UNITED NATIONS RELIEF AND WORKS AGENCY FOR PALESTINE REFUGEES IN THE NEAR EAST

and AUDITED FINANCIAL STATEMENTS for the year ended 31 December 1989 and REPORT OF THE BOARD OF AUDITORS

GENERAL ASSEMBLY

OFFICIAL RECORDS: FORTY-FIFTH SESSION SUPPLEMENT No. 5C (A/45/5/Add.3)



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NOTE

Symbols of United Nations documents are composed of capital letters combined with figures. Mention of such a symbol indicates a reference to a United Nations document.

[21 August 1990]

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LETTERS OF TRANSMITTAL

25 June 1990

Sir,

I have the honour to transmit to you the financial statements of the United Nations Relief and Works Agency for Palestine Refugees in the Near East for the Financial period ended 31 December 1989, which were submitted by the Commissioner-General. These statements have been examined and include the audit opinion of the Board of Auditors.

In addition, I have the honour to present the report of the Board of Auditors with respect to the above accounts.

Accept, Sir, the assurances of my highest consideration.

(Signed) O. T. PREMPEH
Auditor-General of Ghana
and Chairman
United Nations Board of Auditors

The President of the General Assembly of the United Nations
New York, N.Y.

Sir,

Pursuant to financial regulation 12.1, I have the honour to submit the accounts of the United Nations Relief and Works Agency for Palestine Refugees in the Near East for the year ended 31 December 1989, which I hereby approve. The financial statements have been prepared and certified as correct by the Comptroller.

Accept, Sir, the assurances of my highest consideration.

(<u>Signed</u>) William EAGLETON
Deputy Commissioner-General

The Chairman of the Board of Auditors United Nations New York

I. FINANCIAL REPORT FOR THE YEAR ENDED 31 DECEMBER 1989

Operations

- 1. The United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA) provides education, health and relief services to over two million Palestine refugees in five areas in the Near East. These areas are Lebaron, the Syrian Arab Republic, Jordan, the West Bank and Gaza. Its headquarters is at Vienna. The part of headquarters that is located at Amman was in 1989 renamed the UNRWA Technical Support Office.
- 2. In 1989, a total of 351,136 Palestine refugee children were enrolled in the Agency's 628 elementary and preparatory schools served by a teaching force of 10,435 teachers. An additional 63,354 pupils attended government and private schools at these two levels. During the school year 1988/89, vocational, technical and pre-service teacher training was provided in five of the eight training centres, with a total enrolment of 4,192 trainees and 340 instructors. The other three centres, located in the West Bank, were closed under Israeli military orders. Those centres provided 1,500 training places with 96 instructors. In addition, the Institute of Education provided in-service training courses for 881 teachers through the Education Development Centres in each field. At the university level, 453 scholars benefited from the Agency's scholarship programme. Total expenditure in 1989 on the education programme amounted to \$112.3 million, against a budget of \$129.5 million, representing about 50 per cent of the Agency's total regular and capital and special projects budgets.
- 3. The health programme covers curative and preventive medical services, which are provided through 104 health clinics. In 1989, 3,812,399 visits were paid to these clinics by refugee patients for medical consultations. Hospitalization is provided at heavily subsidized rates in 37 hospitals with which the Agency has special agreements. In 1989, the number of bed days utilized by refugees in these hospitals amounted to 231,220. Sanitation services are also part of the health programme and so is the Supplementary Feeding Programme, through which pre-school and school children receive a full midday meal six days a week. In 1989, about 35,300 beneficiaries received such meals, which were served in 98 supplementary feeding centres. Efforts are now intensified in order to reach all those children which are in need of the service. Total expenditure in 1989 on the health programme amounted to \$46.4 million, against a budget of \$52.8 million, representing about 21 per cent of the Agency's total regular and capital and special projects budgets.
- 4. The Agency's relief and social services provide socio-economic support for the most disadvantaged of the Palestine refugees and facilitate their self-reliance. By the end of 1989, 34,344 families, representing some 7 per cent of the registered refugee population, were receiving special hardship cases assistance, consisting of food, clothing, blankets, repair of shelters, selective cash grants in extreme distress, preferential access to vocational and teacher training and small grants to establish self-support projects. The social services comprise casework, income-generating programmes and related skill-training, women's programmes, the community-based rehabilitation of the disabled and projects to develop community facilities. These services are open to all eligible refugees. Total expenditure in 1989 on the relief and social services programme amounted to \$28.3 million against a budget of \$31.8 million, representing about 12 per cent of the Agency's total regular and capital and special projects budgets.

- 5. In support of the three substantive programmes described above the Agency provides supply and transport, architectural and engineering and administrative services which altogether accounted for the remaining 17 per cent of the Agency's total regular and capital and special projects budgets.
- Reacting to the severely deteriorating conditions in Lebanon due to the camp wars and the general civil unrest throughout the whole country, the Commissioner-General launched an appeal in February 1987 for additional resources to alleviate the suffering among the Palestine refugees living in Lebanon. In response to that initiative, UNRWA received almost \$15 million in 1987, \$1.4 million in 1988 and \$3.9 million in 1989. Of those funds, \$8.3 million was spent in 1987 and \$5.9 million in 1988. In 1989, the Agency spent the remaining part of the funds received and, in addition thereto, \$3 million, which had to be reallocated from the General Fund, partly to cover the costs associated with the relocation of the Field Office from Beirut to Siblin. This move was necessitated by the deteriorating security situation in Beirut. About \$5 million was spent on providing food commodities and \$1.5 million on various types of construction work, including repairs of refugee shelters in the Beirut camps. The accounts for the Lebanon Emergency programme are shown separately in statements XI and XII.
- 7. The still ongoing urrising in the occupied territory (the intifadah) started in December 1987. Among the first measures taken by UNRWA in response to this new situation was the extension of some of its relief services and of its supplementary feeding programme to ensure that at least a minimum level of nutrition was sustained for all Palestine refugees and other people in special need. Subsequently, an extrabudgetary programme was developed in various stages, including several other measures that the Agency undertook without delay in order to alleviate social and economic difficulties faced by many refugees as a result of the intifadah. In 1988, the Agency received contributions to this programme to a value of about \$21 mil' ..., of which \$14 m'llion was spent in that same year. In 1989, contributions amounted to \$18.2 million, while expenditures were \$20.5 million, thus reducing the balance to about \$5 million by the end of 1989. This balance was increased, however, to about \$10 million, owing to a reallocation from the General Furd (see also paras. 17-18). The accounts for the programme are shown in statements ' and XVI, Extraordinary Measures in the Occupied Territory.
- 8. In addition to the immediate measures that the Agency could undertake in response to the new situation arising from the <u>intifadah</u>, the Agency requested and received special donations for improving the infrastructure in terms of better housing conditions, new or expanded sewage systems and for providing the Agency with better facilities to run its education, health and relief programmes in the occupied territory. As such investments need to be planned and prepared in a careful manner, the Agency was not able to spend in 1989 more than a small portion of the donations received. However, a steadily increasing number of projects are now being started, as shown by the accounts for this programme as presented in statements XVII and XVIII, Expanded Programme of Assistance.

1989 budget and expenditure

9. The Agency's budget for 1989, as detailed in statement I, is the final operating budget for the year covered by the present report.

10. The total budget for 1989 of \$330.9 million, as shown in statement I, consists of the following elements:

Millions of United States dollars

Regular budget	258.2
Emergency budgets of extraordinary character	
Lebanon Emergency (All Funds) Extraordinary Measures in the	22.0
Occupied Territory (All Funds)	29.9
Expanded Programme of Assistance	20.9
	<u>331.0</u>

- 11. The budget figure for the regular budget includes an amount of \$12.3 million budgeted for various capital and special projects on the basis of funds received before 1989 but not yet spent by the end of 1988. These budgetary provisions are included to enable meaningful comparisons between the budget and expenditure figures also under the heading of Capital and Special Projects.
- 12. The budget figure for Lebanon Emergency (All Funds) includes large unfunded provisions for repairs of refugee camps and for some other infrastructural works. It also includes the budget for the Lebanon Reconstruction Project, which was previously disclosed under the heading of Capital and Special Projects.
- 13. The budget figure for Extraordinary Measures in the Occupied Territory (All Funds) represents the latest revision of the Financial Plan which was prepared in several stages over the year to respond to the increasing needs of the refugee population due to the political situation.
- 14. The budget figure for the Expanded Programme of Assistance consists of allotments set up on the basis of the funds received in 1988 and 1989 in response to the Commissioner-General's presentation to the major donors at a meeting in February 1988, the aim of which was to solicit donations, totalling about \$65 million, to fund various projects with a view to improving the environmental conditions of the refugee population in the West Bank and Gaza.
- 15. As shown in statement I, expenditures were generally well within the respective budgets.

Financial results

16. Also in 1989 the Agency benefited from a decreasing external value of the Jordanian dinar which contributed to the achievement of a positive finan ial result for the Agency's General Fund. In view of the shortage of funds to cove. the expenditures required for the emergency programmes in 1990, it was decided not to keep within the General Fund any excess of income over expenditure, but to reallocate such funds to cover other, more urgent requirements. As a result, the Agency's working capital although still less than adequate, has not increased in 1989.

17. The working capital account of UNRWA is not a statutory operating reserve but is rather the balance remaining in the General Fund after liabilities are deducted from assets. The working capital account is used for three purposes: (a) to meet temporary, current year imbalances in cash flow; (b) to fund unforeseen emergency needs; and (c) in the event of a substantial reduction in the Agency's programme, to meet any extraordinary liquidating liabilities. The working capital now available represents less than two months' operating expenses of the General Fund.

18. The reallocations mentioned above were made as follows:

(a)	Lebanon Emergency Fund to cover an otherwise negative balance	2	969	995
(b)	Gaza Centre for the Blind to cover a shortfall due to decreasing donations		152	919
(c)	Project Funds to enable the urgent implementation of two school construction projects in Jordan, namely, Marka Elementary Boys School and Souf Preparatory Girls School			000 000
(d)	Fund for Extraordinary Measures in the Occupied Territory to be used for the financing of continuing emergency operations in 1990	4	735	860

United States dollars

- 19. During 1989, UNRWA had under implementation some 70 Capital and Special Projects funded by special contributions. Statement VII shows income and expenditure in 1989 for each project, while statement VIII contains the assets, receivables and liabilities of each project fund as at 31 December 1989.
- 20. Statement III shows the Agency's working capital, as well as all other fund balances. It should be noted, however, that these other balances are earmarked for special purposes. It would therefore not be possible to use them to cover part of the costs of the Agency's core programmes, if such a need were to occur.
- 21. The accounts of the Area Staff Provident Fund are shown in statements XIX to XXI. The total assets of the Fund rose from \$446.9 million to \$499.7 million. Net investment income for 1989 was \$39.2 million, as compared to \$38.1 million in 1988.
- 22. The loan scheme, which was established to assist participants by making funds available for housing and educational purposes, is running in its fifth year. At 31 December 1989, outstanding loans were \$3.4 million, as compared to \$3.8 million in 1988.

II. REPORT OF THE BOARD OF AUDITORS

Introduction

- 1. As requested by article XII of the Financial Regulations of the United Nations Relief and Works Agency for Falestine Refugees in the Near East (UNRWA), the Board of Auditors has audited the accounts of UNRWA for the year ended 31 December 1989.
- 2. The examination was carried out in accordance with article XII of the Financial Regulations of the United Nations and the annex thereto and with the common auditing standards adopted by the Panel of External Auditors of the United Nations, the specialized agencies and the International Atomic Energy Agency. The examination was conducted at UNRWA headquarters at Vienna and in the Agency's field office in Jordan.
- 3. During the year under review, the Board of Auditors continued its normal practice of reporting the results of the specific audits and issuing management letters containing detailed observations and recommendations to the Administration. This practice helped to maintain a continuous dialogue with the Administration.
- 4. The following are the most significant matters arising from our audit examination. We discussed these matters with the Administration, whose responses are referred to as appropriate. The present report is divided into two parts covering the audit of financial statements and management issues, respectively.

Swnmary of recommendations

- 5. We recommended that the following corrective actions, presented in order of priority, be taken:
- (a) Organizational structures of the Area Staff Provident Fund should be improved (see paras. 123-138):
 - (i) The responsibilities in the management of the Fund should be redistributed. Consideration should be given to the establishment of a supervising body responsible for long-term objectives, to the management of the medium-term investments by an expert or an external consultant committee, and to having the choice of investments made solely by the investment managers;
 - (ii) A specialized unit should be established in the Fund's administration to check on the activities of the investment managers and the custodian;
 - (iii) The decision taken by the Provident Fund Advisory Committee not to invest in equities should be reconsidered with respect to their better yield in the long term. A wider diversification would provide higher security as well as a desirable constant growth;
 - (iv) The managers of the Fund should try to obtain a professional fund management system in order to have the data needed for management available on screen at any time and at reasonable cost. The current performance measurement could be improved as well;

- (v) Investments should gradually be realigned within a transitional period;
- (vi) The guidelines for the investment managers should be further developed, taking into consideration our findings and recommendations;
- (b) The existing UNRWA instructions concerning cash management should be reconsidered with a view to improving flexibility in order to maximize interest earnings (see paras. 44-46);
- (c) The organizational position of the Field Engineering Officer in Jordan should be adjusted with a view to transferring supervisory responsibilities from the Field Relief and Social Services Officer to the officer that is actually in charge (see paras. 87-88);
- (d) The instructions for the approval of variation orders concerning minor changes in construction works should be modified with a view to establishing appropriate procedures for a wider delegation to the field level (see paras. 69-71).

Summary of findings

- 6. The Expanded Programme of Assistance fund was not listed in note 1 (a) to the unaudited financial statements (see para. 24).
- 7. The total amount of unliquidated obligations increased by about 60 per cent between 1988 and 1989 (see para. 32).
- 8. The consolidated cash position of the Agency has continued to increase (see para. 38).
- 9. The Agency's liquidity position was mainly affected by the requirements of the special funds for Extraordinary Measures in the Occupied Territory and the Expanded Programme of Assistance, and otherwise remained almost stable in relation to the previous year (see paras. 39-41).
- 10. A part of the General Fund total income was reduced by reallocations to the Extraordinary Measures in the Occupied Territory and the Lebanon Emergency Fund (see para. 42).
- 11. The existing UNRWA instructions do not allow sufficient flexibility in cash management, which leads to interest rates lower than the available rates (see paras. 44-46).
- 12. A few members of the internal audit staff had special assignments and held a line function (see paras. 47-50).
- 13. Although, according to the relevant organizational directive, one of the Programme Planning and Evaluation Office's responsibilities was to carry out cost-benefit studies, such studies have not been conducted (see paras. 51-53).
- 14. The validity of information conveyed to the Agency's top management by the performance evaluation reports at year-end, has not yet been ensured (see paras. 54-57).

- 15. The project office still needs to ensure that the current electronic project files recording the special funded projects are complete and updated (see paras. 58-61).
- 16. The examination of planning and implementation of the construction programme in the Jordan field office revealed the following shortcomings:
- (a) A specially funded construction project was progressing rather slowly, leading to a significant delay in completion (see paras. 62-64);
- (b) A newly constructed school building was not used after completion because the schoolyard's boundary walls had not yet been built (see paras. 65-67);
- (c) The lengthy approval procedure of variation orders hampered the progress of construction work (see paras. 69-71);
- (d) In some cases, contractors failed to procure adequate insurance for construction work (see paras. 72-73).
- 17. The examination of tendering and contracting procedures in the Jordan field office led the Board to conclude the following:
- (a) Contracting activities at year-end resulted in unliquidated obligations, totalling \$1 million (see paras. 74-75);
- (b) In several cases, all the contracting procedures from the opening of the tender to the signing of the contract had either taken place on one day (31 December 1989) or else the contracts had been backdated to have them obligated before year-end. Obligations were made on the basis of approved contract preposals (see paras. 76-78);
- (c) In some cases, the invitations to tender set an extraordinary short deadline, leaving one week only for the submission of tenders (see paras. 79-81);
- (d) The personnel capacity of the Field Engineering Office, Jordan, could not adequately utilize the funds available for the construction programme (see paras. 82-86);
- (e) The organizational position of the Field Engineering Officer, which is under the supervisory responsibility of the Field Relief and Social Services Officer, is not appropriate to his functions and does not correspond with actual, still unofficial, arrangements (see paras. 87-88).
- 18. Anticipated changes of price levels and exchange rates in Jordan can lead to an under-funding of the current programme (see paras. 89-92).
- 19. The examination of the Area Staff Provident Fund disclosed the following:
- (a) Management has taken steps to reduce total costs for administering the Fund consequent to previous comments of the Board. The custody fees, and the fees of the investment manager who had charged the highest fees and administered the smallest portfolio, have been reduced (see paras. 94-98);

- (b) The custodian did not fulfil his contractual task of checking on the investment managers' activities to the extent of the Fund's expectations. He put himself in a conflict of interest. His performance measurement system is not sufficient for effective fund management (see paras. 100-108);
- (c) The order of priority of the planned reorganization does not seem appropriate (see paras. 109-114);
- (d) The Advisory Committee of the Fund makes recommendations on highly specialized matters, such as whether or not investments in equities should be allowed, without being advised by experts (see para. 120);
- (e) Contrary to the current investment guidelines, one investment manager invested in futures, warrants and options (see paras. 121-122).

Part I: Financial issues

The Agency's funds

- 20. In addition to the General Fund and Project Funds, the Agency operated three separate funds, namely, the Lebanon Emergency Fund, Extraordinary Measures in the Occupied Territory and the Expanded Programme of Assistance. Extraordinary Measures in the Occupied Territory and the Expanded Programme of Assistance were established in 1987 and 1988 in order to alleviate the hardship of the Palestine refugees due to civil unrest in the occupied territory.
- 21. While income and expenditure of the General Fund slightly increased during the last years, the financial requirements for the three separate funds were unstable because of the special problems in Lebanon and the occupied territory.

	19	88	1989			
	Income	Expenditure	Income	Expenditure		
		(United States	dollars)			
Lebanon Emergency Fund	1 366 811	5 886 524	4 134 193	10 869 294		
Extraordinary Measures in the Occupied Territory	20 892 709	14 017 435	24 092 850	23 483 879		
Expanded Programme of Assistance	7 999 180	126 286	5 936 348	2 535 474		
Totals	30 258 700	20 030 245	34 163 391	36 888 647		

22. Funding and fu...! management had become very difficult, because expenditure for these funds were growing rapidly and unforeseeably. Extraordinary Measures in the Occupied Territory is partly funded from the General Fund, the Lebanon Emergency Fund's cash contributions were totally financed out of the General Fund.

- 23. The separate funds have an impact on the funding of the Agency's regular operations. The situation in Lebanon and the occupied territory causes concern for the Agency's financial situation. The civil unrest in those areas led to increasing financial requirements that had to be covered partly by the General Fund.
- 24. The Agency informed us that they would add a reference to the expanded programme of assistance in note 1 (a) to the audited financial statements, since it was not listed there.

Accounting policy

25. In 1987, the Agency amended its accounting policies in order to disclose only income actually received in each year as income for each financial year. In other words, pledged but unreceived income is not recognized as income in the financial statements, but is disclosed in schedules attached to the statments. Cash contributions pledged but unpaid at 31 December 1989 amounted to:

United States dollars

General Fund	1 160 939
Project Funds	7 672 123
Lebanon Emergency Fund	750 000
Extraordinary Measures in the Occupied Territory	3 528 363
Expanded Programme of Assistance	12 463 959
Total	25 575 384

- 26. The same applies to in-kind contributions, amounting to \$36,751,597 and not received at year-end, which are not reflected in the accounts of the Agency but only disclosed in schedules attached to the statements. Even if such outstanding contributions were included in the Agency's accounts, they would have no impact on the results/working capital, because the Agency's accounting policies necessitate that such income would be immediately charged to expenditure.
- 27. According to note 1 (b) to the financial statements, liabilities are recognized on an accrual basis of accounting. Extraordinarily high liabilities, which would arise from the cost of the separation of local staff members if UNRWA activities were terminated, are not recorded as liabilities. This is now disclosed in note 1 (g) to the audited financial statements.

