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**GENERAL DEBATE: GOVERNMENT ACTION TO IMPLEMENT THE GLOBAL  
PROGRAMME OF ACTION AND POLICY DIRECTIVES ADDRESSED TO  
THE UNITED NATIONS INTERNATIONAL DRUG CONTROL  
PROGRAMME, INCLUDING FOLLOW-UP TO GENERAL  
ASSEMBLY RESOLUTION 48/12**

**Activities of the United Nations International  
Drug Control Programme**

*Report of the Executive Director*

*Summary*

The present report contains a review of the following topics: the principal activities and strategic direction of the United Nations International Drug Control Programme (UNDCP) during 1995; its efforts to involve specialized agencies and programmes of the United Nations in drug control; action taken to mobilize the participation of intergovernmental and non-governmental organizations and the international financial institutions in drug-control activities; and progress towards consolidating the position of UNDCP as a centre of excellence and a focal point for international drug control. By implementing a package of well-targeted technical cooperation programmes, UNDCP continued in 1995 to support the efforts of Governments to combat the drugs problem. It acted as an honest broker, promoting closer cooperation between Governments at the subregional level, particularly in order to counter cross-border illicit trafficking. Subregional cooperation was one of the successful strategic initiatives of UNDCP in 1995. The report also examines the financial situation of UNDCP, on which the sustainability of its activities and its effective functioning depend.

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## INTRODUCTION

1. The year 1995 was an historical one for the United Nations, which celebrated its fiftieth anniversary, and for the United Nations International Drug Control Programme (UNDCP), which completed the first five-year cycle since its establishment by the General Assembly in its resolution 45/179 of 21 December 1990. Following a period of integration, restructuring and consolidation, UNDCP defined the main focus of its action, and determined the strategic direction and priorities that would govern the implementation of its wide and challenging mandates. In that regard, a strategic document, the new medium-term plan, is before the Commission on Narcotic Drugs for information. From a strategic perspective, 1995 was also significant because during the year, the biennium budget of the Fund of UNDCP was examined by the Commission for the second time. In December 1995, the Commission, at its reconvened thirty-eighth session, approved the final budget and performance report for the biennium 1994-1995 and the proposed initial budget for the biennium 1996-1997. The present report includes an analysis of the financial situation of UNDCP and proposals for strengthening its financial base.

2. During the reporting period, the international community paid increased attention to the illicit traffic in, and abuse of, narcotic drugs and psychotropic substances, acknowledged to be a major threat to the fabric of society and the security of States. The gravity of the situation was recognized by heads of State or Government in addressing the General Assembly at its fiftieth anniversary session, and was reflected in the final declaration adopted on that occasion. Nevertheless, while the situation remained critical, several windows of opportunity opened up, and unprecedented strides were made in combating the illicit supply of drugs and in countering drug abuse. Of particular significance were political developments in south-east Asia, where Governments committed themselves to cooperate more closely in fighting the drug menace.

3. The activities of UNDCP covered in the present report include action taken at the national, regional and international levels. UNDCP has sought, through a balanced approach targeting both illicit traffic and demand, directly to support government efforts to combat the drugs problem at the national level, and has given prominence to the formulation and implementation of national drug-control master plans and to strengthening national institutions mandated to implement them. The regional approach has provided UNDCP with a viable means of promoting enhanced cooperation, in particular cross-border cooperation, between Governments fighting the drug menace in vulnerable regions. The reporting period was also characterized by intensified inter-agency coordination and cooperation with regional and international organizations, particularly the international financial institutions. During 1995, in striving to forge a global response to the drugs threat, UNDCP played a catalytic role in mobilizing Governments, as well as programmes and agencies both within and outside the United Nations system, to take an active part in such a worldwide endeavour.

### I. COUNTRY-LEVEL ACTIVITIES

#### A. Africa

4. The sustainability of the current undertakings and plans for dealing with the issue of drug abuse and illicit trafficking depends to a large extent on national capabilities to support such action. Accordingly, one of the priorities of UNDCP in Africa has been to support Governments in the establishment or strengthening of their institutional capabilities. In 1995, UNDCP assisted nine States in West Africa (Benin, Burkina Faso, Côte d'Ivoire, Ghana, Guinea, Guinea-Bissau, Liberia, Mauritania and Nigeria) in preparing their interministerial policy planning and coordination bodies to carry out the tasks entrusted to them. To that end, 132 senior national officials, most of them members of the interministerial bodies, were trained in legislation, drug law enforcement and public health measures. Many of them were trained to serve as future trainers.

5. In central Africa, which has been severely afflicted by political, economic and financial crises, UNDCP has had to reorient its activities. UNDCP was able to contribute to strengthening the operational capacity of interministerial coordinating bodies in 11 States in central Africa. Nine States, namely, Angola, Burundi, Cameroon, Central African

Republic, Chad, Congo, Equatorial Guinea, Gabon, Sao Tome and Principe and Zaire, had established interministerial coordinating bodies, and seven of them were functioning satisfactorily.

6. In eastern and southern Africa, UNDCP, by playing an advocacy role, contributed to activating the interministerial committees in Kenya, Uganda and United Republic of Tanzania. In 1995, coordinating bodies in the field of drug control were established in Lesotho, Madagascar, Namibia and South Africa. The establishment of coordinating bodies is essential to the elaboration and implementation of national drug-control strategies and master plans. In 1995, Niger and Zambia initiated preparation of their national master plans. UNDCP contributed to the elaboration and adoption of a national drug-control strategy in Nigeria, and a national drug-control master plan was completed in Namibia.

7. UNDCP also provided assistance in training, an essential part of the national process of capacity-building, to 105 drug law enforcement officers from Kenya, Malawi, Swaziland, Zambia and Zimbabwe, who received specialized training in investigative techniques and detection methods.

8. In 1995, given the increasing scale of traffic in and through South Africa, UNDCP launched initiatives to support the Government of that country in its efforts to combat the drug phenomenon. Those initiatives included support for specific projects, such as the measures recently taken to promote capacity-building and human resources development by means of training in drug interdiction. The objective is to strengthen the drug detection capability of law enforcement agencies and the investigative methods used in drugs-related cases.

9. UNDCP completed a programme designed to assist the Government of Egypt, through its Anti-Narcotics General Administration, in interdicting drug trafficking and illicit cultivation and in promoting more effective anti-drug operations by delivering technical, communications and training equipment.

10. In order to obtain more comprehensive information on the nature and extent of drug abuse, UNDCP launched a series of drug-abuse assessment surveys in selected African countries. In 1995, the results of the rapid assessment study undertaken in Kenya were instrumental in providing basic information to enable the Government to elaborate demand-reduction programmes, focusing on youth and young adults identified as primary risk groups. Similarly, in Ethiopia, a rapid assessment study was conducted and completed. The results will assist the Government in establishing national policies and strategies in demand reduction. In Egypt, UNDCP laid the groundwork for an assessment study to be undertaken in 1996.

11. In 1995, UNDCP continued to give special attention to preventive education. An example of its concern with the subject was the involvement of radio stations in Botswana, Lesotho, Malawi, Mauritius, Namibia, Seychelles, South Africa, Union Republic of Tanzania, Zambia and Zimbabwe in programmes to make youth sensitive to the problem of drug abuse and illicit trafficking. Another example was the preparation, in central Africa, of a comics strip involving inputs by artists from different countries, with UNDCP assistance, targeting a youth population of about 400,000.

12. In 1995, UNDCP, as part of its demand-reduction strategy to mobilize the whole of civil society, endeavoured to strengthen the operational capacities of selected non-governmental organizations in eastern and southern Africa. During the reporting period, UNDCP assisted non-governmental organizations in Botswana, Lesotho, Namibia, South Africa, Swaziland, Zambia and Zimbabwe in strengthening their organizational structures and demand-reduction activities. Steps were taken to promote the networking of those organizations and to support their drug-control activities.

13. Insufficient human and financial resources and limited administrative capacities and logistical infrastructure contributed to the low absorptive capacity characteristic of several States of the region, and to a level of activities lower than that envisaged by UNDCP. Furthermore, overestimation of counterpart capabilities and operational difficulties encountered by executing agencies adversely affected the implementation of drug-control activities.

## B. Asia and the Pacific

14. During 1995, UNDCP continued to monitor illicit cultivation of opium poppy in Afghanistan. The results of the UNDCP 1994/95 ground survey of illicit cultivation of opium poppy in Afghanistan confirmed the position of that country as the major producer of illicit opiates in the Golden Crescent of south-west Asia and as a principal source of heroin for the European market. In response to the rapid increase in opium poppy cultivation in recent years, UNDCP fielded a multidisciplinary mission to Afghanistan with a view to preparing a national drug-control strategy and programme of assistance. During 1995, UNDCP continued its efforts to assist Afghanistan, particularly in reducing illicit supply and in demand-reduction activities. The fragile and uncertain political situation in the country has not been conducive to the elaboration and implementation of drug-control activities, a factor which has prevented Afghanistan from participating in subregional cooperation initiatives.

15. A rapid assessment of the situation with regard to drug abuse control in Bangladesh, including the national institutional framework, began in July 1995. A national demand-reduction strategy was being developed, through workshops involving a wide cross-section of concerned agencies. The strengthening of law enforcement agencies was initiated with a series of training activities.

16. During 1995, demand reduction and law enforcement missions were undertaken in Cambodia. The Government established a national interministerial drug-control coordinating body in 1995, and UNDCP was supporting these institutional capacity-building efforts. UNDCP had provided legal advisory services to the Government in 1994 to draft drug-control legislation which is currently awaiting enactment. In May 1995, Cambodia joined the UNDCP subregional arrangement for south-east Asia by signing a memorandum of understanding.

17. In China, UNDCP pursued the implementation of a three-year project aimed at enhancing the capacity of the police and customs drug law enforcement bodies in Yunnan Province. Under the cross-border law enforcement project between China and Myanmar, arrangements were under way for the first official meeting of law enforcement officers, to be held in the border town of Ruili, in Yunnan Province. Project implementation teams for demand-reduction activities in the border areas have conducted training in community-based prevention, treatment and rehabilitation at Ruili.

