

countries, in the developed countries and in international organizations;

(c) Organization of training courses and seminars on public administration in the developing countries and assistance in the organization and establishment of courses and schools of public administration in existing or contemplated institutions of higher learning in the developing regions; and

(d) Special emphasis on training in public administration in the regional development institutes established or planned by the regional economic commissions;

4. *Notes with appreciation* the progress made in providing, on an interim basis, trained administrators for the developing countries through the programme for the provision of operational, executive and administrative personnel, while recognizing that further steps will be required to make the programme more fully responsive to existing needs;

5. *Requests* the Secretary-General to continue to seek agreement among the related agencies that in furnishing operational personnel they will adhere to the following basic conditions:

(a) That the terms and conditions of employment, in so far as possible, be made identical with the rules applied in the programme for the provision of operational, executive and administrative personnel;

(b) That an essential element should be the training of counterpart personnel with the aim that they replace as soon as possible personnel sponsored by the United Nations or related agencies;

(c) That the related agencies, in consultation with the United Nations, define the professional specialist and technical types of post which they intend to fill directly;

6. *Draws the attention* of the Secretary-General and the executive heads of the related agencies:

(a) To the importance of closely co-ordinating the planning and implementation of their assistance in this field to the developing countries;

(b) To the desirability of considering in the development of their programmes such problems as:

- (i) Legal and administrative relations between State and autonomous institutions,
- (ii) Structures and technical procedures of the central agencies designed to perform economic and social planning, and
- (iii) Decentralization, operating functions of ministries and departments including field offices, and areas of efficient district administration in selected functions;

7. *Invites* the Administrative Committee on Co-ordination to report to the Council at its thirty-sixth session on the progress achieved in co-ordinating the activities and plans of the United Nations and related agencies in this field and, in particular, to explore difficulties encountered in the development of more fully effective programmes for the provision of operational and executive personnel and to formulate, as it deems necessary, recommendations to the Council for further action on this subject.

*1235th plenary meeting,
2 August 1962.*

908 (XXXIV). Evaluation of programmes

The Economic and Social Council,

Desiring to ensure that optimum use is made of the limited resources of the United Nations and its related agencies,

Reaffirming the importance it attaches to systematic and objective evaluation of the impact and effectiveness of programmes undertaken by the United Nations as well as the specialized agencies and the International Atomic Energy Agency directed towards the advancement of economic and social progress of the developing countries,

Being determined that all the programmes of the United Nations system of organizations be organized in such a way as to achieve the maximum impact particularly as they relate to development assistance in the developing countries,

1. *Notes* that the Technical Assistance Committee has requested "the Executive Chairman of the Technical Assistance Board to consider possible improved methods for helping the Committee evaluate the work of the programmes in recipient countries and to present a report on this subject";⁸³

2. *Recognizes* that the present arrangements for the evaluation of the impact and effectiveness of the programmes are inadequate;

3. *Calls upon* the Secretary-General and the executive heads of all specialized agencies and the International Atomic Energy Agency to give particular attention to the matter of continuous effective evaluation of the programmes;

4. *Requests* the Administrative Committee on Co-ordination to consider, and to present to the Council at its thirty-sixth session, proposals for carrying out on a continuing basis, in close co-operation with Member States in which the programmes operate, comprehensive evaluations of the programmes of the United Nations system of organizations in terms of performance and results achieved.

*1235th plenary meeting,
2 August 1962.*

909 (XXXIV). Concentration of activities, rationalization of conference schedules, and co-ordination of survey missions

The Economic and Social Council,

Having considered the report of the *ad hoc* Working Group on Co-ordination,⁸⁴ the report of the Secretary-General entitled "Observations on the United Nations work programme in the economic, social and human rights fields"⁸⁵ and the reports of the specialized agen-

⁸³ *Ibid.*, agenda item 13, document E/3680, annex III.

⁸⁴ *Ibid.*, agenda item 3, document E/3647.