Unliquidated obligations

28. By its resolution 44/183 of 19 December 1989, the General Assembly requested all administrations and governing bodies concerned, in co-operation with the Board of Auditors, to complete the review and classification of their accounting policies with respect to the recording of unliquidated obligations. With regard to that

request, we have audited the accounting treatment of obligations at year-end. This encompassed goods-in-transit, accounts payable, reserves for unliquidated obligations and carry-forwards. With regard to the Board's former remarks, the Agency introduced a new obligation system in 1989. The corresponding instruction dictates that, after the clearance of goods in transit at the year-end closure:

- (a) Liabilities have to be recorded in cases where goods or services have been received or completed but where payment has not been made;
- (b) Commitments have to be recorded in cases where contracts have been signed but related goods or services have not been delivered;
- (c) The remaining outstanding obligations have to be deleted so that the free budget balance for 1989 will be increased, and those obligations for so-called one-time (capital) projects have to be re-established against 1990 budget allotments;
- (d) The free balances of funds after clearing of obligations to liabilities or commitments or through deletion can be carried forward to 1990 under specific conditions. These carry-forwards have to be recorded on a special account and, as a result, are now disclosed in the financial statements.

- 29. The definition of unliquidated obligations, as outlined in notes 3, 4 and 5 to the financial statements, is not in compliance with generally accepted accounting principles. However, specific requirements arising from the Agency's operations might justify a modification of those principles, which were established for commercial enterprises. The Agency's operations, its funding and purpose differ from those of commercial enterprises and, thus, may call for a reserve of funds for future requirements, which can be expected within a reasonable time. This has been taken into account by allowing funds to be carried forward, as stated in the financial regulations.
- 30. Given the fact that the Agency's newly issued instructions provide for a clear distinction between all liabilities resulting from unliquidated obligations in the financial statements, we feel that the Board's demands for the establishment of transparency have been satisfied.
- 31. The audit of these liabilities, therefore, focused on the question whether the Agency complied with its own relevant regulations, rules and instructions.
- 32. Total liabilities in question developed in the past two years are as follows:

<u> 1987</u>	<u> 1988</u>	1989
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(United States dollars)

Accounts payable	11 914 025	15 327 445	10 808 711
Reserve for unliquidated obligations (commitments)	2 689 934	5 045 343	6 279 570
Reserve for goods-in-transit			12 766 042
Reserve for carry-forwards		• • • • • • • • • • • • • • • • • • • •	2 861 061
Total	14 603 959	20 372 788	32 715 384

- 33. The reserve for goods-in-transit was formerly included in accounts payable and the reserve for carry-forwards was part of the reserve for unliquidated obligations.
- 34. The table shows a strong increase by \$12.3 million in accounts payable and reserves to be carried forward to 1990. This applies to the total of liabilities in question.
- 35. This growth of obligations is made up of (a) \$1.9 million, resulting from an increase in project activities during the year; (b) \$5.7 million, resulting from difficulties encountered by the fields when attempting to clear the goods at the ports of unloading; and (c) \$4.7 million, due to the improvement of the Agency's obligation system, underlining the need for more accurate recording during the year.
- 36. Nevertheless, we refer to paragraphs 74 and 75 of the present report, which deal with raising obligations.
- 37. While, in 1988, only 46 per cent of the unliquidated obligations accrued at the end of the previous year had been liquidated, in 1989, this figure rose to nearly 72 per cent. Thus, the situation has essentially improved.

Consolidated cash position

38. The consolidated cash position of the Agency as disclosed in statement III amounts to \$88 million (\$78 million in 1988, \$58 million in 1987). The increase in liquid funds was mainly caused by the significant rise of obligations; they are prior year's expenditure, but the funds have not yet been disbursed.

Liquidity position

39. We reviewed the amounts of the General Fund working capital, Project Funds balances, Lebanon Emergency Fund, Extraordinary Measures in the Occupied Territory and Expanded Programme of Assistance fund balances, plus income received in advance. The amounts are summarized for the past three years in the table below:

<u>1987</u>	1988	1989
<u>1987</u>	<u> 1988</u>	198

(United States dollars)

General Fund balance	25 83	5 1^1	29	274	736	28	946	574
Project Funds balances	12 74	7 239	10	842	395	(1	159	043)
Lebanon Emergency Fund	6 68	7 064	2	167	351	1	911	599
Extraordinary Measures in the Occupied Territory	_		6	875	274	13	416	240
Expanded Programme of Assistance	_		7	872	894	11	756	139
Income received in advance	2 28	1 848	4	492	<u>534</u>	4	348	992
Total	47 55	1 272	61	525	185	<u>59</u>	220	501

- 40. Funded ongoing activities were overspent by \$7,348,682 because a major donor was late in making its contribution of approximately \$8.0 million. The overexpenditure was covered by the General Fund. As a result, about \$7.9 million are due to the General Fund.
- 41. The liquidity position also depends on expenditure for operations of the newly established funds (Extraordinary Measures in the Occupied Territory and the . Expanded Programme of Assistance). In 1988, their activities had just been started and contributions were not completely spent. In 1989, the financial requirements resulting from increased operations diminished the fund balances.

Income and expenditure

42. The Agency has contributed an amount of about \$7.6 million to the Lebanon Emergency Fund and to the Extraordinary Measures in the Occupied Territory. This figure is reflected as income in statement I and is part of the \$9.1 million reallocation of General Fund income to cover shortfalls and anticipated and continuous requirements under the Lebanon Emergency Fund and the Extraordinary Measures in the Occupied Territory. It is disclosed as income for these funds in statements IX and XIII. These funds are not reported as income and expenditure of the General Fund, but reallocated to income of the separate funds in Lebanon and in the occupied territory.

Classification of cost

43. Until 1988, cost for production and self-support units were posted to administration cost of common service. In 1989, these costs, amounting to \$418,378, were posted to operational services. The change of cost classification can only be identified by a comparison of cost over the years. In order to clarify the cost classification changes, the Agency agreed to mention it in the notes to the financial statements.

Part II: Management issues

Cash management

- 44. According to the existing UNRWA instructions, cash requirements are assessed on the basis of the cash book in order to prevent book overdraft. The forecast of liquidity requirements includes outstanding and unclaimed cheques.
- 45. In Jordan, where the field office keeps a United States dollar account and a Jordanian dinar account, the interest rates for the United States dollar balances are significantly higher and the Jordanian dinar is on a devaluating trend. We therefore recommended that the Jordanian dinar account should be kept to a minimum and be replenished by converting United States dollars to Jordanian dinar only when needed to cover actual cash requirements. Cheques should not be taken into account before they are presented for payment.
- 46. The Agency will study the practical implementation of the recommendation, changes in accounting procedures and the applicability in other fields before a decision is made.

Special assignment of internal audit staff members

- 47. In 1989, two members of the Audit Office were employed in a field line function on a short-term assignment coming up to a total of 50 working days. The year before, the special assignments of four auditors to operational management functions totalled about 100 working days.
- 48. In our view, such special assignments are not in compliance with the Audit Office's mandate. They lead to a reduction in necessary audit manpower and might affect the auditors' independence from operational management.
- 49. According to the Agency's response, the reduction did not seriously affect the audit work and internal auditors have only been used for relieving assignment as a very last resort, especially when new requirements arise unexpectedly.
- 50. Although we understand the difficult situation that the Agency sometimes faces, our reservations are not dispelled.

Cost-benefit studies

- 51. The Agency's organizational directive No. 3, as of August 1987, mentions conduct of cost-benefit studies in co-operation with the Audit Division as one of the responsibilities of the Programme Planning and Evaluation Office.
- 52. However, such studies have not yet been conducted. The Agency is working on the revision of the above-mentioned directive that is supposed to reflect the new orientation as regards cost-benefit studies being part of a broader set of evaluation techniques. Management pointed out that such studies are but one of several analytical methods and that they may be utilized within the overall context of its planning and evaluation process.
- 53. We feel that the prerequisites and the purpose of cost-benefit studies need to be put into more concrete terms in order to ensure that this evaluation method will be applied in the future, whenever necessary or appropriate.

Performance evaluation report 1989

- 54. Reacting to a report of the Joint Inspection Unit that was released in 1988, the Agency established the Programme Planning and Evaluation Office in that year. The purpose was to enhance management and control of programmes, the effectiveness of operations and the efficiency in the use of resources.
- 55. The medium-term plan process, introduced by the Agency in 1986, was reoriented in 1988 to place primary emphasis on its use for internal management purposes. Furthermore, processes for monitoring and evaluating programme performance were established in 1988. In the same year, performance reviews were pilot-tested and fully implemented on an Agency-wide basis in 1989. The performance evaluation reports at year-end were formalized by use of a reporting format which had been distributed to all headquarters and field staff who were substantially involved in the 1989 planning process.
- 56. In the course of the Jordan field audit, a spot sampling of the field's performance evaluation reports and the related interviews with staff members revealed that some staff members were not sufficiently familiar with the comprehensive guidelines concerning the medium-term plan and the performance evaluation report. Furthermore, some staff members' reservation was disclosed concerning the benefits of the newly established reporting procedure, which they considered to be rather time-consuming.
- 57. We are aware of the fact that it will take some time until newly established management tools are implemented in a large organization and accepted by staff. We agree with the response of headquarters that guidance material and training programmes on performance and evaluation requirements need to provide additional clarification. Moreover, we concur with headquarters in its intention to re-examine the overall medium-term requirements, including reporting in 1990 with a view to eliminating unnecessary and time-consuming requirements and making the reports a more useful management tool.

Electronic project file system

- 58. In the last quarter of 1989, the Agency set up a project management system, of which the electronic project file on each funded project is a part, recording essential information on donor-funded projects. According to the Agency's statement, the electronic project file is to be seen as a process and a means of providing and receiving information on specific projects and of identifying delays and problems. Its purpose is defined as an information, tracking and monitoring tool.
- 59. Updated electronic project files are sent to the field offices every six to eight weeks, incorporating the latest information both from headquarters and from the field.
- 60. Our review of a special funded project in Jordan, recorded in the first electronic project file on 6 October 1989, disclosed that the file did not contain the current problems that were causing a significant delay in the project implementation, nor had the completion date been updated according to the tate of progress. Although the completion date was updated in the next electronic project file, issued on 6 February 1990, it was still not realistic, considering the actual state of the project s progress. We have come to the conclusion that the flow and

especially the validity of information need to be improved in order to turn the electronic project file into a useful tool.

61. Management is aware of the shortcomings in the flow and validity of information, pointing out that, as with any new system, users and participants need time to familiarize themselves with it. The electronic project file edition issued in April 1990 has been updated appropriately and gives a realistic picture of the project's progress.

Jordan field construction programme

- 62. A specially funded construction project in Jordan was progressing rather slowly almost from the beginning. External factors, such as bad weather conditions, contributed to the delay, as well as the contractor's slow work performance, which was mainly caused by his poor financial position. By summer 1989, it was obvious that the contractor was not meeting his obligations and was jeopardizing the completion of the project. The reminders that the field office sent to the contractor in the summer and fall of 1989 did not have effect on the contractor's slow work performance. At the original contractual completion date (February 1990), less than 25 per cent of total work had been completed.
- 63. According to the Agency, the field office had continuously followed up the case and had even assisted the contractor financially to overcome his shortage of funds. Discussions with the contractor were started in February 1990 to decide on a new date of completion.
- 64. Given the considerable delays in work that had already occurred up to July 1989, the Agency should have reacted more promptly and vigorously as soon as it became apparent that the contractor's performance was deficient. Furthermore, the legal adviser should have been called in earlier than in February 1990 the time at which we audited the project.
- 65. By mid-November 1989, as projected, a newly constructed and fully equipped school in Jordan was handed over to the Agency. Since the boundary walls and the school yard pavement were not included in the donor's contribution, the Agency had to arrange for the additional construction work.
- 66. The field office decided not to use the school before the additional work had been completed "in order to preserve the condition of the school, which is located in a muddy area with no druinage".
- 67. About six weeks after the school had been handed over, the additional work was tendered and awarded with a completion period of 16 weeks. As a result, the fully equipped new school has been unoccupied for almost six months.
- 68. According to the Agency, steps are being taken to improve project planning and preparation by requiring, inter alia, that headquarters programme departments insist on better prior project planning by the field programme departments.

Change of construction contracts

69. For any variation of construction contracts, the Jordan field office has to seek headquarters approval, regardless of the technical and financial impact of the

variation. Our audit disclosed that, even for minor changes with a financial impact of less than \$120, a formal approval by headquarters was sought.

- 70. As the current approval procedures slow down the construction progress, we recommended that delegation of authority be considered for approval of variation orders for minor changes.
- 71. Although the Agency considers it complicated to define "minor changes" from a technical point of view, they will study the matter with a view to establishing appropriate procedures for wider delegation of authority to the field level without impacting negatively on the ability of headquarters to exercise adequate technical and financial control over all construction projects.

Lack of insurance coverage

- 72. Some construction projects were not covered by insurance, as laid down in article 15 of the standard contract, because the contractors had ignored their obligation to procure the insurance at their expense. The Agency had either not monitored the necessary extension of insurance contracts or had not succeeded in getting the contractors to fulfil their obligation. The lack of insurance coverage involves considerable financial risks for the Agency.
- 73. According to the Agency, in future cases where contractors fail to produce adequate insurance, the Agency itself will produce such insurance and charge the expenses to the contractor, either by using the security deposit, or by withholding interim payments to the contractor if necessary.

Implementation of new procedures for unliquidated obligations

- 74. As mentioned in paragraphs 29 and 30, we accept the new procedures for the treatment of unliquidated obligations established by a management instruction of December 1989. However, as a result of our audit in the Jordan field office, we wish to point out that the implementation is not satisfactory and needs to be corrected.
- 75. The bulk of contracting activities in Jordan was carried out in the last six weeks of 1989, increasing expenditure for construction from \$0.7 million on 10 November to \$1.7 million at year-end. In addition, unliquidated obligations, totalling \$1 million, were raised.

Agglomeration of contracting activities at year-end

- 76. Several contracts indicated 30 and 31 December 1989 as the date of signing; the corresponding contracting activities were carried out during the last days of December. In one case, all the contracting activities, from the opening of the tender to the signing of the contract, even took place on one day only (31 December 1989). In another case, the contract was signed in January 1990, but the corresponding obligation had already been recorded in 1989. Furthermore, we noted that the obligations were inadmissibly recorded on the basis or approved contract proposals.
- 77. We have to conclude that, either the contracting activities were carried out in an unreasonable rush, leaving hardly any chance for a sound check of the tenders, or the contracts were backdated.

78. In concurrence with our conclusions, the Agency stated that the agglomeration of contracting activities to be carried out under heavy time pressure solely in order to have them completed before the end of the financial year tended to result in unnecessary errors leading to an inefficient use of Agency resources. The Jordan field office had been requested to plan its future contracting activities throughout the year in such a way that a similar situation would not occur again and that deficiencies such as those pointed out would be avoided.

Tendering procedures

- 79. In some cases, invitations to tender allowed only one week for the tenderers to submit their bids. The short deadline can have a negative impact on the reliability and soundness of the tenders.
- 80. The Agency generally agreed that in the Agency's own interest, those tendering contracts should be allowed a reasonable time to prepare their bids. However, the field administration felt that in these specific cases exceptions could be made, because during the period of tendering, construction business had been very slow in the country, leaving sufficient engineering capacity for fast preparation of bids.
- 81. Although we found no evidence that problems that had arisen during project implementation could be directly related to the extremely short tender preparation, we think that unnecessary risks for the soundness of the bids should be avoided by allowing appropriate time for the tender submission.

Engineering capacities of the Jordan field office

- 82. The Working Group on the Financing of UNRWA stated in its 1989 report that the construction programme was underfunded and that much needed work would again have to be postponed. We pointed out that, in addition to necessary funding efforts, the field office's engineering capacity, as far as the Jordan field office is concerned, has to be adjusted in order to carry out all funded projects within a reasonable time scale.
- 83. In 1989, a total of \$8.4 million was budgeted for the Jordan field construction programme; \$4.1 million were not funded, so funds available for construction expenditure came up to \$4.3 million.
- 84. In 1989, the Jordan Field Engineering Officer, however, carried out construction work amounting to \$1.87 million only, including liabilities at the end of 1989, leaving about \$2.5 million unspent. Field Management informed us that the Field Engineering Office was working at the limits of its capacity.
- 85. The Agency is aware of the heavy construction work-load in Jordan and of the relatively limited capacity of the Field Engineering Office. If all projects were completely funded, the field office would be unable to carry out all the work with its current work-force.
- 86. We agree with the Agency's statement that the Field Engineering Office should not be provided with all the staff needed to complete all the planned work, since many projects are usually not funded. Construction staff capacity should, however, be sufficient to cope with the work-load arising from funded projects.

Organizational status of engineering offices

- 87. The Jordan Field Engineering Office is officially under the supervisory responsibility of the Field Relief and Social Services Officer. Actually, the Field Engineering Office's reports and requests only "go through" the Jordan Relief and Social Services Officer, while the Deputy Director is involved in all major Field Engineering Office matters and takes part in decision-making.
- 88. The Agency is aware of the need for an organizational adjustment. Steps have already been taken in order to review the organizational status of all engineering offices (field and headquarters). The studies will also cover work-load and capacity.

Financial situation of the Jordan field office

- 89. We agree with the Working Group on the Financing of UNRWA, that as stated in its 1989 report, there is a clause for serious concern as to whether the Agency could meet its expenses in 1990.
- 90. Having reviewed the budgetary situation of the Jordan field office, we note that an increase of 5 per cent in budgeted expenditure for the regular programme has been anticipated. Owing to the Agency's lack of funds, however, the budget estimates resulted in a nominal decrease of 3.1 per cent.
- 91. Our analysis regarding the exchange rate fluctuation and the inflation rate in Jordan, including a consideration of the updated Cost of Living Index in Jordan, as well as the development of exchange rates since 1986, raised the question as to whether the present Jordan field budget will cover the programme requirements.
- 92. The Agency believes that the budget is based on realistic assumptions. Nevertheless, it will follow the development closely with a view to being prepared for taking appropriate measures. Furthermore, the Agency pointed out that remedial actions may not be considered for the Jordan field office only, but analysed in an Agency-wide context, considering the Agency's financial situation as a whole.

Area Staff Provident Fund

93. In its 1988 report, 1/ the Board of Auditors had disclosed serious shortcomings in the administration of the Area Staff Provident Fund. In reference to the discussion of this issue in the Advisory Committee on Administrative and Budgetary Questions and the Fifth Committee, the Board has carried out an in-depth examination of the Fund, focusing on administrative cost (custody fees and investment managers' fees); contractual arrangements with the custodian; custodian's performance; termination of an investment manager's contract; organizational status and function of the Provident Fund Advisory Committee; investments not allowed by the guidelines; and reorganization of the Provident Fund.

^{1/} Official records of the General Assembly, Forty-fourth Session, Supplement No. 5C (A/44/5/Add.3).

Administrative cost

- 94. The Board of Auditors had disclosed in its prior year's report that total administration expenses, including investment managers' fees, had increased dramatically over the previous three years (1986-1988). This had been primarily caused by the appointment of a global custodian, who received 0.10 per cent (equal to \$428,000 in 1988) of total investments a year. The Board regarded these changes as highly questionable in view of the very limited responsibility of the custodian.
- 95. Meanwhile, management succeeded in reducing costs for administering the Fund. A modified custody agreement reduced the custody fees to \$280,000 per year. In addition, the custodian reimbursed fees, amounting to \$70,000 compensating for the non-fulfilment of some of the duties required in the former contract. The Fund's management also succeeded in reducing the fees of the investment manager who had charged the highest custody fees and administered the smallest portfolio, initially saving the Fund an amount of about \$85,000 annually, with effect from 1990.
- 96. The costs over the last four years and the projected costs for 1990 are reflected in the following table:

	1986	<u> 1987</u>	1988	1989	1990	
		(Ur	nited States	dollars)	(estimates)	
General administrative expenses, of which	161 679	302 934	713 914	553 786	540 000	
Assistance provided by the Agency			(285 914)	(259 053)	(260 000)	
Fees paid to the global custodian			(428 000)	(294 733)	(280 000)	
Investment managers'						
fees	543 913	612 671	668 123	755 868	735 637	
Total	705 592	915 605	1 382 037	1 309 654	1 275 637	
Percentage of						
total assets	0.207	0.229	0.309	0.262	0.240	

- 97. As a result, total administrative costs did not continue to increase in 1989 in spite of an increased value in assets. In 1990, the situation is expected to improve further. However, if the planned appointment of an additional staff member within the office of the Manager comes into effect, internal administrative costs will increase again.
- 98. Subsequent improvements may be possible, but the amounts in question will be insignificant. We should like to point out that the total administration costs are not extraordinarily high compared to other funds of the same size. Administrative costs of the Joint Staff Pension Fund are about 0.15 per cent of total assets and, therefore, as a percentage, about two thirds of the Provident Fund's costs. This

can be accepted because when such costs are increasingly lower, the assets' value is higher.

