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REPORT OF THE COMMISSIONER-GENERAL OF THE UNITED NATIONS RELIEF AND WORKS AGENCY FOR PALESTINE REFUGEES IN THE NEAR EAST

#### Addendum

- 1. The present addendum to the report of the Commissioner-General of the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA) to the General Assembly 1/ contains information on the financial results for 1989, an assessment of the current financial situation in 1990 and the Agency's budget for 1991. The 1991 budget will be further refined, finalized and approved as the operational budget of the Agency by the Commissioner-General for the appropriation of funds in 1991.
- 2. Direct assistance to the Palestine refugees is also provided by local Governments in the area of operations. Information on this assistance as provided by the Governments concerned is contained in annex I.

#### FINANCIAL RESULTS FOR 1989

- 3. The Agency's income to the General Fund amounted to \$210.9 million in 1989. Out of this amount the Agency re-allocated \$7.7 million to partially fund the emergency related programmes in Lebanon and the occupied territory and \$1.4 million to project funds mainly for the funding of urgent school construction in Jordan. This left the General Fund with a net income of \$201.8 million, which was fully expended in 1989 and thus the Agency's working capital reserve was not increased in 1989. Currently this reserve amounts to \$28.9 million, which is considered inadequate when measured against the size of the Agency's steadily growing operation and the manner in which it is funded. The Agency's financial position still needs strengthening.
- 4. Capital and special projects was budgeted at a level of \$12.6 million for 1989 (excluding programme support costs); \$1.7 million of this amount was funded by special donations and \$1.3 million from the General Fund. Therefore, budgeted projects were still unfunded by the end of 1989 by an amount of \$9.6 million.

#### II. FINANCIAL SITUATION IN 1990

5. The Agency's consolidated budget estimate for 1990 as presented to the General Assembly was \$242.3 million. Of this amount \$208.3 million was for the General Fund, \$19 million for funded ongoing activities and \$15 million for capital and special projects. The original budget was subsequently reduced to a level of \$230.6 million because of a shortfall in pledged income and was authorized for expenditure at the revised level by the Commissioner-General in December 1989. In May 1990 the Commissioner-General ordered the restoration of the budget to \$242.3 million because of a marked improvement in the Agency's income situation.

6. At the time of preparing the present report the Agency expects that total income will be sufficient to cover expenditure under the General Fund and funded ongoing activities, while the capital and special projects section of the budget has only been funded by external donations up to an amount of \$2.5 million. Because of the shortfall in external funding, it has been necessary to fund essential constructions amounting to \$5.8 million from internal resources leaving a shortfall in funding of \$6.7 million (see annex II for the total of income actually pledged against the entire budget). The effect of the shortfall in income for capital and special projects is that much-needed construction and renovation work on the Agency's education, health, relief and social service facilities will have to be delayed until additional funds are made available. This results in higher operating costs than would otherwise be necessary.

#### III. EMERGENCY OPERATIONS

- 7. Separate from the regular operations covered by the UNRWA budget, the Agency continued in 1989 to operate supplementary budgets to cover emergency operations in Lebanon, the West Bank and Gaza. These budgets were combined in 1990 to form one supplementary budget under the title Emergency Measures in Lebanon and the Occupied Territory (EMLOT). Total expenditure in 1989 for these activities amounted to \$34.4 million. The total 1990 EMLOT budget related to "core" emergency operations amounts to \$35.2 million and includes activities for which the Agency is actively seeking special funding. In addition to this, the Agency has received \$3.6 million in donations from excernal donors for activities and commodities that are not part of the "core" programme, but for which allotments have also been made. Because of a shortfall in funding for the "core" programme, however, the Agency may find it impossible to continue this extremely important activity at its present level (see para. 13).
- 8. Furthermore, the Agency is operating a second supplementary budget, the Expanded Programme of Assistance (EPA), comprising several projects aimed at improving the infrastructure in the refugee camps in the West Bank and Gaza. The Agency is seeking total donations of \$65 million to cover this programme; to date \$30.1 million has been pledged by various donors. Although the rate of receipt of new pledges has slowed considerably, several projects are funded and implementation of these projects will continue in 1991.

# IV. GAZA HOSPITAL

9. Separate from the regular budget and emergency operations, the Agency is currently engaged in fund raising and preliminary planning for the construction of a general hospital in the Gaza Strip. Owing to the current international climate, however, fund raising is proving difficult for this badly needed facility. Consequently the Agency has found it necessary to slow the pace of implementation and the status of the entire project could be called into question if the present fund raising difficulties persist. The total cost of this project is \$35 million of which \$20 million represents construction and equipment and \$15 million represents the running costs for three years.

