, briefs and bulletins on sustainable development	3	3		
14. Technical paper on urban development	1	1		
15. Technical papers and reports on population	2	4		
16. Technical papers and briefs on ageing	2	1		
17. Briefs and bulletins on migration	2	2		
C. Substantive deliverables				
Consultation, advice and advocacy: advice to inter-agency meetings, including follow-up on the UN-Habitat New Urban Agenda; advice to the Inter-Agency Support Group on the Convention on the Rights of Persons with Disabilities; advice for the Arab Cities Report; advice for the 2020 session of the Commission for Social Development; advice to the Arab Forum for Sustainable Development; advice during global and regional events on the implementation of, follow-up to and review of the 2030 Agenda for Sustainable Development.				
Databases and substantive digital materials: Arab Regional Climate Change Knowledge Hub.				

Subprogramme 3

Economic development and integration

Objective

- A.11 The objective, to which this subprogramme contributes, is to achieve a basic standard of living for all people in member States through sustained and more inclusive economic development in a more integrated region.

Programme performance in 2019 against planned result

- A.12 A planned result for 2019, which is the increased effectiveness of member States in filling the financing gap and raising funds from traditional and innovative sources to meet international development agendas, as referred to in the proposed programme budget for the biennium 2018–2019, was fully achieved, as evidenced by an increase in the number of member States, from one in 2017 to two in 2019, that implement measures to mobilize financial resources for development according to the Addis Ababa Action Agenda of the Third International Conference on Financing for Development.

Programme performance in 2019: web-based geographic information system for the transport networks and facilities in the Arab region

- A.13 In 2019, ESCWA launched a web-based geographic information system (GIS) tool used for remote data collection and to monitor the performance of the regional transport networks and facilities. In partnership with and funded largely by IsDB, the subprogramme organized a regional training workshop to build the capacity of 27 officials in charge of planning from 14 ministries of transport on the use and functionalities of the tool. During the workshop, the focal points were trained on populating the tool with technical characteristics (type, size and design capacity) and operational features (status of maintenance, traffic volumes, speeds, safety and level of service) of the transport networks and facilities. It is expected that this newly developed capacity will help the focal points to undertake evidence-based analysis and, in turn, policymakers to make informed transport decisions that benefit the population of the Arab region. This work builds on the ongoing collaboration between ESCWA, IsDB, the Economic Commission for Europe (ECE) and the Centre for Transport Studies for the Western Mediterranean on establishing a GIS for transport networks and facilities in Europe, Asia, the Western Mediterranean and the Arab region.

Progress towards the attainment of the objective, and performance measure

- A.14 This work contributed to the achievement of a basic standard of living for all people in member States through sustained and more inclusive economic development within a more integrated region, as evidenced by the ability of representatives to visualize key performance indicators of the transport networks in the Arab region, identify the level of service and safety of existing transport infrastructure and facilities and the flows of goods within and between the countries of the region, and thus identify the gaps between national and regional transport networks and facilities. The roll-out of the full multimodal transport system will have a direct impact on people's mobility and trade: a reduction in travel time and the cost of transporting persons and goods, as well as greater safety of roads, rails, ports and airports.

Table A.5
Performance measure

2015	2016	2017	2018	2019
<ul style="list-style-type: none"> At its sixteenth session, the Committee on Transport requests ESCWA to develop an e-platform for components of the Integrated Transport System in the Arab States (ITSAS) and approves concept later that year (E/ESCWA/EDID/2015/IG.3/6/Report) 	<ul style="list-style-type: none"> Prototype GIS for ITSAS developed with the United Nations Interim Force in Lebanon 	<ul style="list-style-type: none"> Training workshop on prototype ITSAS-GIS for 7 member States At its seventeenth session, the Committee on Transport invites ESCWA to expand partnerships with regional and international organizations to optimize integration 	<ul style="list-style-type: none"> Agreement with ECE, the Centre for Transport Studies for the Western Mediterranean and IsDB on a set of common indicators for all regional GIS initiatives 	<ul style="list-style-type: none"> Launch of ITSAS-GIS Representatives of 14 member States enabled to use ITSAS-GIS for analysis and queries in support of decision-making

Deliverables

A.15 Table A.6 lists all deliverables, by category and subcategory, for 2019 that contributed to the attainment of the objective stated above.

Table A.6
Subprogramme 3: deliverables for 2019, by category and subcategory

Category and subcategory	2019 planned	2019 actual	2020 planned	2021 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	11	11		
1. Reports for ESCWA	2	3		
2. Documents for the Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development	5	5		
3. Documents for the Committee on Transport and Logistics	4	3		
Substantive services for meetings (number of three-hour meetings)	42	38		
4. Meetings of the Committee on Transport and Logistics	4	4		
5. Meetings of the Committee on Financing for Development	4	4		
6. Meetings of the Committee on Trade Policies	4	4		
7. Meetings of ad hoc expert groups on financing for development, the Sustainable Development Goals, and other issues related to economic development and integration	30	26		
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1		
8. National Agenda for the Future of Syria – Phase II	1	1		
Publications (number of publications)	4	4		
9. Publications on the Sustainable Development Goals	2	1		

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
10. Surveys and publications on various issues relating to economic development and integration	2	2		
11. Publication on the Syrian Arab Republic	–	1		
Technical materials (number of materials)	27	27		
12. Compendium on financing for development	1	1		
13. Working and background papers on the Sustainable Development Goals	2	2		
14. Technical papers on development, financing for development and other issues relating to economic development and integration	24	24		

Subprogramme 4 Technology for development and regional integration

Objective

- A.16 The objective, to which this subprogramme contributes, is to harness the development, transfer, dissemination and diffusion of technology to promote inclusive and sustainable development.

Programme performance in 2019 against planned result

- A.17 A planned result for 2019, which is increased regional cooperation to promote technology and innovation for sustainable development, as referred to in the proposed programme budget for the biennium 2018–2019, was fully achieved, as evidenced by an increase in the number of regional initiatives to promote collaboration in science, technology and innovation from three in 2015 to seven in 2019. During that period, new initiatives were launched and existing ones directly supported by ESCWA. They included the Government Electronic and Mobile Service (GEMS) maturity index, the Arab digital development process, the Arab open government project; the Arab Internet Governance Forum review and upgrade initiative, and the digital enabling portal to support small and medium-sized enterprises in the Arab region.

Programme performance in 2019: customer-oriented e-government services in the Arab region

- A.18 In 2019, gaps in user awareness of available electronic government services and capacity to access and use them were highlighted in evidence-based analysis by the subprogramme. It also revealed the need to offer more user-friendly mobile applications. The analysis was based on a self-assessment of e-service delivery undertaken by 12 member States using a tool developed by ESCWA that helps policymakers to measure digital development, gauge the delivery of e-government services and assess national progress towards digital transformation. The novelty of the GEMS index lies in its combination of traditional, supply-driven assessments, such as the availability of public services through internet portals and mobile channels, with demand-driven indicators on the user experience, the maturity of the services and user satisfaction. In addition to the normative work on the GEMS index, ESCWA conducted capacity-building workshops in those 12 member States and provided advisory services at the national and regional levels. The workshops focused on South-South cooperation, highlighting good regional and international practices in developing and updating national digital government transformation plans, and introduced the GEMS index for progress measurement. With the Commission’s technical assistance, three member States have finalized their national plan for digital transformation, taking the GEMS index into account as a tool for measuring progress.

Progress towards the attainment of the objective, and performance measure

- A.19 This work contributed to progress towards harnessing the development, transfer, dissemination and diffusion of technology with a view to promoting inclusive and sustainable development, as demonstrated by the agreement of all 12 member States to run a second round of assessments on the relevance and effectiveness of e-government services and thereby monitor progress, focusing on the user experience.

Table A.7
Performance measure

2015	2016	2017	2018	2019
<ul style="list-style-type: none"> • N/A 	<ul style="list-style-type: none"> • Consensus among Arab countries on the importance of assessing the relevance and effectiveness of their suite of e-government services from the perspective of usage and user satisfaction 	<ul style="list-style-type: none"> • ESCWA member States validate the GEMS maturity index as a region-wide assessment tool to measure the relevance and effectiveness of e-government services 	<ul style="list-style-type: none"> • 12 member States run a full assessment of their e-government services using the GEMS index • 1 member State develops a national digital transformation plan 	<ul style="list-style-type: none"> • Agreement by member States to assess their services a second time in order to devise actions to advance their national digital transformation process from a user perspective • 2 member States develop national digital transformation plans with the GEMS index as one tool to measure progress

Abbreviation: N/A, not applicable.

Deliverables

- A.20 Table A.8 lists all deliverables, by category and subcategory, for 2019 that contributed to the attainment of the objective stated above.

Table A.8

Subprogramme 4: deliverables for 2019, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1		
1. Report for the Committee on Technology for Development	1	1		
Substantive services for meetings (number of three-hour meetings)	23	26		
2. Meeting of the Committee on Technology for Development	3	3		
3. Meetings of the League of Arab States on Internet governance; automated digital network systems; the digital economy; innovation policies; enhanced ICT cooperation; ICT strategy; science, technology and innovation and ICT for the Sustainable Development Goals; and digital content in Arabic and entrepreneurship	1	–		
4. Expert group meeting on strategies for the protection of intellectual property rights to promote innovation in the Arab region	4	4		
5. Expert group meeting on the competitive advantage of ICT sectors in the Arab region for growth of the digital economy and regional integration	–	4		
6. Expert group meeting on the impact of artificial intelligence and the latest technological revolution (the Internet of things) on production functions, economic structures, productivity in manufacturing and other sectors	4	4		
7. Expert group meeting on technology and innovation, with a focus on the 2030 Agenda for Sustainable Development	4	4		
8. Regional conference on technologies for the achievement of the Sustainable Development Goals	7	7		
B. Generation and transfer of knowledge				
Publications (number of publications)	7	7		
9. Publication on strategies for the protection of intellectual property rights for publicly owned and publicly funded research and technology to promote innovation in the Arab region	1	1		
10. Publication on promoting the role of innovation for the realization of the Sustainable Development Goals in the Arab countries	1	1		
11. Publication on the competitive advantage of ICT sectors in Arab countries for growth of the digital economy and regional integration	1	1		
12. Publication on policy advice to promote the transformation towards the digital economy and smart society	1	1		
13. Publication on enhancing productivity and achieving economic growth using technology in the Arab region	1	1		
14. Publication on promoting institutional frameworks towards smart sectors and industries for sustainable development	1	1		
15. ESCWA technology bulletin	1	1		
Technical materials (number of materials)	4	4		
16. Technical paper on the measurement of e-government services in the Arab countries	–	1		
17. Paper on technology entrepreneurship: opportunities and constraints for Arab youth and women	1	1		
18. Paper on digital financial inclusion and the ICT sector	1	–		
19. Paper on cybersecurity in the Arab region	1	1		

Category and subcategory	2019 planned	2019 actual	2020 planned	2021 planned
20. Practical guidelines, media programmes (video) and infographics to raise awareness of the role of innovation in the achievement of the Sustainable Development Goals	1	1		

D. Communication deliverables

Outreach programmes, special events and information materials: promotional material on digital technologies for development (flyer and leaflets).

Digital platforms and multimedia content: portal on open government and open data in the Arab region.

Abbreviation: ICT, information and communications technology.

Subprogramme 5 Statistics for evidence-based policymaking

Objective

- A.21 The objective, to which this subprogramme contributes, is to transform the regional statistical system into a well-coordinated and functional system of national and regional statistics, with the aim of producing and sharing statistical data in support of the 2030 Agenda for Sustainable Development.

Programme performance in 2019 against planned result

- A.22 A planned result for 2019, which is increased availability of statistical data about the region, based on data produced and disseminated by ESCWA member States, to achieve national and regional goals, as referred to in the proposed programme budget for the biennium 2018–2019, was fully achieved, as evidenced by an increase in the number of statistical methodologies and data sets developed and adopted in the framework of the ESCWA Statistical Committee from one in 2013 to 11 in 2019 (compared with a target of eight for 2018–2019).

Programme performance in 2019: strengthened capacities for developing gender-sensitive statistics in the Arab region

- A.23 To assist statisticians in improving the availability of high-quality and comparable information on the situation of women and men in the region, the subprogramme supported the development of the first ever e-learning course on gender statistics in the Arabic language. The course offers statisticians, policymakers and anyone interested in gender statistics the opportunity to enhance their capacity in producing, disseminating and using statistics that accurately reflect the realities of women and men. In five self-paced training modules, course participants learn about gender, gender statistics, evidence in policymaking, measurement and data visualization and presentation. The course was launched at a side event of the 49th meeting of the Statistical Commission in New York in 2018. ESCWA supported its roll-out by organizing a regional training of trainers’ workshop with national statistical offices from five member States (Egypt, Iraq, Jordan, Morocco and Tunisia), funded through in-kind contributions by partners and other external sources. This fostered national ownership and enabled the statistical offices to backstop e-learning activities in their respective countries. In 2019, with the support of ESCWA, national workshops were organized in Egypt, Iraq and Jordan to further develop the capacities of national “champions” in gender-sensitive statistics. The workshops permitted online course participants who had completed the course and obtained the certificate to validate and expand their knowledge even further. The strong buy-in of national and subnational stakeholders, in particular in Egypt, allowed for the wide dissemination of the e-learning course across ministries, governorates, and academia.

Progress towards the attainment of the objective, and performance measure

- A.24 This work contributed to the transformation of the regional statistical system into a well-coordinated and functional system of national and regional statistics with the aim of producing and sharing statistical data in support of the 2030 Agenda for Sustainable Development, as demonstrated by the certification of 6,655 people from five member States on gender statistics in 2019. By further expanding the reach of the e-learning course, the subprogramme intends to strengthen the capacity of statisticians and policymakers to effectively monitor and analyse gender equality gains and gaps, with the intent of further informing development of the law and decision-making for gender-sensitive policy formulation.

**Table A.9
Performance measure**

2015	2016	2017	2018	2019
<ul style="list-style-type: none"> • No online learning course on gender statistics in Arabic exists • In line with ESCWA resolution 286 (XXV), Arab countries agree at a regional workshop held in Istanbul on the relevance of enhancing cooperation to strengthen national capacities and measure progress in achieving gender equality 	<ul style="list-style-type: none"> • No online learning course on gender statistics in Arabic exists • The first Arabic curriculum on gender statistics is prepared 	<ul style="list-style-type: none"> • No online learning course on gender statistics in Arabic exists • The curriculum is developed into an e-learning course on gender statistics in Arabic 	<ul style="list-style-type: none"> • Global launch of an e-learning course on gender statistics at the 49th meeting of the Statistical Commission in New York • National statistical offices from five countries (Egypt, Iraq, Jordan, Morocco and Tunisia) sign up for the e-learning course 	<ul style="list-style-type: none"> • A total of 6,655 people from five member States certified on gender statistics • In Egypt, the tool is broadly disseminated and used across ministries, governorates and academia

Deliverables

- A.25 Table A.10 lists all deliverables, by category and subcategory, for 2019 that contributed to the attainment of the objective stated above.

Table A.10

Subprogramme 5: deliverables for 2019, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1		
1. Documents for the Statistical Committee	1	1		
Substantive services for meetings (number of three-hour meetings)	24	20		
2. Meeting of the Statistical Committee	4	4		
3. Intergovernmental meetings of the Statistical Bureau of the Statistical Committee	2	2		
4. Meeting of the working group of the Statistical Committee	2	2		
5. Meetings of the technical advisory group on economic statistics	4	4		
6. Meetings of the technical advisory group on demographic and social statistics	4	4		
7. Expert group meeting on cross-cutting issues related to statistics	4	4		
8. Meetings of the Task Force on SDG Data of the Regional Coordination Mechanism for the Arab States	4	–		
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1		
9. International Comparison Programme, including on harmonized consumer price index	1	1		
Publications (number of publications)	4	5		
10. Publication on Arab society: social statistics and indicators	1	1		
11. E-bulletin on trade statistics	–	1		
12. E-bulletin on industry statistics	1	1		
13. E-bulletin on gender statistics	1	1		
14. Statistical report on the Sustainable Development Goals	1	1		
Technical materials (number of materials)	6	6		
15. Glossaries of statistical terms on selected statistical subject areas	1	1		
16. Background and discussion documents and presentations for global statistical events	1	1		
17. Methodological study on economic statistics	1	1		
18. Technical material on inflation outlook	1	1		
19. Data compilation for ESCWA covering recurrent data products and specific needs of other subprogrammes	1	1		
20. Study on refugee statistics	1	1		
C. Substantive deliverables				
Databases and substantive digital materials: ESCWA Online Statistical Information System.				
D. Communication deliverables				
Outreach programmes, special events and information materials: semi-annual newsletter on price statistics; semi-annual newsletter on gender statistics; annual statistics newsletter; and side event at the 49th session of the Statistical Commission to launch the e-learning course on gender statistics.				

