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PROPOSED PROGRAMME BUDGET FOR THE BIENNIUM 1982-1983

Special review of the ongoing work programme of the United Nations

Report of the Secretary-General

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I. BACKGROUND

1. At its thirtieth session, the General Assembly, in its resolution 3534 (XXX) of 17 December 1975, requested the Secretary-General to include in the performance reports on the United Nations programme budgets relevant information on the staff and resources released as a result of the completion, reduction, reorganization, merging, elimination or otherwise of United Nations programmes, projects or activities. Subsequently, the Assembly, after reviewing reports by the Secretary-General on this matter, reaffirmed the request in resolutions 31/93, 32/201 and 33/204.
2. At its thirty-fourth session, the General Assembly, in its resolution 34/225, took note of the report of the Secretary-General (A/C.5/34/4 and Corr.1) on this issue and the related report of the Advisory Committee on Administrative and Budgetary Questions 1/ and requested the Secretary-General to propose to the Assembly at its thirty-fifth session criteria and arrangements to promote the development of an efficient procedure for the identification of activities that had been completed or were obsolete, of marginal usefulness or ineffective, and further requested him to submit to the Assembly at its thirty-sixth session, through the Advisory Committee, a full and comprehensive report on the implementation of resolution 3534 (XXX) and subsequent resolutions reaffirming it.
3. At its thirty-fifth session, the General Assembly in its resolution 35/209, inter alia, took note of the report of the Secretary-General (A/C.5/35/40 and Add.1) and the related report of the Advisory Committee (A/35/709) and requested the Secretary-General to identify, in the preparation of the programme budget for 1982-1983, obsolete, marginally useful and ineffective activities; and endorsed the recommendation of the Advisory Committee that the submission of a full and comprehensive report on the implementation of resolution 3534 (XXX) and subsequent resolutions affirming it, requested by the Assembly in its resolution 34/225, should be deferred until the thirty-seventh session.
4. The Committee for Programme and Co-ordination (CPC) was informed (E/AC.51/1981/6) at its twenty-first session in May 1981 that, in order to respond to the repeated requests of the General Assembly for decisive efforts to identify work areas that deserved examination as to their possible discontinuation, the Secretary-General had initiated a concerted review at the highest administrative level of the entire ongoing work programme of the United Nations. This review was further to the scrutiny that had taken place in the preparation of the proposed programme budget for the biennium 1982-1983 and that is taking place in the process of formulating the medium-term plan for the period 1984-1989, in which the new consultative arrangements concerning planning, programming, budgeting and evaluation that were proposed in the report of the Secretary-General on the restructuring of the economic and social sectors of the United Nations system (A/35/527 and Corr.1) submitted to the General Assembly at its thirty-fifth session, are proving of assistance.

1/ Official Records of the General Assembly, Thirty-fourth Session, Supplement No. 7A (A/34/7/Add.1-28), document A/34/7/Add.1.

II. PROCEDURES

5. In order to conduct this in-depth review, an ad hoc group of high-level officials was established, composed of the Director-General for Development and International Economic Co-operation, as Chairman, the Under-Secretary-General for Administration, Finance and Management, the Assistant Secretary-General for Financial Services and the Assistant Secretary-General for Programme Planning and Co-ordination. The Secretary-General requested heads of departments and offices to identify activities in their programmes of work that could be regarded as of low priority and to formulate proposals in connexion with high-priority activities in ongoing programmes. The Group's recommendations were submitted to the Secretary-General for a final decision.

6. No category of activity in the Organization was excluded from the review. It accordingly covered executive direction and management and administration and common services, as well as all substantive activities. Submitting units were urged to be as objective as possible in their determinations even if this entailed proposals relating to activities for which there were specific legislative mandates. Many of the programmes of work of the proposed budget, particularly those in the economic and social sectors, have been reviewed and approved by the competent specialized intergovernmental bodies. However, recent decisions of the General Assembly on this issue have reiterated the prerogative of the Assembly to take ultimate decisions which could result in the curtailment, reformulation or termination of some of the activities in those programmes of work.

7. In the case of substantive activities (i.e., all activities in the medium-term plan, including political, legal, humanitarian and public information sectors), programmes, subprogrammes or groups of programme elements were to be identified for modification or termination together with the associated resources such as posts, consultants, travel, ad hoc expert groups and other items of expenditure. The set of criteria suggested in the report of the Secretary-General on setting explicit priorities among United Nations programmes (A/C.5/36/1, para. 43) was taken into account in this determination.

8. In the case of common services, the organizational units concerned were asked to propose changes in the nature of the services rendered or the methods by which they are produced such that, through increases in productivity or decreases in the quality or quantity of services, resources could be made available should these proposals be agreed to by the General Assembly.

