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UNITED NATIONS CHILDREN'S FUND Committee on Administration and Finance 1987 session FOR ACTION

FINANCIAL REGULATIONS
OF THE UNITED NATIONS CHILDREN'S FUND

#### Summary

This document contains the text of the proposed financial regulations of the United Nations Children's Fund (UNICEF). As indicated in document E/ICEF/1987/AB/L.3, the Executive Director recommends that the Executive Board approve the financial regulations, taking into account the observations and comments of the Advisory Committee on Administrative and Budgetary Questions.

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# FINANCIAL REGULATIONS OF THE UNITED NATIONS CHILDREN'S FUND

#### PREFACE

- 1. On 11 December 1946, the General Assembly of the United Nations adopted resolution 57 (I) establishing the United Nations International Children's Emergency Fund (UNICEF) and defining its terms of reference, financial basis and organizational form. On 1 December 1950, the General Assembly extended the period of the UNICEF mandate for three years, shifting its emphasis to programmes of long-range benefit to children of developing countries (resolution 417 (V)). On 6 October 1953, the General Assembly adopted resolution 802 (VIII), reaffirming the provisions of its resolutions 57 (I) and 417 (V), with the exception of any reference to time limits contained in those resolutions. Resolution 802 (VIII) changed the name of the organization to the United Nations Children's Fund, retaining the acronym UNICEF.
- 2. The General Assembly resolutions provide that UNICEF shall be:
- (a) Authorized to receive funds, contributions or other assistance from Governments, voluntary agencies, individual or other sources; to make expenditures and to finance or arrange for the provision of supplies, material, services and technical assistance for the furtherance of its purposes; to facilitate and co-ordinate activities relating thereto; and, generally, to acquire, hold or transfer property, and to take any other legal action necessary or useful in the performance of its objects and purposes (resolution 57 (I), paragraph 2 (a));
- (b) Governed by an Executive Board composed of representatives of Governments designated by the Economic and Social Council from States Members of the United Nations or members of the specialized agencies with due regard to geographical distribution and to the representation of the major contributing and recipient countries, which, with due regard to the urgency of the needs and available resources, formulates the policies, determines the programmes and allocates the resources of the Fund for the purpose of meeting, through the provision of supplies, training and advice, emergency and long-range needs of children and their continuing needs, particularly in underdeveloped countries, with a view to strengthening, wherever appropriate, the permanent child health and child welfare programmes of the countries receiving assistance (resolution 417 (V), paragraph 6 (a) and (b));
- (c) Administered by an Executive Director appointed by the Secretary-General in consultation with the Executive Board, under policies, including the determination of programmes and allocation of funds, established by the Executive Board in accordance with such principles as may be laid down by the Economic and Social Council and its Social Commission (resolution 57 (I), paragraphs 3 (a) and (b)).

- 3. General Assembly resolution 57 (I) also provides that UNICEF:
- (a) Shall not engage in activity in any country except in consultation with, and with the consent of, the Government concerned (paragraph 2 (c));
- (b) In agreement with the Governments concerned, shall take such measures as are deemed appropriate to ensure the proper utilization and distribution of supplies or other assistance which it provides (paragraph 2 (b)).

In conformity with those provisions, UNICEF normally concludes with each Government a standard basic agreement establishing the general conditions for mutual co-operation in the country.

4. The work of UNICEF is reviewed annually by the Economic and Social Council on the basis of the report of the Executive Board on its annual session (resolution 57 (I), paragraph 7).

5. Since its establishment, UNICEF has operated under the Financial Regulations and Rules of the United Nations. On 1986, at	
its session, the General Assembly, having considered the	
recommendation of the Economic and Social Council in its decision 1986/181 of 23 July 1986 on the establishment of a specific set of financial regulations which would be most appropriate for UNICEF requirements, authorized the	
Executive Director of UNICEF to promulgate, after consultation with ACABQ and subsequent deliberation and approval by the Executive Board, a set of financial regulations required by the specific needs of UNICEF.	
6. These regulations, having been established in accordance with the General Assembly resolution of, are hereby promulgated on this day of	al

James P. Grant Executive Director UNICEF

# FINANCIAL REGULATIONS OF THE UNITED NATIONS CHILDREN'S FUND

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#### Article I. DEFINITIONS

Regulation 1.1: For the purpose of these regulations the following definitions shall apply:

- (a) "Advisory Committee" shall mean the Advisory Committee on Administrative and Budgetary Questions of the United Nations;
- (b) "Appropriations" shall mean the total amount approved by the Executive Board for specified purposes for the current biennial budget against which obligations may be incurred for those purposes up to the amounts so approved;
- (c) "Appropriation line" shall mean a subdivision of the appropriations for which a specific amount is shown in the appropriations resolution;
  - (d) "Board of Auditors" shall mean the United Nations Board of Auditors;
- (e) "Capital assets" shall mean assets intended for long-continued use or possession, e.g., land, buildings and non-expendable equipment;
- (f) "Contributions" shall mean voluntary contributions from Governments as well as funds, contributions, donations and other assistance from intergovernmental organizations, non-governmental organizations, voluntary agencies, individual and other sources;
- (g) "Executive Board" or "Board" shall mean the Executive Board of UNICEF;
- (h) "Executive Director" shall mean the Executive Director of UNICEF or the officials to whom the Executive Director has delegated authority and responsibility for the matter in question;
- (i) "General Assembly" shall mean the General Assembly of the United Nations;
- (j) "Greeting Card Operation" shall mean the organizational entity established within UNICEF to generate public support and funds for UNICEF, mainly through production and marketing of greeting cards and other products;
- (k) "National Committees for UNICEF" shall mean national organizations which have concluded a relationship agreement with UNICEF for the purpose of promoting the aims and objectives of UNICEF;
- (1) "Programme activities" shall mean activities associated directly with the planning, programming, implementation, monitoring and evaluation of UNICEF co-operation in country, regional, interregional and global programmes, as distinguished from activities of a programme support or administrative nature;
- (m) "Programme expenditures" shall mean the costs incurred for programme supplies and equipment, project personnel, consultants and other local costs provided by UNICEF for training, project-related workshops, studies, advisory services and the logistical aspects of supply distribution;

- (n) "Programme support and administrative services expenditures" shall mean the costs incurred for the provision of UNICEF management, technical, administrative and financial support services for programme activities;
- (o) "Secretary-General" shall mean the Secretary-General of the United Nations or the officials to whom the Secretary-General has delegated authority and responsibility for the matter in question;
  - (p) "UNICEF" shall mean the United Nations Children's Fund.

#### Article II. APPLICABILITY

Regulation 2.1: These regulations shall govern the financial management and operation of UNICEF and shall apply to all financial resources administered by UNICEF.

Regulation 2.2: Amendments to these regulations may be made only by the Executive Board, after due consultations with the Advisory Committee.

Regulation 2.3: The Executive Director shall administer these regulations consistently with the applicable resolutions and decisions of the General Assembly, the Economic and Social Council and the Executive Board.

Regulation 2.4: These regulations shall come into effect upon their promulgation by the Executive Director.

Regulation 2.5: In regard to any matter not specifically covered by these regulations, the appropriate provisions of the financial regulations of the United Nations shall, mutatis mutandis, apply.

Regulation 2.6: The administration of funds obtained from or through UNICEF by other organizations or entities designated by the Executive Director for the execution of activities approved by UNICEF may be carried out under their respective financial regulations, rules, practices and procedures subject to such agreements as may be concluded between UNICEF and such organizations or entities.

### Article III. ACCOUNTABILITY

Regulation 3.1: The Executive Director is fully responsible and accountable to the Executive Board for all phases and aspects of UNICEF activities.

### Article IV. FINANCIAL RESOURCES

### Regulation 4.1: The financial resources of UNICEF shall consist of:

- (a) Income of UNICEF as set forth in regulation 4.2;
- (b) The funds received for special purposes as set forth in article V.

### Regulation 4.2: The income of UNICEF shall consist of:

- (a) Contributions;
- (b) Net income from the UNICEF Greeting Card Operation and from other income-producing activities;
  - (c) Miscellaneous income.

Regulation 4.3: Contributions to UNICEF may be paid or pledged on an annual basis or for a number of years. They may be pledged to UNICEF at special pledging conferences or in response to a specific request or appeal by the Executive Director or the Secretary-General. They also may be received by UNICEF, unsolicited or as a result of fund-raising activities, through the National Committees for UNICEF and otherwise.

Regulation 4.4: Contributions to UNICEF to finance programmes or projects approved by the Executive Board subject to supplementary funding shall be accepted in accordance with the policies and conditions established by the Executive Board.