Subprogramme 6 Advancement of women

Objective

- A.26 The objective, to which this subprogramme contributes, is to reduce gender imbalances and improve the empowerment of women in line with international conventions and conferences.

Programme performance in 2019 against planned result

- A.27 A planned result for 2019, which is the increase in monitoring and evaluation by member States of regional and institutional obligations on gender equality, as referred to in the proposed programme budget for the biennium 2018–2019, was fully achieved, as evidenced by an increase in the number of member States with national plans to implement and report on the achievement of Sustainable Development Goal 5 and gender-related targets of the 2030 Agenda for Sustainable Development from zero in 2015 to 11 in 2019 (compared with a target of six for the 2018–2019 biennium). Specifically, member States developed policy frameworks, including strategies for the advancement of women and gender equality, strategies for combating violence against women and national action plans on women and peace and security.

Programme performance in 2019: participatory and inclusive review of progress for women in the Arab region

- A.28 In 2019 and in support of the 25-year review of the implementation of the Beijing Declaration and Platform for Action, ESCWA, together with UN-Women and the League of Arab States, organized a regional workshop to familiarize national women's machineries from the 22 Arab States with the guidance note for comprehensive national-level reviews, which was developed by the regional commissions and UN-Women. The workshop helped 14 member States to prepare their national reviews and ESCWA also supported six additional member States (Jordan, Kuwait, Lebanon, Libya, Mauritania and Saudi Arabia), at their request, with the preparation of their national reviews. As a result, 20 member States submitted reviews. In parallel, ESCWA facilitated regional consultations that included six national human rights institutions, 33 civil society organizations and 100 young people, including 20 young women. Those multi-stakeholder consultations shed light on the implementation of the Beijing Platform for Action and served to highlight priorities for the Arab region, including human rights-related issues, gender-sensitive legal reforms, greater women's economic and political participation and representation and inclusion of the voice of youth and civil society. ESCWA also facilitated the preparation of the regional outcome document reflecting the views of member States, civil society organizations and national human rights institutions, which was validated subsequently by Arab States and submitted to the Commission on the Status of Women to inform the 2020 global review process. Those results were made possible by new partnerships that were concluded to support the process, including with the Arab Women Organization, the Danish Institute for Human Rights and the Danish Centre for Gender, Equality and Diversity (KVINFO).

Progress towards the attainment of the objective, and performance measure

- A.29 This work contributed to reduced gender imbalances and improved the empowerment of women in line with international conventions and conferences, as demonstrated by the knowledge generated through an unprecedented, inclusive and participatory process at the regional level for the 25-year review of the implementation of the Beijing Declaration and Platform for Action through the inclusion of human rights issues in the regional review and the outcome document, as well as renewed commitments for 2025 to advance gender equality and women's empowerment in the region.

Table A.11
Performance measure

2015	2016	2017	2018	2019
<ul style="list-style-type: none"> • Global process for the 20-year review of the implementation of the Beijing Declaration and Platform for Action informed by contributions from 21 Arab States, with the involvement of 33 civil society organizations 	<ul style="list-style-type: none"> • Youth groups engaged in combating violence against women through an art competition organized by ESCWA and entitled “16 days of activism against gender-based violence” and the active participation of young people in the commemoration of International Women’s Day 	<ul style="list-style-type: none"> • For the first time, the Lebanese American University incorporates the Beijing Declaration and Platform for Action, using ESCWA materials, into its master’s degree programme in interdisciplinary gender studies 	<ul style="list-style-type: none"> • Capacity of NHRIs in the Arab region to promote, implement and follow up on the gender equality and women’s empowerment agenda enhanced with the support of ESCWA and the Danish Institute for Human Rights 	<ul style="list-style-type: none"> • Regional review for the 25-year review of the implementation of the Beijing Declaration and Platform for Action undertaken with the participation of 33 civil society organizations and, for the first-time, 6 NHRIs, as well as through consultations with youth groups, and through 6 national consultations, demonstrating stronger engagement of Arab States and a more inclusive review process
<ul style="list-style-type: none"> • No specific inputs from NHRIs or youth groups 	<ul style="list-style-type: none"> • Youth groups start engaging in processes relating to the empowerment of women and gender equality 	<ul style="list-style-type: none"> • Academia and students start engaging in discussions on the Beijing Declaration and Platform for Action agenda 	<ul style="list-style-type: none"> • A number of NHRIs start monitoring the implementation of the Beijing Declaration and Platform for Action and considers participating in the process for the 25-year review of the implementation of the Beijing Declaration and Platform for Action 	<ul style="list-style-type: none"> • Richer discussions at the regional level on the 25-year review of the implementation of the Beijing Declaration and Platform for Action, with specific input on human rights and youth-related issues

Abbreviation: NHRI, national human rights institution.

Deliverables

A.30 Table A.12 lists all deliverables, by category and subcategory, for 2019 that contributed to the attainment of the objective stated above.

Table A.12

Subprogramme 6: deliverables for 2019, by category and subcategory

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)	14	18		
1. Meeting of the Committee on Women	4	4		
2. Expert group meeting on the status of Arab women report: shelters for survivors of violence, availability and accessibility	4	4		
3. Expert group meeting on gender justice: violence against women	–	4		
4. High-level meeting on the Beijing Declaration and Platform for Action 25 years after their adoption	4	4		
5. Gender discussion series	2	2		
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	–	3		
6. Support for women refugees from the Syrian Arab Republic and vulnerable women and girls in host communities	–	1		
7. Arab regional review for the 25-year review of the implementation of the Beijing Declaration and Platform for Action	–	1		
8. Security Council resolution 1325 at 20: Towards a renewed engagement with the women and peace and security agenda in the Arab region	–	1		
Publications (number of publications)	5	6		
9. Publication on women in the judiciary: removing barriers, increasing numbers	1	1		
10. Publication on technology as a renewed hope to achieve gender equality	1	1		
11. Publication on women and peace and security: national women's machineries, conflicts, occupation and transition in the Arab region	1	1		
12. Publication on the status of Arab women: shelters for survivors of violence	1	1		
13. Publication on utilizing protection orders to cultivate a holistic approach response to marital violence in the Arab region	1	1		
14. Report on the social and economic status of Palestinian women and girls	–	1		
Technical materials (number of materials)	4	4		
15. Step-by step guide for costing violence against women in the Arab region	1	1		
16. Technical paper on gender and intersectionality	1	1		
17. Policy briefs on women and peace and security	1	1		
18. Policy brief on urbanization, technology and violence against women	1	–		
19. Policy brief on women and water security and peacebuilding in the Arab region	–	1		

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
---------------------------------	-------------------------	------------------------	-------------------------	-------------------------

D. Communication deliverables

Outreach programmes, special events and information materials: three side events during the 2020 session of the Commission on the Status of Women on women and peace and security, violence against women and gender justice; campaign and promotional material on the 16 days of activism event on gender-based violence organized to promote best practices; event on gender justice; events, campaigns or promotional materials on International Women's Day; materials on violence against women; and infographs on the key results of publications and expert group meetings.

External and media relations: a youth art competition on addressing violence against women; closing ceremony of the 16 days of activism event; and commentaries on violence against women.

Subprogramme 7 Conflict mitigation and development

Objective

- A.31 The objective, to which the subprogramme contributes, is to mitigate the impact of crises, including occupation, and to address development and institutional challenges associated with ongoing transformations in the Arab region.

Programme performance in 2019 against planned result

- A.32 A planned result for 2019, which is further developed national and regional institutions to mitigate the impact of the Israeli occupation on the Palestinian people and the Arab region, as well as advanced efforts to assist the Palestinian people in securing their inalienable rights and enhancing their resilience, as referred to in the proposed programme budget for the biennium 2018–2019, was fully achieved, as evidenced by an increase in the number of national and regional institutions that received technical assistance in capacity-building for mitigating the impact of Israeli occupation from none in 2013 to six in 2019 (compared with a target of five for the 2018–2019 biennium).

Programme performance in 2019: cross-sectoral policies to prevent and end violence

- A.33 In 2019, the subprogramme conducted a series of assessments of the implementation of policies aimed at the prevention of violent extremism in Algeria, Jordan, Lebanon, Morocco and Tunisia. It also facilitated a regional discussion with participants from Egypt, Iraq, Lebanon, Tunisia and the United Arab Emirates on the political and socioeconomic aspects of radicalization processes, as well as the identification of measures to protect basic rights, including women's rights, in the implementation of prevention strategies, policies and plans. At the national level, ESCWA trained 23 officials from the health, education and labour sectors in Iraq on the integration of persons forcibly displaced by the Islamic State in Iraq and the Levant as part of that country's national strategy to combat violent extremism leading to terrorism. The subprogramme also assisted Lebanon in the implementation of its national strategy on the prevention of violent extremism by providing technical advice and co-organizing a regional conference on the topic. Finally, the subprogramme supported the International Initiative for Confronting Cyberterrorism of the United Arab Emirates by conducting a research project and organizing a second regional expert meeting on the prevention of violent extremism. Those activities were part of the implementation of the ESCWA vision on post-conflict recovery that was presented to member States during the 4th meeting of the Executive Committee of ESCWA in 2017. The findings from those case studies, regional discussions and technical advice converged in a major set of findings that shed light on the links between good governance and conflict prevention, with a focus on the prevention of violent extremism. They will be published in the *Arab Governance Report IV* in early 2020.

Progress towards the attainment of the objective, and performance measure

- A.34 This work contributed to mitigating the impact of crises and to addressing development and institutional challenges associated with ongoing transformations in the Arab region, as demonstrated by an increase in the number of member States developing cross-sectoral policies to prevent and end violence from none in 2017 to three in 2019.

Table A.13
Performance measure

2015	2016	2017	2018	2019
• N/A	• N/A	<ul style="list-style-type: none"> Member States acknowledge the importance of addressing the prevention of violent extremism in order to build peace and strengthen social cohesion at the 3rd meeting of the Executive Committee (E/ESCWA/2017/EC.3/8/Report) and discuss the topic at its 4th meeting (E/ESCWA/2017/EC.4/9/Report) 	<ul style="list-style-type: none"> <i>Arab Governance Report III</i> focuses on the role of institution-building in the prevention of violent extremism National strategy for preventing violent extremism is approved in Lebanon 	<ul style="list-style-type: none"> United Arab Emirates adopts a countering violent extremism-based curriculum to curb the threat of violent extremism 2 additional member States (Iraq and Lebanon) enhance their capacity to respond to challenges associated with the spread of violent extremism in the region and to strengthen their policies

Abbreviation: N/A, not applicable.

Deliverables

- A.35 Table A.14 lists all deliverables, by category and subcategory, for 2019 that contributed to the attainment of the objective stated above.

Table A.14
Subprogramme 7: deliverables for 2019, by category and subcategory

Category and subcategory	2019 planned	2019 actual	2020 planned	2021 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1		
1. Note by the Secretary-General on the economic and social repercussions of the Israeli occupation on the living conditions of the Palestinian people in the Occupied Palestinian Territory, including East Jerusalem, and the Arab population in the occupied Syrian Golan	1	1		

Section 22 Economic and social development in Western Asia

<i>Category and subcategory</i>	<i>2019 planned</i>	<i>2019 actual</i>	<i>2020 planned</i>	<i>2021 planned</i>
Substantive services for meetings (number of three-hour meetings)	24	28		
2. Meeting of the expert group on monitoring governance progress: development policies, peacebuilding and conflict prevention	4	4		
3. Meeting of the expert group on building institutions in conflict-affected countries: dialogue, reconciliation and transitional justice	–	4		
4. Meeting of the expert group on policy dialogue on combating extremism and promoting dialogue and peace: media and conflict prevention	4	4		
5. Meeting of the expert group on measuring and analysing the cost of the Israeli occupation	4	4		
6. Meeting of the expert group on conflict, crisis and occupation with a focus on the 2030 Agenda for Sustainable Development	4	4		
7. High-level meeting of the League of Arab States/Arab Administrative Development Organization/ESCWA	4	4		
8. Annual Conference of the Governance Institutes Forum for Training in the Middle East and North Africa Network	4	4		
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1		
9. Project on accountable institutions and sustainable socioeconomic development in Libya	1	1		
Publications (number of publications)	3	2		
10. Publication on trends and impacts in conflict settings	1	1		
11. Publication on the challenges for development in current conflict settings: thematic priorities	1	1		
12. Report on Arab governance	1	–		
Technical materials (number of materials)	4	5		
13. Technical paper on post-conflict governance reform: good governance of natural resources/economic reforms and conflict	1	1		
14. Technical paper on the socioeconomic conditions in the occupied Palestinian territory	–	1		
15. Technical paper on humanitarian development nexus and peacebuilding	1	–		
16. Working paper on monitoring the implementation of the resolutions adopted by the United Nations Conference on the Least Developed Countries (Istanbul, Turkey, May 2011)	1	1		
17. Report on conflict, crisis and occupation, with a focus on the 2030 Agenda for Sustainable Development	1	1		
18. Technical material on the root causes of violent extremism	–	1		
C. Substantive deliverables				
Consultation, advice and advocacy: advice to the Government of Lebanon and the International Initiative for Confronting Cyberterrorism of the United Arab Emirates on the prevention of violent extremism.				
D. Communication deliverables				
Outreach programmes, special events and information materials: side event at the relevant substantive session of the Economic and Social Council; observance of the International Day of Solidarity with the Palestinian People; wallchart on the impact of conflict and occupation on the socioeconomic development of the Palestinian people; data for the United Nations Public Administration Network website on ESCWA training modules on governance; three booklets and pamphlets on the impact of conflict in the Arab region, the social and economic impact of the Israeli occupation and the repercussions of Israeli occupation on development outcomes (planned for 2020).				

B. Proposed post and non-post resource requirements for 2021

Overview

- 22.74 In line with paragraph 22.4, the programmatic structure of ESCWA reflects the proposed change from seven subprogrammes in 2020 to six subprogrammes in 2021. Accordingly, the proposed programme budget for 2021 includes proposed redeployments of posts and non-post resources, on a cost-neutral basis, and one reassignment, as reflected in table 22.15, from the current 2020 to the new 2021 structure. The proposed changes include:
- (a) **Subprogramme 1:** the renaming of the subprogramme from Integrated management of natural resources for sustainable development to Climate change and natural resource sustainability;
 - (b) **Subprogramme 2:** the discontinuation of subprogramme 2, Social development, and subprogramme 6, Advancement of women, and the establishment in their place of a new subprogramme 2, Gender justice, population and inclusive development;
 - (c) **Subprogramme 3:** the renaming of the subprogramme from Economic development and integration to Shared economic prosperity;
 - (d) **Subprogramme 4:** the discontinuation of subprogramme 4, Technology for development and regional integration, and subprogramme 5, Statistics for evidence-based policymaking, and the establishment in their place of a new subprogramme 4, Statistics, the information society and technology;
 - (e) **Subprogramme 5:** the establishment of a new subprogramme 5, 2030 Agenda and SDG coordination; and
 - (f) **Subprogramme 6:** the renaming and repositioning of subprogramme 7, Conflict mitigation and development, as subprogramme 6, Governance and conflict prevention.
- 22.75 Further, as part of the proposed restructuring of the Commission, the Administrative Services Division under programme support is to be renamed the Resource Management and Service Development Division, and two of its organizational units, namely the Programme Planning and Technical Cooperation Section, and the Strategic, Evaluation and Partnership Section, are to be redeployed along with their functions, post and non-post resources, to executive direction and management as two new organizational units, namely, the Strategy, Planning, Accountability, Results and Knowledge Section and the Resource Mobilization and Partnerships Section. The aim of those redeployments is to support the work of ESCWA in: (a) promoting dynamism and innovation in the ESCWA business model and medium-term strategy; acting as the focal point for the annual results framework and related applications in Umoja; and shifting the evaluation function to become a basis for organizational learning processes, focusing accountability on the attainment of results and ensuring operational excellence through risk reduction and change management processes, for which the Strategy, Planning, Accountability, Results and Knowledge Section will be responsible; and (b) strengthening relationships with funding agencies and donors, assisting leaders in building and enhancing institutional partnership strategies (at the regional and global levels) and in undertaking the development and negotiation of legally binding partnership and donor agreements, for which the Resource Mobilization and Partnerships Section will be responsible. The functions of the posts to be redeployed from programme support to executive direction and management will remain unchanged and programme support is expected to continue to deliver on its mandates fully and without disruption.
- 22.76 The proposed regular budget resources for 2021, including the breakdown of resource changes, as applicable, are reflected in tables 22.14 to 22.16.