Contractual arrangements with the custodian

99. We identified the shortcomings discussed below in the former and the current contract between UNRWA and the custodian.

Monitoring of investment managers' activities

- 100. According to the former contract, the custodian had to monitor the investment managers' day-to-day trading activities and to ensure the reasonableness of prices and rates obtained, as well as the investment managers' activities with regard to compliance with UNRWA guidelines. However, the contract did not specify the required reporting on such monitoring.
- 101. The custodian did not fulfil the expectations in this regard. He did not provide any reports on whether or not errors had been found, nor did he inform UNRWA about the investment managers' operations that were not specifically sanctioned by the guidelines, for example, the purchase of warrants, futures and options.
- 102. In the new contract, the arrangement referred to above is completely deleted, although there is an urgent need for controlling values, prices and exchange rates to ensure that they are "at arm's length", especially by taking into consideration the fact that, apparently, assets are not purchased or sold at a stock exchange, but directly between banks. Therefore, the question arises as to who will be in charge of monitoring the investment managers' operations in the future.
- 103. Management stated that it had soon become clear that the custodian was not performing his contractual function of checking on the investment managers' activities. Since the treasury did not have the staff capacity to perform this function, management decided to establish a special unit for this task.

Conflict of interest

- 104. We noted that the custodian, who was to ensure the reasonableness of prices and rates, put himself in a conflict of interest because he entered into transactions with investment managers. The custodian conducted most of the foreign exchange deals with one of the investment managers and, in some cases, also with a second one. In the future, consideration should be given to excluding the custodian as counterpart to transactions.
- 105. Management replied that, under the new contract, there would be no more conflicts of interest because the custodian would no longer be expected to check on the investment managers' activities.
- 106. Nevertheless, deals with the investment managers are, in our view, incompatible with the custodian's tasks.

Performance report

107. The custodian has to monitor the investment fund's performance on an annual basis. The actual performance measurement system is not sufficient for effective fund management, because it only calculates the overall performance as one

percentage quarterly. In a modern computerized system, the performance can be calculated for every single investment category, for all assets of one single currency and for different parts of the world (for example, the markets in the Far East, North America or Western Europe). This would help UNRWA to compare the effectiveness of the four managers.

108. Management commented that they would get a more comprehensive performance analysis in the future.

Custodian's performance

- 109. We are not in a position to assess whether the advantages of having a global custodian justify the additional custodial fees paid by the Provident Fund. It might be an advantage if one global custodian were holding all the Fund's securities, ensuring the collection of dividends and interest and accounts for all investment managers on a uniform base.
- 110. We have to refer to the Board's observations made in the 1988 report stating that not all of UNRWA's objectives had been met up to that date. We could not verify that any significant benefit had been realized from the appointment of the global custodian since (a) the custodian did not provide global trusteeship; (b) the advantages of a wider choice of investment managers had not been made use of; and (c) the monthly statements and the consolidated statement did not add substantial information to the statements of the individual investment managers. Apart from that, UNRWA could not use the additional information unless the new unit were established.
- 111. Moreover, the custodian does not render the reporting service himself, but uses the services of a sub-contractor, so that the profit margin may be charged twice.
- 112. We are of the opinion that the planned reorganization of management structures will be useful, but that the order of priority of activities is not appropriate. The appointment of a global custodian should have been one of the final steps of reorganization. Since the custodian's appointment in late 1987, management has not even been able to use he information provided by him, because there was no staff to check and analyse it. Besides, prior to the appointment of the global custodian, a reduction of the investment managers' remuneration should have been negotiated because their fees also covered custodial functions.
- 113. Management replied that the appointment of the global custodian had been recommended by an outside consultant as the first step towards a major restructuring of fund management. The advantages would become more apparent upon the establishment of the new unit.
- 114. We do not question the appointment of a global custodian as such, but we think that the reorganization of the internal structures should have been given priority over the appointment of a custodian.

Termination of Provident Fund investment manager's contract

115. During the past decade, UNRWA awarded contracts for its Provident Fund to four investment managers. In November 1989, the Provident Fund Advisory Committee decided to replace one of the investment managers in order to give an incentive to

the other investment managers to maximize their performance. The decision was based on the nine-year average performance and on the recent results.

- 116. The decision seems questionable, because it was only based on performance results. Since actual market values of assets had not been included in the evaluation, unrealized gains and losses had not been taken into account. A comparison leads to unrealistic results under this evaluation system.
- 117. Our analysis of the four managers' performance during the last five years disclosed that the investment manager whose contract is supposed to be terminated:
- (a) Is an active manager with ϵ higher turnover and therefore with more transactions than others;
- (b) Had an average performance for the five-year period 1985-1989, which is about 2.5 per cent better than two of the other m nagers;
 - (c) Was one of the least expensive managers during the past five years.
- 118. The Agency replied that the replacement was justified because the manager had the lowest yield in the past two years, even though an evaluation over a longer period might have led to other results. The main reason for the termination, however, was that the same managers had been with the Fund for a considerable length of time and that the termination of one manager's contract would have a positive effect on the performance of the remaining managers.
- 119. While we understand management's intentions, we would like to point out that the decision should have been based on a reasonable comparison of the manager's performance.

Organizational status and function of the Provident Fund Advisory Committee

120. The Fund's Advisory Committee basically consists of staff members not specialized in investment issues. There is no group of consulting experts. On the one hand, since the Advisory Committee does not have the necessary specialized knowledge, most of the decisions such as those concerning investments in different currencies, appropriate investment maturities and portions of different assets, are delegated to the investment managers. On the other hand, the Committee sometimes makes recommendations on highly specialized issues that require expertise, for example, as to whether investment in equities should be allowed. The Provident Fund Advisory Committee's advice cannot compensate for the lack of expert consultation.

Investments not allowed by the guidelines

- 121. One manager invested in futures, warrants and options. The current guidelines, although not expressly excluding such investments, state that preservation of capital is of primary importance. Therefore, in our opinion, these risky investments were not in accordance with the guidelines. Management should try to get compensation, if losses have been sustained.
- 122. Management is currently analysing the degree of risk that is involved in investment in futures, warrants or options, with a view to revising the quidelines. However, it is inconsistent that extremely risky assets, such as

futures, warrants or options, should be allowed without significant limitation, while equities are excluded.

Recommendations for reorganization of the Provident Fund

- 123. The current organizational status and investment strategy of the Provident Fund are not satisfactory. The Agency was given a detailed proposal and was recommended to take the following action:
 - (a) To modify the responsibilities within the Fund's management;
 - (b) To set up new organizational structures;
- (c) To modify the diversification of assets with benchmarks and deviation ranges;
- (d) To introduce an effective fund management and performance measurement system;
- (e) To define the investment activities in a transitional period until all objectives are met;
- (f) To improve guidelines for investment managers in order to clarify rights and duties.
- 124. Management agreed in principle with our description of the Fund's current situation and with our recommendations and has taken steps for the Fund's future reorganization.

Responsibilities and organizational structure

- 125. The distribution of responsibilities within the Fund's management should take into account three different tasks:
- (a) (Long-term) asset allocation (investment policy), which defines the degree of risk in relation to the expected yield;
- (b) (Mid-term) tactical allocation, which defines the Fund managers operating within the limits of the asset allocation;
 - (c) (Short-term) investment decisions.

Therefore, the following organizational structure should be considered:

- (a) A supervisory body (managing board) should be responsible for the investment policy and should:
 - (i) Determine long-term investment allocation targets;
 - (ii) Elect managers;
 - (iii) Evaluate (external and internal) managers;
 - (iv) Establish an investment advisory committee.

The present Provident Fund Advisory Committee could function as the supervisory body.

- (b) An investment advisory committee, made up of experts, should be responsible for the tactical allocation and should:
 - (i) Specify particulars on the basis of policy decisions taken by the managing board;
 - (ii) Recommend changes in asset diversification, currency structures and maturities;
 - (iii) Formulate instructions to managers within the scope of the directives issued by the managing board;
 - (iv) Monitor compliance with guidelines;
 - (v) Analyse performance of individual managers as a basis for the managing board's decisions;
 - (vi) Optionally assign one member of the visory committee to each manager for control.
- (c) The investment managers should have a clearly defined responsibility for individual investment decisions and should:
 - (i) Select the individual portfolio holdings as spread over each asset class, with due regard to benchmarks and deviation ranges, as laid down in the guidelines;
 - (ii) Provide the necessary input for the custodian's reporting and performance measurement.
- 126. This organizational structure would ensure that decisions of major importance would no longer be delegated to the investment managers. Such a broad delegation is dangerous because the investment managers simply provide a service and their own risk is limited to the loss of the contract, while the Fund can experience actual losses. Therefore, the appointment of external portfolio managers should always be accomanied by the stipulation of benchmarks. These benchmarks, which derive from the targeted long-term investment allocation, should indicate the minimum, maximum and average portion of each asset class, and should also serve as a basis for monitoring and performance analysis.
- 127. The manner in which the custodian has to provide his service and to present reports and performance calculations should be defined. Furthermore, clarification should be made as to who should be in charge of checking the investment managers' transactions and the custodian's performance. If a specialized controlling unit is to be established for that purpose in the Fund's administration, additional technical facilities should be provided.
- 128. Management basically shares our opinion and announced that it would pursue the idea of establishing an investment advisory committee with the tasks described above.

Diversification of assets

- 129. According to the Fund's current investment policy, the assets do not include any equities. In a 1986 report one UNRWA consultant recommended that the Agency invest in equities as well. Such a diversification could avoid sharp decreases and sharp increases in performance, giving priority to the preservation of capital.
- 130. In 1988, a portfolio without equities could have by no means achieved good performance, because the value of bonds declined dramatically. These losses nearly equalized the Fund's interest earnings. In the same period, the values of equities increased more than ever during recent years. They nearly reached the value they had before the crash in October 1987. The Fund could not take advantage of this chance. The 1988 yield has, therefore, been the lowest since 1984. On the other hand, investments in equities would have reduced the 1987 result because, at that time, the value of bonds did not decrease and the crash only influenced the value of equities. As this example shows, constant growth requires the diversification of assets in order to get gains and losses balanced.
- 131. Furthmore, it must be emphasized that equities, although being subjected to higher volatility than bonds, outperform bonds in the long term (see also para. 83 of the report of the United Nations Joint Staff Pension Board for the year ended 31 December 1987). 2/
- 132. Management replied that the Provident Fund Advisory Committee had discussed the question of having equities, but had decided not to pursue the matter for the time being.
- 133. Since the only expert that had been consulted recommended that UNRWA should invest in equities, management's decision to the contrary does not seem to have a valid basis. If management does not want to invest in equities because of the inherent risk, they should take into account that the risk related to futures, warrants and options is much higher. In this context, it should be kept in mind that the United Nations Joint Staff Pension Fund also had an equity portion of 42 per cent at the end of March 1989.

Fund management and performance measurement system

- 134. Currently, the custodian, who is located in London, provides UNRWA with a yearly performance calculation and a monthly updated inventory of all securities held, both at cost and market value. This does not seem sufficient for effective fund management.
- 135. The data needed for management (daily transactions, including dates, quantities, prices and information concerning each security, current account statements, aggregate valuation of all securities held) should be available on screen at any time and at reasonable cost.
- 136. A performance measurement system that includes an analysis of various performance components (portfolio selection, different markets, effective investment allocation, currency policy) should be established.
- 2/ Official Records of the General Assembly, Forty third Session, Supplement No. 9 (A/43/9), p. 18.

Acting in a transitional period

137. The recommended long-term portfolio structure requires significant changes in the allocation of investments. This realignment should be made on a continuous basis within a (for example five-year) transitional period. For tactical reasons, the pace of investing and disinvesting can be slowed down or accelerated depending on the market situation. The importance of the right timing for initiating equity investments needs to be underlined.

Guidelines

138. Investment guidelines for the managers should be further developed, defining investment objectives, allowed and excluded assets, benchmarks and the range of deviations after the transitional period asset classes, the quality of the assets and reporting and performance measurement.

Implementation of financial rule 114.1

139. We did not find indications that the present administrative procedures for enforcing personal responsibilities in breaches of discipline are inadequate.

Cases of fraud and presumptive fraud

147. A board of inquiry that was set up by the Director of UNRWA Operations in the West Bank discovered misappropriation of commodities.

Write-off of losses

141. Losses of equipment and non-consumable supplies fully charged to expenditure in prior years amounted to \$68,415.

Comments on matters dealt with in the 1988 report

142. The Agency complied with the main recommendations included in the Board's 1988 report. 1/ Exceptions are mentioned under the appropriate headings in the course of the present report.

Acknowledgement

143. The Board of Auditors wishes to express its appreciation for the co-operation and assistance extended by the Commissioner-General, senior officers of UNRWA and members of their staff.

- (Signed) O. T. PREMPEH Auditor-General of Ghana
- (<u>Signed</u>) Eufemio C. DOMINGO Chairman, Commission on Audit of the Philippines
- (Signed) Heinz Günter ZAVELBERG President of the Federal Court of Audit of the Federal Republic of Germany

III. AUDIT OPINION

We have examined the following appended financial statements, numbered I to XXI properly identified, and relevant schedules of the United Nations Relief and Works Agency for Palestine Refugees in the Near East for the financial period ended 31 December 1989. Our examination included a general review and such tests of the accounting records and other supporting evidence as we considered necessary in the circumstances.

As a result of our examination, we are of the opinion that the financial statements present fairly the financial position as at the end of the period and the results of its operations for the period then ended.

The transactions were in accordance with the Financial Regulations and legislative authority.

(Signed) O. T. PREMPEH Auditor-General of Ghana

(<u>Signed</u>) Eufenio C. DOMINGO Chairman, Commission on Audit of the Philippines

(Signed) Heinz Günter ZAVELBERG President of the Federal Court of Audit of the Federal Republic of Germany

IV. CERTIFICATION OF THE FINANCIAL STATEMENTS

30 March 1990

I certify that the appended financial statements of the United Nations Relief and Works Agency for Palestine Refugees in the Near East, numbered I to XXI, are correct.

(<u>Signed</u>) Hans Christian CARS Comptroller

V. FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1989

STATEMENT I

ALL FUNDS

Budget and expenditure for the year ended 31 December 1939

		Budget			Expenditure_	
	Cash	In kind	Total	Cash	In kind	Total
GENERAL FUND						
Education services						
Elementary education	58 140 000	44 000	58 184 000	57 149 974	38 626	57 188 600
Preparatory education	35 456 000	28 000	35 484 000	34 489 565	16 174	34 505 739
Vocational and professional training	7 365 000	905 000	8 270 000	6 896 687	491 725	7 388 412
Other activities	4 238 000	735 000	4 973 000	4 130 982	819 915	4 950 897
Subtotal	105 199 000	1 712 000	106 911 000	102 667 208	1 366 440	104 033 648
Health services						
Medical services	23 861 000	762 000	24 643 300	22 572 039	639 661	23 211 700
Environmental sanitation	6 698 000	467 000	7 165 000	6 584 360	394 511	6 978 871
Subtotal	30 559 000	1 249 000	31 808 600	29 156 399	1 034 172	30 190 571
Relief services						
Shelter	893 000	256 000	ו 149 000	816 400	206 525	1 022 925
Special hardship assistance	4 361 000	20 587 030	24 948 000	4 425 201	18 517 051	
Relief and welfare services	4 479 000	15 000	4 494 000	3 959 317	14 680	3 973 997
Subtotal	9 733 000	20 858 000	30 591 000	9 201 918	18 738 256	27 940 174
Operational services						
Supply and transport services	10 883 000	253 000	11 136 000	10 756 951	40 260	112 797 211
Architecture and engineering services	4 852 000	ı	4 852 000	4 561 048	1 (4 561 048
בוספחררוסו שום אפון-מחלומת רווות חניורא		•		- 1		
Subtotal	15 772 000	253 000	16 025 000	15 736 377	40 260	15 776 637

		Budget			Expendi ture	
	Cash	In kind	Total	Cash	In kind	Total
Common services						
General management	289	1	289	129	1	
Administration	14 991 000	20 000	15 011 000	13 151 989	51 556	13 203 545
Subtotal	26 280 000	20 000	26 300 000	23 823 787	51 556	23 875 343
Total, General Fund	187 543 000	24 092 000	211 635 000	180 585 689	21 230 684	201 816 373
Funded ongoing activities						
Education services	5 790 300	95 000	5 885 000	4 739 464	i	4 739 464
Health services	5 228 000	11 558 000	16 786 000	5 822 001	9 644 657	15 465 658
Relief services	221 000	3 000	224 000	208 022	ı	
Operational services	2 000	1	2 000	6 321	1	6 321
Total, ongoing activities	11 244 000	11 656 000	22 900 000	10 775 808	9 644 657	20 420 465
Total, General Fund and funded						
ongoing activities	198 787 000	35 748 000	234 535 000	191 361 497	30 875 341	222 235 838
CAPITAL AND SPECIAL PROJECTS						
I. <u>Funded</u>						
Educational services	703 000	ı	703 000	296 318	ı	296 318
Health services	344 000	•	344 000	29 008	ı	29 008
Relief services	231 000	ı	201 000	140 851	ı	
Operational services	53 000	ı	53 000	29 500	1	
Common services	370 000	•	370 000	204 364	1	204 364
Total, funded	1 671 000	ı	1 671 000	700 044	1	700 044

STATEMENT I (concluded)

		Budget			Expendi ture	
	Cash	In kind	Total	Cash	In kind	Total
II. <u>Unfunded</u>						
Education services	7 006 000	•	7 006 000	1	ı	i
Health services	2 080 000	•	2 080 000	ı	ı	•
Relief and social services	536 000	ı	536 000	•	ı	1
Operational services	ı	ſ	ı	ı	ı	•
Common services	20 000	1	20 000	•	•	
Total, unfunded	9 672 000	1	9 672 000	1		1
Total, funded and unfunded	11 343 000	1	11 343 000	700 044	1	700 044
III. Funded in prior years						
Education services	9 020 000	1	9 020 000	3 336 351	ı	3 336 351
Health services	1 753 000	ı	1 753 000	727 T13	•	727 713
Relief and social services	312 000	1	312 000		ı	
Operational services	26 000	1	26 000	20 450	1	
Common services	1 222 000	-	1 222 000	1 060 073	1	1 060 073
Total, funded in prior						
years	12 333 000	•	12 333 000	5 183 737	•	5 183 737
Total, all capital and						
special projects	23 676 000	1	23 676 000	5 883 781	-	5 883 781
Total, regular programmes	222 463 000	35 748 000	258 211 000	197 245 278	30 875 341	228 120 619
LEBANON EMERGENCY (All funds)	22 024 000	1	22 024 000	8 608 995	2 260 299	10 869 294
EXTRAORDINARY MEASURES IN THE OCCUPIED TERRITORY (All funds)	29 865 000	,	29 865 000	20 732 673	2 751 206	23 483 879
EXPANDED PROGRAMME OF ASSISTANCE	20 869 000	1	20 869 000	2 535 474	•	2 535 474
Grand total	295 221 000	35 748 000	330 969 000	229 122 420	35 886 846	265 009 266
	!					