# Regulation 4.5: Contributions to UNICEF may be accepted:

- (a) In cash, in currencies which are usable or convertible by UNICEF;
- (b) In kind, in a form that can be utilized for the purposes of UNICEF.

Regulation 4.6: Contributions accepted in kind shall be considered income only when specifically requested by UNICEF and received in accordance with its specifications. Contributions-in-kind other than those considered income shall be accepted in accordance with regulation 5.1. Their monetary value shall be determined by the Executive Director.

Regulation 4.7: All income received by UNICEF shall be credited to the UNICEF account, referred to in article X, and shall be classified according to the purposes for which such income is received, as follows:

- (a) Contributions for UNICEF programme activities, programme support and administrative services, the net income from the UNICEF Greeting Card Operation and other income-producing activities shall be credited as general resources;
- (b) Contributions for programmes or projects approved by the Executive Board subject to supplementary funding shall be credited as supplementary funds:
- (c) Contributions for emergency operations shall be credited as emergency relief and rehabilitation.
- Regulation 4.8: All other income received by UNICEF shall be classified as miscellaneous income and shall be credited as general resources except for:
- (a) Direct refunds of expenditures made for programme activities or in respect of the biennial budget which shall be credited to the accounts originally charged if received in the same financial period during which the charge was recorded;
  - (b) Revenue derived from the staff assessment;
  - (c) Deposits to special accounts established under article V.

Regulation 4.9: All income shall be recorded in the UNICEF Account in United States dollars. The United Nations operational rates of exchange shall be used to convert into United States dollars all income received in other currencies, based on the United Nations operational rates of exchange in effect on the date of the pledge or, if paid, on the date of payment.

Regulation 4.10: Differences resulting from the payment of contributions pledged in currencies other than United States dollars shall be recorded:

- (a) Against these contributions if the payment of the pledge is made within the year for which the pledge is intended;
- (b) Against UNICEF miscellaneous income, as gains or losses on exchange, if the payment of the pledge is made subsequent to the year for which the pledge is intended.

#### Article V. SPECIAL ACCOUNTS

Regulation 5.1: Special accounts may be established by the Executive Board or by the Executive Director for special purposes consistent with the policies, aims and activities of UNICEF. The purpose and limits of each special account shall be defined by the authority which established it at the time the account is established.

Regulation 5.2: Within the policies and guidelines approved by the Board, the Executive Director may establish special accounts for funds received by UNICEF to procure supplies, equipment and services at the request and on behalf of Governments, agencies or other organizations. A written agreement should be concluded between UNICEF and the requesting Government, agency or organization, specifying the nature and cost of the services to be furnished by UNICEF and providing for full financing of all actual and incidental expenses connected with procurement.

Regulation 5.3: Funds received for special purposes shall not form part of the income of UNICEF. Unless otherwise provided by the Executive Board, such funds:

- (a) Shall not involve any direct or indirect additional financial liability for UNICEF;
- (b) Shall include amounts sufficient to defray expenses related to their administration as shall be determined by the Executive Director.

#### Article VI. FINANCIAL PERIODS

Regulation 6.1: UNICEF shall have a medium-term plan as provided for in article VII covering a planning period consisting of four consecutive calendar years.

Regulation 6.2: To provide for continuity in the programming and implementation of UNICEF co-operation in programmes, the financial period for the purpose of the proposed utilization of resources and of the entering into commitments in respect of programme activities shall be the duration of each programme as provided for in article VIII.

Regulation 6.3: The financial period for the purpose of incurring and accounting for expenditures in respect of programme activities as provided for in article VIII shall consist of a single calendar year.

Regulation 6.4: For the purpose of the incurring of and accounting for expenditures in respect of the biennial budget, as provided for in article IX, the financial period shall consist of two consecutive calendar years, the first of which shall be an even year.

#### Article VII. MEDIUM-TERM PLAN

Regulation 7.1: The Executive Director shall, in conformity with criteria and conditions approved by the Executive Board, propose a medium-term plan to the Executive Board for its approval, recommending the apportionment and utilization of the existing and anticipated resources of UNICEF over the plan period. The medium-term plan shall describe in sufficient detail general objectives, fund-raising, financial and programme strategies and priorities and overall capacity in terms of personnel, programme support and administrative services, to implement the activities proposed in the plan. It shall contain a financial plan, expressed in United States dollars.