9. In this connexion, attention is drawn to the proposals for the introduction of a system combining the setting of explicit priorities among United Nations programmes with proposals for termination and redeployment contained in the Secretary-General's report (A/C.5/36/1) on this issue. In that report, a methodology is set out for such priority-setting. The review by the Ad Hoc Group described above (para. 5) could be viewed as the first experience with such a methodology.

III. CONCLUSIONS OF THE REVIEW

10. This report is submitted in conjunction with the General Assembly's examination of the proposed programme budget for the biennium 1982-1983. ^{2/} The conclusions of the review are set out in annexes to this report which list:

(a) Activities identified for termination in the proposed programme budget for 1982-1983 as obsolete, marginally useful or ineffective (annex I);

(b) Activities required by legislative mandates and therefore included in the proposed programme budget for the biennium 1982-1983 but which might be considered of low priority (annex II);

(c) High-priority activities that could contribute to the strengthening of ongoing programmes (annex III).

With regard to (a) above, an analysis of the extent to which ongoing and new activities have been financed by the redeployment of resources from completions or terminations has been included in the texts explaining resource requirements in each section of the proposed programme budget for the biennium 1982-1983.

11. The proposals in annexes II and III are based, in general, on information provided by the respective units concerned. In the case of annex II, this information is given for substantive units in terms of the programme elements in the proposed programme budget for the biennium 1982-1983 and should be read in conjunction with that document and the descriptions of outputs in it. In respect of proposed modifications in annex II, some but not all of the outputs within a programme element would be either terminated or reformulated. Where a termination is proposed, all outputs under that programme element would be terminated. In certain cases in annex II, programme elements designated as high priority in the proposed programme budget have been listed for modification. In those cases, the programme element itself remains high priority even though certain outputs within it might be terminated or reformulated.

12. It is estimated that the resources associated with the proposals in annex II are in the range of \$20 million to \$25 million. The working hypothesis that guided the review was that the resources associated with the expansion of high-priority programme areas would be of the same order of magnitude as the resources released should all the proposals on the lower-priority activities listed in annex II be accepted. Should the General Assembly agree to the proposals in annex II, these resources could become available for redeployment towards the financing of the activities of higher priority listed in annex III. In any event, however, not all resources related to these proposals would become available immediately, since the implementation of such a decision would have to be phased over a period of time in view of related administrative and personnel implications.

^{2/} Ibid., Thirty-sixth Session, Supplement No. 6 (A/36/6 and Corr.1).

IV. POSSIBLE ACTION BY THE GENERAL ASSEMBLY

13. The General Assembly, in addition to any action that it may take at its current session, may also wish to refer certain proposals to CPC for further review at its twenty-second session. In order to facilitate a review of such proposals, it would be the intention of the Secretary-General to elaborate these proposals for submission, together with estimates of the resources associated with them, in a supplementary report to CPC.

ANNEX I

Activities identified for termination in the proposed programme budget for the biennium 1982-1983 as obsolete, marginally useful, or ineffective

The following is a summary of the activities contained in the programme budget for the biennium 1980-1981 a/ that have been identified as obsolete, of marginal usefulness or ineffective as a result of the programme review in the preparation of the proposed programme budget for the biennium 1982-1983. b/ These activities are in addition to those reported in document A/C.5/35/40 and Add.1.

<u>Budget section and programme in the programme budget for the biennium 1980-1981</u>	<u>Paragraph reference in the proposed programme budget for 1982-1983</u>
<u>Section 6. Department of International Economic and Social Affairs</u>	
Programme: <u>Ocean economics and technology</u>	6.28
Programme element:	
1.2 Regional co-operation in marine affairs	
<u>Section 10. Economic Commission for Europe</u>	
Programme: <u>Development issues and policies</u>	10.17
Programme element:	
1.3 Long-term problems of basic products and energy in relation to over-all economic prospects	
Programme: <u>Environment</u>	10.24
Programme elements:	
1.5 Transportation and environment	

a/ Official Records of the General Assembly, Thirty-fourth Session, Supplement No. 6 (A/34/6 and errata and Add.1).

b/ Ibid., Thirty-sixth Session, Supplement No. 6 (A/36/6 and Corr.1).

/...

Budget section and programme in the
programme budget for the biennium
1980-1981

Paragraph reference in
the proposed programme
budget for 1982-1983

- 1.6 Treaties, conventions, etc. on environment
in the ECE region
- 1.9 Contingency plans for environmental emergencies
- 1.10 Economic incentives for environmental policies
- 1.11 Psychosocial effects of pollution
- 1.13 Strategies for the adoption of alternative
patterns of development and lifestyles
- 2.5 Rehabilitation of derelict land
- 2.6 Co-ordination and integrated land-use planning
for environmental protection
- 2.7 Pathways and ultimate fate of pollutants
- 3.9 Air pollution from the cement industry

Programme: Science and technology

10.56

Programme element:

- 2.4 Sponsoring of conferences, symposia and study and
working groups such as those that would bring
together younger scientists and technologists
with eminent specialists in their field c/

Section 11. Economic and Social Commission for Asia and
the Pacific

Programme: Human settlements

11.38

Programme elements:

- 1.1 Housing and related community facilities

c/ This programme element has been integrated into the ongoing programme of conferences, symposia, and study and working groups of the Senior Advisers on Science and Technology.