STATEMENT 11

ALL PUNDS

income and expenditure for the year ended 31 December 1989

			Proj	Project Funds		Extraordinary		
1988		General Fund	Funded ongoing activities	Capital and Special Projects	Lebanon Emergency (All tunds)	Measures in the Occupied Territory (All funds)	Expanded Programme of Assistance	Total
188 538 935	INCOME Governments (schedules 2, 3, 7, 8, 9, 10, 11, 12 and 13)	157 809 656	7 030 652	1 721 723	2 532 430	11 700 305	5 759 864	186 554 +30
33 079 262	Intergovernmental organizations (schedules 2, 3, 7, 8, 9, 10, 11, 12 and 13)	29 225 347	7 867 022	1 660	•	(51 215	96 000	37 601 244
9 305 292	United Nations organizations (schedules 2, 3, 7, 8, 9, 10, 11, 12 and 13)	9 515 253	ı	49 950	•	56 264	59 700	9 681 167
1 723 409	Non-governmental organizations (schedules 2, 3, 7, 8, 9, 40, 11, 12 and 13)	400 215	239 714	297 410	7 600 000	11 885 066	60 784	14 483 189
5 375 226	Other sources (schedules 2, 3, 7, 8, 9, 10, 11, 12 and 13)	1 829 085	1 755	2 683	1 763	i	•	1 835 286
(2 527 855)	Reallocation to Project Funds and emergency programmes (schedule ?)	(9 133 774)	ı	•	•	i	•	(9 133 774)
4 685 508	Miscellaneous income (schedule 4)	7 677 935	•	•		1	•	7 677 935
885 914	Adjustment to prior years' income (achedule 5)	54 723		ı	•	•	•	54 723
2 008 558	Exchange rate gains	4 437 933	•	*	•	8	•	4 437 933
243 074 249		201 816 373	15 139 143	2 073 426	4 134 193	24 092 850	5 936 348	253 192 333
230 8,1 648	EXPENDITURE	201 816 373	20 420 465	5 883 781	10 869 294	23 483 879	2 535 474	265 009 266
12 199 601	Excess of income over expenditure		(5 281 322)	(3 810 355)	(6 735 101)	608 971	3 400 874	(11 816 933)

STATEMENT III

ALL PUNDS

Assets and liabilities as at 31 December 1989

			Pro	Project Punds		Extraordinary		
1988		General Fund	Funded ongoing activities	Capital and Special Projects	Lebanon Emergency (All funds)	Measures in the Occupied Territory (All funds)	Expanded Programme of Assistance	Total
78 067 552	ASSETS Cash on hand and in banks	46 662 024	3 282 613	7 145 495	2 378 686	15 371 582	13 189 792	88 030 192
2 796 460	Accounts receivable after provision for uncollectible amounts	3 037 815	1	1	ı	ì	1	3 037 815
753 995	Prepaid expenses and advances to suppliers	611 546	25 517	ı	ı	1 951	•	639 014
323 908	Production units inventory	269 167	•	ł	ı	ı	1	269 167
1 632 609	Due from Project Funds (statement VIII)	9 563 258	,	1	•	1	,	9 563 258
83 574 524		60 143 810	3 308 130	7 145 495	2 378 686	15 373 533	13 189 792	101 539 446
	LIABILITIES AND RESERVE							
	Liabilities							
	Accounts payable Food commodities borrowed	9 731 207	199 67B	134 868	183 073	516 625	43 060	10 808 711
5 045 343	Reserve tor unliquidated obligations	3 760 434	2 304 734	I	•	209 402	ı t	6 279 570
1 4 40.5 53.8	Reserve for goods-in-transit Reserve for carry-forwards		.20 934 10 437	70 046 2 874	114 985	1 230 828	669 099	12 766 042 2 861 061
632	Income received in advance Due to General Pund Due to Area Staff Promident	4 348 992	7 915 829	748 068	169 029	438	729 894	348 563
875	Fund	40 303	•	1	,	-	1	40 303
26 541 874		31 197 236	10 656 812	955 856	467 087	1 957 293	1 433 653	46 667 937
29 274 736	Working capital (operating reserve) (statement VI)	28 946 574	ı	1	j	ı	ı	28 946 574
27 757 914	Fund balances (Statements VIII, XII, XVI and XVIII)		(7 348 682)	6 189 639	1 911 599	13 416 240	11 756 139	25 924 935
83 574 524		60 143 810	3 306 130	7 145 495	2 278 686	15 373 533	13 189 792	101 539 446

STATEMENT IV

GENERAL FUND

Income and expenditure for the year ended 31 December 1989 (United States dollars)

	1988	3		Cash	In kind	Total
			INCOME			
186	899	620	Payments and deliveries received (schedules 2 and 3)	178 397 408	20 382 148	198 779 556
			Less:			
(2	277	855)	Reallocation to project funds and emergency programmes	(9 133 774)	-	(9 133 774)
	-		Reallocation to General Fund in kind	(848 536)	848 536	-
4	685	508	Miscellaneous income (schedule 4)	7 677 935	-	7 677 935
	885	914	Adjustments to prior years' income and expenditure (schedule 5)	54 723	-	54 723
2	008	558	Exchange rate gains	4 437 933	-	4 437 933
192	201	745		180 585 689	21 230 684	201 816 373
			EXPENDITURE			
188	746	621	General Fund (schedule 1)	180 585 689	21 230 684	201 816 373
3	455	124	Excess of income over expenditure	_	_	-

STATEMENT V

GENERAL FUND

Assets and liabilities as at 31 December 1989

	1988		1989
		ASSETS	
	288 662	Cash on hand and in banks	46 662 02
2	796 460	Accounts receivable 3 203 573	3 037 81
		Less: provision for uncollectible amounts 412 723	
	745 921	Prepaid expenses and advances to suppliers	611 54
	323 908	Production units inventory	269 16
		Due from project funds (statements VIII,	
	632 609	XII and XVI)	9 563 25
45	787 560		60 143 81
		LIABILITIES AND RESERVE	
		Liabilities	
	822 000	Accounts payable	9 731 20
2	636 017	Reserve for unliquidated obligations	3 760 43
	-	Reserve for goods-in-transit	10 468 550
	_	Reserve for carry-forwards	2 847 75
	10 864	Income received in advance	4 348 993
	875	Due to Area Staff Provident Fund	40 30:
	43 068	Food commodities borrowed	<u>.</u>
16	512 824		31 197 230
		Reserve	
29	274 736	Working capital (operating reserve) (statement VI)	28 946 574
45	787 560	Total	60 143 810

STATEMENT VI

GENERAL, FUND

Working capital (operating reserve) for the year ended 31 December 1969

	1988		1989
25	835 121	Balance as at 1 January	29 274 736
		Add:	
3	455 124	Excess of income over expenditure	-
		Less:	
	(15 509)	Fund adjustment	(328 162)
29	274 736	Balance as at 31 December	28 946 574

SCHEDULE 1 GENERAL FUND

Expenditure for the year ended 31 December 1989 (United States dollars)

	····	Cas	h.	In k	ind	***************************************	Tot	al
EDUCATION SERVICES								
Elementary education	57	149	974	38	626	57	188	600
Preparatory education	34	489	565	16	174	34	505	739
Vocational and professional training								
Training conducted in UNRWA centres								
Siblin Training Centre	1	158	446	9	673	1	168	119
Damascus Vocational Training Centre Wadi Seer Training Centre	1	439	386	11	273	1	450	659
Damascus Vocational Training Centre Wadi Seer Training Centre Amman Training Centre	1	536	010	146 27	444	1	682	454
•	1	169	627	27	859	1	197	486
Kalandia Vocational Training Centre	1	033	575	37	586	1	071	16
Training subsidized outside UNRWA centre	1S							
Trade training		28	515	_			28	515
University education								
University scholarships in Gaza		46	536	-			46	536
University scholarships in Lebanon University scholarships in the Syrian		13	000	-			13	000
Arab Republic		24	887	_			24	887
University scholarships in Jordan		97	282	-			97	282
University scholarships in the								
West Bank		44	201	-			44	201
Placement services		55	730	-			55	730
Common training costs		249	492	258	890		508	382
ther activities	4	130	982	819	915	4	950	897
Total, education services				1 366				

FCHEDULE 1 (continued)

		Casi	n ———	I	n k	ind		Tota	al
HEALTH SERVICES									
Medical services									
Pharmacy services		374	103		_			374	103
Laboratory services		468	693			23		468	710
Clinic services	10	924	588	:	214	448	11	139	03
Maternity centres		326	924		4	228		331	15
General hospitals	5	371	477		15	025	5	386	50
Tuberculosis control		152	747		12	858		165	60
Mental health		133	358		_			133	35
Dental care		736	154		2	256		738	
School health services			156		-			275	
Health education		190	391		_			190	
Augusta Victoria Horrital	2		930		**		2	080	
Administration			320	;	390	824		928	
Environmental sanitation									
Surface-water drainage		296	854		_			296	85
Refuse and sewage disposal	5	484	276			169	5	484	44
Water supply		459	178		296	111		755	28
Insect and rodent control		58	092		11	951		70	04
Administration		285	958		86	279		372	23
Total, health services	29	156	399	1 (034	172	30	190	57
RELIEF SERVICES									
Shelter									
Shelter construction and maintenance		361	176		_			361	17
Roads and camp improvements			057		_			455	
Camp rentals			165	;	206	525		206	
Special hardship assistance									
Cost of supplies	3	712	723	18 !	515	545	22	228	26
Distribution costs		646	723			507		648	
Other costs		66	756						75

SCHEDULE 1 (continued)

		Cas	h	In k	ind	····	Tot	al
Relief and welfare services								
Quality control		51	866	-			51	866
Eligibility and registration		743	246	-				246
Sewing centre instruction		559	248	13	858		573	106
Curpentry centre instruction		34	676	-			34	676
Youth activities			845		437		22	282
Women's activities			039		384		270	423
Training of handicapped youth		100	058	-			100	058
Income-generating project	_		206	-				206
Administration	2	178	134	-		2	178	134
Total, relief services	9	201	918	18 738	256	27	940	174
OPERATIONAL SERVICES								
Supply and transport services								
Supply warehousing	1	762	893	4	958	1	767	851
Vehicle maintenance	1	169	031		209		169	
Passenger transport	3	034	953	-			034	
Freight transport	1	880	474	35	01J	1	915	484
Port operations	1	078	677	-		1	078	677
Administration	1	830	925		83	1	831	008
Architectural and engineering services	4	561	047	-		4	561	047
Production units and capital costs		418	377	-			418	377
Total, operational services	15	736	377	40	260	15	776	637
COMMON SERVICES								
General management								
Agency administration	1	125	466	_		1	125	466
Field office administration	1	946	553	-			946	
Area administration	1		106				026	
Camp services administration			647		4		565	651
Public information services	1		667	-		1	745	
External relations Programme planning and evaluation		551	635	-			551	635
services			192	-			443	192
Internal and external audit services			470	•=				470
Legal services			827	-				827
New York liaison office			510	-				510
Cairo office			109	-				109
Riyad liaison office			785	-				785
Larnaca office		86	456	-			86	456

SCHEDULE 1 (concluded)

	·	Casi	<u> </u>		n k	ind		Tota	al
dministration									
Personnel services	2	685	751		***		2	685	751
Administrative services	4	924	913			216	4	925	129
Finance services	3	319	329		_		3	318	329
Data-processing services	2	868	805		51	336	2	920	141
Protective services	1	447	298		_		1	447	298
Building maintenance services		107	555		_			107	555
Training of staff		302	991		_			302	991
Income programme support	(1	057	271)				(1	057	278
Total, common services	23	823	787		51	556	23	875	343
Grand total	180	585	689	21	230	684	201	816	373

SCHEDULE 2

GENERAL FUND

Report on cash contributions as at 31 December 1989

(United States dollars)

		Local	Local currency		United States dollars	dollars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
Governments						
Australia		2 600 000	2 000 000	1 738 600	1	1 738 600
		m	3 264		ı	
Austria		145 000		145 000	ı	
Bahamas		1 000	1 000	1 000	ı	1 000
Bahrain		15 000	15 000	15 000	1	15 000
	Balance as at 1 January 1989	15 000	15 000	15 000	ı	15 000
Bangladesh	Balance as at 1 January 1989	2 900	•	•	2 000	2 000
Barbados		000 د	١ 000	1 000	i	1 000
Belgium		18 000 000	18 000 000	455 696	ı	455 696
Brazil		10 000	ı	ı	10 000	10 000
Brunei Darussalam		10 000	10 000	10 000	•	000 OT
Cameroon	Balance as at 1 January 1989	9	ı	ı	9	9
	Pledged for 1989	3 506		3 506	1	3 506
Canada		000 005 6		8 119 653	ı	8 119 658
			16 119	16 119	ł	911 91
		7 792	7 792	7 792	1	7 792
	Balance as at 1 January 1989	1 331 023	1 331 023	1 331 023	1	1 331 023
	Canadian Embassy, Jordan	3 983	3 983	3 983	ı	3 983
Chile			ı	ı	2 000	2 000
	Balance as at 1 January 1989	2 000	2 000	2 000	•	2 000
China		20 000	20 300		i	20 000
Colombia		2 095	2 095	2 095	i	2 095
	Balance as at 1 January 1989	2 000	2 000	2 000	ł	2 000
Cyprus		2 210	2 210	2 210	1	
	Balance as at 1 January 1989	2 297	2 297	2 297	ı	2 297
Denmark		በብ በብብ ይር	משט משט אנ	2 015 039	ı	2 015 039

		רמים	Loca! currency		United States dollars	dollars
Lond	Comments	P1 edged	Received	Received	Outstanding	Anticipated income
Governments (continued)						
Egypt		10 000	•	1	3 861	3 861
	Balance as at 1 January 1989	8 853	8 853	8 853	ŧ	8 853
Finland		000 000 6	000 000 6	2 096 269	i	2 098 269
		4 000 000	4 000 000	905 231	1	905 231
France		9 580 000	9 580 000	1 532 800	ı	J 532 800
Germany, Federal						
Republic of		3 000 000	3 000 000	1 630 435	1	1 630 435
		3 656 410	3 656 410	3 656 410	•	3 656 410
Greece		75 000	75 000	75 000	ı	75 000
Holy See		2 000	2 000	5 000	ı	2 000
		15 000	15 000	15 000	ı	15 000
	Balance as at 1 January 1989	2 500	2 500	2 500	ı	2 500
	Additional balance at					
	1 January 1989	12 000	12 000	12 000	ı	12 000
Iceland		9 500	9 500	9 500	ı	6 500
India		198 000	198 000	15 714	ı	15 714
	Balance as at 1 January 1989	15 349	15 349	15 349	ı	15 349
Indonesia		8 000	ı	ι	8 000	8 000
	Balance as at 1 January 1989	8 000	8 000	8 000	1	8 000
Iran (Islamic						
Republic of)		30 000	30 000	30 000	ı	30 000
	Balance as at 1 January 1989	30 000	ı	1	30 000	30 000
Ireland		102 888	102 888	102 888	1	102 888
Italy		9 171 723	9 171 723	9 171 723	1	9 171 723
Jamaica		3 093	3 093	3 093	1	3 093
Japan		10 000 000	10 000 000	10 000 000	ı	10 000 000
Korea		10 000	10 600	10 000	ı	10 000
Kuwait		1 000 000	1 000 000	J 000 000	l	000 000 L
Libyan Arab Jamahiriya		1 000 000	ı	ı	J 000 000	ا 000 000
Luxembourg		10 380	10 380	10 380	ı	10 380
	Balance as at 1 January 1989	10 380	10 380	10 380	1	10 380
Malaysia		10 000	10 000	10 000	ı	10 000
Maidives		1 000	- 000	1 000	ı	1 000

		Local	Local currency		United States dollars	dollars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
(T						
GOVERNMENTS (CONTINUED)						
Asita			1111	1111	ŧ	1 7 7
Mauritius		1 148	1 148	1 148	ŧ	1 148
Mexico		3 000	3 000	3 000	1	3 000
Nonaco		21 179	21 179	3 180	ı	3 180
Myansar		1 000	1 000	1 000	1	1 000
Netherlands		2 770 602	2 770 602	2 770 602	1	2 770 602
New Zealand		70 776	70 776	70 776	ì	70 776
Norway		64 000 000	64 000 000	9 214 578	ı	9 214 578
Oman	Balance as at 1 January 1989	25 000	•	1	25 000	25 000
Pakistan		350 000	350 000	18 000	ì	18 000
		215	215	215	ŧ	215
Philippines		2 000	2 000	2 000	ì	2 000
	Balance as at 1 January 1989	2 000	ı	1	2 000	2 000
Portugal		25 000	25 000	25 000	•	25 000
	Balance as at 1 January 1989	15 000		15 000	ı	15 000
Qatar		100 000	100 000	100 000	1	100 000
	Balance as at 1 January 1989	100 000	100 000		t	100 000
Saudi Arabia		1 200 000	1 200 000	1 200 000	•	1 200 000
Senegal		2 000	,	1	2 000	2 000
Spain		1 709 511	1 709 511	וופ 709 נ	ı	1 709 511
	Balance as at 1 January 1989	437 090	437 090	437 090	ı	437 090
Sweden		000 000 06	000 000 06	13 976 000	1	13 976 000
		657	657	657	ŧ	627
Switzerland		3 200 000	3 200 000	1 939 393	•	1 939 393
Thailand		360 500	360 500	14 000	ı	14 000
		38	38	38	ı	88
Tunisia		9 419	9 419	9 419	ı	9 419
Turkey		35 000	35 000	35 000	1	32 000
United Kingdom of						
Great Britain and					ŧ	
Northern Ireland		438 596	438 596	438 596	ı	438 596

		Local	Local currency		United States dollars	dollars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
Governments (continued)						
United States of America Uruguay Venezuela	Balance as at 1 January 1989 Balance as at 1 January 1989	61 300 000 1 000 10 000	000 000 19	61 300 000	- 000 t	000 000 L 000 C 000 OT
Total for Governments				146 362 961	1 097 861	147 460 822
Intergovernmental <u>organizations</u>						
European Community	Education programme	22 141 859	22 141 859	22 141 859	-	22 141 859
Total for intergovernmental organizations	ental organizations			22 141 859	1	22 141 859
United Nations organizations	<u> 105</u>					
United Nations	Balance as at 1 January 1989	7 835 616 13 462	7 776 538 13 462	7 776 538	59 078	7 835 616 13 462
Total for United Nations organizations	ns organizations			7 790 000	59 078	7 849 078
Non-governmental organizations	ions					
Australian Care for Refugees (AUSTCARE)	Operating costs Deil—el-Balah Health Centre	12 314	12 314	12 314	1	12 314
National Federation of UNESCO Association, Japan		۱ 178	1 178	1 178	1	1 178
Nagano Nanshin	Fost—secondary Frofessional education	4 386 11 000	4 386	4 386 76	1 1	4 386 76

SCHEDULE 2 (concluded)

SCHEDULE 3

GENERAL FUND

Report on in-kind contributions as at 31 December 1989

		Local currency	urrency		United States dollars	dollars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
Governments						
Cuba	Balance as at 1 January 1989	166 990	166 990	166 990	l	166 990
France	Rent	1 469	1 469	1 469	•	1 469
India	Medical supplies	890	890	890	•	890
Israel	Water	006 89	68 900	006 89	ı	006 89
Japan	Flour	5 714 273	2 887 511	2 887 511	2 826 762	5 714 273
		121 208	121 208	121 208	•	121 208
	For 1987			870	12 023	
	For 1988 - shipping	351	2	3 041 633	9 507	
	For 1988	464 627	464 627	464 627	ı	464 627
	Technical equipment	24 870 121	1	ı	176 384	176 384
Jordan	Rent	107 513	107 513	107 513	1	107 513
	Water	227 124	227 124	227 124	ı	227 124
Lebanon	Rental of laboratory and X-ray equipment	365	365	365	1	365
Sri Lanka	Tea	2 000	2 000	2 000	ı	2 000
Switzerland	Flour (4,000 tons)		1 414 506	1 414 506		
	Flour	5 437	ı	ı	5 437	5 437
Syrian Arab Republic	Rent	45 800	45 800	45 800	1	45 800
	Porterage costs - 1988	1 164	1 164	1 164	1	
	Transport costs - 1988	3 889	3 889			
	Porterage costs - 1989	8 377	6 823	6 823	1 554	
	ī	28 223	11 520	11 520	15 703	28 223
United Kingdom Embassy	Medical supplies	2 256	2 256	2 256		2 256
Total for Governments	ints			11 446 695	3 330 864	14 777 559

		Local currency	urrency		United States dollars	dollars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
Intergovernmental organizations	izations					
European Community	Food commodities	11 408 434	1 083 882	1 083 882	10 324 552	11 408 434
	Distribution costs	390 000	371 000	411 000	22 892	433 892
	Balance as at 1 January 1989	19 908	19 908	19 908	ı	19 908
	Balance as at 1 January 1989	21 140	21 140	21 140	ł	21 140
	Balance as at 1 January 1989	636 111	636 111	111 989	ı	636 111
	Balance as at 1 January 1989	150 799	150 799	150 799	ı	150 799
	Balance as at 1 January 1989	1 658 818	1 658 818	1 658 818	ı	1 656 818
	Balance as at 1 January 1989	1 288 953	1 288 953	1 288 953	ı	1 288 953
	Balance as at 1 January 1989	248 446	248 446	248 446	ı	248 446
	Balance as at 1 January 1989	10 349	10 349	10 349	ı	10 349
	Balance as at 1 January 1989	649 772	649 772	649 772	ı	649 772
	Balance as at 1 January 1989	283 721	283 721	283 721	1	283 721
	Balance as at 1 January 1989	277 780	277 780	277 780	ı	277 780
	Balance as at 1 January 1989	271 667	271 667	271 667	ı	271 667
	Balance as at 1 January 1989	459 336	71 142	71 142	388 194	459 336
	Balance as at 1 January 1989	477 507	ı	1	477 507	477 507
	Balance as at 1 January 1989	1 125 048	•	1	1 125 048	1 125 048
	Balance as at 1 January 1989	1 339 880	ı	1	1 339 880	1 339 880
	Balance as at 1 January 1989	37 795	1	ı	37 795	37 795
	Balance as at 1 January 1989	101 671	1	1	101 671	101 671
Total for intergo	Total for intergovernmental organizations			7 083 488	13 817 539	20 901 027