18. During the reporting period, UNDCP completed its main activities in India, which had been focused on drug law enforcement, demand reduction and strengthening national capacities. Community-based demand-reduction programmes, including prevention of drug abuse in the workplace, were initiated. However, UNDCP was not able to implement the comprehensive drug control programme it had envisaged because of institutional gaps and weak cooperation between drug control agencies at the national level. Future projects are being developed with a view to strengthening national capacities in the areas of demand reduction, law enforcement, collection and dissemination of drug-control information and training.

19. In the Lao People's Democratic Republic, the UNDCP-supported project under way in the Xai Som Boum Special Region has integrated demand- and supply-reduction activities into its rural development component. Opium production in the project area dropped from 3.5 tonnes in 1989 to less than 100 kilograms in 1994/95. The number of drug abusers in the target area has decreased by 50 per cent. UNDCP continued to provide technical assistance for the Highland Development Programme at Xieng Khouang, for which the International Fund for Agricultural Development (IFAD) provided agricultural loans. During the course of 1994 and 1995, about 2,000 villagers earned alternative income through labour-intensive road construction, which contributed to a marked decrease in poppy cultivation. UNDCP initiated, in 1995, a follow-up to the project in the north-western border areas of the Lao People's Democratic Republic, covering community-based activities in agriculture, health and education. UNDCP also assisted the Government in the implementation of its Comprehensive Drug Control Programme, through training of Lao officials and support for programme development.

20. Myanmar was one of the major producers of illicit opiates. It remained the principal producer of illicit opiates in the Golden Triangle of south-east Asia and the major source of heroin found in the illicit North American market

in 1994/95, taking advantage of favourable political developments, UNDCP assisted the Government in the elaboration of an alternative development project involving a minority group (the Wa) in northern Myanmar. UNDCP was currently cooperating with the Government and involving that minority group in developing a five-year project to reduce the supply of, and local demand for, opium in the southern region, through a sustainable, community-based approach.

21. During 1995, UNDCP supported a rapid assessment study covering mining areas, border towns, poppy cultivation areas and high-risk urban areas in Myanmar. The assessment indicated that heroin had become the dominant drug of abuse, and confirmed the prevalence of a high rate of HIV-infection among hard-core abusers. UNDCP was also engaged in demand-reduction activities aimed at improving and strengthening the research and treatment capacity of the Yangon Drug Treatment and Research Unit, so that it could become the resource centre for treatment of drug abusers and the focal point for regional cooperation among drug treatment institutions in the country. Myanmar had become a major partner in subregional programmes aimed at supply reduction in border areas, demand reduction and law enforcement. The unstable political situation along the border between Myanmar and Thailand and in other opium-producing border areas led to interruptions in UNDCP project activities, and slowed the pace of their implementation.

22. UNDCP cooperated with the Government of Malaysia in the enhancement of the drug-abuse detection programme of that Government and in a demand-reduction project designed to upgrade the professional competence of personnel involved in education, information, treatment and rehabilitation. UNDCP has begun consultations at the technical level with the Government of Indonesia in its initiative to develop a comprehensive national drug-control master plan.

23. UNDCP cooperated with the Government of Nepal in the elaboration of demand-reduction strategies and the preparation of a demand-reduction action plan, in consultation with non-governmental organizations. Activities aimed at improving national capacities in project design and programme implementation were carried out for the Government and for the staff of non-governmental organizations. In the law enforcement sector, activities continued to focus on national capacity-building. In both Bangladesh and Nepal, the appointment of a programme coordinator contributed to a significant improvement in the implementation of the drug-control master plan programme. In Sri Lanka, UNDCP activities were focused on improving coordination among government agencies and on supporting non-governmental organizations in undertaking demand-reduction activities.

24. In Pakistan, UNDCP supported Government efforts to develop a national master plan for drug control. A tripartite review meeting endorsed the UNDCP alternative development programme in the North-West Frontier Province, complemented by government law enforcement measures. The meeting considered the programme to be proceeding smoothly after having overcome some difficulties during the first year of implementation. The area under illicit cultivation of opium poppy was reduced from 7,329 hectares in 1992/93 to 5,215 hectares in 1994/95. In the Dir District, opium poppy cultivation has been reduced by 32 per cent during the past two years. UNDCP has continued its project designed to promote national capacity-building in the field of demand reduction, and is supporting the Government in developing a demand-reduction project. UNDCP and the Crime Prevention and Criminal Justice Division of the Secretariat undertook a joint fact-finding mission to Pakistan on organized crime and drugs.

25. UNDCP terminated its alternative development assistance programme in northern Thailand in 1994. During the reporting period, activities undertaken by UNDCP were mostly concerned with demand reduction, including two community-based demand-reduction projects dealing with the growing problems related to heroin abuse in the highlands. Thailand continued to play a key role in regional cooperation, and was making available its expertise and experience to other countries in the region.

26. In Viet Nam, the Government has completed the development of a national drug-control master plan with UNDCP assistance, and several pilot projects have been formulated in the field of demand reduction, law enforcement and institution-building. To address the problem of opium poppy cultivation, a demonstration

alternative development project has been launched in the major opium-producing area. It has focused on strengthening the national capacity to bring about socio-economic changes that will enable farmers to eliminate opium poppy cultivation and opium abuse. In May 1995, Viet Nam joined the UNDCP south-east Asian subregional arrangement by signing the memorandum of understanding governing cooperation between States in that subregion.

### **C. Europe and the Middle East**

27. The UNDCP strategy for central and eastern Europe continued to focus on improving coordination between Governments in the planning, design and funding of drug-control programmes, and involved the launching of several new multisectoral programmes aimed at capacity-building in the region, including the Baltic States, and in the member States of the Commonwealth of Independent States (CIS). In line with the balanced drug-control approach of UNDCP, new demand-reduction activities were initiated. During 1995, the UNDCP Regional Office at Riga and the country office for Lebanon became fully operational.

28. In central and eastern Europe, UNDCP technical cooperation programmes supported drug-control activities of the Governments of Bulgaria, Czech Republic, Greece, Poland, Slovakia and Turkey. In 1995, UNDCP developed a regional programme, to be initiated in 1996, for the control of licit drugs. During the reporting period, UNDCP began implementation of a package of six regional and national projects covering control measures, demand reduction and drug-policy formulation in Czech Republic, Hungary, Poland, Slovakia and Slovenia. UNDCP also elaborated a subregional cooperation programme for drug law enforcement in the Baltic States and a master plan for Latvia.

29. UNDCP provided assistance to eight CIS member States in drafting national drug-control laws and regulations. Support was also provided to Belarus, Kyrgyzstan, Ukraine and Uzbekistan. During 1996, Kazakhstan and Turkmenistan will be supported through projects elaborated during the reporting period in institution-building, strategy development and improvement in control measures. UNDCP and officials of the Russian Federation made preparations for a technical consultation on drug control in the Russian Federation.

30. In the Near and Middle East, the first phase of the integrated area development programme for the Bekaa Valley in Lebanon was completed. A detailed plan for the next phase of programme development and a comprehensive development plan for the region were prepared. UNDCP completed a programme of assistance to provide local authorities with the means of sustaining and improving their capacity to detect and eradicate illicit crops.

### **D. Latin America and the Caribbean**

31. During 1995, UNDCP cooperated with the health authorities of the Bahamas, Barbados, Dominican Republic, Jamaica and Trinidad and Tobago in providing training in treatment, rehabilitation and social reintegration. UNDCP also cooperated with the national and municipal authorities in Colombia, which, in coordination with non-governmental organizations, established referral systems for treatment, rehabilitation and social reintegration. The epidemiological drug-monitoring system set up with UNDCP assistance has been adopted as the national standard by the Ministry of Health of Colombia. In 1995, UNDCP started the "Caribbean Regional Certificate Programme in Addiction Studies" aimed at assisting Governments and non-governmental organizations in the English-speaking Caribbean States to provide drug-abuse prevention, treatment and rehabilitation programmes.

32. The situation with regard to drug abuse and illicit trafficking among youth in vulnerable conditions was analysed in Jamaica, Trinidad and Tobago, Saint Vincent and the Grenadines and the territory of Saint Martin. The results were used as a source of information from which demand-reduction programmes for such youth could be developed. A similar rapid assessment survey of drug abuse conducted in four major cities in Ecuador provided the authorities with the information required to design better-targeted national demand-reduction programmes.

33. With regard to drug law enforcement training, approximately 500 drug-control police and customs officials of several States in Latin America and the Caribbean were trained under the ongoing UNDCP programmes with the

Caribbean Customs Law Enforcement Council (CCLEC) and the World Customs Organization (WCO). In cooperation with the International Criminal Police Organization (ICPO/Interpol), telecommunications systems continue to be improved in 28 States and territories in the Caribbean region, while in Latin America, UNDCP supported WCO in improving the capability of the customs authorities to gather and analyse information in Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Guyana, Paraguay, Peru, Uruguay and Venezuela. About 140 law enforcement officers from Caribbean customs, air and seaport security administrations were trained in precursor control, investigation techniques and intelligence gathering at the *Centre interministériel de formation anti-drogues* (CIFAD) (Interministerial Drug Control Training Centre) in Martinique. Training was provided for prosecutors and magistrates from Bahamas, Belize, Guyana and the English-speaking islands of the eastern Caribbean.

34. Some major UNDCP drug-control initiatives in Latin America included new programmes to provide training and equip the national drug-control commissions in Brazil; technical support to enhance the capabilities of national institutions responsible for the control of precursors and essential chemicals in Bolivia and Colombia; advisory legal and legislative development services to facilitate the updating of drug-control legislation in Brazil, Colombia and the States of Central America; and the undertaking of country assessments, the provision of advisory services, awareness creation measures and training in ways and means of countering money-laundering in Bolivia, Brazil, Colombia and Peru.

