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HUMAN RESOURCES

PROGRAMME BUDGET FOR THE BIENNIUM 1996-1997

ADMINISTRATIVE AND BUDGETARY ASPECTS OF THE FINANCING OF THE UNITED NATIONS PEACE-KEEPING OPERATIONS: FINANCING OF THE UNITED NATIONS PEACE-KEEPING OPERATIONS

Special representatives, envoys and related positions

Report of the Secretary-General

- 1. In its resolution 50/219 of 3 April 1996, the General Assembly took note of the report of the Secretary-General on special representatives, envoys and related positions (A/C.5/49/50) and the related report of the Advisory Committee on Administrative and Budgetary Questions (A/50/7/Add.2) and endorsed the conclusions and recommendations of the Advisory Committee as contained in its report.
- 2. The General Assembly also reiterated that the number of special envoys, special representatives and other special high-level positions should be kept at a minimum, that their functions and responsibilities should be more clearly defined and streamlined, avoiding any possible duplication, and that current financial regulations and budgetary procedures should be fully complied with, and requested the Secretary-General to report on the action he has taken in that regard to the General Assembly at its resumed fiftieth session.
- 3. The Advisory Committee, in its report, requested the Secretary-General to clarify the position of special representatives and envoys appointed on a "when

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^{*} Reissued for technical reasons.

actually employed" basis, on special service agreement, on a one United States dollar-a-year honorarium, or with no remuneration, and to submit to the Assembly special guidelines as would need to be applied. A draft guideline governing the use of "when actually employed" contracts was provided to the Advisory Committee during its review of this item. The text has been finalized and is being issued as a Secretary-General's bulletin, the text of which appears as annex I to the present report.

- 4. The list of the current special representatives, envoys and related positions in the Secretariat is attached as annex II. For comparison purposes, the list is provided in the same format as the two previous reports, that is, grouped into three categories as follows:
 - A. Special representatives and other high-level positions in peacekeeping or observer missions authorized by the Security Council;
 - B. Envoys and other representatives appointed to assist the Secretary-General in the exercise of his good offices and related functions;
 - C. Other special high-level positions, including special advisers to the Secretary-General.
- 5. As at 31 July 1996, the number of these officials totalled 32 in the three categories as follows:
 - Category A: Five Under-Secretaries-General and 11 Assistant SecretariesGeneral;
 - Category B: Eight Under-Secretaries-General, one Assistant SecretaryGeneral and two Directors (D-2);
 - <u>Category C</u>: Four Under-Secretaries-General and one Assistant Secretary-General.
- 6. In reviewing the previous two reports on this item (A/C.5/48/26 of 15 November 1993 and A/C.5/49/50 of 8 December 1994), the total number of appointments as at 31 July 1996 has decreased from a high of 44 in 1994 to 32 as at 31 July 1996. This lower figure is attributable for the most part to the decreasing number of peace-keeping missions. The other two categories have remained about the same. In this connection, it should be recalled that in the early 1990s in response to a dramatic increase in intrastate and inter-State disputes and conflicts, the Secretary-General had to resort more frequently to special representatives and envoys to help stabilize unsettled situations which had been referred to the United Nations. The historical breakdown since 1991 of categories A, B and C is shown in annex III.
- 7. Positions under category A (special representatives in peace-keeping operations) are approved by the General Assembly on the recommendation of the Advisory Committee.
- 8. Those in category B (special envoys) are appointed by the Secretary-General for varying durations, but normally for a limited period. The peacemaking,

fact-finding and other special political missions entrusted to these envoys are undertaken on an ad hoc basis and are decided upon by the Secretary-General either at his own initiative or following a mandate from the relevant intergovernmental body. The Secretary-General routinely informs the Security Council, and when appropriate the General Assembly, of the appointment of such envoys and representatives. These positions are funded through the procedures established for unforeseen and extraordinary expenditures through the relevant General Assembly resolution. In addition, actual requirements in respect of these activities relating to the maintenance of peace and security are reported to the General Assembly in the context of the annual performance reports on the biennial programme budgets. For the year 1995, the costs of these special positions included in the final performance report for that biennium amounted to some \$1,297,000.