Regulation 7.2: The proposed financial plan shall provide, in sufficient detail, the financial projections of:

- (a) Estimated future resources for each year of the plan period;
- (b) Estimated yearly levels of expenditures for activities in programme co-operation, administrative and programme support services and acquisition of capital assets which estimated future resources would make possible;
  - (c) Working capital levels required for the liquidity of UNICEF.
- Regulation 7.3: The estimate of future resources shall take into account contributions paid or pledged for the period of the plan or a part thereof and any additional resources expected within the plan period. Except for pledged contributions, estimated future resources shall not imply a commitment on the part of individual donors and shall not prejudge the legislative processes and budgetary practices of donors.

Regulation 7.4: The proposed medium-term plan shall be transmitted to all members of the Executive Board in accordance with the Board's rules of procedure.

Regulation 7.5: The Executive Board shall, upon review of the proposed medium-term plan:

- (a) Endorse the programme objectives described therein;
- (b) Approve the financial plan contained in the medium-term plan as a framework of projections;
- (c) Approve the level of programme recommendations to be prepared by the Executive Director for submission to the Board at its next session.

Regulation 7.6: The medium-term plan shall be revised annually and submitted to the Executive Board for approval.

#### Article VIII. PROGRAMME ACTIVITIES

Regulation 8.1: Within the framework of the medium-term plan, the Executive Director shall submit to the Board for review and approval multi-year country programme recommendations for the activities to be undertaken by UNICEF in the countries with which UNICEF co-operates. In addition, the Executive Director may propose recommendations for regional, interregional and global programmes for review and approval by the Board.

Regulation 8.2: Each of the country programme recommendations shall provide, in sufficient detail, a description of the activities proposed for the duration of the programme (usually three to five years), together with such other information and explanatory statements as may be requested by the Board and as the Executive Director may deem necessary, and shall be accompanied by a budget of the estimated expenditures and their source of funding. Similar information shall be prepared for regional, interregional and global programmes.

Regulation 8.3: Programme recommendations shall be approved by the Board on the basis of estimated future resources as projected in the medium-term plan and may be financed from general resources, supplementary funds or both. Programme activities which are approved subject to the availability of supplementary funds, may only be implemented as and when such funds are received or pledged.

Regulation 8.4: The approval by the Board of a programme recommendation or of a revision thereof shall constitute the authorization for the Executive Director to implement the programme consistent with the approved purposes and to incur expenditures and obligations within the approved budget of that programme, subject to availability of resources and in accordance with the actual progress and requirements of the programme.

Regulation 8.5: The Executive Director shall, on the basis of the budget approved with each programme recommendation, draw up for each approved programme annual estimates of expenditures which, in the aggregate, shall be within the levels of expenditures projected in the medium-term plan. For this purpose and to allocate funds as they are necessary, the Executive Director shall prepare a summary of estimated programme expenditures.

Regulation 8.6: The summary of estimated programme expenditures shall be submitted to the Board on an annual basis. It shall indicate, under appropriate headings and by source of funding, the annual estimated programme expenditures in respect of current and proposed programme recommendations.

Regulation 8.7: Within the limit of the total annual estimated programme expenditures, the Executive Director shall be authorized to incur expenditures above or below the individual annual estimates made for each programme in accordance with the actual progress and requirements of such programme.

Regulation 8.8: Within the limit established by the Executive Board, the Executive Director shall be authorized to make funds available between Board sessions when necessary because of unforeseen circumstances, to ensure the continued operation of programmes.

Regulation 8.9: Following completion of the activities specified in a programme recommendation and satisfaction of all outstanding obligations, any balance of the amounts approved by the Board in the budget contained in each programme recommendation shall revert to the UNICEF account referred to in article X.

Regulation 8.10: Within limits established by the Executive Board and consistent with the need to ensure efficient and economic execution of operations and activities, the Executive Director shall be authorized to purchase and stockpile, in advance of requirements, supplies and equipment such as are generally used in UNICEF programmes. The inventory value of the stockpiled supplies and equipment shall be shown in the accounts as an asset.

Regulation 8.11: In cases of an emergency, the Executive Director may, in agreement with the Government concerned, divert funds from approved activities and supplies already in the country for emergency relief and rehabilitation operations. Such operations shall be reported to the Board at its next session following commencement of such operations.