35. During 1994/95, UNDCP investments in alternative development in the Andean region resulted in the cumulative eradication of about 10,000 hectares of illicit coca-bush cultivation and the provision of services and alternative income-generating activities for about 33,000 peasant families involved in illicit crop cultivation. In Bolivia, Colombia and Peru, alternative development programmes appeared to have reached a stage where they could be transferred to the respective national authorities and beneficiary organizations. The process was most advanced in Colombia, where, with UNDCP support, the Government had developed a national alternative development plan which it was funding with its own resources. In Bolivia, pilot agro-industrial enterprises and other social and productive infrastructure were transferred to the beneficiaries, while similar transfer arrangements were being developed under UNDCP-funded projects in Peru. Despite the efforts of the three Andean countries, however, alternative development programmes have not yet succeeded in mobilizing sufficient additional resources to permit the complete phasing-out of UNDCP investment in social and capital infrastructure.

36. In the Andean region, UNDCP assisted the authorities in enlisting support from, and gaining access to the financial resources of, the national and international community, particularly the international financial institutions and the private sector, so that they could pursue their alternative development programmes. In order to strengthen the technical capacity of the UNDCP country offices in Bolivia, Colombia and Peru, UNDCP approved in 1995 the appointment of a Regional Alternative Development Adviser, based at Lima.

37. During the reporting period, UNDCP assisted 14 countries in the Caribbean and six countries in Latin America in updating and finalizing their national drug-control plans. It also supported efforts to strengthen institutions, and provided advisory planning services to assist national drug-control commissions in formulating national drug-control plans and in the gathering and analysis of information, in Bahamas, Barbados, Brazil, Colombia, Netherlands Antilles, Nicaragua and Trinidad and Tobago. Such planning instruments provide the basis for setting drug-control priorities at the country and regional levels. UNDCP will be seeking to link the drug-control dimension to the wider context of development, wherever appropriate. In that regard, it plans to develop a programme to reduce the demand for illicit drugs in low-income communities through programme support to the Jamaica National Poverty Eradication Programme.

38. In 1995, in the context of preventive education programmes, over 650,000 schoolchildren were reached through the development of school curricula in Bahamas, Barbados, Bolivia, Colombia, Dominican Republic, Jamaica, Saint Vincent and the Grenadines, Trinidad and Tobago and the territories of Anguilla, British Virgin Islands, Netherlands Antilles and Turks and Caicos Islands. Preventive education programmes, including income-generating activities undertaken in out-of-school settings, will concern approximately 100,000 street children at risk in Bahamas, Barbados, Bolivia, Colombia, Dominican Republic, Ecuador and Trinidad and Tobago. The



authorities in Colombia have assumed full ownership, including the responsibility for funding, of four municipal plans designed to prevent drug abuse and of the national campaign against drug abuse conducted through the mass media and initiated with UNDCP support.

39. Mass-media campaigns targeting specific groups at risk were implemented in Bahamas, Barbados, Brazil, Colombia, Dominican Republic, Netherlands Antilles and Trinidad and Tobago. In Brazil, Jamaica and Mexico, UNDCP, in collaboration with the International Labour Organization (ILO), has established programmes for the prevention of drug abuse in the workplace, involving both the communities in which the workers live and their families.

40. At the regional level, integrated programmes have been devised to prevent drug abuse by promoting education and vocational training, by advocating sports and healthy lifestyles as alternatives to drug abuse, and by focusing on the identification of risk factors associated with drug abuse. Furthermore, programmes in Bahamas, Brazil, Colombia and Trinidad and Tobago incorporate preventive education and treatment and rehabilitation services, specifically for women, the family and risk groups such as intravenous drug abusers.

41. In several States, particularly Bolivia, Brazil, Colombia and Jamaica, as well as other Caribbean States, improved coordination with Governments, donors and other agencies in 1995 enabled UNDCP to link demand reduction concerns to wider national health and education programmes. It acted in close collaboration with organizations and programmes within the United Nations system, such as the United Nations Development Programme (UNDP), the United Nations Children's Fund (UNICEF), ILO, the World Health Organization (WHO) and the World Bank, as well as with the European Union, the Pan American Health Organization and bilateral partners. Thus, in the context of wider national programmes and linkages with other agencies, the relevance and cost-effectiveness of the UNDCP contribution is significantly increasing.

#### **E. Drug-control master plans**

42. During the reporting period, UNDCP provided advice and selective assistance to 28 States in the formulation of national drug-control master plans. Five States were assisted through comprehensive master-plan projects, while the other 23 received specialist advice in selected technical areas.

43. In compliance with the request of the Commission at its thirty-eighth session, UNDCP has prepared a report containing information on the status of drug-control master plans, and setting out specific options to assist the Commission in deciding how it might wish to consider the matter in the future. That report (E/CN.7/1996/13) will be considered under agenda item 8 on national drug-control master plans.

## II. REGIONAL ACTIVITIES

### A. Africa

44. In 1995, as a follow-up to the memorandum of understanding adopted in 1994 by UNDCP and the Organization of African Unity (OAU), UNDCP provided technical assistance to OAU in the preparation of a draft plan of action and a draft declaration for drug control at the continental level. One of the main features of the draft plan of action is the appeal to regional institutions to support efforts to combat the drugs problem.

45. In 1995, a UNDCP subregional workshop, held at Saint Denis, Réunion, for justice officials of Indian Ocean States on judicial cooperation against drugs identified areas in which the participating States, including Comoros, Madagascar, Mauritius, Réunion and Seychelles, could increase their cooperation. The workshop addressed the issue of harmonization of legislation and implementation of the United Nations Convention against Illicit Traffic in Narcotic Drugs and Psychotropic Substances of 1988.<sup>1</sup>

46. UNDCP participated in a conference on cross-border trafficking, organized by the Southern African Development Community (SADC) and the European Union and held at Mmabatho, South Africa, from 30 October to 4 November 1995. A draft protocol on combating illicit drugs in southern Africa was adopted, including provisions on cooperation in drug law enforcement and on the adoption of legislative and administrative measures against corruption. UNDCP advocacy work and its involvement with SADC follow its strategy of contributing, through regional institutions, to the establishment and strengthening of regional programmes in drug control. UNDCP support of the above-mentioned conference complements the assistance it provides to the member States of SADC in the implementation of the plan of action for cooperation in investigating drug-trafficking offences and prosecution of traffickers, adopted at the UNDCP-sponsored legal workshop held at Pretoria in 1994.

47. In 1995, UNDCP, in cooperation with WCO, ensured, through the provision of training and equipment, the effective operation of the network of regional intelligence liaison offices (RILOs) in the following 14 States: Botswana, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mauritius, Namibia, South Africa, Swaziland, Uganda, United Republic of Tanzania, Zambia and Zimbabwe. The network aims at strengthening the capabilities of customs services in the gathering and analysis of information. It contributed to the WCO central information system, and received, for the first time, reports on about 90 seizures carried out in the region. The problems that marred the functioning of the Economic Community of Central African States (ECCAS) required that UNDCP reconsider its approach in providing support to States in central Africa. The subregional project, previously implemented by ECCAS, as the UNDCP counterpart, was revised, and a country-by-country mode of implementation was adopted.

### B. Asia and the Pacific

48. A landmark development in subregional cooperation in south-east Asia was the adoption of a plan of action at a ministerial meeting held at Beijing in May 1995 by the signatories to the UNDCP memorandum of understanding concerning south-east Asia. The States involved were Cambodia, China, Lao People's Democratic Republic, Myanmar, Thailand and Viet Nam. Eleven subregional projects proposed under the plan of action were to be launched in early 1996. UNDCP coordinated its programme with the three-year plan of action adopted by the Association of South-East Asian Nations (ASEAN) at the meeting of its senior officials held in 1995. UNDCP will continue to participate as an observer in future meetings of senior officials of ASEAN on drug control.

49. The implementation of activities during the first year of a joint project between the Islamic Republic of Iran, Pakistan and UNDCP designed to strengthen the surveillance capabilities of law enforcement agencies in the border areas of the two countries was completed. While the national drug law enforcement capabilities have improved considerably, more attention should be given to cross-border cooperation in dealing with drug trafficking. Another development in south-west Asia was the increased collaboration between India and Pakistan, initiated by UNDCP, on drug-control matters. Agreement was reached in 1995 to undertake controlled deliveries, to exchange the names

of officials who will serve as contacts at the field level in connection with anti-drug operations, and to establish joint telecommunication facilities.

50. In the Pacific region, UNDCP initiated, during the reporting period, a three-year programme to provide support to the drug-law enforcement training scheme implemented by the South Pacific Forum.

51. To continue to bolster subregional cooperation in south-west Asia, UNDCP signed a memorandum of understanding in August 1995 with the South Asian Association for Regional Cooperation (SAARC). UNDCP supported SAARC drug-control activities by providing technical assistance to workshops organized by SAARC on drug law enforcement and demand reduction. A memorandum of understanding between UNDCP and the Economic Cooperation Organization (ECO), providing a further framework for collaboration in drug-control activities between the States of south-west Asia and CIS member States in central Asia, was signed in March 1995. In that regard, UNDCP provided technical support to ECO efforts in the formulation of a regional drug-control policy, and participated in the meeting held by ECO at Tehran in November 1995 to elaborate its drug-control plan.

52. During the biennium 1996-1997, it is foreseen that UNDCP will extend its support of subregional activities within the framework of the memoranda of understanding signed with ECO and SAARC, and provide guidance and support to the implementation of the Beijing plan of action by its six signatory States in south-east Asia. Planned activities will cover demand and supply reduction and drug law enforcement measures, targeting, in particular, cross-border cooperation, precursors, money-laundering and harmonization of drug-control legislation between neighbouring States.

### **C. Europe and the Middle East**

53. During 1995, the UNDCP coordination mechanism continued to serve as the axis for the provision of technical assistance in the field of drug control to central and eastern Europe, the Baltic States and CIS member States. UNDCP continued to act as the "honest broker" between donor and recipient countries, involving them at the project planning and formulation stage of new subregional programmes and initiatives.

