



**United Nations**

# **Report of the Committee for Programme and Coordination**

**Fifty-second session (4-29 June 2012)**

**General Assembly**

**Official Records**

**Sixty-seventh Session**

**Supplement No. 16**

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## **Report of the Committee for Programme and Coordination**

**Fifty-second session (4-29 June 2012)**



United Nations • New York, 2012



*Note*

Symbols of United Nations documents are composed of letters combined with figures. Mention of such a symbol indicates a reference to a United Nations document.

## Contents

<i>Chapter</i>	<i>Page</i>
I. Organization of the session. . . . .	1
A. Agenda. . . . .	1
B. Election of officers . . . . .	2
C. Attendance. . . . .	3
D. Documentation . . . . .	4
E. Adoption of the report of the Committee . . . . .	4
II. Programme questions . . . . .	5
A. Report of the Secretary-General on the programme performance of the United Nations for the biennium 2010-2011. . . . .	5
B. Proposed strategic framework for the period 2014-2015. . . . .	7
Part one: plan outline . . . . .	7
Programme 1. General Assembly and Economic and Social Council affairs and conference management . . . . .	10
Programme 2. Political affairs . . . . .	17
Programme 3. Disarmament. . . . .	22
Programme 4. Peacekeeping operations . . . . .	28
Programme 5. Peaceful uses of outer space . . . . .	33
Programme 6. Legal affairs . . . . .	34
Programme 7. Economic and social affairs. . . . .	36
Programme 8. Least developed countries, landlocked developing countries and small island developing States . . . . .	39
Programme 9. United Nations support for the New Partnership for Africa's Development . . . . .	40
Programme 10. Trade and development . . . . .	42
Programme 11. Environment . . . . .	46
Programme 12. Human settlements . . . . .	47
Programme 13. International drug control, crime and terrorism prevention and criminal justice. . . . .	48
Programme 14. Gender equality and empowerment of women. . . . .	58

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Programme 15. Economic and social development in Africa . . . . .	64
Programme 16. Economic and Social Development in Asia and the Pacific . . . . .	66
Programme 17. Economic development in Europe . . . . .	73
Programme 18. Economic and social development in Latin America and the Caribbean . . . . .	75
Programme 19. Economic and social development in Western Asia. . . . .	80
Programme 20. Human rights . . . . .	81
Programme 21. International protection, durable solutions and assistance to refugees. . . . .	83
Programme 22. Palestine refugees. . . . .	85
Programme 23. Humanitarian assistance. . . . .	86
Programme 24. Public information . . . . .	87
Programme 25. Management and support services . . . . .	90
Programme 26. Internal oversight . . . . .	94
Programme 27. Jointly financed activities . . . . .	98
Programme 28. Safety and security . . . . .	100
C. Evaluation . . . . .	101
1. Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of United Nations coordinating bodies. . . . .	101
2. Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of lessons learned: protocols and practices . . . . .	102
3. Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the evaluation of United Nations support for least developed countries, landlocked developing countries, small island developing States and Africa . . . . .	103
III. Coordination questions . . . . .	105
A. Annual overview report of the United Nations System Chief Executives Board for Coordination for 2011/12 . . . . .	105
B. United Nations system support for the New Partnership for Africa's Development . . . . .	107
IV. Provisional agenda for the fifty-third session of the Committee . . . . .	109
Annexes	
I. Agenda for the fifty-second session of the Committee. . . . .	111
II. List of documents before the Committee at its fifty-second session. . . . .	112

## Chapter I

### Organization of the session

1. The Committee for Programme and Coordination held its organizational session (1st meeting) on 26 April 2012 and its substantive session from 4 to 29 June 2012 at United Nations Headquarters. It held a total of 23 meetings and a number of informal consultations. A restricted website of the Committee was established to provide easy access to the relevant and timely in-session documentation.

#### A. Agenda

2. The agenda for the fifty-second session, adopted by the Committee at its organizational session (1st meeting), is contained in annex I to the present report.

#### Selection of reports of the Joint Inspection Unit

3. At its 1st meeting, on 26 April, the attention of the Committee was drawn to the note by the Secretariat (E/AC.51/2012/L.2) submitted pursuant to Economic and Social Council resolution 2008 (LX) stating that there were no relevant reports of the Joint Inspection Unit available for consideration by the Committee at its fifty-second session, as well as to General Assembly resolution 59/267.

4. In the discussion, it was recalled that at its fiftieth and fifty-first sessions, the Committee had received no reports of the Joint Inspection Unit concerning the economic, social and human rights programmes of the United Nations system in accordance with paragraph 6 of the annex to Economic and Social Council resolution 2008 (LX). In this regard, it was also pointed out that one of the key mandates of the Committee was to assist the Economic and Social Council and the General Assembly on coordination.

5. The Committee expressed concern at the absence of reports of the Joint Inspection Unit, which was not consistent with the recommendation adopted at its forty-seventh session and endorsed by the General Assembly in its resolution 62/224, in which it recognized the need to enhance the dialogue of the Committee for Programme and Coordination with the Joint Inspection Unit on coordination issues (see A/62/16, para. 153).

6. The Committee emphasized that the recommendation adopted at its forty-ninth session, which was endorsed by the General Assembly in its resolution 64/229, that the role of coordination bodies, including the Joint Inspection Unit, be enhanced through improved cooperation in order to increase planning efficiency and to prevent duplication of efforts within the United Nations system, had not been fully implemented.

7. The Committee recommended to the General Assembly that it urge the Joint Inspection Unit to intensify its efforts to introduce to the Committee reports relevant to the function of the Committee, bearing in mind paragraphs 4 (d) and (e) of article 11 of the statute of the Unit.

**Programme of work**

8. At its 1st meeting, on 26 April, the attention of the Committee was drawn to the note by the Secretariat on the status of documentation (E/AC.51/2012/L.1) listing the documents for consideration by the Committee.

9. At its 2nd meeting, on 4 June, the Committee approved its tentative and provisional programme of work for the session, with the understanding that adjustments would be made by the Bureau, as necessary, during the course of the session.

10. Following the 2nd meeting, an informal briefing on organizational issues related to the session was given by the Secretary of the Committee, and an informal briefing on the proposed strategic framework for the period 2014-2015 was given by the Director of the Programme Planning and Budget Division.

**B. Election of officers**

11. At its 1st meeting, on 26 April, the Committee elected, by acclamation, Anna Ruski (Bulgaria) as Vice-Chair of the Committee for the fifty-second session. At its 2nd meeting, on 4 June, the Committee elected, by acclamation, Imelda Smolicic (Uruguay) as Rapporteur of the Committee for the session. At its 3rd meeting, on 5 June, the Committee elected, by acclamation, Eric Franck Saizonou (Benin) as Vice-Chair of the Committee for the session.

12. In the absence of nominations for the Chair from the Group of Western European and other States, at its 15th meeting, on 13 June, the Committee elected, by acclamation, Eric Franck Saizonou (Benin) as Chair of the Committee for the fifty-second session, without prejudice to the pattern of rotation for the post of Chair adopted by the Committee at its twenty-fifth session. The Committee agreed that for the fifty-third session the chairmanship of the Committee would be held by a member of the Group of Asia-Pacific States, while the post of Rapporteur would be held by a member of the Group of Western European and other States.

13. At its 20th meeting, on 18 June, the Committee elected, by acclamation, Zhang Wentian (China) and Renata Archini (Italy) as Vice-Chairs of the Committee for the fifty-second session.

14. The members of the Bureau for the fifty-second session of the Committee are listed below:

*Chair:*

Eric Franck Saizonou (Benin)

*Vice-Chairs:*

Anna Ruski (Bulgaria)

Zhang Wentian (China)

Renata Archini (Italy)

*Rapporteur:*

Imelda Smolicic (Uruguay)



## C. Attendance

15. The following States Members of the United Nations were represented on the Committee:

Algeria	Haiti
Antigua and Barbuda	Iran (Islamic Republic of)
Argentina	Israel
Belarus	Italy
Benin	Japan
Brazil	Kazakhstan
Bulgaria	Malaysia
Cameroon	Namibia
China	Pakistan
Comoros	Republic of Korea
Cuba	Republic of Moldova
Eritrea	Russian Federation
France	Uruguay
Guinea	Venezuela (Bolivarian Republic of)
Guinea-Bissau	Zimbabwe

16. The following States Members of the United Nations were represented by observers:

Austria	Norway
Belgium	Panama
Chile	Peru
Côte d'Ivoire	Senegal
Egypt	Singapore
Kenya	Sri Lanka
Mexico	Sweden
Monaco	Switzerland
Nicaragua	United Kingdom of Great Britain and Northern Ireland
Nigeria	United Republic of Tanzania
Niger	United States of America
	Zambia

17. The following intergovernmental organization was represented as an observer: European Union.

18. Also present at the session were the Chef de Cabinet of the Executive Office of the Secretary-General; the Under-Secretary-General for Management; the Under-Secretary-General for General Assembly and Conference Management; the Under-Secretary-General, Special Adviser on Africa; the Under-Secretary-General for

Legal Affairs, Legal Counsel; the Assistant Secretary-General for Humanitarian Affairs, Deputy Emergency Relief Coordinator; the Assistant Secretary-General for Human Rights; the Under-Secretary-General for Safety and Security; the Assistant Secretary-General, Controller; the Assistant Secretary-General for Peacekeeping Operations; the Assistant Secretary-General for Economic and Social Affairs; the Executive Director of the United Nations Environment Programme; the Executive Director of the United Nations Human Settlements Programme; the Deputy Executive Secretary of the Economic Commission for Africa; the Executive Secretary of the Economic Commission for Asia and the Pacific; the Deputy Secretary-General of the United Nations Conference on Trade and Development; the Executive Director of the International Trade Centre; the Secretary of the United Nations System Chief Executives Board for Coordination; and other senior officials of the Secretariat.

19. The following programmes and/or parts of programmes of the proposed strategic framework for the period 2014-2015 were discussed by videoconference: programme 1, General Assembly and Economic and Social Council affairs and conference management; programme 5, Peaceful uses of outer space; programme 10, Trade and development; programme 11, Environment; programme 12, Human settlements; programme 13, International drug control, crime and terrorism prevention and criminal justice; programme 15, Economic and social development in Africa; programme 16, Economic and social development in Asia and the Pacific; programme 17, Economic development in Europe; programme 19, Economic and social development in Western Asia; programme 20, Human rights; programme 21, International protection, durable solutions and assistance to refugees; programme 25, Management and support services; and programme 27, Jointly financed activities.

#### **D. Documentation**

20. The list of documents before the Committee at its fifty-second session is set out in annex II to the present report.

#### **E. Adoption of the report of the Committee**

21. At its 23rd meeting, on 29 June, the Rapporteur introduced the draft report of the Committee (E/AC.51/2012/L.4 and Add.1-35).

22. At the same meeting, the Committee adopted the draft report on the work of its fifty-second session (E/AC.51/2012/L.4 and Add.1-35).

23. Before the closure of the session, statements were made by the representatives of Venezuela (Bolivarian Republic of), Algeria, Cuba, Brazil, Japan, Bulgaria, Italy, Comoros, Iran (Islamic Republic of), Argentina, Uruguay, Russian Federation, China, Cameroon, Republic of Moldova, Kazakhstan, Republic of Korea, Haiti, France and Antigua and Barbuda. Statements were also made by the representatives of the observer delegations of Nigeria and Peru.

## Chapter II

### Programme questions

#### A. Report of the Secretary-General on the programme performance of the United Nations for the biennium 2010-2011

24. At its 3rd meeting, on 5 June 2012, the Committee considered the report of the Secretary-General on the programme performance of the United Nations for the biennium 2010-2011 (A/67/77).

25. The Under-Secretary-General for Management introduced the programme performance report and responded to questions raised during the Committee's consideration of the report.

#### Discussion

26. Delegations expressed their appreciation for the report and noted with satisfaction its usefulness in demonstrating how the Organization implemented its programme of work. Delegations commended the report for being well structured and for containing detailed descriptions about programmes and their achievements. Special mention was made of section II of the report, since it provided a good overview of the accomplishments of the Secretariat.

27. Views were expressed that the presentation of the programme performance of different departments should be made uniform and that value judgements in reporting performance should be avoided. For example, delegations noted that the Secretary-General had indicated, in paragraph 10 of the report, that the Department of General Assembly and Conference Management had performed extremely well, whereas the performance of other departments had not been qualified. In that regard, the Committee stressed the need for a balanced and objective approach to reviewing the performance of all Secretariat structures and entities in the programme performance report. The view was also expressed that the Secretariat should be requested to adhere to the language of the resolutions when referring to issues mentioned by Member States.

28. While recognizing the importance of the use of new technologies, including in relation to the digitization of documents, delegations expressed concerns about the negative impact on the intergovernmental decision-making process of the reduction in the number of printed documents available to Member States and stated that the Committee must keep the matter under review.

29. A delegation emphasized that the term "Arab Spring" had not been approved by any intergovernmental body and constituted a concept that represented a political position. The delegation regretted that the Secretariat had used the term in several documents and requested that it be deleted in all documents under consideration by the Committee.

30. Some delegations noted that the culture of accountability still needed to be strengthened throughout the Secretariat, including in the follow-up to the recommendations of oversight bodies.

31. The same delegations also noted that the impact of specific elements on the implementation of mandates was mentioned in several sections of the report, in particular in the delivery of common services.
32. In the area of human resources management, some delegations noted that the new selection tool, Inspira, had had an adverse impact on recruitment, slowing the process of filling vacant posts owing to the time necessary for managers to become familiar with it.
33. The same delegations noted with concern the delay in the implementation of the Umoja project and emphasized that the purpose of the project, which was to provide a better and fully integrated management system, was crucial to improving the management of the Organization's resources.
34. The tables providing output implementation status were noted with appreciation, and the report was recognized as a key accountability instrument of the Secretariat in respect of programme performance.
35. While reviewing the reasons provided in the report for the low implementation rate of outputs achieved by some departments, including by the newly created entity the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women), delegates raised the issue of different departments of the Secretariat having different dates of origin. The view was expressed that the date of origin of departments should be taken into account when reviewing their performance and that the report should indicate whether a department had been established more recently.
36. Reference was made to rule 106.2 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (ST/SGB/2000/8), and specific questions were raised about the addition of outputs made at the initiative of the Secretariat. Concerns were raised with regard to outputs added at the discretion of the Secretariat when a provision to reformulate outputs existed in the above-mentioned rule.
37. A delegation noted that 1,712 outputs had been added to the programme and implemented as a result of initiatives of the Secretariat, and questioned the reasons for the additions, in the light of the rules and regulations governing programme planning. It was also noted that some additional outputs were related to assistance provided to the Group of 20, and concern was expressed about the fact that various documents submitted to the Committee indicated differing treatment of various groupings of Member States by the Secretariat. In that regard, delegations emphasized the need for the equal treatment of all Member States.
38. The view was expressed that financial information was lacking, and the appropriateness of using Professional staff work-months as a proxy measure for resource utilization was questioned. Delegations expressed the need to find a better indicator than staff work-months for reporting resource utilization.
39. Concern was also expressed at the fact that some outputs had had to be terminated owing to vacancies in the Secretariat. In that regard, a delegation noted with deep concern the termination of outputs in the Department of Economic and Social Affairs because of vacant regular budget posts, and reiterated that posts could not be kept vacant to generate savings.

### **Conclusions and recommendations**

40. The Committee recommended that the General Assembly request the Secretary-General to ensure that more in-depth enterprise risk management be undertaken prior to the introduction of new management tools in order to avoid further delays in the filling of vacant posts and to improve equitable geographical representation and gender balance in the Secretariat.

41. The Committee stressed the importance of the full implementation of the capital master plan in compliance with all the relevant resolutions of the General Assembly in that regard.

42. The Committee recommended that the General Assembly request the Secretary-General to include in future programme performance reports comprehensive information on the impact of the reduction in the number of printed documents on the intergovernmental decision-making process in United Nations conferences and meetings.

43. The Committee noted the use by the Secretariat of terms that had not been approved by Member States, and in that regard recommended that the General Assembly request the Secretary-General to replace the term “Arab Spring” with the term “the political situation in some Arab countries” in paragraphs 48 and 721 and in the text box below paragraph 693 of the report.

44. The Committee recommended that the General Assembly request the Secretary-General to fully explain in future programme performance reports the termination or postponement of outputs and activities owing to vacancies of posts funded under the regular budget.

## **B. Proposed strategic framework for the period 2014-2015**

### **Part one**

#### **Plan outline**

45. At its 5th and 17th meetings, on 6 and 14 June 2012, the Committee considered part one, plan outline, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Part one)).

46. The Chef de Cabinet introduced the plan outline and responded to queries raised during the Committee’s consideration of the plan outline.

#### **Discussion**

47. The fundamental role of the Committee was reaffirmed, and the view was expressed that the role of the Committee needed to be strengthened.

48. Appreciation and support were expressed for the presentation of the document, which was concise and reflected the vision of the Secretary-General on the strategies to be applied in achieving the objectives of the Organization.

49. The view was expressed that the vision of the Secretary-General should continue to be presented within the framework of mandates agreed by Member States, as it was noted that in some areas the plan outline appeared to go beyond

intergovernmental mandates and included “priorities within priorities”. The view was expressed that priority-setting was within the purview of Member States.

50. Clarification was sought on the mechanism in place to ensure that the documents produced by the Secretary-General reflected the mandates approved by Member States and that the mandates would be fully observed. The view was expressed that such a course of action on the part of the Secretariat would contribute to fostering a positive environment for the negotiations and the decision-making process.

51. Concern was expressed about references to specific concepts within the plan outline for which no prior General Assembly mandates had been approved, in particular with regard to the “responsibility to protect”. The view was expressed that the presentation of the term “responsibility to protect” did not take into account the developments concerning the concept since the 2005 World Summit. It was also recalled that the Committee had made observations regarding the use of the term at its fiftieth session, as reflected in paragraph 37 of its report (A/65/16).

52. Clarification was sought regarding the concept of “global governance architecture” and whether the development of such a system constituted part of the Secretary-General’s vision. Clarification was also sought on the use of other concepts, such as “formal treaty-based organizations” and the specific organizations referred to, “flexible but robust international architecture”, “stresses on the international system” and “global governance”. The view was also expressed that concepts such as “governance of oceans”, “green economy” and “fragile States”, were not part of intergovernmental agreements.

53. The view was expressed that the plan outline for the period 2012-2013 had provided more concrete information on measures to strengthen the Organization, in particular on the implementation of the new enterprise resource planning system and the introduction of International Public Sector Accounting Standards.

54. Clarification was sought on the plans to modernize and streamline the Organization’s processes, introduce a culture of efficiency and ensure a fully results-oriented Organization. The view was expressed that the promotion of a culture of responsibility within the Secretariat, in line with General Assembly resolutions 59/275, 61/235, 62/224, 63/247 and 64/259, could have been better reflected in the plan outline. Furthermore, clarification was sought on where the realization of the modernization efforts of the Secretary-General was reflected in the strategic frameworks submitted for the period 2014-2015.

55. Confirmation was sought on whether the methods used to address “new challenges” and “management reforms”, referred to in paragraph 37 of the plan outline, would be implemented with the prior consent of Member States.

56. Support was expressed for the attention accorded to gender equality in the document, with the qualification that the term “women’s empowerment” should not be limited to “access to economic empowerment and opportunities”.

57. Attention was drawn to the fact that the Secretary-General should avoid prejudging the outcomes of the United Nations Conference on Sustainable Development (Rio+20) in the plan outline and instead anticipate provisions for revised programme planning as a result of the Conference.

58. The view was expressed that the reference in the plan outline to the recent global economic crisis was vague. It was noted that the plan outline did not clearly link the concept of sustained economic growth to the needs of medium-income countries, and clarification was sought on whether the term “countries with special needs” included medium-income countries.

59. The view was expressed that paragraphs 33 through 35 of the plan outline were not balanced and that trafficking in persons should be reflected in the section of the plan outline entitled “Drug control, crime prevention and combating international terrorism in all its forms and manifestations”.

60. The need to coordinate the activities put forward in the biennial programme plan with those of other United Nations agencies was highlighted, since it was noted that the longer-term objective of nuclear non-proliferation within the field of disarmament could be considered to overlap with the functions of the International Atomic Energy Agency.

61. The need for greater methodological coherence in presenting expected accomplishments and indicators of achievement was highlighted. The view was expressed that the setting of indicators of achievement should not just be formulaic. Concern was expressed that there was a lag between the adoption of legislative mandates and the start of the programme planning cycle. In this regard, it was noted that the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (ST/SGB/2000/8) should be updated to reflect the changes approved by the General Assembly in its various resolutions on programme planning.

62. Clarification was sought on the reason why poverty eradication as a main objective of the Organization was not reflected in the plan outline.

63. The view was expressed that it was difficult to find a common definition of “lessons learned” and that, in the year since the request had been made in this regard, the Secretariat had not yet come up with one.

#### **Conclusions and recommendations**

64. **The Committee reiterated the importance of the long-term objectives of the Organization, which were aimed at ensuring the full achievement of its goals. In that regard, the Committee stressed the need for coordinated efforts by the Secretariat to improve the formulation of suitable expected accomplishments in such a way as to ensure that, at the stage of budget preparation, all activities and outputs mandated by Member States would be included for their effective and efficient implementation.**

65. **The Committee recommended that the General Assembly approve the eight priorities for the period 2014-2015, set out in paragraph 41 of the plan outline (A/67/6 (Part one)).**

66. **While recognizing the improvements in the logical framework, the Committee recommended that the General Assembly continue to encourage programme managers to further improve the qualitative aspects of indicators of achievement in order to allow for better evaluation of results, bearing in mind that indicators should be strategic, measurable, achievable, realistic and time-bound.**

67. The Committee expressed concern that the inclusion of concepts and terms that had not been approved by the relevant intergovernmental bodies and recommended that the General Assembly request the Secretary-General to take all necessary measures aimed at guaranteeing that the content of the proposed biennial programme reflected only the mandates agreed by Member States.

68. The Committee reiterated its recommendation that the General Assembly request the Secretary-General to ensure, when preparing future outlines, that the proposed strategic frameworks took fully into account the guidelines provided by the Assembly in its resolutions 59/275, 61/235, 62/224 and 63/247, as well as subsequent relevant resolutions, so that the outlines reflected more accurately the longer-term objectives of the Organization, based on all mandates approved by Member States.

69. The Committee further recommended that the General Assembly request the Secretary-General to present concrete measures and information on actions taken to promote a culture of accountability within the Secretariat in future strategic frameworks, in accordance with its resolution 66/257.

70. With reference to measures to strengthen the United Nations set out in the plan outline, the Committee noted the intention of the Secretary-General to consult widely with Member States before presenting specific proposals on management reforms to the General Assembly for its consideration and approval.

71. The Committee recommended that the General Assembly request the Secretary-General to present at its sixty-eighth session, through the Committee on Programme and Coordination, a report proposing revisions, based on changes approved by the Assembly in its various resolutions on programme planning, to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (ST/SGB/2000/8).