/...

Budget section and programme in the
programme budget for the biennium
1980-1981

Paragraph reference in
the proposed programme
budget for 1982-1983

Output (One out of six)

- (iv) Improving the servicing capacity of existing human settlements systems

1.4 Urban and regional development

Output (One out of three)

- (i) Seminar on the management of urban settlements

Programme: Industrial development

11.42

Programme elements:

- 1.3 Strengthening of public sector, exports, small-scale and other specific industries

Output (One out of seven)

- (ii) Workshop on export promotion, with special reference to export processing zones

2.3 Industrial training and transfer of technology

Output (One out of six)

- (v) Establishment of facilities for training in welding on a subregional basis

Programme: Statistics

11.74

Programme elements:

- 1.9 Promotion of statistics, including preparation of data files for rural development

Output (One out of two)

- (ii) Preparation and management of data files on statistics relating to rural development projects

2.1 Statistical compilation and analysis

Budget section and programme in the
programme budget for the biennium
1980-1981

Paragraph reference in
the proposed programme
budget for 1982-1983

Output (One out of four)

- (iv) Assessment and evaluation of statistical data received from member Governments

Programme: Social development and humanitarian affairs 11.92

Programme element:

2.2 Reorientation of social work education

Output (One out of four)

- (iv) Updating the directory of schools of social work and community development training institutions in the ESCAP region

Section 12. Economic Commission for Latin America

Programme: Environment 12.28

Programme element:

1.3 Collaboration with the UNEP international Referral System 1979-1980

Programme: Industrial development 12.39

Programme elements:

1.1 The agents of industrialization

2.1 Sectoral studies

2.2 Advisory services

Programme: Natural resources and energy 12.62

Programme elements:

1.3 River navigation within river basin management

1.4 Support to ECLA/ILPES training and advisory programmes on water

Budget section and programme in the
programme budget for the biennium
1980-1981

Paragraph reference in
the proposed programme
budget for 1982-1983

Section 13. Economic Commission for Africa

Programme: Industrial development

13.35

Programme elements:

2.2 Development of engineering industries

Output (One out of three)

- (iii) Workshop to examine and set up plan of action for the implementation of integrated development of engineering industries projects, in foundry, forging machine tools, spare parts and technical manpower development required for engineering industries

Programme: Natural resources and energy

13.48

Programme elements:

1.2 Multinational co-operation in the development of basic and strategic industries based on mineral resources

Output (One out of three)

- (i) Study on fossil fuels and nuclear power metals

2.1 Planning and development of national water resources

Output (Two out of four)

- (iii) Seminar on water policy, planning and management in Africa (1980)
- (iv) Seminar on the environmental and socio-economic impact of water projects in Africa (1981)

2.2 Development of international water resources

Output (Three out of four)

- (ii) Preparation of compendium on treaties, agreements and conventions on international rivers in Africa (1980)

/...

Budget section and programme in the
programme budget for the biennium
1980-1981

Paragraph reference in
the proposed programme
budget for 1982-1983

- (iii) Meetings of representatives for the riparian countries of the Zaire River basin and the Zambesi River basin (1981)
- (iv) Study on the development of the Ethio-Kenyan Dawa River sub-basin (1981)

2.3 Development of institutional arrangements at the regional level

Output (One out of three)

- (iii) Project development

4.2 Preparation of specialized maps and related activities

Output (One out of three)

- (iii) Preparation for the meeting of experts to prepare common specifications on selected special purpose maps (August 1980)

Programme: Public administration and finance

13.60

Programme elements:

1.1 Policies and planning for public administration and management

Output (Two out of two)

- (i) Field studies and related reports
- (ii) Two subregional workshops

1.2 Development and management of public enterprises

Output (Three out of three)

- (i) Workshop for the training of nationals of African least developed countries in the management of public enterprises
- (ii) Negotiating meetings on the formation of sectoral associations of African public enterprises

/...

Budget section and programme in the
programme budget for the biennium
1980-1981

Paragraph reference in
the proposed programme
budget for 1982-1983

- (iii) Training programmes in industrial and commercial undertaking

1.3 Development management

Output (Two out of two)

- (i) Studies
(ii) Training seminars

1.4 Procurement and supply management

Output

- (i) Preparation of guideline manuals
(ii) Advisory missions

2.1 Public finance

Output (One out of four)

- (iii) One study on the identification of the urgent training needs of various categories of public finance officers

Section 14. Economic Commission for Western Asia

Programme: Food and agriculture

14.16

Programme elements:

- 1.1 Monitoring and appraisal of agricultural development, policies and plans

Output (One out of two)

- (ii) Study and suggestions for harmonization of agricultural plans, to be discussed at the 1981 session of the FAO Near East Agricultural Planning Commission, first quarter to third quarter 1981

Budget section and programme in the
programme budget for the biennium
1980-1981

Paragraph reference in
the proposed programme
budget for 1982-1983

1.2 Regional agricultural planning and adjustment
studies

Output (One out of two)

- (ii) Three sector studies relating to the Gulf States and one subsectoral study on integrated livestock planning, to be followed by intensive in-service working sessions to discuss suggested strategies, targets and policies and to promote identified project possibilities, first quarter of 1980 to fourth quarter of 1981.