Regulation 8.12: UNICEF co-operation in programmes shall be carried out on the basis of:

- (a) A basic agreement concluded between UNICEF and the Government concerned, establishing the general terms and conditions for mutual co-operation in the country, the respective commitments of UNICEF and the Government and the administrative and technical arrangements for the implementation of UNICEF-supported programmes, including provisions for the Government to finance local costs associated with such programmes;
- (b) Plans of operation or country programme documents concluded between UNICEF, the Government concerned, when appropriate, and other organizations participating in the programme, setting out, consistently with the basic agreement:
  - (i) The objectives of the programme, the undertakings of UNICEF, the Government and the participating organizations, with a target time schedule for carrying the programme through its various phases;
  - (ii) The estimated financial resources required to carry out specifically identified programme activities developed on the basis of actual programme requirements.

Regulation 8.13: Ownership of supplies, equipment, materials and other property financed by UNICEF for programme activities shall be transferred to the recipient Government or other entity nominated by it, in accordance with the basic agreement. Until transferred, ownership shall remain with UNICEF.

#### Article IX: BIENNIAL BUDGET

- Regulation 9.1: The proposed biennial budget shall cover programme support and administrative services. It shall be prepared by the Executive Director within the framework of the medium-term plan.
- Regulation 9.2: The biennial budget shall cover proposed expenditures and anticipated income related to the biennium and shall be presented in United States dollars.
- Regulation 9.3: Expenditures for programme support and administrative services shall be financed from UNICEF general resources.
- Regulation 9.4: The Executive Director shall, in the second year of a biennium, submit his proposed biennial budget for the following biennium to the Executive Board. This proposed biennial budget shall be transmitted to all members of the Board in accordance with the Board's rules of procedure.
- Regulation 9.5: The Executive Director shall also transmit the proposed biennial budget to the Advisory Committee for examination and reporting to the Executive Board.
- Regulation 9.6: The Advisory Committee is requested to prepare a report to the Executive Board on the proposed biennial budget. This report shall be transmitted to all members of the Board as soon as it is available.
- Regulation 9.7: The Executive Board shall, in the second year of a biennium, adopt the biennial budget for the following biennium.
- Regulation 9.8: The proposed biennial budget shall show separately, under appropriate headings:
- (a) The total estimated expenditures for the biennium divided into categories and objects of expenditures and shall be accompanied by such information annexes and explanatory statements as may be requested by the Executive Board or as the Executive Director may deem necessary and useful;
- (b) The estimated expenditures for the acquisition of capital assets and their amortization;
  - (c) The level and limits of the proposed contingency provisions;
  - (d) The budget estimates, as revised, for the current biennium.

- Regulation 9.9: Supplementary proposals to amend the biennial budget may be submitted by the Executive Director whenever necessary.
- Regulation 9.10: The Executive Director shall prepare supplementary proposals to amend the biennial budget in a form consistent with the approved biennial budget and shall submit such proposals to the Executive Board. They shall also be submitted to the Advisory Committee for review and report to the Board.
- Regulation 9.11: Appropriations for the biennial budget approved by the Executive Board shall constitute an authorization to the Executive Director to incur obligations and to make payments for the purposes for which the appropriations were approved and up to the amounts so approved.
- Regulation 9.12: The Executive Director shall be authorized to make transfers:
- (a) Between the appropriation lines for the biennium budget to such limits as the Executive Board may specifically decide;
- (b) Within each appropriation line for the biennium without prior approval by the Board.
- Regulation 9.13: Appropriations for the biennial budget shall be available for obligations during the biennium to which they relate.
- Regulation 9.14: Appropriations shall remain available for 12 months following the end of the biennium to which they relate, to the extent that they are required to discharge any outstanding legal obligation of the biennium. The balance of the appropriations shall revert to the UNICEF account.
- Regulation 9.15: At the end of the 12-month period provided for in regulation 9.14, the then remaining balance of any appropriations retained shall revert to the UNICEF account. Any unliquidated obligations of the biennium in question shall at that time be cancelled or, where the obligation remains a valid charge, transferred as an obligation against current appropriations.

# Article X. UNICEF ACCOUNT

Regulation 10.1: There shall be established a UNICEF account to which all of the income to UNICEF, as specified in article IV, shall be credited and against which all expenditures made therefrom on behalf of UNICEF shall be charged.

Regulation 10.2: Within the UNICEF account, separate accounts shall be maintained for the UNICEF Greeting Card Operation and other income-producing activities.

Regulation 10.3: Working capital shall be provided from the cash resources of the UNICEF account. The Greeting Card Operation shall be financed from UNICEF working capital.

Regulation 10.4: Separate accounts shall be maintained for any reserve within the UNICEF account as may be approved by the Executive Board and for each accounting entity established in conformity with article V.