72. In view of the differences among Member States on some aspects of the plan outline of the proposed strategic framework for the period 2014-2015 (A/67/6 (Part one)), the Committee recommended that the General Assembly review the plan outline at its sixty-seventh session, under the agenda item entitled "Programme planning".

## **Programme 1**

### **General Assembly and Economic and Social Council affairs and conference management**

73. At its 7th meeting, on 7 June 2012, the Committee considered programme 1, General Assembly and Economic and Social Council affairs and conference management, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 1)).

74. The Under-Secretary-General for General Assembly Affairs and Conference Management introduced the programme and responded to queries raised during the Committee's consideration of the programme.



## Discussion

75. General support was expressed for the programme, and appreciation was expressed for the efforts that had been made to improve the quality of conference services in the United Nations. Several delegations recognized the important role of the Department for General Assembly and Conference Management in providing quality conference services to Member States and ensuring the effective management of conferences and United Nations meetings as well as the substantive consideration of conference management issues. Several delegations welcomed the initiatives of the Department for the improvement of interpretation and translation services, and emphasized that the objective of the initiatives should be to increase the quality of interpretation and translation in the six official languages of the United Nations. Support was expressed for the mandate of the General Assembly in the area of multilingualism, and the need for equal treatment of all six official languages was emphasized.

76. Some representatives noted that efforts by the Secretariat to ensure the provision of high-quality conference servicing support that took into account the principle of equal treatment for all official languages were not fully reflected in numerous indicators of achievement of the programme and strategy narratives.

77. Appreciation was expressed for the efforts undertaken to seek highly qualified language staff, in cooperation with academic institutions and universities around the world, to fill vacancies in the language services. Concerns were expressed regarding the impact of the anticipated retirement of staff on the quality of services provided in the Department, and the difficulties encountered in recruitment as a result of the implementation of the new system, Inspira, were noted. Concern was also expressed with regard to vacancies kept open to attract qualified female candidates, which could have an impact on the quality of conference services provided to Member States.

78. Reference was made to section IV, paragraph 23, of General Assembly resolution 66/233, in which the Assembly noted the concept of “paper-smart” and requested the Secretary-General to submit a report defining in detail this emerging concept. Clarification was sought with regard to the Secretary-General’s vision of enhancing environmental sustainability in the United Nations system, as reflected in paragraph 1.5 of the proposed strategic framework for the period 2014-2015.

79. Reference was made to section V, paragraph 8, of resolution 66/233, in which the General Assembly requested the Secretary-General to increase the proportion of translation done contractually. Appreciation was expressed with regard to the use of contractual translation. However, concern was expressed with regard to the quality of the services and the integrity and confidentiality of the documents. An explanation was sought as to how contracting out a greater proportion of translation could be reconciled with the indicator of achievement regarding 100 per cent utilization of internal translation capacity.

80. Concern was expressed that while all the objectives of the subprogrammes were the same, almost all the indicators of achievement had been changed. Concern was also expressed about the deletion of references to multilingualism in subprogramme 2, Planning and coordination of conference services, and subprogramme 4, Meetings and publishing services.

81. Under subprogramme 1, General Assembly and Economic and Social Council affairs, the view was expressed that expected accomplishment (b) should be reformulated, given that mandates originated from the General Assembly.

82. For subprogramme 2, clarification was sought as to why there had been a reduction in the number of expected accomplishments. Clarification was also sought with regard to the provision contained in indicator of achievement (a) (v). The view was expressed that some of the indicators of achievement needed to be quantified. Some delegations noted that indicators of achievement related to the application of the proximity rule did not take fully into account resolution 66/233, in particular the provisions of section III, paragraph 17, in which the Secretary-General was requested to rigorously apply the proximity rule without jeopardizing the quality of services.

83. In reference to subprogramme 4, indicator of achievement (b) (ii), clarification was sought regarding the current proportion of digital printing and the expected increase in that regard. Further clarification was sought with regard to the impact that digital printing would have on paper printing.

84. Some delegations took note of the changes proposed by the Committee on Conferences, as reflected in E/AC.51/2012/CRP.1, annex II.

#### **Conclusions and recommendations**

85. **The Committee recommended that the General Assembly approve the narrative of programme 1, General Assembly and Economic and Social Council affairs and conference management, of the proposed strategic framework, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 1.5***

**Replace the paragraph with the following:**

**“1.5 The Secretary-General will continue to further define the paper-smart concept, with possible developments in that regard, as requested by the General Assembly in its resolution 66/233”.**

#### **A. Conference management, New York**

##### **Subprogramme 1**

##### **General Assembly and Economic and Social Council affairs**

##### ***Objective of the Organization***

**Replace the objective with the following:**

**“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support”.**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Improved organizational and procedural aspects of meetings servicing and enhanced substantive and technical secretariat support to contribute to the deliberations of intergovernmental bodies and United Nations conferences”.

Delete expected accomplishment (b).

*Indicators of achievement*

At the end of indicator (a) (ii), add “, with equal treatment given to all official languages”.

Delete indicator of achievement (b).

**Subprogramme 2****Planning and coordination of conference services***Objective of the Organization*

Replace the objective with the following:

“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support, including the optimum utilization of capacity for meetings and documentation services, in a globally coordinated manner”.

*Indicators of achievement*

In indicator (a) (ii), insert “, where feasible,” after the phrase “proximity concept”.

At the end of indicator (a) (v), add “, with equal treatment given to all official languages”.

**Subprogramme 3****Documentation services***Objective of the Organization*

Replace the objective with the following:

“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support while ensuring effective multilingual communication and the equal treatment of all official languages”.

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), insert “, précis-writing” after the word “translation”.

In expected accomplishment (b), insert “, précis-writing” after the word “translation”.

*Indicators of achievement*

In indicator (b) (i), replace the phrase “Increased proportion of translation done contractually” with the phrase “Resorting to contractual translation”.

In indicator (b) (ii), insert “, précis-writing” after the word “translation”.

In indicator (b) (iii), insert “, précis-writing” after the word “translation”.

**Subprogramme 4**

**Meetings and publishing services**

*Objective of the Organization*

Replace the objective with the following:

“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support”.

*Indicators of achievement*

Replace indicator (b) (iii) with the following:

“(iii) 100 per cent availability of all documents in electronic form simultaneously in all six official languages”.

**B. Conference management, Geneva**

**Subprogramme 2**

**Planning and coordination of conference services**

*Objective of the Organization*

Replace the objective with the following:

“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support, including the optimum utilization of capacity for meetings and documentation services, in a globally coordinated manner”.

*Indicators of achievement*

In indicator (a) (ii), insert “, where feasible,” after the words “proximity concept”.

At the end of indicator (a) (v), add “, with equal treatment given to all official languages”.

**Subprogramme 3**  
**Documentation services**

*Objective of the Organization*

Replace the objective with the following:

**“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support while ensuring effective multilingual communication and the equal treatment of all official languages”.**

*Indicators of achievement*

In indicator (b) (i), replace the phrase “Increased proportion of translation done contractually” with the phrase “Resorting to contractual translation”.

**Subprogramme 4**  
**Meetings and publishing services**

*Objective of the Organization*

Replace the objective with the following:

**“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support”.**

*Indicators of achievement*

Replace indicator (b) (iii) with the following:

**“(iii) 100 per cent availability of all documents in electronic form simultaneously in all six official languages”.**

**C. Conference management, Vienna**

**Subprogramme 2**  
**Planning and coordination of conference services**

*Objective of the Organization*

Replace the objective with the following:

**“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support, including the optimum utilization of capacity for meetings and documentation services, in a globally coordinated manner”.**

*Indicators of achievement*

In indicator (a) (ii), insert “, where feasible,” after the phrase “proximity concept”.

**Subprogramme 3**  
**Documentation services**

*Objective of the Organization*

Replace the objective with the following:

“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support while ensuring effective multilingual communication and the equal treatment of all official languages”.

*Indicators of achievement*

In indicator (b) (i), replace the phrase “Increased proportion of translation done contractually” with the phrase “Resorting to contractual translation”.

**Subprogramme 4**  
**Meetings and publishing services**

*Objective of the Organization*

Replace the objective with the following:

“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support”.

*Indicators of achievement*

Replace indicator (b) (iii) with the following:

“(iii) 100 per cent availability of all documents in electronic form simultaneously in all six official languages”.

**D. Conference management, Nairobi**

**Subprogramme 2**  
**Planning and coordination of conference services**

*Objective of the Organization*

Replace the text of the objective with the following:

“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support, including the optimum utilization of capacity for meetings and documentation services, in a globally coordinated manner”.

*Indicators of achievement*

In indicator (a) (ii), insert “, where feasible,” after the words “proximity concept”.

### **Subprogramme 3 Documentation services**

#### ***Objective of the Organization***

**Replace the objective with the following:**

**“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support while ensuring effective multilingual communication and the equal treatment of all official languages”.**

#### ***Indicators of achievement***

**In indicator (b) (i), replace the words “Increased proportion of translation done contractually” with the words “Resorting to contractual translation”.**

### **Subprogramme 4 Meetings and publishing services**

#### ***Objective of the Organization***

**Replace the objective with the following:**

**“To facilitate the deliberation and decision-making processes of intergovernmental and relevant expert bodies and United Nations conferences by providing efficient and effective conference-servicing support”.**

#### ***Indicators of achievement***

**Replace indicator (b) (iii) with the following:**

**“(iii) 100 per cent availability of all documents in electronic form simultaneously in all six official languages”.**

## **Programme 2 Political affairs**

86. At its 6th meeting, on 6 June 2012, the Committee considered programme 2, Political affairs, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 2)).

87. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

88. Support and appreciation were expressed for the programme. The view was expressed that the programme was important for the maintenance of international peace and security.

89. It was indicated that clarification was needed on the constraints that the Department of Political Affairs faced in implementing its programme owing to limited travel resources; on the measures that the Department used to limit

requirements for travel; and on whether the special political missions administered by the Department worked closely with respective resident coordinators to avoid travel by Headquarters staff. It was indicated that delays in the recruitment of staff could affect the delivery of the programme.

90. Concern was expressed regarding the criteria for the establishment of special political missions, and the view was expressed that those activities should be considered to be peacekeeping operations and consequently financed as such.

91. An observation was made on the responsibility of the Department in providing assistance to special political missions. It was pointed out that the indicators pertaining to special political missions should be better reflected and that transparency was required in respect of the activities of those missions.

92. The view was expressed that the principles of international law, non-intervention and the sovereignty of Member States should have been better reflected in the framework. The observation was made that some of the elements of the framework were not clear or measurable.

93. Some delegations encouraged the efforts of the Secretariat to develop a more widespread approach to defining qualitative indicators of achievement. It was the view of the delegations that the Secretariat should go further in reflecting the proportion of its actual achievements within the level of its activity.

94. Views were expressed in support of subprogramme 1, Prevention management and resolution of conflicts. It was highlighted that “early warning” was important in efforts geared towards the prevention of conflict. The view was expressed that preventive actions should be carried out in consultation with regional organizations and host Governments.

95. The view was expressed that the electoral assistance provided under subprogramme 2, Electoral assistance, helped States to progress in electoral processes. Electoral assistance was important for the promotion of democracy, especially in countries emerging from conflict. It was stated that the parameters and criteria for assessment were not clear and therefore needed further clarification. The observation was made that the method of application of the principles was unclear. The view was expressed that electoral assistance should be provided at the request of Member States, and clarification was sought as to whether the Department provided technical support to observers. It was stressed that the activities under the subprogramme should be carried out in consultation with the country team and the United Nations agencies concerned, such as the United Nations Development Programme.

96. Concerning subprogramme 3, Security Council affairs, it was stressed that support for activities of various panels represented a significant amount of work and that the administrative support provided appeared to be fragmented, requiring consolidation to achieve synergy. Regarding indicator of achievement (a), a query was raised as to how the degree of satisfaction expressed by Member States with the services provided by the Security Council Affairs Division was measured.

97. With regard to subprogramme 5, Question of Palestine, the view was expressed that the term “negotiated settlement” (para. 2.15) needed clarification. The view was expressed that there should be a different formulation in place of “international legitimacy” (ibid.).



98. Regarding subprogramme 8, Peacebuilding Support Office, clarification was sought on the mobilization of resources for peacebuilding activities. It was pointed out that consideration should be given to refining some of the indicators of achievement, including (a) (iv) and (d) (ii). The view was expressed that training resources should be utilized for training, not for travel by air of staff receiving training.

99. With regard to subprogramme 9, United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory, the view was expressed that the number of claims collected and the number of claims cleared should be expressed in specific numbers. Clarification was sought on the reason for locating the Office of the United Nations Register of Damage in Vienna. Objections to various elements of the framework under the subprogramme were expressed.

100. Regarding subprogramme 10, United Nations Office to the African Union, the reason for the presentation of the subprogramme under programme 2, Political affairs, was considered to be unclear. Information was sought on the mandate of the United Nations Office to the African Union. It was pointed out that the objective of the subprogramme needed to reflect Security Council resolution 2033 (2012). The view was expressed that cooperation between the United Nations and the African Union should go beyond political activities. The view was also expressed that good working relations between the United Nations and regional organizations were important and that the relationship between the African Union and the Security Council needed to be further strengthened. The observation was also made that the role of the United Nations Office to the African Union should be improved in coordination with regional and subregional organizations. The view was expressed that the framework needed to reflect the latest joint African Union-United Nations task force and capacity-building and conflict resolution.

### **Conclusions and recommendations**

101. **The Committee recommended that the General Assembly approve the programme narrative of programme 2, Political affairs, of the proposed strategic framework, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 2.1***

**In the first sentence, add “, at their request,” after the phrase “Member States”.**

#### **Subprogramme 1**

##### **Prevention, management and resolution of conflict**

##### ***Indicators of achievement***

**Replace indicator (b) (i) with the following:**

**“(i) Percentage of all requests of Member States and regional organizations in support of the peace process having resulted in preventing or resolving conflict situations”.**

**Replace indicator (b) (ii) with the following:**

**“(ii) Percentage of projects in support of peacebuilding efforts implemented in areas where conflict situations were resolved or prevented”.**

**Strategy**

***Paragraph 2.9***

**Replace the three occurrences of the phrase “peace consolidation” with the word “peacebuilding”.**

**Subprogramme 2  
Electoral assistance**

**Strategy**

***Paragraph 2.10***

**In the third sentence, after the phrase “Member States”, add the phrase “upon their request”.**

**Replace the sixth sentence with the following:**

**“Moreover, the Division will continue its efforts to enhance cooperation with other international, governmental and non-governmental organizations in order to facilitate more comprehensive and needs-specific responses to requests for electoral assistance”.**

**In the seventh sentence, after the phrase “peacekeeping operations” add “, if relevant,”.**

**Subprogramme 3  
Security Council affairs**

***Indicators of achievement***

**Replace indicator (c) (i) with the following:**

**“(i) Increased percentage of monitoring mechanisms under Security Council sanctions committees established within the time frame stipulated by Council resolutions”.**

**Strategy**

***Paragraph 2.11***

**Replace the second sentence with the following:**

**“Advice and substantive services will be provided, including the timely issuance of parliamentary documentation and communications; the effective coordination of meetings; the provision of guidance to the Council, its subsidiary bodies and the wider United Nations membership in accordance with the Charter, the Council’s provisional rules of procedure, Council decisions and past practice; substantive administrative support to expert monitoring groups and panels and to all relevant subsidiary organs of the Security Council; the planning and organization of missions by members of the Council and chairs of its subsidiary organs; research and analysis, including with respect to current and past practices of the Council, as well**

as the implementation, effectiveness and impact of mandatory measures or sanctions imposed by the Council; advice regarding the design and implementation of ‘targeted’ sanctions as well as advocacy; and familiarization sessions for new members of the Council with respect to the evolving procedure, practice and working methods of the Council and its subsidiary organs, in particular the sanctions committees.”

**Subprogramme 4  
Decolonization**

**Strategy**

***Paragraph 2.13***

Replace the third and fourth sentences with the following:

“It will examine the views of the representatives of the Non-Self-Governing Territories; it will also organize its regional annual seminars in the Caribbean and the Pacific, as well as visiting missions to the Non-Self-Governing Territories, in accordance with the relevant General Assembly resolutions.”

***Paragraph 2.14***

In the second sentence, after the phrase “developing relations with the organizations and agencies of the United Nations system”, add “, in accordance with the relevant General Assembly resolutions,”.

**Subprogramme 5  
Question of Palestine**

**Strategy**

***Paragraph 2.15***

In the sixth sentence, replace the phrase “international legitimacy” with the phrase “international law”.

**Subprogramme 6  
Counter-Terrorism Implementation Task Force**

***Indicators of achievement***

In indicator (a) (ii), delete “, including the regional spread,”.

**Strategy**

***Paragraph 2.16***

Replace the fourth sentence with the following:

“The Office will enhance partnerships with Member States, relevant regional and subregional organizations and civil society on the implementation of the Strategy and will enhance access to assistance, information and good practices on promoting implementation.”

**Subprogramme 8**  
**Peacebuilding Support Office**

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), delete the words “and policymaking”.

*Indicators of achievement*

In indicator of achievement (a) (iii), delete the words “and United Nations”.

Replace indicator (a) (iv) with the following:

“(iv) Number of recommendations from the 2010 review of the United Nations peacebuilding architecture, set out in the Peacebuilding Commission-approved road map, implemented”.

**Strategy**

*Paragraph 2.22*

Replace the last sentence with the following:

“In accordance with intergovernmental mandates, the Office will also provide support to countries emerging from conflict.”

**Programme 3**  
**Disarmament**

102. At its 11th meeting, on 11 June 2012, the Committee considered programme 3, Disarmament, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 3)).

103. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

104. Appreciation and support were expressed for the programme and for the work of the Office for Disarmament Affairs. The Committee also expressed gratitude for the explanations provided for changes introduced in the overall orientation of the programme and in subprogrammes 2, 3 and 5.

105. Clarification was sought concerning the strategy of the Office for Disarmament Affairs based on its role in and responsibility for facilitating disarmament and non-proliferation measures at all levels, as well as promoting, strengthening and consolidating multilaterally negotiated principles and norms in all areas of disarmament and non-proliferation in all its aspects. The view was expressed that while efforts had been made at all levels to address both vertical and horizontal proliferation as well, the framework did not cover all aspects of the concept in its entirety.

106. Clarification was sought regarding the nexus between the issue of illicit small arms and that of development. The view was expressed that greater emphasis should be placed on the relationship between disarmament and development.

107. The opinion was expressed that the ultimate goals of the programme were not sufficiently reflected in various indicators of achievement under each subprogramme, as they were focused essentially on client satisfaction. Changes introduced in the programme's indicators of achievement placed greater emphasis on qualitative than on quantitative aspects. These should be reformulated to bring them more into line with the key objectives of the subprogrammes.

108. With respect to gender issues, clarification was sought as to how the goal of gender mainstreaming in disarmament affairs was being pursued, taking into account the programme performance report for the biennium 2010-2011.

109. The view was expressed that under subprogramme 1, Multilateral negotiations on arms limitation and disarmament, the order in which the elements in the objective were listed should be reversed. Clarification was sought with regard to the specific mandate of assisting Member States in the areas of consensus-building and capacity-building.

110. The opinion was expressed that under subprogramme 2, Weapons of mass destruction, due emphasis on nuclear disarmament should be maintained, as reflected in the strategic framework for the period 2012-2013. Numerical baselines and realistic targets should be established in the indicators of achievement. Clarification was sought as to the specific mandate of strengthening the role of the United Nations in addressing the issue of nuclear safety, as indicated in the plan outline of the proposed strategic framework for the period 2014-2015 (A/67/6 (Part I)), and how it related to the work of the International Atomic Energy Agency.

111. The view was expressed that under subprogramme 3, Conventional arms (including practical disarmament measures), changes should be made in paragraph 3.9 (c) and (f), as the strategies set out therein did not appear to be mandated activities. While paragraph 3.9 (g) and (h) supported transparency and capacity-building measures, the aspect of achieving universality should be addressed in both strategies set out therein.

112. The view was also expressed that under subprogramme 4, Information and outreach, the wording in the third line of paragraph 3.10 (f) should be revised to reflect the rules of procedure.

113. In addition, the view was expressed that under subprogramme 5, Regional disarmament, the indicators of achievement placed less importance on the issue of the universality of international agreements compared with the programme for the biennium 2012-2013. In addition, clarification was sought regarding the number and the locations of regional offices.

#### **Conclusions and recommendations**

114. **The Committee recommended that the wording "disarmament, arms limitation and non-proliferation in all its aspects" be used, where applicable, throughout the narrative of the programme.**

115. **The Committee recommended that the General Assembly approve the programme narrative of programme 3, Disarmament, of the proposed strategic framework, subject to the following modifications:**

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**Overall orientation*****Paragraph 3.3***

Replace the paragraph with the following:

**“3.3 Within the Secretariat, substantive responsibility for the programme is vested in the Office for Disarmament Affairs. The Office’s strategy in meeting the programme’s objectives is designed around five subprogrammes and is based on its role in and responsibility for facilitating and encouraging, as appropriate, measures aimed at disarmament and non-proliferation in all its aspects and at all levels. The Office will continue to assist Member States in promoting, strengthening and consolidating multilaterally negotiated principles and norms in all areas of disarmament and non-proliferation in all its aspects. It will support efforts of Member States in the areas of disarmament and non-proliferation in all its aspects in order to help promote international peace and security and contribute to global efforts against terrorism. In order to do so effectively, the Office will enhance its capacity for more in-depth analysis, keeping track of developments in those areas, and will provide Member States with timely and practical advice, as requested. It will continue to assist Member States in their efforts towards international regulation of the arms trade and prevention of the illicit manufacture of and trafficking in small arms and light weapons in all its aspects. Moreover, the Office will facilitate and promote efforts for further implementation of the Programme of Action adopted at the United Nations Conference on the Illicit Trade in Small Arms and Light Weapons in All Its Aspects, as well as practical disarmament measures.”**

***New paragraph 3.4***

After paragraph 3.3, insert a new paragraph 3.4, as follows:

**“3.4 The Office will assist Member States in increasing understanding of the relationship between disarmament and development. The Office will promote transparency, based on the principle of undiminished and increased security for all, and confidence-building measures in the field of disarmament. Through its regional centres for peace and disarmament, the Office will assist Member States in promoting regional approaches to disarmament, non-proliferation in all its aspects and regional and international peace and security. It will also continue to contribute to efforts to enhance disarmament expertise in Member States, as relevant, in particular in developing countries.”**

**Renumber subsequent paragraphs accordingly.**

***Paragraph 3.6 (formerly 3.5)***

**Delete the last sentence.**

**Subprogramme 1**  
**Multilateral negotiations on arms limitation and disarmament**

***Objective of the Organization***

**Replace the objective with the following:**

**“To support multilateral negotiations and deliberations on agreements on disarmament, arms limitation and non-proliferation in all its aspects, and provide support as required by States parties to the existing multilateral agreements in those areas”.**

***Expected accomplishments of the Secretariat***

**Replace expected accomplishment (a) with the following:**

**“(a) Effective support to negotiations in the Conference on Disarmament and in conferences and meetings of States parties to various multilateral agreements on disarmament, arms limitation and non-proliferation in all its aspects, at the organizational, procedural and substantive levels”.**

**Replace expected accomplishment (b) with the following:**

**“(b) Effective support to timely implementation of decisions, recommendations and programmes of action adopted by conferences and meetings of States parties to various multilateral disarmament, arms control and non-proliferation agreements”.**

**Replace expected accomplishment (c) with the following:**

**“(c) Enhanced expertise of Member States in the field of disarmament and non-proliferation, including through the United Nations disarmament fellowship, training and advisory services programme, as well as improved gender balance in the participation in the programme”.**

***Paragraph 3.8 (formerly 3.7)***

**In subparagraph (a), after the word “multilateral”, replace the phrase “arms limitation and disarmament” with the phrase “disarmament and arms limitation”.**

**At the end of subparagraph (b), insert the phrase “when requested by Member States”.**

**Replace subparagraph (d) with the following:**

**“(d) Providing specialized training in the field of disarmament and arms limitation, including non-proliferation in all its aspects, to Member States, in particular developing countries, including through the United Nations disarmament fellowship, training and advisory services programme, and promoting gender-balanced participation in the programme;”.**

**Replace subparagraph (e) with the following:**

**“(e) Monitoring and assessing trends in disarmament and arms limitation, and non-proliferation in all its aspects, in order to provide Member States and international and non-governmental organizations participating in**

United Nations disarmament-related conferences and meetings with timely, accurate and factual information;”.