- 9. As discussed in a previous report on the subject (A/C.5/48/26), the relevant proposals of the Secretary-General have been explicitly supported by decisions of the General Assembly, namely resolution 47/120 of 18 December 1992 and a statement by the President of the Security Council (S/24872). In section III of resolution 47/120, the General Assembly recommended that the Secretary-General continue to utilize the services of eminent and qualified experts in fact-finding and other missions, selected on as wide a geographical basis as possible, taking into account candidates with the highest standards of efficiency, competence and integrity, as mandated by the Charter of the United Nations. It further invited Member States to submit names of suitable individuals whom the Secretary-General might wish to use at his discretion in fact-finding and other missions. The President of the Security Council, in his statement, urged the Secretary-General to take appropriate measures to ensure the availability at short notice of eminent persons who might share, with senior officials of the Secretariat, the burden of fact-finding missions.
- 10. The rank accorded by the Secretary-General to these envoys is determined by the level of political and managerial responsibilities entrusted to them, as well as the scope and complexity of the mandate. Consideration is also given to the rank and level of responsibilities of the appointee prior to joining or within the Organization. Whether or not the appointee is given a fixed-term, a "when actually employed" or a "\$1-a-year appointment" is also determined by the appointee's work status at the time of engagement.
- 11. "When actually employed" appointments have traditionally been used in the Organization when normal appointments under the 100, 200 or 300 series of the Staff Rules did not provide sufficient flexibility for a particular job, or would not confer the necessary international status. They are regarded as a more economical and efficient way of contracting for work of an intermittent or non-continuous nature, or for providing appropriate conditions of service for short periods for high-level consultants who might have other governmental positions to which they have to return from time to time. There has been, in recent years, a greater use of "when actually employed" contracts.
- 12. The third category (other special high-level positions) consists of a small number of highly experienced officials who are appointed either against the regular budget, extrabudgetary funds or the peace-keeping support account. The number of these officials has basically remained the same.

- 13. As recommended by the Advisory Committee in paragraph 14 of its report, and in order to ensure greater transparency in the budgetary process, it is the intention of the Secretary-General to reflect in the budgetary staffing tables all positions that are for continuing functions. The Secretary-General accepts the Advisory Committee's recommendations that positions that are required for the performance of functions of a continuous nature in the work of the United Nations should be budgeted in the United Nations regular budget for review and approval by the General Assembly, through the Advisory Committee.
- 14. With regard to the concerns expressed by the Advisory Committee in paragraph 12 of its report, and in connection with one high-level position financed from funds appropriated for general temporary assistance, the General Assembly, in its resolution 50/216 of 23 December 1995, approved the establishment of a temporary post at the Under-Secretary-General level to accommodate the appointment of the special adviser for the biennium 1996-1997.
- 15. In connection with the Advisory Committee's statement in paragraph 15 of its report that the special adviser to the Secretary-General continued to be financed from general temporary assistance funds under the support account, it should be noted that as of 1 January 1996, a temporary post was established under the peace-keeping support account for the special adviser.

ANNEX I

SECRETARY-GENERAL'S BULLETIN

To: Members of the staff

Subject: USE OF "WHEN ACTUALLY EMPLOYED" CONTRACTS FOR SPECIAL REPRESENTATIVES, ENVOYS AND OTHER SPECIAL HIGH-LEVEL POSITIONS*

I. GENERAL PROVISIONS

- 1. The present bulletin is promulgated pursuant to staff regulation 4.1.
- 2. A "when actually employed" (WAE) contract for special representatives, envoys and other special high-level positions is an agreement between the Organization and an individual, by which the Organization retains the services of the individual when there is a need:
 - (a) For work of an intermittent or discontinuous nature;
- (b) For assignments whose duration is uncertain, or whose timing is not clearly identifiable in advance;
- (c) To ensure the availability at short notice of persons with special skills required by the Organization.