#### V. MEDIUM-TERM PLAN

10. The Agency's fifth annual review of the medium-term plan has set out the Agency's programme plans, operational work plans and financial forecasts for the period 1991-1993 with the emphasis on its three substantive programmes: education health and relief and social services. The plan has outlined long-term and specific short-term objectives, programme strategies, priorities, budgetary limitations and management directions to enable the Agency to carry out its mandate during the next few years. The medium-term plan has formed the basis for the policies that have been applied in the preparation of the 1991 budget.

#### VI. BUDGET ESTIMATES FOR 1991

11. Following the practice adopted in 1985, the Agency's proposed 1991 budget estimates are being submitted during the forty-fifth session of the General Assembly in the present addendum to the Commissioner-General's report. These estimates are subdivided into the following three sections: (a) General Fund, (b) funded ongoing activities and (c) capital and special projects.

# A. Background

- 12. The Agency's total regular budget for 1991, as presented in the present document, amounts to \$254.6 million, which is an increase of 5 per cent over the 1990 approved budget of \$242.3 million. The corresponding percentage for the cash portion of the budget is 5.4 per cent, while the in-kind portion, representing one ninth of the total budget, has increased by 2.1 per cent.
- 13. In addition to this, the Agency is actively seeking special funds to maintain its emergency operation under EMLOT in 1991 at about the same level as in 1990. This represents an additional need for funds in the order of \$35 million over and above the 1991 regular budget of \$254.6 million. UNRWA has no resources of its own to continue this operation. Therefore, if special donations are not forthcoming very soon, the Agency will have no choice but to reduce drastically the 1991 EMLOT operation. In such an unfortunate case, the Agency will, however, endeavour to retain some of the most important emergency activities by absorbing them into the regular budget. This would be possible only through equivalent compensatory reductions in the regular budget submitted in the present document. Since the detailed allocations of such reductions have yet to be determined they are not reflected here. A final decision in this regard will be taken in early December 1990 when more information is available regarding the Agency's income for 1991 and prior to the finalization of the Agency's operational budget for 1991.

#### B. General Fund

14. The General Fund budget represents the minimum resources needed by the Agency to operate its major programmes and maintain its facilities. These recurrent costs for the education, health and relief and social services programmes of the Agency include costs for staff, consumable materials, transportation, contractual services, grants and subsidies. Each of these main programmes is described in greater detail in the sections that follow.

15. For 1991 the General Fund budget estimates amount to \$226.4 million, of which \$206.3 million represents cash expenditure and \$20.1 million expenditure on donated food commodities and services. This is an increase of \$18.2 million or 8.7 per cent over the approved General Fund budget for 1990 (see table 1, sect. A). Out of this increase, however, \$2.6 million represents the cost of staff posts under the nutrition and supplementary feeding programme that have been transferred from funded ongoing activities pending their elimination (see para. 16). In addition, funds amounting to \$3.1 million for the purchase of supplies to meet inventory requirements have been included in the operational services budget for the first time.

# C. Funded ongoing activities

16. Ongoing UNRWA activities as shown in annex III are expected to be fully funded in 1990 by special contributions pledged by various donors. It is estimated that \$14.1 million will be required for these activities in 1991, a decrease of \$5 million, or 26.2 per cent from 1990. This decrease is due to the reorientation of the nutrition and supplementary feeding programme in 1991 with a consequent abolition of the subsidiary midday meal programme (see table 1, sect. B).

# D. Capital and special projects

17. Owing to financial constraints in recent years, UNRWA has not been able to implement several needed construction projects. Resources are required in 1991 to construct schools, health clinics and other facilities to provide an acceptable standard of service to the Palestine refugees. If fully implemented, this construction programme would enable the Agency to implement its programmes more efficiently and at lower cost in the future. In 1990 only part of the \$14.9 million requirement has been funded, therefore a number of these projects will be carried over into 1991 (see table 1, sect. C). If funds are not found to enable the Agency to build these much-needed facilities, additional buildings will have to be rented that will increase the overall operating costs of the Agency.