Replace subparagraph (f) with the following:

“(f) Assisting Member States, at their request, in capacity-building through substantive support to various disarmament-related activities, including workshops, seminars, ad hoc presentations and advisory services, on an equal and non-discriminatory basis.”

## **Subprogramme 2**

### **Weapons of mass destruction**

#### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Effective and enhanced facilitation of the process of negotiations, deliberations and consensus-building on disarmament and non-proliferation in all its aspects, delivery systems and outer space, and issues of universality of international instruments dealing with weapons of mass destruction, in particular nuclear weapons, by Member States and States parties at their request”.

#### *Indicators of achievement*

Replace indicator (a) (i) with the following:

“(i) Degree of satisfaction with the quality and timeliness of organizational and substantive services provided, as expressed by Member States”.

#### *Paragraph 3.9 (formerly 3.8)*

Replace subparagraph (d) with the following:

“(d) Monitoring and assessing of current and future trends in the area of weapons of mass destruction, including nuclear weapons, with a view to achieving enhanced capacity to provide timely and accurate information and analysis;”.

Replace subparagraph (f) with the following:

“(f) Providing more timely and comprehensive analysis, at the request of Member States, on a wide range of current and emerging issues on disarmament in all its aspects in order to build consensus;”.

## **Subprogramme 3**

### **Conventional arms (including practical disarmament measures)**

#### *Objective of the Organization*

Replace the objective with the following:

“To promote greater mutual confidence among Member States in the field of conventional arms and facilitate their efforts in deliberations on the regulation and limitation of conventional weapons, taking into account the legitimate needs of States for self-defence”.



*Expected accomplishments of the Secretariat*

In expected accomplishment (a), after the word “tools”, add the phrase “within the agreed mandate”.

In expected accomplishment (c), delete the phrase “and further development of the scope of such instruments”.

*Indicators of achievement*

Replace indicator (a) with the following:

“(a) Degree of satisfaction with the quality and timeliness of organizational and substantive services provided, as expressed by Member States”.

*Paragraph 3.10 (formerly 3.9)*

Delete subparagraph (f) and renumber subsequent subparagraphs accordingly.

Replace subparagraph (f) (formerly subpara. (g)) with the following:

“(f) Supporting the United Nations Report on Military Expenditures and facilitating progress towards the broadest possible participation;”.

Replace subparagraph (g) (formerly subpara. (h)) with the following:

“(g) Supporting the continued operation of the United Nations Register of Conventional Arms;”.

**Subprogramme 4**  
**Information and outreach**

*Paragraph 3.11 (formerly 3.10)*

Replace subparagraph (c) with the following:

“(c) Implementing, as relevant, the recommendations of the 2002 United Nations study on disarmament and non-proliferation education in cooperation with or by relevant United Nations offices, disarmament-related international organizations and regional organizations, as well as with civil society organizations, especially non-governmental and academic organizations;”.

**Subprogramme 5**  
**Regional disarmament**

*Indicators of achievement*

Renumber indicator (a) as (a) (i) add a new indicator (a) (ii) to reflect the language of indicator (a) in the strategic framework for the period 2012-2013 (A/65/6/Rev.1), as follows:

“(ii) The number of activities (regional consultations, regional symposiums, capacity-building workshops and/or training activities, publications, advocacy and outreach activities related to universalization of treaties and full implementation of resolutions) undertaken at the national, subregional and region levels”.

## **Programme 4**

### **Peacekeeping operations**

116. At its 8th meeting, on 7 June 2012, the Committee considered programme 4, Peacekeeping operations, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 4)).

117. The Assistant Secretary-General for Peacekeeping Operations introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

118. Overall support was expressed for the programme of work of the Department of Peacekeeping Operations and the Department of Field Support. It was noted that effective peacekeeping operations were important for the maintenance of international peace and security. Furthermore, the view was expressed that Member States needed to control the quality of peacekeeping operations. It was pointed out that cooperation between the United Nations and the regional organizations was important. The need for continued support of peacekeeping operations and representation of troop- and police-contributing countries in making staffing appointments was emphasized.

119. It was pointed out that there was a need to harmonize the objective of the Organization for all subprogrammes concerning references to both the Security Council and the General Assembly.

120. Concern was raised regarding the concept and approach of "Delivering as one", which was still under consideration and had not been endorsed by the intergovernmental bodies, in particular as it related to countries where peacekeeping missions and other operations led by the Department of Peacekeeping Operations were deployed alongside United Nations agencies.

121. A delegation acknowledged that the reference to an integrated United Nations approach did not imply the acceptance of the concept "Delivering as one".

122. Clarification was sought as to the role of the international financial institutions in peacekeeping operations.

123. The view was expressed that the strategic framework for the programme appeared to place the General Assembly lower in the hierarchy than the Security Council, as indicators under subprogramme 1 referred to the Council and not to the Assembly.

124. It was indicated that some of the expected accomplishments and indicators of achievement needed further refinement and that the indicators should focus on the work of the Secretariat rather than on that of the Member States. Support was expressed for locating support functions close to the peacekeeping mission concerned.

125. Some delegations noted the overall orientation of the programme and underlined the importance of paragraph 4.10, relating to efforts by the Department of Field Support to deliver support to field-based missions through the global field support strategy, which would lead to, among other results, streamlined business processes and improved working methods throughout the Secretariat. The strategy

would also lead to the optimal use of resources and to the implementation of efficiencies.

126. Some delegations expressed the view that the Department of Field Support should continue to ensure the smooth transfer of functions to global and regional service centres so as to increase the efficiency and effectiveness of peacekeeping operations.

127. Under subprogramme 2, Military, it was noted that the expected accomplishments and indicators of achievement had no reference to the role of the General Assembly.

128. The view was expressed that the Secretariat should take proper measures to ensure that contingents met their requirements with regard to contingent-owned equipment through consistent adherence to the obligations set out in their memorandums of understanding, in order to deliver their full unit capabilities, consisting of personnel and/or equipment.

129. Under subprogramme 3, Rule of law and security institutions, the view was expressed that “increased awareness” alone would not result in a reduction in the number of casualties resulting from landmines and explosives, as referred to in expected accomplishment (c) and indicator of achievement (c).

130. Furthermore, clarification was sought on indicator of achievement (a) (i) of subprogramme 3 as to the practicality of the deployment of the police within 30 days of the adoption of a Security Council resolution.

131. Under subprogramme 4, Policy, evaluation and training, clarification was sought on the terms “multilateral partners” and “non-United Nations partners” and their roles.

132. Under subprogramme 5, Field administrative support, support was expressed for the Department’s effort to train more personnel in connection with its zero-tolerance approach to misconduct. The suggestion was made that the strategic framework should reflect information on how the alleged misconduct was or would be resolved and monitored.

133. Some delegations expressed the view that sustained efforts should be made to ensure that peacekeepers adhered to the highest standards of behaviour, as it was a condition essential for the successful achievement of peacekeeping mandates. It was the view of the Committee that active training and strong command leadership were essential, as were disciplinary measures against culprits.

134. Under subprogramme 6, Integrated support services, the view was expressed that indicator of achievement (a) (i) could be strengthened.

135. Some delegations expressed the view that some field operations currently considered that special political missions were actually peacekeeping operations and consequently should be financed as such. Furthermore, the view was expressed that the issue of special political missions vis-à-vis peacekeeping operations must be reviewed in depth by the General Assembly.

### **Conclusions and recommendations**

**136. The Committee recommended that the General Assembly approve the programme narrative of programme 4, Peacekeeping operations, of the**

strategic framework for the period 2014-2015, subject to the following modifications:

#### **Overall orientation**

##### *Paragraph 4.3*

At the end of the paragraph, replace the phrase “as determined by the Secretary-General” with the phrase “as approved by the relevant intergovernmental bodies”.

##### *Paragraph 4.5*

In the second sentence, replace the phrase “peacekeeping missions” with the phrase “integrated peacekeeping missions” and delete the phrase “and other operations led by the Department of Peacekeeping Operations”.

Replace the third sentence with the following:

“Both Departments will continue to pursue greater coordination, within existing mandates, with external partners, including international financial institutions and regional organizations, to enhance the ability of the United Nations to maintain international peace and security.”

##### *Paragraph 4.8*

After the phrase “in protecting civilians”, insert “in accordance with the purposes and principles of the Charter, specific Security Council mandates, basic principles of peacekeeping (consent of the parties, impartiality and non-use of force except in self-defence and in the defence of a mandate authorized by the Security Council)”.

##### *Paragraph 4.9*

In the third sentence, replace the phrase “legitimate government authority” with the phrase “strengthened State authority”.

##### *Paragraph 4.12*

Delete the phrase “the majority of”.

#### **A. Peacekeeping operations**

##### **Subprogramme 1**

##### **Operations**

##### *Indicators of achievement*

Replace indicator (b) (ii) with the following:

“(ii) Number of missions fulfilling major benchmarks defined in and mandated by Security Council resolutions”.

**Subprogramme 2****Military***Indicators of achievement*

At the end of indicator (b), add “, in compliance with relevant intergovernmental mandates”.

**Subprogramme 3****Rule of law and security institutions***Indicators of achievement*

Renumber indicator (b) as (b) (i) and insert an additional indicator (b) (ii), as follows:

“(ii) Increased number of host countries of peacekeeping operations that are supported by those operations so that their rule of law and security institutions can fully assume their responsibility”.

**Strategy***Paragraph 4.19*

Replace the sixth sentence with the following:

“The Office will actively engage regional and subregional organizations, Member States, leading academics, institutions and donors on all aspects of rule of law and security issues and will support the dissemination of lessons learned and best practices.”

At the end of the last sentence, insert “, in accordance with relevant intergovernmental mandates”.

**Subprogramme 4****Policy, evaluation and training***Objective of the Organization*

Replace the objective with the following:

“To provide the policy, guidance and training tools essential for planning, establishing and sustaining effective and efficient peacekeeping operations in accordance with Security Council mandates and relevant General Assembly resolutions”.

*Indicators of achievement*

In indicator (i), after the phrase “and best practices”, insert the phrase “uploaded by the Secretariat and” and delete the phrase “and multilateral”.

**Subprogramme 5****Field administrative support***Expected accomplishments of the Secretariat*

Replace expected accomplishment (c) with the following:

“(c) More timely reporting of and follow-up to allegations of misconduct”.

*Indicators of achievement*

Delete indicator (b) (i) and renumber the succeeding indicators.

Replace indicator (b) (i) (formerly (b) (ii)) with the following:

“(i) Increased percentage of international female staff serving in peacekeeping operations and other United Nations field missions”.

Renumber existing indicator (c) as (c) (i) and insert new indicator (c) (ii), as follows:

“(ii) All allegations of serious misconduct recorded by peacekeeping operations in the Misconduct Tracking System are referred for investigation, as appropriate, in a timely fashion”.

**Strategy**

*Paragraph 4.24*

Delete the phrase “the majority of”.

*Paragraph 4.27*

In the penultimate sentence, replace the phrase “and assistance with appropriate follow-up to allegations of misconduct” with the phrase “and assistance with appropriate and timely follow-up to allegations of misconduct”.

**Subprogramme 6**

**Integrated support services**

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), replace the phrase “and other operations” with the phrase “and other United Nations field missions”.

*Indicators of achievement*

Replace indicator (a) (i) with the following:

“(i) Identification and deployment of logistic equipment capable of supporting start-up teams and initial troop and police deployments within 90 days of the adoption of Security Council mandates”.

**Strategy**

*Paragraph 4.29*

Replace the last sentence with the following:

“On the basis of the new service delivery model of the global field support strategy, further proposals concerning redeployment to the Global Service Centre will be presented to the General Assembly for its consideration.”

## **Programme 5**

### **Peaceful uses of outer space**

137. At its 9th meeting, on 8 June 2012, the Committee considered programme 5, Peaceful uses of outer space, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 5)).

138. The representative of the Secretary-General introduced the programme and responded to questions raised during the Committee's consideration of the programme.

#### **Discussion**

139. The view was expressed that the proposed strategic framework for the period 2014-2015 had not yet been reviewed by the Committee on the Peaceful Uses of Outer Space at its fifty-fifth session and that further steps to harmonize the reviews of the Committee on the Peaceful Uses of Outer Space and the Committee for Programme and Coordination should be explored.

140. The view was also expressed that the Secretariat should strive to quantify indicators of achievement, bearing in mind previous trends, in order to clearly show the impact of the programme to Member States.

141. It was noted that except for indicator of achievement (d), no further reference was made to the sharing of technology among Member States. Bearing in mind that different countries had varying levels of technology, clarification was sought on the ways in which the programme shared information on technology.

142. Clarification was also sought as to the nature of the long-term fellowship programme initiated during the biennium 2010-2011 under the Basic Technology Initiative and where the fellowship would be reflected in the programme's proposal for the period 2014-2015.

143. It was noted that the priorities and the focus of the programme had changed since the First United Nations Conference on the Peaceful Uses and Exploration of Outer Space in 1968, when an arms race in outer space had been an overriding concern. In that regard, queries were raised as to the current priority areas for international cooperation on the peaceful uses of outer space, in particular the extent of the programme's cooperation with the International Telecommunication Union.

144. Clarification was sought as to the ways in which the proposed document for the period 2014-2015 reflected the challenges and lessons learned under the programme, as noted in the programme performance report of the United Nations for the biennium 2010-2011 (A/67/77).

145. The view was expressed that the current proposal should make more substantial reference to new initiatives and the longer-term objectives of the programme.

#### **Conclusions and recommendations**

**146. The Committee recommended that the General Assembly approve the programme narrative of programme 5, Peaceful uses of outer space, of the proposed strategic framework for the period 2014-2015.**

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## **Programme 6**

### **Legal affairs**

147. At its 14th meeting, on 12 June 2012, the Committee considered programme 6, Legal affairs, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 6)).

148. The Under-Secretary-General for Legal Affairs, Legal Counsel, introduced the programme and responded to queries raised during the Committee's consideration of the programme.

#### **Discussion**

149. Views were expressed in support of the programme. The importance of the legal services provided to the United Nations system was emphasized. The importance of the work of the Office of Legal Affairs with regard to the timely and informed deliberative process of Member States was stressed. It was noted that the work of the Office of Legal Affairs was demand-oriented.

150. The role of the Office of Legal Affairs in dealing with disputes between the Secretary-General and staff as part of the United Nations system of administration of justice was underscored. Emphasis was placed on the importance of preserving the legitimate rights and duties of staff members. The view was expressed that with the proper functioning of the system of administration of justice, there would be a less litigious atmosphere.

151. With respect to the programme performance for 2010-2011, it was noted that owing to the successful work of the Office of Legal Affairs, loss to the Organization had been reduced.

152. Support and satisfaction were expressed with regard to the overall results and efforts of the Office of Legal Affairs, particularly in protecting the legal interests of the United Nations.

153. Clarification was sought on the change in workload for the Office of Legal Affairs resulting from the closing of the international criminal tribunals, special political missions and peacekeeping operations.

154. Appreciation was expressed for the actions undertaken under the programme to protect and preserve the institutional memory of the United Nations, and for the existing programmes that promoted, taught and disseminated international law.

155. Support was expressed for the regional courses on international law provided in various locations around the world, the United Nations Programme of Assistance in the Teaching, Study, Dissemination and Wider Appreciation of International Law, the audiovisual library and the scholarship programmes.

156. Clarification was sought on the scope of services of the Office of Legal Affairs, particularly with regard to the support provided to developing countries, and on the procedure for digitalization of and access to international treaties.

157. The view was expressed that the framework for the programme should take into account the technological gap between countries and how that gap might affect the harmonization of international law.



158. It was observed that the amount of information available about UN-Oceans was limited.

159. It was indicated that the relationship between the Office of Legal Affairs and the International Court of Justice should be better reflected in the framework.

160. Concerns were expressed regarding the difficulties faced in obtaining entry visas necessary for delegations and participants to attend United Nations meetings in some countries. The view was expressed that countries hosting United Nations offices, conferences and meetings should facilitate the timely issuance of visas.

161. Concern was expressed at the absence of a United Nations Committee on Relations with the Host Country in Geneva, for dealing with the host country's legal obligations to Member States.

162. Concerns were expressed regarding the nature of some legal opinions provided by the Office of Legal Affairs that contradicted some very sensitive United Nations resolutions, thus negatively affecting the deliberation and decision-making processes of Member States. The view was expressed that this issue should be properly addressed by the General Assembly.

163. Questions were raised about the procedures in place in the Office of Legal Affairs aimed at guaranteeing that all Secretariat officials fully respected the mandates of the General Assembly, including while implementing initiatives. In this context, delegations emphasized that it was crucially important that the Secretariat fully respect the distinct roles of the principal United Nations bodies, in accordance with the Charter.

#### **Conclusions and recommendations**

**164. The Committee recommended that the General Assembly consider possible ways and means of implementing the functions envisaged in paragraph 6.11 of the programme on Legal Affairs at United Nations Headquarters to reinforce the implementation of the host country agreements, as appropriate, taking into account the opinions of concerned Member States.**

**165. The Committee emphasized the importance of the United Nations Programme of Assistance in the Teaching, Study, Dissemination and Wider Appreciation of International Law, and recommended that the General Assembly request the Secretary-General to promote the efforts necessary to ensure wider participation in the Programme and to strengthen capacity-building training activities, in accordance with the technical and legal assistance provided to States under subprogramme 3.**

**166. The Committee also underlined the continuing usefulness of regional courses in international law, as well as the audiovisual library of international law for capacity-building, and recommended that the General Assembly request the Secretary-General to ensure support for these initiatives for training and dissemination with a view to a wider appreciation of international law, taking into account the provisions of paragraph 7 of General Assembly resolution 66/97.**

**167. In addition, the Committee recommended that discussions relating to the reduction of documentation by the Department of General Assembly and Conference Management should not affect the legal publications and training**

materials under the United Nations Programme of Assistance in the Teaching, Study, Dissemination and Wider Appreciation of International Law, which were essential for the dissemination of international law, taking into account the provisions of paragraph 8 of General Assembly resolution 66/97.

168. The Committee emphasized the importance of assisting States in the registration of treaties under Article 102 of the Charter and recommended that the activities for the registration and dissemination of treaties, including in electronic format, be further supported.

169. The Committee recommended that the General Assembly approve the narrative of programme 6, Legal affairs, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:

#### **Subprogramme 1**

**Provision of legal services to the United Nations system as a whole**

##### ***Paragraph 6.11***

Replace the paragraph with the following:

“6.11 The Secretary-General, as the custodian of the Headquarters Agreement, shall reinforce the implementation of the Agreement, in particular its article IV, section 11 and section 13 (a), governing the host country’s legal obligation to grant entry visas to the officials of all Member States attending United Nations meetings, in accordance with paragraph 107 of the report of the Committee for Programme and Coordination, as endorsed by the General Assembly in its resolution 65/244.”

#### **Subprogramme 4**

**Law of the sea and ocean affairs**

##### ***Paragraph 6.24***

At the end of the paragraph, delete “, in particular UN-Oceans”.

### **Programme 7**

**Economic and social affairs**

170. At its 6th meeting, on 6 June 2012, the Committee considered programme 7, Economic and social affairs, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 7)).

171. The Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

#### **Discussion**

172. Appreciation and support were expressed for the programme and the important role of the Department of Economic and Social Affairs in facilitating efforts to sustain economic growth, eradicate poverty and promote sustainable development, including gender mainstreaming, in the social, economic and environmental areas.

173. Clarification was sought regarding the fostering of collaboration and partnerships with the United Nations system and with civil society and the private sector. The view was expressed that the objective of this function should be fully addressed. In serving Member States, the United Nations should be cautious with regard to engaging with the private sector, drawing on the lessons learned from the United Nations Educational, Scientific and Cultural Organization.

174. Clarification was also sought regarding the increased contributions of non-governmental organizations and the planned approach to their participation in the deliberations of the Economic and Social Council. The view was expressed that while non-governmental organizations might be accountable to those who funded them, the United Nations should not be undermined by this practice.

175. The view was expressed that the various commissions serviced by the Department of Economic and Social Affairs should be utilized more prominently to make the intergovernmental machinery work. The commissions should not only take note of the issue, but also make recommendations linked to the strategic framework. The view was also expressed that measures should be in place to ensure the completion of necessary actions by the intergovernmental bodies in reviewing the framework on an annual basis.

176. Clarification was sought with respect to the intensive support provided to Rio+20. The view was expressed that programme changes to support the follow-up process could be included in the proposed strategic framework for the period 2014-2015. Clarification was also sought regarding the connection between the Millennium Development Goals and the sustainable development goals, as no reference was made to that issue.

177. Clarification was sought regarding gender issues, specifically on the level of coordination between the United Nations and Member States in the integration of gender perspectives into the subprogrammes. The view was expressed that while increased emphasis on the empowerment of women was welcomed, other groups, such as migrants and indigenous people, were not addressed to the same extent in the strategic framework.

178. Clarification was sought regarding the programme of work in the area of capacity development, given that the information contained in paragraph 7.4 of the proposed strategic framework was not in line with paragraph 24 of the programme performance report for the biennium 2010-2011 (A/67/77). The view was expressed that further explanation should be provided to reflect the difference between “development” and “capacity development”. Clarification was also sought regarding the objective of paragraph 7.4 (d).

179. In addition, clarification was sought regarding the absence of any reference to middle-income countries and the specific reference made to the Group of Twenty. The view was expressed that the strategic framework should capture the ways in which resources would be utilized more effectively.