Modification Termination

Section 3. Political affairs, trusteeship and decolonization

Department of Political Affairs,
Trusteeship and Decolonization
 (For Repertory of Practice of
United Nations Organs, see section 26)

Because of the progress of decolonization it is no longer functionally necessary to have the information gathering and analysis tasks in the Department organized in separate divisions. X

Section 5B. Centre for Science and Technology for Development

1.5 Analysis of the levels of attainment of scientific and technological development among different countries X

2.3 Advisory and technical support for activities in special areas of the Operation Plan X

Section 6. Department of International Economic and Social Affairs

Development issues and policies

4.4 Institutional innovations to lessen constraints on the development of human resources X

Ocean economics and technology

3.3 Regional background studies and substantive support for technical co-operation X

Population

2.5 Manual for estimating basic demographic indicators from incomplete data X

	<u>Modification</u>	<u>Termination</u>
4.3 Review, appraisal and elaboration of population and development models		X

Social development and humanitarian affairs

1.1 Assessment of policies for social integration	X	
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Statistics

1.2 Promotion of linkages between economic statistics and social and demographic statistics		X
---	--	---

2.2 Standards and methods of industrial, construction and distributive trade statistics (reduction in level of activities)	X	
--	---	--

5.3 Review and co-ordination of statistical publications and assessment of the consistency and quality of data	X	
--	---	--

Programme planning and co-ordination

4.4 Liaison with intergovernmental organizations outside the United Nations system	X	
--	---	--

Section 7. Department of Technical Co-operation for Development

Policies and resources planning

2.3 Informatics for development		X
---------------------------------	--	---

Natural resources and energy

2.5 Mineral institutions in developing countries and measures to strengthen them	X	
--	---	--

6.1 Programme formulation and direction	X	
---	---	--

Public administration and finance

4.2 Audit of tax collections		X
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Modification Termination

the General Economic Analysis. This would also result in some reductions in the publication programme

Section 11. Economic and Social Commission for Asia and the Pacific

Food and agriculture

- 3.1 Food and agricultural policies, plans and strategies X

((ii) Technical publication: review of changes in agricultural development planning in the ESCAP region (1983))

- 4.2 Rural institutions serving low-income groups X

((ii) Technical publication on decision-making, incentives and information dissemination in socialized farming systems (1983))

Development issues and policies

- 2.1 Development planning techniques X

Industrial development

- 1.1 Review and appraisal of industrial progress X

((i) Technical publication: review and appraisal of industrial progress at the regional level, with special reference to the Third United Nations Development Decade and the strategies for development during the 1980s, the decisions of the ESCAP meeting of Ministers of Industry and the growth targets envisaged in the Lima Declaration and the Third General Conference of UNIDO, January-February 1980))

	<u>Modification</u>	<u>Termination</u>
1.4	Development of prime mover, small-scale and specific types of industry	X
	((iii) Five technical publications on development of chemical industries in the region (fertilizers, pesticides, pharmaceuticals, alcohol production from agro-products and petrochemicals))	
2.1	Industrial investment and taxation	X
	((ii) Technical assistance to the Regional Bureau of Fiscal Documentation (1982, 1983))	
2.2	Regional and subregional co-operation	X
	((iii) Technical publications: four draft technical co-operation agreements between the more advanced and the least developed countries in the region)	
2.3	Promotion of technical co-operation among developing countries	X
	(Technical assistance: organization of two industrial expositions for technical co-operation among developing countries to promote technical skills and knowledge of rural artisans on a subregional basis (1982, 1983))	
<u>International trade</u>		
1.1	Trade expansion and policy issues	X
2.1	Trade information services	X
	((iii) Technical publication: <u>Trade Information Bulletin</u>)	
4.2	Establishment of a regional export credit insurance scheme	X
5.3	Assistance to the developing island countries	X

Modification Termination

(Studies on non-tariff barriers to agricultural commodities in selected developing island countries in the Pacific)

Natural resources and energy

- | | | |
|-----|--|---|
| 1.4 | Technical issues in the use of energy | X |
| 2.4 | Legal and institutional arrangements for mineral exploration and development | X |
| 2.5 | Environmental issues in mineral exploration and development | X |

Population

- | | | |
|-----|-------------------------------------|---|
| 2.1 | Evaluation of integrated programmes | X |
|-----|-------------------------------------|---|