54. In central Europe, the Governments of Czech Republic, Hungary, Poland, Slovakia and Slovenia signed a memorandum of understanding with UNDCP on subregional cooperation at a ministerial meeting held in October 1995. As a result, joint activities have been undertaken in the fields of demand reduction, law enforcement and policy formulation. During 1995, UNDCP laid the groundwork for a subregional cooperation programme for the five CIS member States in central Asia by organizing a preparatory meeting at Lake Issyk-kul, Kyrgyzstan, in April 1995 to identify the most pressing drug-control problems requiring coordinated subregional action.

55. UNDCP continued its cooperation with WCO in the implementation of the RILO project for 21 States of central and eastern Europe. At a project review meeting attended by all States concerned with the project, and by UNDCP, ICPO/Interpol and WCO, participants agreed on specific steps to further improve inter-agency cooperation at the national, regional and international levels.

56. Cooperation was continued with the Pompidou Group of the Council of Europe, ILO and WHO in the formulation and implementation of regional demand-reduction projects in central and eastern Europe. UNDCP cooperated with the European Centre for Social Welfare Policy and Research, based at Vienna, in implementing a regional demand-reduction project in central Europe, and with non-governmental organizations of the Nordic countries in developing and implementing two projects in the Baltic States. UNDCP increased its cooperation with the European Commission in the programme against drugs being carried out in 11 States of central and eastern Europe under the project known as Poland/Hungary Aid for the Reconstruction of the Economy (PHARE). Joint project planning improved as a result of regular contacts at headquarters and of activities undertaken in the field in cooperation with the newly established regional PHARE coordination unit for drugs at Riga. During 1995, UNDCP initiated consultations with the Baltic States Council, established in September 1994, with a view to identifying areas

in which cooperation might be developed. Meetings were held with the CIS Inter-Parliamentary Assembly (IPA) on the continuation and improvement of the ongoing legal assistance programme in CIS member States.

57. During 1995, UNDCP had extensive consultations with the Organization for Security and Cooperation in Europe on the joint organization of a subregional workshop on organized crime and drug trafficking, to be held in central Asia in 1996, with the involvement of the Division.

58. The CIS member States in central Asia have been emerging as centres for production, processing, trafficking, redistribution and domestic abuse of illicit drugs. UNDCP has focused on the implementation of national projects designed to develop and strengthen institutions and required structures, and on the development and implementation of a subregional cooperation programme. The latter objective would eventually involve elements of comprehensive joint action by the five States in supply reduction, crop eradication, the suppression of illicit trafficking and demand reduction.

59. Illicit trafficking in, and abuse of, narcotic drugs and psychotropic substances have continued to spread throughout central and eastern Europe, and trafficking routes have encompassed the whole region. The focus of UNDCP activities in central and eastern Europe has shifted from national capacity-building to well-balanced subregional initiatives. The UNDCP coordination mechanism for Europe, CIS and the Baltic States, which has laid the basis for increased cooperation, will be adjusted accordingly, through the joint efforts of UNDCP and the donor States.

60. The region of the Black Sea has emerged as a new drug-trafficking route affecting several States of southern Europe and CIS. UNDCP, in consultation with donors, initiated preparations for a more comprehensive action plan involving Albania, Bulgaria, the former Yugoslav Republic of Macedonia and Turkey in its first phase, its extension to CIS countries bordering on the Black Sea being envisaged for a latter stage. The commitment and participation of donor States in any new subregional action involving CIS member States would be required to support UNDCP action in the current context of financial constraints.

61. A landmark development in cooperation in drug-related matters between States in the Middle East was the convening of a technical meeting at Cairo, in July 1995, between Egypt, Israel, Jordan and the Palestinian Authority, to identify joint drug-control problems, particularly patterns in the trafficking in, and abuse of, drugs, and to consult on eventual subregional countermeasures. The meeting explored avenues of subregional cooperation, particularly the exchange of drug law enforcement information.

62. In July 1995, UNDCP participated in a meeting held at Vienna with the aim of improving cooperation between the United Nations Secretariat and the League of Arab States. The meeting resulted, *inter alia*, in recommendations to strengthen cooperation between the League of Arab States and UNDCP in fund-raising, training and information exchange. During a follow-up meeting between UNDCP and the secretariat of the League, held at Cairo in July 1995, specific measures for future cooperation were reviewed, in particular the possible provision of support by the League to UNDCP programmes in Lebanon.

63. UNDCP activities in the drug-control field in the Middle East need to be sustained and further strengthened. UNDCP will organize a demand reduction forum for Arab countries, to be held in the United Arab Emirates in 1996. Parallel activities designed to develop appropriate capacities in the Gaza Strip will be intensified, in the context of implementing the subregional action plan initiated in 1995.

#### **D. Latin America and the Caribbean**

64. In the Caribbean region, UNDCP initiated preparatory work to develop a subregional coordination mechanism, including the setting-up of a computerized system which would facilitate the provision and coordination of assistance.

65. As a follow-up to the memorandum of understanding adopted in 1994 under the aegis of UNDCP between Argentina, Bolivia, Chile and Peru, UNDCP approved a subregional training programme for drug law enforcement under which it would cover 50 per cent of the costs. The objective of the programme was to optimize existing resources in the four States concerned, as a first step towards the establishment of a long-term training programme for the subregion.

66. During the reporting period, UNDCP and the Inter-American Drug Abuse Control Commission (CICAD) of the Organization of American States reached agreement on the exchange of information, the conduct of joint programming where appropriate, the coordination of ongoing activities and periodic joint reviews of collaborative efforts. UNDCP and CICAD continued to collaborate in the implementation of the regional legal development programme for the Central American States.

67. UNDCP collaborated with WCO in convening a regional Symposium on Customs Drug Enforcement in the Caribbean, held in Martinique from 27 to 31 March 1995, and in the establishment of RILOs for the countries of South America. UNDCP collaborated with the University of the West Indies in conducting training programmes for prosecutors, magistrates, judges and police officials throughout the region. UNDCP was conducting training courses for law enforcement officials of the region in conjunction with French customs authorities at the CIFA D training centre in Martinique. It also cooperated closely in activities undertaken with ILO, CCLEC, ICPO/Interpol, the European Commission and the Addiction Research Foundation of Canada.

68. In Latin America and the Caribbean, through its technical assistance and other programmes undertaken in the region, UNDCP will strive to build up and strengthen the capacities of Governments and civil society, particularly in carrying out demand-reduction programmes. An important objective has been to strengthen international and regional cooperation in drug-control matters. UNDCP will continue to play an active role in the region, through inter-agency coordination, subregional cooperation, joint planning, consultation and the sharing of information with other relevant agencies. An important development will be the convening by UNDCP of a regional meeting on cooperation in drug-control matters in the Caribbean, to be held in Barbados in May 1996. The meeting will review the coordination mechanism for the delivery of technical assistance, cooperation in drug-control policy, harmonization of legislation, judicial cooperation, maritime cooperation, law enforcement and demand-reduction issues. Another important objective of UNDCP is to strengthen cooperation between recipient States, for example by increasing the number of subregional drug-control projects undertaken in vulnerable areas through cost-sharing or similar co-funding arrangements within the framework of memoranda of understanding. Programmes will accordingly be designed to focus on specific issues, such as cooperation in legal matters, money-laundering, drugs and youth in especially difficult circumstances, drugs and the human immunodeficiency virus (HIV) and acquired immunodeficiency syndrome (AIDS), and drugs and poverty alleviation.

### **III. GLOBAL AND MANDATED ACTIVITIES**

#### **A. Treaty adherence**

69. From 1 November 1994 to 31 December 1995, four States (Guinea-Bissau, Moldova, Swaziland and Uzbekistan) became parties to the Single Convention on Narcotic Drugs of 1961, as amended by the 1972 Protocol,<sup>2</sup> eight States (Belgium, Chad, Guinea-Bissau, Lebanon, Mali, Moldova, Swaziland and Uzbekistan) became parties to the Convention on Psychotropic Substances of 1971,<sup>3</sup> and 18 States (Algeria, Belgium, Cape Verde, Chad, Guinea-Bissau, Haiti, Jamaica, Lesotho, Mali, Moldova, Norway, Saint Kitts and Nevis, Saint Lucia, Swaziland,

Trinidad and Tobago, Turkey, Uruguay and Uzbekistan) became parties to the 1988 Convention. UNDCP published 55 national laws promulgated by 26 Governments to give effect to the international drug control treaties, covering, in particular, the new provisions of the 1988 Convention, such as precursor control, mutual legal assistance, money-laundering and confiscation of proceeds.

70. During the reporting period, UNDCP carried out a number of activities in the field of treaty implementation, including the communication of notifications under the provisions of the international drug control treaties. Two of those notifications were made pursuant to article 12 of the 1988 Convention concerning the request of a Government for prior notification of the export of substances listed in Table I (ephedrine and pseudoephedrine).

71. One hundred and two annual reports of Governments on the working of the international drug control treaties were analysed, and the information was used in preparing country profiles and in updating the following two annual publications: *Competent National Authorities under the International Drug Control Treaties* (ST/NAR.3/1995/1); and *Manufacture of Narcotic Drugs and Psychotropic Substances under International Control* (ST/NAR.4/1995/1), which, pursuant to Economic and Social Council resolution 1995/20 of 24 July 1995, now includes manufacturers of substances listed in Table I of the 1988 Convention.

72. As of 31 December 1995, comprehensive legal advisory assistance had been provided to the following 20 States: Brazil, Cambodia, Colombia, Croatia, Czech Republic, Equatorial Guinea, Estonia, Gabon, Lao People's Democratic Republic, Latvia, Myanmar, Nigeria, Pakistan, Romania, Russian Federation, Sao Tome and Principe, Slovakia, Slovenia, Tajikistan and Viet Nam. Such assistance usually takes the form of a legal review, an analysis and advisory reports concerning domestic drug-control laws, as well as advice on the amendment of national legislation to ensure compliance with the international drug control conventions.

73. The series of UNDCP legal workshops was continued with two subregional meetings held in Réunion and Fiji, one national workshop in Colombia, and three national training seminars in Cape Verde, Lebanon and Namibia. Such workshops are used as vehicles to assist legislative drafters, to train judges and prosecutors to ensure the effective implementation of national laws and regulations, and to strengthen cooperation between criminal justice administrations.