Note: The following abbreviations are used in tables and figures: LL, Local level; NPO, National Professional Officer; FS, Field Service; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

Section 22 Economic and social development in Western Asia

Table 22.14
Financial resources

(Thousands of United States dollars)

	2019 expenditure	2020 appropriation	Changes					2021 estimate (before recosting)	Recosting	2021 estimate (after recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage			
Posts	30 024.6	30 553.7	62.3	–	(62.4)	(0.1)	–	30 553.6	920.3	31 473.9
Other staff costs	593.7	706.7	–	–	–	–	–	706.7	24.5	731.2
Hospitality	–	16.2	–	–	–	–	–	16.2	0.6	16.8
Consultants	533.5	657.2	–	–	–	–	–	657.2	22.7	679.9
Experts	28.3	1 022.9	–	–	–	–	–	1 022.9	35.4	1 058.3
Travel of representatives	5.3	–	–	–	–	–	–	–	–	–
Travel of staff	451.9	432.8	–	–	–	–	–	432.8	8.0	440.8
Contractual services	2 221.5	1 059.7	–	–	–	–	–	1 059.7	36.5	1 096.2
General operating expenses	1 638.0	1 542.9	–	–	–	–	–	1 542.9	53.4	1 596.3
Supplies and materials	78.0	278.2	–	–	–	–	–	278.2	9.5	287.7
Furniture and equipment	744.8	247.7	–	–	–	–	–	247.7	8.6	256.3
Improvement of premises	0.8	–	–	–	–	–	–	–	–	–
Fellowships, grants and contributions	675.6	–	–	–	–	–	–	–	–	–
Total	36 995.9	36 518.0	62.3	–	(62.4)	(0.1)	–	36 517.9	1 119.5	37 637.4

Table 22.15
Post changes^a

	Number	Level
Approved for 2020	255	1 USG, 2 D-2, 8 D-1, 25 P-5, 35 P-4, 32 P-3, 18 P-2/1, 1 FS, 4 NPO, 129 LL
Reassignments	–	1 P-3, Statistician in discontinued subprogramme 5, Statistics for evidence-based policymaking, as Economic Affairs Officer in subprogramme 3, Shared economic prosperity
Redeployments (within section)	–	4 D-1, 13 P-5, 14 P-4, 12 P-3, 9 P-2/1, 1 NO, 32 LL
Proposed for 2021	255	1 USG, 2 D-2, 8 D-1, 25 P-5, 35 P-4, 32 P-3, 18 P-2/1, 1 FS, 4 NO, 129 LL

^a Details on justifications for post changes are reflected in Annex III.

Table 22.16
Post resources

Category	Changes				Total	2021 proposed ^a
	2020 approved ^a	Technical adjustments	New/expanded mandates	Other		
Professional and higher						
USG	1	–	–	–	–	1
D-2	2	–	–	–	–	2
D-1	8	–	–	–	–	8
P-5	25	–	–	–	–	25
P-4	35	–	–	–	–	35
P-3	32	–	–	–	–	32
P-2/1	18	–	–	–	–	18
Subtotal	121	–	–	–	–	121
Other						
Field Service	1	–	–	–	–	1
National Professional Officer	4	–	–	–	–	4
Local level	129	–	–	–	–	129
Subtotal	134	–	–	–	–	134
Total	255	–	–	–	–	255

^a Includes 4 temporary posts (1 P-4, 2 P-3 and 1 Local level).

22.77 The distribution of resources is reflected in tables 22.17 to 22.19, and figure 22.I.

22.78 As reflected in tables 22.17 (1) and 22.18 (1), the overall resources proposed for 2021 amount to \$36,517,900 before recosting, reflecting a net decrease of \$100 compared with the appropriation for 2020. Resource changes result from technical adjustments relating to the annual provision of one National Professional Officer post, which was reassigned in 2020, and other changes relating to the internal reform exercise of the Commission, as detailed in paragraphs 22.74, 22.75, 22.79 and 22.80. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Table 22.17
Evolution of financial resources by component and subprogramme

(Thousands of United States dollars)

(1) *Regular budget*

	2019 expenditure	2020 appropriation	Changes					2021 estimate (before recosting)	Recosting	2021 estimate (after recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage			
A. Policymaking organs	77.4	87.3	–	–	–	–	–	87.3	2.9	90.2
B. Executive direction and management	2 363.5	2 740.8	62.3	–	2 045.7	2 108.0	76.9	4 848.8	139.4	4 988.2
C. Programme of work										
<i>2020 programmatic structure (discontinued subprogrammes)</i>										
2. Social development	3 591.2	3 686.8	–	–	(3 686.8)	(3 686.8)	(100.0)	–	–	–
4. Technology for development and regional integration	1 521.9	1 578.4	–	–	(1 578.4)	(1 578.4)	(100.0)	–	–	–
5. Statistics for evidence-based policymaking	2 526.1	2 528.3	–	–	(2 528.3)	(2 528.3)	(100.0)	–	–	–
6. Advancement of women	1 652.2	1 655.1	–	–	(1 655.1)	(1 655.1)	(100.0)	–	–	–
<i>2021 programmatic structure</i>										
1. Climate change and natural resource sustainability (formerly subprogramme 1, Integrated management of natural resources for sustainable development)	3 656.5	3 755.6	–	–	(258.9)	(258.9)	(6.9)	3 496.7	95.8	3 592.5
2. Gender justice, population and inclusive development	–	–	–	–	4 375.2	4 375.2	–	4 375.2	110.7	4 485.9
3. Shared economic prosperity (formerly subprogramme 3, Economic development and integration)	4 315.1	4 408.6	–	–	(788.0)	(788.0)	(17.9)	3 620.6	102.2	3 722.8
4. Statistics, the information society and technology	–	–	–	–	3 876.2	3 876.2	–	3 876.2	106.8	3 983.0
5. 2030 Agenda and SDG coordination	–	–	–	–	1 773.0	1 773.0	–	1 773.0	44.5	1 817.5
6. Governance and conflict prevention (formerly subprogramme 7, Conflict mitigation and development)	1 837.1	2 191.8	–	–	415.8	415.8	19.0	2 607.6	65.1	2 672.7
Subtotal, C	19 100.2	19 804.6	–	–	(55.3)	(55.3)	(0.3)	19 749.3	525.1	20 274.4
D. Programme support	15 454.8	13 885.3	–	–	(2 052.8)	(2 052.8)	(14.8)	11 832.5	452.1	12 284.6
Subtotal, 1	36 995.9	36 518.0	62.3	–	(62.4)	(0.1)	–	36 517.9	1 119.5	37 637.4

Part V Regional cooperation for development

(2) *Extrabudgetary*

	<i>2019 expenditure</i>	<i>2020 estimate</i>	<i>2021 estimate</i>
A. Policymaking organs	–	–	–
B. Executive direction and management	4.0	100.0	100.0
C. Programme of work			
<i>2020 programmatic structure (discontinued subprogrammes)</i>			
2. Social development	–	–	–
4. Technology for development and regional integration	–	293.3	–
5. Statistics for evidence-based policymaking	226.4	152.7	–
6. Advancement of women	305.5	225.8	–
<i>2021 programmatic structure</i>			
1. Climate change and natural resource sustainability (formerly subprogramme 1, Integrated management of natural resources for sustainable development)	2 000.7	3 797.2	1 182.9
2. Gender justice, population and inclusive development	–	–	148.5
3. Shared economic prosperity (formerly subprogramme 3, Economic development and integration)	883.1	2 651.3	2 576.0
4. Statistics, the information society and technology	–	–	458.9
5. 2030 Agenda and SDG coordination	–	–	–
6. Governance and conflict prevention (formerly subprogramme 7, Conflict mitigation and development)	594.1	1 332.6	3 962.9
Subtotal, C	4 009.8	8 452.9	8 329.2
D. Programme support	760.9	1 180.0	1 180.0
Subtotal, 2	4 774.7	9 732.9	9 609.2
Total	41 770.6	46 250.9	47 246.6

Table 22.18
Evolution of post resources by component and subprogramme

(1) *Regular budget*

	<i>Changes</i>				<i>Total</i>	<i>2021 proposed</i>
	<i>2020 approved</i>	<i>Technical adjustments</i>	<i>New/expanded mandates</i>	<i>Other</i>		
A. Policymaking organs	–	–	–	–	–	–
B. Executive direction and management	19	–	–	14	14	33
C. Programme of work						
<i>2020 programmatic structure (discontinued subprogrammes)</i>						
2. Social development	24	–	–	(24)	(24)	–
4. Technology for development and regional integration	10	–	–	(10)	(10)	–
5. Statistics for evidence-based policymaking	18	–	–	(18)	(18)	–
6. Advancement of women	11	–	–	(11)	(11)	–
<i>2021 programmatic structure</i>						
1. Climate change and natural resource sustainability (formerly subprogramme 1, Integrated management of natural resources for sustainable development)	24	–	–	(1)	(1)	23
2. Gender justice, population and inclusive development	–	–	–	29	29	29
3. Shared economic prosperity (formerly subprogramme 3, Economic development and integration)	31	–	–	(4)	(4)	27
4. Statistics, the information society and technology	–	–	–	28	28	28
5. 2030 Agenda and SDG coordination	–	–	–	10	10	10
6. Governance and conflict prevention (formerly subprogramme 7, Conflict mitigation and development)	15	–	–	2	2	17
Subtotal, C	133	–	–	1	1	134
D. Programme support	103	–	–	(15)	(15)	88
Subtotal, 1	255	–	–	–	–	255

Part V Regional cooperation for development

(2) *Extrabudgetary*

	<i>2020 estimate</i>	<i>2021 estimate</i>
A. Policymaking organs	–	–
B. Executive direction and management	–	–
C. Programme of work		
<i>2020 programmatic structure (discontinued subprogrammes)</i>		
2. Social development	–	–
4. Technology for development and regional integration	–	–
5. Statistics for evidence-based policymaking	–	–
6. Advancement of women	–	–
<i>2021 programmatic structure</i>		
1. Climate change and natural resource sustainability (formerly subprogramme 1, Integrated management of natural resources for sustainable development)	6	6
2. Gender justice, population and inclusive development	–	–
3. Shared economic prosperity (formerly subprogramme 3, Economic development and integration)	5	5
4. Statistics, the information society and technology	–	–
5. 2030 Agenda and SDG coordination	–	–
6. Governance and conflict prevention (formerly subprogramme 7, Conflict mitigation and development)	4	4
Subtotal, C	15	15
D. Programme support	13	13
Subtotal, 2	28	28
Total	283	283

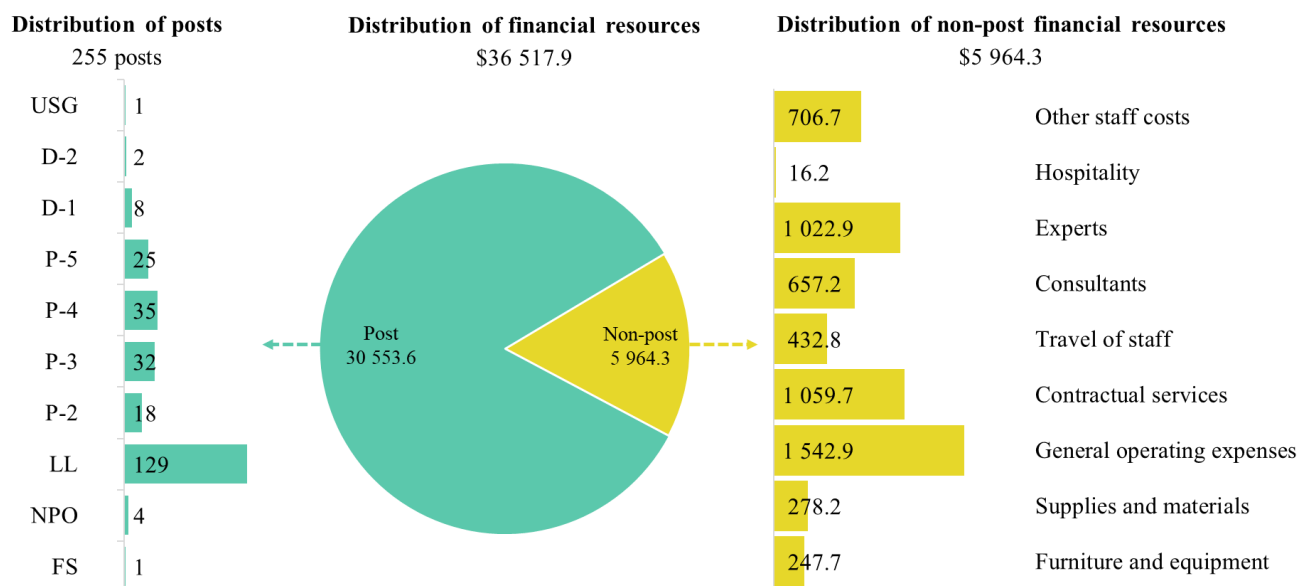
Table 22.19
Evolution of financial and post resources by category

(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes				2021 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total		
Financial resources by main category of expenditure								
Post	30 024.6	30 553.7	62.3	–	(62.4)	(0.1)	–	30 553.6
Non-post	6 971.3	5 964.3	–	–	–	–	–	5 964.3
Total	36 995.9	36 518.0	62.3	–	(62.4)	(0.1)	–	36 517.9
Post resources by category								
Professional and higher		121	–	–	–	–	–	121
General Service and related		134	–	–	–	–	–	134
Total		255	–	–	–	–	–	255

Figure 22.I
Distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Variance analysis by component and subprogramme

Overall resource changes

Technical adjustments

22.79 As reflected in table 22.17 (1), resource changes reflect an increase of \$62,300 for posts under executive direction and management, which relates to the annual provision of one National Professional Officer post, which was reassigned in 2020 pursuant to General Assembly resolution [74/262](#).