Science and technology

- | | | |
|-----|--|---|
| 1.1 | Scientific and technological policies and institutions | X |
|-----|--|---|

((ii) Technical publications: two directories of institutions in various scientific and technical disciplines in the countries of the region (1982-1983: one in 1982, one in 1983))

- | | | |
|-----|---|---|
| 1.2 | Development of technology for development | X |
|-----|---|---|

((i) Technical publications: two technical and economic feasibility studies of rice-bran stabilization plants (one in 1982, one in 1983))

- | | | |
|-----|--|---|
| 1.4 | Collection and dissemination of information on the status and activities of national standards bodies and industrial research institutions of the region and consideration of suitable regional arrangements | X |
|-----|--|---|

Modification Termination

Statistics

- | | | |
|-----|---|---|
| 1.1 | Promotion and adaptation of international statistical standards and recommendations | X |
| 1.3 | Development of economic statistics including national accounts | X |
| 1.5 | Development of cross-sectoral and other statistics | X |
| 2.1 | Collection of basic monthly, quarterly, annual and less frequent data in all statistical fields, including energy and international trade; their maintenance in time series form; their reformulation for special purposes; and their editing and compilation for publication | X |

(Compilation and analysis)

Transport I: transport, communications and tourism

- | | | |
|------|--|---|
| 1.5 | Information on general transport and communications issues | X |
| 1.11 | Railway technology and technical co-operation | X |

Transport II: Shipping, ports and inland waterways

- | | | |
|-----|--|---|
| 1.1 | Manpower development

(Output: deletion of (ii) (a) and (iii)) | X |
| 2.2 | Policy and management for inland waterways | X |

Social development and humanitarian affairs

- | | | |
|-----|--|---|
| 1.4 | Participation of youth in development

(delete output (i) (a)) | X |
|-----|--|---|

/...

	<u>Modification</u>	<u>Termination</u>
2.1 Integration of social welfare policies in development planning (delete output (iii))	X	
<u>Administration and common services</u> (reductions in services)	X	
 <u>Section 12. Economic Commission for Latin America</u>		
<u>Executive direction and management</u>		
Reduction of executive management activities	X	
<u>Development issues and policies</u>		
4.1 Sectoral studies and indicators of the economy in Argentina		X
<u>Industrial development</u>		
2.2 Latin America and industrial redeployment		X
<u>International trade</u>		
2.2 Relations with countries with centrally planned economies		X
<u>Science and technology</u>		
1.3 The industrial property system and technological development		X
<u>Social development and humanitarian affairs</u>		
3.1 Social aspects of metropolitan expansion in Mexico		X
<u>Programme support</u>		
Reductions in level of programme support	X	

	<u>Modification</u>	<u>Termination</u>
3.1 Promotion of regional and interregional co-operation (Technical publication on the feasibility of a collective approach to establishing an African common stand at negotiations on international issues)	X	
<u>Social development and humanitarian affairs</u>		
1.1 Development of rural life and institutions	X	
2.1 Social welfare	X	
2.2 Family, child and youth welfare	X	
<u>Transport</u>		
1.3 Management of automotive repair and maintenance facilities in African countries		X
4.2 Technical issues in the field of tourism development ((ii) Technical publication: assessment of the environmental impact of tourism development in the countries of the Great Lakes Community)	X	
4.3 Technical advisory services (subregional seminar on tourism statistics)	X	
<u>Programme Support</u>		
Reduction in the level of services provided by Administration and Common Services	X	

	<u>Modification</u>	<u>Termination</u>
<u>Commodities</u>		
2.5	Economic consequences to developing countries of mineral production from the sea-bed	X
2.7	International food trade	X
3.1	General reviews and analysis of the commodity situation, policies and outlook	X
<u>Manufactures and semi-manufactures</u>		
1.1	Operation of the Generalized System of Preferences (GSP) and plurilateral consultations (iv) - reduction in the number of technical publications)	X
1.3	Policies and measures to deal with the problem of protectionism (ii) - reduction in the number of technical publications)	X
1.6	Governmental trade barriers in the context of environmental policies	X
<u>Shipping, ports and multimodal transport</u>		
1.1	2.1, 3.2 and 4.1: Review of maritime transport would become biennial instead of annual	X
2.2	3.3 and 4.2: Reduction in the level of substantive support to technical co-operation activities	X
5.2	Ship assist inquiry service (Discontinue SHIPASSIST directory)	X
<u>Transfer of technology</u>		
2.1	Technology policy and planning (Statistics on technology transfer)	X