Table 1. 1990 approved budget and 1991 proposed budget estimates
(Thousands of United States dollars)

		Āp	19 prove	90 d bu	dget			Pro	_	l991 i est	imates	
	C	sh	In-k			tal	Casi		In-k		Tota:	
A. General Fund												
1. Education services												
Elementary education Preparatory education		188 357		16 19		204 376	_	753 576		16 26		769 602
Vocational and professional training	6	837		805	. 7	642	7	665		896	8	561
Other activities	6	011	745 M 3 4 M 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	799	6	810	5	474		796	6	270
Total I	105	393	1	639	107	032	113	468	1	734	115	202
II. <u>Health services</u>												
Autrition and supplementary feeding							2	615			2	615
Medical services		655		678		333		248		584		832
Environmental sanitation	6	858		351	7	209	7	338		275		613
Total II	30	513	1	029	31	542	32	201		859	33	060
III. Relief and social services									•			
Relief services	3	984	16	112		096		846		557		403
Social services	4	872		1	4	873	1	857		1	1	858
Total III	8	856	16	113	24	969	9	703	16	558	26	261
IV. Operational services												
Supply and transport services	10	091		29	10	120	13	812		994	14	806
Architectural and engineering services	4	735			4	735	5	470			5	470
Production and self-supporting units		123				123						
Total IV	14	949		29	14	978	19	282		994	20	276
v. Common services												
General management Administrative services		580 175				580 175		994 660				994 660
Total V	29	735	.,		29	735	31	654			31	654
Total, General Fund	189	466	18	810	208	276	206	308	20	145	226	453

Table 1 (continued)

			Ap		990 ed bu	dget			Pre	opose	1991 ed est	imates	
-		С	ash		kind		tal	Cas			ind	Tota	
	Dunded engains activities												
•	Funded ongoing activities												
	Education services '	4	406		100	A	506		452		123		
	Health services	5	294	8	985	14		=	033	g	221		57 25
	Relief and social services		244		2		246	-	244		1	7	23 24
	Operational services		14		_		14		477		_		24
	Common services	_	22				22		4				
	Total, funded ongoing						···············						
	activities	9	980	9	087	19	067	5	733	8	345	14	07
•	Capital and special projects									,,,,			
	Education services	я	846			0	846		114			_	
	Health services	2	534			_	534		506			_	114 506
	Relief and social services	1	247			_	247	_	501			-	
	Operational services		556			_	556	-	405			1	501 409
	Common services	1	788			1	788	2	501			2	503
	Total, capital and			***************************************								77	
	special projects	14	971			14	971	14	027			14	027
	Grand total	214	417	27	897	242	31.4	226	068	20	490		558

## E. Staffing

18. Staff costs make up a large part of the UNRWA operational budget, as shown in table 2, sections I and II. These costs are carefully controlled and monitored throughout the operational year. The planning assumptions for the 1991 budget were: (a) to allow an increase in the education, health and relief and social services programmes to meet additional requirements due to the growth in population; (b) to increase staffing in the health and relief and social services programmes aimed at slightly improving the level of services provided by these programmes to the refugee population; and (c) to allow a limited increase in staffing levels in operational and common services to cope with the increasing demands for programme support. Table 3 contains the staffing table of the Agency. It indicates the source of funding (regular budget and extrabudgetary funds) and shows the total number of staff employed. Efforts to improve the productivi of staff are continuing through the expansion of Agency-wide training programmes and the introduction of improved equipment and facilities.

Table 2. Summary of the regular and extrabudgetary estimates classified by expenditure groups for the General Fund and funded ongoing activities

(Thousands of United States dollars)

		199 Approve		19 Propose	
<u>Classifi</u>	cation by expenditure group				
I.	Regular budget staff costs				
	International	7	803	8	075
II.	Excrabudgetary staff costs				
	International	1	369	1	406
	Locally recruited	145	049	157	616
III.	Extrabudgetary other costs				
	Services	17	899	17	024
	Operational expenses	3	348	2	400
	Supplies	14	999	15	865
	Construction and equipment	5	453	5	883
	Premises	2	725	2	695
	Grants and subsidies	3	685	3	689
	Reimbursements and transfers				
	from production units	(2	884)	(2	612)
	Subtotal	199	446	212	041
IV.	Supplies and services in kind	27	897	28	490
	Grand total	227	343	240	531