180. The view was expressed that under subprogramme 1, Economic and Social Council support and coordination, some of the indicators of achievement were too vague to measure accomplishments. Numerical baselines and realistic targets should be established in the indicators of achievement to indicate the specific targets to be met. Clarification was also sought regarding the use of the national policy voluntary presentation analytical framework and the quadrennial comprehensive policy review

process, as well as the use of a simplified process for the implementation of that review.

181. Clarification was sought on the inclusion of the Security Council in expected accomplishment (c) of subprogramme 1 and on the strategy of promoting policy dialogue through special meetings on the international development agenda beyond 2015. Clarification was also sought as to whether the reference to the “international development agenda beyond 2015” related to the Millennium Development Goals. Further clarification was sought regarding the intention under the strategy of subprogramme 1 in relation to the holding of two special meetings.

182. Clarification was sought under subprogramme 2, Social policy and development, regarding how to measure expected accomplishment (a) and what had been done to achieve expected accomplishment (c). Clarification was also sought regarding the promotion of the participation of people in all aspects of civil, political, economic, social and cultural life and how that strategy related to the work of the Department of Economic and Social Affairs.

183. Clarification was sought under subprogramme 4, Statistics, regarding the inclusion of the geospatial information system in the subprogramme and how to respond given the integration of the geospatial information system with the Statistical Commission.

184. Clarification was sought under subprogramme 5, Population, with respect to the conference to be held in 2014 in follow-up to the 1994 International Conference on Population and Development. In particular, the view was expressed that the strategy for responding to the conference process in 2014 should be reflected in the proposed strategic framework for the period 2014-2015.

185. The view was expressed that subprogramme 7, Public administration and development management, could benefit from the integration of elements of South-South cooperation and issues related to the outcome of the Fourth High-level Forum on Aid Effectiveness, held in Busan, Republic of Korea, in 2011, into the strategic framework. The view was also expressed that there was a need for enhanced coordination and cooperation of United Nations agencies at the national level in relation to socioeconomic development activities.

### **Conclusions and recommendations**

186. **The Committee recommended that the General Assembly approve the programme narrative of programme 7, Economic and social affairs, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

#### **Subprogramme 1**

##### **Economic and Social Council support and coordination**

##### *Expected accomplishments of the Secretariat*

**In expected accomplishment (c), delete the phrase “including its enhanced interaction with the Peacebuilding Commission and the Security Council, including on issues related to women in peacebuilding”.**

*Indicators of achievement*

Delete indicator (a) (iii) and renumber indicator (a) (iv) accordingly.

In indicator (c) (ii), delete the phrase “and the Security Council”.

**Subprogramme 3**  
**Sustainable development**

*Objective of the Organization*

At the end of the objective, add the phrase “and Agenda 21”.

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), at the end of the text, add the phrase “and Agenda 21”.

**Subprogramme 6**  
**Development policy and analysis**

**Strategy**

In paragraph 7.12 (c), delete the phrase “including the Group of Twenty”.

**Programme 8**

**Least developed countries, landlocked developing countries and  
small island developing States**

187. At its 11th meeting, on 11 June 2012, the Committee considered programme 8, Least developed countries, landlocked developing countries and small island developing States, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 8)).

188. The Under-Secretary-General and High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

189. Overall support was expressed for the programme and the work of the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States. The success of the Fourth United Nations Conference on the Least Developed Countries, held in May 2011 in Istanbul, Turkey, was welcomed.

190. The appointment of the Special Adviser on Africa was welcomed. Questions were raised regarding the related impact on the programme of work, given that an Under-Secretary-General had served as Special Adviser on Africa and the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States under the realignment of the Office of the Special Adviser and the Office of the High Representative.

191. Clarification was sought regarding how the programme would address the challenges of unexpected events and/or multiple crises that could result in the suspension of critical support for the countries. Further information was sought as to how the programme would help to maintain the effectiveness of countries that often experienced a combination of crises, such as political and economic crises and natural disasters.

192. The introduction of new indicators of achievement relating to the Istanbul Programme of Action was welcomed. In particular, the indicator “Increased number of the least developed countries meeting the criteria for graduation” was well received, as it would indicate the extent to which the least developed countries could overcome their handicaps and achieve sustainable development. Clarification was sought concerning whether the introduction of the phrase “sustained, equitable and inclusive economic growth and sustainable development” in the objective of subprogramme 1, Least developed countries, was in accordance with the objectives stipulated in the Istanbul Programme of Action.

193. Clarification was sought with regard to the coordination of efforts and the possible duplication of work between the small island developing States subprogramme of the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, and the Small Island Developing States Unit within the Division for Sustainable Development of the Department of Economic and Social Affairs, in particular for the implementation of joint programmes and activities such as capacity-building workshops and technical and financial assistance included in the indicators of achievement under subprogramme 3, Small island developing States, as well as for the preparation of the 20-year review of the Barbados Programme of Action for the Sustainable Development of Small Island Developing States envisaged in 2014. Explanation was also sought as to how to increase the visibility of small island developing States.

194. It was observed that more lessons learned could be presented.

### **Conclusions and recommendations**

195. **The Committee recommended that the General Assembly approve the programme narrative of programme 8, Least developed countries, landlocked developing countries and small island developing States, of the proposed strategic framework.**

## **Programme 9**

### **United Nations support for the New Partnership for Africa’s Development**

196. At its 12th meeting, on 11 June 2012, the Committee considered programme 9, United Nations support for the New Partnership for Africa’s Development (NEPAD), of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 9)).

197. The Under-Secretary-General and Special Adviser to the Secretary-General on Africa introduced the programme and responded to questions raised during the Committee’s consideration of the programme.

## Discussion

198. Overall support was expressed for the programme, and the long-anticipated appointment of the Special Adviser to the Secretary-General on Africa was welcomed. Given that an Under-Secretary-General had for some time served as both the Special Adviser to the Secretary-General on Africa and the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, information was sought on the impact that that had had on the programme.

199. Clarification was sought as to whether the adjustments mentioned in the introductory statement of the Special Adviser, namely, enhancing the role of the Office of the Special Adviser on Africa in ensuring synergy and coordination, in advocacy and in peace and security, as well as the type of interaction that the Office had with the Security Council in terms of peace and security issues in Africa, could be incorporated into the proposed strategic framework for the period 2014-2015.

200. An objective assessment of the visibility of activities undertaken by the programme was requested, while it was noted that 97 per cent of the mandated, quantifiable outputs for the biennium 2010-2011 had been implemented.

201. Clarification was sought as to the vision for the programme and the coordinating mechanisms that would be used to implement NEPAD programmes effectively, by leveraging and capitalizing on the objectives of each subprogramme.

202. At its fifty-first session, the Committee, under the coordination questions on the United Nations system support for NEPAD, recommended that the United Nations system coordinate closely with the NEPAD Planning and Coordinating Agency, as the technical body of the African Union, and with other structures of the African Union Commission and the Partnership in order to further strengthen the implementation of the African Union/NEPAD African Action Plan 2010-2015. In that regard, information was sought on follow-up action and the resulting outcomes.

## Conclusions and recommendations

203. **The Committee recommended that the General Assembly approve the programme narrative of programme 9, United Nations support for the New Partnership for Africa's Development, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

### Overall orientation

#### *Paragraph 9.6*

**In subparagraph (a), replace the phrase "peace and development" with the phrase "economic development and peace".**

### Subprogramme 1

**Coordination of global advocacy of and support for the New Partnership for Africa's Development**

#### *Expected accomplishments of the Secretariat*

**Replace expected accomplishment (a) with the following:**

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**“(a) Increased international community support for Africa’s economic development, in general, and for NEPAD, in particular”.**

## **Strategy**

### ***Paragraph 9.11***

**After the phrase “Tokyo International Conference on African Development”, add “(TICAD)”.**

**Replace the phrase “the Tokyo process” with the phrase “the TICAD process”.**

## **Programme 10**

### **Trade and development**

204. At its 13th meeting, on 12 June 2012, the Committee for Programme and Coordination considered programme 10, Trade and development, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 10)).

205. The Deputy Secretary-General of the United Nations Conference on Trade and Development (UNCTAD) and the Executive Director of the International Trade Centre (ITC) introduced their respective subprogrammes of the programme and responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

206. Support was expressed for the work of UNCTAD and ITC in assisting developing countries, including least developed countries and countries with economies in transition.

207. In the context of the overall orientation of the programme, concern was expressed about the excessive use of the term “development” in paragraph 10.1. Concern was also expressed with regard to the consistency of the description of the participation of developing countries in globalization.

208. Concerns were raised about the preparation of the strategic framework for the period 2014-2015 only on the basis of the decisions adopted at the twelfth session of the conference held in Accra in April 2008. Concern was raised about whether outcomes of the thirteenth session of the conference held in Doha in April 2012 should be presented separately or be incorporated into the document for discussion.

209. With regard to subprogramme 2, Investment and enterprise, queries were raised on the non-inclusion of the term “countries with economies in transition” in the objective, expected accomplishments, indicators of achievement and strategy.

210. With regard to subprogramme 6, Operational aspects of trade promotion and export development, it was observed that ITC played a key role in line with mandates given by the Economic and Social Council to coordinate technical assistance provided by the United Nations to promote the export capacity of developing countries. In this connection, queries were raised on whether a holistic medium-term plan was in place to establish new strategic alliances within and outside the United Nations in order for the Centre to have the ability to provide technical assistance and add to specialized services that it provided to its membership.



## **Conclusions and recommendations**

211. While recognizing the relevant provisions on UNCTAD as a subsidiary organ of the General Assembly, the Committee expressed its concern about the fact that the strategic framework of programme 10, Trade and development, for the period 2014-2015 had been prepared only on the basis of the twelfth session of UNCTAD, held in Accra in April 2008, without taking into account the outcomes of the thirteenth session of UNCTAD, which had taken place in Doha in April 2012, reasonably in advance of the beginning of the fifty-second session of the Committee for Programme and Coordination.

212. The Committee recommended that the General Assembly approve the programme narrative of programme 10, Trade and development, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:

### **Overall orientation**

#### ***Paragraph 10.9***

At the end of the second sentence, delete the phrase “and other relevant decisions”.

### **Subprogramme 2**

#### **Investment and enterprise**

#### ***Expected accomplishments of the Secretariat***

In expected accomplishment (b), after the phrase “developing countries”, add the phrase “and countries with economies in transition”.

#### ***Indicators of achievement***

In indicator (b) (ii), after the phrase “developing countries”, add the phrase “and countries with economies in transition”.

### **Strategy**

#### ***Paragraph 10.12***

In the second sentence, after the word “Africa”, add “, middle-income countries, countries with economies in transition”.

In the last sentence, replace (b) with the following:

“(b) helping developing countries, middle-income countries and countries with economies in transition, at their request, to strengthen their capacity to formulate and implement integrated policies, develop an enabling environment and participate in discussions related to international investment;”.

In the last sentence, replace (c) with the following:

“(c) supporting efforts by developing countries, middle-income countries and countries with economies in transition to build productive capacities and internationally competitive firms;”.

**Subprogramme 3  
International trade**

**Component 1  
Strengthening international trade**

*Expected accomplishments of the Secretariat*

In expected accomplishment (b), after the phrase “developing countries”, add “, middle-income countries and countries with economies in transition”.

Replace accomplishment (c) with the following:

“(c) Enhanced capacity of developing countries and countries with economies in transition to prepare and implement national and regional competition laws to address the challenges arising from global economic crises”.

In expected accomplishment (d), after the phrase “developing countries”, add “, middle-income countries and countries with economies in transition”.

*Indicators of achievement*

In indicator (d) (i), after the phrase “developing countries”, add the phrase “and countries with economies in transition”.

In indicator (d) (ii), after the phrase “developing countries”, add the phrase “and countries with economies in transition”.

**Strategy**

*Paragraph 10.14*

In subparagraph (b), after the phrase “developing countries”, add the phrase “and countries with economies in transition”.

In subparagraph (f), after the phrase “developing countries”, add the phrase “and countries with economies in transition”.

Replace subparagraph (g) with the following:

“(g) Assisting developing countries and countries with economies in transition in their efforts to successfully achieve diversification, including their increased participation in manufacturing and creative industries and global supply chains;”.

*Paragraph 10.15*

In the second sentence, after the word “Africa”, add “, middle-income countries and countries with economies in transition,”.

**Subprogramme 4**  
**Technology and logistics**

**Strategy**

***Paragraph 10.16***

In the second sentence, after the word “Africa”, add “middle-income countries, countries with economies in transition”, and after the phrase “small economies” delete “, as well as countries with economies in transition”.

**Subprogramme 6**  
**Operational aspects of trade promotion and export development**

***Objective of the Organization***

Replace the objective with the following:

“To foster sustainable economic development and contribute to achieving the Millennium Development Goals in developing countries and countries with economies in transition through trade and international business development”.

***Expected accomplishments of the Secretariat***

Replace expected accomplishment (a) with the following:

“(a) Strengthened integration of the business sector into the global economy through trade intelligence and enhanced support to policymakers”.

***Indicators of achievement***

Delete indicator (a) and insert new indicators (a) (i) to (iii), as follows:

“(i) Increased number of male and female users of trade-related intelligence, including cases in which a gender perspective in trade is integrated into national development strategies, as a result of ITC support to enable decision makers to prepare and/or design effective trade development programmes and policies

“(ii) Increased number of male and female clients expressing awareness of trading system-related activities through the support of ITC to enable decision makers to understand business needs and create an environment conducive to business

“(iii) Increased number of cases in which country negotiating positions have been enriched through analytical input and business sector participation, with the support of ITC, to enable decision makers to integrate business dimensions into trade negotiations”.

Replace indicators (c) (i) and (ii) with the following:

“(i) Increased number of enterprises enabled to formulate sound international business strategies through ITC training on export management issues, delivered directly or indirectly

**“(ii) Increased number of enterprises enabled to become export-ready through ITC training activities focusing on export readiness, delivered directly or indirectly”.**

**Add new indicators (c) (iii) and (iv), as follows:**

**“(iii) Increased number of enterprises having met potential buyers and, as a result, having transacted business through ITC support**

**“(iv) Increased share of women-owned enterprises that report improved competency in export-related operations and that are exposed to new markets or market contacts as a result of ITC assistance”.**

## **Strategy**

### ***Paragraph 10.23***

**In the first sentence, delete the phrase “and parastatals”.**

## **Legislative mandates**

**Under subprogramme 6, add the following General Assembly resolutions:**

- |               |  |
|---------------|--|
| <b>66/186</b> | <b>Unilateral economic measures as a means of political and economic coercion against developing countries</b> |
| <b>66/215</b> | <b>Second United Nations Decade for the Eradication of Poverty (2008-2017)</b>                                 |
| <b>66/218</b> | <b>Operational activities for development of the United Nations system</b>                                     |
| <b>66/219</b> | <b>South-South cooperation</b>   |

## **Programme 11 Environment**

213. At its 11th meeting, on 11 June 2012, the Committee considered programme 11, Environment, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 11)).

214. The Executive Director of the United Nations Environment Programme (UNEP) introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

## **Discussion**

215. Support was expressed for the programme. The view was expressed that the programme was one of the most challenging and of the highest priority.

216. Several queries were raised on the role and capacity of UNEP in various areas, including disasters and conflicts, coasts and marine systems, chemicals and waste, and the promotion of biodiversity.

217. Concern was expressed about the usage of such terms and concepts as “green economy”, “product life cycle” and “ecosystem management”, regarding which

consensus was lacking among Member States. The view was also expressed that the title of subprogramme 2, “Disasters and conflicts”, might give rise to confusion.

218. Concerns were raised about discussions on the strategic framework for the period 2014-2015 being conducted prior to the adoption of the outcome of Rio+20. The view was expressed that the discussions should take into consideration the outcome of the Conference.

### **Conclusions and recommendations**

219. **The Committee took note of the proposed strategic framework for the period 2014-2015 and, in the light of Rio+20, recommended that the General Assembly ensure that the programme narrative of the proposed programme budget for the biennium 2014-2015 under the Environment section fully reflect the outcome of the Conference.**

## **Programme 12**

### **Human settlements**

220. At its 7th meeting, on 7 June 2012, the Committee considered programme 12, Human settlements, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 12)).

221. The Executive Director of the United Nations Human Settlements Programme (UN-Habitat) introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

222. Support was expressed for the programme, in particular for the important work carried out by UN-Habitat in the African region. Clarification was sought on the proposal to establish a new organizational structure of UN-Habitat, and clarifications were sought regarding the focus areas of UN-Habitat for the period 2014-2015.

223. Concern was expressed regarding the inadequate focus on rural areas in the strategic framework for the period 2014-2015. Clarification was sought on how the programme addressed accessibility for individuals with disabilities.

224. With regard to paragraph 12.5 of the proposed strategic framework, concerning the overall orientation of the programme, a view was expressed on the crucial importance of international cooperation to support efforts of developing countries to address challenges arising from the rapid increase of urban population.

225. Clarification was sought on the reference to a “green economy” in paragraph 12.13 and the related mandate, since the concept had not been fully reviewed and accepted by Member States. The view was expressed that the term “green economy” should be replaced with the term “sustainable development”. Concern was also expressed that several indicators of achievement measured the achievements of Member States rather than those of the Secretariat. In reference to subprogramme 5, Housing and slum upgrading, it was asked whether indicator of achievement (c) read the same as expected accomplishment (c).

## Conclusions and recommendations

226. The Committee recommended that the General Assembly approve the programme narrative of programme 12, Human settlements, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:

### Overall orientation

#### *Paragraph 12.5*

In the last sentence, replace the phrase “developed and transitional countries” with the words “most developed countries and countries with economies in transition, as well as some developing countries”.

#### *Paragraph 12.9*

In the second sentence, delete the phrase “and an increasing number of refugees and internally displaced people”.

After the second sentence, insert a new sentence, as follows:

“In some contexts, the presence of displaced populations adds an additional layer of complexity to issues of urban poverty.”

Replace the last sentence with the following:

“Although urbanization brings with it many problems, it also offers many opportunities for the diversification of strategies to mitigate and adapt to climate change, especially through urban planning and design.”

#### *Paragraph 12.11*

In the first sentence, replace the phrase “legislation, land and good governance” with the phrase “governance, legislation and land”.

In the second sentence, insert the phrase “as requested by member States” after the words “UN-Habitat will address existing urban land problems and opportunities”.

#### *Paragraph 12.13*

In the last sentence, delete the phrase “a green economy within the context of”.

## Programme 13

### International drug control, crime and terrorism prevention and criminal justice

227. At its 9th meeting, on 8 June 2012, the Committee considered programme 13, International drug control, crime and terrorism prevention and criminal justice, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 13)).

228. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

## Discussion

229. Views were expressed in support of the programme and the work carried out by the United Nations Office on Drugs and Crime (UNODC) under its various subprogrammes.

230. Note was taken of the increase in the number of functional subprogrammes under programme 13 for the period 2014-2015, and clarifications were sought with regard to the organizational units responsible for various subprogrammes, including the two new ones, subprogrammes 8 and 9. It was also noted that the presentation of the strategic framework needed to be more balanced and that some of the expected accomplishments of the Secretariat and indicators of achievement needed further refinement, improvement and clarification. In addition, it was indicated that the strategic framework for the programme was well prepared and balanced. It was underlined that in the formulation of expected accomplishments and indicators, trends should be tracked and adjustments made. It was also stated that expected accomplishments and indicators should reflect the activities not of Member States, but of the Secretariat, and that they should measure the work not of the Secretariat, but of Member States. Views were expressed that while the list of mandates was long, some resolutions were not included, and that mandates should have been listed by subprogramme.

231. Furthermore, it was pointed out that the work carried out by other bodies of the Organization with regard to terrorism prevention, such as the Counter-Terrorism Implementation Task Force, was not reflected. The view was expressed that because terrorism existed, the use of the term “combating” would be more appropriate than that of the term “prevention”.

232. It was also indicated that some of the terms used in the framework, such as “model laws” and “development and the rule of law”, needed clarification. The observation was made that the ratification of treaties was an action of Member States, not of the Secretariat, and that that fact should have been reflected.

233. The view was expressed that assistance to Member States in the area of the work of the programme should be based on requests for such assistance by Member States. It was also pointed out that because there was a separate entity responsible for the human rights programme, human rights issues should not be addressed under programme 13 and there should be no overlapping of responsibilities. The opinion was expressed that human rights issues appeared to be given more importance under the programme than peace and security. It was also emphasized that human rights issues were important and enriched the work carried out under the programme.

234. Concerns were raised regarding the approach of carrying out cross-border responses to transnational threats.

235. Clarification was sought as to the division of work and responsibilities between UNODC and other subsidiary bodies, as well as to the gender perspective as it related to drug use.

236. It was stressed that when references were made to foundations, non-governmental organizations, private sector entities, partnerships, networks, United Nations agencies, regional programmes and multilateral bodies, it was necessary to provide lists of entities with which cooperation was carried out under the programme.

237. The need to review the funding model of UNODC was stressed.

238. One delegation expressed concern that the issue of the United Nations Global Plan of Action to Combat Trafficking in Persons was not duly reflected in the programme.

### **Conclusions and recommendations**

239. The Committee recommended that the General Assembly request the Secretary-General to propose the inclusion of a separate subprogramme on “Countering illicit drug trafficking” in the strategic framework for the period 2016-2017.

240. The Committee took note of the list of legislative mandates and recommended that the Secretary-General invite the Executive Director of the United Nations Office on Drugs and Crime to keep the list under review with a view to making reference to key mandates adopted over the past five years.

241. The Committee recommended that the General Assembly approve the programme narrative of programme 13, International drug control, crime and terrorism prevention and criminal justice, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:

### **Overall orientation**

#### ***Paragraph 13.2***

Replace the paragraph with the following:

“13.2 Global criminal activities are transforming the international system by posing an increasingly strategic threat to Governments, civil societies and economies. Global trafficking networks are likewise having a major impact on public security and development and on business and finance. UNODC aims to provide support to the community of nations with relevant forums to arrive at common strategies and tools to address these transnational threats.”

#### ***Paragraph 13.3***

Replace the paragraph with the following:

“13.3 The conceptual foundation for these joint responses is the notion of the rule of law, which includes comprehensive legislation, effective international cooperation, public security, justice and a fair, accessible, accountable, effective and credible criminal justice system. Furthermore, in this regard, the fight against the world drug problem is a common and shared responsibility, requiring an integrated and balanced approach, and must be carried out in full conformity with the purposes and principles of the Charter of the United Nations and international law, and in particular with full respect for the sovereignty and territorial integrity of States, the principle of non-intervention in the internal affairs of States and all human rights and fundamental freedoms. Therefore, there must be a continued determination to overcome the world drug problem through the full and balanced application of national, regional and international strategies to reduce the demand for, production of and trafficking in illicit



drugs. A fair, accessible, accountable, effective and credible criminal justice system acts as a shield against the effects of crime, trafficking, corruption and instability. Development and the rule of law together promote the licit use of resources rather than their criminal abuse: trafficking in persons and the smuggling of migrants, as well as illicit trafficking in endangered species of wild fauna and flora, cultural property, drugs and firearms.”