⁸⁵ *Ibid.*, E/3657.

cies⁸⁶ and the International Atomic Energy Agency;⁸⁷

I

Noting that these reports indicate that further efforts are required by the United Nations and its related agencies to achieve greater concentration of activities in the economic, social and human rights fields,

Noting further that, not only should duplication of activities and conflicts of policy be eliminated, but also activities should be coherently related and resources concentrated so far as possible on areas in which the needs and opportunities for international action are greatest,

1. *Requests* the Secretary-General, in preparing his observations on the United Nations work programme for the Council at its thirty-sixth session to review the studies and reports which are included in the work programme of the United Nations, with a view to making recommendations as to which, in the interests of concentration of effort and priority use of the limited resources, might be eliminated, postponed or consolidated;

2. *Requests* the subsidiary bodies of the Council to bear in mind, in considering requests for new studies or reports, the continuing necessity that these be concentrated on areas of the work in which the needs and opportunities for international action are greatest;

3. *Calls* to the attention of Member States the importance of Governments' co-operating with the Secretary-General, the subsidiary bodies of the Council and the Council itself, in promoting concentration of activities and resources;

4. *Invites* the specialized agencies and the International Atomic Energy Agency and requests the subsidiary

bodies of the Council to continue regularly to review their programmes and activities with a view to concentrating on activities of high priority, and to eliminating "fringe projects" of limited value and effectiveness;

II

Noting the increasing number of international conferences and other meetings, including the growing number of such conferences called by the United Nations, the regional economic commissions, the specialized agencies and the International Atomic Energy Agency,

Recognizing the heavy burden this places on Member States and on the secretariats,

Noting with satisfaction the tendency for agencies to co-operate in the preparation and servicing of meetings and to convene joint meetings at the expert level,

Noting further that there is scope for a more systematic and sustained attempt to co-ordinate the schedules of conferences and meetings on an inter-agency basis,

Requests the Administrative Committee on Co-ordination to study the question and,

(a) To take such steps as may be necessary to facilitate the co-ordination of conferences and meetings of the organizations for 1963-1964, and

(b) To suggest to the Council, at its thirty-sixth session, means whereby the schedules of conferences and meetings of the United Nations and its related agencies may be simplified and systematically co-ordinated on a continuing basis;

III

Recalling the comments contained in the Annex to its resolutions 837 (XXXII) to 844 (XXXII) of 3 August 1961, with respect to the co-ordination of survey missions,

Noting that the Administrative Committee on Co-ordination has agreed that existing arrangements for consultation and co-ordination regarding such missions need strengthening in certain respects and is taking steps to this end,

Noting also that the *ad hoc* Committee of Eight has made a recommendation on this subject,⁸⁸

1. *Urges* participating organizations, including the United Nations Children's Fund, in any survey mission which, at the request of the Government concerned, they may contemplate or organize, to continue as appropriate, to seek the co-operation and participation of other interested agencies, and to utilize to the fullest extent possible the services of the resident representatives;

2. *Calls attention* to the important and positive role which the resident representatives, where established, can play in the planning of and assistance to these missions;

3. *Invites* these organizations, with the consent of the Government or Governments concerned in the case of restricted reports,

(a) To transmit to all interested agencies and to the resident representative copies of the reports of any survey missions undertaken; and

⁸⁶ International Labour Office: *Activities of the ILO in 1961 — Report of the Director-General (Part II) to the International Labour Conference, forty-sixth session, 1962 — Sixteenth Report of the International Labour Organisation to the United Nations* (Geneva, 1962); and Annex to the sixteenth report of the International Labour Organisation to the United Nations. "Report by the Food and Agriculture Organization of the United Nations to the Economic and Social Council at its thirty-fourth session (1962)"; provisional report of the eleventh session of the Conference of FAO; *Resolutions approved by the eleventh session of the FAO Conference; The Work of FAO 1960-1961*. Report of the United Nations Educational, Scientific and Cultural Organization; Supplement to the report of the United Nations Educational, Scientific and Cultural Organization: *Final Report of the Meeting of the Ministers of Education of African Countries participating in the implementation of the Addis Ababa Plan* (UNESCO/ED/191). World Health Organization: *The Work of WHO in 1961 — Annual Report of the Director-General to the World Health Assembly and to the United Nations; Official Records of the World Health Organization* No. 114, Geneva, March 1962; Report of the World Health Organization: Supplementary Report (E/3611/Add.1); Supplementary Report (E/3611/Add.2). International Civil Aviation Organization: *Annual Report of the Council to the Assembly for 1961* (doc. 8219 A14-P/4); Supplementary Report of the Council to the Assembly on the activities of the Organization, 1 January - 31 May 1962 (doc. 8219 A14-P/4 — supplement). Universal Postal Union: "Report on the Work of the Union, 1961" (Berne). General Secretariat of the International Telecommunication Union: *Report on the Activities of the International Telecommunication Union in 1961* (Geneva 1962). *Annual Report of the World Meteorological Organization, 1961* (WMO No. 115.RP.47) (Geneva, 1962). "Annual Report of the Intergovernmental Maritime Consultative Organization, 1962".