Table 3. Staff posts by grade

	po: Uni	lished sts ted ions	Establ pos UNRWA		provi UNE	sts ded by SCO WHO	Grand	total
	1990	1991	1990	1991	1990	1991	1990	1991
Professional and abo	ove							
USG	1	1	_	_	_	-	1	3
ASG	ī	ī	_	•••	-	_	ī	נ
D-2	1	· 1	1	1	1	1	3	3
D-1	10	10	_	_	1	1	11	17
P-5	16	16	7	7	8	8	31	31
P-4	36	36	6	7	10	10	52	53
P-3	15	15	-	_	_	_	15	15
P-2/1	_2	_2	_6	_6	_1	<u>1</u>	9	9
Subtotal	82	82	20	21	21	21	123	124
General Service								
Other services	10	10			-		10	10
Subtotal	10	10	-	-	-	-	10	10
Area staff								
G-18			18	18			18	18
G-17			14	16			14	16
G-16			82	88			82	88
G-15			121	123			121	123
G-14			219	240			219	240
G-13			64	56			64	66
G-12			353	362			353	362
G-11			215	222			215	222
G-10			2 657	2 679			2 657	2 679
G-9			2 113	2 135			2 113	2 135
G-8			5 029	5 140			5 029	5 140
G-7			1 450	1 478			1 450	1 478
G-6			1 333	1 397			1 333	1 397
G-5			723	765			723	765
G-4			286	287			286	287
G-3			192	190			192	190
G-2			452	456			452	456
G-1			2 979	3 025	-	****	2 979	3 025
Subtotal	-	-	18 300	18 687	-	-	18 300	18 687
Grand total	92	92	18 320	18 708	21	21	18 433	18 821

Note: Some 36 international and 380 area staff short-term posts are not included in this listing in 1990 and are paid out of extrabudgetary resources raised to cover the continuing emergency in Lebanon, the West Bank and Gaza

19. At the time of the review of the 1991 budget, the total number of area staff posts in the Agency was 18,300. It is planned that this number will increase in 1991 by about 387 posts.

#### F. Non-staff costs

20. Expenditure in 1991 will increase for the purchase of supplies, minor construction and the replacement of unserviceable equipment but is counterbalanced by reductions in planned expenditure on services and operational expenses. Estimated expenditure in 1991 for goods and services is \$73.4 million, compared to \$73.1 million in 1990.

#### VII. PROGRAMMES

21. In 1991 the education programme accounts for 50.2 per cent of the total budget, while health services represent 17.3 per cent, relief and social services 11 per cent, operational services 8.1 per cent, and common services 13.4 per cent. Each of these substantive operations is described below.

# A. Education

- 22. The Agency's education programme consists of elementary and preparatory schooling and vocational and professional training in Agency-run training centres. A small scholarship programme is operated to help young refugee students seeking higher education in or near the Agency's area of operations. Currently the general education programme for elementary and preparatory age group students provides schooling for 364,000 pupils, enrolled in 634 Agency schools, supported by a teaching staff of 10,630. In addition to those pupils in Agency schools, there are 9,700 refugee students subsidized by the Agency enrolled in government or private schools in Lebanon. Projections for the 1991/92 school year indicate an increase of about 6,200 pupils requiring 148 additional teachers in the autumn of 1991.
- 23. The vocational and professional training programme operates out of eight training centres situated in the area of operations providing 5,160 training places for Palestine refugee students. The type and content of courses are continually updated by the Agency so that students are provided with the best opportunity to obtain employment and participate in the continuing development of the region. In the current academic year, UNRWA awarded 540 scholarships for students to attend universities.
- 24. The policy initiatives taken in the 1991 general education budget for implementation during the 1991/92 school year are as follows:
- (a) To increase the number of elementary and preparatory teachers, head teachers and school supervisors necessary to cope with the natural increase in the school population;
- (b) To expand the number of support posts in certain areas aimed at improving the effective use of existing resources in the education programme;

- (c) To provide an enhanced vocational training programme by developing and introducing new courses and redeploying resources previously used in courses that are cancelled because they no longer provide students with the skills needed for employment.
- 25. Estimated costs for the education programme amount to \$127.9 million in 1991, an increase of 6.2 per cent. The decrease in the budget at headquarters is due to a reduction in the staff costs reserve. The spread of empenditure in the Agency's area of operations is shown in table 4.

Table 4. Education programme
(Thousands of United States dollars)

- <del> </del>	Ga	aza	Lei	banon	A	rian rab ublic	Jord	dan		st		ad- rters	To	tal
1989 expenditure	30	687	8	813	17	407	32	853	16	639	2	397	108	796
1990 approved budget	32	920	10	756	17	179	29	791	16	018	13	719	120	383
1991 proposed budget	33	761	10	469	20	796	36	553	18	306	8	006	127	891
Number of students:														
1990/91	98	620	34	581	57	704	136	939	41	419		-	369	263
1991/92	100	669	交织	226	59	069	138	983	41	649		-	375	596
Number of area staff	:													
1990	3	077	1.	467	1	941	4	380	1	805		64	12	734
1991	3	123	1	483	1	967	4	447	1	823		67	12	910