SCHEDULE 3 (continued)

		Local currency	urrency		United States dollars	dollars
Donor	Comments	Piedged	Received	Received	Outstanding	Anticipated income
United Nations organizations	<u>anizations</u>					
UNESCO	Staff services	1 056 012	1 055 012	1 056 012	ı	1 056 012
UNICEF	Medical supplies	3 498	3 498	3 498	ł	3 498
	Medical supplies	2 351	2 351	2 351	ŀ	2 351
	Medical supplies	117 794	117 794	117 794	ı	117 794
	Medical supplies	1 129	1 729	1 :29	•	1 129
	Medical supplies	3 507	3 507	3 507	1	3 507
	Medical supplies	1 430	1 430	1 430	ı	1 430
	Medical supplies	1 310	1 310	1 310	ı	1 310
	Medical supplies	200	•	ı	200	200
	Medical supplies	3 040	ı	1	3 040	3 040
	Medical supplies	811 118	811 11	11 118	ı	811 11
WHO	Staff services	477 104	477 104	477 104	1	477 104
	Specialized care	30 000	30 000	30 000	ı	30 000
	Microcomputer	20 000	20 000	20 000	1	20 000
Total for Uni	Total for United Nations organizations			1 725 253	3 540	1 722 793

SCHEDULE 3 (concluded)

		Section 1			Inited States dollars	dollars
Donor	Comments	Pledged	Received	Received	Outstanding	Auticipated income
Non-governmental organizations	zations					
ANERA	Medical supplies	180	180	180	ı	180
Ciba-Geigy	Medical supplies	943	943	84	ı	943
Indian Red Cross	Medical supplies	3 963	3 963	3 963	ı	3 963
	Medical supplies	3 370	3 370	3 370	1	3 370
	Medical supplies	2 985	2 985	2 985	ı	586 7
	Sports clothing	41 243	41 243	41 243	ı	41 243
Summary						
non-governmental		1	;	CF.		t.
organizations		73 547	/3 54/	15.04/	ı	
	Sundry donors - rent	120	120	120	ı	071
	Medical supplies	360	360	350	1	360
Total for non-governmental organi	rnmental organizations			126 711	1	126 711
Total, schedule 3	le 3			20 382 148	17 151 943	37 534 090
Total, schedules 2 and 3	iles 2 and 3			198 779 556	18 312 882	217 092 438

SCHEDULE 4

GENERAL FUND

Miscellaneous income for the year ended 31 December 1989

Description	Amount
Bank interest	7 279 990
Sale of empty containers and unserviceable property	33 192
Reimbursement of Area Staff Provident Fund administration costs	190 500
Profit on income-producing activities (schedule 6)	25 536
Overheads recovered on procurement for other parties	42 147
Sale of used vehicles and equipment	40 896
Other sources	65 674
Total	<u>7 677 935</u>

SCHEDULE 5

GENERAL FUND

Adjustments to prior years' income and expenditure for the year ended 31 December 1989

Description	Amount
Contributions	1 738 303
Accounts receivable	(6 553)
Prior years' inventories	(2 663)
Savings, prior years	(1 315 664)
Accounts payable	(470 439)
Provident Fund benefits	2 410
Separation benefits and wages	(117)
Total	(54_723)

SCHEDULE 6

GENERAL FUND

Production and sales for the year ended 31 December 1989

(United States dollars)

Accounts	Embrcidery centre	Carpentry unit	Printing unit	Bakery	Greeting cards and calendars	Total
Sales						
External Internal	99 658 -	432 223	215 316	67 870 -	9 979 -	825 046 -
	99 658	432 223	215 316	67 870	9 979	825 046
Costs of sales						
Oncost Capital	103 770 -	359 352 -	87 319 175 000	67 870 -	6 199 -	624 519 175 000
	103 770	359 352	262 319	67 870	6 199	799 510
Profit (loss) for the year	(4 112)	72 871	(47 003)	_	3 780	25 536

BTATEMBNT VII

PROJECT FUNDS

income and empanditure for the year anded 11 December 1989

Project	Fund balance 1 January 1989	Cash	Contributions In kind	Total	Bubtotal	Cosh	Expenditure in kind	fotal	Fund adjust-	Fund balance 31 December
FUNDED ONGOING ACTIVITIES										
Supplementary feeding	(1 688 353)	•	9 644 657	9 644 657	7 756 304	5 690 324	9 644 657	15 334 981	(1 009 847)	(R 588 524)
Mobile health team, Gara	(36 553)	73 748		73 748	37 195	179 604	•	179 604	(37, 195)	(179 604)
Qalqilia Hospital, Nest Bank	124 820	•	1	•	124 820	35 618	•	35 618	1	89 202
Cara centre for the plant	(80 000)	83.845	•	83 845	3 645	208 022	1	208 022	204 177	•
Centre Centre	417 347	3 455 737	•	3 455 737	3 873 084	2 720 014	1	2 720 014	26 753	1 179 623
scholarships, ARANCO	54 128	28 500	•	28 500	112 628	78 814	ı	78 614	•	33 814
Jordan Dental clinic -	14 425	13 355	•	13 355	27 780	13 937	ı	13 937	1	13 843
Amen Polyclinic	6 279	11 21	,	12 111	18 390	13 943	•	13 943	•	4 447
Centre, Gaza	152 834	1 797 190	•	1 797 190	1 950 024	1 835 532	ŧ	1 635 532	(16 175)	98 317
Subtotal	(1 235 073)	5 494 486	9 644 657	15 139 143	13 904 070	10 775 808	9 644 657	20 420 465	(832 287)	(, 348 682)
CAPITAL AND SPECIAL PROJECTS										
School sanitary facilities, Gaza Yarmouk School, Syrian Arab Republic and	7 698	ı	ı	1	7 688	1 568	,	1 588	467	6 567
West Bank	•		1	•	ı	244 696	•	244 896	•	(244 896)
West Bank	(264 574)		ı		(264 574)	75 911	•	75 911	348 742	8 257
project, Gaza	7 235	28 040	•	28 040	35 275	34 517	t	34 517	•	758
project, West Bank School Construction	4 760	31 440	ŧ	31 440	36 200	25 922	ı	25 922	•	10 278
Gaza Gaza Husn Centre for the	65 133	•	•	•	65 113	64 903		64 903	į	230
Disabled, Jordan Income-denerating	710	14 976		14 976	15 686	15 631	•	15 631	ı	ş
projects, Jordan	•	,	•	1	•	3 395	,	3 395	ı	(3 395)

	Fund								Fund	Fund belence
Project	1 January 1969	Cast	vonctibutions In kind	Total	8ubtota1	Cash	In kind	Total	Ment	1985
Attanged decorated - tell										
centre, Lebanon	(30 088)		•		(30 088)	ì	1	•	10 044	(20 055)
Self-help project.	(1) 320)	•			(11 320)			•	11 320	1
OPEC-Phase V	16 299	1		ŧ	16 299	1 242	•	1 242	(32 598)	(17 541)
OPEC-Phase III		1	•				,	•	•	1 117
OPEC-Phase II		f		•	(24 993)		•	, ,	1000	(24 993)
	18 719	•	•	•		/ 00 /	•	(30 /	feet ari	1
School construction - hove Jorden	86 122	•	•		86 122	6 339	•	6 339	ı	79 783
EC fellowships, Gaza		1	•	•	1 363	1	•	•	ŧ	1 383
Miscellaneous projects	202 084	1	•		202 084	13 876	•	13 876	(14 318)	173 890
School construction,	1063 45/	,	•		(53 520)	147 283	٠	147 283	166 001	(34 802)
Rada 's Centre for	1000 001)								
the Disabled	12 505		•	•		16 420	•	16 420	1	(3 915)
OPEC-Phase VI	(14 149)	1	•		(14 149)	13 680	•	13 680	29 999	2 170
School buildings and	054 630	1	•		1 054 639	490 237	•	490 237	•	564 402
Specialist Baca's										
clinic	(4 417)	17 054	1	17 054	12 637	15 182		15 182	1	(2 545)
Health Centre Baga's	190 7	ı	•	•	196 7	1 377	•	1 377	(3 584)	•
Realth Sub-Centre.						•		1		
Narka Camp	2 637	•	•	ı	2 637	1 451	•	1 451	(1 186)	
School senitary					***			900	ı	2007
facilities, Gasa Bureil Co-education	(106 983)	15 927	•	15 927	(9C0 TA)	744 PAR	•	660 107	ŀ	(ec · cc*)
school, Gata	12 094	•	•	•	12 094	12 094	•	12 094	1	•
New Gaza Preparatory										
Boys" School	(13 608)	1	,	•	(13 608)	17 980	•	17 980	•	(21 588)
Water and sewage line for special hardship										
Casee	(42)	1	•	•	(42)	12 628	•	12 628	•	(12 870)
School construction -	101	,	1	(406 331		;	- (0	,	000 507
Machael Money's	16) 666	t	Ì	ı	-			***		
Sewing Centre, Gaza	(7 700)	ı		1	(7 700)	11 352	•	11 352	,	(19 052)
Miscellaneous	707 000	!	ı	ı	707	405		405	(24.5
Gaza Youn health centre	226 382	48 101		48 101	274 483	178 796		178 796	(5 636)	90 051
Environmental										
sanitary project	663 231	231 522	•	231 522	894 753	408 686		408 686	•	486 067
Canadian International Development Agency										
(CIDA) project, 1986	315 567	:	•		315 567	154 099	•	154 099	80 662	242 130
for the Disabled		27 681	ŧ	27 681	27 681	•	•	į	. '	27 681
Saga's Elementary Boys	1	786 98Y		KKC ABC	786 777	307 699	•	563 ANS	•	
School, votagn	ì		i.	000 000	000 000	707)	700	1	100
Training Centre, Gaza	145 952	1 660	·	1 660	147 612	351 683	,	351 683	232 468	28 397

	Fund balance l January		Contributions				Personaliture		Fund	Fund
Project	1989	Cash	In kind	Total	Subrotal	Cash	In kind	Total	adjust- ment	34 December 1983
Combating Illiteracy										
for Women, Syrian Arab Republic	i	2 240	1	2 240	2 240	3 591	•	6	1	
Eye Diseases Clinic,) 		,		766 5	ı	(Tes 1)
Gaza	11 566	•	•		11 566	1 964	•	1 964	ı	9 602
Construction of										}
School in rarmous	784 137	ı	•	,	294 732	274 986	•	274 986	•	19 746
health sub-centre;										
Beach, Nuseirat										
and Khuzaa	30 000	ı	1	ı	30 000	1	•	,	•	000 02
Sub-feeding Centres,					•			١	I	20 000
Gaza Town	17 270	•	•	1	17 270		1	1	•	17 270
English language										
training, Gaza	(1 053)	ı	1	ı	(1 053)	176 71	ı	12 971	ı	(14 024)
Slow learners										
project, cordan	900 08	ı	•	ı	40 000	35 583	•	35 583	1	4 417
Palestinian										
Embroidery	1	1	•	ı	ı	15.077	1	ננט פו		į
Women's Program							l	i er	ı	(//B cT)
Centre, Zaka	37 206	1	,	,	37 208	18 459	1	18 459	•	18 749
Arrebieh School,										2
West Bank	•	ı	,	ı	•	117 801	•	117 801	100 000	(17 801)
University										•
Scholarship - Switzerland	ı	אות ואו	1	ם נם נם נ	0.0			į		
Jarash bealth clinic,		1		707	979 797	TCT 17	•	151 17	ı	160 667
construction	81 239	135 000	ı	135 000	216 239	117 221	•	117 221	ı	9
Jarash community						776 /77		176 /17	ı	916 96
project, Jordan	(6 235)	13 312	•	13 312	7 077	19 060	ı	19 060	1	(11 983)
Junior Professional										
Office: - Japan Junior Professional	77 288	109 846	1	109 846	187 134	133 451	ı	133 451	ı	53 683
Officer - UNDP	ı	49 950	ı	49 950	49 950	49 950	1	40 950	ı	ı
Junior Professional										l
Officer - Sweden	1	48 901	ı	48 901	48 901	42 865	ı	42 865	ı	980 9
Suf community										
Project, Jordan	(3 463)	14 422	•	14 422	10 959	22 320	•	22 320	1	(11 361)
Sur Baher, West Bank Seemen Centre	360 400	434 650	•	434 650	795 050	175 458	ì	175 458	1	619 592
Shatila, Lebanon	6 388	ı	1	ı	881. 9	ı	1	ı		
Sewing Centre, Askar					3			ı	I	9 798
Camp, West Bank	12 235	٠	-	•	12 235	9 339	ı	9 339	1	2 896
Subtotal	3 951 605	2 073 426	f	2 073 426	£ 025 031	4 337 421	-	4 337 421	911 946	2 599 556

Project	balance l January 1989	Cash	Contributions In Kind	Total	Subtotal	Cash	Expenditure In kind	fotal	Fund adjust- ment	balance 31 December 1989
FUNDED FROM:										
GENERAL PUND										
Marka Elementary Bowe School	ı	(ı	ı	ı	•	ı	,	675 000	675 000
Souf Preparatory										
Girls' School	ı	ı	ī	1	ı	ı	ı	1	000 009	000 004
New rield Orlice in Syrian Arab										
Republic	1 060 071	ı	•	I	1 060 071	1 060 073	ı	1 066 073	ŀ	(2)
Fuzeireib School in Syrian Arab										
Republic	169 667	I	ı	ı	169 667	226 533	i	226 533	1	(56 866)
Madi Seer School in Jordan	511 267	ı	ı	1	511 267	5 913	•	5 913	•	505 354
*aqqas School in Jordan	582 983	ı	ı	1	582 983		ı		1	391 596
Move of Education										
Development Centre to Amman Training										
Centre	177 455	•	ı	•	177 455	ı	1	1	ı	177 455
Construction to avoid										
Arak Benihlic Sylian	203 000	ı	ı	1	103 000	29 584	ı	29 584	ı	73 416
Construction to avoid										
triple shift, Jordan										
Field Office	21 000	ı	ı	I	27 000	5 270	i	5 270	ı	15 730
construction to avoid										
Bank	68 000	•	ı	•	000 89	4 338	ı	4 338	•	63 662
Construction of branaratory Girls'										
School, Bada'a	860 000	I	ı	t	860 000	1 208	ı	1 208	1	858 792
Construction to avoid										
triple shift, Gaza	308 600	•	ı	1	308 000	22 054	,	22 054		285 946
Subtotal	3 861 443	•	1	•	3 861 443	1 546 360	-	1 546 360	1 275 000	3 590 083
School voluntary contributions:										
Schools	•	366 694	ı	366 694	366 694	•	ı	ı	ı	366 694
Canteens	ı	192 316	ı	192 316	192 316	1	•	1	•	192 316
Expenditure	ı	•	I	ı	I	302 650	•	302 650	(256 360)	(228 010)
Subtotai	 	559 010	1	559 010	559 010	302 650	1	302 650	(256 360)	ı
Total	6 577 975	8 126 922	9 644 657	17 771 579	24 349 554	16 962 239	9 644 657	26 606 896	1 098 299	(1 159 043)

STATEMENT VIII

PROJECT FUNDS

Assets and liabilities as at 31 December 1989

	Cash on	Pre-		Accounts	Reserve for unliquidated	Reserve for carry-	Reserve for goods-	Due to General	Total liabili-	Fund balance
Project	hand	payments	Total	payable	obligations	iorwards	in-transit	Fund	ties	31 December 1989
FUNDED ONGOING ACTIVITIES										l
Supplementary feeding	1	ı	1	157 466	674 153	9 000	14 680	7 736 225	8 588 524	(8 208 524)
Mobile health team, Gaza	•	ı	ı	ı	•	•	1	179 604	179 604	(179 604)
Qalqilia Bospital, West Bank	89 202	1	89 212	ı	·	•	ı	f	ı	89 202
Gaza Centre for the Blind	37 270	ı	37 270	2 593	33 743	934	ı	ı	37 270	ı
Ramallah training centre	2 516 469	24 542	2 541 011	8 836	1 275 677	1	76 675	1	1 361 188	1 179 823
University scholarships, ARANCO	47 882	975	48 857	11 540	1	3 503	•	ı	15 043	33 814
Mobile dental clinic, Jordan	13 843	•	13 843	,	ı	ı	ı	ı	ı	13 843
Dental clinic - Amman Polyclinic	4 447	•	4 447	ı	ı	•	ı	ı	í	4 447
Vocational training centre, Gaza	573 500	,	573 500	19 443	326 161	1	129 579	ı	475 183	98 317
Subtotal	3 282 613	25 517	3 308 130	878 66.	2 309 734	10 457	220 934	7 915 829	10 656 812	(7 348 682)
CAPITAL AND SPECIAL PROJECTS										
School sanitary facilities, Gaza	6 567	,	6 567	ı	ı	ı	I	ı	ı	295 9
Yarmouk School, Syrian Arab Republic and Agrabanieh School, West Jank	ı	ł	I	ı	ŧ	ŧ	1	244 896	244 896	(244 896)
School construction, West Bank	34 975	1	34 975	ı	ı	ı	26 718	ı	26 718	8 257
Income-generating project, Gaza	1961	ł	581	ı	1	ı	223	ı	223	758
Income-generating project, West Bank	11 951	ı	11 951	1 510	1	1	163	ı	1 673	10 278
School construction, Gaza	230	ı	230	ı	1	1	•	ı	1	230

Project	Cash on hand	Fre- payments	fotal	Accounts payable	Reserve for unliquidated obligations	Reserve for carry- forwards	Reserve for goods- in-transit	Due to General Fund	fctal liabilí- ties	Fund balance 31 December 1989
Husn Centre for the Disabled	1 029	1	1 029	ı	ſ	974	'	,	974	55
Income-generating projects, Jordan	ı	ı	1	ł	ţ	ı	ı	3 395	3 395	(3 395)
Multi-purpose Community Centre, Lebanon	•	ı	•	ı	1	,	ı	20 055	20 055	(20 055)
Self-help project, West Bank	1	ı	1	•	f	,	ı	ı	ı	•
OPEC-Phase V	•	•	1	ı	į	1	1	17 541	17 541	(17 541)
OPEC-Phase III	1 117	ı	1 117	ı	•	ı	•	ı	,	1 117
OPEC-Phase II	•	ı	ı	7	ı	ı	•	24 986	24 993	(24 4,93)
OPEC-Phase IV	1 217	•	1 217	ı	ı	ŕ	ı	ı	ı	1 217
School construction - Boys, Jordan	79 783	ı	79 783	ı	ı	ı	ŧ	ı	t	79 783
EC Pellowships, Gaza	1 383	ı	1 383	ı	1	ſ	1	•	1	1 383
Miscellaneous projects	173 890	ı	173 890	1	ı	ı	ı	1	,	173 890
School Construction, Ya'bed, West Bank	ı	ı	•	ı	ı	í	•	34 862	34 802	(34 802)
Baga'a Centre for Disabled	ı	ı	ı	•	•	ſ	•	3 915	3 915	(3 915)
OPEC-Phase VI	2 170	,	2 170	,	ı	ſ	1	•	ı	2 170
School building and facilities, Gaza	572 465	ı	572 465	4 978	I	•	3 085	ı	8 063	564 402
Specialist Baga'a Clinic	ı	ı	I	ı	•	1	1	2 545	2 545	(2 545)
Health Centre Baga'a Camp, Jordan	1	1	ı	•	1	t	1	ı	ſ	ı
Health Sub-Centre Marka Camp	ı	ı	ŀ	1	ı	ı	1	1	ı	ı
School Sanitary Pacilities, Gaza	,		1	15 262	•	ı	1 261	219 232	235 755	(235 755)
Burelj Co-education School, Gaza	ı	ı	,	1	ı	1	1	•	ı	,
New Gaza Preparatory Boys' School	1	ı	,	ı	1	•	ı	31 588	31 588	(31 588)