74. UNDCP model legislation against money-laundering was reviewed and finalized by an informal expert group in February 1995. The model law, which includes measures to prevent, detect and prosecute money-laundering offences, as well as provisions for the confiscation of assets derived from drug trafficking, will serve as a guide for Governments in the adoption of provisions to counter money-laundering operations.

75. As foreseen by the 1991 working arrangements between UNDCP and the International Narcotics Control Board, UNDCP acted as the substantive secretariat of the Board, assisting it in monitoring the functioning of the international drug-control system, in close cooperation with Governments. UNDCP provided information to the Board in the preparation of its *Report for 1995*,<sup>4</sup> and the UNDCP field offices assisted the Board in organizing press conferences and providing media coverage for the annual report of the Board. UNDCP supported the preparation of three annual technical publications by the Board, dealing, respectively, with narcotic drugs, with psychotropic substances, and with precursors and chemicals frequently used in their illicit manufacture.

76. UNDCP has continued its efforts to facilitate electronic exchange of treaty-mandated information between Governments and the Board. Such measures should contribute to a more efficient monitoring of the licit movement of narcotic drugs and psychotropic substances throughout the world. To facilitate their identification, UNDCP has worked closely with WCO to establish a unique harmonized system of codes for narcotic drugs and psychotropic substances frequently found in international trade.

77. An important event which marked the reporting period was the development of systems of electronic communication between the Board, international organizations and some Governments, systems which facilitated the detection of suspicious movements of precursors.

78. In 1995, UNDCP organized and funded regional training seminars for national drug-control administrators on the requirements of the international drug control treaties and compliance with their provisions at the national level. A seminar, held in Tunisia in March 1995, provided training for 28 national drug-control administrators from 22 African States (Algeria, Benin, Burkina Faso, Cape Verde, Central African Republic, Chad, Côte d'Ivoire, Egypt, Equatorial Guinea, Ghana, Gambia, Guinea, Guinea-Bissau, Mauritania, Morocco, Namibia, Niger, Nigeria, Senegal, Sierra Leone, Togo and Tunisia). The seminar adopted a report identifying the major obstacles to the functioning of the drug-control systems and recommendations for the improvement of controls. Another seminar, organized jointly with CICAD, was convened at Santiago, in December 1995, for Spanish-speaking countries of America. UNDCP will continue to assist the Board in supporting that activity in 1996. In addition to training, each seminar provides an opportunity for drug-control administrators of the respective regions to exchange experience, enhance cooperation and harmonize approaches.

79. In October 1995, UNDCP provided substantive support to a conference convened by the Board and the Pompidou Group of the Council of Europe to discuss measures to be taken by European countries to avoid the diversion of psychotropic substances into illicit markets by tightening controls on the export of such substances. UNDCP continued to contribute to measures designed to strengthen the control of psychotropic substances, taking a number of practical and technical initiatives to that end.

80. During 1995, UNDCP continued to support initiatives and programmes to implement article 12 of the 1988 Convention and other provisions concerning the monitoring of precursors. In that regard, it continued to support the implementation of a project, initiated in 1994, on precursor control in south-east Asia. Two workshops were held in 1995, and participating States have started to build working mechanisms and procedures between themselves, and particularly with chemical-exporting countries outside the region, to identify suspicious transactions and prevent the diversion of precursors. Avenues to be pursued during the next stage of the project include: streamlining cooperation between regulatory, law enforcement and other agencies concerned with precursor control at the national and regional levels; establishing effective systems for monitoring the manufacture of, and the distribution and trade in, precursors; and enhancement of law enforcement capabilities.

81. During the reporting period, UNDCP completed preparation of a project for the development and strengthening of precursor control in south-west Asia, focusing on India and Pakistan. That initiative was in response to the diversion of precursors in the region and the resultant increased manufacture of illicit drugs, particularly heroin, methamphetamine and methaqualone. In that connection, in December 1995, the Government of India convened, jointly with UNDCP, a national workshop on precursor control, in order to increase awareness of the problem, to identify specific national problems, and to examine action to be taken to improve controls. Representatives of the chemical and pharmaceutical industries participated, given their key role in monitoring the movement of precursors.

82. UNDCP has supported the establishment of mechanisms for precursor control in a number of other countries, such as Bolivia, Colombia and Peru. It continued to support the implementation of projects in those countries, particularly those involving the study of licit requirements for precursor chemicals, the strengthening of national programmes for precursor control and the provision of training.

83. In the European region, UNDCP has continued to work closely with the Pompidou Group in connection with future activities related to precursor control in central and eastern Europe. The Permanent Correspondents of the Pompidou Group have agreed to hold an annual meeting on precursors, as a follow-up to an earlier initiative to strengthen precursor controls in the region.

84. Pursuant to a request of the Council in its resolution 1995/20, UNDCP undertook, in consultation with the Board, a thorough study on stimulants and the use of their precursors in the illicit manufacture of, and trafficking in, drugs. The study prepared by UNDCP addresses the manufacture, diversion, trafficking and abuse of stimulants, particularly amphetamine, methamphetamine, methcathinone, fenetylline and pemoline, and the use, trafficking and diversion of their precursors and related chemicals. UNDCP convened an expert group meeting in December 1995 to discuss the issues raised in the UNDCP study. A second meeting was convened in February 1996. The report

prepared by UNDCP provides a basis for the Commission and the Board to review the functioning of present approaches to control.

### **B. Inter-agency cooperation**

85. UNDCP action to fulfil its mandate related to inter-agency coordination and cooperation on drug-control matters within the United Nations system was given a new impetus by decisions taken by the Administrative Committee on Coordination (ACC) at its first session in 1995. Those measures were in essence designed to ensure that drug control was integrated, whenever possible, into the work programmes of specialized agencies and programmes, and to develop an improved United Nations System-Wide Action Plan on Drug Abuse Control.<sup>5</sup>

86. As a follow-up to the ACC meeting, Resident Coordinators were encouraged to develop mechanisms, such as country-level multi-agency thematic groups, to identify areas in which agencies could collaborate at the field level. The overall objective was to promote and facilitate the identification of cases where the drugs issue would be effectively interwoven into the social and economic activities of the respective agencies. The Administrator of UNDP has instructed Resident Coordinators to follow up the ACC initiative, and, in that regard, UNDCP has provided background material to Resident Coordinators. By late 1995, United Nations agencies in four countries had established thematic groups, while others had judged it more appropriate to pursue the matter on an agency-by-agency basis.

87. Priority has been given to the improvement of coordination in countries where UNDCP maintains a field presence. In most field situations, UNDCP participates in thematic groups on issues that offer opportunities to identify occasions on which the drug-control issue could be inserted into the work programme of other agencies.

88. In line with its mandate to ensure coordination in the field of drug control throughout the United Nations system, UNDCP has developed close working relations with several agencies and programmes of the system. For example, UNDCP and the Economic and Social Commission for Asia and the Pacific have collaborated closely in the field of demand reduction, focusing on community-based treatment and rehabilitation in the border areas of China and Myanmar, through the establishment of local project implementation teams and the provision of training. A similar joint project was initiated in 1995 for the border areas of Myanmar and Thailand.

89. Small-scale demand-reduction projects have been undertaken in Africa to encourage inter-agency collaboration by developing demand-reduction activities as part of programmes of the United Nations Population Fund and UNICEF. Moreover, by participating in an inter-agency gender task force, UNDCP has the opportunity to consult with UNDP, WHO and the World Bank, and to provide information on the prevention of drug abuse for inclusion in the "Healthy women's counselling guide" and the "Health worker's guide". In September 1995, UNDCP participated in the Fourth World Conference on Women, held at Beijing. On that occasion, UNDCP, in collaboration with the United Nations Interregional Crime and Justice Research Institute (UNICRI), the Vienna NGO Committee on Narcotic Drugs, and the Vienna NGO Committee on the Status of Women, organized a special event on the theme "Women, drug abuse and addiction".

90. Successful initiatives with partner agencies have been strengthened by following up measures decided by ACC, particularly the redesign and improvement of the System-Wide Action Plan. ACC gave that responsibility to its Subcommittee on Drug Control, which is composed of representatives of agencies. At its meeting held from 31 July to 2 August 1995, the Subcommittee decided on a new approach to designing an improved System-Wide Action Plan, on the basis of a series of open-ended sectoral or subsectoral plans of action devised by multi-agency task forces. Task forces comprising participants from relevant agencies have been established for the elaboration of plans of action to guide inter-agency cooperation. As the plans of action are completed and approved by the Subcommittee, they become part of the System-Wide Action Plan. An initial list of 12 themes was drawn up. Information on the new approach to the System-Wide Action Plan is before the Commission in document E/CN.7/1996/14.



91. Entrusting the preparation of the System-Wide Action Plan to the Subcommittee has provided UNDCP with a further means of strengthening its collaboration with other agencies and ensuring their greater involvement in drug-control matters. Agencies other than UNDCP have served as managers of the task forces that are drawing up the individual plans of action. As a result of the positive responses, it is anticipated that the incremental approach being followed will lead, over time, to a System-Wide Action Plan that is a forward-looking document which can be used as a planning instrument.

92. UNDCP has continued its active participation in the coordinating machinery of the United Nations system. ACC, at its meeting held in October 1995, paid particular attention to the ways in which the system could more effectively follow up the results of major conferences. UNDCP also participated in other United Nations coordination machinery, notably the UNDP Joint Consultative Group on Policy, which brings together the main voluntary funds of the United Nations to promote coordination and standardization of approaches and procedures.

93. UNDCP continued its initiative aimed at establishing, where necessary, frameworks for mutual cooperation through memoranda of understanding with other organizations in the United Nations system. The most recent of these was signed in October 1995 with the Universal Postal Union.