# B. Health

- 26. Primary health care is provided through curative and preventive medical care services and maternal and child health programmes. These programmes are operated through a network of 104 health centres, 2 Agency hospitals and 41 dental clinics, which provide services to about 2.2 million Palestine refugees eligible for health care. In addition the Agency will subsidize 476 hospital beds for refugees in private hospitals and offer health education in 634 UNRWA schools.
- 27. UNRWA provides basic community sanitation services in 61 camp locations, housing Palestine refugees and displaced persons. These services cover the provision of potable water, sanitary disposal of solid and liquid wastes, drainage of storm water and the control of disease-carrying insects and rodents.
- 28. The policy objectives incorporated into the 1991 budget have been aimed at improving the health services offered to refugees by reducing morbidity and disability through implementing the survival strategies and approaches adopted by

the World Health Organization (WHO) for realization of the goal of Health for All by the Year 2000; expanding coverage and quality of maternal health care; introducing multidisciplinary programmes for the detection and management of physical disabilities and prevention and control of non-communicable diseases. As a result of a review of the effectiveness of the supplementary feeding programme, a decision has been made to substitute part of it, i.e. the midday meal programme, by an alternative strategy as from 1 January 1991. The cash resources released through the discontinuation of this activity will be used for improvements in the health, education and relief and social services programmes. Although cooked meals will no longer be provided, food commodities will still be distributed in the form of dry rations to those beneficiaries who have regularly attended in the past. This activity will be phased out over a period of three years.

29. Estimated costs for the health programme amount to \$43.8 million in 1991, which is a decrease of 9.4 per cent over 1990. This decrease is due to the reorientation of the nutrition and supplementary feeding programme with a consequent cessation of the subsidiary midday meal programme and the limitation of hospitalization costs to 10 per cent of the health budget. The decrease in the budget at headquarters is due to a reduction in the staff costs reserve. The spread of expenditure in the Agency's area of operations is shown in table 5.

Table 5. Health programme
(Thousands of United States dollars)

	Gas	ta .	Leba	anon	Ā	rian rab ublic	Jord	lun	We s		Hea qua	ad- rters		Tota	<u>al</u>
1989 expenditure	11	978	6	215	7	366	ċ	1.365	9	980	1	228		45	722
L990 approved budget	11	428	7	517	6	453	9	068	10	300	3	589		48	355
1991 proposed budget	11	862	5	576	6	274	8	920	8	596	2	592		43	820
Number of peneficiaries:															
1990	432	212	261	898	251	460	845	436	319	761		-	2	110	767
1991	447	339	271	064	260	261	875	026	330	953		-	2	184	643
Number of area staff	1														
1990		817		551		425		821		629		14		3	257
1991		834		593		437		869		653		14		3	400

# C. Relief and social services

- 30. The major goal of the relief services part of the programme is to provide support to disadvantaged individuals and groups among the Palestine refugees and promote self-reliance. Limited cash grants, basic focd rations, blankets, clothing and shelter are provided to the special hardship cases and an adult training programme is operated aimed at improving the income-earning ability of the family unit. About 7 per cent of the registered refugee population is in the special hardship case category. Because of increased economic difficulties in the Agency's area of operations, the number of special hardship case applications is expected to increase by 7,200 in 1991 to a total of 161,600. Food and clothing are distributed to the eligible refugees through a network of distribution centres and points located in the camps, with food distributed either monthly or bi-monthly and clothing distributed twice annually.
- 31. The social services part of the programme is adopting a multidisciplinary approach to the problems of disadvantaged families linking social workers, community health nurses, teachers and other front-line community workers. Increased opportunities are planned for refugees to support their families economically through income-generation projects and skill training. It is also planned to give greater support to refugee women in their roles in the family and community, and further promote community-based rehabilitation of the disabled.
- 32. Estimated costs for the relief and social services programme amount to \$28 million for 1991, an increase of 5.8 per cent over 1990. This increase is due to an increase in the number of special hardship cases and the planned expansion of the programme as noted above. The spread of expenditure throughout the Agency's area of operations is shown in table 6.