Other changes

22.80 As reflected in tables 22.17 (1) and 22.18 (1), resource changes reflect a net decrease of \$62,400, relating to the internal reform exercise of the Commission, adopted in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General entitled “New strategic vision of the Economic and Social Commission for Western Asia” of 7 February 2020 (E/2020/12), as detailed in paragraphs 22.74 and 22.75, under the following components and subprogrammes:

- (a) **Executive direction and management.** The net increase of \$2,045,700 reflects the inward redeployment of resources from the discontinued subprogrammes 4 (Technology for development and regional integration) and 6 (Advancement of women) and programme support. It is offset in part by the outward redeployment of resources to subprogramme 1 (Climate change and natural resource sustainability) and the new subprogramme 5 (2030 Agenda and SDG coordination) as follows:
- (i) Inward redeployment of 15 posts (\$1,953,500), as detailed in annex III, including 14 posts from programme support, which would support the work of the two new organizational units, namely, the Strategy, Planning, Accountability, Results and Knowledge Section and the Resource Mobilization and Partnerships Section, as detailed in paragraph 22.75; and one D-1 post from the discontinued subprogramme 4 (Technology for development and regional integration), which would support the work of the Commission on technology and innovation from a social standpoint. Information and technology pervade all areas of work and, regardless of the field of focus, whether economic development, social integration or conferences and meetings, they play an integral role not only in facilitating the flow of communication and coordination but also in generating data and input, enhancing analysis and developing recommendations and solutions that can provide more benefit to member States. With the growth of artificial intelligence, big data, automation and applied computational sciences, and their rapid mainstreaming in all forms of human endeavour, it is crucial for ESCWA to continuously assess the needs of its members States and upgrade its offerings in a manner that fully capitalizes on the latest advancements in information science and technology. To that end, ESCWA requires a senior level manager and coordinator who can provide crucial guidance to senior management on technology and innovation from a social standpoint and coordinate across ESCWA subprogrammes the review and implementation of the latest technological solutions;
 - (ii) Inward redeployment of non-post resources, including consultants (\$21,600), travel of staff (\$20,300), contractual services (\$7,700), general operating expenses (\$3,200) and supplies and materials (\$111,600);
 - (iii) Outward redeployment of one Local level post to subprogramme 1 (Climate change and natural resource sustainability), which would support the work of the subprogramme in the areas mentioned in item (f) of this paragraph (\$69,700); and non-post resources under experts (\$2,500) to the new subprogramme 5 (2030 Agenda and SDG coordination);

2020 programmatic structure (discontinued subprogrammes)

- (b) **Subprogramme 2, Social development.** The decrease of \$3,686,800 reflects the outward redeployment of resources to the new subprogrammes 2 (Gender justice, population and inclusive development) and 5 (2030 Agenda and SDG coordination) as follows:
- (i) Twenty-four posts (\$3,137,600), as detailed in annex III;
 - (ii) Non-post resources, including other staff costs (\$400); consultants (\$134,700), experts (\$276,900), travel of staff (\$55,500) and contractual services (\$81,700);
- (c) **Subprogramme 4, Technology for development and regional integration.** The decrease of \$1,578,400 reflects the outward redeployment of resources to executive direction and

management, the new subprogrammes 4 (Statistics, the information society and technology), 5 (2030 Agenda and SDG coordination) and 6 (Governance and conflict prevention) as follows:

- (i) Ten posts (\$1,264,400), as detailed in annex III, including one D-1 post to executive direction and management to support the work of the component in the areas mentioned in item (a) of this paragraph;
 - (ii) Non-post resources, including other staff costs (\$1,300), consultants (\$77,400), experts (\$164,100), travel of staff (\$39,400) and contractual services (\$31,800);
- (d) **Subprogramme 5, Statistics for evidence-based policymaking.** The decrease of \$2,528,300 reflects the outward redeployment of resources to subprogrammes 3 (Shared economic prosperity), 4 (Statistics, the information society and technology) and 5 (2030 Agenda and SDG coordination) as follows:
- (i) Seventeen posts (\$2,381,800), as detailed in annex III;
 - (ii) Non-post resources, including other staff costs (\$1,600), consultants (\$16,700), experts (\$77,100), travel of staff (\$32,900) and contractual services (\$18,200);
 - (iii) The proposed reassignment of one P-3 post, Statistician as Economic Affairs Officer, in subprogramme 3 (Shared economic prosperity), as detailed in item (h) of this paragraph and in annex III;
- (e) **Subprogramme 6, Advancement of women.** The decrease of \$1,655,100 reflects the outward redeployment of resources to executive direction and management, the subprogramme 3 (Shared economic prosperity) and the new subprogrammes 2 (Gender justice, population and inclusive development), 4 (Statistics, the information society and technology) and 5 (2030 Agenda and SDG coordination) as follows:
- (i) Eleven posts (\$1,491,100), as detailed in annex III;
 - (ii) Non-post resources, including other staff costs (\$1,000), consultants (\$40,600), experts (\$95,200), travel of staff (\$11,800) and contractual services (\$15,400);

2021 programmatic structure

- (f) **Subprogramme 1, Climate change and natural resource sustainability** (formerly subprogramme 1, Integrated management of natural resources for sustainable development). The net decrease of \$258,900 reflects the outward redeployment of two posts, as detailed in annex III, to the new subprogramme 4, Statistics, the information society and technology (\$328,600); it is offset in part by the inward redeployment of one Local level post, as detailed in annex III, from executive direction and management to support the work of the subprogramme in several critical development fields at the regional and global levels, such as energy, water, environment and food security, which has been experiencing an increased level of administrative support workload (\$69,700);
- (g) **Subprogramme 2, Gender justice, population and inclusive development.** The increase of \$4,375,200 reflects the inward redeployment of resources from subprogramme 3 (Shared economic prosperity) and the discontinued subprogrammes 2 (Social development) and 6 (Advancement of women) as follows:
- (i) Twenty-nine posts (\$3,915,900), as detailed in annex III;
 - (ii) Non-post resources, including other staff costs (\$1,400), consultants (\$133,000), experts (\$234,800), travel of staff (\$47,800) and contractual services (\$42,300);
- (h) **Subprogramme 3, Shared economic prosperity** (formerly subprogramme 3, Economic development and integration). The net decrease of \$788,000 reflects the outward redeployment of resources to the new subprogrammes 2 (Gender justice, population and inclusive development) and 5 (2030 Agenda and SDG coordination) and subprogramme 6 (Governance

and conflict prevention); it is offset in part by the inward redeployment of resources from the discontinued subprogramme 6 (Advancement of women) as follows:

- (i) Outward redeployment of five posts (\$886,600), as detailed in annex III;
 - (ii) Outward redeployment of non-post resources, including consultants (\$28,200) and contractual services (\$8,900);
 - (iii) Proposed reassignment of one post of Statistician as Economic Affairs Officer (P-3) (\$85,600), previously in the discontinued subprogramme 5 (Statistics for evidence-based policymaking), which would support the work of the subprogramme in the area of economic affairs to better service member States in integrating economic development efforts, and which is possible due to the merging of the discontinued subprogrammes 4 (Technology for development and regional integration) and 5 (Statistics for evidence-based policymaking), resulting in duplicated capacity of knowledge and skills in advanced data analysis and information management at the P-3 level;
 - (iv) Inward redeployment of non-post resources from the discontinued subprogramme 6 (Advancement of women) under experts (\$50,100);
- (i) **Subprogramme 4, Statistics, the information society and technology.** The increase of \$3,876,200 reflects the inward redeployment of resources from subprogramme 1 (Climate change and natural resource sustainability), the discontinued subprogrammes 4 (Technology for development and regional integration), 5 (Statistics for evidence-based policymaking) and 6 (Advancement of women) and programme support as follows:
- (i) Twenty-eight posts (\$3,559,900), as detailed in annex III, including one P-4 post from programme support, which would strengthen the substantive support and expert guidance provided by ESCWA to its member States in the area of statistics. Over the past few years, there has been a significant increase in data-driven solutions across several areas of socioeconomic development and ESCWA member States have gradually strengthened capacity by building national databases on a multitude of factors and indicators of national growth and development. As a region, they have steadily improved in the utilization of data and evidence-based approaches to address many emerging and pervasive challenges. Member States demonstrate varying levels of success in that regard. ESCWA therefore needs to play a leading role in helping them to reach comparable levels of maturity in data-oriented analysis and solutions development to enhance intraregional coordination and replicate solutions across national boundaries, especially when addressing shared and common challenges;
 - (ii) Non-post resources, including other staff costs (\$2,900), consultants (\$94,100), experts (\$98,100), travel of staff (\$59,100) and contractual services (\$62,100);
- (j) **Subprogramme 5, 2030 Agenda and SDG coordination.** The increase of \$1,773,000 reflects the inward redeployment of resources from executive direction and management, subprogramme 3 (Shared economic prosperity) and the discontinued subprogrammes 2 (Social development), 4 (Technology for development and regional integration), 5 (Statistics for evidence-based policymaking) and 6 (Advancement of women) as follows:
- (i) Ten posts (\$1,421,400), as detailed in annex III;
 - (ii) Non-post resources, including consultants (\$70,500), experts (\$205,500), travel of staff (\$30,000) and contractual services (\$45,600);
- (k) **Subprogramme 6, Governance and conflict prevention** (formerly subprogramme 7, Conflict mitigation and development). The increase of \$415,800 reflects the inward redeployment of resources from subprogramme 3 (Shared economic prosperity) and the discontinued subprogramme 4 (Technology for development and regional integration) as follows:
- (i) Two posts (\$385,600), as detailed in annex III;

- (ii) Non-post resources, including experts (\$27,300) and contractual services (\$2,900);
- (l) **Programme support:** the decrease of \$2,052,800 reflects the outward redeployment of resources to executive direction and management and the new subprogramme 4 (Statistics, the information society and technology) as follows:
 - (i) Fifteen posts (\$1,894,200), as detailed in paragraph 22.75 and annex III, including 14 posts to executive direction and management to support the work of the component in the areas mentioned in item (a) of this paragraph, and one P-4 post to the new subprogramme 4 (Statistics, the information society and technology) to support the work of the subprogramme in the areas mentioned in item (i) of this paragraph;
 - (ii) Non-post resources, including consultants (\$21,600), travel of staff (\$17,600), contractual services (\$4,600), general operating expenses (\$3,200) and supplies and materials (\$111,600).

Extrabudgetary resources

- 22.81 As reflected in tables 22.17 (2) and 22.18 (2), ESCWA receives cash contributions, which complement regular budget resources and continue to be vital for the delivery of its mandates. In 2021, projected extrabudgetary resources of \$9,609,200, including 28 posts, will support: (a) ongoing work to strengthen climate mainstreaming and investment in the Arab region; (b) the third stage of the National Agenda for the Future of Syria Programme; (c) the second stage of a project on socioeconomic dialogue in Libya; (d) the Yemeni Vision for Recovery, Sustainable Development and Building Institutional Capacities; and (e) the provision of support to the Palestinian people for sustainable development. Extrabudgetary resources represent 20.3 per cent of the total resources for this programme.

Policymaking organs

- 22.82 The resources proposed under this component will provide for requirements relating to standing intergovernmental organs and intergovernmental processes, the servicing of which is the responsibility of the policymaking organs and which are deemed to require specific provisions. The provision for intergovernmental organs and intergovernmental processes is in accordance with the rules of procedure of ESCWA, which were adopted at its first session (E/ESCWA/9), incorporating amendments adopted by the Commission in its resolutions 133 (XII), 153 (XIII), 158 (XIV), 159 (XIV), 178 (XVI) and 196 (XVII).
- 22.83 ESCWA reports to the Economic and Social Council, and sessions of the Commission provide overall direction to the work of the secretariat. The ministerial session convenes biennially, usually for four days at ESCWA headquarters. Having convened in 2020, it will not convene in 2021.
- 22.84. The Executive Committee meets once in the session year and twice in the other year to assume responsibilities of ESCWA between ministerial sessions. It guides the secretariat on programmatic issues, including the proposed programme of work, implementation of the programme of work, resource mobilization, follow-up to ESCWA resolutions, and identification of emerging regional economic and social issues for consideration by the Commission. The Executive Committee will hold its eighth and ninth meetings in 2021.
- 22.85 ESCWA has nine specialized subsidiary intergovernmental committees, which meet for two days between sessions of the Commission. All committees meet once biennially, except the Committee on Transport and Logistics which meets annually. In 2021, meetings of eight specialized intergovernmental committees will be held.
- 22.86 Table 22.20 provides information on the standing intergovernmental organs and expert bodies and related resource requirements under the regular budget.

Table 22.20
Policymaking organs

(Thousands of United States dollars)

<i>Policymaking organ</i>	<i>Description</i>	<i>Additional information</i>	<i>2020 appropriation</i>	<i>2021 estimate (before recosting)</i>
Executive Committee	The Executive Committee was established to develop interaction and consultation among members of ESCWA and the secretariat on substantive development issues. It facilitates direct and timely communication with member States and submits resolutions to the Economic and Social Council in between ESCWA ministerial sessions.	Mandate: ESCWA resolution 320 (XXVIII) Membership: 20 government officials Number of sessions in 2021: 2 (8th and 9th meetings)	25.3	25.3
Committee on Energy	The Committee on Energy participates in the planning, development and monitoring of the ESCWA programme of work in the area of energy. It was established to follow up on developments in the energy sector and their impact on socioeconomic development in member States. The Committee ensures close regional cooperation between member States to improve their capacity to manage energy sources in an efficient and effective manner and to use renewable energy in achieving sustainable development.	Mandate: ESCWA resolution 204 (XVIII), as endorsed by the Economic and Social Council in its resolution 1995/25 Membership: 20 government officials Number of sessions in 2021: 1 (thirteenth session)	8.0	8.0
Committee on Water Resources	The Committee on Water Resources participates in the planning, development and monitoring of the ESCWA programme of work in the field of water resources. It was established to follow up on regional and global developments in the water sector, and their impact on socioeconomic development in member States. The Committee ensures close regional cooperation between member States to improve their capacity to manage water sources in an efficient and effective manner in order to achieve sustainable development.	Mandate: ESCWA resolution 205 (XVIII), as endorsed by the Economic and Social Council in its resolution 1995/26 Membership: 20 government officials Number of sessions in 2021: 1 (fourteenth session)	9.0	9.0
Committee on Social Development	The Committee on Social Development participates in defining priorities for social programmes and activities and in formulating and developing the ESCWA programme of work in the area of social development; monitoring progress in social programmes and activities in ESCWA member States; adopting recommendations to strengthen regional social development processes; and following up on international and regional conferences and coordinating regional efforts to implement resulting resolutions and recommendations.	Mandate: ESCWA resolution 198 (XVII), as endorsed by the Economic and Social Council in its resolution 1994/27 Membership: 20 government officials Number of sessions in 2021: 1 (thirteen session)	10.0	10.0
Committee on Trade Policies in the States Members of the Economic and Social Commission for Western Asia	The Committee on Trade Policies in the States Members of the Economic and Social Commission for Western Asia is mandated to discuss priorities under the programme of work and medium-term action plans of the Commission in the field of trade policies; to follow up on progress in trade policies in member States and make recommendations in that regard; and to monitor developments in regional and international forums, conferences and processes with regard to trade policies and coordinate regional efforts to implement related	Mandate: ESCWA resolution 332 (XXX), as endorsed by the Economic and Social Council in its resolution 2019/30 Membership: 20 government officials Number of sessions in 2021: 1 (second session)	8.0	8.0

Section 22 Economic and social development in Western Asia

<i>Policymaking organ</i>	<i>Description</i>	<i>Additional information</i>	<i>2020 appropriation</i>	<i>2021 estimate (before recosting)</i>
	resolutions and recommendations emanating from such platforms.			
The Committee on Financing for Development in the States Members of the Economic and Social Commission for Western Asia	The Committee on Financing for Development in the States Members of the Economic and Social Commission for Western Asia is mandated to discuss priorities under the programme of work and medium-term action plans of the Commission in the field of financing for development; to follow up on progress in financing for development policies in member States and make recommendations in that regard; and to monitor developments in regional and international forums, conferences and processes with regard to financing for development, and coordinate regional efforts to implement related resolutions and recommendations emanating from such platforms.	Mandate: ESCWA resolution 332 (XXX), as endorsed by the Economic and Social Council in its resolution 2019/30 Membership: 20 government officials Number of sessions in 2021: 1 (second session)	10.0	10.0
Committee on Women	The Committee on Women is mandated to follow up on global and regional conferences addressing women's advancement and facilitate the participation of member States in related global discussions. It is also tasked with the coordination of regional efforts to implement resolutions and recommendations.	Mandate: ESCWA resolution 240 (XXII), as endorsed by the Economic and Social Council in its resolution 2003/9 Membership: 20 government officials Number of sessions in 2021: 1 (tenth session)	9.0	9.0
Committee on Transport and Logistics	The Committee on Transport and Logistics contributes to the establishment and formulation of priorities for the programmes of work and medium-term plans in the fields of transport and logistics. It monitors developments in the fields of transport and logistics in ESCWA member States, monitors progress achieved in the activities of the ESCWA secretariat in that field, ensures the participation of member States in international and regional conferences and coordinates efforts of member States relating to the implementation of resolutions and recommendations.	Mandate: ESCWA resolutions 213 (XIX) and 229 (XXI), as endorsed by the Economic and Social Council in its resolution 1997/11 Membership: 20 government officials Number of sessions in 2021: 1 (twenty-second session)	8.0	8.0
Advisory Committee	The Advisory Committee is made up of heads of diplomatic missions in the host country and a high-level representative of that country. It plays a consultative role and facilitates contact between member States and the ESCWA secretariat on matters requiring attention between the Commission's biennial sessions.	Mandate: ESCWA resolutions 175 (XV) and 208 (XVIII) Membership: 20 government officials Number of sessions in 2021: 2	–	–
Model ESCWA	Model ESCWA is a simulation of the ESCWA ministerial session, which began as an initiative to involve young Arab people in the work of ESCWA and to encourage their engagement in policy discussions in their own countries and institutions. It is usually held in collaboration with academic partners.	Mandate: ESCWA resolutions 295 (XXVI) and 285 (XXV) Membership: – Number of sessions in 2021: 1 (sixth session)	–	–
Total			87.3	87.3

Part V Regional cooperation for development

22.87 The proposed regular budget resources for 2021 amount to \$87,300 and reflect no change in the resource level compared with the appropriation for 2020. Additional details on the distribution of proposed resources for 2021 are reflected in table 22.21 and figure 22.II.