94. In February 1995, as part of the effort to mobilize civil society in combating drug abuse and promoting healthy lifestyles among young people, UNDCP and the International Olympic Committee (IOC) entered into a cooperation agreement for the implementation of joint activities. UNDCP and IOC convened the International Conference "Sport against Drugs", held at Rome on 20 and 21 February 1995, to review the state of knowledge and existing experience with regard to sport as a means of reducing the illicit demand for drugs. The Conference called upon Governments, intergovernmental and non-governmental organizations, international sports federations, national olympic committees, athletes and citizens throughout the world to recognize that the global drug-abuse situation was alarming, and that the involvement in sport, by strengthening the personality and self-esteem of young people, can greatly contribute to preventing drug abuse.

95. Increased efforts were made to strengthen collaboration with the international financial institutions. The World Bank has prepared an internal study on drug-control issues, intended to guide its policy on the matter. Its main area of interest will be supply reduction, in connection with development-oriented measures aimed at reducing illicit cultivation. Subject to the agreement of the country concerned, UNDCP will participate in consultative group meetings organized by the World Bank for particular countries.

96. A series of official contacts has contributed to negotiations between UNDCP, the Inter-American Development Bank (IDB) and the Government of Colombia regarding a loan of 94 million United States dollars (US\$) to be used for alternative development activities in that country. Discussions for the funding of additional projects are continuing between IDB and the Governments of Bolivia and Peru. UNDCP has established formal contacts with the Asian Development Bank as part of a longer-term strategy to mobilize additional partners in Asia.

### **C. Demand reduction**

97. The design and implementation of demand-reduction activities to respond to the needs and requests of Governments for technical assistance requires an understanding of the drug-abuse situation. Too often, such information is not available or of poor quality. To remedy the situation, UNDCP has enhanced its capacity to collect and analyse data, particularly through rapid assessments, in which qualitative and quantitative information on drug abuse are collected by using sociological and anthropological methodologies. UNDCP organized an expert group meeting on rapid assessment procedures at Vienna in September 1995. The UNDCP methodology guide on rapid assessment procedures was reviewed and a draft training manual was approved. After field testing, the guide and the manual will be finalized to support the greater use of rapid assessment procedures worldwide. Studies using those procedures were being carried out in Bangladesh, Chile, Czech Republic, Ecuador, Ethiopia and Turkey.

98. With a view to exchanging reliable information on drug abuse globally, UNDCP convened a workshop of the International Drug Abuse Epidemiology Network at Vienna in May 1995, which brought together epidemiologists engaged in national and regional projects for the surveillance of drug abuse epidemiology. After a review of methodological issues, UNDCP agreed to establish a pilot project using the Internet to facilitate data collection at the city level.

99. UNDCP continued its analysis of global trends in demand reduction using information based on the International Drug Abuse Assessment System (IDAAS) and on government replies to the Annual Reports Questionnaire (E/CN.7/1991/CRP.10). During 1995, country drug profiles for 32 priority countries were prepared. In an evaluation of IDAAS, measures to further improve data collection and analysis were recommended.

100. Expert forums on demand reduction were held at Yaoundé in February 1995, at New Delhi in March 1995, and at Hanoi in December 1995. The expert forums enabled government officials concerned with demand reduction to exchange information and experiences, and thereby ensure better planning, coordination and implementation of programmes for the prevention, treatment and rehabilitation of drug abuse. A progress report on the demand-reduction expert forums is presented in document E/CN.7/1996/5.

101. UNDCP continued to cooperate closely with ILO and the private sector in the prevention of drug abuse in the workplace. UNDCP, ILO and the Social Service for Industry (SESI) of Rio Grande do Sul convened the Second International Private Sector Conference on Drugs in the Workplace and the Community, held at Porto Alegre, Brazil, in April 1995. The objective of the Conference was to promote close interaction with civil society in the efforts to prevent drug abuse, in which the business sector, trade unions, non-governmental organizations, health professionals and the specialized agencies and programmes within the United Nations system all had a role to play. On the occasion of the Conference, the Government of Brazil, SESI and UNDCP signed an agreement on a project that would cost \$1.6 million, 80 per cent of which would be covered by the Brazilian private sector. The project would adapt to the Brazilian environment the methodology developed for the UNDCP/ILO/WHO project entitled "Model programmes for the prevention of drug and alcohol abuse among workers and their families".

102. During the reporting period, UNDCP continued its Goodwill Ambassadors Programme, whereby leading personalities use their influence and appeal as role models in society to promote drug abuse prevention and enhance the image and funding perspectives of UNDCP. Among the personalities or groups involved were the Chung Trio of the Republic of Korea, who gave concert performances, and the *Academia de Fútbol* "Tahuichi Aguilera" of Bolivia, which participated in youth football tournaments, both thereby spreading anti-drug messages. In September 1995, UNDCP also appointed Japanese sumo champion Takanohana to lend his support, as Goodwill Ambassador against drugs, to the activities of the Drug Abuse Prevention Centre in Tokyo.

## **D. Supply reduction**

### ***1. Suppression of illicit drug trafficking***

103. The suppression of illicit drug trafficking remained a vital component in the overall strategy of UNDCP. UNDCP provided support and assistance to Governments through national and subregional drug law enforcement projects, and guidance to legislative and policy-making bodies by preparing technical reports. Three outposted UNDCP technical advisors in drug law enforcement have provided technical assistance and advisory services to Governments in regions particularly vulnerable to drug trafficking. Assistance in the suppression of illicit drug trafficking has been focused on the implementation of the provisions of the 1988 Convention, and to that end the advisors have planned and implemented technical cooperation programmes in drug law enforcement. In that connection, the drug law enforcement advisors based in Pakistan and Thailand have been instrumental in promoting joint law enforcement operations between law enforcement agencies in their respective subregions, as well as between subregions covering south-west Asia and CIS member States in central Asia. In south-east Asia, UNDCP drug law enforcement activities designed to foster operational cooperation have covered the whole region.

104. Under a technical assistance project for the suppression of illicit trafficking, UNDCP monitored, administered, and provided expertise for the execution and implementation of 39 technical assistance projects in drug law enforcement, particularly in Africa, Asia, central and eastern Europe and the Baltic States. The project included the provision of advisory services designed to improve drug law enforcement and enhance cross-border cooperation, the application of inspection measures, inter-agency coordination at the national level, exchange of communication, joint operations and assistance in drug law enforcement training.

105. During 1995, UNDCP continued an ongoing data-matching project involving seizure reports provided to it by Governments and data received by ICPO/Interpol and WCO. The scope and substantive content of the project might need to be reviewed in the light of technical and resource issues which have emerged. UNDCP will continue its close cooperation with ICPO/Interpol, WCO and other international organizations and reliable sources providing high-quality data on drug trafficking, with a view to sharing information and analytical reports on recent trends in, and specific cases of, drug trafficking.

106. A UNDCP research project, developed in close consultation with UNICRI and the Division, on policies and priorities in drug control in the context of the criminal justice system has been successfully initiated, and is contributing to the further development and practical value of such policies. UNDCP, in consultation with UNICRI and the Division, is exploring the feasibility of a second phase of the project which would focus on obtaining and providing specific information for countries in vulnerable situations in Africa and in central and eastern Europe.

107. UNDCP will continue to build its inventory of specific measures that have proven effective in countering illicit drug trafficking. It will also continue to use the regional meetings of heads of national drug law enforcement agencies (HONLEAs) and similar meetings on drug law enforcement as a vehicle for the dissemination and exchange of information on drug law enforcement techniques.

108. In February 1995, UNDCP convened the second meeting of a working group on maritime cooperation to further international cooperation in combating illicit drug trafficking by sea. A major development was the endorsement by the Commission of the recommendations and principles adopted by the working group. The Commission has before it a status report on action taken by UNDCP to begin implementation of the recommendations and promote adoption of the principles.

109. Three meetings of the subsidiary bodies of the Commission were held in 1995. The Twentieth Meeting of HONLEA, Asia and the Pacific, held at Jakarta from 18 to 22 September 1995, recommended the establishment of national intelligence-gathering and dissemination systems; the adoption of measures to prohibit illicit poppy and cannabis cultivation and the production of opium in the region; and strengthening the role of drug law enforcement agencies in demand reduction, particularly in prevention strategies. The Seventh Meeting of HONLEA, Latin America and the Caribbean, held at Havana from 9 to 13 October 1995, adopted recommendations related to training procedures for the exchange of operational information; the suppression of illicit traffic by sea, with special emphasis on coastal traffic; and countering regional heroin traffic. The Eighth Meeting of HONLEA, Africa, held at Kampala from 23 to 27 October 1995, recommended the establishment of coordination mechanisms; the formulation of subregional control measures to address the problem of khat; and the development, funding, use and dissemination of drug intelligence systems. The HONLEA meetings reviewed the implementation of recommendations adopted in their previous meetings.

## *2. Alternative development*

110. Alternative development plays an important role in strategies for the elimination of illicit crops. The role of UNDCP in alternative development has gradually shifted from involvement in fully funded projects towards the provision of support to strengthen the technical capacity of the institutions responsible for implementing national alternative development plans. In the future, alternative development projects will involve more active partnership between UNDCP and concerned Governments, and alternative development will be an integral part of national rural development. UNDCP will place increased emphasis on the achievement of drug-control objectives.

111. UNDCP will seek to be more closely engaged in securing the involvement and active commitment of potential bilateral donors, international financial institutions, agencies and programmes within the United Nations system and regional organizations involved in development work. Emphasis will be placed on the role of UNDCP as advocate, technical partner, coordinator and partial source of funding. The new approach will be supported by outposted alternative development advisers based in Asia and Latin America.

### **3. Money-laundering**

112. UNDCP has continued to provide assistance to Governments in the implementation of the provisions of the 1988 Convention related to money-laundering and the confiscation of assets. UNDCP, in close cooperation with the Division, will seek to improve the coordination of its activities with those of the Financial Action Task Force established by the major industrialized countries (Group of Seven) and the President of the Commission of the European Communities, as well as with other organizations, such as ICPO/Interpol and WCO, in its efforts to enhance the capability of Governments to counter money-laundering.