	<u>Modification</u>	<u>Termination</u>
2.3 Studies and reports on special aspects of the transfer and development of technology	X	
<u>Economic co-operation among developing countries</u>		
2.2 Multinational production enterprises (MPE) (Development of a comprehensive information system; formulation of basic policy guidelines for establishment of MPEs)	X	
<u>Trade among countries having different economic and social systems</u>		
1.2 Ways and means of promoting trade (Inventory of agreements between developing and socialist countries)	X	
1.7 Substantive support to technical co-operation projects (Advisory services)	X	
2.5 Co-ordination with United Nations regional commissions and specialized agencies	X	
<u>Insurance</u>		
1.2 <u>The Annual Insurance Review</u> (Biennial instead of annual)	X	
<u>Administration and common services</u>		
Reduction in the level of services provided by the Economic Reference Service	X	

Modification Termination

Section 17. United Nations Industrial Development Organization

Executive direction and management

1.1 Executive direction and management X

Policy co-ordination

5.2 Interagency programme co-ordination X

5.3 Co-operation with business, industrial institutions and other non-governmental organizations X

5.4 Liaison Office at New York X

Industrial studies and research

1.1 Analysis of future industrial development X

1.6 The development of human resources for industrialization X

2.4 Country surveys and studies X

3.10 Inter-sectoral research X

4.5 Monitoring implementation of recommendations of the International Forum on Appropriate Industrial Technology X

Conference services, public information and external relations

1.1 Secretariat of the Industrial Development Board X

1.3 Dissemination of information on UNIDO and the United Nations X

Modification Termination

Administration and common services

1.1	Financial Services	X
1.2	Personnel Services	X
1.3	General Services	X
1.4	Formulation and management of Administrative and Common Services	X

Section 18. United Nations Environment Programme

Liaison and regional representation

	Reduction in the liaison functions in New York and Geneva	X
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Administration and common services

	Preparation of an accounting manual	X
--	-------------------------------------	---

Section 19. United Nations Centre for Human
Settlements (HABITAT)

Human settlements activities

Reduced activity in the following
subprogrammes:

1.	Settlement policies and strategies	X
2.	Settlement planning	X

Administration and common services

	Reduction in support services	X
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Section 20. International Drug Control

Division of Narcotic Drugs

4.1	Programme planning	X
4.2	Programme co-ordination	X

/...

Modification Termination

International Narcotics Control
 Board secretariat

- | | | |
|-----|---|---|
| 1.1 | Identification of treaty violations and illicit drug activities | X |
| 1.2 | Diplomatic contacts with Governments, conferences and seminars | X |
| 2.2 | Licit movement of narcotic drugs | X |

Section 22. Office of the United Nations Disaster Relief Co-ordinator

Executive direction and management and disaster relief co-ordination, preparedness and prevention

- | | |
|--|---|
| Reduction in UNDRO representation at international meetings and in specialized assistance in connexion with activities resulting from them | X |
|--|---|

Administration and common services

- | | |
|---|---|
| Reduction in administration and common services | X |
|---|---|

Section 23. Human Rights

Human Rights Activities (Division of Human Rights)

- | | | |
|-----|---|---|
| 2.3 | Prevention of discrimination | X |
| | ((ii) Annual report to the Sub-Commission on Prevention of Discrimination and Protection of Minorities containing lists of firms, banks and other organizations supporting racist régimes in Southern Africa) | |

Modification Termination

Section 28. Administration, finance and management

- | | | |
|----|--|---|
| B. | <u>Office of Financial Services</u> | X |
| | <u>Accounts Division</u> | |
| | Reduction in functions relating to processing of payments | |
| C. | <u>Office of Personnel Services</u> | |
| | <u>Division for Policy Co-ordination</u> | |
| | Reduction in functions of Classification Section | X |
| D. | <u>Office of General Services, Headquarters</u> | |
| | Reduction in the level of porter services | X |
| | Cancellation of additional rented communications line between New York and Geneva | X |
| | Decentralization of Registry Service Headquarters to individual departments | X |
| | Discontinuance of archival research and reference service, retaining only records storage function | X |
| | Extension of replacement cycle of furniture and fixtures (by an average of one to two years) | X |
| E. | <u>Administrative Management Services</u> | |
| | Rephrasing of introduction of word-processing | X |

ANNEX III

High-priority activities that could contribute to the
strengthening of ongoing programmes

Section 6. Department of International Economic and Social Affairs

Development issues and policies

1.1 Perspective studies

2.1 World economic situation and its significance for international
policy issues

2.3 Appraisal of progress in the implementation of the International
Development Strategy and Analysis of emerging issues

Ocean economics and technology

2.1 Sea-bed minerals

Population

3.2 Comparative study of national experience in population policy

4.4 Demographic studies needed for development planning

6.3 Studies to enhance the effectiveness of family planning programmes

Social development and humanitarian affairs

7.3 Preparatory work for the International Youth Year, 1985

7.7 Prevention of disabilities and social integration of disabled
persons

Statistics

1.4 Development, updating and harmonizing of standard international
classifications

2.5 Recurrent publications and standards, methods and classifications
of energy statistics

3.3 Methodological development of price and related statistics and
co-ordination of related international activities

- 4.6 Collection, compilation and dissemination of social and housing statistics
 - 4.7 Statistics of the environment
 - 6.1 Co-ordination of the statistical programme of the United Nations
- Programme planning and co-ordination
- 1.1 Medium-term planning
 - 3.1 Design and establishment of evaluation system including concepts, methodologies and procedures for evaluating programmes in the economic and social sectors