STATEMENT VIII (continued)

Project	Cash on band	Pre- payments	Total	Accounts payable	Reserve for unliquidated obligations	Reserve for carry- forwards	Reserve for goods- in-transit	Due to General Fund	Total liabili- ties 3	Fund balance 31 December 1989
Water and sewage lines for Special Hardship Cases	,	1	1	,	ŧ	ı	1	12 870	12 870	(12 870)
School construction for Girls' School, Jordan	403 920	t	403 920	ı	ı	•	1	ı	ı	403 920
Maghazi Women's Sewing Centre, Gaza	1	1	ı	ı	ı	ı	ı	19 052	19 052	(19 052)
Miscellaneous construction, 1984	142 762	•	142 762	•	ı	ı	ı	ı	t	142 762
Gaza Town Health Centre	92 387	ı	92 387	1 229	ı	ı	1 107	i	2 336	90 021
Environment sanitary project	506 735	1	506 735	20 668	1	1	ı	i	20 668	486 067
CIDA project, 1985	318 167	ı	318 167	72 952	ı	ı	3 065	ı	76 037	242 130
Waggas Community Centre for Disabled	27 681	ı	27 681	ſ	1	l	ı	I	ı	27 681
Baga'a Elementary Boys' School, Jordan	5 159	ı	5 159	1	ı	ı	1 678	•	1 678	€ 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0
Upgrading vocational training centre, Gaza	28 397	i	28 397	1	ı	ı	I	1	i	28 397
Combating illiteracy for women, syrian Arab Republic	J	1	1	•	•	ı	ı	1 351	1 351	(1 351)
Eye Diseases Climic	9 602	I	9 602	ł	•	1	•	•	ı	9 602
Construction of School at Yarmouk	19 746	1	19 746	ı	1	ı	ı	I	1	19 746
Maternal and child health sub-centres - Beach, Nuseirat and Khuzaa	30 000	ı	30 000	f	ı	ı	t	ı	ı	30 000
Sup-feeding centres, Gaza Town	17 270	ı	17 270	1	1	ı	1	1	ı	17 270
English language training, Gaza	ı	ı	ı	ı	•	ı	ı	14 024	14 024	(14 024)
Slow Learners' Project, Jordan	6 551	•	6 551	ı	1	ł	2 134	1	2 134	4 417
Market study – Palestinian embroidery	J	1	ı	ı	1	•	t	15 077	15 077	(15 077)
Women's Programme Centre, Zaka	18 749	ı	18 749	,	ı	ı	1	I	ı	18 749
Arrableh School, West Bank	ı	ı	1	ı	1	I	15 274	2 527	17 801	(17 801)

Project	Cash on band	Pre- payments	Total	Accounts payable	Reserve for unliquidated obligations	Reserve for carry- forwards	Reserve for goods- in-transit	Due to General Fund	Total liabili- ties	Fund balance 31 December 1989
University scholarships,	165 067	,	165 067	2 500	1	1 900	,	,	4 400	160 667
Jarash Realth Clinic, construction	98 918	ı	98 918	1	ı	1	ı	1		86 86
Jarash Community Project, Jordan	ı	ı	J	ı	ı	•	ı	11 983	11 983	(11 983)
Junior Professional Officer, Japan	53 683	1	53 683	ı	ı	1	ı	•	f	53 683
Junior Professional Officer, UNDP	ı	1	ı	1	,	,	1	ı	1	;
Junior Professional Officer, Sweden	6 036	1	9 036	•	ı	ı	1	ı	1	920 9
Suf Community Project, Jordan	1	ı	,	1	1	1	ı	11 361	11 361	(1361)
Sur Baher School, West Bank	634 910	ı	634 910	1	1	,	15 318	1	15 318	619 592
Sewing Centre Shatila, Lebanon	6 388	1	6 388	1	•	ı	•	ı	1	988
Sewing Centre - Askar Camp, West Bank	2 896	ı	2 8%	•	ı	ı	ı	ı	•	2 896
Subtotal	3 482 782	,	3 482 782	119 106	,	2 874	70 046	691 200	883 226	2 599 556
PUNDED FROM:										
CEMERAL FUND										
Marka Elementary Boys' School	675 000	į	675 000	ı	ı	ı	1	ı	1	675 600
Souf Preparatory Girls' School	600 000	ı	600 000	,	1	ı	ı	,	1	000 009
New field office in the Syrian Arab Republic	ı	,	ı	,	ı	•	•	7	14	8
Muzeireib School in the Syrian Arab Republic	ı	,	1	,	ı	,	•	998 99	SK BKK	(998 95)
Wadi Seer School in Jordan	505 354	ı	505 354	,	ì	•	1	ı	1	505 354
Waqqas School in Jordan	391 596	į	391 596	,	1	i	ı	ı	ı	391 596

STATEMENT VIII (concluded)

Project	Cash on hand	Pre- payments	Total	Accounts payable	Reserve for unliquidated obligations	Reserve for carry— forwards	Reserve for goods- in-transit	Due to General Pund	Total liabili- ties	Fund balance 31 December 1989
The move of th .ucation Development Centre to the Amman Training Centre	177 455	i	177 455	i	ı	ı	ı	l	ı	177 455
Construction to avoid triple shift, Syria	73 416	ı	73 416	ı	I	•	ı	ı	ı	73 416
Construction to avoid triple shift, Jordan	31 492	1	31 492	15 762	1	1	ŀ	ı	15 762	15 730
Construction to avoid triple shift, West Bank	63 662	1	63 662	ı	ſ	ı	j	ı	ı	63 662
Construction of Preparatory Garls' School, Baga'a	858 792	ı	858 792	ı	ı	1	ı	ı	1	858 792
Construction to avoid triple shift, Gaza	285 946	ı	285 946	ı	1	r	ı	ı	ı	285 946
Subtotal	3 662 713		3 662 713	15 762	,	,	,	56 868	72 630	3 590 083
School woluntary contribution:										
Schools Canteens		1-1	1 1	1.1	1 1	1 1	1 1	1 1	11	1-1
Subtotal	•	-		,	,		,	-		,
Total	10 428 108	25 517	10 453 625	334 746	2 309 734	113 311	290 980	8 663 897	11 612 668	(1 159 043)

SCHEDULE 7

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PROJECT PUNDS

Report on cash contributions as at 31 December 1989

(United States dollars)

		Local c	currency		United States dollars	s dollars
Donor	Comments		Received	Received	Outstanding	Anticipated income
FUNDED ONGOING ACTIVITIES	IES					
Governments						
Denmark		2 625 000	2 625 000	2 625 000	•	2 625 000
	ramailan training centre - third term	830 737	830 737	830 737	1	830 737
Italy	Gaza Vocational Training Centre	1 797 190	1 797 190	1 797 190	'1	1 797 190
Total for Governments	ents			5 252 927	'1	5 252 927
Intergovernmental Organizations						
European Community	Supplementary feeding programme	4 730 000	ı	'	4 730 000	4 730 000
Total for intergod	Total for intergovernmental organizations			•	4 730 000	4 730 000
Non-governmental organizations						
ARAMCO	University scholarships	58 500	28 500	56 500	1	58 500
Near Cast Council	Mobile Dental Clinic - Jordan Dental Unit Amman Polyclinic	25 000 18 600	13 355 12 111	13 355 12 111	11 545 6 489	25 000 18 600
Pontifical Mission	Gaza Centre for the Blind	80 500	80 000	80 000	1	80 000
		40 000	40 000	40 000	1	40 000
Rädda Barnen	Mobile health team, Gaza	73 748	73 748	73 748	'	73 748
Total for non-gove	Total for non-governmental organizations			277 714	18 134	295 848

Donor	Comments	Logal currency Pledged Receiv	rranov Racelved	Received	United Btates dollars Outstanding Anticip	dollars Anticipated income
Other sources	Four donors -					
Niscellaneous	Gaza Centre for the Blind	2 000	•	2 000	t	2 000
Krbec, Ns. Eva Marie	Gara Centre for the Blind	1 239	1 239	1 239	1	1 239
Nachbauer, A.	Gaza Centre for the Blind	909	909	909		909
Total for other sources	orross.			3 845	*	3 845
Total for funded ongoing activities	ongoing activities			5 534 486	4 748 134	10 282 620
CAPITAL AND SPECIAL PROJECTS	NECTS					
Governments						
Australia	School construction	434 650	434 650	434 650	1	434 650
China	Cash for purchase of furniture - Begs's	50 003	50 003	50 003	1	50 003
	Bega'a Blementary School construction	616 883	616 883	616 883	1	616 883
Finland	Gasa Town Bealth Centre	200 000	200 000	46 101	1	48 101
Germany, Pederal Republic of	Environmental sanitation projects	201 005	201 005	201 005	ı	201 005
	Bank interest received	30 517	30 517	30 517	i	30 517
Japan	Junior Professional Officer	53 846	53 846	53 846	•	53 846
	Second year salary Junior Professional Officer	26 000	26 000	26 000	•	96 000
Sweden	Junior Professional Officer	48 901	48 901	48 901	•	48 901
Switzerland	Cash for UNRWA schooling programme	300 000	300 000	181 818	'1	181 818
Total for Governments	ents			1 721 724	4	1 721 724

SCHEDULE 7 (continued)

Donor	Comments	Local cu Pledged	currency Received	Received	United States Outstanding	s dollars Anticipated income
Intergovernmental organizations						
AGFUND	School construction	749 000	1	1	749 000	749 000
	Balance as at 1 January 1989	4 000	1	•	4 000	4 000
	Balance as at 1 January 19.9	391 805	348 742	348 742	43 063	391 805
	Balance as at 1 January 1989	29 000	ı	•	29 000	29 000
	Balance as at 1 January 1989	224 600	166 000	166 000	58 600	224 600
	Balance as at 1 January 1989	58 500	58 500	58 500	1	58 500
	Balance as at 1 January 1989	58 500	58 500	58 500	ı	28 500
	Balance as at 1 January 1989	496 000	100 000	100 000	396 000	496 000
European Community	Balance as at 1 January 1989	751 875	232 468	232 468	519 407	751 875
•	Bank interest received on above	1 660	1 660	1 660		1 660
Total for intergove	Total for intergovernmental organizations			965 870	1 799 070	2 764 940
United Nations organizations	tions					
UNDE	Junior Professional Officer	49 950	49 950	49 950	'1	49 950
Total for United Na	Total for United Nations organizations			49 950	11	49 950
Non-governmental organizations						
Australian Care for Refugees (AUSTCARE)	Slow learners' programme	39 400	ı	ı	39 400	39 400
Co-operation for	Income—generating projects	28 040	28 040	28 040	•	28 040
development	Income-generating projects	31 440	31 440	31 440	1	31 440
	Balance as at 1 January 1989	22 500	•	•	22 500	22 500
Danish Refugee Council	Jarash Health Centre	135 000	135 000	135 000	ı	135 600

Donor	Comments	Local c Pledged	Local currency edged Received	Received	United States Cutstanding	dollars Anticipated income
Non-governmental organizations (continued)	ed)					
Deutsche Stiftung	Construction of Khan Younis Women's Centre	22 222	7 692	7 692	14 530	22 222
Mennonite Central Committee	Community Centre for Disabled - Husn Camp, Jordan	14 976	14 976	14 976	ı	14 976
National Federation of UNESCO Association, Japan	Literacy programme, Syrian Arab Republic	3 497	2 240	2 240	1 257	3 497
Near East Council	Specialists, Baqa'a	24 600	17 054	17 054	7 546	24 600
~68-	Sewage and water connection	13 000	•	ı	13 000	13 000
_	Education seminar Conference room construction	15 927	15 927	15 927	ı	15 927
Norwegian Refugee Council	Waggas Community Centre	40 000	25 000	25 000	15 000	40 000
OPEC Fund - Phase V - Phase IV - Phase VI	Balance as at 1 January 1989 Balance as at 1 January 1989 Balance as at 1 January 1989	42 807 10 435 30 000	30 000	000 OE	42 807 10 435	42 807 10 435 30 000
OXFAM	Jarash Community Centre	19 612	13 312	I3 312	6 300	19 612
OXFAM	Suf Community Project, Jordan	21 246	14 422	14 422	6 824	21 246
Save the Children Fund	Balance as at 1 January 1989	12 000	12 000	12 000	0	12 000
Total for non-gove	Total for non-governmental organizations			347 103	179 599	526 702

SCHEDULE 7 (concluded)

		Local currency	urrency		United States dollars	s dollars
Donor	Comments	Piedged	Received	Received	Outstanding	Anticipated income
Other sources						
DIAKONIA (Sweden)	Baqa'a Community Centre for Disabled, Jordan	13 000	ı	ı	13 000	13 000
United Nations Day Ball Committee	Waqqas Community Centre for Disabled, Jordan	2 681	2 681	2 681	ı	2 681
Zaben, Sheikh I.	Construction and equipment of school	932 320	ı	1	932 320	932 320
Total for other sources	sources			2 681	945 320	948 001
Total for capita	Total for capital and special projects			3 087 328	2 23 989	6 011 317

SCHEDULE 8

FUNDED ONGOING ACTIVITIES

Report on in-kind contributions as at 31 December 1989

(United States dollars)

		Local c	Local currency	Unit	United States dollars	llars
Donor	Comments	Pledged	Received	Received	Outstanding	income
Governments						
Switzerland	Whole milk (300 tons)	1 939 000	1 686 206	1 686 206	252 794	1 939 630
Switzerland	Transport costs	91 429	91 429	91 429		91 429
Total for Governments	ts			1 777 635	252 794	2 030 429
Intergovernmental organizations	rganizations					
European Community	Food commodities	6 432 530	3 189 390	3 189 390	3 243 140	6 432 530
	Balance as at 1 January 1989	4 677 632	4 677 632	4 677 632	0	4 677 632
Total for intergove	Total for intergovernmental organizations			7 867 022	3 243 140	11 110 162
Total, funded ongoing activities, Total, funded ongoing activities,	Total, funded ongoing activities, schedule 8 Total, funded ongoing activities, schedules 7 and 8	7 and 8		9 644 657 15 179 143	3 495 934 8 244 068	13 140 591 23 423 211

STATEMENT IX LEBANON EMERGENCY (UNRESTRICTED FUNDS)

Income and expenditure for the year ended 31 December 1989

1988		- 1	Casi	n		In k	ind		Tota	al
	INCOME									
-	Governments (schedule 10)			-	2	258	537	2	258	537
566 618	Intergovernmental organizations		•	_		•	-		•	-
800 193	Non-governmental organizations (schedule 10)						760			
000 193	(BCHedule 10)						762			76
-	General Fund	2	969	995			_	2	969	99
366 811		2	969	995	2	260	299	5	230	29
	EXPENDITURE									
73 997	Food commodities	2	654	868	2	258	537	4	913	40
051 319	Emergency services	1	248	338			_	1	248	33
509 521	Staff costs Vehicles and their running	(660	426		•	-		660	42
418 466	costs		129	882			-		129	88
697 026	Health services		9 1	116		1	762		95	87
555 984	Repairs of roads and shelters	4		144			-		204	14
580 211	Repairs of Agency Inst.			218			-		45	21
-	Construction			061			-		523	
-	Equipment			965		•	-		283	
	Freight and transport services		703	328					703	32
886 524		6	547	346	2	260	299	8	807	64
519 713)	Excess of income over expenditure	(3	577	351)	-			(3	577	35

STATEMENT X

LEBANON EMERGENCY (UNRESTRICTED FUNDS)

Assets and liabilities as at 31 December 1989

1988			1989
	ASSETS		
2 268 727	Cash in bank		116 397
2 268 727			116 397
	LIABILITIES		
101 376	Accounts payable Reserve for goods-in-trans	it	1 412 114 985
			11.6 397
	FUND BALANCE		
2 167 351	Balance 1 January 1988 Fund adjustment	2 167 351 1 410 000	
	Excess of income over expenditure	3 577 351 (3 557 351)	
-	Balance 31 December: 1989	,	-
2 268 727			116 397

STATISMENT XI

LEBANON EMERGENCY (ALL FUNDS)

Income and expenditure for the year ended 31 December 1989

(United States dollars)

	Fund balance		Contributions	ω ω		1	Expenditure		Fund	Fund balance
Project	1 Jan. 1989	In cash	In kind	Total	Subtotal	In cash	In kind	Total	adjustment	31 Dec. 1989
Lebanon Emergency	2 167 351	۱	2 260 299	2 260 299	4 427 650	6 547 346	2 260 299	8 807 645	4 379 995	,
Tehanom remonstruction 3 509 354	3 509 354	1	ı	•		1 159 734	1	1 159 734	1 159 734 (1 410 000)	939 620
Shatila Camp repairs	•	1 600 000	1	1 600 000		709 291	1	709 291	ı	890 709
Punds for West Beirut	•	1	ı	1	ı	192 624	1	192 624	1	(192 624)
Emergency cash assistance	ı	273 894	1	273 894	273 894	'	'	,		273 894
Subtotal	3 509 354	1 873 894	1	1 873 894	5 383 248	2 061 649	i .	2 061 649	(1 410 000)	1 911 599
Total	5 676 705	1 873 894	2 260 299	4 134 193	9 810 898	8 608 995	2 260 299	10 869 294	2 969 995	1 911 599

STATEMENT XII

LEBANON EMERGENCY (ALL FUNDS)

Assets and liabilities as at 31 December 1989

Project	Cash on hand	Cash Pre- on hand payments Total	Total	Accounts payable	Reserve for unliquidated obligations	Reserve for C/F	Reserve for G/T	Income received in advance	Due to General Fund	Total liabili- ties	Fund balance 31 Dec. 1989
Lebanon Emergency	116 397		116 397	1 412	۱ }	,	114 985	,	,	116 397	1
Subtotal	116 397	ı	116 397	1 412	1	1	114 985	1	ı	116 397	ı
						-					
Lebanon reconstruction	1 072 797		1 072 797	133 177	ı	1	1	1	ı	133 177	939 620
Shatila Camp repairs	915 598	ı	915 598	24 889	•	1	1	j	ı	24 889	890 709
Fund for West Beirut	1	•	1	23 595	•	ı	1	1	169 029	192 624	(192 624)
Emergency cash assistance	273 894	,	273 894	,	-				•	,	273 894
Subtotal	2 262 289	1	2 262 289	181 661	ı	ı	1	ı	169 029	350 690	1 911 599
Total	2 378 686	'	2 378 686	183 073	,	1	114 985	,	169 029	467 087	1 911 599
			Action of the last					i			

SCHEDULE 9

LEBANON EMERCENCY

Report on cash contributions as at 31 December 1989

		Local c	Local currency	Uni	United States dollars	llars
Donor	Comments	Pledged	Received	Received	Cutstanding	Anticipated income
Governments						
Germany, Federal Republic of	Pledged against 1990	273 894	273 894	273 894	i	273 894
Italy		750 000	1	ı	750 000	750 000
Total for Governments	rnments			273 894	750 000	1 023 894
Other sources						
Palestine	Shatila Camp repairs	800 000	800 000	800 000	ı	800 000
	Part of \$3.0 million for reconstruction of					
	Shatila Camp	800 000	800 000	800 000	1	800 000
Total for other sources	r sources			1 600 000	1	1 600 000
Total, Lebanon Emergency,	Emergency, schedule 9			1 873 894	750 000	2 623 894

LEBANON EMERGENCY

Report on in-kind contributions as at 31 December 1989

A CONTRACTOR OF THE PROPERTY O		Local currency	urrency	Un	United States dollars	llars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
Governments						
Austria	Food commodities	200 000	200 000	200 000	ı	200 000
Czechoslovakia	Corned beef and whole milk	19 428	19 428	19 428	l	19 428
Egypt	Food commodities	1 024	1 024	1 024	į	1 024
Italy	Food commodities	2 020 284	2 020 284	2 020 284	ı	2 020 284
Yugoslavia	Food commodities	9 389	9 389	9 389	ŧ	9 389
	Flour, sugar and and sardines	8 411	8 411	8 411	1	8 411
Total for Governments				2 258 536	ł	2 258 536
Other sources						
Medical aid for Palestinians	Wheelchairs	1 562	1 562	1 562	ı	1 562
Summary Non-governmental Organizations		200	200	200	ı	200
Total for other sources				1 762	-	1 762
Total, Lebanon Emergency,	, schedule 10			2 260 298	t	2 260 298
Total, Lebanon Emergency, schedules	, schedules 9 and 10	0		4 134 192	750 000	4 884 192