*Paragraph 13.5*

Delete the paragraph and renumber all subsequent paragraphs.

*Paragraph 13.6 (formerly 13.7)*

After the first sentence, insert the following:

“Member States have also expressed their support for the integrated programming approach to programme cycle management.”

*Paragraph 13.7 (formerly 13.8)*

Replace the paragraph with the following:

“13.7 Human rights, peace and security and development are the three interlinked and mutually reinforcing pillars of the United Nations enshrined in the Charter. The Office will continue promoting a comprehensive response to transnational organized crime through the integration of human rights and more equitable socioeconomic conditions into its programme, planning, monitoring and evaluation. The Office will also continue promoting the adoption of United Nations standards and norms on crime prevention and criminal justice, as well as ensuring the maximum positive impact of the Office’s work in terms of human rights.”

*Paragraph 13.10 (formerly 13.11)*

Replace the paragraph with the following:

“13.10 In pursuing its objectives, UNODC will make every effort to integrate a gender perspective. Furthermore, the Office is updating its technical assistance planning documents to ensure the collection of gender-disaggregated data, in particular on issues related to drug abuse, drug dependence, human trafficking and women in the criminal justice system.”

**Subprogramme 1**

**Countering transnational organized crime and illicit trafficking and illicit drug trafficking**

Replace the title of the subprogramme with the following:

“Countering transnational organized crime and illicit drug trafficking”.

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Increased technical assistance implemented, at the request of Member States, to promote the ratification of the international drug control conventions and the United Nations Convention against Transnational Organized Crime and the Protocols thereto”.

At the end of expected accomplishment (b), add the phrase “with the assistance of UNODC in accordance with its mandate”.

Replace expected accomplishment (c) with the following:

“(c) Enhanced capacity of the Secretariat to support Member States, at their request, in taking effective action against transnational organized crime and emerging drug and specific crime issues, including in the areas of illicit drug trafficking, money-laundering, trafficking in persons and smuggling of migrants, as well as illicit trafficking of firearms”.

*Indicators of achievement*

In indicator (b) (ii), add the phrase “through UNODC and within the context of its mandates” after the word “strengthened”.

Add a new indicator (b) (iii), as follows:

“(iii) Enhanced coordination and cooperation among United Nations agencies members of the Inter-Agency Coordination Group against Trafficking in Persons”.

Replace indicator (c) (iv) with the following:

“(iv) Increased number of legal and/or operational tools and good practices on transnational organized crime brokered and/or supported by UNODC”.

*Paragraph 13.11 (formerly 13.12)*

In the second sentence, insert the word “illicit” before the word “trafficking”.

Replace subparagraph (b) with the following:

“(b) Coordinating and monitoring the follow-up of the mandates contained in the relevant resolutions and decisions of the treaty-based organs and governing bodies, including the mandates related to the implementation of the United Nations Global Plan of Action to Combat Trafficking in Persons;”.

Replace subparagraph (d) with the following:

“(d) Coordinating and collaborating with other relevant actors in accordance with their respective mandates, especially the institutes comprising the United Nations crime prevention and criminal justice network and intergovernmental organizations at the international, regional and subregional levels, emphasizing combating organized crime

and illicit drug trafficking and trafficking in persons and smuggling of migrants, as well as illicit firearms trafficking;”.

In subparagraph (e), replace the phrase “organized crime and trafficking” with the phrase “organized crime and illicit trafficking”.

Delete subparagraph (g).

Renumber subprogramme 5 as subprogramme 2, insert after subprogramme 1 and renumber all subsequent subprogrammes accordingly.

Renumber paragraph 13.16 as paragraph 13.12.

#### **Subprogramme 2 (formerly subprogramme 5)**

#### **Prevention, treatment and reintegration, and alternative development**

##### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Increased application, with the support of UNODC, at the request of Member States, of measures helping individuals in the community to be less vulnerable to drug use and HIV/AIDS”.

Replace expected accomplishment (b) with the following:

“(b) Increased capacity of requesting Member States, with the assistance of UNODC, to help individuals living in prison settings to be less vulnerable to drug use and HIV/AIDS”.

Replace expected accomplishment (c) with the following:

“(c) Increased capacity of requesting Member States, with the assistance of UNODC, to help individuals who might be or have been trafficked to be less vulnerable to drug use and HIV/AIDS”.

Replace expected accomplishment (d), with the following:

“(d) Improved capacity, with the assistance of UNODC, to design, implement, monitor and evaluate sustainable crop control strategies through alternative development or preventive alternative development”.

Replace expected accomplishment (e) with the following:

“(e) Improved capacity to provide, with the assistance of UNODC, upon request, sustainable livelihoods (basic social assistance) to populations vulnerable to drug dependence and crime as a result of social and economic marginalization”.

#### **Strategy**

##### *Paragraph 13.12 (formerly 13.16)*

In subparagraph (b), delete the phrase “guidelines and”.

Replace subparagraph (d) with the following:

“(d) Development of partnerships and networks to exchange knowledge and optimize interventions, as appropriate.”

**Subprogramme 3 (formerly subprogramme 2)  
Countering corruption**

*Expected accomplishments of the Secretariat*

**Replace expected accomplishment (a) with the following:**

**“(a) Technical assistance provided by UNODC, at the request of Member States, to support ratifications of or accessions to the United Nations Convention against Corruption”.**

**Replace expected accomplishment (b) with the following:**

**“(b) Enhanced support provided by UNODC to the Conference of the States Parties to the United Nations Convention against Corruption and its subsidiary bodies and the United Nations Congress on Crime Prevention and Criminal Justice, to facilitate decision-making and policy direction”.**

**Replace expected accomplishment (c) with the following:**

**“(c) Improved capacity of UNODC to support Member States preventing and fighting corruption in line with the United Nations Convention against Corruption and to address economic fraud and identity-related crime”.**

*Indicators of achievement*

**Replace indicator (b) (i) with the following:**

**“(i) Number of country review reports and their summaries prepared with the assistance of UNODC for the Mechanism for the Review of Implementation of the United Nations Convention against Corruption”.**

**In indicator (c) (i), delete the phrase “including for improved case management systems and procedures”.**

*Paragraph 13.13*

**Replace subparagraph (b) with the following:**

**“(b) Providing assistance to Member States, upon request, to enhance the capacity of national competent institutions to effectively implement the United Nations Convention against Corruption through various forms of technical cooperation, including policy advice, legal advisory services, training and facilitating the transfer of related expertise;”.**

**Renumber subparagraph (h) as subparagraph (c), insert it after subparagraph (b) and renumber subsequent subparagraphs.**

**Replace subparagraph (d) (formerly subpara. (c)) with the following:**

**“(d) Promoting international cooperation among countries in the prevention of corruption and in asset recovery;”.**

**In subparagraph (f) (formerly subpara. (e)), delete the phrase “and strengthening the role of civil society, parliamentarians, the private sector and the development assistance community as stakeholders”.**

Replace subparagraph (g) (formerly subpara. (f)) with the following:

“(g) Providing assistance to Member States, upon request, to produce data and conduct, as appropriate, statistical and analytical studies on corruption prevalence, patterns and typologies, to contribute to the formulation of adequate national policies against corruption;”.

Replace subparagraph (h) (formerly subpara. (i)) with the following:

“(h) Coordinating, collaborating and developing partnerships, as appropriate, with other relevant actors, especially the institutes comprising the United Nations crime prevention and criminal justice network and intergovernmental organizations at the international, regional and subregional levels;”.

#### **Subprogramme 4 (formerly subprogramme 3)**

##### **Terrorism prevention**

##### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Enhanced technical assistance provided by UNODC, upon request, to contribute to the ratification of the international legal instruments to prevent and combat terrorism”.

##### *Indicators of achievement*

In indicators (a) (i) and (ii), delete the word “cumulative”.

Replace indicator (b) (i) with the following:

“(i) Number of countries receiving capacity-building assistance from UNODC, upon request, at the national and regional levels”.

##### *Paragraph 13.14*

Replace subparagraph (a) with the following:

“(a) Continuing to encourage Member States to become party to and implement the international conventions and protocols related to the prevention and suppression of terrorism in all its forms and manifestations, and, when requested, provide policy advice, as well as legal advisory, legislative and related institutional capacity-building support services and training, and facilitate the transfer of specialized knowledge, including, inter alia, that relating to maritime terrorism, financing of terrorism and use of the Internet for terrorism purposes;”.

Replace subparagraph (e) with the following:

“(e) Following up on and implementing the intergovernmental mandates contained in the relevant resolutions and decisions of the United Nations governing bodies, as well as the outcome of the United Nations Congress on Crime Prevention and Criminal Justice.”

**Subprogramme 5 (formerly subprogramme 4)**  
**Justice**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Increased assistance provided by UNODC in support of the development and updating of international standards and norms in crime prevention and criminal justice”.

In expected accomplishment (b), after the word “initiatives”, insert the phrase “within the UNODC mandate”.

*Indicators of achievement*

Replace indicator (a) with the following:

“(a) Number of United Nations standards and norms relevant to specific areas of crime prevention and criminal justice developed or updated by countries with the support of UNODC, upon request”.

Replace indicator (b) (iv) with the following:

“(iv) Number of countries in receipt of UNODC assistance implementing appropriate criminal justice reform initiatives, as applicable”.

*Paragraph 13.15*

In subparagraph (d), replace the phrase “model laws” with the phrase “model legislation”.

In subparagraph (h), replace the first sentence with the following:

“The strategy implementation will take into account the human rights perspective and gender mainstreaming as cross-cutting issues, in accordance with relevant intergovernmental mandates.”

**Subprogramme 6**  
**Research and trend analysis**

*Indicators of achievement*

Replace indicator (b) with the following:

“(b) Number of Member States receiving targeted training or other forms of technical assistance on data collection related to drugs and crime, upon request”.

**Subprogramme 7**  
**Policy support**

*Objective of the Organization*

Delete the phrase “and the work of the International Narcotics Control Board”.

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (b) with the following:

“(b) Advance capacity of Member States to implement relevant international conventions and standards and norms under the UNODC mandate”.

*Indicators of achievement*

Replace indicator (b) with the following:

“(b) Increased number of partnership and/or funding agreements with Governments, foundations, non-governmental organizations and private sector entities”.

Renumber paragraph 13.18 as paragraph 13.17 and all subsequent paragraphs accordingly.

*Paragraph 13.17 (formerly 13.18)*

In subparagraph (b), delete the word “policy”.

**Subprogramme 8****Technical cooperation and field support***Objective of the Organization*

Replace the objective with the following:

“Facilitate effective cooperation and management at the field level in the areas of the UNODC mandate”.

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Integrated programmes designed and implemented in close consultation with regional entities and partner countries, as appropriate”.

Add a new expected accomplishment (b), as follows:

“(b) Enhanced transparency, effectiveness, accountability and good governance of UNODC field offices”.

*Indicators of achievement*

Add a new indicator (b) (i), as follows:

“(b) (i) Increased number of field offices without qualified audit opinions”.

Add a new indicator (b) (ii), as follows:

“(ii) Decrease in adverse audit observations for field offices”.

*Paragraph 13.18 (formerly 13.19)*

**At the beginning of the paragraph, insert the following:**

**“Substantive responsibility for the implementation of the subprogramme lies with the Division of Operations.”**

**Replace subparagraph (a) with the following:**

**“(a) Ensuring full ‘ownership’ of the UNODC programmes by regional entities and partner countries through policy and programmatic dialogue and coordination, as appropriate;”.**

**In subparagraph (b), insert the word “public” before the word “security” and delete the phrase “of the new development agenda”.**

**Replace subparagraph (e) with the following:**

**“(e) Providing, through the regional programme, a common platform for joint efforts with United Nations partners, international financial institutions and other multilateral bodies, as appropriate.”**

**Subprogramme 9**

**Provision of secretariat services and substantive support to the governing bodies and the International Narcotics Control Board**

*Expected accomplishments of the Secretariat*

**Replace expected accomplishment (a) with the following:**

**“(a) Increased support provided by UNODC to contribute to the decision-making and policy direction processes of the governing bodies related to drug, crime and terrorism issues”.**

**Replace expected accomplishment (b) with the following:**

**“(b) The International Narcotics Control Board is enabled, with the support of UNODC, to monitor and promote compliance with the relevant conventions through effective decisions and recommendations on matters pertaining to the conventions”.**

*Indicators of achievement*

**In indicator (a) (i), replace the phrase “extended bureaux of the Commission on Narcotic Drugs and the Commission on Crime Prevention of Criminal Justice” with the word “Commissions”.**

**Programme 14****Gender equality and empowerment of women**

242. At its 12th meeting, on 11 June 2012, the Committee considered programme 14, Gender equality and empowerment of women, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 14)).

243. The Under-Secretary-General/Executive Director of the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) introduced the



programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

244. Appreciation and support were expressed for the programme under consideration and its role in the promotion of gender equality and the empowerment of women and in the implementation of the Millennium Development Goals. The important role and efforts of UN-Women were commended, including in leading and supporting system-wide coordination and gender mainstreaming. Support was expressed for the normative and operational work of the Entity.

245. The view was expressed that the reformulation of some of the expected accomplishments and indicators of achievement approved for the 2012-2013 programme of work seemed premature. The view was also expressed that the key focus areas in programme 14 should be the same as those in the 2012-2013 programme of work. The view was expressed that a further review of the content of the list of legislative mandates of the programme might be needed.

246. The view was expressed that more emphasis should be given to women's economic empowerment, including access to basic services, such as health and education, in addition to such issues as ending violence against women and girls and women's leadership. The view was expressed that the issues of women and peace and security, sexual violence in conflict and participation in peacebuilding should be more clearly reflected in the document and dealt with in a more balanced manner.

247. Clarification was sought with regard to the timeline of the next UN-Women strategic plan, for 2014-2017, as well as priorities for gender-specific activities resulting from Rio+20.

248. The view was expressed that a concept of gender equality and the empowerment of women should not be emphasized in the plan, as UN-Women had only limited means, such as the dissemination of information, to effectively influence the existing situation. The view was expressed that too much emphasis was placed on operational activities at the country level, as such activities should be carried out at the request of Member States. Clarification was sought on the source of the mandates for building partnerships with civil society and non-governmental organizations.

### **Conclusions and recommendations**

**249. The Committee recommended that the General Assembly approve the programme narrative of programme 14, Gender equality and empowerment of women, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 14.3***

**In the first sentence, after the phrase “the realization of equality between women and men as partners and beneficiaries of”, add the phrase “economic and social”.**

*Paragraph 14.4*

Replace the paragraph with the following:

**“14.4 During the 2014-2015 period, the programme is expected to continue to concentrate its efforts on the following six focus areas: (a) increasing women’s leadership and participation in all areas that affect their lives, including in political and economic areas; (b) increasing women’s access to economic empowerment and opportunities, especially for those who are most excluded, particularly women living in poverty; (c) preventing and eliminating violence against women and girls and expanding access to survivor services; (d) increasing women’s leadership in peace, security and humanitarian response; (e) strengthening the responsiveness of plans and budgets in the area of gender equality at all levels; (f) supporting the development of global norms, policies and standards on gender equality and women’s empowerment.”**

*Paragraph 14.5*

Replace the paragraph with the following:

**“14.5 As it delivers support in those areas, the programme will lead to more effective coordination, coherence and gender mainstreaming across the United Nations system. The programme will carry out its work in coordination with other United Nations agencies, funds, programmes and entities in order to avoid duplication of work. It will provide overall leadership and will strengthen coordination mechanisms such as thematic inter-agency bodies at the global, regional and national levels, and will also further enhance coordination tools, such as system-wide action plans to enhance the accountability of the United Nations system on its work on gender equality.”**

*Paragraph 14.7*

In the second sentence, replace the phrase “strengthening coherence between the normative support provided to global intergovernmental processes and the technical and thematic advice provided to national partners at the country level” with the phrase “strengthening coherence between the normative and operational work”.

**Subprogramme 1****Intergovernmental support and strategic partnerships***Objective of the Organization*

Replace the objective with the following:

**“To strengthen the achievement of gender equality and the empowerment of women, including women’s full enjoyment of their human rights”.**

*Expected accomplishments of the Secretariat*

At the end of expected accomplishment (a), replace the words “in all political, economic and social spheres” with the words “in their spheres of activity”.

Replace expected accomplishment (b) with the following:

**“(b) Enhanced support of UN-Women for the participation of non-governmental organizations in the work of the Commission on the Status of Women”.**

In expected accomplishment (c), replace the word “increased” with the word “enhanced”.

#### *Indicators of achievement*

Replace indicator (a) (i) with the following:

**“(i) Increased number of activities aimed at supporting the participation of Member States, upon their request, in the deliberations of intergovernmental bodies, with particular emphasis on the Commission on the Status of Women”.**

Replace indicator (a) (ii) with the following:

**“(ii) Percentage of required documents submitted by UN-Women on time for consideration by the relevant intergovernmental bodies, including the Commission on the Status of Women, in compliance with the relevant rules and regulations on the issuance of documentation”.**

In indicator (b), before the word “number”, insert the word “Increased”.

Replace indicator (c) (i) with the following:

**“(i) Number of initiatives of United Nations entities supported by UN-Women that incorporate gender perspectives in their policies, programmes and projects”.**

In indicator (d) (i), after the phrase “Number of activities”, insert the phrase “of UN-Women”.

#### *Strategy*

##### *Paragraph 14.8*

Replace subparagraph (a) with the following:

**“(a) Promoting actions and providing assistance to Member States, upon their request, for the full and effective implementation of the Beijing Declaration and Platform for Action, the outcome of the twenty-third special session of the General Assembly and other United Nations instruments, standards and resolutions that support, address and contribute to gender equality and the empowerment and advancement of women, as well as obligations under the Convention on the Elimination of All Forms of Discrimination against Women;”.**

At the end of subparagraph (c), delete the words “and the facilitation of the involvement of civil society”.

Replace subparagraph (d) with the following:

**“(d) Increasing awareness and understanding of gender equality and the empowerment of women through education and information**

dissemination activities as well as outreach to stakeholders using different channels such as websites, social media and print products;”.

Replace subparagraph (e) with the following:

“(e) Encouraging women’s groups and other non-governmental organizations specializing in gender equality and the empowerment of women to participate in intergovernmental processes, including through increased outreach, funding and capacity-building;”.

At the end of subparagraph (f), add the phrase “of the United Nations system”.

Add a new subparagraph (g) as follows:

“(g) Supporting synergies and cooperation among countries, as well as the mechanisms established for the promotion of gender equality and the empowerment of women, at the regional and subregional levels;”.

Renumber the subsequent subparagraphs accordingly.

At the end of subparagraph (h) (formerly subpara. (g)), add “, as well as strengthening training opportunities in the area of gender equality for United Nations officials;”.

## **Subprogramme 2**

### **Policy and programme activities**

#### *Objective of the Organization*

Replace the objective with the following:

“To enhance efforts in the elimination of discrimination against women and girls and the achievement of gender equality in, inter alia, the fields of development, human rights and peace and security, including by leading, coordinating and promoting the accountability of the United Nations system in its work in those areas”.

#### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (b) with the following:

“(b) Enhanced capacity of UN-Women to effectively support, upon the request of Member States, national mechanisms for gender equality, service delivery institutions and civil society organizations in order to advance gender equality and women’s empowerment and to protect women’s human rights”.

In accomplishment (c), after the phrase “supporting Member States”, add the phrase “upon their request”.

#### *Indicators of achievement*

Delete indicators (a) (i) and (ii) and insert indicator (a), as follows:

“(a) Increased number of policies and actions taken and/or supported by UN-Women, upon the request of Member States, at the national and regional levels to implement the Beijing Declaration and Platform for

Action, the outcome of the twenty-third special session of the General Assembly, the Convention on the Elimination of All Forms of Discrimination against Women and other United Nations instruments, standards and resolutions that contribute to gender equality and the empowerment of women”.

Replace indicator (b) (i) with the following:

“(i) Number of UN-Women activities related to strengthening capacity development provided, upon the request of Member States, to national mechanisms for gender equality, service delivery institutions and civil society organizations”.

Replace indicator (b) (ii) with the following:

“(ii) Number of UN-Women activities to support Member States, upon their request, aimed at increasing the availability of national sex-disaggregated data”.

Add an indicator (c) (iii), as follows:

“(iii) Number of United Nations country teams that are, with the support of UN-Women, applying performance indicators on gender equality in the common country assessments/United Nations Development Assistance Frameworks”.

#### Strategy

##### *Paragraph 14.9*

At the end of subparagraph (b), replace the phrase “strategies and action plans and to incorporate gender perspectives in sectoral areas” with the phrase “including on the incorporation of gender perspectives in sectoral areas”.

In subparagraph (c), replace the phrase “the implementation of commitments” with the phrase “the implementation of their commitments”.

#### Legislative mandates

Delete the following General Assembly resolution:

**64/141** Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly

Add the following General Assembly resolutions:

**64/293** United Nations Global Plan of Action to Combat Trafficking in Persons

**66/181** Strengthening the United Nations crime prevention and criminal justice programme, in particular its technical cooperation capacity

## **Programme 15**

### **Economic and social development in Africa**

250. At its 14th meeting, on 12 June 2012, the Committee considered programme 15, Economic and social development in Africa, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 15)).

251. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

#### **Discussion**

252. Appreciation and support were expressed for the programme and for the work of the Economic Commission for Africa. The importance of the programme as one of the priorities of the Organization was emphasized.

253. It was observed that programme 15 was just one of many programmes targeting Africa and that the Organization should devote more time and programmes to support the African continent. The view was expressed that although the continent received the greatest attention by the United Nations, in particular given the growing number of initiatives, meetings and resolutions relating to African challenges, the multiplicity of efforts being made did not seem to meet the challenges faced by the continent. The view was also expressed that the United Nations needed greater focus in its work so as to avoid the dissipation of its efforts.

254. The opinion was expressed that the document before the Committee reflected an optimistic outlook for economic development in Africa. It was also observed that the proposed programme should highlight existing challenges faced by the continent, including issues relating to poverty, vulnerable sectors of society, infrastructure, youth unemployment, gender and equality.

255. It was observed that paragraph 15.2 of the programme referred to the mandates emanating from the outcomes and decisions of major global conferences and summits, including the 2012 World Summit on Sustainable Development, that were as yet unknown. The view was expressed that the programme of work should be focused on the implementation of the Millennium Development Goals.

256. The opinion was expressed that paragraph 15.6 of the programme stated that under each of the subprogrammes, particular attention would be given to gender mainstreaming and to addressing the special needs of Africa's least developed, landlocked and island developing countries, as well as countries emerging from conflict and fragile States. In this connection, clarification was sought as to the use of the term "fragile States", which did not represent agreed language for the United Nations.

257. In respect of the proposed focus on strategies for poverty reduction, employment creation, infrastructure and access to energy, clarifications were sought regarding General Assembly resolutions on youth, which had been taken into account in defining the proposed direction of the programme.