Section 7. Department of Technical Co-operation for Development

Natural resources and energy

- 1.2 Financial requirements for energy exploration in developing countries
- 1.3 Energy planning in developing countries
- 2.2 Financing requirements for investment needs for mineral exploration and mining development in developing countries
- 2.3 Permanent sovereignty over natural resources including developments in mining legislation
- 3.1 Approaches to efficient management of groundwater resources: technological options, economic issues, legal-institutional aspects

Public administration and finance

- 1.1 Changes and trends in public administration and finance for development
- 1.2 Issues and priorities in public administration and finance for development
- 1.3 Role of the public sector in promoting economic development of developing countries

Section 9. Transnational corporations

Centre on Transnational Corporations

- 2.1 Code of Conduct
- 3.4 Information on laws, regulations and policies relating to transnational corporations
- 3.5 Information on contracts and agreements relating to transnational corporations

Section 10. Economic Commission for Europe

Natural resources and energy

Expansion of subprogramme 1: General energy matters

Section 11. Economic and Social Commission for Asia and the Pacific

Food and agriculture

- 1.2 Operation of the ESCAP/FAO/UNIDO Fertilizer Advisory, Development and Information Network for Asia and the Pacific (FADINAP)

Industrial development

- 2.3 Promotion of technical co-operation among developing countries
(Technical assistance: institutionalize organization and servicing of meetings on technical co-operation among developing countries in the industrial field)

International trade

- 3.1 Improvement of marketing and promotion of co-operation for selected raw materials and commodities
(Technical assistance: missions to member countries on request to advise on the formulation of plans and policies for raw materials and commodities; investigation of feasibility of regional co-operative arrangements in the export and marketing of commodities such as tropical timber, jute, silk, dried fruit and edible nuts, hides and skins, fish/marine products and cassava roots/tapioca)

Natural resources and energy

1.1 Analysis and assessment of the availability and sources of energy

(Technical assistance: organization of a study tour of selected project sites in ECWA countries)

1.2 Energy policies and planning

(Technical assistance: development of long-term energy models to assist member countries with management of energy resources)

1.4 Technical issues in the use of energy

(Feasibility study on the beneficiation of coal through the "coal-plex" concept via evaluation of a coal-producing site and a coal-importing point)

Statistics

Strengthening in the following areas:

1.2 Promotion of national statistical capabilities

1.3 Development of economic statistics including national accounts
(Output: (ii), (iii), (iv), and (viii))

Transport I: Transport, communications and tourism

1.2 Development of air cargo transport

Additional output:

(iv) Technical publications on air cargo consolidation and packaging for goods moving by air, and on air-freight rate structures involving carriers, ground handling within airports, collection and distribution by forwarders and documentary fees

(v) Technical assistance: seminar on promotion of international air-freight transport at an international airport in a developing country and a seminar workshop on specific aspects of air cargo transport

1.7 Road transport technology and technical standards

Additional output:

- (i) (d) Survey and analytical review of the development and use of alternative sources of energy and fuels in road transport

1.12 Information on railways on the region

Additional output:

Technical reports of study on the system of compilation and dissemination of railways' statistics on major aspects of railway operation; two annual reviews of railway statistics in the region. Technical assistance: development of clearing-house functions of the secretariat for information on commercial operational aspects of railways

Transport II: Shipping, ports and inland waterways

2.5 Inland waterways information systems

Additional output:

- (e) Comprehensive inventory of rivers and inland waterways in the region

Social development and humanitarian affairs

1.3 Participation of women in development

Additional output:

- (iv) (b) Comparative country case studies on progress achieved in the integration of women in the development process since 1975

Section 12. Economic Commission for Latin America

Executive direction and management

Evaluation of ECLA activities

Development issues and policies

2.1 Analysis of development styles and strategies and economic and social policies in Latin America

/...

Industrial development

- 2.1 The capital goods industry in Latin America

Programme support

In accordance with AMS recommendations

Section 13. Economic Commission for Africa

Executive direction and management

- 1.1 Assistance to Multinational Programming and Operational Centres (MULPOCS)

Development issues and policies

- 1.2 Least developed countries

Natural resources and energy

The following projects arose out of the Regional Conference on the Development and Utilization of Mineral Resources in Africa and are to be financed from the United Nations Trust Fund for African Development:

- 2.3 Planning and development of hydrometeorological networks and related services in Africa
- 3.2 Solar, wind and biomass conversion equipment in Africa
- 3.3 Electrical energy development
- 3.5 Study tours on biomass conversion
- 4.2 Cartographic inventory for Africa