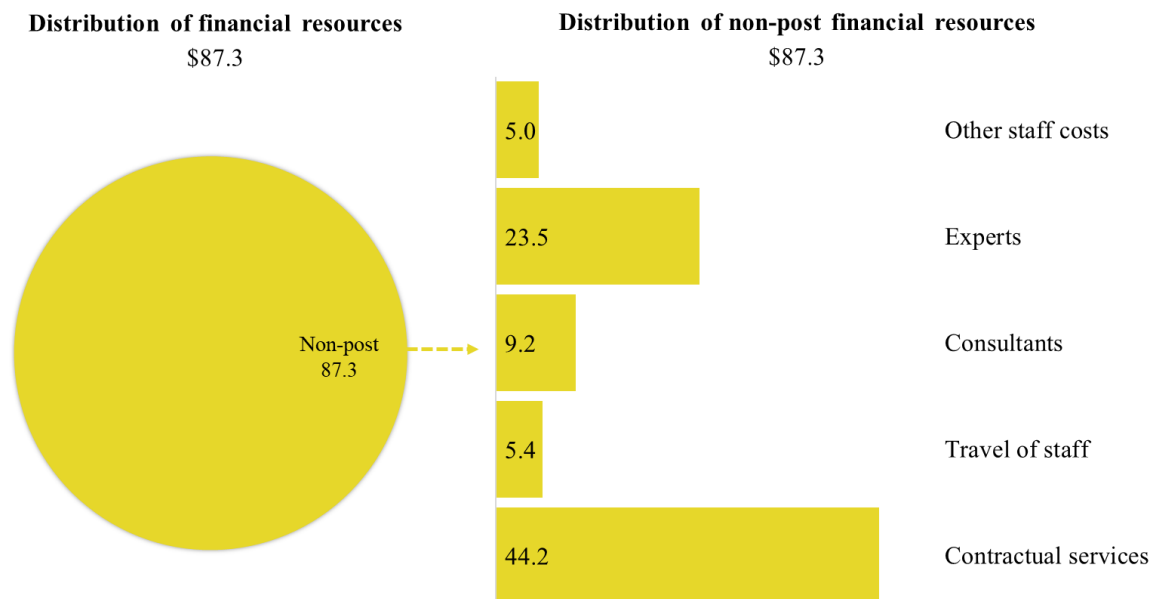
Table 22.21
Policymaking organs: evolution of financial resources

(Thousands of United States dollars)

	2019 expenditure	2020 appropriation	Changes					2021 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Non-post	77.4	87.3	–	–	–	–	–	87.3
Total	77.4	87.3	–	–	–	–	–	87.3

Figure 22.II
Distribution of proposed resources for 2021 (before recosting)

(Thousands of United States dollars)



Executive direction and management

22.88 Executive direction and management is under the responsibility of the Executive Secretary, supported by the Deputy Executive Secretary for Programme, the Deputy Executive Secretary for Programme Support and the Secretary of the Commission, and would include two new organizational units, namely, the Strategy, Planning, Accountability, Results and Knowledge Section and the Resource Mobilization and Partnerships Section.

22.89 The Office of the Executive Secretary is responsible for coordinating and providing overall leadership, policy direction to and management of the ESCWA secretariat to support member States, in collaboration with other entities of the United Nations system, with strategic analysis, policy guidelines and capacity-building activities to address key development challenges and issues and to implement innovative solutions for region-wide equitable and inclusive economic prosperity, social progress and environmental sustainability. ESCWA has identified and addressed emerging issues

relevant to the regional development agenda and articulated regional concerns and priorities at the global level. The Office will also continue to provide leadership and policy orientation and establish criteria to coordinate follow-up in the region on implementing the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development, and the mainstreaming of cross-cutting issues, such as gender empowerment and sustainability perspectives, throughout ESCWA substantive programmes.

- 22.90 The Office will continue to reinforce policy consistency and coherence both within ESCWA and among United Nations entities and development partners involved in addressing regional development issues, among others, through the Regional Coordination Mechanism, and to strengthen cooperation and coordination with international and regional intergovernmental and non-governmental organizations, especially the League of Arab States and its subsidiary bodies.
- 22.91 In addition, the Office will ensure the development of United Nations system-wide policies and mandates and promote coherence and effective collaboration and coordination between ESCWA and other entities of the United Nations system, especially among the five regional commissions, specialized agencies, funds and programmes, the Department of Economic and Social Affairs and the Regional Commissions New York Office.
- 22.92 Further to the details provided in paragraph 22.75, the new Strategy, Planning, Accountability, Results and Knowledge Section core functions will be to promote dynamism and innovation in the ESCWA business model and medium-term strategy and to act as a focal point for the annual results framework and related applications in Umoja. The Section will shift the evaluation function to become a basis for organizational learning processes, focus accountability on the attainment of results, ensure ESCWA operational excellence through risk reduction and change management processes. The Section will also manage the broader knowledge management and dissemination processes of ESCWA.
- 22.93 Further to the details provided in paragraph 22.75, the new Resource Mobilization and Partnerships Section core functions are to: strengthen relationships with funding agencies and donors; maintain up-to-date regional and global donor mapping; coordinate and support project development, budgeting and fundraising; support and track implementation of extrabudgetary projects; assist ESCWA cluster leaders in building and enhancing institutional partnerships (regional and global); support cluster leaders' relationships with civil society and non-State actors and partners; and develop and negotiate legally binding partnerships and donor agreements.
- 22.94 In 2021, in response to the Secretary-General's call for a more nimble, efficient and effective Organization, the Executive Secretary proposed a reform process offering a vision and implementation roadmap to better support member States in adapting and implementing policies and programmes with a view to achieving the Sustainable Development Goals.
- 22.95 Based on the guiding framework of the 2030 Agenda for Sustainable Development, the 2021 programmatic structure is designed to address the most pressing obstacles that hinder the achievement of the Sustainable Development Goals in the Arab region. It emphasizes the fundamental principles of leaving no one behind and reducing inequality between social groups and regions. It aims to support member States in building inclusive, resilient and peaceful societies that guarantee a brighter future for coming generations; ensure that strong and transparent institutions provide access to basic services and infrastructure for the people of the region; create employment opportunities by drawing on the potential of technological advancements; mitigate the impact of climate change; strive towards social justice; engage young people; advance gender equality; and capitalize on the positive effects of migration.
- 22.96 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), the Commission is integrating environmental management practices into its operations. In 2020, the executive direction and management expects to reduce its carbon footprint by 4 per cent of current carbon emissions.

Part V Regional cooperation for development

22.97 Information on compliance with regard to the timely submission of documentation and advance booking for air travel is reflected in table 22.22. While the Commission fully recognizes the importance of complying with the advance travel policy and has undertaken intense efforts to improve its compliance rate by raising awareness of the matter among staff and putting in place measures in that regard, the nature of the Commission's work often requires staff members to deploy at short notice to respond to urgent requests from member States. As for participant travel, the Commission is continuously coordinating with member States to confirm participation; however, it is obliged to respect late confirmation by participants at its meetings. The Commission is working to standardize and streamline the process for requesting and approving official travel, by analysing the current travel process and identifying ways to eliminate bottlenecks to implement a more streamlined process, so that air tickets can be purchased through a less time-consuming process, while maintaining the appropriate levels of authorization and certification.

Table 22.22
Compliance rate
(Percentage)

	<i>Planned 2019</i>	<i>Actual 2019</i>	<i>Planned 2020</i>	<i>Planned 2021</i>
Timely submission of documentation	100	27	100	100
Air tickets purchased at least 2 weeks before the commencement of travel	100	27	100	100

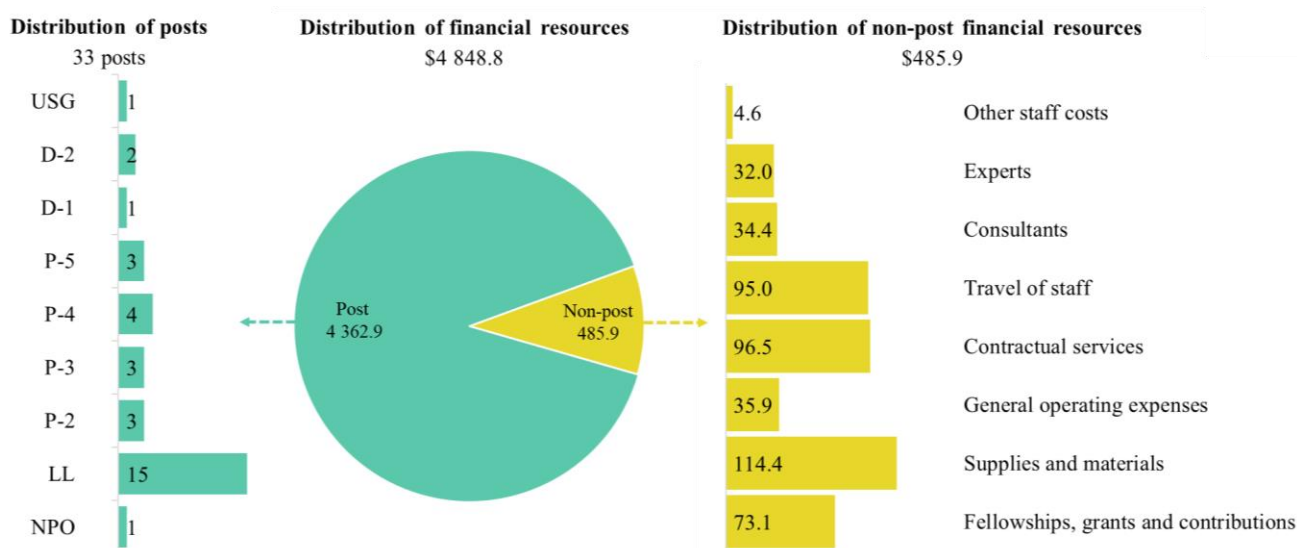
22.98 The proposed regular budget resources for 2021 amount to \$4,848,800 and reflect a net increase of \$2,108,000 compared with the appropriation for 2020. The proposed increase of \$2,108,000 is explained in paragraphs 22.79 and 22.80 (a). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.23 and figure 22.III.

Table 22.23
Executive direction and management: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	<i>2019 expenditure</i>	<i>2020 appropriation</i>	<i>Changes</i>				<i>Total</i>	<i>Percentage</i>	<i>2021 estimate (before recosting)</i>
			<i>Technical adjustments</i>	<i>New/ expanded mandates</i>	<i>Other</i>				
Financial resources by main category of expenditure									
Post	2 080.5	2 416.8	62.3	–	1 883.8	1 946.1	80.5	4 362.9	
Non-post	283.0	324.0	–	–	161.9	161.9	50.0	485.9	
Total	2 363.5	2 740.8	62.3	–	2 045.7	2 108.0	76.9	4 848.8	
Post resources by category									
Professional and higher		8	–	–	9	9	112.5	17	
General Service and related		11	–	–	5	5	45.5	16	
Total		19	–	–	14	14	73.7	33	

Figure 22.III
Executive direction and management: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)

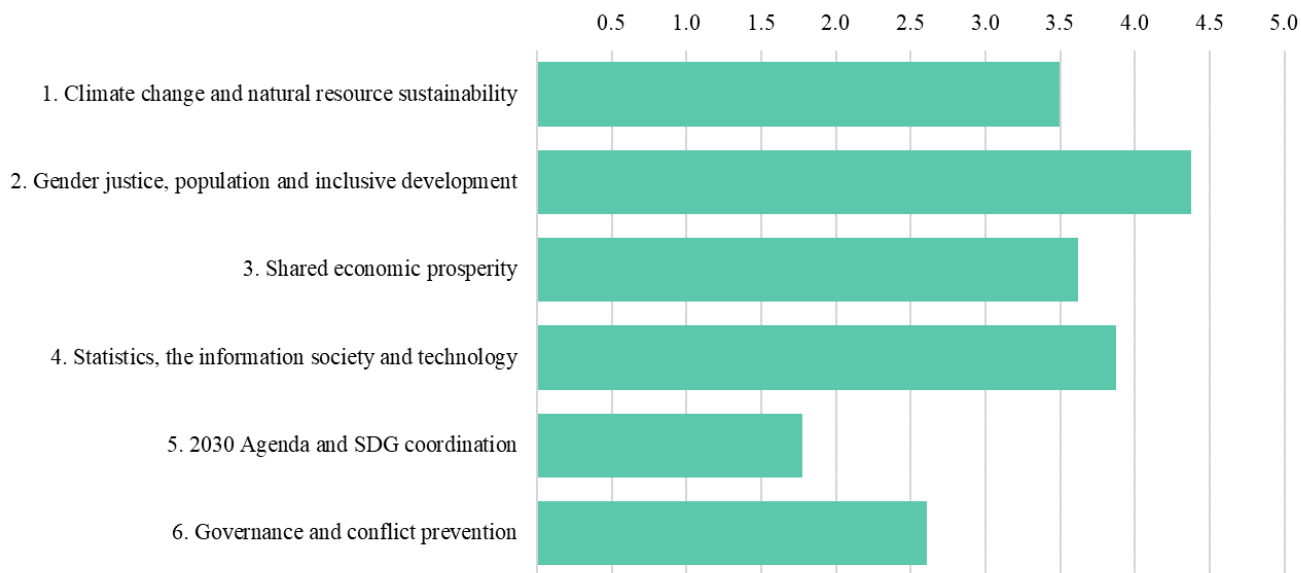


Programme of work

22.99 The proposed regular budget resources for 2021 amount to \$19,749,300 and reflect a net decrease of \$55,300 compared with the appropriation for 2020. The proposed decrease of \$55,300 is explained in paragraph 22.80 (b)–(k). The distribution of resources by subprogramme is reflected in figure 22.IV.

Figure 22.IV
Distribution of proposed resources for 2021 by subprogramme

(Millions of United States dollars)



Subprogramme 1 Climate change and natural resource sustainability

22.100 The proposed regular budget resources for 2021 amount to \$3,496,700 and reflect a net decrease of \$258,900 compared with the appropriation for 2020. The proposed decrease of \$258,900 is explained in paragraph 22.80 (f). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.24 and figure 22.V.