113. UNDCP continued to play its unique role, through its legal advisory programme, of assisting Governments in the adoption of laws and regulations covering drug-related financial investigations, money-laundering and confiscation of assets. UNDCP supported Governments through an anti-money-laundering project, initiated in 1993, designed to alert member States to the need for action against money-laundering.

114. Specific activities undertaken during the reporting period included the drafting of laws against money-laundering in Mauritius, Nigeria and Thailand; the provision of training at the CIFAD Institute in Martinique; delivery of training in law enforcement, financial systems and judicial administration in Chile and Panama; assistance in planning a financial regulatory system and law enforcement in Colombia; and the drafting and updating of a manual for anti-money-laundering investigators. UNDCP has finalized model legislation which will be used by countries with civil law systems.

### **E. Research and science**

115. During the reporting period, UNDCP initiated preparation of a world report on drugs, expected to be published for the first time towards the end of 1996. The world report will serve to ensure that drug-control issues are recognized and understood by society at large, as well as to reinforce a broad-based understanding of UNDCP and its activities.

116. UNDCP prepared a contribution on the vulnerability of countries in transition to drug trafficking, drug abuse and organized crime for *World Development Report 1996*<sup>6</sup> of the World Bank. Collaboration between the World Bank and UNDCP was thus strengthened, and UNDCP was given a further opportunity to disseminate information on drug matters.

117. The UNDCP laboratory, through its technical assistance programme, was implementing a project in Colombia as well as participating in multisectoral projects in other States such as Belarus, Ukraine, Uzbekistan and Kyrgyzstan.

118. UNDCP convened two consultative meetings of heads of laboratories, one for the three Baltic States, at Tallinn, and the other for the five CIS member States in central Asia, at Tashkent. Those meetings examined the development and performance of, and the problems encountered in, drug-testing laboratories in the regions concerned; remedial actions were suggested. They also reviewed mechanisms for the promotion of collaboration at the national and regional levels.

119. The UNDCP laboratory provided 21 analysts from 16 countries with training in the analytical methods for the identification and analysis of drugs in seized material and biological specimens, and assisted in the provision of training in China and Colombia. The technical assistance work of the laboratory also contributed to the development

and upgrading of scientific aids, and supported relevant scientific work. The following manuals have been published and made available to national laboratories worldwide: *Rapid Testing Methods of Drugs of Abuse* (ST/NAR/13); *Recommended Guidelines for Quality Assurance and Good Laboratory Practices* (ST/NAR/25); and *Glossary of Terms for Quality Assurance and Good Laboratory Practices* (ST/NAR/26).

120. During 1995, the UNDCP laboratory continued to implement the International Proficiency Testing (IPT) Scheme as part of the International Quality Assurance Programme. The Scheme aimed at improving the performance of national drug-testing laboratories in developing countries, enabling them to apply internationally accepted standards and develop good laboratory practices, and promoting harmonization in the area of drug testing. Forty national drug-testing laboratories in 26 countries participating in the Scheme sent results of their analysis of IPT test samples to the UNDCP laboratory. A statistical report summarizing the evaluation of the results received from all the participants was distributed to them, together with an evaluation of their individual results.

#### IV. EVALUATION

##### A. Project evaluations

121. Project evaluations are carried out by the parties to technical cooperation projects. In 1995, 21 projects funded by UNDCP were evaluated, five concerned with control measures, four with demand reduction, 10 with supply reduction and two with multisectoral activities. In terms of geographical distribution, one project was evaluated in Africa, two in Europe, three in Asia and 15 in Latin America.

122. Projects concerned with control measures were in general found to be successful. One project had successfully strengthened laboratories in central and eastern Europe, and had promoted inter-State collaboration in matters relating to laboratories. Two projects in Bolivia had enhanced the capability of the Government to control trafficking of precursor chemicals, but had not led to a satisfactory increase in seizures, and might not be sustainable. A project to establish an information system for drug control in Colombia had led to improvements within the government agencies concerned. Another project in the same country, designed to introduce a computer system to improve administration and management, was less effective, as end-users found the system introduced too slow and complex.

123. In the field of demand reduction, three projects were evaluated in Bolivia. The first project, which aimed at promoting healthy and productive lifestyles to prevent drug abuse among youth at risk, was found effective in introducing alternatives to drug abuse. The second project, for the social reinsertion of street children, had been implemented effectively, but was found to lack a clear strategy, and might have overestimated the problem addressed by it. The family and the community should have played a more important role in the project design, and more attention should have been given to female street children. The evaluation of a third project, designed to offer integral education, primary care, training and employment opportunities to drug-using youth, discovered significant shortcomings in implementation, but also concluded that a certain, albeit limited, impact had been achieved. A project to promote awareness and disseminate information about drugs to the media, policy makers and non-governmental organizations in Central and South America was not found to be effective. A database on drug issues was established, but contained little information, and was difficult to use. Production of relevant press material was insufficient.

124. With regard to supply reduction, five alternative development projects in Bolivia and Colombia were found successful. Activities were, in general, implemented according to schedule, and cultivation of illicit crops was reduced. Two projects in Peru were found to provide a useful basis for designing other alternative development projects. The evaluation of three parallel alternative development projects in the Lao People's Democratic Republic, which were to complement a rural development programme financed by IFAD, found that most of the objectives had been only partially achieved, and that the impact on cultivation of illicit crops was limited. The design of the projects did not provide a systematic link to the IFAD programme, and overestimated the capability of the Government to

implement the activities foreseen. Some results, however, were achieved in the last year of implementation after a change of management.

125. Two multisectoral projects were evaluated. A project that was to coordinate bilateral and multilateral technical assistance for drug control in central and eastern Europe, the Baltic States and CIS was found successful. The project had established a mechanism to ensure consultation among donors and a computer-based monitoring system to provide information on technical assistance. The evaluation recommended that UNDCP should examine the possibility of replicating the coordination mechanism in other regions. The evaluation of a project to establish planning capacities at the national and subregional levels for the 11 member States of ECCAS recorded very limited achievements. The approach of setting up mechanisms for subregional cooperation before developing national strategies was found to be inappropriate, and the project did not sufficiently take into account the differences between the countries.

126. The majority of project evaluations took place either at the end or after the conclusion of the project concerned. UNDCP guidelines make an in-depth evaluation mandatory whenever a new phase of a project or a major extension is contemplated. That explains why about half of the evaluations concluded with a recommendation to continue activities in one form or another. A question arises, however, as to how realistic initial assumptions are about project duration and achievements. It is essential that sustainability aspects be considered fully at the design stage of a project.

127. Projects considered successful and sustainable after evaluation are those in which the following conditions have been met: there is a commitment by Governments to take over the project, to continue its activities and to provide the necessary funding; and the beneficiaries are involved in the definition of the project strategy and priorities, leading to a greater sense of ownership of the project. Sustainability issues are relevant for all drug-control subsectors, but especially important in institution-building. Assumptions about the capability and commitment of the Government, in particular, need to be confirmed before activities begin.

## **B. Thematic evaluations**

128. Thematic evaluations are carried out by UNDCP and focus on activities which have thematic or sector-specific characteristics. Three such evaluations were conducted in 1995.

129. An evaluation was made to determine the effectiveness of IDAAS, which is instrumental in the collection, analysis, evaluation and assessment of worldwide data on drug abuse. It was found that the information provided by Governments to IDAAS was generally not of a high quality. Possibilities for linkage to other databases were limited, as were the quantity and quality of the data analysed. The lack of the training and support that Governments would need in order to collect and process data, the absence of stable funding for certain activities, human resource constraints and managerial problems contributed to the limited achievements of IDAAS. The evaluation recommended changes in procedures for data collection and analysis, allocation of additional human and financial resources, managerial reform and enhanced collaboration with other United Nations agencies and national and regional networks.

130. UNDCP is providing legal advice and assistance to a substantial number of Governments to promote adherence to, and implementation of, the international drug control conventions. The evaluation assessed those activities in the light of the prescribed mandate. It found that the target countries had been well selected, and that, on average, each legal assistance activity had yielded the expected results within a reasonable time. If no impact was made, it was due to considerations beyond the control of UNDCP. Recipient countries reported a high degree of satisfaction with the legal assistance provided. The tangible results noted by the evaluation included adherence to the conventions, adoption of appropriate legislation, creation of institutional infrastructures, training and adoption of complementary measures. The evaluation observed the harmonious working relations between UNDCP staff and national counterparts, excellent in-house coordination and overall good management of the legal advisor programme.

131. A third evaluation concerned the technical assistance provided to control drugs used for licit purposes. The relevant mandates require UNDCP, in cooperation with WHO, to support Governments in establishing and reinforcing national controls over narcotic drugs and psychotropic substances. The evaluation found that some areas of activity, such as legal assistance and training, were well developed, whereas other areas, such as institution-building, had been given low priority. Although considerable cooperation existed between UNDCP, the Board and WHO, coordination needed to be strengthened to avoid duplication. The evaluation recommended the establishment of a focal point within UNDCP to coordinate technical assistance in the field of drug control. The evaluation also recommended that priority be given to supporting the exchange of information between Governments at the subregional level, reinforcing institution-building efforts and continuing legal assistance and training programmes.

## V. FINANCIAL AND ADMINISTRATIVE MATTERS

132. The approved revised budget of UNDCP for the biennium 1994-1995 amounted to \$205,335,500, comprising an amount from the regular budget of \$14,693,900 and extrabudgetary resources of \$190,641,600 from the Fund of UNDCP. The initial allocation for 1995 amounted to \$104,496,000, with a regular budget component of \$7,680,400 and an extrabudgetary amount of \$96,815,600. Expenditures for 1995 under the Fund of UNDCP are estimated to amount to \$75,600,200.

133. During the reporting period, UNDCP prepared the budget proposals for the biennium 1996-1997 for the Fund of UNDCP for submission to the Advisory Committee on Administrative and Budgetary Questions and to the Commission at its reconvened thirty-eighth session held in December 1995. The unaudited financial statements for 1994 for the Fund of UNDCP were also issued. The budget proposal for the biennium 1996-1997 for the Fund of UNDCP amounted to \$152,448,500, reflecting a reduction in the field office network and project activities in accordance with the outline for the biennium 1996-1997 which the Commission approved at its reconvened thirty-eighth session.