#### Article XI. MANAGEMENT OF FUNDS

Regulation 11.1: The Executive Director shall designate the bank or banks in which the funds of UNICEF shall be deposited and maintained.

Regulation 11.2: The Executive Director, in accordance with the aims and objectives of UNICEF, shall take the required actions to make full and effective use of all currencies available to UNICEF.

Regulation 11.3: Account being taken of the objectives and policies of UNICEF and the special requirements of its operations, including liquidity, funds not required immediately may be placed, mainly in short-term instruments, by the Executive Director.

Regulation 11.4: Interest derived from placement of funds shall be credited to miscellaneous income. Unless otherwise authorized by the Executive Director, no interest shall be payable on funds administered by UNICEF.

#### Article XII. INTERNAL CONTROL

#### Regulation 12.1: The Executive Director shall:

- (a) Establish detailed financial rules and procedures in order to ensure effective financial administration and the exercise of economy, and may establish special rules for the UNICEF Greeting Card Operation. The rules so established shall be circulated to the members of the Executive Board for information at least 30 days before they become effective;
- (b) Cause all payments to be made on the basis of supporting vouchers and other documents which ensure that the services or goods have been received and that payments have not previously been made;
- (c) Designate the officers who may receive moneys, incur obligations or commitments and make payments on behalf of UNICEF;
- (d) Maintain an internal financial control which shall provide for an effective current examination and review of financial transactions in order to ensure:
  - (i) The regularity of the receipt, custody and disposal of all funds and other financial resources of UNICEF;
  - (ii) The conformity of expenditures and obligations or commitments with the appropriations or other financial provisions approved by the Executive Board, and with the purposes and rules relating to the relevant special account;
  - (iii) The economic use of the resources of UNICEF.
- Regulation 12.2: Obligations for the current financial period or commitments for current and future financial periods shall be incurred only after appropriate written authorizations by the Executive Director.
- Regulation 12.3: The Executive Director may make such ex gratia payments as he deems to be necessary in the interest of UNICEF, provided that a statement of such payments shall be submitted to the Executive Board with the accounts.
- Regulation 12.4: The Executive Director may, after full investigation, authorize the writing off of losses of cash, stores and other assets, provided that a statement of all such amounts written off shall be submitted to the Board of Auditors with the accounts.
- Regulation 12.5: Competitive tenders for equipment, supplies and other requirements shall be invited by distribution of formal invitations to bid, advertisements or requests for proposals, except where the Executive Director determines that a departure from the rule is necessary in the interests of UNICEF.

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#### Article XIII. ACCOUNTS

Regulation 13.1: The Executive Director shall submit accounts annually in respect of the UNICEF account and in respect of each special account established and administered by UNICEF in conformity with article V. The accounts shall show:

- (a) The income and expenditures;
- (b) The assets and liabilities;
- (c) The status of each programme budget referred to in regulation 8.2, the allocations made therefrom and the amounts charged against those allocations:
- (d) The status of appropriations approved by the Executive Board for the biennial budget and the amounts charged against those appropriations;
  - (e) The status of reserves approved by the Executive Board;
  - (f) The status of capital asset accounts.

The Executive Director shall also give such other information as may be appropriate to indicate the current financial position of UNICEF.

### Regulation 13.2: The accounts of UNICEF:

- (a) Shall be presented in United States dollars. Accounting records may be kept in such currency or currencies as the Executive Director may deem necessary;
- (b) Shall reflect the financial transactions on an accrual basis, except as may be otherwise required by the terms of special accounts.
- Regulation 13.3: The accounts of UNICEF shall be submitted by the Executive Director, not later than 31 March following the end of each calendar year, to the Board of Auditors for examination and opinion.

Regulation 13.4: The Executive Director shall transmit the accounts of UNICEF to the members of the Executive Board in accordance with the Board's rules of procedure.

#### Article XIV. EXTERNAL AUDIT

Regulation 14.1: The accounts of UNICEF shall be subject to external audit performed by the Board of Auditors in accordance with the provisions of article XII of the United Nations Financial Regulations, annexed to these regulations for information which shall, <u>mutatis mutandis</u>, apply to UNICEF.

Regulation 14.2: The report of the Board of Auditors together with the comments thereon of the Advisory Committee shall be transmitted to the members of the Executive Board. In submitting the above, the Executive Director shall comment on the auditors' substantive observations and on their follow-up.