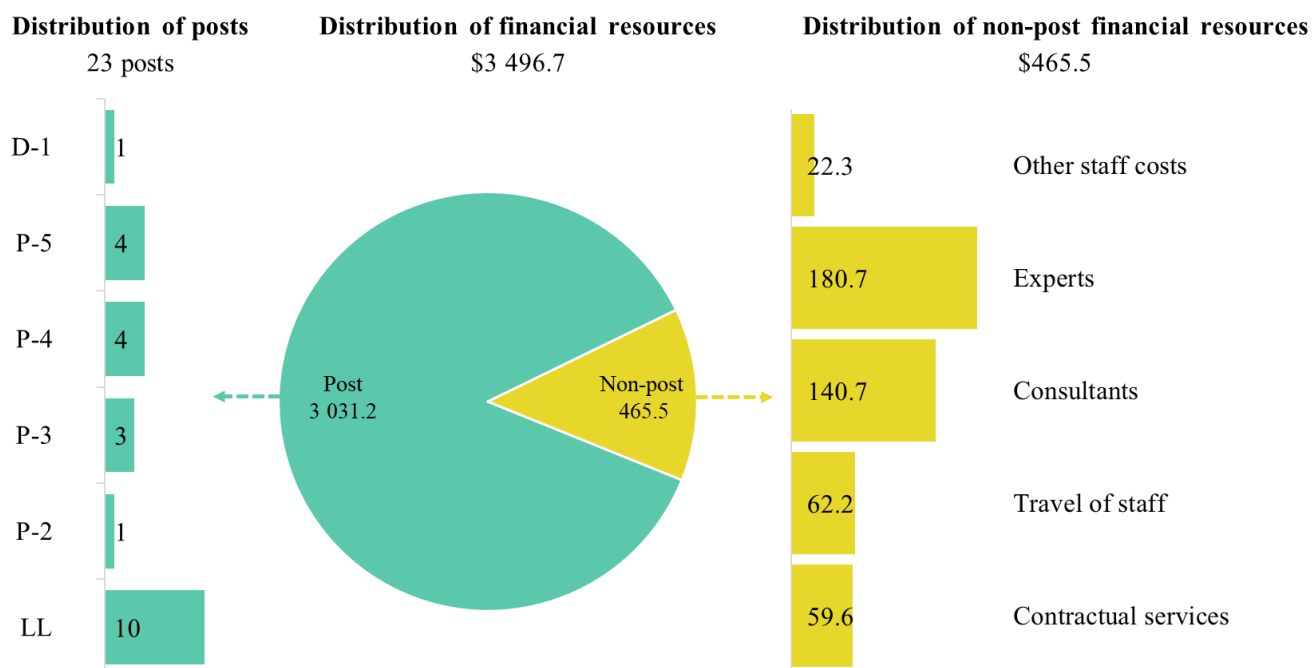
Table 22.24
Subprogramme 1: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes					2021 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	3 158.9	3 290.1	–	–	(258.9)	(258.9)	(7.9)	3 031.2
Non-post	497.6	465.5	–	–	–	–	–	465.5
Total	3 656.5	3 755.6	–	–	(258.9)	(258.9)	(6.9)	3 496.7
Post resources by category								
Professional and higher		14	–	–	(1)	(1)	(7.1)	13
General Service and related		10	–	–	–	–	–	10
Total		24	–	–	(1)	(1)	(4.2)	23

Figure 22.V
Subprogramme 1: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 2

Gender justice, population and inclusive development

22.101 The proposed regular budget resources for 2021 amount to \$4,375,200. The proposed change in the resource level of \$4,375,200 is explained in paragraph 22.80 (g). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.25 and figure 22.VI.

Table 22.25

Subprogramme 2: evolution of financial and post resources

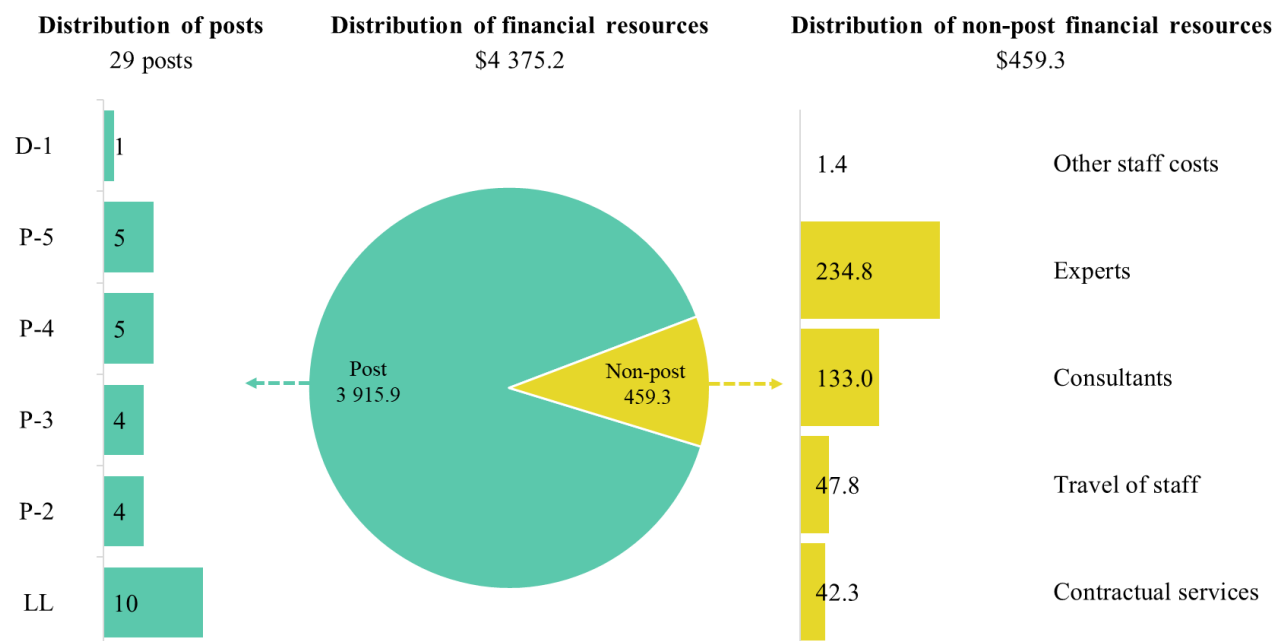
(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes					2021 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	–	–	–	–	3 915.9	3 915.9	–	3 915.9
Non-post	–	–	–	–	459.3	459.3	–	459.3
Total	–	–	–	–	4 375.2	4 375.2	–	4 375.2
Post resources by category								
Professional and higher		–	–	–	19	19	–	19
General Service and related		–	–	–	10	10	–	10
Total		–	–	–	29	29	–	29

Figure 22.VI

Subprogramme 2: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 3 Shared economic prosperity

22.102 The proposed regular budget resources for 2021 amount to \$3,620,600 and reflect a net decrease of \$788,000 compared with the appropriation for 2020. The proposed decrease of \$788,000 is explained in paragraph 22.80 (h). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.26 and figure 22.VII.

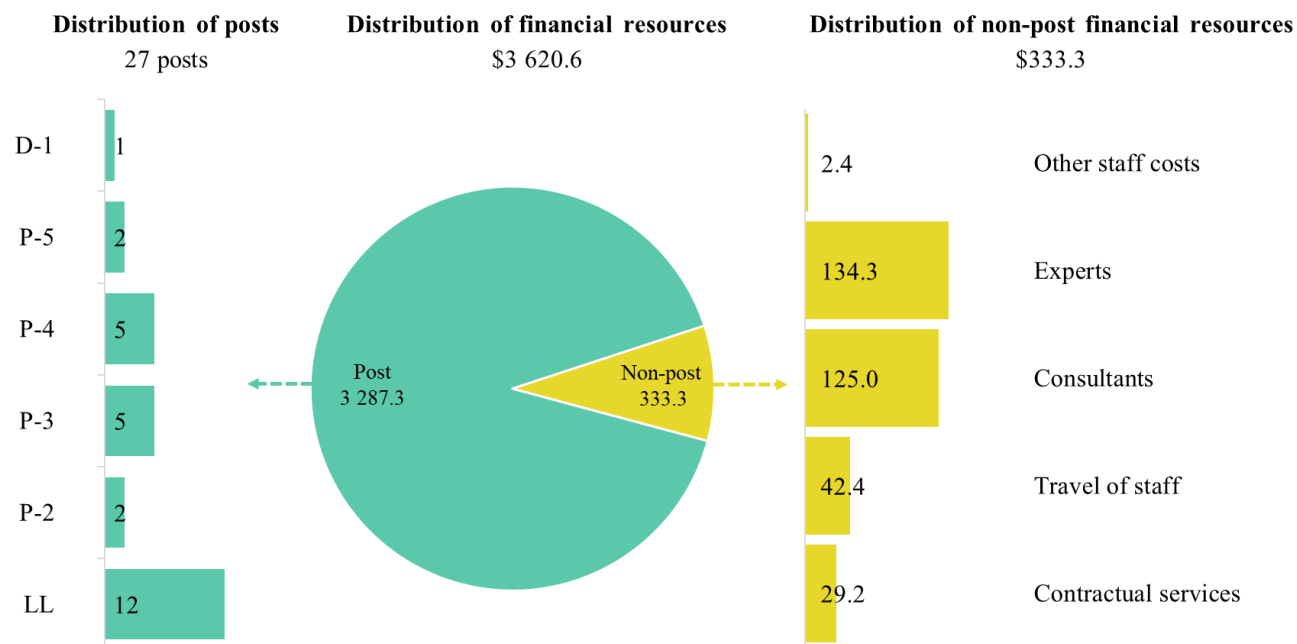
Table 22.26
Subprogramme 3: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes					2021 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	3 936.6	4 088.3	–	–	(801.0)	(801.0)	(19.6)	3 287.3
Non-post	378.6	320.3	–	–	13.0	13.0	4.1	333.3
Total	4 315.1	4 408.6	–	–	(788.0)	(788.0)	(17.9)	3 620.6
Post resources by category								
Professional and higher		19	–	–	(4)	(4)	(21.1)	15
General Service and related		12	–	–	–	–	–	12
Total		31	–	–	(4)	(4)	(12.9)	27

Figure 22.VII
Subprogramme 3: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 4 Statistics, the information society and technology

22.103 The proposed regular budget resources for 2021 amount to \$3,876,200. The proposed change in the resource level of \$3,876,200 is explained in paragraph 22.80 (i). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.27 and figure 22.VIII.

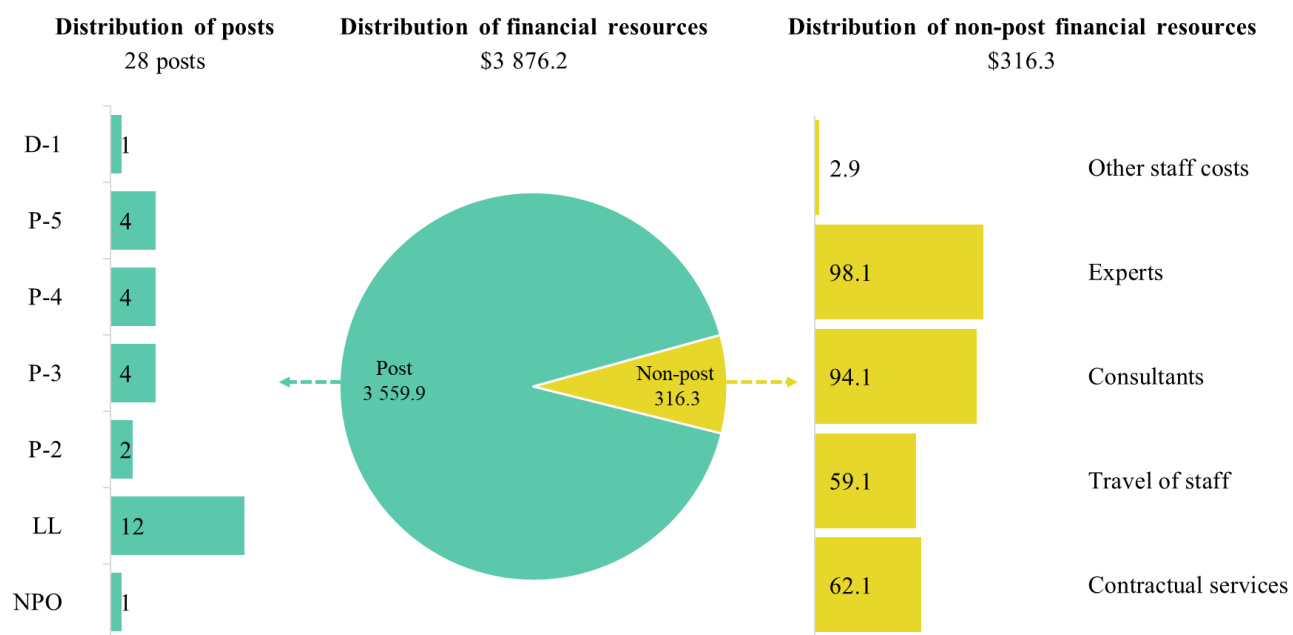
Table 22.27
Subprogramme 4: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes				2021 estimate (before recosting)	
			Technical adjustments	New/ expanded mandates	Other	Total		
Financial resources by main category of expenditure								
Post	–	–	–	–	3 559.9	3 559.9	–	3 559.9
Non-post	–	–	–	–	316.3	316.3	–	316.3
Total	–	–	–	–	3 876.2	3 876.2	–	3 876.2
Post resources by category								
Professional and higher		–	–	–	15	15	–	15
General Service and related		–	–	–	13	13	–	13
Total		–	–	–	28	28	–	28

Figure 22.VIII
Subprogramme 4: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 5 2030 Agenda and SDG coordination

22.104 The proposed regular budget resources for 2021 amount to \$1,773,000. The proposed change in the resource level of \$1,773,000 is explained in paragraph 22.80 (j). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.28 and figure 22.IX.

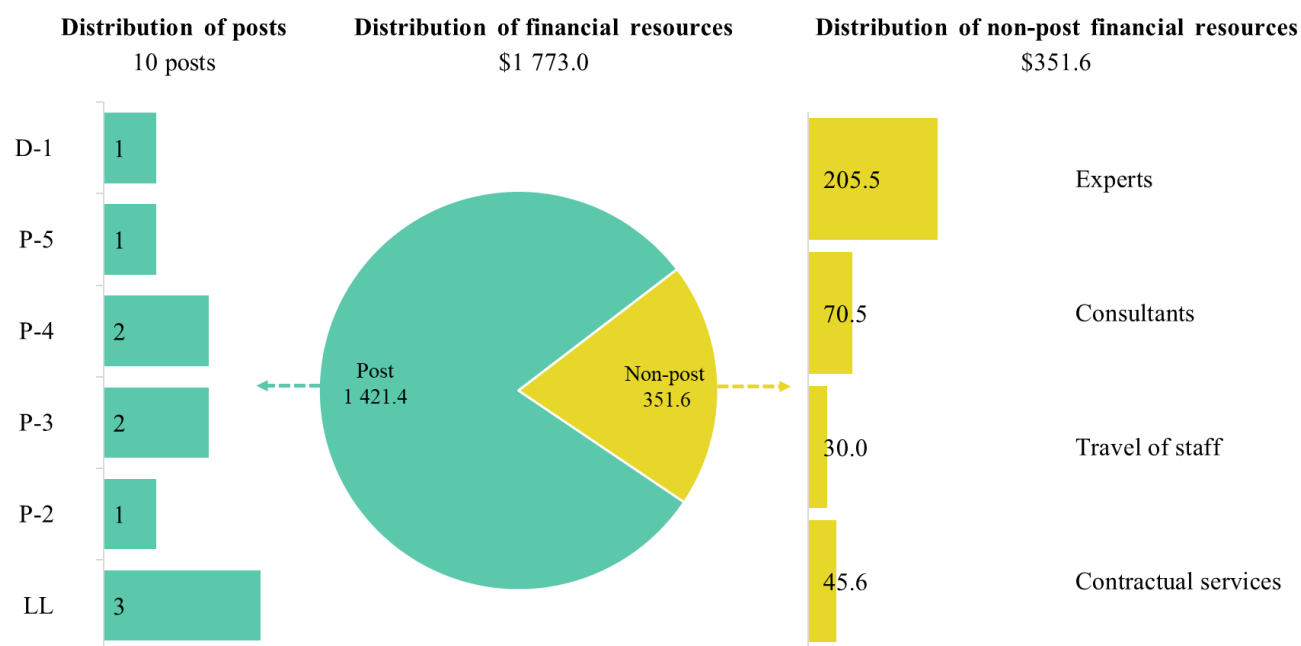
Table 22.28
Subprogramme 5: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes				Total	Percentage	2021 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other				
Financial resources by main category of expenditure									
Post	–	–	–	–	1 421.4	1 421.4	–	1 421.4	
Non-post	–	–	–	–	351.6	351.6	–	351.6	
Total	–	–	–	–	1 773.0	1773.0	–	1 773.0	
Post resources by category									
Professional and higher		–	–	–	7	7	–	7	
General Service and related		–	–	–	3	3	–	3	
Total		–	–	–	10	10	–	10	

Figure 22.IX
Subprogramme 5: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 6 Governance and conflict prevention

22.105 The proposed regular budget resources for 2021 amount to \$2,607,600 and reflect an increase of \$415,800 compared with the appropriation for 2020. The proposed increase of \$415,800 is explained in paragraph 22.80 (k). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.29 and figure 22.X.