WAE contracts are to be used only when standard appointments under the 100, 200 or 300 series of the Staff Rules, or when a standard special service agreement (SSA) would not be appropriate, for example, in peace-keeping operations or for special assignments for the Secretary-General.

- 3. WAE contracts should normally be issued for a period of six months at a time, and should specify that the maximum number of days that may be worked in a given six-month period should not exceed four and one half months. Subsequent WAE contracts may be issued, subject to an overall limit of nine months actually employed in any 12-month period. Exceptions must be specially authorized by the Assistant Secretary-General for Human Resources Management.
- 4. The holder of a WAE contract must be notified in writing of the days during which his or her services will be required, and his or her acceptance must be in writing. In cases of extreme urgency, this may be done on a <u>post facto</u> basis.
- 5. Holders of WAE contracts who are authorized to travel at United Nations expense, or who are requested to perform services on behalf of the Organization, shall be entitled to compensation in the event of injury, illness or death attributable to the performance of duties on behalf of the United Nations.

^{*} Personnel Manual index No. 4145.

Compensation claims will be governed by the terms of appendix D/Rev.1 and Amend.1 to the Staff Rules, wherein the words "final pensionable remuneration" shall be construed as the net annual remuneration that would have been received had the individual worked on a full-time basis. The period of coverage under appendix D/Rev.1 and Amend.1 shall be that specified under paragraph 4 above.

II. WAE CONTRACTS AS SHORT-TERM APPOINTMENTS UNDER THE 300 SERIES OF THE STAFF RULES

Level and salary of appointment

6. The letter of appointment shall specify the level of the appointment. Salaries must be stated in both net and gross terms, using the salary scales appropriate to the level of the appointment and shall be stated as daily rates representing 1/365th of the annual scale.

Other conditions of service

- 7. WAE appointments do not attract annual, special or sick leave and carry no entitlement to dependency or other benefits or allowances, except as provided in the present bulletin.
- 8. Where appropriate, representation allowance may be paid on a $\underline{\text{pro rata}}$ basis.
- 9. Daily subsistence or mission subsistence allowances are payable, where appropriate, in respect of days actually worked under a WAE appointment, and in respect of weekends and public holidays falling within a continuous period of employment.
- 10. The letter of appointment must explicitly state that the appointee is excluded from participation in the United Nations Joint Staff Pension Fund.
- 11. Individuals who are subject to staff assessment and to national taxation on the income generated by a 300 series WAE appointment shall be entitled to tax reimbursement thereon.

Status

12. The oath of office pursuant to staff regulation 1.9 shall be attached to the letter of appointment for signature by the holder of a WAE letter of appointment. The letter of appointment shall state that the holder has the status of a staff member of the United Nations only when actually employed by the United Nations and, as a staff member, he or she is subject to the United Nations Staff Regulations and Rules during the days of his or her service. During the days the individual is not serving the United Nations, he or she shall continue to exercise utmost discretion in all matters concerning the Organization. He or she shall not communicate at any time to any other person, Government or authority external to the United Nations any information known to him or her by reason of his or her association with the United Nations which has not been made public, except in the course of his or her duties or by

authorization of the Secretary-General or his designate, nor shall he or she at any time use such information to private advantage, or act in such way to misrepresent or mislead the public on his or her status, nor use his or her connection with the Organization for personal gain.

III. WAE CONTRACTS ON SPECIAL SERVICE AGREEMENTS

13. Except as explained below, WAE contracts on special service agreements will be governed by the contractual provisions set out in the contract document, including those on the reverse of that document, and the provisions of administrative instruction ST/AI/295 and Amend.1.