Table 6. Relief and social services programme (Thousands of United States dollars)

	Gas	2a	Leb	anon	Ä	rian rab ublic	Jor	dan	We:			ad- rters		Tot	al
1989 expenditure	8	561	5	545	2	711	4	832	6	106		534		28	289
1990 approved budget	6	956	5	983	2	808	5	132	4	347	1	236		26	46
1991 proposed budget	7	825	5	938	2	996	5	283	4	752	1	213		28	007
Number of beneficiaries:															
Regular category refugees															
1990	349	417	260	713	252	816	852	538	324	654		_	2	040	138
1991	362	390	269	778	262	573	888	701	339	625		-	2	123	067
Special hardship cases															
1990	47	615	39	204	13	755	30	450	23	300		_		154	324
1991	50	993	38	851	15	158	29	718	26	855		_		161	57!
Number of area staff	t														
1990		198		85		58		122		121		10			594
1991		206		88		60		125		132		10			623

# D. Operational services

33. The three substantive programmes of the Agency are supported by a supply and transport operation and an architectural and civil engineering services group. supply and transport operation provides procurement, warshousing, freight transport and passenger transport services in all the areas of operation. In 1990, 96,500 tons of basic commodities and 6,500 tons of general cargo are being handled through a network of central and satellite warehouses for final distribution to the beneficiaries of the Agency's programmes. The Agency's fleet of vehicles is used to transport commodities and general stores, for garbage collection, water distribution, sewage clearance services and for the transport services required by the education, health and relief and social services programmes. In total, the Agency has a fleet of 678 vehicles. All of these vehicles are maintained by the Agency's vehicle maintenance staff. The proposed budget for the supply and transport operation in 1991 is \$14.8 million, an increase of 39.6 per cent over 1990. The increase in the budget is due mainly to the inclusion of a provision of \$3.1 million for the purchase of supplies for the replenishment of inventory, \$0.6 million for additional port charges in the Syrian Arab Republic and Israel and increased staff costs.

- 34. The architectural and civil engineering group is responsible for the design of all new Agency facilities and for the maintenance of existing Agency premises. In 1990 the staff are working on the design of buildings to the value of \$12.2 million, supervising construction worth \$34.1 million and implementing a maintenance programme of \$3.3 million. The budget estimate for architectural and civil engineering services in 1991 is \$5.9 million, an increase of 22.9 per cent over 1990. The increase is due to planned additional expenditure on the maintenance of Agency premises and increased staff costs. The increase in the support costs associated with the construction of new facilities is, in most cases, recovered as a direct charge to the construction funds.
- 35. The increase in the number of staff in operational services, mainly driver posts, is 2.7 per cent over the staffing level for 1990. The cost of providing this support to the substantive programmes in the Agency's area of operations is illustrated in table 7.

Table 7. Operational services
(Thousands of United States dollars)

	Gaza	Lebanon	Syrian Arab Republic	Jordan	West Bank	Head- quarters	Total
1989 expenditure	2 476	1 608	2 039	1 937	2 084	5 688	15 832
1990 approved budget	2 581	1 572	1 902	1 738	3 087	4 668	15 548
1991 proposed budget	2 943	1 739	3 087	2 606	4 116	6 190	20 681
Number of area staff:							
1990	197	181	140	110	140	47	815
1991	206	183	142	110	148	48	837

#### E. Common services

- 36. Common services support all programmes run by the Agency and cover two distinct areas: general management and administrative services. General management consists of the office of the Commissioner-General and Deputy Commissioner-General, the offices reporting directly to them (Office of the Co-ordinator of Operations, External Relations, Public Information, Internal Audit, Provident Fund Secretariat and Programme Planning and Evaluation Office), the Department of Legal Affairs and the Office of the Director in each field. Administrative services include financial, personnel and data-processing functions.
- 37. The proposed budget for common services in 1991 is \$34.1 million, an increase of 8.2 per cent over 1990. The increase in the budget provision is due mainly to an increase in staff costs because of exchange rate movements and salary increases. The increase in the number of posts is 2.1 per cent over the staffing level for 1990. The costs of providing these services to the substantive programmes in the Agency's area of operations is shown in table 8.

Table 8. <u>Common services</u>
(Thousands of United States dollars)

	Gaza	Lebanon	Syrian Arab Republic	Jordan	West Bank	Head- quarters	Total
1989 expenditure	1 971	1 788	1 769	2 024	2 831	13 991	24 374
1990 approved budget	2 261	1 935	1 860	2 213	2 476	20 821	31 566
1991 proposed budget	2 857	1 881	2 009	2 229	3 317	21 866	34 159
Number of area staff:				•			
1990	132	160	108	147	195	158	900
1991	135	162	109	148	203	162	919

38. The consolidated budget as allocated among the Agency's area of operations is shown in table 9.

Table 9. <u>All services</u>
(Thousands of United States dollars)