134. During 1995, UNDCP initiated the downsizing of project activities located at headquarters, leading to a reduction from 92 to 32 posts as of 31 December 1995.

135. A number of innovations have been introduced in the budget documentation, including the presentation of a programme support cost budget, utilization of costed work plans for budget preparation, a linkage between activities and mandates, as well as a comparison between the budget and the outline. In 1995, a number of significant administrative improvements were initiated, one of which concerned the development and implementation of a policy for the rotation of staff between headquarters and field offices.

136. During the reporting period, UNDCP maintained its efforts to rationalize the accounting and treasury arrangements, the previous system involving UNDCP and United Nations offices in New York and at Vienna being considered cumbersome and complex. Approval of the rationalization was given in February 1995 by the financial authorities in New York, and responsibilities were delegated from United Nations Headquarters in New York to UNDCP. Other improvements included the introduction of a new financial planning system for the Fund of UNDCP which provides greater management flexibility and forecasting capacity. The new system considerably improved the accuracy of financial projections, which, in turn, provide an important input to the planning of future activities. In order to provide up-to-date information on the implementation status of project activities, UNDCP introduced a new financial monitoring system for project execution based on quarterly expenditure reports and biannual project budget revisions.

137. In line with the changing role of UNDCP field offices, operational concerns and authority in programme design and management continued to be decentralized from headquarters to field offices. In particular, the Regional Centre in Thailand and the Regional Office for the Caribbean have been authorized to establish their individual project review committees, functioning along the lines of the committee established at headquarters.

## VI. FUND-RAISING ENVIRONMENT AND STATUS OF THE FUND OF THE UNITED NATIONS INTERNATIONAL DRUG CONTROL PROGRAMME

### A. Financial status

138. Collection of voluntary resources from donor countries to the Fund of UNDCP increased significantly in 1995, compared with 1993 and 1994, to reach \$64 million. Such a welcome improvement in contributions reflects the continued trust and confidence of donor Governments in the work of UNDCP. The long-term financial situation of UNDCP remains, however, a matter of concern.

139. Starting with 1992, as the year of transition when expenditures exceeded income for the first time, current estimates show that the existing fund balances will be significantly depleted during the biennium 1996-1997, because expenditures continued to exceed income during the biennium 1994-1995 and the biennium 1996-1997. For the biennium 1994-1995, total estimated expenditures of \$149 million were expected to exceed total estimated income of \$134 million by \$15 million, leading to a corresponding decline in the fund balance from \$69 million on 1 January 1994 to \$54 million by 31 December 1995. For the biennium 1996-1997, estimated expenditures of \$149 million for the Fund of UNDCP are expected to exceed estimated income of \$111 million by \$38 million, resulting in a further decline in the fund balance to \$16 million by 31 December 1997.

140. Thus, in accordance with the guidelines received from the Commission, the relatively high cash balance received from the past was reduced during the biennium 1994-1995 through accelerated programme implementation. In contrast to the budget for the biennium 1994-1995, which maintained expenditures in excess of annual income, the difference being funded from accumulated reserves, the programme budget for the biennium 1996-1997 was based on the projection of income. It is characterized by zero growth for headquarters and a limited reduction in expenditure for field operations and project activities. In view of the current income projection, it is anticipated that UNDCP will be able to implement activities of approximately \$150 million per biennium in the medium-term.

141. Three main trends with regard to the financial situation of UNDCP emerge. First, there is no expectation that additional regular budget resources will be made available to UNDCP. Secondly, the Fund balance that UNDCP inherited will soon be depleted, as requested by the Commission and the donor community. Thirdly, while voluntary contributions have increased in 1995, general-purpose funds, required to support the basic core functions of UNDCP both at headquarters and in the field, have substantially decreased during the past years. UNDCP is concerned that, if current trends continue, it will not have sufficient general-purpose resources to cover the basic needs of headquarters and the infrastructure costs for its field operations.

142. An overview of the mandate of UNDCP and of the strategic objectives that it is pursuing, in accordance with the international consensus on drug-control matters, shows an apparent imbalance between, on the one hand, the mandates which UNDCP inherited or which it has since received from its legislative bodies and, on the other hand, the resources available to implement them. An unhealthy imbalance is also reflected in the flow of contributions to the Fund of UNDCP. Whereas in 1995, a total of 55 States and the European Commission contributed, in varying degrees, voluntary resources to the Fund of UNDCP, only seven Governments and the European Commission provided 90 per cent of the total voluntary contributions for the biennium 1994-1995. In an epoch increasingly characterized by the collective assumption of responsibility for international drug control, it appears undesirable and contrary to the spirit of international cooperation for some Member States to become and remain, exclusively, the long-term recipients of UNDCP cooperation, while a handful of other States bear the brunt of the financial burden for international drug control. In order for the Commission to fulfil its mandate as governing body of UNDCP, entrusted to it by the General Assembly, the Member States should endeavour to become, collectively, its shareholders. In that regard, the Commission should explore ways and means of enhancing the participatory partnership between itself, the international community and UNDCP.

143. A critical mass of resources, marked by a degree of certainty and duration, is required by UNDCP, in order for it to undertake, in an effective and sustainable manner, the essential part of its mandate. The present financing



system, based mainly on a project-by-project approach, is not suited to providing that critical mass of resources which is needed to maintain its expert capacity and to ensure inter-agency cooperation, the gathering, processing and analysis of information, research and image-building, all the ingredients of a centre of excellence which UNDCP is mandated to become. Increased consideration should accordingly be given to the imperative need to establish an adequate financial foundation in the form of general funding of an assessed nature, even if based on the short-term commitment of as many countries as possible. One way in which that could be pursued and achieved would consist in an arrangement whereby UNDCP would receive, as a complement to current contributions, additional general funding from about 50 countries which would each be prepared to provide approximately \$300,000 for core activities. The additional \$15 million would serve to increase the current level of contributions, and provide the operational flexibility and a cushion of certainty to further strengthen the operational capability of UNDCP, in particular its expert capacity, its information base and inter-agency cooperation.

144. The performance of UNDCP during the past five years has revealed that there is no basic distinction between headquarters-based functions and posts and field-based functions and posts. While such a distinction may be applicable to most technical cooperation agencies, it is not applicable to UNDCP, as its mandate is international drug control in all its aspects, including technical cooperation. Such a mandate requires that a number of substantive functions must be based at headquarters. One conclusion is that the Fund, established to sustain the whole mandate of UNDCP, should support, as appropriate, the implementation of the substantive activities at headquarters. Failure to do so would affect the entire Programme, not least its technical cooperation efforts.

### **B. Resource mobilization priorities**

145. In its resolution 14 (XXXVIII) of 23 March 1995, the Commission requested the development of an innovative fund-raising mechanism, including the coordinated and joint fund-raising approach developed by ACC, designed to elicit support from all States and donors, as well as from recipients through counterpart contributions and cost-sharing. The Commission also requested the presentation of more detailed information regarding expected fund-raising results in the medium and long term at its thirty-ninth session or, if feasible, at its reconvened thirty-eighth session.

146. In the light of those requests, new approaches for broadening the resource base of UNDCP were initiated in 1995. UNDCP has striven to mobilize consortia to secure the longer-range commitment of current donor Governments to specific programmes or thematic areas. A briefing for interested donor Governments was organized in July to present the UNDCP programme in Viet Nam. In another initiative, UNDCP and UNDP jointly convened an International Donors Conference, hosted by the Government of France in Paris in June 1995 for the second phase of the integrated rural development programme of the Baalbek-Hermel area in Lebanon. UNDCP participated in an international conference, convened at Stockholm in June 1995, on the impact of drugs on the rehabilitation of Afghanistan.

147. To elicit the support of donor Governments, special fund-raising missions were undertaken to the European Commission, Canada, Italy, United Kingdom of Great Britain and Northern Ireland and United States of America. Meetings were also held with the Inter-Parliamentary Union and the Committee on Civil Liberties and Internal Affairs of the European Parliament to examine new avenues for increased cooperation in drug control.

148. On the basis of selected criteria, UNDCP has initiated contacts with several high- and middle-income countries such as Malaysia, Singapore and Thailand. Similar approaches were being pursued with Brunei Darussalam and the Republic of Korea, as well as with States members of the Gulf Cooperation Council.

149. During the reporting period, UNDCP continued to encourage countries receiving technical assistance to assume an increasing share of the financial burden in national drug control activities. In that connection, the Government of Brazil was increasingly using cost-sharing arrangements with UNDCP, whereby the Government financed 80 per cent of UNDCP-assisted drug-control projects or the whole project, while UNDCP provided technical expertise and oversight functions during the implementation phase. Another case in point was the UNDCP-initiated cross-border

law enforcement programme between the Islamic Republic of Iran and Pakistan, under which the two Governments bear a substantial share of the costs.

150. With a view to creating a broader spectrum of partnerships and promoting the involvement of society at large in addressing international drug-control issues, UNDCP is encouraging the private sector, particularly the corporate world, to contribute to its activities. One successful result of such efforts has been the support received from the Drug Abuse Prevention Centre in Japan, which has contributed a significant share of the proceeds of its annual awareness campaigns to UNDCP.

#### *Notes*

<sup>1</sup>*Official Records of the United Nations Conference for the Adoption of a Convention against Illicit Traffic in Narcotic Drugs and Psychotropic Substances, Vienna, 25 November-20 December 1988*, vol. I (United Nations publication, Sales No. E.94.XI.5).

<sup>2</sup>United Nations, *Treaty Series*, vol. 976, No. 14152.

<sup>3</sup>*Ibid.*, vol. 1019, No. 14956.

<sup>4</sup>*Report of the International Narcotics Control Board for 1995* (United Nations publication, Sales No. E.96.XI.1).

<sup>5</sup>E/1990/39 and Corr.1 and 2 and Add.1.

<sup>6</sup>World Bank, *World Development Report 1996* (New York, New York, Oxford University Press, 1996).