Status

14. A WAE SSA shall explicitly state that the holder has the status of an expert on mission only when actually employed by the United Nations. The SSA shall state that the holder has the status of an expert on mission only for the days actually employed by the United Nations, and during those days, the individual is subject to the "conditions of service", which are provided for in the reverse of the SSA document. The holder of a WAE SSA shall continue to exercise utmost discretion in all matters concerning the Organization at all times, including the days when the individual is not performing services for the United Nations. He or she shall not communicate at any time to any other person, Government or authority external to the United Nations any information known to him or her by reason of his or her association with the United Nations which has not been made public, except in the course of his or her duties or by authorization of the Secretary-General or his designate, nor shall he or she at any time use such information to private advantage, or act in such way to misrepresent or mislead the public of his or her status, nor use his or her association with the Organization for personal gain.

Taxes

15. The WAE SSA shall explicitly state that the holder is responsible for payment of taxes on emoluments paid by the Organization.

Boutros BOUTROS-GHALI Secretary-General

ANNEX II

Special representatives, envoys and related positions in the United Nations Secretariat

(As at 31 July 1996)

| Title | Name | Funding source | Contractual status |
|---|--|------------------------------------|--------------------------|
| A. Special representatives observer missions author | and other high-level ized by the Security | positions in peace-keeping Council | ng or |
| <u>Under-Secretary-General level</u> | | | |
| Special Representative of the Secretary-General for Angola (UNAVEM) | Alioune B. Beye | Peace-keeping budget | Fixed-term |
| Special Representative of the Secretary-General for Cyprus (UNFICYP) | Sung Joo Han | Peace-keeping budget | "When actually employed" |
| Transitional Administration for Eastern Slavonia, Baranja and Western Sirmium (UNIAES) | Jacques Klein | Peace-keeping budget | Fixed-term |
| Special Representative of the Secretary-General for Haiti and Chief of Mission (UNMIH) | Enrique Ter Horst | Peace-keeping budget | Fixed-term |
| Special Representative of the Secretary-General for Liberia (UNOMIL) | Anthony Nyakyi | Peace-keeping budget | Fixed-term |
| Total Under-Secretaries-General: 5 | | | |
| Assistant Secretary-General level | | | |
| Special Representative of the Secretary-General and Coordinator of the United Nations Operations in Bosnia and Herzegovina (UNMIBH) | Iqbal Riza | Peace-keeping budget | Fixed-term |
| Force Commander, United Nations Iraq-Kuwait Observation Mission (UNIKOM) | Gian Guiseppe Santillo | Peace-keeping budget | Fixed-term |
| Force Commander, United Nations Disengagement Observer Force (UNDOF) | Johannes Kosters | Peace-keeping budget | Fixed-term |
| Force Commander, United Nations Interim Force in Liberia (UNIFIL) | Stanislaw Wozniak | Peace-keeping budget | Fixed-term |
| Deputy Special Representative of the Secretary-General in Cyprus (UNFICYP) | Gustave Feissel | Peace-keeping budget | Fixed-term |
| Acting Special Representative of the Secretary-General for Western Sahara and Chairman of Identification Commission (MINURSO) | Erik Jensen | Peace-keeping budget | Fixed-term |

| Title | Name | Funding source | Contractual status |
|---|----------------------|----------------------|--------------------|
| Special Representative of the Secretary-General, United Nations Preventive Deployment Force in the former Yugoslav Republic of Macedonia (UNPREDEP) | Henryk Sokalski | Peace-keeping budget | Fixed-term |
| Deputy Special Representative of the Secretary-General for Angola (UNAVEM III) | Khalid Yassir | Peace-keeping budget | Fixed-term |
| Force Commander, United Nations Angola Verification Mission (UNAVEM III) | Phillip V. Sibanda | Peace-keeping budget | Fixed-term |
| Force Commander, United Nations Transitional Administration for Eastern Slavonia, Baranja and Western Sirmium (UNTAES) | Josef Schoups | Peace-keeping budget | Fixed-term |
| Special Representative of the Secretary-General for Tajikistan (UNMOT) | Gerd Dietrick Merrem | Peace-keeping budget | Fixed-term |