⁸⁷ *Annual Report by the International Atomic Energy Agency to the Economic and Social Council for 1961-1962 and Corrigendum*.

⁸⁸ *Ibid.*, item 13, E/3639, para. 81.

(b) To transmit to the resident representative copies of reports of any relevant previous surveys which are readily available.

1235th plenary meeting,
2 August 1962.

920 (XXXIV). Special Committee on co-ordination with particular emphasis on the United Nations Development Decade

The Economic and Social Council,

Recalling General Assembly resolution 1710 (XVI) of 19 December 1961,

Having considered the report of the Secretary-General *The United Nations Development Decade — Proposals for Action*,⁸⁹

Recognizing that the United Nations Development Decade requires, for the fulfilment of its goals, concerted action within the United Nations family of organizations in the economic, social and human rights and related fields, in the United Nations Development Decade,

Believing that co-ordination of the activities of the United Nations and its related agencies would be facilitated if efforts were further concentrated upon selected areas of strategic importance where the opportunities and needs for United Nations efforts are most apparent,

Believing further that the work of its *ad hoc* Working Group on Co-ordination established by its resolution 798 (XXX) of 3 August 1960 has greatly facilitated the discussion of co-ordination matters by the Council,

1. *Decides* to establish a special committee consisting of representatives of eleven States members of the Council or the Technical Assistance Committee — to be elected annually at its resumed summer session on the basis of equitable geographical distribution — who should be conversant with the programmes and activities of the United Nations in the economic, social, human rights and

related fields, and of the related agencies, as well as with the practice and procedures of co-ordination among these organizations;

2. *Decides further* that this special committee shall have the following functions:

(a) (i) To keep under review the activities of the United Nations and its related agencies in the economic, social, human rights and related fields in the United Nations Development Decade;

(ii) To consider, wherever appropriate, in consultation with the agencies concerned, priority areas or projects relating to the objectives of the United Nations Development Decade in accordance with its resolution 916 (XXXIV) of 3 August 1962;

(iii) To submit recommendations on these matters to the Council;

(b) To assume the functions of the *ad hoc* Working Group on Co-ordination as follows:

(i) To study the reports of the Administrative Committee on Co-ordination, appropriate reports of the United Nations organs, the annual reports of the specialized agencies and the International Atomic Energy Agency and other relevant documents;

(ii) To submit its conclusions to the Council, for consideration, in the form of a concise statement of the issues and problems in the field of co-ordination arising from these documents which call for special attention by the Council;

3. *Requests* the Committee, in fulfilling its task under paragraph 2 (a) above, to take into account any special observations which the Administrative Committee on Co-ordination may deem it appropriate to submit;

4. *Further requests* the Committee to take into account the activities of the *ad hoc* Committee of Ten on co-ordination of technical assistance activities;

5. *Decides* to convene the Special Committee in the first instance in February 1963.

1236th plenary meeting,
3 August 1962.

⁸⁹ United Nations publication, Sales No.: 62.II.B.2, and documents E/3613/Add.1, 2 and 3.

Annex

The Council decided to annex to the above resolutions the following extract from the report of the Co-ordination Committee.⁹⁰

(a) *Rural development*

The Committee endorses the findings of the *ad hoc* Working Group on Co-ordination⁹¹ that greater efforts are required towards integrating existing arrangements for inter-agency co-operation and co-ordination in a concerted attack on the problems of improving living and working conditions in rural areas. It welcomes the assurance of the Administrative Committee on Co-ordination that it will devote increased attention to these problems and looks forward to the report on the results achieved. The Committee furthermore points out that there is a clear interrelationship between problems of rural development and of urbanization, which in

turn is fostered by industrialization. The Committee considers that, in the development of more effective programmes for sound rural and urban development, special attention will have to be paid to these interrelationships.

(b) *Housing and urbanization*

The Committee endorses the view of the *ad hoc* Working Group on Co-ordination that housing and urbanization activities should be fully integrated with programmes of industrial and rural development, as envisaged in Council resolution 841 (XXXII) of 3 August 1961, and that there is a need for close co-operation with the Social Commission, particularly with respect to the measures recommended in its last report⁹² for promoting co-ordination between industrial and social development. It expresses the hope that the pro-

⁹⁰ *Official Records of the Economic and Social Council, Thirty-fourth Session, Annexes*, agenda item 3, document E/3686.

⁹¹ *Ibid.*, document E/3647.

⁹² *Ibid.*, Supplement No. 12 (E/3636/Rev.1).