Public administration and finance

- 1.2 Management of public enterprises and institutions
- 2.1 Improvement in budgetary systems and financial management in government

Statistics

Subprogramme 1: National statistical services

Subprogramme 2: Regional framework of statistical information

Transport

Subprogramme 1: Institution building and planning

Subprogramme 2: Intra-African links

Section 14. Economic Commission for Western Asia

Development issues and policies

Subprogramme 1: Review and assessment of trends and short-term economic forecasts

Subprogramme 3: Plan harmonization and regional co-operation in development planning

Statistics

Subprogramme 1: Development of statistical services

Section 15. United Nations Conference on Trade and Development

Executive direction and management

Research into longer-term perspectives and alternative approaches to the problems of world trade and development; and planning, programming and evaluation

Money, finance and development

1.4 Debt problems of developing countries

Commodities

Subprogramme 2: Action with respect to developmental and general objectives of international commodity policy

(Work in developmental aspects of international commodity policy: marketing and distribution; processing of primary commodities and stabilization of commodity export earnings)

Manufactures and semi-manufactures

Subprogramme 3: Export development and structural adjustment

(Work in export development and structural adjustment, policy measures and review of recent trends)

Shipping, ports and multi-modal transport

1.4 Open-registry operations

Transfer of technology

Subprogramme 2: General studies and research on technology policy and planning

(Work in the impact of advanced technologies and co-operative exchange of skills)

Economic co-operation among developing countries

1.1 Global System of Trade Preferences among Developing Countries

Trade among countries having different economic and social systems

Subprogramme 2: Promotion of various forms of economic co-operation

Section 17. United Nations Industrial Development Organization

Executive direction and management

1.2 Energy-related industrial technology

Policy co-ordination

3.1 Development of projects for co-operation among developing countries

Subprogramme 4: System of consultations on industry

(Expansion of system to include textiles and wood products)

Industrial studies and research

Subprogramme 3: Sectoral studies and research

(Expansion of industrial studies to include textiles and wood products)

- 5.1 Short-term technological advisory services
- 5.2 Measures to assist developing countries in the acquisition of technology and the negotiation of technology contracts

Industrial operations

- 1.3 Industrial sector planning
- 2.2 Institutions for standardization, metrology and quality control
- 2.6 Improving institutional infrastructures to aid industrial development
- 2.8 Industrial training infrastructure
- 2.10 Industrial group training
- 3.5 Establishment of national institutes for training, applied research and technical services in packing technology
- 3.7 Industrial processing of ores and concentrates of non-ferrous materials
- 3.8 Choice of process technology in metallurgical production; introduction of maintenance systems, and standardization of iron and steel products
- 3.9 Choice of foundry technologies and other metal transformation processes applicable according to local conditions
- 3.12 Assessment of properties and processing of metallurgical minerals
- 3.13 Design and manufacture of machinery, equipment and installations for the manufacturing sector not specified under other programme elements
- 3.14 Design and manufacture of electrical and electronic machinery, equipment and installations for industries
- 3.19 Development of strategies, establishment of systems, improvement of management and production of equipment in the field of energy engineering
- 3.25 Production of biofuels and synthetic fuels
- 4.3 Identification and formulation of proposals for international industrial joint ventures in developing countries

- 4.4 Development and use of promotional tools for international industrial joint ventures in developing countries
- 4.5 Promotion of international industrial joint ventures in developing countries
- 4.7 Mobilization of financial resources for industrial investment projects in developing countries
- 4.8 UNIDO Investment Promotion Services in capital surplus countries

Section 19. United Nations Centre for Human Settlements (HABITAT)

Human settlements activities

- 3.5 Mobilization of financial resources for the provision of shelter, infrastructure and services to the urban and rural poor

Additional output:

- 3.10 Energy and human settlements

Section 22. Office of the United Nations Disaster Relief Co-ordinator

Disaster relief co-ordination, preparedness and prevention

Subprogramme 1: Disaster relief co-ordination

(Strengthening of communications activity)

Section 27. Public information

Department of Public Information, Headquarters

Radio and Visual Services Division

- 3.1 Radio programmes

(Strengthening radio programmes of the Caribbean area)

Section 28. Administration, finance and management

B. Office of Financial Services

Enhancement of cash management capabilities

C. Office of Personnel Services

Division of Personnel Administration

Intensification of career development and placement activities

D. Office of General Services, Headquarters

Upgrading of communications capability

(Possible extension of facsimile and data transmission link with all major office locations, including regional economic commission secretariats)

Modernization of conference-room sound and interpretation systems

Retention of temporary sound installations in conference rooms 9, 10 and 11

I. General Services Division, Geneva

Security Section

Providing for strengthening of security coverage at the Palais des Nations

Section 29. Conference and library services

I. Department of Conference Services, Headquarters; Conference Services, Geneva and Vienna

Increased capacity to ensure full compliance with mandated responsibilities