STATEMENT XIII

EXTRAORDINARY MEASURES IN THE OCCUPIED TERRITORY (UNRESTRICTED FUNDS)

Income and expenditure for the year ended 31 December 1903

1988			Cash		I:	n ki	.nd	·	Tota	1
	INCOME									
	(payments and deliveries received)									
17 768 268	Governments (schedules 11 and 12)	5 :	148	552	1	703	652	6	852	204
762 140	Intergovernmental organizations (schedules 11 and 12)		-			451	215		451	215
88 000	United Nations organizations (schedules 11 and 12)		56	264			-		56	2 64
-	Non-governmental organizations (schedules 11 and 12)		4	000		586	703		590	703
2 274 301	Other sources (schedules 11 and 12)	10	250	576	·	9	636	10	260	21
	General Fund	4	735	860			-	4	735	86
20 892 709	TOTAL	20	195	252	2	751	206	22	946	45
	EXPENDITURE									
7 850 028	Food commodities			725	2		202	12	607	
1 812 221	Medical supplies			258		37	004		429	
1 824 375	Equipment			594			_		724	
638 271	Hospitalization			134			-		263	
570 854	Freight and handling	1	115				-	1	115 228	
142 232	Education	,		176			-	1		
1 179 454	(Common services		997	673			-		997 911	
-	(Staff costs Construction	1		182			_	_	271	
<u>-</u>	Construction					_				
14 017 435		17	798	059	2	751	206	20	549	2 6
6 875 274	Excess of income over expenditure	2	307	193			_	2	397	19

STATEMENT XIV

EXTRAORDINARY MEASURES IN THE OCCUPIED TERRITORY (UNRESTRICTED FUNDS)

Assets and liabilities as at 31 December 1989

1988			1989
	ASSETS		
7 577 822	Cash in bank		11 719 992
-	Prepayments		1 951
7 577 822			11 721 943
	LIABILITIES AND RESERVE		
-	Liabilities		_
702 548	Accounts payable		460 840
-	Reserve for obligations		202 120
-	Reserve for goods-in-transit		940 398
702 548			1 603 358
	FUND BALANCE		
6 875 274	Balance 1 January 1989	6 875 274	
	Add:		
	Fund adjustment	846 118	
	<u>Less</u> :		
	Excess of income over expenditure	2 397 193	
			10 118 585
7 577 822	Balance as at 31 December 1989		11 721 943
7 577 822	Excess of income over expenditure	2 397 193	ı

STATEMENT XV

1

EXTRAORDINARY MEASURES IN THE OCCUPIED TERRITORY (ALL FUNDS)

Income and expenditure for the year ended 31 December 1989

Project	Fund balance 1 January 1989	Contributions In cash In ki	utions In kind	Total	Subtotal	Expenditure In cash In	liture In kind	Total	Pund Adjustment	Fund balance 31 December 1989
Extraordinary Measures in the Occupied Territory	6 875 275	15 459 392	2 751 206	18 210 598	25 085 873	17 798 059	2 751 206	20 549 265	5 581 977	10 118 585
Other Gaza projects	350 017	1 024 857	1	1 024 857	1 374 874	244 062	ı	244 062	1	1 130 812
Al-Ahlı Bospital, Gaza (United States of America)	ı	300 000	1	300 000	300 000	165 726	ı	165 726	ı	134 274
Urgent medical needs (United States of America)	+	2 000 000	•	2 000 000	2 000 000	804 884	ı	804 884	ı	1 195 116
Central Field Pharmacy, West Bank (United States of America)	1	350 000	ı	350 000	350 000	999 6	,	959 6	ı	340 344
Refugee Affairs Officer and health programme	ı	1 350 000	1	1 350 000	1 350 000	1 318 750	I	1 318 750	ı	31 250
Libyan Arab Jamahiriya - food commodities	ı	390 000	1	390 000	390 000	390 438	I	390 438	ı	(438)
Physiotherapist, West Bank	ı	4 000	ı	4 000	4 000	ı	1	1	١	4 000
Emergency ration distribution, Gaza	1	223 464	ı	223 464	223 464	ı	•	•	ı	223 464
Emergency milk distribution, Gaza	ı	234 637	ı	234 637	234 637	ı	I	1	1	234 637
Cost of anaesthetist at Qalqilia Hospital, West Bank	1	5 294	ı	5 294	5 294	1 098	ı	1 098	1	4 196
Subtotal	350 017	5 882 252		5 882 252	6 232 269	2 934 614	,	2 934 614	ļ ,	3 297 655
TORP	7 225 292	21 341 644	2 751 206	24 092 850	31 318 142	20 732 673	2 751 206	23 483 879	5 581 977	13 416 240

STATEMENT XVI

BYTHACHDINARY MEABURES IN THE OCCUPIED TERRITORY (ALL PUNDS)

Assets and liabilities as at 31 December 1989

(United States dollars)

Project	Cash on hand	Prepayments	Total	Accounts payable	Reserve for unliquidated obliqueions	Reserve for carry-	Reserve for goods-in- trensit	Due to General Fund	Total liabilities	Fund balance 31 December 1989
Extraordinary Neasures in the Occupied Territory	11 719 992	1 951	11 721 943	460 840	202 120		940 396	•	1 603 358	10 118 585
Other Gaza projects	1 164 239		1 184 239	53 427	ı	ı	1	ı	53 427	1 130 812
Al-Ahli Hospital, Gaza (United States of America)	134 274	ı	1 134 274	ŧ	•	i	•	•	1	134 274
Urgent medical needs (United States of America)	1 487 635	ı	1 487 635	2 358	7 282	•	282 879	1	292 519	1 195 116
Central Field Pharmacy, West Bank (United States of America)	347 895	i	347 995	•	•	•	7 551	•	7 551	340 344
Refugee Affairs Officer and health programme	31 250	ŧ	31 250	t	ı	ŧ	,	1	ı	31 250
Libyan Arab Jamahiriya - food commodities	•	ı	0	,	·	•	ı	438	4 38	(438)
Physiotherapist, West Bank	000	ı	000		1	ı	ı	•	•	000 *
Emergency ration distribution, Gaza	223 464		223 464	•	•	•	,	ı	ı	223 464
Emergency milk distribution, Gaza	234 637		234 637	•	,	ı		ı	ı	234 637
Cost of enscribetist at Qalqilia Hospital, West Bank	4 196	•	961 #	í	•	•	•	ı	,	4 196
Subtotal	3 651 590		3 651 590	55 785	7 282		290 430	438	353 935	3 297 655
TOTAL	15 371 582	1 951	15 373 533	516 625	209 402		230 828	J. 7	1 957 293	13 416 240

SCHEDULE 11

EXTRAORDINARY MEASURES IN THE OCCUPIED TERRITORY

Report on cash contributions as at 31 December 1989

(United States dollars)

				Uni	United States dollar	ollar.
Donor	Comments	Local o	Local currency edged Received	Received	Outstanding	Ant: in
UNRESTRICTED FUNDS						
Governments						
Austria		144 928	144 928	144 928	1	144 928
France	Balance as at 1 January 1989	1 000 000 54 664	1 000 000 54 664	160 000 54 664	1 1	160 000 54 664
Italy		1 500 000	ı	i	1 500 000	1 500 000
Japan		4 070 400 2 000 000	4 070 400	4 070 400	2 000 000	4 070 400 2 000 000
Kuwait		200 000	200 000	200 000	1	200 000
Norway		1 500 000 1 797	1 500 000 1 797	216 763	• •	216 763 1 797
Total for Gover ments				5 148 552	3 500 000	8 648 552
United Nations organizations						
UNICEF	Physiotherapy programme	56 264	56 264	56 264	ı	56 264
Total for United Nations organizations	s organizations			56 264	,	56 264

				United	ed States dollars	lars
Donor	Comments	Local c	currency Received	Received	Outstanding	Anticipated income
Other sources						
Diakonia (Sweden)		175 000	1	1	28 363	28 363
International Islamic Society		200 000	200 000	200 000	ı	200 000
Islamic Development Bank		1 054 180	1 054 080	1 054 080	ı	1 054 180
Joint Jordanian/Palestinian Committee		178 571	178 571	178 571	ı	178 571
Miscellaneous	Sundry donations	21 261	21 261	21 261	ı	21 261
Palestine Palestine		500 000 3 600 000	550 000 3 600 000	500 000 3 600 000	1 1	500 000 3 €00 000
Palestine	<pre>60 per cent for Gaza and 40 per cent for West Bank Part of \$3.0 million pledge</pre>	2 000 000 2 200 000	2 000 000 2 200 000	2 C00 000 2 200 000	1 1	2 000 000 2 200 000
Red Crescent, Qatar		200 000	200 000	200 000	1	200 000
Student Union, America		564	564	564	1	564
Total for other sources				10 254 576	28 363	16 282 939
Total, Extraordinary Measu unrestricted funds, sched	Total, Extraordinary Measures in the Occupied Territory, unrestricted funds, schedule ll			15 459 392	3 528 363	18 987 755
ALL FUNDS						
Governments						
Germany, Federal Republic of	DM 420 000 for 1990 DM 400 000 for 1990	234 637 223 464	234 637 223 464	234 637 223 464	1 1	234 637 223 464
Libyan Arab Jamanıriya	Part of \$1.0 million pledge	390 000	390 000	390 000	1	390 000

				Unit	United States dollars	lars
Donor	Comments	Local c Pledged	Local currency edged Received	Received	Outstanding	Anticipated income
United States of America	Balance as at 1 January 1989	2 000 000	2 000 000	2 000 000	,	2 000 003
	Al-Ahli Hospital - Gaza	300 000	300 000	300	1	300
	Central pharmacy, Jerusalem		350 000	350 000	•	350 000
	Emergency services	700 300	700 000	000 00	ı	
	Part of second \$1.0 million	650 000	650 000	650 000	1	900 059
Total for Governments				4 848 101		4 848 101
Non-quvernmental Organizations						
Medecins Sans Frontier	Physiotherapist	000 +	4 000	4 000	1	4 000
Palestine (Gaza)	Contract teachers Bank interest on above	1 000 000	1 000 000	1 000 000	ı	
Zakah Committee, West Bank	Qalqilia Hospital	5 294	5 294	5 294	l į	24 857 5 294
Total for non-governmental organizations	l organizaticns			1 034 151		1 034 151
Total for Extraordinary Me all funds, schedule 11	Total for Extraordinary Measures in the Occupied Territory all funds, schedule 11	£.		5 882 252	ı	5 882 252

SCHEDULE 12

EXTRAORDINARY MEASURES IN THE OCCUPIED TERRITORY

Report on in-kind contributions as at 31 December 1989

		Local	Local currency	Unit	United States dollars	llars
Donor	Corments	Pledged	Received	Received	Outstanding	Anticipated
UNRESTRICTED FUNDS						
Governments						
Austria	750 tons of flour	225 000	ı	ı	225 000	225 000
Germany, Federal Republic of	Two Volkswagen ambulances	000 99	1	1	39 521	39 521
есе	Flour 1,002.40 tons Balance as at 1 January 1989	1 065 340 69 695	325 880 34 086	325 680 34 086	739 460 35 609	1 065 340 69 695
Italy	Rice - 14 tons for Gaza	7 616	7 616	7 616	ı	7 616
Morocco	Food commodities	3 500 000	1 052 570	1 052 570	2 447 430	3 500 000
Pakistan	Balance as at 1 January 1989 Food commodities	283 500 5 960	283 500	283 500	- 2 960	283 500 5 960
Spain	Food and soap for West Bank	2 795	I	1	2 795	2 795
Total for Governments	ments			1 703 652	3 495 775	5 199 427

		Local currency	urrency	Unit	United States dollars	llars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
Intergovernmental organizations	ganizations					
European Community	Balance as at 1 January 1989	22 400	22 400	22 400	ı	22 400
1	as at 1	44 500	44 500	44 500	ı	44 500
	Balance as at 1 January 1989	62 334	62 334	62 334	ı	62 334
	Balance as at 1 January 1989	45 636	45 636	45 636	•	45 636
	Balance as at 1 January 1989	262 858	262 858	262 858	1	262 858
	Balance as at 1 January 1989	13 487	13 487	13 487	ı	13 487
	Balance as at 1 January 1989	92 056	ı	ı	92 056	92 056
	Balance as at 1 January 1989	121 000	•	ı	121 000	121 000
	Balance as at ! January 1989	2 945	I	1	2 945	2 945
Total for interg	Total for intergovernmental organizations			451 215	216 001	657 216
Non-governmental organizations	<u>nizations</u>					
Austrian Arab People	Medical and surgical equipment	3 546	3 546	3 546	i	3 546
DANCHURCH	Hospital equipment	3 811	3 811	3 811	1	3 811
German Democratic Republic Red Cross	Medical supplies	258	258	258	ı	258
Italian Trade Union	Medical supplies	9 200	9 200	9 200	ı	9 200
Red Crescent, Egypt	427 tons of food	193 414	193 414	193 414	1	193 414
	430 tons of food		ı	1	239 688	239 688
	425 tons food and clothing	256 342	i	ı	256 342	256 342
	40 parcels of medical supplies	10 000	1	1	3 861	3 861
	510.8 tons food and blankets	306 381	ı	ı	306 381	306 381
Red Crescent, Turkey	700 tons of food	336 689	336 689	336 689	ı	336 689

SCHEDULE 12 (concluded)

		Local currency	arrency	Unit	United States dollars	llars
Donor	Comments	Pledged	Received	Received	Outstanding	Anticipated income
Intergovernmental organizations (continued)	nizations (continued)					
Red Cross, Bulgaria	13 tons of food	29 785	29 785	29 785	ı	29 785
Save the Children Fund	Medical equipment	3 600	1	ı	3 600	3 600
United Holy Land Fund	Medical supplies/equipment	10 000	10 000	10 000	•	10 000
Total for non-gow	Total for non-governmental organizations			586 703	809 872	1 396 575
Other sources						
Landeskrankenhaus Feldkirchen	Medical supplies	450	450	450	ı	450
Medico International	15 second-hand generators	7 186	7 186	7 186	ı	7 186
Miscellaneous	Breathing apparatus	2 000	2 000	2 000	1	2 000
Total for other sources	ources			9 636	•	9 636
Total Extraordina Territory, unresta	Total Extraordinary Measures in the Occupied Territory, unrestricted funds, schedule 12			2 751 206	4 521 648	7 272 854
Total, Extraording Territory, unrest	Total, Extraordinary Measures in the Occupied Territory, unrestricted funds, schedules 11 and 12	12		18 210 598	8 050 011	26 260 609

STATEMENT XVII

EXPANDED PROGRAPHE OF ASSISTANCE IN THE OCCUPIED TERRITORY

Income and expenditure for the year ended 31 December 1989

(United States dollars)

	Fund balance	Contributions	tions		Expenditure	ture	Fund	Fund balance
Project	1 Jan. 1989	In cash	Total	Subtotal	In cash	Totaï	adjustment	31 Dec. 1989
Expanded Programme of Assistance – Administration of unallocated funds	7 872 894	29 700	59 700	7 932 594	294 137	294 137	(7 999 181)	(360 724)
Emergency medical assistance	ı	1	ı	ı	293 049	293 049	1	(293 049)
Improvement to school and health facilities in Gaza and the West Bank	137 090	ı	ı	137 090	82 168	82 168	ı	54 922
School construction - 1983	386 993	1	ı	386 993	6 982	6 982	(41 788)	238 223
Khan Younis Women's Programme Centre (Federal Republic of Germany)	ı	ł	I	ı	ı	I	12 385	12 385
Khan Younis Women's Programme Centre (Deutsche Stift)	ı	ı	I	ı	1	ı	7 692	7 692
Construction of community centre, Dhaisheh Camp	250 000	1	l	250 000	ı	ı	(250 000)	
Cost of gynaecologist — Qalqilia Hospital	ı	15 000	15 000	15 000	090 9	90 9	ı	8 940
Health care provision, Gaza and West Bank	ı	ı	ı	1	480 794	480 794	934 430	453 636
Outpatient health centre	ı	ı	1	ı	383 467	383 467	3 695 750	3 312 283
Mechanization of refuse removal, Gaza	ı	ı	ì	ı	144 193	144 193	1 765	(142 428)

STATEMENT XVII (concluded)

		Contributions	vutions		Expenditure	liture	Fund	_
Project	1 Jan. 1989	In cash	Total	Suttotal	In cash	Total	adjustment	31 Dec. 1989
Physiotherapy and rehabilitation, Balata Camp	ı	26 000	26 000	26 000	ı	t	(1 765)	54 235
Health and education 1989 Libya Fund	ı	i	•	1	15 820	15 820	1 000 000	984 180
Community Centre, Dheisheh	ı	ı	ı	1	53 277	53 277	250 000	196 723
Mainichi Social Welfare Fund, Gaza and West Bank	ı	37 784	37 784	37 784	21 308	21 308	ı	16 476
Gaza Centre for the Deaf	ı	8 000	8 000	8 200	ı	1	t	8 000
Shelter rehabilitation unit, Kuwait	1	ı	,	ı	13 611	13 611	1 374 000	1 360 389
Shelter rehabilitation unit, Italy	ı	ı	ı	ı	36 270	36 270	1	(36 270)
Staff costs - Japan	ı	2 900 000	2 900 000	2 900 000	573 601	573 601	ı	2 326 399
School toilets - Federal Republic of Germany	ı	716 004	716 004	716 004	2 500	2 500	í	713 504
Libyan Arab Jamahiriya projects - Gaza and West Bank	1	610 000	610 000	000 019	70 233	70 233	ı	539 767
AGFUND scholarship	ı	ı	ı	ı	58 804	58 004	1	(58 004)
Warehousing, Gaza	725 000	,	ı	725 000	ı	١	ı	725 000
Warehousing, Gaza (Sweden)	•	1 533 860	1 533 860	1 533 860	•	1	1	1 533 860
Subtotal	1 499 083	5 876 648	5 876 648	7 375 731	2 241 337	2 241 337	6 982 469	12 116 863
Total	9 371 977	5 936 348	5 936 348	15 308 325	2 535 474	2 535 474	(1 016 712)	11 756 139

STATEMENT XVIII

EXPANDED PROGRAMME OF ASSISTANCE IN THE OCCUPIED TERRITORIES

Assets and liabilities as at 31 December 1989

Project	Cash on hend	Pre- payments	Total	Accounts payable	Reserve for goods-in- transit	Due to General Fund	Total liabilities	Fund balance 31 December 1989
Expanded Programme of Assistance - Administration and unallocated funds	•	,	1	1 031	4 567	355 126	360 724	(360 724)
Emergency medical assistance	1	1	•	ı	12 192	280 857	293 049	(293 049)
Improvement to school and health facilities in Gaza and West Bank	60 583	•	60 583	943	4 718	ı	5 661	54 922
School construction - 1983	342 434	•	342 434	1 000	3 211	ı	4 211	338 223
Rhan Yunis women's programme Centre (Pederal Republic of Germany)	12 385	1	12 385	ı	ı	ı	•	12 385
Khan Yunis women's programme centre (Deutsche Stiftung)	7 692	ı	7 692	ı	ı	ı	ı	7 692
Construction of community centre, Dheisheb Camp	1	ı	ı	ı	ı	ı	ı	ı
Cost of gynaecologist-Qalqilia Hpital	9 842	ı	9 842	ı	902	ı	902	8 940
Bealth care provision, Gaza and West Bank	519 130	ı	519 130	ı	65 494	ı	65 494	453 636
Outpatient health care	3 379 894	1	3 379 894	28 253	39 358	ı	67 611	3 312 283
Mechanization of refuse removal, Gaza	1 765	ı	1 765	•	144 193	I	144 193	(142 428)
Physiotherapy and rehabilitation, Balata Camp	54 235	ı	54 235	ı	ı	ı	•	54 235
Bealth and education 1989 Libya Pund	991 042	ı	991 042	ı	6 862	ı	6 862	984 180

STATEMENT XVIII (concluded)