258. It was observed that some of the proposed expected accomplishments of the Secretariat and indicators of achievement set out in the programme were focused on measuring achievements of Member States rather than on measuring accomplishments of the Secretariat.

259. It was noted that the proposed objective of subprogramme 3, Governance and public administration, differed from the objective for the period 2012-2013, particularly with regard to the concept of promoting good governance on the part of all Governments of African countries and the role of the State. In this connection, clarification was sought regarding the measurement of changes in capacities of African countries in accordance with the proposed objective.

260. Clarification was also sought concerning the work of the Commission in the area of trade and social development.

261. In addition, clarification was sought on the degree of cooperation between structures of the Commission and those of the New Partnership for Africa's Development.

### **Conclusions and recommendations**

262. The Committee recommended that the General Assembly approve the programme narrative of programme 15, Economic and social development in Africa, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:

#### **Overall orientation**

##### ***Paragraph 15.6***

**Replace the paragraph with the following:**

**“15.6 Under each of the subprogrammes, particular attention will be given to gender mainstreaming and to addressing the special needs of Africa's least developed, landlocked and island developing countries and countries emerging from conflicts or recovering from natural disasters. Emphasis will also be placed on supporting member States to achieve sustainable development goals, in line with the commitments of the United Nations Conference on Sustainable Development (Rio+20), design strategies for poverty reduction after the conclusion of the Millennium Development Goals in 2015, employment creation, infrastructure development, including promoting access to energy for all, and advocate for youth development.”**

#### **Subprogramme 1**

##### **Macroeconomic analysis, finance and economic development**

##### ***Paragraph 15.13***

**Replace the first two sentences with the following:**

**“The issues to be dealt with will include macroeconomic, social and sectoral policies; accelerating the achievement of the Millennium Development Goals by supporting African least developed countries and countries emerging from conflicts or recovering from natural disasters; and the mobilization of resources to promote investment and industry for development, including South-South cooperation and stemming capital flight and illicit financial flows from Africa. In that context, the strategy will particularly focus on addressing the needs of least developed countries, countries emerging from conflicts or recovering from natural**

disasters, small island States and landlocked developing countries in Africa in line with the goals and targets of the Istanbul Programme of Action.”

### **Subprogramme 3 Governance and public administration**

#### *Expected accomplishments of the Secretariat*

**Replace expected accomplishment (a) with the following:**

**“(a) Enhanced capacities of member States to adopt good governance practices and standards to attain major development goals in the context of the African Union and its NEPAD programme”.**

**Replace expected accomplishment (c) with the following:**

**“(c) Enhanced engagement with the private sector and civil society in development processes, in full consultation with concerned Member States”.**

#### *Indicators of achievement*

**Replace indicator (c) with the following:**

**“(c) Increased number of African countries implementing mechanisms and regulatory frameworks for enhancing the engagement of the private sector and civil society in development processes”.**

## **Programme 16 Economic and Social Development in Asia and the Pacific**

263. At its 13th meeting, on 12 June 2012, the Committee considered programme 16, Economic and Social Development in Asia and the Pacific, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 16)).

264. The Executive Secretary of the Economic and Social Commission for Asia and the Pacific (ESCAP) introduced the programme and responded to questions raised during the Committee’s consideration of the programme.

### **Discussion**

265. Support was expressed for programme 16, Economic and Social Development in Asia and the Pacific, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 16)) and for the work of ESCAP in the region, which constituted two thirds of the world’s population. Appreciation was expressed for the support provided to least developed countries.

266. In the context of the overall orientation of the programme, concern was expressed at the reflection of a pessimistic view of the status and condition of the Asia-Pacific region. Clarification was sought regarding the inclusion of all existing mandates in the strategic framework for the period 2014-2015. With reference to interregional and intraregional cooperation, clarification was sought regarding the extent of the cooperation and collaboration of the regional commissions with other



organizations in their respective regions and among themselves when determining their activities.

267. With regard to subprogramme 4, clarification was sought regarding the inclusion of the word “societies” in the objective of the subprogramme.

268. As to subprogramme 5, the view was expressed that, similar to the objective, the title of the subprogramme should include the word “management” and read “Information and communications technology and disaster risk reduction and management”.

269. Regarding subprogramme 6, clarification was sought regarding the meaning of the phrase “equality for all social groups” in the objective of the subprogramme. The view was expressed that it should be replaced with “equal opportunities for all social groups”.

270. The view was also expressed that, given the importance of gender-sensitive approaches in the programme of work, this should be standardized across all subprogrammes for ease of reference. Moreover, the view was expressed that the titles of the subprogrammes of all regional commissions in the strategic framework for the period 2014-2015 should be harmonized across the commissions for better clarity and understanding.

### **Conclusions and recommendations**

**271. The Committee recommended that the General Assembly approve the programme narrative of programme 16, Economic and Social Development in Asia and the Pacific, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 16.4***

**Replace the third and fourth sentences with the following:**

**“As the regional arm of the United Nations, ESCAP is a platform for each member State, with the Commission acting as a United Nations regional assembly for all. Promoting regional cooperation will be at the core of the efforts of ESCAP.”**

##### ***Paragraph 16.7***

**Replace the third sentence with the following:**

**“The advocacy work of ESCAP will be underpinned by evidence-based analysis to capture differences and disparities among and within countries, including between men and women, according priority to ensuring that the concerns of countries with special needs are addressed, particularly those of the least developed, landlocked developing and small island developing States.”**

*Paragraph 16.11*

Replace the second sentence with the following:

“To that end, ESCAP will reinforce its leading role as the convener of the regional coordination mechanism of all the specialized agencies, funds and programmes of the United Nations system in the region and its active participation in the United Nations Development Group.”

**Subprogramme 2**

**Trade and investment**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

“(a) Enhanced knowledge of ESCAP member States of trends, emerging issues and evidence-based policy options in the area of trade, investment, enterprise development and technology transfer in support of inclusive and sustainable development”.

*Indicators of achievement*

Replace indicator (b) (ii) with the following:

“(ii) Number of ESCAP member States participating in or indicating that they find regional cooperation mechanisms promoted by the Asian and Pacific Centre for Transfer of Technology and the United Nations Asian and Pacific Centre for Agricultural Engineering and Machinery to foster innovation, to develop and transfer technology, or in the area of agricultural mechanization, useful for their country”.

Replace indicator (c) (ii) with the following:

“(ii) Percentage of participants in activities of the Asian and Pacific Centre for Transfer of Technology and the United Nations Asian and Pacific Centre for Agricultural Engineering and Machinery indicating that they have increased their capacity to formulate or implement more effective and coherent policies to foster innovation, to develop and transfer technology, or in the area of agricultural mechanization”.

*Paragraph 16.18*

Replace the sixth sentence with the following:

“The proposed Asia-Pacific Network for Testing Agricultural Machinery will play an important role in promoting and facilitating trade of sustainable and safe agricultural machinery.”

**Subprogramme 3****Transport****Strategy***Paragraph 16.21*

**Replace the third sentence with the following:**

**“In this regard, the Transport Division will strengthen cooperation with subregional offices to foster transport cooperation at the subregional level, and with other Divisions and Offices, in particular with the Trade and Investment Division, to improve coordination on trade and transport facilitation measures; with the Information and Communications Technology and Disaster Risk Reduction Division to promote the use of information and communications technology applications for transport operations; with the Environment and Development Division to raise awareness and build capacity in environmentally sustainable transport; with the Macroeconomic Policy and Development Division to study and promote new approaches to financing transport infrastructure; with the subregional office for North and Central Asia to support the activities of the United Nations Special Programme for the Economies of Central Asia working group on transport and border crossing; and with the subregional office for the Pacific to analyse and identify policy options for inter-island shipping.”**

**Subprogramme 4****Environment and development***Expected accomplishments of the Secretariat*

**Replace expected accomplishment (b) with the following:**

**“(b) Improved capacity of Governments and other stakeholders in developing and implementing environmental, energy, water and urban policies and strategies for inclusive and sustainable development”.**

*Indicators of achievement*

**Replace indicator (b) with the following:**

**“(b) Number of policies, strategies and initiatives developed by Governments and other stakeholders reasonably attributable to ESCAP interventions in the areas of environment, energy, water and urban policies and strategies for inclusive and sustainable development”.**

**Strategy***Paragraph 16.23*

**Replace the second sentence with the following:**

**“The strategic direction of the subprogramme is mainly derived from the internationally agreed development goals, including those contained in the United Nations Millennium Declaration, the outcome of the United**

Nations Conference on Sustainable Development and the outcomes of other relevant United Nations conferences.”

*Paragraph 16.25*

Replace the paragraph with the following:

“16.25 The subprogramme will focus on improving the integration of all three pillars of sustainable development — economic, social and environmental — and on increasing the quantity and improving the quality of growth in order to reduce the impact of external economic and financial shocks, resource crises characterized by the commodity price volatility and ecological crises.”

*Paragraph 16.26*

Replace subparagraph (a) with the following:

“(a) The process of increasing the quantity and improving the quality of growth in Asian and Pacific economies;”.

**Subprogramme 5**

**Information and communications technology and disaster risk reduction**

Replace the title of the subprogramme with the following:

“Information and communications technology and disaster risk reduction and management”.

**Strategy**

*Paragraph 16.30*

Replace the third sentence with the following:

“The subprogramme will support and strengthen the Committee on Information and Communications Technology and the Committee on Disaster Risk Reduction, the relevant subsidiary bodies of the Commission, which form the basis for regional consensus-building for action and represent an effective mechanism for contributing to global mandates.”

*Paragraph 16.31*

Replace the second sentence with the following:

“The subprogramme will promote integrated and people-centred approaches by providing member States with socioeconomic analysis on rapid advances in information and communications technology, emerging trends, new forms of social networking and communication, and new digital divides, especially among the least developed countries and other countries with special needs.”

*Paragraph 16.32*

Replace the fourth sentence with the following:

“The efforts will be further augmented by the regional advisory services on disaster risk reduction policies provided to member States, the progress towards an integrated regional early warning system provided through the ESCAP Multi-Donor Trust Fund for Tsunami, Disaster and Climate Preparedness in Indian Ocean and South-East Asian Countries, and capacity-building activities of the established regional mechanisms in the area of information and communications technology, including space-based applications, in support of inclusive and sustainable development.”

**Subprogramme 6**  
**Social development**

**Strategy**

*Paragraph 16.35*

Replace the second sentence with the following:

“The strategic direction of the subprogramme derives mainly from the commitments agreed upon as part of relevant United Nations intergovernmental processes, including the World Summit for Social Development, the International Conference on Population and Development, the Beijing Declaration and Platform for Action, the Convention on the Elimination of All Forms of Discrimination against Women, the Convention on the Rights of Persons with Disabilities, the Convention on the Protection of the Rights of All Migrant Workers and Members of Their Families, the 2002 Madrid International Plan of Action on Ageing, the World Programme of Action on Youth, the United Nations Millennium Declaration and the commitments adopted in 2010 by the General Assembly in its outcome document, ‘Keeping the promise: united to achieve the Millennium Development Goals’, and the Political Declaration on HIV and AIDS: Intensifying our Efforts to Eliminate HIV and AIDS.”

Replace the fourth sentence with the following:

“The outcomes of the Sixth Asian and Pacific Population Conference and the Asia-Pacific High-level Intergovernmental Meeting on the Assessment of Progress against Commitments in the Political Declaration on HIV/AIDS and the Millennium Development Goals, the Asia-Pacific Intergovernmental Meeting on the Final Review of the Implementation of the Asian and Pacific Decade of Disabled Persons, 2003-2012, and the Asia-Pacific Intergovernmental Meeting on the Second Regional Review and Appraisal of the Madrid International Plan of Action on Ageing will also provide direction to the subprogramme.”

***Paragraph 16.37***

**Replace the second sentence with the following:**

**“To extend outreach and to ensure greater depth in the work of ESCAP, the subprogramme will work with the subregional offices, particularly in analysing subregional perspectives on social issues of special significance to each subregion within a regional framework.”**

**Subprogramme 7**

**Statistics**

***Expected accomplishments of the Secretariat***

**Replace expected accomplishment (a) with the following:**

**“(a) Enhanced understanding among decision makers and members of the public, through statistical information and analysis, of development trends and emerging issues in order to promote inclusive, sustainable and resilient societies”.**

**Subprogramme 8**

**Subregional activities for development**

**Component 1**

**Subregional activities for development in the Pacific**

***Indicators of achievement***

**Replace indicator (b) with the following:**

**“(b) Increase in the number of strategic sustainable development policy objectives and initiatives of the Pacific island countries and territories that are coordinated with or through the ESCAP subregional office for the Pacific”.**

**Component 4**

**Subregional activities for development in South and South-West Asia**

***Indicators of achievement***

**Replace indicator (a) (ii) with the following:**

**“(ii) Increased number of references to the subregional work of ESCAP in key media in South and South-West Asia”.**

**Strategy**

***Paragraph 16.42***

**Replace the paragraph with the following:**

**“16.42 The overall responsibility for coordinating the work of the subprogramme will lie with the Office of the Executive Secretary. Activities will be implemented by the ESCAP subregional offices for the Pacific, East and North-East Asia, North and Central Asia, and South and South-West Asia, and for activities for the South-East Asian subregion, by the concerned substantive divisions at ESCAP headquarters in Bangkok.**

Internationally agreed development goals, including the Millennium Development Goals, the outcome of the United Nations Conference on Sustainable Development, the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020, the Almaty Programme of Action and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States provide the mandates and strategic direction for the subprogramme. The subprogramme will also coordinate closely with the United Nations Special Programme for the Economies of Central Asia.”

*Paragraph 16.45*

Replace subparagraph (a) with the following:

“(a) National planning for sustainable development, including the implementation of the Mauritius Strategy and the outcomes of the World Summits on Sustainable Development;”.

*Paragraph 16.46*

Replace the first sentence with the following:

“The work of ESCAP in the Pacific will be implemented through a multidisciplinary and normative approach.”

*Paragraph 16.48*

Replace the first sentence with the following:

“The office will work closely with the Bangkok-based subprogrammes on the above priority areas and will build synergy with the three ESCAP regional institutions in the region: the Asian and Pacific Training Centre for Information and Communication Technology for Development, the Statistical Institute for Asia and the Pacific and the United Nations Asian and Pacific Centre for Agricultural Engineering and Machinery.”

**Legislative mandates**

*Economic and Social Council resolutions and decisions*

Replace the title of resolution 2009/28 with the following:

**2009/28 The role of the United Nations system in implementing the ministerial declaration on the internationally agreed goals and commitments in regard to sustainable development adopted at the high-level segment of the substantive session of the Economic and Social Council in 2008**

**Programme 17  
Economic development in Europe**

272. At its 15th meeting, on 13 June 2012, the Committee considered programme 17, Economic development in Europe, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 17)).

273. The Executive Secretary of the Economic Commission for Europe introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

274. Views were expressed in support of the programme, and it was noted that the programme was well structured. The view was expressed that all countries covered by the programme, including landlocked countries and countries with economies in transition, benefited from the programme. It was also noted that the diversity and varying levels of economic and social development of the beneficiary countries added significant challenges to the work of the Economic Commission for Europe.

275. Divergent views were expressed concerning the use of the term "green economy". Views were expressed that it was premature to use the term before the adoption of the Rio+20 outcome or before the term had been defined and agreed. The view was expressed that the focus of the programme should be on sustainable development, which covered all aspects of development. It was also pointed out that the concept of the green economy emanated from UNEP and was a useful tool for dealing with poverty, economy, energy and other issues related to sustainable development. The view was expressed that regardless of whether or not the term was agreed, the concept was not limited to Europe.

276. Concerns were expressed about the use of such terms as "UN-Water" and "UN-Energy" and that they had not yet been fully defined.

277. Appreciation was expressed for the normative work of the programme and its significant impact on populations within and outside the region, in particular the work that contributed to increased road safety and to more efficient use of energy resources.

278. Views were expressed in support of the programme, in particular with regard to subprogramme 5, Sustainable energy, and subprogramme 6, Trade. The importance of subprogramme 5, which provided an important platform for high-level discussions among Member States, was emphasized. The importance of the work under subprogramme 6, which contributed to a non-discriminatory trade environment within the region, was highlighted.

279. It was stressed that efforts should be made to harmonize and align the strategic frameworks of the regional commissions in order to facilitate the review by intergovernmental bodies of cross-cutting issues.

280. It was also stressed that the results-based-budgeting methodology should be utilized to measure the accomplishments and indicators of achievement of the Secretariat, not of Member States.

281. The ongoing review of the programme was noted, and the view was expressed that the process would result in a streamlined proposed strategic framework for the period 2014-2015.

282. In respect of the programme performance report for the biennium 2010-2011 (A/67/77), support was expressed for such initiatives as gender mainstreaming and cooperation with other regional commissions. Concern was expressed, however, regarding the extended period of time required to complete the recruitment process and its adverse effects on the delivery of the mandated activities.



## Conclusions and recommendations

283. The Committee recommended that the General Assembly approve the programme narrative of programme 17, Economic development in Europe, of the proposed strategic framework for the period 2014-2015.

## Programme 18

### Economic and social development in Latin America and the Caribbean

284. At its 14th meeting, on 12 June 2012, the Committee considered programme 18, Economic and social development in Latin America and the Caribbean, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 18)).

285. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

## Discussion

286. Appreciation and support were expressed for the programme and the work of the Economic Commission for Latin America and the Caribbean (ECLAC), particularly the work of its Committee of the Whole, convened at United Nations Headquarters on 28 March 2012, which considered and endorsed the proposal contained in A/67/6 (Prog. 18). It was observed that the revisions to the proposed strategic framework of programme 18 (E/AC.51/2012/CRP.1) had been submitted by the Commission on the basis of a request made by ECLAC member States.

287. Support was expressed for the incorporation of a new subprogramme, Support to regional and subregional integration and cooperation processes and organizations, into programme 18 (see E/AC.51/2012/CRP.1).

288. It was observed that all States members of ECLAC continued to have great appreciation for the work of the Commission, which remained at the vanguard in the economic and social development of countries of the region.

289. Good relationships between ECLAC and integration mechanisms of the region were welcomed, particularly as they promoted the social and economic development of countries of the region.

290. Attention was drawn to ECLAC efforts to support the preparations for Rio+20. Appreciation was expressed for ECLAC input provided in the form of a publication entitled *Sustainable Development 20 Years on from the Earth Summit: Progress, Gaps and Strategic Guidelines for Latin America and the Caribbean*.

291. The relevance of two current multidisciplinary regional mechanisms was observed, particularly the Community of Latin American and Caribbean States and the Union of South American Nations, which would greatly benefit from increased support by ECLAC in the area of technical capacity.

292. The possibility of the ECLAC Ad Hoc Committee on Population and Development becoming a regional conference on population and development was observed, particularly in view of the growing impact of population and development in the region. In this connection, a question was raised concerning the projection of

the Secretariat and whether that would be reflected in the ECLAC programme of work for the period 2014-2015.

293. Clarification was sought regarding the use of the concept of environmentally sustainable development, as reflected in paragraph 18.1 of the proposed strategic framework for the period 2014-2015.

294. Clarification was also sought regarding the role of ECLAC as facilitator in building regional consensus, described in paragraph 18.4 of the proposed strategic framework. In this respect, queries were raised about what issues were envisioned and at what levels those efforts would be carried out.

295. Due note was taken of the expected accomplishments set out in subprogramme 1, Linkages with the global economy, regional integration and cooperation, and the corresponding indicators of achievement. Furthermore, it was observed that, ideally, an additional indicator might be required to take into account progress achieved by various countries of the region.

296. The view was expressed that the visibility of the subregional headquarters for the Caribbean, mentioned in paragraph 18.93 of the proposal, could be made an expected accomplishment.

297. The relevance of the work of the Commission in the area of gender mainstreaming was highlighted, and appreciation was expressed for the proposal under subprogramme 6, Mainstreaming the gender perspective in regional development.

298. Queries were raised about whether it was necessary to list all applicable legislative mandates in the proposal, or whether there was a different way of simply indicating the new mandates for the upcoming period.

299. The view was expressed that, given that South Africa had recently joined Brazil, the Russian Federation, India and China (the so-called BRIC countries), it should be listed in paragraph 18.22 (d).

300. It was observed that international cooperation for development was important. In that connection, queries were raised on what mechanism existed in ECLAC to expand the framework to other areas, such as legislative and operational activities.

### **Conclusions and recommendations**

301. **The Committee recommended that the General Assembly approve the narrative of programme 18, Economic and social development in Latin America and the Caribbean, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

**Add a new subprogramme, as follows:**

**“Subprogramme 14****“Support to regional and subregional integration and cooperation processes and organizations**


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**“Objective of the Organization: To strengthen regional and subregional integration processes, their convergence and the participation of Latin America and the Caribbean in interregional and global political dialogues**

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<b>Expected accomplishments of the Secretariat</b>	<b>Indicators of achievement</b>
(a) Improved capacity of regional and subregional mechanisms to deepen their integration processes and promote their convergence	<p>(a) (i) Increased number of times in which ECLAC technical and substantive inputs are used to facilitate regional debate and consensus-building on social, economic and sustainable development issues at the request of regional and subregional mechanisms</p> <p>(ii) Increased number of joint activities or initiatives in which various regional and subregional schemes and mechanisms participate to share knowledge and experiences, with technical and logistical support from ECLAC</p>
(b) Enhanced political dialogue of regional and subregional schemes with third parties and extraregional actors	<p>(b) (i) Increased number of times in which ECLAC technical and substantive inputs are used to facilitate regional dialogue with third parties, including extraregional partners or mechanisms, on social, economic and sustainable development issues at the request of regional and subregional mechanisms</p> <p>(ii) Increased number of times in which regionally agreed positions are presented in global forums or summits, with technical support from ECLAC</p>

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**“Strategy**

**“1. Responsibility for the implementation of the subprogramme rests with the Office of the Executive Secretary and the Secretary of the Commission, in close coordination with the rest of the substantive divisions of ECLAC and its subregional and national offices, given its multidisciplinary approach.**

**“2. The strategy applied under the subprogramme will focus on providing technical and logistical support to the Latin American and Caribbean integration and cooperation organizations, mechanisms and coordination schemes, in support of their own agendas, in their convergence efforts and initiatives and in the external interactions with third parties.**

**“3. The main characteristic of the subprogramme is the dynamic demand of the actors to whom services are provided, upon request, in the areas of data, statistics, indicators, analytical and normative work through conference and position papers, development of methodologies for various purposes and logistical support. In comparison with subprogramme 1, which focuses on trade policies and the negotiation of agreements within the framework of the issues under the purview of the World Trade Organization, this subprogramme focuses on strengthening the political action of subregional and regional integration mechanisms and platforms in their internal as well as external agendas.**

**“4. The subprogramme is oriented towards strengthening Latin American and Caribbean regional and subregional groups and schemes by providing technical support, updated, timely and relevant cutting-edge information, statistics and indicators, analytical work and logistical support to meetings and summits. Through analysis and the preparation of recommendations, it will help those organizations to build consensus to face new challenges in regional integration and cooperation in areas related to the social, economic and sustainable development of the region and in further enhancing their political dialogue with third parties. Assistance will also be provided to strengthen the follow-up of agreements and their respective implementation mechanisms. Furthermore, advisory and technical cooperation services will be provided to support those regional and subregional mechanisms in improving regional integration and cooperation through South-South and triangular cooperation modalities.**

**“5. ECLAC will work closely with the Community of Latin American and Caribbean States, the Union of South American Nations, the Andean Community, the Caribbean Community, the Latin American Integration Association, the Southern Common Market, the Bolivarian Alliance for the Peoples of Our America and the Central American Integration System. Collaboration with other bilateral and multilateral cooperation partners will also be enhanced to provide additional resources to the subprogramme to strengthen the implementation of its programme of work and maximize its impact in beneficiary countries.**

**“6. Collaboration with the Community of Latin American and Caribbean States was specifically requested by Heads of State and Government of Latin American and Caribbean countries through the 2012 Caracas Action Plan, whereby they requested the cooperation of ECLAC in activities envisaged to address the international financial crisis and the new financial architecture. In that document, they also requested that ECLAC provide support in the area of complementarity and cooperation between regional and subregional integration mechanisms by facilitating the discussion and the exchange of experiences on regional economic policies.**

**“7. The main beneficiaries of this subprogramme will be the Governments of the region, officials involved with all the integration processes in the economic, social and political spheres and other stakeholders of the business and civil society sectors concerned with all relevant aspects of integration and the associated political dialogue.**

**“8. The outputs under the subprogramme include the publication of several documents and technical materials, the organization of and participation in meetings and summits and the provision of technical cooperation services to**

relevant stakeholders in cooperation with other programmes, agencies and funds of the United Nations and other international organizations.