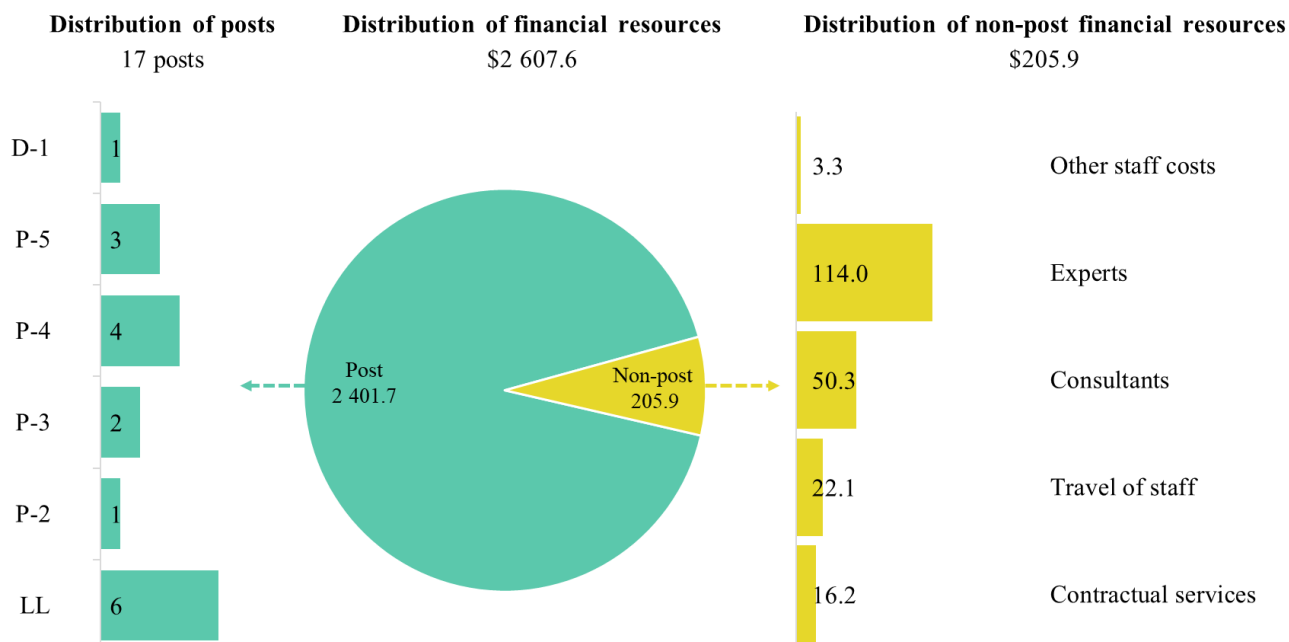
Table 22.29
Subprogramme 6: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes			Total	Percentage	2021 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other			
Financial resources by main category of expenditure								
Post	1 693.9	2 016.1	–	–	385.6	385.6	19.1	2 401.7
Non-post	143.2	175.7	–	–	30.2	30.2	17.2	205.9
Total	1 837.1	2 191.8	–	–	415.8	415.8	19.0	2 607.6
Post resources by category								
Professional and higher		9	–	–	2	2	22.2	11
General Service and related		6	–	–	–	–	–	6
Total		15	–	–	2	2	13.3	17

Figure 22.X
Subprogramme 6: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Programme support

- 22.106 Programme support comprises the Resource Management and Service Development Division. Its role will continue to entail the provision of timely, effective and efficient support to implement the Commission's programme of work. The Resource Management and Service Development Division is headed by a Director, who manages administrative and logistical support for the Commission's work, assists senior management in developing and implementing administrative and financial frameworks and provides advice on all administrative policies concerning the work of the Commission. The Director also leads the Commission's contribution to system-wide initiatives such as Umoja and the staff mobility and development policy. The Division includes the People Central Section, the ESCWA Training Unit, the Financial Management Section, the Information, Communication and Technology Services Section, the Facility and Asset Management Section, the Conference Management Section and the Medical and Welfare Services Section.
- 22.107 The proposed regular budget resources for 2021 amount to \$11,832,500 and reflect a decrease of \$2,052,800 compared with the appropriation for 2020. The proposed decrease of \$2,052,800 is explained in paragraph 22.80 (l). Additional details on the distribution of proposed resources for 2021 are reflected in table 22.30 and figure 22.XI.

Table 22.30

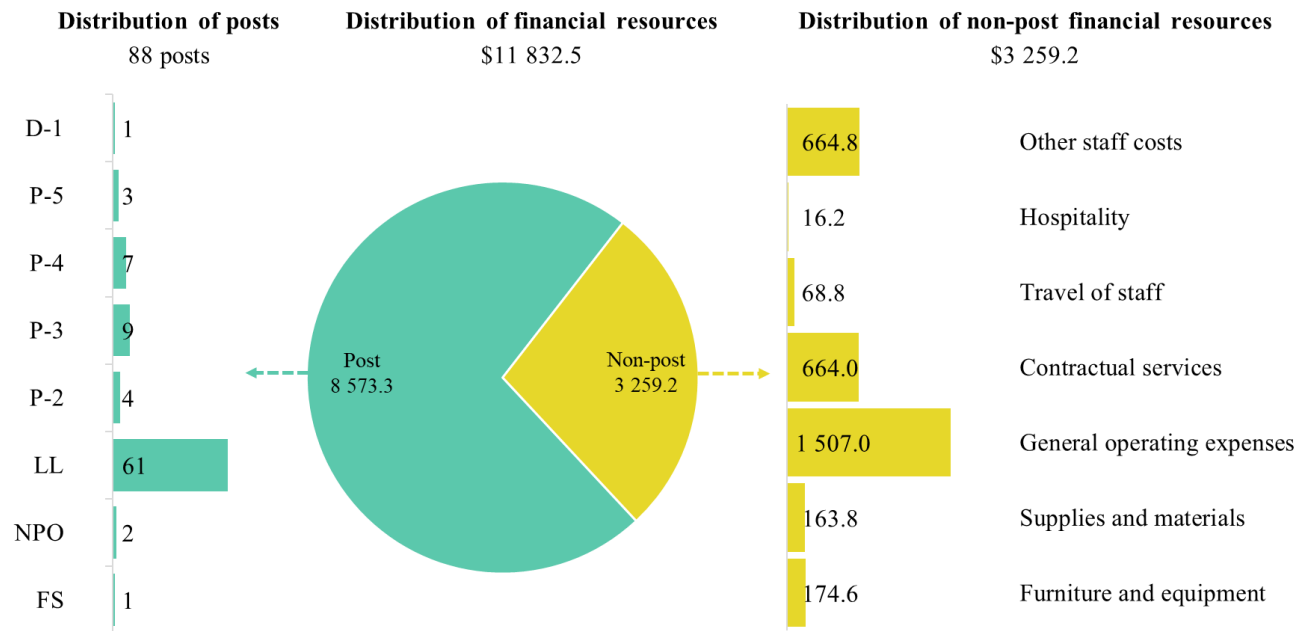
Programme support: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2019 expenditure	2020 appropriation	Changes				2021 estimate (before recosting)	
			Technical adjustments	New/ expanded mandates	Other	Total		Percentage
Financial resources by main category of expenditure								
Post	10 684.3	10 467.5	–	–	(1 894.2)	(1 894.2)	(18.1)	8 573.3
Non-post	4 770.5	3 417.8	–	–	(158.6)	(158.6)	(4.6)	3 259.2
Total	15 454.8	13 885.3	–	–	(2 052.8)	(2 052.8)	(14.8)	11 832.5
Post resources by category								
Professional and higher		33	–	–	(9)	(9)	(27.3)	24
General Service and related		70	–	–	(6)	(6)	(8.6)	64
Total		103	–	–	(15)	(15)	(14.6)	88

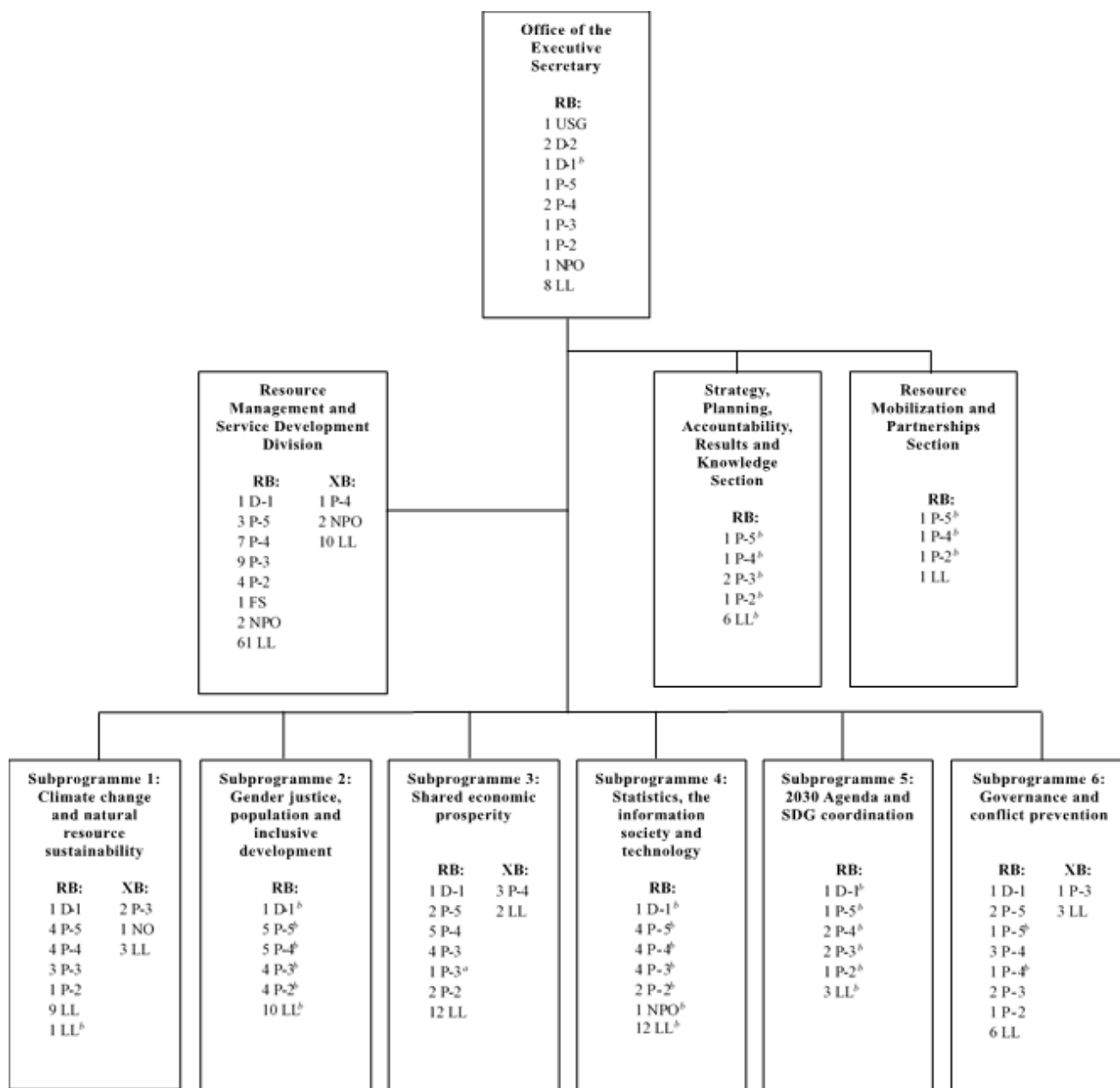
Figure 22.XI
Programme support: distribution of proposed resources for 2021 (before recosting)

(Number of posts/thousands of United States dollars)



Annex I

Organizational structure and post distribution for 2021



Abbreviations: FS, Field Service; LL, Local level; NPO, National Professional Officer; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

^a Reassignment.

^b Redeployment.

Annex II

Summary of follow-up action taken to implement relevant recommendations of the oversight bodies

Brief description of the recommendation

Action taken to implement the recommendation

Advisory Committee on Administrative and Budgetary Questions

(A/74/7)

The Advisory Committee recommends that the General Assembly encourage the regional commissions to continue to pursue efforts to strengthen cooperation and coordination among themselves and with the resident coordinator system and that it request the Secretary-General to include an update on any related activities and achievements in his next budget submission (para. V.59).

The Advisory Committee welcomes the Commission's initiative to digitize its library and documentation systems, as well as the approach taken to increase the electronic distribution of its publications while ensuring the availability of alternatives in areas with limited Internet access. The Committee also welcomes the progress made in expanding outreach and increasing the dissemination of ECLAC publications. The Committee is of the view that an analysis should be conducted to determine whether the ECLAC systems and strategies can be replicated or reused at other regional commissions and in United Nations departments and offices and trusts that an update on the matter will be provided in the next budget submission (para. V.76).

Paragraph 22.13 contains details regarding close coordination between ESCWA and the resident coordinators offices. The Commission has co-hosted a workshop in Beirut with the Development Coordination Office to refine the companion pieces of the United Nations Sustainable Development Cooperation Framework and participated in global and regional workshops on the roll-out of the Framework. As a member of the Peer Support Group, the Commission contributes to the quality assurance of the Framework at the country level.

ESCWA and the Economic Commission for Africa (ECA) have cooperated in giving coherent support to Member States that are members of both commissions, including Egypt, the Sudan and Tunisia. This is in addition to continued coordination and cooperation on thematic issues such as water, energy, data and statistics with ECE and ECA and on road transport and safety, trade, data and statistics with other regional commissions. In regular meetings at the Executive Secretary level, the commissions coordinate their support for global agendas and enhance cooperation between the commissions.

To increase awareness of critical policy issues, ESCWA uses a variety of distribution channels and has expanded its outreach in recent years.

All deliverables of the Commission, in particular publications and documents, have been digitized and posted simultaneously on several outreach platforms, such as in the United Nations digital library and the Official Document System of the United Nations. Those platforms include all ESCWA deliverables since 1974 in digital format. Gender-related publications are also added to the digital library of the Arab Women Organization.

Since 2015, 10 of the Commission's key publications have regularly been made available through EBSCO databases. Major publications are shared on the Commission's website and via social media networks.

ESCWA has also improved its email dissemination system to better target key regional and global

Part V Regional cooperation for development

Brief description of the recommendation

Action taken to implement the recommendation

stakeholders, often producing updates with target audiences from the region and worldwide in mind. That includes all resident coordinators and their offices in the region to ensure that they can benefit from the Commission's research.

ESCWA is working to re-establish the regional network of the United Nations depository libraries in order to further promote its knowledge products.