Project	Cash on hand	Pre- payments	Total	Accounts payable	Reserve tor goods-in- transit	Due to General Fund	Total liabilities	Fund balance 31 December 1989
Community Centre, Dheisheh	196 723	1	196 723	1	ı	ı	•	196 723
Mainichi Social Welfare Fund, Gaza and West Bank	16 851	1	16 851	375	1	ı	375	16 476
Gaza Centre for the Deaf	8 000	ı	8 000	1	ı	ı	ı	8 000
Shelter rehabilitation, Kuwait	1 361 655	i	1 361 655	1 266	1	1	1 266	1 360 389
Shelter rehabilitation, Italy	1	ı	ı	1	1	36 270	36 270	(36 270)
Staff costs - Japan	2 648 541	ı	2 648 541	9 829	312 313	1	322 142	2 326 399
School toilets - Federal Republic of Germany	713 504	1	713 504	1	ı	ı	•	713 504
Libya projects - Gaza and West Bank	959 909	ı	959 909	1	688 99	ı	698 99	539 767
AGFUND scholarship	ı	ı	1	363	1	57 641	58 004	(58 004)
Warehousing, Gaza (GF)	725 000	ı	725 000	1	ı	1	ı	725 000
Warehousing, Gaza (Sweden)	1 533 860	1	1 533 860	•		1	1	1 533 860
Subtotal	13 189 792	1	13 189 792	42 029	656 132	374 768	1 072 929	12 116 863
Total	13 189 792	4	13 189 792	43 060	669 099	729 894	1 433 653	11 756 139

SCHEDULE 13

EXPANDED PROGRAME OF ASSISTANCE

Report on cash contributions as at 31 December 1989

(United States dollars)

				Š	United States dollars	llars
600	2 tomana C	Local currency	Received	Received	Outstanding	Anticipated income
Governments						
Denmark	Construction of ward at Al-Ahli Hospital, Gaza	459 242	•	1	459 242	459 242
Germany Federal		701 087	701 087	701 087	1	701 087
Republic of		1 040 779	0	0	623 221	623 221
		14 917	14 917	14 917	1	14 917
Italy	ingrading health care	1 608 870	ι	1	1 608 870	1 608 870
		9 250 000	t	ı	9 250 000	9 250 000
Japan		2 960 000	2 900 000	2 900 000	ı	2 900 000
Libyan Arab Jamahiriya	Part of \$1.0 million pledge	000 019	000 019	610 000	1	610 000
Sweden		1 533 860	1 533 860	1 533 860	1	1 533 860
United Kingdom of		20 000	t	•	20 000	20 000
and Northern Ireland						
Total for Governments	ents			5 759 864	11 991 333	17 751 197

				Ú	United States dollars	llars
Danor	Comments	Local currency Pledged Rece	Received	Received	Outstanding	Anticipated income
Intergovernmental organizations	anizations					
European Community	Skip-11fts	120 000	ŧ	1	144 578	144 578
	Two orthopsedic surgeons	8 977	t	ı	8 977	8 977
	Equipment for Al-Ahli Hospital	12 192	ı	1	12 192	12 192
	Hospitalization costs		•	ı	271 879	618 1.12
	Physiotherapy	26 000	26 000	26 000	7	26 000
Total for intergovernmental organizations	mental organizations		•	56 000	437 626	493 626
United Nations organizations	zations					
CNDP	Junior Professional Officer	59 700	59 700	59 700	t	59 700
Total for United Nations organizations	ons organizations		•	59 700	•	59 700
Non-governmental organizations	nizations					
Qalqilia Charitable Committee	Qalqilia Mospital	20 000	15 000	15 000	35 000	20 000
Total for non-governmental organi	antal organizations		•	15 000	35 000	20 000
Other sources						
CGIL-Reggio Emilia Mainichi Shinbun	Fawwar Women Programme	8 000 37 784	8 000 37 784	8 000 37 784	8	8 000
Total for other sources	50		•	45 784	8	45 784
Total, Expanded Programme of Ass	unme of Assistance, schadule 13		11	5 936 348	12 463 959	59 700
Grand total			211	251 209 417	56 417 908 3	307 627 325

STATEMENT XIX

AREA STAFF PROVIDENT FUND

Income distribution account for the year ended 31 December 1989

(United States dollars)

		1989
Balance as at 1 January		35 641 902
Deduct:		
Interest credited to continuing participants' accounts		34 701 639
Balance		940 263
Add:		
Net investment income (schedule 14)	38 998 749	
Less:		
General administration expenses	259 053	
	38 739 696	
Less:		
Loan scheme administration expenses	8 486	
Net income		38 731 210
Subtotal		39 671 473
Deduct:		
Interest paid on credits		
withdrawn during the year		1 516 437
Balance as at 31 December		38 155 036
	Deduct: Interest credited to continuing participants' accounts Balance Add: Net investment income (schedule 14) Less: General administration expenses Less: Loan scheme administration expenses Net income Subtotal Deduct: Interest paid on credital withdrawn during the year	Deduct: Interest credited to continuing participants' accounts Balance Add: Net investment income (schedule 14) 38 998 749 Less: General administration expenses 259 053 38 739 696 Less: Loan scheme administration expenses 8 486 Net income Subtotal Deduct: Interest paid on credits withdrawn during the year

Note: In 1988, custodian fees of \$425,153 were included in General Administration expenses.

STATEMENT XX

AREA STAFF PROVIDENT FUND

Unallocated surplus account for the year ended 31 December 1989

1988		1989
2 318	Balance as at 1 January	2 876
	Add:	
558	Received from reinstated participants	10
2 876		2 886
	<u>Less</u> :	
	Share paid to separated participants	
2 876	Balance as at 31 December	2 886

STATEMENT XXI

AREA STAFF PROVIDENT FUND

Assets and liabilities as at 31 December 1989

	1988	3			1989	9
			ASSETS			
			Investments:			
107	242	977	Worldinvest, London	128	214	917
107	901	177	Bankers Trust, London	116	270	487
114	983	300	Brinson Partners, London	127	163	281
13	097	896	Creditanstalt Bankverein, Vienna	124	606	450
3	662	032	Loan scheme	3	449	347
46	887	382		499	704	482
			LIABILITIES			
			Continuing participants' credits:			
95	513	396	United States dollar credits (Gaza)	106	638	006
38	426	743	United States dollar credits (Lebanon)		352	
45	595	322	United States dollar credits (Syrian Arab Republic)		919	
59	838	540	United States dollar credits (West Bank) Jordanian dinar credit: (Jordan)	65	729	700
41	044	272	Jordanian dinar 103,244,081 at 0.670 Jordanian dinar credit (HQ Amman)	154	095	644
2	922	467	Jordanian dinar 2,186,983 at 0.570 Austrian schillings credits (HQ Vienna)	3	264	15
13	234	369	Austrian schillings 180,533,557 at 11.90	15	170	88
396	575	649		438	170	109
			Retirees' credits:			
4	248	874	United States dollar credits (Gaza)	7	864	949
	421	857	Unite States dollar credits (Lebanon)		663	593
1	705	991	Unite States dollar credits (Syrian Arab Republic)	2	720	77(
2	335	705	United States dollar credits (West Bank) Jordanian dinar credits (Jordan)	4	091	723
	687	885	Jordanian dinar 854,822.739 at 0.670 Jordanian dinar credits (FQ Amman)	1	275	85
	348	688	Jordanian dinar 192,722.581 at 0.670 Austrian schillings credits (HQ Vienna)		287	64
1	943	120	Austrian schillings 28,290,194.66 at 11.90	2	377	32
11	692	120		19	281	86

STATEMENT XXI (concluded)

	1988			198	9
3	002 753	Ex-participants' credits	4	075	043
	(875)	Due from UNRWA General Fund		(40	303
	(27 043)	Balance of exchange rate adjustments Surplus:		59	848
35	641 902	Income available for distribution (statement XIX)	38	155	036
	2 876	Unallocated surplus (statement XX)		2	386
46	887 382		499	704	482

SCHEDULE 14

AREA STAFF PROVIDENT PUND

Investments and investment income for the year ended 31 December 1989

	Worldinvest, London	Bankers Trust, London	Brinson Fartners London	Creditanstalt Bankverein, Vienna	Loan scheme	Total
Investments as at 1 January	107 242 977	107 901 177	114 983 300	113 097 896	3 622 032	446 887 382
Add:						
Funding during year	13 265 000	-	-	•	(101 382)	13 523 618
	120 867 977	107 901 177	114 983 300	113 097 896	3 560 650	460 411 000
Gross investment income	7 653 310	8 511 114	12 333 080	11 663 149	(111 303)	40 049 350
Deduct:						
Investment managers' fees	306 370	141 804	153 099	154 595	-	755 868
Net investment income	7 346 940	8 369 310	12 179 981	11 508 554	(111 303)	39 293 482
Investments as at 31 December	128 214 917	116 270 487	127 163 281	124 606 450	3 449 347	499 704 482
Investment yield	6.45	7.76	10.59	10.18	(3,35)	8.66
Total net investmen	t income as ab	ove:	39 293 482			
Less custodian fees:			294 733			
Income carry-forward distribution account			38 998 749			
Net investment yield	à:		8.60 per	cent		

SCHEDULE 14 (concluded)

Breakdown of investment balances as at 31 December 1989

Investments by currency	worldinvest, London	Bankers Trust, London	Brinson Partners London	Creditanstalt Bankverein, Vienna	Loan scheme	Total
United States dollar	5.7	47.6	52.9	66.9	34.9	42.7
Pound sterling	36.8	5,9	2.9	3.2	0.0	12.5
Canadian dollar	10.4	15.5	0.0	11.8	0.0	9.2
French franc	20.1	10.8	0.0	1.9	0.0	8.2
Deutsche mark	10.1	1.8	26.3	2.9	0.0	10.4
Japanese yen	0.0	9.6	12.9	0.0	0.0	5.5
Australian dollar	0.0	0.0	5.0	1.2	0.0	1.6
Austrian schilling	0.0	0.0	0.0	5.6	3.4	1.4
Swedish krona	0.0	0.0	0.0	0.6	0.0	0.2
Norwegian krone	0.0	0.0	0.0	0.7	0.0	0.2
Danish krone	0.0	0.0	0.0	0.6	0.0	0.1
European currency units (ECO)	0.0	3.6	0.0	1.9	0.0	1.3
Pinnish markka	0.0	0.0	0.0	0.6	0.0	0.1
Netherlands guilder	16.9	4.6	0.0	1.6	0.0	5.8
Italian lira	0.0	0.0	0.0	0.5	0.0	0.1
New Zealand dollar	0.0	0.6	0.0	0.0	0.0	0.1
Jordanian dinar	0.0	0.0	0.0	0.8	46.5	0.3
Lebanese pound	0.0	0.0	0.0	0.0	13.5	0.1
Syrian pound	0.0	0.0	0.0	0.0	1.7	0.0
Total	100.0	100.0	100.0	100.0	100.0	100.0
Investments by maturity						
Up to one year	6.9	12.9	10.9	30.3	36.5	15.
One to ten years	93.1	87.1	89.1	69.7	63.5	84.
Total	100.0	100.0	100.0	100.0	100.0	100.

Annex

NOTES TO THE FINANCIAL STATEMENTS

Note 1. Summary of significant accounting policies

- (a) The Agency utilizes a system of fund accounting by which it operates the following funds or types of funds:
 - (i) The General Fund is for the funding of the operating costs of running the Agency's core activities, that is, its regular programmes of education, health and relief services, plus operational and common services, including general management and administration. It receives unearmarked contributions.
 - (ii) Project funds are divided into two categories, namely, funded ongoing activities and capital and special projects. The first category contains activities defined as having an indefinite life and that would be funded out of the Agency's ow resources in the absence of special contributions. They are treated in a manner similar to the activities covered under the General Fund. The second category is comprised of funds earmarked for construction projects or for some other capital or special projects which are usually of a non-recurrent character, such as the procurement of certain equipment. Project funds within this category that are to cover recurrent costs of extra-regular activities as proposed by the donor(s) do not represent any commitment on the part of the Agency to continue these activities in case contributions should cease.
 - (iii) The Lebanon Emergency Fund, established in 1987, is for the funding of extra-regular activities in Lebanon in order to alleviate the hardship imposed on Palestine refugees due to the camp wars and the general civil unrest prevailing throughout this area of operations.
 - (iv) The Extraordinary Mcasures in the Occupied Territory Fund was established in 1988 for the funding of extra-regular activities in the occupied territory to alleviate the hardship of the Palestine refugees due to the civil unrest prevailing in these areas of operations.
 - (v) The Expanded Programme of Assistance in the Occupied Territory was established in 1988 to improve the infrastructure for the Palestinian refugees.
 - (vi) The Area Staff Provident Fund was set up to provide a retirement fund for area staff members on their separation. Contributions to this fund are made both by the Agency and by the area staff members themselves.

A contribution that has been accepted and donated for a particular purpose and thus attributed to a specific project fund or to the Lebanon Emergency Fund or to the Extraordinary Measures in the Occupied Territory cannot be transferred to any other fund without the donor's consent. Neither can the Provident Fund nor any part of it be used for any other purpose than the one for which the Fund was established.

However, contributions to the General Fund which are received, without restrictions regarding their use, can - if the financial situation so permits and the Commissioner-General deems it appropriate - be used to fund such projects for which special donations are sought but not found. In such cases, part of the contributions to the General Fund can be reallocated to Project Funds. The Agency's system of fund accounting provides a full identification of income and expenditure by purpose and the complete separation of the assets and liabilities of each fund. Contributions or allocations to Project Funds are attributed to individual funds which are kept as distinct financial and accounting entities with separate dcuble-entry groups of accounts. Separate financial statements are prepared for these funds.

- (b) The Agency's income and assets arising from contributions are recognized on the cash basis of accounting. This represents 95 per cent of the Agency's total income. However, income arising from miscellaneous sources, that is, bank interest, exchange rate gains and other miscellaneous income are recognized on the accrual basis of accounting. The Agency's expenditure and liabilities are recognized on the accrual basis of accounting. This is in line with the Agency's policy of basing its accounts on the premise of a going concern and on the principle of prudence.
 - (c) The financial period of the Agency is the calendar year.
- (d) The accounts of the Agency are maintained in United States dollars. Transactions in other currencies are translated into United States dollars at the time of the transaction at the United Nations operational rates of exchange. At the end of the financial period, assets and liabilities not in United States dollars are reflected in United States dollars at the then applicable United Nations rates of exchange. Gains or losses on exchange of currencies are treated as an addition to or deduction from income.
- (e) Costs for the purchases of all kinds of supplies are immediately charged to expenditure at the time the goods are received and paid for. As a consequence, stocks or inventories are not included as assets in any of the Agency's funds. (However, an exception is made for the production units, the reason for which is explained below). Although the Agency's stocks and inventories are not treated as assets stock records and a strict inventory control are maintained. The approximate value of the Agency's stocks and inventories based on the historical procurement costs as at 31 December 1989 amounted to \$22.5 million.
- (f) The Agency has four production units which are all meant to be self-supporting: The Printing Unit is located at Beirut, while the Embroidery Centre, the Carpentry Unit and the Bakery are all at Gaza. Up to and including 1987, these units were part of the General Fund. As of 1988, they have been set up as separate projects to be governed by a new set of instructions (budget technical instruction No. 14), which will enable management better to control these units and assess their performance. For such assessment, the recording of stocks on hand is indispensable. Therefore, as an exception to the Agency's accounting policies, stocks appear as assets in the accounts of the production units. The value of such stocks is approximately 1 per cent of the total stockholdings of the Agency.

In 1989, expenditure for the production and self-support units were charged to operational services. Prior to 1989, those costs were charged to common services. It was felt that, because of the nature of the services given by these Units, it was more correct to record the expenditure in this manner.

(g) Provision for staff separation and repatriation costs

A provision is made in the annual budget for separation and repatriation payments to staff members who will leave the Agency during the year. Reserves have not been established for separation and repatriation for future years, as such payments would be expected to be met from future income and operating reserves.

General Fund

Note 2. Accounts receivable (statement III)

Accounts receivable reported in statement III do not include claims against Governments amounting to \$11,231,035 in respect of damages to Agency property, as these are not considered true receivables. They are in the nature of memorandum accounts. The collection of these claims is considered doubtful and a provision of 100 per cent for uncollectable amounts has been set up against these claims.

Note 3. Reserve for unliquidated obligations (statement III)

The reserve for unliquidated obligations is a reserve of funds for budgeted items for which a purchase order or a contract has been issued not later than at the year-end, but for which the goods or services have not yet been received.

These items, which have been charged to the current year's or prior year's expenditure, comprise:

United States dollars

In current year 3 121 677

In prior years 638 757

3 760 434

This reserve will be liquidated as and when disbursements are made.

Note 4. Reserve for goods-in-transit (statement III)

The reserve for goods in transit is a reserve for purchase orders raised prior to the year end and the related goods have not been dispatched. In 1988, such items were included in accounts payable.

Note 5. Reserve for carry-forwards (statement III)

The reserve for carry-forwards is a reserve for those items for which justification has been given to be charged to current year's expenditure. In 1988, such items were included in the reserve for unliquidated obligations.

Note 6. Contingent liabilities

The Agency may have contingent liabilities of a material but undeterminable amount in respect of certain claims for subsidies by Governments. In addition, in connection with a dispute with a supplier, which is still unresolved, there is a contingent liability to the extent of \$225,000.

Note 7. Fixed assets

(a) dixed Assets are not reported in statement III (Assets and liabilities). They are summarized below at original cost values:

	Quadow 12	1222	
Vehicles (excluding those surveyed but not yet disposed)	11	551	683
Other equipment	18	800	566
Land owned by UNRWA		51	248
Buildings on land owned by UNRWA		422	031
	30	033	528

United States dollars

- (b) The Agency has only the right of current occupancy of buildings (schools, training centres, ration distribution centres, clinics, warehouses and other installations) constructed by it on land owned by Governments or leased from private owners. The total cost of construction of such buildings (including the cost of financing purchase of land by local governments in certain cases and of compensation to private landowners of leased land) to 31 December 1989 is \$70,131,414.
- (c) The Agency has also constructed refugee shelters at a total cost of \$11,662,204 on land owned by Governments or by individuals. The legal status of these shelters is uncertain.

Area Staff Provident Fund

Note 8. Continuing participants' and retirees' credits (statement XXI)

(a) The continuing participants' credits and the retirees' credits in currencies other than United States doulars include exchange rate adjustments for the year ended 31 December 1989. Details of those adjustments are as follows:

Jordanian dinars: Plus 40.2 per cent - JD 30,530,956 at 0.670

45 568 592,00

Austrian schillings: Minus 5.2 per cent - S 11,454,467 at 11.90

962 560.00

- (b) A small credit balance of \$59,848 remains in the exchange rate adjustments' account.
- (c) In May 1989, the credits of West Bank staff members were converted from Jordanian dinar to United States dollars.
- Note 9. Investments and investment income (statement XIX and schedule 14)
- (a) The assets of the Fund are substantially placed with professional managers for investment. These investments are valued at cost or market value, whichever is lower. Based on this principle, two portfolios are valued at cost and the remaining two are valued at market value. This results in valuation of \$499,704,482. However, all the investment managers base their valuations on market value which, at 31 December 1989, was \$503,812,597.
- (b) Because of the difference in valuation as well as the different accounting treatment of accrued management fees the investment figures at year-end differ from the figures indicated by the investment managers in their annual reports. For similar reasons, investment yields of the portfolio on schedule 14 differ from the yields reported by the investment managers.
- (c) The loan scheme, which enables Provident Fund participants to borrow money from the Fund, is another form of investment. The interest rate applied to the loans includes 1 per cent, to cover the costs of administering the scheme. The costs this year amounted to \$8,486.
- (d) Since the end of the financial year, the world bond markets have displayed a significant decrease in bond values. As at 31 March 1990, this has resulted in a decrease from 31 December 1990 of \$8.5 million in the value of the Provident Fund portfolio.
- Note 10. Contributions and funding (statement XXI and schedule 14)

Net funding provided to the investment managers and to the loan scheme was \$133,523,618. This figure essentially represents the difference between total Agency and participants' contributions received and payments made by the Agency on behalf of the Provident Fund. The interrelationship of the above figures can be seen from the following computation:

United States dollars

Contributions	during th	e vear	31 269	537
			0	

Deduct:

Mith	iraw	als less	transfers,	lump			
sums	and	reinstat	tements		4	162	097
					27	107	440

Add:

Underfunding by	the General	Fund
as at 1 January	1989	875
		27 108 315

Less:

Payments made from	the General Fund	
during the year		13 625 000

Less:

Net funding to the investment managers and loan scheme from the General Fund	
during the year	13 523 618
	13 483 315
Underfunding by the General Fund as at	
31 December 1989	40 303