“9. Lastly, ECLAC will seek to ensure the visibility of its work and major achievements through a dynamic programme of outreach, including active engagement with member States, the wide dissemination of publications and findings at international events and relevant conferences and participation in key forums involving relevant policymakers, academia and other stakeholders both within and outside the region.”

#### **Legislative mandates**

Add the following to the list of legislative mandates:

#### **Subprogramme 14**

**Support to regional and subregional integration and cooperation processes and organizations**

##### *General Assembly resolutions*

- |               |   |
|---------------|---|
| <b>62/208</b> | <b>Triennial comprehensive policy review of operational activities for development of the United Nations system</b> |
| <b>63/12</b>  | <b>Cooperation between the United Nations and the Latin American and Caribbean Economic System</b>                  |
| <b>63/222</b> | <b>Role of the United Nations in promoting development in the context of globalization and interdependence</b>      |
| <b>64/210</b> | <b>Role of the United Nations in promoting development in the context of globalization and interdependence</b>      |
| <b>64/222</b> | <b>Nairobi outcome document of the High-level United Nations Conference on South-South Cooperation</b>              |
| <b>65/168</b> | <b>Role of the United Nations in promoting development in the context of globalization and interdependence</b>      |
| <b>65/177</b> | <b>Operational activities for development of the United Nations system</b>  |
| <b>65/242</b> | <b>Cooperation between the United Nations and the Caribbean Community</b>   |
| <b>66/210</b> | <b>Role of the United Nations in promoting development in the context of globalization and interdependence</b>      |
| <b>66/223</b> | <b>Towards global partnerships</b>  |

*Economic Commission for Latin America and the Caribbean resolutions*

- 608 (XXX)**     **Promotion of coordination in studies and activities concerning South America**
- 625 (XXXI)**   **Activities of the Economic Commission for Latin America and the Caribbean in relation to follow-up to the Millennium Development Goals**
- 633 (XXXII)**   **Santo Domingo resolution**
- 639 (XXXII)**   **Activities of the Economic Commission for Latin America and the Caribbean in relation to follow-up to the Millennium Development Goals and implementation of the outcomes of the major United Nations conferences and summits in the economic, social and related fields**
- 642 (XXXII)**   **South-South cooperation**
- 647 (XXXIII)**   **South-South cooperation**

**Programme 19****Economic and social development in Western Asia**

302. At its 19th meeting, on 15 June 2012, the Committee considered programme 19, Economic and social development in Western Asia, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 19)).

303. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

**Discussion**

304. Support was expressed for the programme and the work carried out by the Economic and Social Commission for Western Asia (ESCWA).

305. Concerns were expressed about the new approach taken to preparing the strategic framework, specifically with regard to the consultation process undertaken outside of the membership of the Commission. It was also expressed that, in developing the strategic framework, caution should be taken not to deviate from the established procedures. It was noted that the strategic framework for the programme needed clarity and balance, in particular with the introduction of new directions.

306. Clarification was sought on the organizational designation of the ESCWA Centre for Women pursuant to ESCWA resolution 293 (XXVI), entitled "Upgrading the ESCWA Centre for Women to the level of a division and follow-up to the implementation of the Beijing Platform for Action in the Arab countries after fifteen years: Beijing+15".

307. It was noted that the strategy of subprogramme 6, Advancement of women, required a more positive tone and that a more balanced approach was necessary.

308. Concern was expressed regarding the lack of harmonization in the structure and presentation of the strategic frameworks for the regional commissions, and clarification was sought on the existing coordination mechanisms among them.

### **Conclusions and recommendations**

309. **The Committee recommended that the General Assembly request the Secretary-General to ensure that, in preparing future strategic frameworks of the programmes, consultations outside of the Commission take fully into account the opinions and guidelines of the Member States of the region.**

310. **The Committee recommended that the General Assembly approve the programme narrative of programme 19, Economic and social development in Western Asia, of the proposed strategic framework for the period 2014-2015.**

## **Programme 20 Human rights**

311. At its 15th, 21st and 22nd meetings, on 13, 20 and 22 June 2012, the Committee considered programme 20, Human rights, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 20)).

312. The Assistant Secretary-General for Human Rights introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

313. Support was expressed for the strategic framework for programme 20, Human rights, for the period 2014-2015. Furthermore, the programme's important role in United Nations activities was emphasized. The view was expressed that the proposed strategic framework for the period 2014-2015, except for changes introduced in response to new mandates, was similar to that approved for the period 2012-2013, which was a well-balanced document. Moreover, the hope was expressed that the Committee would be able to constructively address and adopt the programme by consensus, given that it was one of the three pillars of the United Nations. Clarifications were sought with regard to challenges encountered in the implementation of the programme of work and the related lessons learned.

314. Queries were raised regarding the mechanisms for the involvement of the Human Rights Council in the review of the proposed strategic framework. The view was expressed that a constructive dialogue between Member States and the Office of the United Nations High Commissioner for Human Rights on strengthening cooperation and assistance in the area of human rights should be held at the Human Rights Council. Furthermore, the view was expressed that the advice provided by the Office of Legal Affairs to the High Commissioner could not be accepted and that, in accordance with regulation 4.8 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (ST/SGB/2000/8), the strategic framework should be officially submitted to and reviewed by the Human Rights Council and the related recommendations conveyed to the Committee during its current session.

315. The view was also expressed that, according to its mandate, the Committee was not in a position to request from the relevant sectoral, functional and regional intergovernmental bodies the results of their review of the respective strategic frameworks of the programmes. The view was expressed that the review conducted by the Committee in 2010 concerning the 2012-2013 strategic framework for this programme remained similar to the present review and that the conditions had not changed. The observation was made that the terms of reference of the Committee should be revised to include the consideration of all results of the reviews of strategic frameworks conducted by the respective intergovernmental bodies. Clarification was sought from the Secretariat with regard to the respective mandates and normative and information documents governing the provision to the Committee of the results of the review by relevant intergovernmental bodies of strategic frameworks, in particular that for the human rights programme.

316. The view was expressed that the absence of the results of the review of programme 20 by the Human Rights Council could hamper or even prevent the effective consideration of the programme by the Committee. It was observed that the Committee should consider programme 20 in the course of its normal working process, which might not be linked to or made conditional on the results of the review of the programme by the Human Rights Council. The view was expressed that the consideration of programme 20 could be postponed pending the results of the review of the programme by the Human Rights Council at its regular session (18 June to 6 July 2012).

317. The view was expressed that the programme of work should be implemented in strict compliance with the existing mandates and in accordance with the principles of transparency, independence, impartiality, indivisibility and non-selectivity. The view was also expressed that human rights mechanisms should be applied equally to all countries and that any assistance, cooperation and services in the area of human rights should be provided only at their request.

318. With regard to component B, Right to development, under subprogramme 1, Human rights mainstreaming, right to development, and research and analysis, concern was expressed that the component did not properly reflect the operational aspects of the right to development.

319. Regarding component C, Research and analysis, under subprogramme 1, the view was expressed that greater emphasis should be placed on the implementation of the Durban Declaration adopted at the World Conference against Racism, Racial Discrimination, Xenophobia and Related Intolerance, as well as on the functionality of the human rights mechanisms. Concern was also expressed with regard to the presence of more quantitative than qualitative indicators of achievement under that component. The view was expressed that accepted terminology should be used in the formulation of the strategy, especially with regard to new forms of discrimination under paragraph 20.11 (a).

320. With regard to subprogramme 2, Supporting human rights treaty bodies, the view was expressed that it was premature to reflect in the proposed strategic framework the expected accomplishment and the related indicator of achievement on more streamlined and harmonized reporting procedures for human rights treaty bodies, as the issue was still under consideration by the General Assembly.



321. Regarding subprogramme 3, Advisory services, technical cooperation and field activities, the view was expressed that efforts should be directed more at strengthening national capacity in the area of human rights than at providing support to peacekeeping operations, commissions of inquiry and fact-finding missions.

322. With regard to subprogramme 4, Supporting the Human Rights Council, its subsidiary bodies and mechanisms, the view was expressed that support for the universal periodic review process should be emphasized more in comparison with support for special procedures and complaints mechanisms.

323. Regarding legislative mandates, the view was expressed that not all of the recently adopted mandates in the area of human rights were reflected in the strategic framework for the period 2014-2015.

### **Conclusions and recommendations**

324. **The Committee recommended that, owing to a shortage of time, the Chair of the fifty-second session of the Committee for Programme and Coordination transmit the conclusions on and proposed amendments to programme 20, Human rights, of the proposed strategic framework for the period 2014-2015 to the Chair of the Third Committee at the sixty-seventh session of the General Assembly.**

325. **The Committee recommended that the General Assembly allocate programme 20, Human rights, of the proposed strategic framework for the period 2014-2015 to the Third Committee for its review and action, under the agenda item entitled "Programme planning".**

## **Programme 21**

### **International protection, durable solutions and assistance to refugees**

326. At its 16th meeting, on 13 June 2012, the Committee considered programme 21, International protection, durable solutions and assistance to refugees, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 21)).

327. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

328. Support was expressed for the proposed programme plan for programme 21 for the period 2014-2015. Satisfaction was also expressed with the numerous innovations and improvements introduced in the programme, in particular the introduction of the International Public Sector Accounting Standards in the operations of the Office of the United Nations High Commissioner for Refugees (UNHCR). Multidimensional aspects of the work of UNHCR and its numerous responsibilities were underscored.

329. Satisfaction was expressed with the inclusion in the document of issues related to internally displaced persons. The view was also expressed that the activities related to internally displaced persons should be undertaken in support of the countries concerned at their request.

330. Clarifications were sought with regard to the capacity of UNHCR to plan its future activities, organize emergency response and rapid deployment, ensure the implementation of refugees' rights and provide legal protection. The concern was expressed that some regional UNHCR activities, programmes and agreements, in particular those with regard to Latin America, were not adequately reflected in the document. The view was also expressed that a holistic rather than a regional approach should prevail in the programme.

331. Questions were raised on the capacity of UNHCR with regard to activities on mixed migration, gender-related protection and equal treatment of refugees and provision of education for refugee children, as well as activities to promote accession to the Convention relating to the Status of Refugees and the Protocol thereto, the Convention relating to the Status of Stateless Persons and the Convention on the Reduction of Statelessness.

### **Conclusions and recommendations**

332. **The Committee recommended that the General Assembly approve the programme narrative of programme 21, International protection, durable solutions and assistance to refugees, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 21.5***

**Replace the second sentence with the following:**

**“It will be guided by the UNHCR global strategic priorities and incorporate concerted responses to the challenges it met in the previous biennium, including an increasingly urban-based population of concern and the growing complexity of the asylum-migration nexus.”**

##### ***Paragraph 21.6***

**Replace subparagraph (d) with the following:**

**“(d) Ensuring that UNHCR fully participates in and supports the strengthened collaborative response of the United Nations to situations of internal displacement, consistent with the relevant resolutions of the General Assembly, through its leadership and coordination of areas for which the Office has been given special responsibility under the ‘cluster approach’: protection, emergency shelter and camp management/coordination;”.**

**In subparagraph (g), after the words “Further developing”, delete “, in consultation with concerned parties,”.**

#### **Strategy**

##### ***Paragraph 21.9***

**In the first sentence, replace “Division of International Protection Services” with “Division of International Protection”.**

*Paragraph 21.13*

**Replace the last sentence with the following:**

**“To strengthen international refugee protection, UNHCR will continue to build partnerships and promote collaboration on refugee protection with a wide range of actors.”**

*Paragraph 21.17*

**In the second sentence, after the word “approaches”, replace the existing text with the following: “through voluntary return, and, where appropriate and feasible, through local integration and resettlement”.**

## **Programme 22**

### **Palestine refugees**

333. At its 17th meeting, on 14 June 2012, the Committee considered programme 22, Palestine refugees, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 22)).

334. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

335. Views were expressed in support of the programme and the important and enormous amount of work carried out by the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA) to alleviate the situation of Palestine refugees, despite the volatile environment.

336. Appreciation and recognition were expressed to donors for their generous contributions in support of the Agency’s activities and to the host countries of the Palestine refugees. The view was expressed that it was essential that UNRWA maintain its political neutrality in carrying out its activities.

337. Concern was expressed about the growing number of Palestine refugees, and clarification was sought regarding the registration process of Palestine refugees and the determination of eligibility for UNRWA services, as well as the status of the refugees in the host countries.

338. Appreciation was expressed for the efforts undertaken by UNRWA to mainstream a gender perspective into its activities. It was noted that universal access to education was important.

339. Clarification was sought as to the coordination and collaboration efforts undertaken by UNRWA and UNHCR to ensure the implementation of programmes in a complementary manner.

340. Concerns were raised regarding the Agency’s high level of dependency on voluntary contributions and the chronic funding deficits, and in this regard the view was expressed that support for the important work of UNRWA should be demonstrated through the provision of voluntary contributions.

341. The view was expressed that UNRWA should collaborate with the Organization of Islamic Cooperation (OIC) to create greater awareness of the Agency's work among OIC member States with a view to increasing their participation in the funding of its activities.

### **Conclusions and recommendations**

**342. The Committee recommended that the General Assembly approve the programme narrative of programme 22, Palestine refugees, of the proposed strategic framework for the period 2014-2015.**

## **Programme 23 Humanitarian assistance**

343. At its 16th meeting, on 13 June 2012, the Committee considered programme 23, Humanitarian assistance, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 23)).

344. The Assistant Secretary-General for Humanitarian Affairs introduced the programme and responded to questions raised during the Committee's consideration of the programme.

### **Discussion**

345. Support was expressed for the work of the Office for the Coordination of Humanitarian Affairs, in particular for its response to crises and for the improved effectiveness of its coordination role.

346. Appreciation was expressed for the existence of the Central Emergency Response Fund as a means of providing funding for projects for rapid response and for projects related to underfunded crises.

347. It was noted that paragraph 23.2 referred to the strengthening of climate change adaptation through a sound disaster risk reduction approach. Clarification was sought regarding the background of the inclusion of climate change policies under the programme and regarding the intergovernmental mandate on which it was based.

348. Under subprogramme 1, Policy and analysis, clarification was sought with regard to the training of resident and humanitarian coordinators.

349. With regard to subprogramme 2, Coordination of humanitarian action and emergency response, the view was expressed that the expected accomplishments and indicators of achievement were in line with the objective. Clarification was sought regarding the changes in indicators of achievement.

350. As to subprogramme 3, Natural disaster reduction, clarification was sought with regard to changes in the strategy and the role of United Nations agencies in the formulation and implementation of the disaster risk reduction strategy, and regarding the change in the formulation of the first indicator.

351. Clarification was also sought regarding support provided to Governments by the International Strategy for Disaster Reduction to achieve increased national capacities for post-disaster recovery planning, which would be evidenced by an

increased number of post-disaster needs assessments produced by Governments and an increased number of countries incorporating disaster risk reduction activities into post-disaster recovery planning and operations.

352. Clarification was sought with regard to the coordination mechanism in place to avoid duplication in disaster risk reduction and recovery programmes and projects.

353. Views were expressed in support of the overall objective under subprogramme 5, Humanitarian emergency information and advocacy.

### **Conclusions and recommendations**

354. **The Committee recommended that the General Assembly approve the programme narrative of programme 23, Humanitarian assistance, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

#### **Subprogramme 1 Policy and analysis**

##### *Expected accomplishments*

**Replace expected accomplishment (b) with the following:**

**“(b) Improved operational planning, monitoring and accountability of the Office for the Coordination of Humanitarian Affairs during disasters and emergency situations, including the transitional phase from relief to development”.**

#### **Subprogramme 3 Natural disaster reduction**

##### *Indicators of achievement*

**Replace indicator (b) (i) with the following:**

**“(i) Increased number of United Nations-supported post-disaster needs assessments produced by national Governments”.**

### **Programme 24 Public information**

355. At its 19th meeting, on 15 June 2012, the Committee considered programme 24, Public information, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 24)).

356. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

357. The importance of the use of the six official languages of the United Nations was emphasized, particularly the need to equally disseminate information in all official languages. In this respect, clarification was sought as to what was being done to ensure parity in all six languages.

358. The view was expressed that too much emphasis was being placed on the use of new technology, thereby limiting reach to developing countries with limited access to such technology. The importance of the use of traditional media in developing countries was emphasized, and the view was expressed that the advancements in new technology should complement the use of traditional media.

359. Clarification was sought with regard to the reference made to “social media” in indicator of achievement (b) under subprogramme 1, Strategic communications services — specifically, with regard to why the indicator was limited to social media rather than including media in general. The view was expressed that there should be equal focus on general and social media. Clarification was also sought as to the measures in place to ensure the accuracy and objectivity of United Nations messages publicized on social media and the web in general.

360. In respect of the reference made to “countries in transition” in indicator of achievement (a) (ii) under subprogramme 3, Outreach and knowledge services, clarification was sought as to whether the reference should reflect the agreed United Nations definition of “countries with economies in transition”.

361. Concern was expressed about the use of the United Nations website to promote visions and concepts that had not been approved by Member States or that represented a partial approach to a particular subject. In this regard, it was emphasized that Secretariat officials should avoid using communications technologies to mobilize public opinion on issues that were still under consideration by Member States.

362. The view was expressed that the proposed strategic framework for the period 2014-2015 did not clearly reflect the priority themes and mandates approved by the General Assembly, but seemed to highlight the priorities of the Secretary-General.

363. The opinion was expressed that coverage of Rio+20 should reflect the views of all participating Member States so as to ensure a positive and objective impact. It was also stated that consistency should be maintained in terms of the level of coverage dedicated to thematic issues.

364. Clarification was sought with respect to the types of non-governmental organizations working with the United Nations under the programme, especially those from developing countries. The view was expressed that more work should be undertaken with non-governmental organizations from developing countries and countries with economies in transition.

365. Support was expressed for the work of United Nations Radio, particularly in Swahili and Portuguese. The view was expressed that the programme took into account the linguistic diversity of languages and should strengthen its efforts to reach additional audiences. Support was also expressed for the conduct of press conferences that were impartial and objective in transmitting United Nations messages.

366. Clarification was sought as to the number of United Nations Information Centres in Africa today as compared with five years ago and the reason for the reduced number of Centres.

367. In respect of the objective of enhancing internal communications through iSeek and deleGATE, as reflected in paragraph 24.18 of the programme, clarification was sought regarding the status of this initiative and the activities undertaken to improve its effectiveness.

368. Clarification was also sought as to the status of the digitization of archived materials and the relevance of the Dag Hammarskjöld Library in disseminating information, since most of its processes had been overtaken by other modern forms of media. Clarification was also sought with respect to the impact of the capital master plan on the work carried out under the programme.

### **Conclusions and recommendations**

369. The Committee recommended that the General Assembly approve the programme narrative of programme 24, Public information, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:

#### **Overall orientation**

##### *Paragraph 24.1*

**Replace the first sentence with the following:**

**“The Department of Public Information is dedicated to communicating to the world the ideals and work of the United Nations; to interacting and partnering with diverse audiences; and to building support for the purposes and principles enshrined in the Charter of the United Nations.”**

##### *Paragraph 24.2*

**Replace the third sentence with the following:**

**“Within these three broad priority themes, the Department will seek to underscore the Secretary-General’s emphasis on delivering results, accountability and addressing global challenges for the common good, in full compliance with the mandates given by Member States.”**

#### **Subprogramme 1**

##### **Strategic communications services**

##### *Objective of the Organization*

**Replace the objective with the following:**

**“To broaden understanding of and support for the work of the United Nations on the priorities given by Member States, including communications support for United Nations events and initiatives decided upon by them”.**

##### *Expected accomplishments of the Secretariat*

**In expected accomplishment (a), replace the phrase “thematic priority issues” with the phrase “priorities decided upon by Member States”.**

##### *Indicators of achievement*

**In indicator (a), replace the phrase “priority themes” with the phrase “priorities decided upon by Member States”.**

**In indicator (b), delete the word “social”.**

**Subprogramme 3**  
**Outreach and knowledge services**

*Indicators of achievement*

**Replace indicator (a) (ii) with the following:**

**“(ii) Increased number of non-governmental organizations from developing countries and countries with economies in transition receiving information from the Department”.**

**Programme 25**  
**Management and support services**

370. At its 5th meeting, on 6 June 2012, the Committee considered programme 25, Management and support services, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 25)).

371. The Under-Secretary-General for Management introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

372. The importance of the programme was emphasized, and views were expressed in support of the programme and the important role that it played in providing critical support and services in the delivery of the programme of work of the Organization. The importance of the effective and efficient functioning of financial, human resources, support, and information and communications technology services was emphasized.

373. With regard to paragraph 25.4 of the overall orientation, some delegations expressed the view that, while they noted the efforts of the Secretariat to ensure the capacity of managers to deliver mandates with a results-based approach, there was a need for the General Assembly to request the Secretary-General to intensify efforts in order to ensure a management culture in the Organization that was based on accountability and was fully results-oriented.

374. Regarding the enterprise resource planning project, Umoja, concerns were expressed regarding the timeline for the completion of the project and the containment of its cost.

375. Clarification was sought and provided with regard to the monitoring and administration of senior managers’ compacts, in particular how the managers could be held accountable for their decisions.