Total Assistant Secretaries-General: 11

B. Envoys and other representatives appointed to assist the Secretary-General in exercise of his good offices and related functions

| Under-Secretary-General level | | | |
|---|-------------------|--------------------------------------|-----------------------------|
| Head of Special Mission to Afghanistan | Norbert Holl | Regular budget | Fixed-term |
| Special Coordinator of the Secretary-General in the Occupied Territories | Terje R. Larsen | Regular budget | Fixed-term |
| Special Envoy of the Secretary-General for Georgia | Edouard Brunner | Regular budget <u>a</u> / | "When actually employed" |
| Special Envoy of the Secretary-General for Greece and the former Yugoslav Republic of Macedonia | Cyrus Vance | Regular budget <u>a</u> / | Travel expenses only |
| Special Envoy of the Secretary-General for Humanitarian Affairs in the Sudan | Vieri Traxler | Extrabudgetary funds $\overline{a}/$ | \$1 a year |
| Personal Representative of the Secretary-General for the controversy between Guyana and Venezuela | Alistair McIntyre | Regular budget <u>a</u> / | "When actually employed" |
| Under-Secretary-General for special assignments in support of the Secretary-General's preventive and peace-making efforts | Lakhdar Brahimi | Regular budget <u>a</u> / | "When actually employed" |
| Special Envoy of the Secretary-General on Women and Development | Gertrude Mongella | Extrabudgetary funds | "When actually employed" |

Total Under-Secretaries-General: 8

| Title | Name | Funding source | Contractual status |
|---|------------------------------------|----------------------------------|--------------------------|
| Assistant Secretary-General level | | | |
| Special Representative of the Secretary-General for Burundi | Marc Faguy | Regular budget | Fixed-term |
| Total Assistant Secretaries-General: 1 | | | |
| Director (D-2) level | | | |
| Special Representative of the Secretary-General in Cambodia | Benny Widyono | Regular budget <u>a</u> / | Fixed-term |
| Special Envoy of the Secretary-General for Sierra Leone | Berhanu Dinka | Regular budget <u>a</u> / | Fixed-term |
| Total D-2 level: 2 | | | |
| o verthor | Other granial high-layel nogitions | ט | |
| | 4 | ı | |
| Special Adviser to the Secretary-General | Ismat Kittani | Reanlar budget | Fixed-term |
| | | | 3))) |
| Special Adviser to the Secretary-General | Chinmaya Gharekhan | Peace-keeping support account | Fixed-term |
| Special Adviser to the Secretary-General for Public Policy | Gillian Martin Sorensen | Extrabudgetary funds | "When actually employed" |
| Special Representative of the Secretary-General for Public Affairs | Joseph V. Reed | ı | \$1 a year |
| Total Under-Secretaries-General: 4 | | | |
| Assistant Secretary-General level | | | |
| Special Adviser on communications | John Hughes | Extrabudgetary funds | "When actually employed" |

General Assembly resolution 50/217 on unforeseen and extraordinary expenses. ر ا

Total Assistant Secretaries-General: 1

ANNEX III

Breakdown of appointments in categories A (special representatives in peace-keeping operations), B (special envoys) and C (other special high-level positions)

1991

(Derived from information found in document A/C.5/49/50, as at mid-1991)

| Category A: | 2 Under-Secretaries-General | All fixed-term appointments/ peace-keeping budgets |
|------------------------|---------------------------------|--|
| | 9 Assistant Secretaries-General | All fixed-term appointments/ peace-keeping budgets |
| <pre>Category B:</pre> | 3 Under-Secretaries-General | <pre>1 fixed-term appointment 2 "When actually employed" basis</pre> |
| | 2 Assistant Secretaries-General | 1 fixed-term appointment |
| <pre>Category C:</pre> | 1 Under-Secretary-General | <pre>1 permanent appointment/regular budget 1 fixed-term appointment/ extrabudgetary funds</pre> |