Annex III

Summary of proposed changes in established and temporary posts, by component and subprogramme

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>
Executive direction and management	1	D-1	Redeployment of 1 post of Chief of Service Social Affairs from the discontinued subprogramme 4, Technology for development and regional integration	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled "New strategic vision of the Economic and Social Commission for Western Asia" (E/2020/12)
	1	P-5	Redeployment of 1 post of Senior Programme Officer Partnership from programme support	
	1	P-5	Redeployment of 1 post of Chief of Section Programme Management from programme support	
	2	P-4	Redeployment of 2 posts of Programme Management Officer from programme support	
	1	P-3	Redeployment of 1 post of Librarian, from programme support	
	1	P-3	Redeployment of 1 post of Programme Management Officer from programme support	
	1	P-2	Redeployment of 1 post of Associate Programme Management Officer from programme support	
	1	P-2	Redeployment of 1 post of Associate Evaluation Officer from programme support	
	1	LL	Redeployment of 1 post of Senior Library Assistant from programme support	
	1	LL	Redeployment of 1 post of Senior Programme Management Assistant from programme support	
	1	LL	Redeployment of 1 post of Technical Cooperation Assistant from programme support	
	1	LL	Redeployment of 1 post of Team Assistant from programme support	
	1	LL	Redeployment of 1 post of Library Assistant from programme support	
	1	LL	Redeployment of 1 post of Programme Management Assistant from programme support	
	(1)	LL	Redeployment of 1 post of Senior Administrative Assistant to subprogramme 1, Climate change and natural resource sustainability	

Part V Regional cooperation for development

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>
<i>2020 programmatic structure (discontinued subprogrammes)</i>				
Subprogramme 2, Social development	(1)	D-1	Redeployment of 1 post of Chief of Service Social Affairs to the new subprogramme 5, 2030 Agenda and SDG coordination	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12)
	(1)	P-5	Redeployment of 1 post of Chief of Section Social Affairs to the new subprogramme 5, 2030 Agenda and SDG coordination	
	(2)	P-5	Redeployment of 2 posts of Chief of Section Social Affairs to the new subprogramme 2, Gender justice, population and inclusive development	
	(2)	P-4	Redeployment of 2 posts of Social Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development	
	(1)	P-4	Redeployment of 1 post of Population Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development	
	(1)	P-4	Redeployment of 1 post of Economic Affairs Officer to the new subprogramme 5, 2030 Agenda and SDG coordination	
	(1)	P-3	Redeployment of 1 post of Social Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development	
	(1)	P-3	Redeployment of 1 post of Social Affairs Officer to the new subprogramme 5, 2030 Agenda and SDG coordination	
	(1)	P-3	Redeployment of 1 post of Economic Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development	
	(1)	P-3	Redeployment of 1 post of Economic Affairs Officer to the new subprogramme 5, 2030 Agenda and SDG coordination	
	(3)	P-2	Redeployment of 3 posts of Associate Social Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development	
	(3)	LL	Redeployment of 3 posts of Research Assistant to the new subprogramme 2, Gender justice, population and inclusive development	
	(3)	LL	Redeployment of 3 posts of Staff Assistant to the new subprogramme 2, Gender justice, population and inclusive development	
	(1)	LL	Redeployment of 1 post of Senior Administrative Assistant to the new subprogramme 5, 2030 Agenda and SDG coordination	
	(1)	LL	Redeployment of 1 post of Senior Research Assistant to the new subprogramme 5, 2030 Agenda and SDG coordination	

Section 22 Economic and social development in Western Asia

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>
	(1)	LL	Redeployment of 1 post of Staff Assistant to the new subprogramme 5, 2030 Agenda and SDG coordination	
Subprogramme 4, Technology for development and regional integration	(1)	D-1	Redeployment of 1 post of Chief of Service Social Affairs, to executive direction and management	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12)
	(1)	P-5	Redeployment of 1 post of Senior Programme Management Officer to the new subprogramme 4, Statistics, the information society and technology	
	(1)	P-5	Redeployment of 1 post of Senior Programme Management Officer to subprogramme 6, Governance and conflict prevention	
	(1)	P-3	Redeployment of 1 post of Programme Management Officer to the new subprogramme 4, Statistics, the information society and technology	
	(1)	P-2	Redeployment of 1 post of Associate Programme Management Officer to the new subprogramme 4, Statistics, the information society and technology	
	(1)	LL	Redeployment of 1 post of Senior Administrative Assistant to the new subprogramme 4, Statistics, the information society and technology	
	(1)	LL	Redeployment of 1 post of Programme Management Assistant to the new subprogramme 4, Statistics, the information society and technology	
	(1)	LL	Redeployment of 1 post of Staff Assistant to the new subprogramme 4, Statistics, the information society and technology	
	(2)	LL	Redeployment of 2 posts of Research Assistant to the new subprogramme 4, Statistics, the information society and technology	
	Subprogramme 5, Statistics for evidence-based policymaking	(1)	D-1	
(2)		P-5	Redeployment of 2 posts of Chief of Section Statistics to the new subprogramme 4, Statistics, the information society and technology	
(3)		P-4	Redeployment of 3 posts of Statistician to the new subprogramme 4, Statistics, the information society and technology	
(3)		P-3	Redeployment of 3 posts of Statistician to the new subprogramme 4, Statistics, the information society and technology	
(1)		P-3	Reassignment of 1 post of Statistician, as Economic Affairs Officer, in subprogramme 3, Shared economic prosperity	

Part V Regional cooperation for development

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>	
	(1)	P-2	Redeployment of 1 post of Associate Statistician to the new subprogramme 4, Statistics, the information society and technology		
	(6)	LL	Redeployment of 6 posts of Statistics Assistant to the new subprogramme 4, Statistics, the information society and technology		
	(1)	LL	Redeployment of 1 post of Administrative Assistant to the new subprogramme 4, Statistics, the information society and technology		
Subprogramme 6, Advancement of women	(1)	D-1	Redeployment of 1 post of Chief of Service Gender Affairs to the new subprogramme 2, Gender justice, population and inclusive development	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled "New strategic vision of the Economic and Social Commission for Western Asia" (E/2020/12)	
	(1)	P-5	Redeployment of 1 post of Chief of Section Gender Affairs to the new subprogramme 2, Gender justice, population and inclusive development		
	(1)	P-4	Redeployment of 1 post of Social Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development		
	(1)	P-4	Redeployment of 1 post of Social Affairs Officer to the new subprogramme 5, 2030 Agenda and SDG coordination		
	(2)	P-3	Redeployment of 2 posts of Social Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development		
	(1)	P-2	Redeployment of 1 post of Associate Social Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development		
	(2)	LL	Redeployment of 2 posts of Research Assistant to the new subprogramme 2, Gender justice, population and inclusive development		
	(2)	LL	Redeployment of 2 posts of Administrative Assistant to the new subprogramme 2, Gender justice, population and inclusive development		
<i>2021 programmatic structure</i>					
Subprogramme 1, Climate change and natural resource sustainability (formerly subprogramme 1, Integrated management of natural resources for sustainable development)	(1)	P-5	Redeployment of 1 post of Chief of Section Economic Affairs to the new subprogramme 4, Statistics, the information society and technology		Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled "New strategic vision of the Economic and Social Commission for Western Asia" (E/2020/12)
	(1)	NPO	Redeployment of 1 post Programme Management Officer to the new subprogramme 4, Statistics, the information society and technology		
	1	LL	Redeployment of 1 post of Senior Administrative Assistant from executive direction and management		

Section 22 Economic and social development in Western Asia

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>
Subprogramme 2, Gender justice, population and inclusive development	1	D-1	Redeployment of 1 post of Chief of Service Gender Affairs from the discontinued subprogramme 6, Advancement of women	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled "New strategic vision of the Economic and Social Commission for Western Asia" (E/2020/12)
	2	P-5	Redeployment of 2 posts of Chief of Section Social Affairs from the discontinued subprogramme 2, Social development	
	2	P-5	Redeployment of 2 posts of Chief of Section Economic Affairs from subprogramme 3, Shared economic prosperity	
	1	P-5	Redeployment of 1 post of Chief of Section Gender Affairs from the discontinued subprogramme 6, Advancement of women	
	2	P-4	Redeployment of 2 posts of Social Affairs Officer from discontinued the subprogramme 2, Social development	
	1	P-4	Redeployment of 1 post of Population Affairs Officer from discontinued the subprogramme 2, Social development	
	1	P-4	Redeployment of 1 post of Economic Social Affairs Officer from subprogramme 3, Shared economic prosperity	
	1	P-4	Redeployment of 1 post of Social Affairs Officer from the discontinued subprogramme 6, Advancement of women	
	1	P-3	Redeployment of 1 post of Social Affairs Officer from the discontinued subprogramme 2, Social development	
	1	P-3	Redeployment of 1 post of Economic Affairs Officer from the discontinued subprogramme 2, Social development	
	2	P-3	Redeployment of 2 posts of Social Affairs Officer from the discontinued subprogramme 6, Advancement of women	
	3	P-2	Redeployment of 3 P-2, Associate Social Affairs Officer from the discontinued subprogramme 2, Social development	
	1	P-2	Redeployment of 1 post of Associate Social Affairs Officer from the discontinued subprogramme 6, Advancement of women	
	3	LL	Redeployment of 3 posts of Research Assistant from the discontinued subprogramme 2, Social development	
	3	LL	Redeployment of 3 posts of Staff Assistant from the discontinued subprogramme 2, Social development	
	2	LL	Redeployment of 2 posts of Research Assistant from the discontinued subprogramme 6, Advancement of women	
2	LL	Redeployment of 2 posts of Administrative Assistant from the discontinued subprogramme 6, Advancement of women		

Part V Regional cooperation for development

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>
Subprogramme 3, Shared economic prosperity (formerly subprogramme 3, Economic development and integration)	(2)	P-5	Redeployment of 2 posts of Chief of Section Economic Affairs to the new subprogramme 2, Gender justice, population and inclusive development	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12)
	(1)	P-4	Redeployment of 1 post of Economic Affairs Officer to the new subprogramme 2, Gender justice, population and inclusive development	
	(1)	P-4	Redeployment of 1 post of Economic Affairs Officer to subprogramme 6, Governance and conflict prevention	
	1	P-3	Reassignment of 1 post of Statistician, as Economic Affairs Officer, previously in discontinued subprogramme 5, Statistics for evidence-based policymaking	
	(1)	P-2	Redeployment of 1 post of Associate Economic Affairs Officer to the new subprogramme 5, 2030 Agenda and SDG coordination	
Subprogramme 4, Statistics, the information society and technology	1	D-1	Redeployment of 1 post of Chief of Service Statistics from the discontinued subprogramme 5, Statistics for evidence-based policymaking	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12)
	1	P-5	Redeployment of 1 post of Chief of Section Economic Affairs from subprogramme 1, Climate change and natural resource sustainability	
	1	P-5	Redeployment of 1 post of Senior Programme Management Officer from the discontinued subprogramme 4, Technology for development and regional integration	
	2	P-5	Redeployment of 2 posts of Chief of Section Statistics from the discontinued subprogramme 5, Statistics for evidence-based policymaking	
	3	P-4	Redeployment of 3 posts of Statistician from the discontinued subprogramme 5, Statistics for evidence-based policymaking	
	1	P-4	Redeployment of 1 post of Programme Management Officer from programme support	
	1	P-3	Redeployment of 1 post of Programme Management Officer from the discontinued subprogramme 4, Technology for development and regional integration	
	3	P-3	Redeployment of 3 posts of Statistician from the discontinued subprogramme 5, Statistics for evidence-based policymaking	
	1	P-2	Redeployment of 1 post of Associate Programme Management Officer from the discontinued subprogramme 4, Technology for development and regional integration	
	1	P-2	Redeployment of 1 post of Associate Statistician from the discontinued subprogramme 5, Statistics for evidence-based policymaking	

Section 22 Economic and social development in Western Asia

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>
	1	NPO	Redeployment of 1 post of Programme Management Officer from subprogramme 1, Climate change and natural resource sustainability	
	1	LL	Redeployment of 1 post of Senior Administrative Assistant from the discontinued subprogramme 4, Technology for development and regional integration	
	1	LL	Redeployment of 1 post of Programme Management Assistant from the discontinued subprogramme 4, Technology for development and regional integration	
	1	LL	Redeployment of 1 post of Staff Assistant from the discontinued subprogramme 4, Technology for development and regional integration	
	2	LL	Redeployment of 2 posts of Research Assistant from the discontinued subprogramme 4, Technology for development and regional integration	
	6	LL	Redeployment of 6 posts of Statistics Assistant from the discontinued subprogramme 5, Statistics for evidence-based policymaking	
	1	LL	Redeployment of 1 post of Administrative Assistant from the discontinued subprogramme 5, Statistics for evidence-based policymaking	
Subprogramme 5, 2030 Agenda and SDG coordination	1	D-1	Redeployment of 1 post of Chief of Service Social Affairs from the discontinued subprogramme 2, Social development	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12)
	1	P-5	Redeployment of 1 post of Chief of Section Social Affairs from the discontinued subprogramme 2, Social development	
	1	P-4	Redeployment of 1 post of Economic Affairs Officer from the discontinued subprogramme 2, Social development	
	1	P-4	Redeployment of 1 post of Social Affairs Officer from the discontinued subprogramme 6, Advancement of women	
	1	P-3	Redeployment of 1 post of Social Affairs Officer from the discontinued subprogramme 2, Social development	
	1	P-3	Redeployment of 1 post of Economic Affairs Officer from the discontinued subprogramme 2, Social development	
	1	P-2	Redeployment of 1 post of Associate Economic Affairs Officer from subprogramme 3, Shared economic prosperity	
	1	LL	Redeployment of 1 post of Senior Administrative Assistant from the discontinued subprogramme 2, Social development	

Part V Regional cooperation for development

	<i>Posts</i>	<i>Level</i>	<i>Description</i>	<i>Reason for change</i>
	1	LL	Redeployment of 1 post of Senior Research Assistant from the discontinued subprogramme 2, Social development	
	1	LL	Redeployment of 1 post of Staff Assistant from the discontinued subprogramme 2, Social development	
Subprogramme 6, Governance and conflict prevention (formerly subprogramme 7, Conflict mitigation and development)	1	P-5	Redeployment of 1 post of Senior Programme Management Officer from the discontinued subprogramme 4, Technology for development and regional integration	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12)
	1	P-4	Redeployment of 1 post of Economic Affairs Officer from subprogramme 3, Shared economic prosperity	
Programme support	(1)	P-5	Redeployment of 1 post of Senior Programme Officer Partnership to executive direction and management	Restructuring of the Commission, as provided for in ESCWA resolution 335 (S-VI) of 21 December 2019 and contained in the note by the Secretary-General of 7 February 2020 entitled “New strategic vision of the Economic and Social Commission for Western Asia” (E/2020/12)
	(1)	P-5	Redeployment of 1 post of Chief of Section Programme Management to executive direction and management	
	(2)	P-4	Redeployment of 2 posts of Programme Management Officer to executive direction and management	
	(1)	P-4	Redeployment of 1 post of Programme Management Officer to the new subprogramme 4, Statistics, the information society and technology	
	(1)	P-3	Redeployment of 1 post of Librarian to executive direction and management	
	(1)	P-3	Redeployment of 1 post of Programme Management Officer to executive direction and management	
	(1)	P-2	Redeployment of 1 post of Associate Programme Management Officer to executive direction and management	
	(1)	P-2	Redeployment of 1 post of Associate Evaluation Officer to executive direction and management	
	(1)	LL	Redeployment of 1 post of Senior Library Assistant to executive direction and management	
	(1)	LL	Redeployment of 1 post of Senior Programme Management Assistant to executive direction and management	
	(1)	LL	Redeployment of 1 post of Technical Cooperation Assistant to executive direction and management	
	(1)	LL	Redeployment of 1 post of Team Assistant to executive direction and management	
	(1)	LL	Redeployment of 1 post of Library Assistant to executive direction and management	
	(1)	LL	Redeployment of 1 post of Programme Management Assistant to executive direction and management	