	G	aza	Le	banon		yrian Arab public	Jo	rdan		est ank		ad- rters	То	tal
1989 expenditure	55	673	23	969	31	292	50	601	37	640	23	838	223	013
1990 approved budget	56	146	27	763	30	202	47	942	36	228	44	033	242	314
1991 proposed budget	59	248	25	603	35	162	55	591	39	087	39	867	254	558
Number of area staff:														
1990	4	421	2	444	2	672	5	580	2	890		293	18	300
1991	4	504	2	509	2	715	5	699	2	959		301	18	687

# VIII. FINANCING THE 1991 BUDGET

39. The cash and in-kind income required to finance the 1991 budget is shown in the following table:

		<u>Cash</u> (Millions o	<u>In-kind</u> F United Stat	<u>Total</u> es dollars)
λ.	General Fund	206.3	20.2	226.5
в.	Funded ongoing activities	5.7	8.4	14.1
¢.	Capital and special projects	14.0		14.0
	Total	226.0	28.6	254.6

40. Apart from its limited working capital, UNRWA has no other financial reserves on which to draw to finance the 1991 budget. Funding of the Agency's programmes in 1991 will depend on the contributions received from donors. These contributions are normally made to the Agency in two forms: cash and in-kind, the latter in most cases are donations of basic commodities and services.

# A. Cash requirements

41. To continue its education, health and relief and social services programmes in 1991, UNRWA will need \$206.3 million in cash for its General Fund. Continuing support of about \$5.7 million is anticipated for the specially funded ongoing activities, which is about \$4.3 million less than in 1990. In addition to the above cash resources, a further \$14.0 million will be needed for capital and special projects. Special donations will be sought for these projects.

# B. In-kind requirements

42. The in-kind requirements for 1991 are estimated at \$28.6 million, representing an increase of \$0.6 million over 1990. It has been customary for some donors to make in-kind contributions of basic commodities and services to UNRWA in the past and it is anticipated that these contributions will be adequate in 1991.

#### Notes

1/ Official Records of the General Assembly. Forty-fifth Session. Supplement No. 13 (A/45/13).

ANNEX I

Direct government assistance to Palestine refugees a/

(1 July 1989-30 June 1990)

		Egypt	Israel b/	Jordan	Lebanon <u>b</u> /	Syrian Arab Republic
Education						
services	130	000 000		58 211 900		26 104 516
Social welfare )						
services )				2 815 725		1 329 183
) Medical )	7	000 000				
services )				13 858 531		1 059 155
Housing and )	<b>)</b>					
public services)	)			6 170 310		4 685 580
Security )	)					
services	285	ع 000 000	/	4 781 421		2 816 491
Administrative )	)					
and other	)					
services )	·			5 343 048		27 612 830
Total	422	000 000		91 180 935		63,607,755

<u>Note</u>. All data in the table above is shown as reported by the Governments concerned and is expressed in United States dollars computed by applying United Mations operational rates of exchange.

a/ This assistance was rendered directly to the refugees, in addition to contributions to UNRWA (see annex II).

b/ Figures not received.

 $<sup>\</sup>underline{c}/$  Figure includes housing and public services, security, administrative and other services.

ANNEX II

# Contributions pledged (or otherwise estimated based on earlier contributions) for the 1990 regular budget (General Fund, funded ongoing activities, capital and special projects) as at 30 September 1990

# (United States dollars)

Contributors	Cash	In-kind	Total		
I. Contributions from Governments					
Australia	2 181 460	-	2 181 460		
Austria	239 883	_	239 883		
Bahrain	15 000	-	15 000		
Barbados	1 000	•	1 000		
Belgium .	595 611	_	595 611		
Brazil	10 000	**	10 000		
Brunei Darussalam	10 000	-	10 000		
Cameroon	4 000	-	4 000		
Canada	8 407 080	-	8 407 080		
Chile	5 000	=	5 000		
China	50 000	-	50 000		
Colombia	2 077	-	2 077		
Cyprus	2 494	-	2 494		
Demmark	5 011 401	_	5 011 401		
Egypt	3 690	-	3 690		
Finland	4 096 701	-	4 096 701		
France	1 889 286	2 000	1 891 286		
Germany, Federal Republic of a/	7 280 873	<del>-</del>	7 280 873		
Greece	80 000	-	80 000		
Holy See	20 000	-	20 000		
Iceland	8 185	-	8 185		
India	13 006	-	13 006		
Indonesia	8 000	-	8 000		
Iran (Islamic Republic of)	30 000	-	30 000		
Ireland	117 038	-	117 038		
Israel	-	68 900	68 900		
Italy	14 183 620	-	14 183 620		
Jamaica	3 000	-	3 000		
Japan	10 129 539	4 879 000	15 008 539		
Jordan		363 314	363 314		
Kuwait	1 000 000	-	1 000 000		
Lebanon	-	542	542		
Libyan Arab Jamahiriya	1 000 000	-	1 000 000		
Luxembourg	40 698	-	40 698		
Malaysia	10 000	-	10 000		
Maldives	1 000	-	1 000		
Malta	1 000	-	1 000		