Total 18

<u> 1993</u>

(Based on information from document A/C.5/48/26, as at 30 September 1993)

| Category A: | 6 Under-Secretaries-General | All fixed-term appointments/ peace-keeping budgets |
|-------------|----------------------------------|--|
| | 16 Assistant Secretaries-General | All fixed-term appointments, all but 1 peace-keeping budget |
| Category B: | 10 Under-Secretaries-General | <pre>5 fixed-term appointments, under unforeseen expenditures 2 under reimbursement for travel expenses 1 on \$1-a-year basis 1 on special service agreement basis 1 on "when actually employed" basis</pre> |

Total 44

| <pre>Category C:</pre> Total | 3 Assistant Secretaries-General 4 Under-Secretaries-General | <pre>1 fixed-term appointment, under unforeseen expenditures 2 fixed-term appointments/ extrabudgetary funds 2 fixed-term appointments/ regular budget 1 fixed-term appointment, extrabudgetary funds 1 on \$1-a-year basis</pre> |
|------------------------------|---|--|
| | <u>1994</u> | |
| (Based | on information from document A/C. | 5/49/50, as at 31 December 1994) |
| Category A: | 8 Under-Secretaries-General | All fixed-term appointments/ peace-keeping budgets |
| | 15 Assistant Secretaries-General | All fixed-term appointments/ peace-keeping budgets |
| Category B: | 12 Under-Secretaries-General | <pre>5 fixed-term appointments/ regular budget, under unforeseen expenditures 5 fixed-term appointments/regular budget 2 fixed-term appointments/ extrabudgetary funds</pre> |
| | 3 Assistant Secretaries-General | <pre>1 fixed-term appointment, under unforeseen expenditures 1 fixed-term appointment/regular budget 1 fixed-term appointment/ extrabudgetary funds</pre> |
| | 1 D-2 | <pre>1 fixed-term appointment/regular budget</pre> |
| <u>Category C</u> : | 4 Under-Secretaries-General | <pre>1 fixed-term appointment, under unforeseen expenditures 1 fixed-term appointment/peace- keeping budget 2 fixed-term appointments/regular budget</pre> |
| m-+-1 | 1 D-2 | 1 on general temporary assistance regular budget |

<u> 1996</u>

(Based on information from document A/C.5/50/72 as at 31 July 1996)

| (Dabea | off information from adeament 11, c.s | 3/30/72 db dc 31 ddly 1990/ |
|---------------------|---------------------------------------|---|
| Category A: | 5 Under-Secretaries-General | <pre>4 fixed-term appointments/1 on "when actually employed" basis/all peace-keeping budgets</pre> |
| | 11 Assistant Secretaries-General | All fixed-term appointments/ peace-keeping budgets |
| <u>Category B</u> : | 8 Under-Secretaries-General | <pre>2 fixed-term appointments/regular budget 3 on "when actually employed" basis/regular budget 1 on "when actually employed" basis/extrabudgetary funds 1 on \$1-a-year basis/regular budget 1 on travel expenses only/regular budget</pre> |
| | 1 Assistant Secretary-General | <pre>1 fixed-term appointment/regular budget</pre> |
| | 2 D-2 | <pre>2 fixed-term appointments/regular budget</pre> |
| <u>Category C</u> : | 4 Under-Secretaries-General | <pre>2 fixed-term appointments/1 regular budget/1 peace-keeping support account 1 on "when actually employed" basis/extrabudgetary funds 1 on \$1-a-year basis</pre> |
| | 1 Assistant Secretary-General | <pre>1 on "when actually employed" basis/extrabudgetary funds</pre> |

Total

32