Contributors	Cash		h	In-kind	Total		
Mauritius		1	000	-		1	000
Mexico			127	-			127
Nonaco		4	021	_		_	021
Myanmar		1	000	•••			000
Netherlands	3	266	706	· _	3	266	
New Zealand		122	380	-	•		380
Norway			565	-	10	046	
Oman		4	000	_			000
Pakistan		16	242	-		_	242
Philippines		2	000	_			000
Portugal		25	000	, <b>-</b>			000
Qatar		100	000	•			000
Republic of Korea		10	000	-			000
Saudi Arabia	1	200	000	<b>.</b> ***	1	200	
Senegal		2	000	_	_		000
Singapore			000	_		_	000
Spain	2	362	373	-	2	362	
Sri Lanka			-	2 000	_		000
Sweden	15	686	248		15	686	
Switzerland	2	541	093	4 468 084		009	
Syrian Arab Republic		-	-	26 442	-		442
Thailand		12	973	-			973
Tunisia		10	200				200
Turkey		35	000	· ·			000
United Kingdom of Great Britain					*	,	
and Northern Ireland	9	274	135	-	9	274	135
United States of America	57	000	000	_		000	
Venezuela		10	000	-			000
Subtotal	158	188	705	9 810 282	167	998	987
II. Contributions from inter- governmental organizations							
European Community	35	119	872	20 681 523	55	801	395
Subtotal	35	119	872	20 681 523	55	801	395
				<b>5</b>			

Contributors	Cash	3	In-kind		Total		
III. Contributions from the United Nations and specialised agenci	.es						
United Nations (from regular budget)	7 800	000	_		7	800	000
UNESCO	-	-	1 349	665	1	349	66
UNDP	39	300	_			39	300
UNICEF ·	8	000	173	623		181	623
MHO	35	000	609	660	-	644	660
Subtotal	7 882	300	2 132	948	10	015	248
IV. Other contributions							
American Near East Refugee Aid							
(ANERA)	-	-	6	353		6	353
Arabian American Oil Co.							
(ARAMCO), Saudi Arabia	220	000	-			220	000
Australian Care for Refugees							
(AUSTCARE)	49	623	_			49	623
Co-operation for Development,							
United Kingdom	46	874	-				874
Gaza Authorities	-	-	89	509			509
Mennonite Central Committee		448	-				448
Near East Council of Churches (NECC)		555	-				555
Morwegian Refugee Council	91	805	-			91	80
Pontifical Mission for							
Palestine	80	000	_			80	000
Prodonta, Switzerland	-	-	146			146	305
Red Crescent, Kuwait	-	-	66	404		66	404
Red Cross, German Democratic							
Republic a/	-	-	15	060		15	060
Rissho Kosei-Kai	89	310	-			89	310
Swedish Save the Children Fund							
(Rädda Barnen)	179		_			179	
Swiss German Aid		000	-				000
Sundry contributors	1 004	972	15	698 	1	020	670
Subtotal	1 815	191	339	329	2	154	520
Grand total	203 006	068	32 964	082	235	970	150

a/ With effect from 3 October 1990, the Federal Republic of Germany and the German Democratic Republic united to form one sovereign State under the designation "Germany".

ANNEX III
Ongoing activities, fully funded by donors in 1991

	Title	Thousands United States	
1.	Supplementary feeding programme,		
	funded by the European Community	9 017	
2,	Nobile Health Team, Gaza,		
	funded by Rädda Barnen, Sweden	244	
3.	Gaza Centre for the Blind,		
	funded by the Pontifical Mission and other donors	245	
Ŀ.	University Scholarships		
	funded by ARANCO	69	
<b>.</b>	Ramallah Men's and Women's Training Centres,		
	funded by the Government of Denmark	2 420	
<b>.</b>	Mobile Dental Unit, Jordan,		
	funded by the Hear East Council of Churches	13	
<b>7</b> .	Dental Unit Amman Polyclinic, Jordan,		
	funded by the Near East Council of Churches	15	
В.	Gaza Vocational Training Centre,		
	funded by the Government of Italy	1 951	
9.	Qalqilia Hospital, West Bank	104	
		14 078	