376. The vital importance of a fair system of administration of justice at the United Nations aimed at guaranteeing full respect for the rights and obligations of staff was highlighted. Concerns were raised about the effectiveness of the administration of justice, particularly in the light of the increase in the amount of cases requiring litigation. The view was expressed that the time limits of 30 to 45 days were not sufficient for the Management Evaluation Unit to respond to cases brought to its attention.



377. Appreciation was expressed for the continuing efforts in the framework of the capital master plan to maintain institutional memory and for the project aimed at digitizing the library services in Geneva and Vienna and at Headquarters.

378. With regard to subprogramme 2, Programme planning, budget and accounts, the importance of all functions performed under the subprogramme, which were an essential part of the activities implemented by the Department of Management, was stressed. It was noted, however, that component 1 of the subprogramme dealt mainly with budgetary issues and excluded activities related to the programming and planning functions of the Department, which were not described in the objective, expected accomplishments, indicators of achievement or strategy of component 1 of the subprogramme.

379. With regard to subprogramme 3, Human resources management, clarification was sought as to what measures had been adopted not only at Headquarters, but also in Geneva, Vienna and Nairobi, to familiarize managers with Inspira, as the lack of training for managers was one of the main reasons given for delays in recruitment processes. Concern was expressed regarding the difficulty in asking staff with family in their current duty station to move as part of the mobility initiative. The need to strengthen workforce planning was emphasized, and questions were raised as to what steps the Secretariat was taking to ensure that the staffing needs of the Organization were being met.

380. The view was expressed that, while gender balance and equitable geographical distribution in the recruitment of staff were important to the Organization, they should not diminish the importance of the individual's suitability for the post or position, as reiterated in General Assembly resolutions 63/250 and 65/247. It was observed that the related expected accomplishment needed further refinement in order to reflect the importance of competence in the employment of staff.

381. Regarding subprogramme 4, Support services, satisfaction was expressed at the progress made by the United Nations Office at Nairobi and the United Nations Office at Geneva in realizing savings in travel through adequate and early planning in order to reduce costs. Emphasis was placed on the need for transparency, the application of the relevant rules and close cooperation with Member States in the procurement process. The need to increase the procurement access and participation of vendors from developing countries and countries with economies in transition was also stressed.

### **Conclusions and recommendations**

**382. The Committee recommended that the General Assembly approve the programme narrative of programme 25, Management and support services, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 25.11***

**In the first sentence, after the phrase “strengthened performance management and development”, add the words “and the system of administration of justice, as decided by the General Assembly in its resolution 61/261, and subsequent relevant resolutions that address, among other things,**

issues related to recourse to formal and informal procedures for the efficient, effective and fair implementation of the system;”.

**A. Headquarters**

**Subprogramme 1**

**Management services, administration of justice and services to the Fifth Committee of the General Assembly and to the Committee for Programme and Coordination**

**Component 4**

**Services to the Fifth Committee of the General Assembly and to the Committee for Programme and Coordination**

*Indicators of achievement*

At the end of indicator (a) (i), add the phrase “in order to allow simultaneous publication in all official languages”.

**Strategy**

*Paragraph 25.21*

At the end of subparagraph (b), add the phrase “in order to allow simultaneous publication in all official languages”.

**Subprogramme 2**

**Programme planning, budget and accounts**

**Component 1**

**Programme planning and budgeting**

*Objective of the Organization*

Replace the objective with the following:

“To ensure the effective and efficient formulation of the biennial programme plan, secure the resources required for the financing of the mandated programmes and activities of the Secretariat and improve the management of the utilization of those resources”.

*Expected accomplishments*

Replace expected accomplishment (a) with the following:

“(a) Increased contribution to the decision-making process by Member States on issues relating to the biennial programme plan, the programme budget and the budgets of the international criminal tribunals”.

*Indicators of achievement*

At the end of indicator (a) (i), add the phrase “in order to allow simultaneous publication in all official languages”.

Insert a new indicator (a) (iii), as follows:

“(iii) Increased number of Member States expressing satisfaction with the quality, including the standardization, of the biennial programme plan”.

**Strategy*****Paragraph 25.22***

**Insert a new subparagraph (b), as follows:**

**“(b) Issuing clear guidelines for the preparation of the biennial programme plan, fully taking into account the intergovernmental mandates and the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation;”.**

**Renumber the subsequent subparagraphs accordingly.**

**At the end of subparagraph (d) (formerly subpara. (c)), add “, including through the provision of informal briefings to the Fifth Committee of the General Assembly and to the Committee for Programme and Coordination, as needed, on programmatic and budgetary issues of particular interest to the Member States, in order to increase transparency and strengthen dialogue between the Secretariat and the Member States”.**

**Component 2**

**Financial services relating to peacekeeping operations**

***Indicators of achievement***

**At the end of indicator of achievement (a), add the phrase “in order to allow simultaneous publication in all official languages”.**

**Subprogramme 3**

**Human resources management**

**Component 1**

**Policy**

***Paragraph 25.27***

**Replace the second sentence with the following:**

**“The component supports the ongoing reform efforts of the Secretary-General, as approved by the General Assembly in its resolutions 61/244, 63/250 and 65/247.”**

**Component 2**

**Strategic planning and staffing**

***Expected accomplishments of the Secretariat***

**Add a new expected accomplishment (d), as follows:**

**“(d) Facilitated voluntary mobility in compliance with relevant General Assembly resolutions”.**

***Indicators of achievement***

**Replace indicator (a) (i) with the following:**

**“(i) Reduction in the number of unrepresented and underrepresented Member States in the Secretariat through the recruitment of candidates**

from those States for regular budget posts, if they prove to be the best qualified and competent personnel”.

Add a new indicator (a) (iv), as follows:

“(iv) Increased percentage of female staff in the regular budget posts in the Professional and higher categories”.

Add a new indicator (d), as follows:

“(d) Number of voluntary movements”.

### **Component 3**

#### **Learning, development and human resources services**

##### *Indicators of achievement*

Delete indicator (a) (iii).

### **Strategy**

#### *Paragraph 25.34*

In the third sentence, replace the words “ensuring that the programmes are aligned with a more structured approach to mobility in order to meet organizational needs and develop a more adaptable, dynamic and global workforce” with the words “ensuring that the programmes are aligned with a more structured approach to mobility, in compliance with relevant General Assembly resolutions, in order to meet organizational needs and develop a more adaptable, dynamic and global workforce”.

## **Programme 26**

### **Internal oversight**

383. At its 17th meeting, on 14 June 2012, the Committee considered programme 26, Internal oversight, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 26)).

384. The Under-Secretary-General for Internal Oversight Services introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

385. Appreciation was expressed for the introduction of the proposed strategic framework for the period 2014-2015 and the important role played by the Office of Internal Oversight Services (OIOS) in promoting transparency and mandate implementation within the Organization.

386. It was noted that the quality of evaluation was governed by the qualitative aspects of indicators of achievement and that the Secretariat should take steps to ensure that outcomes of evaluation had a corresponding impact on strategic planning within the Organization.

387. It was also noted that the overall purpose of OIOS included the contributions made to “the economy, high efficiency, effectiveness and goal fulfilment in the Organization”. Clarification was sought regarding the use of the term “economy” and the measures that would be taken by the Office towards achieving that goal.

388. In respect of the “operational independence” of OIOS, it was recalled that the mandate for the Office referred to in paragraph 26.2 was derived from decisions of the General Assembly.

389. Reference was made to the work of OIOS to “minimize overlap and duplication of effort” with other oversight bodies. The issue of whether significant overlap existed and needed to be minimized was raised, as it was noted that the Joint Inspection Unit was not an oversight body.

390. It was also noted that detailed reference to actions to be taken by OIOS to achieve accountability and transparency, as reflected in paragraph 25.3, under programme 25, Internal oversight, of the strategic framework for the period 2012-2013 (A/65/6/Rev.1), had been removed from the present document. Clarification was sought as to whether the omission was due to the complete implementation of such actions.

391. Concern was raised regarding the removal in the present document of the reference to “internationally agreed development goals”, which had been included in paragraph 25.4, under programme 25, of the strategic framework for the period 2012-2013.

392. The view was expressed that the use of the phrase “increased mention” in indicator of achievement (a) (i) under subprogramme 1, Internal audit, was of questionable value, as the phrase could be indicative of both a positive and a negative change. The view was expressed that in order to clearly measure impact, the indicator should refer to a positive attribute.

393. In respect of the indicators of achievement for expected accomplishment (b) under subprogramme 1, the view was expressed that a “maintained percentage” of audit recommendations could not correlate with “improved levels of efficiency” and that the indicators should instead reflect an increased percentage.

394. Clarification was sought with respect to whether the performance measures for indicator of achievement (a) (ii) under subprogramme 1 were approximately 100 per cent. It was noted that the performance measures for indicators (a) (ii) and (b) (i) were 95 per cent and that, with regard to the new indicator (b) (ii), the Office expected to reach a 95 per cent implementation rate within three years of issuing recommendations. Clarification was also sought as to the reason for the deletion of the reference to the training of staff under the strategy for the subprogramme.

395. With regard to the use of the phrase “adapt its organization” in paragraph 26.5, queries were raised as to whether OIOS intended to continually change its structure depending on the future challenges faced.

396. Attention was drawn to the fact that under the International Public Sector Accounting Standards, accounts were required to be submitted annually but were not required to be audited on an annual basis. Clarification was sought regarding the position of OIOS with respect to this issue.

397. With respect to subprogramme 2, Inspection and evaluation, the view was expressed that further information should be provided on changes to the strategy for evaluation. Clarification was also sought as to how indicator of achievement (i) would be measured.

398. In addition, clarification was sought regarding the rules and regulations governing the hiring of outside expertise and whether OIOS could hire experts independently, or whether prior approval by the General Assembly or by a specialized committee was required.

399. In respect of expected accomplishment (b) under subprogramme 3, Investigations, the view was expressed that it was necessary to refer specifically to action taken to increase misconduct awareness among all United Nations staff.

### **Conclusions and recommendations**

400. **The Committee recommended that the General Assembly approve the programme narrative of programme 26, Internal oversight, of the proposed strategic framework for the period 2014-2015, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 26.1***

**Replace the first sentence with the following:**

**“The overall purpose of the programme is to enhance transparency and accountability and contribute to high efficiency, effectiveness and goal fulfilment in the Organization.”**

##### ***Paragraph 26.2***

**Replace the second sentence with the following:**

**“The Office works closely with the other relevant United Nations bodies, namely, the United Nations Board of Auditors, the Independent Audit Advisory Committee and the Joint Inspection Unit, to promote effective coordination and to minimize possible overlap and duplication of effort.”**

##### ***Paragraph 26.3***

**Replace the second sentence with the following:**

**“This will be accomplished through the issuance of timely, high-quality reports on inspections, evaluations, internal audits and investigations, in accordance with applicable international standards and its mandate, as approved by General Assembly resolution 48/218 B.”**

##### ***Paragraph 26.4***

**Replace the paragraph with the text of the corresponding paragraph 25.4 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1), as follows:**

**“26.4 The Office assists the Organization in achieving better results by determining the factors affecting the efficient and effective**

implementation of programmes in accordance with intergovernmental mandates and, inter alia, the internationally agreed development goals, including those contained in the Millennium Development Goals and in the outcomes of the major United Nations conferences and international agreements since 1992. In addition, the Office undertakes a number of measures to support the Organization's commitment to gender mainstreaming, including oversight of United Nations gender mainstreaming efforts."

#### **Subprogramme 1** **Internal audit**

##### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

"(a) Increased contribution to the decision-making process of Member States, and increased ability of the Secretariat to take appropriate actions based on internal audits, which strengthen internal control and governance processes and improve risk management".

##### *Indicators of achievement*

In indicator (a) (i), replace the word "mention" with the word "acknowledgements".

##### *Paragraph 26.5*

Replace the paragraph with the following:

"26.5 The Internal Audit Division will continue, giving particular emphasis to quality assurance, the provision of methodological guidance and training for its staff, which should result in continued improvement in the quality, relevance and timeliness of its reports. The Division will also perform risk-based audits applying the International Standards for the Professional Practice of Internal Auditing to assist management in establishing and strengthening risk management, internal control and governance using a combination of assurance and advisory services. The Division will adapt its organization by reinforcing its capacity to meet future challenges, such as the implementation of the enterprise resource planning system, the International Public Sector Accounting Standards, enterprise risk management and major capital projects."

#### **Subprogramme 2** **Inspection and evaluation**

##### *Objective of the Organization*

Replace the objective with the following:

"To strengthen accountability, learning, relevance, efficiency, effectiveness and impact in the implementation of programmes, as well as to ensure that outcomes of evaluation have a corresponding impact on strategic planning".

*Expected accomplishments of the Secretariat*

Replace the expected accomplishment with the following:

**“Increased contribution to the decision-making process of Member States, and increased ability of the Secretariat to take appropriate actions based on Office of Internal Oversight Services inspections and evaluations, including self-evaluations, that assess the relevance, efficiency and effectiveness of programmes and thematic issues”.**

*Paragraph 26.6*

Replace the first sentence with the following:

**“The Inspection and Evaluation Division will continue to contribute to the decision-making of Member States and strengthen the ability of the Secretariat to take appropriate actions through evaluations and inspections that provide timely, objective, credible and relevant information on the Organization’s performance.”**

**Subprogramme 3****Investigations***Indicators of achievement*

Add a new indicator (b) (ii), as follows:

**“(ii) Increased number of overall awareness-raising activities aimed at informing United Nations personnel about the consequences of misconduct and the related mechanisms”.**

Renumber existing indicator (b) (ii) as indicator (b) (iii).

**Programme 27****Jointly financed activities**

401. At its 9th and 17th meetings, on 8 and 14 June 2012, the Committee considered programme 27, Jointly financed activities, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 27)).

402. The representatives of the Secretary-General introduced the programme and responded to questions raised during the Committee’s consideration of the programme.

**Discussion**

403. Support was expressed for the overall orientation of the programme and its constituent components. Clarification was sought with regard to the interaction between the various bodies responsible for each component of the programme.

404. Explanations were sought regarding the extent to which the Joint Inspection Unit was able to participate in thematic meetings and discussions of the United Nations Chief Executives Board for Coordination (CEB), while it was also acknowledged that CEB participants should be able to discuss issues candidly and express their respective views freely, in order to leverage collective experience and



knowledge. Several delegations expressed concern about the coordination between the offices of the two secretariats, as called for in the Committee's recommendation contained in paragraph 371 of its report on its fiftieth session (A/65/16).

405. Clarification was sought as to whether the Joint Inspection Unit, as opposed to CEB, was responsible for monitoring the implementation of the Committee's recommendations to United Nations system-wide entities. In addition, explanations were sought regarding the role of CEB in the implementation of the International Public Sector Accounting Standards.

406. Regarding component A, International Civil Service Commission, of programme 27, clarification was sought regarding the effectiveness of the cost-of-living measurements and the frequency of cost-of-living surveys, and with regard to the indicators of achievement reflecting the work of the Commission in a comprehensive way.

407. In respect of component B, Joint Inspection Unit, concern was expressed about the lack of reports of the Unit submitted for consideration by the Committee during its deliberations. Reference was made to paragraphs 8 and 9 of General Assembly resolution 62/224, in which the Assembly emphasized and welcomed the intention of the Committee to enhance its dialogue on coordination issues with the Joint Inspection Unit. The view was expressed that such reports were available to the Committee as a matter of course and that the administrative arrangements were not within the remit of the Unit.

408. Further information was sought regarding the implementation rate of recommendations issued by the Joint Inspection Unit. Clarification was sought as to the web-based tracking system and the increased percentage of participating organizations providing updated information on the implementation of recommendations.

409. Regarding component C, United Nations System Chief Executives Board for Coordination, clarification was sought with respect to the CEB view of the United Nations system "working as one". Clarification was also sought with regard to the funding structure of CEB, in particular the difference in financing of the activities of the United Nations Development Group, as the third pillar of CEB.

410. Concerns were raised about the ability to draw linkages between the annual overview report of CEB and the proposed strategic framework. Support was expressed for the comprehensive information provided on its three pillars, the High-Level Committee on Programmes, the High-Level Committee on Management and the United Nations Development Group. Further explanation was sought regarding the interaction among the three pillars, in response to queries about potential overlap in the coordination structure.

411. The view was expressed that the expected accomplishments and indicators of achievement could distinguish more clearly among the objectives of the various pillars.

### **Conclusions and recommendations**

**412. The Committee recommended that the General Assembly approve the programme narrative of programme 27, Jointly financed activities, of the proposed strategic framework for the period 2014-2015.**

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## **Programme 28**

### **Safety and security**

413. At its 16th meeting, on 13 June 2012, the Committee considered programme 28, Safety and security, of the proposed strategic framework for the period 2014-2015 (A/67/6 (Prog. 28)).

414. The Under-Secretary-General for Safety and Security introduced the programme and responded to questions raised during the Committee's consideration of the programme.

#### **Discussion**

415. The importance of the programme in ensuring the safety and security of United Nations personnel as they carried out their work was emphasized.

416. Clarification was sought regarding the scope of security provided by the United Nations security management system, particularly in respect of intergovernmental meetings and events not organized by the Organization, but attended by United Nations personnel. Clarification was also sought as to whether a mechanism was in place to assist such persons in the case of security incidents.

417. Clarification was sought regarding the composition of the 150,000 personnel in over 2,000 duty stations referred to in the overall orientation. Clarification was also sought with regard to the term "United Nations personnel".

418. Clarification was sought regarding the challenges and lessons learned, as presented in the report of the Secretary-General on the programme performance for the biennium 2010-2011 (A/67/77), in particular measures to improve effectiveness and mitigate duplication of effort throughout the security management system and the necessary modernization of information technology management systems. Concern was expressed about any delays that might result from an examination of the Organization's human resources systems that regulated recruitment.

419. Also in the context of the programme performance report for the biennium 2010-2011, clarification was sought regarding the budget implementation rates.

420. As to the determination of dangerous duty stations, questions were raised about the nature of changes envisaged in the safety and security of designated duty stations, and the financial impact of such designations on the United Nations Secretariat, agencies, funds and programmes.

421. It was noted that the overall orientation of the programme had changed from enabling programmes and activities of the United Nations to be carried out in the safest way to providing leadership and operational support to the United Nations security management system. Further explanation was sought as to the security risk management methodology referred to in the overall orientation, and it was noted that there was no further reference to security risk management in the programme's framework.

422. Clarification was sought regarding the new mechanism of accountability and when it had been adopted. It was noted that the objective of subprogramme 1, Security and safety coordination, had changed, and clarification was sought as to whether security would still be provided round the clock. Regarding expected accomplishment (b), concern was expressed at the fact that it related to specific

operations, namely, close protection operations, and did not refer to security more broadly.

423. With regard to the strategy of component 1, Regional field operation coordination, of subprogramme 2, Regional field coordination and support, the concern was raised that the role of host countries in the coordination of security activities was not fully reflected.

424. As to component 2, Field support, of subprogramme 2, clarification was sought regarding the impact of the security training being provided. Questions were raised in respect of the Department's role relating to aviation risk management.

#### **Conclusions and recommendations**

425. **The Committee recommended that the General Assembly approve the programme narrative of programme 28, Safety and security, of the proposed strategic framework for the period 2014-2015.**

### **C. Evaluation**

#### **1. Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of United Nations coordinating bodies**

426. At its 3rd meeting, on 5 June 2012, the Committee considered the report of OIOS on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of United Nations coordinating bodies (E/AC.51/2012/2).

427. The Director of the Inspection and Evaluation Division introduced the report on behalf of the Under-Secretary-General for Internal Oversight Services and responded to questions raised during the Committee's consideration of the report.

#### **Discussion**

428. Delegations expressed appreciation for the fact that the report provided a descriptive account of the implementation of the recommendations, but noted that they would have liked to have seen more analysis of the implementation activities and the impact of those activities.

429. A query was raised about the scheduling of the Senior Management Group and Policy Committee meetings when the Secretary-General was not at Headquarters. Another query was raised to seek clarification on what the strategic priorities of the United Nations Development Group were for the period 2010-2012.

430. A delegation questioned the inclusion of the concept "Arab Spring" in paragraph 16 of the report, since that concept had not been approved by any intergovernmental body.

### **Conclusions and recommendations**

431. The Committee took note of the report of OIOS on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of United Nations coordinating bodies (E/AC.51/2012/2) and recommended that the General Assembly endorse the conclusions contained in paragraphs 45 and 46 of the report. In that regard, the Committee stressed that the recommendation did not imply any endorsement of the five-year action agenda of the Secretary-General.

432. The Committee noted that further efforts by the coordinating bodies were required in order to achieve better follow-up to their decisions.

433. The Committee emphasized the need to establish mechanisms in the coordinating bodies to measure their own performance regularly and systematically.

434. The Committee recalled the importance of inter-agency working groups and thematic networks during the periods between the sessions held by the coordinating bodies.

## **2. Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of lessons learned: protocols and practices**

435. At its 3rd meeting, on 5 June 2012, the Committee considered the report of OIOS on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of lessons learned: protocols and practices (E/AC.51/2012/3).

436. The Director of the Inspection and Evaluation Division of OIOS introduced the report on behalf of the Under-Secretary-General for Internal Oversight Services and responded to questions raised during the Committee's consideration of the report.

### **Discussion**

437. Delegations noted the importance of institutionalizing the use of lessons learned in programme planning and implementation. They expressed concern at the fact that no Secretariat-wide definition had yet been established and that Member States did not have systematic access to lessons learned. Questions were raised as to whether or not incorporating access to lessons learned into Umoja had been considered.

438. Delegations expressed concern regarding the limited amount of analysis contained in the report. They requested more information on why two recommendations had not been implemented, who was responsible for their implementation and what further actions needed to be taken for their implementation. A question was also raised as to whether or not the limited analysis in the report related to OIOS initiatives to streamline its reporting.

### **Conclusions and recommendations**

439. The Committee took note of the report of the OIOS on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the thematic evaluation of lessons learned: protocols and practices (E/AC.51/2012/3) and recommended that the General Assembly endorse the conclusion contained in paragraphs 38 and 39 of the report. In that regard, it also expressed concern that recommendations 1 and 4 had not been implemented.

440. The Committee recommended that the General Assembly request the Secretary-General to ensure that OIOS clearly identified and analysed the underlying reasons for such non-implementation and provided recommendations on the way in which to remedy the situation in the context of its report to the Committee at its fifty-third session.

441. The Committee, considering the importance of lessons learned as valuable ways of strengthening knowledge management and improving organizational performance, expressed concern regarding the absence of a single, common definition of the concept in the Secretariat and the lack of a systematic approach. In that regard, the Committee recommended to the General Assembly that it request the Secretary-General to take further steps to develop a single, common definition of lessons learned and to report thereon to the Committee at its fifty-third session.

442. The Committee recommended that the General Assembly request the Secretary-General to explore means to capture, analyse and share the benefits of lessons learned, including through Umoja, and/or other information and communications technology enterprise-wide means of knowledge management, and to report thereon to the Committee at its fifty-third session.

443. The Committee recommended that the General Assembly request the Secretary-General, in his capacity as Chair of CEB, to coordinate exploring the provisions of paragraph 442 above in other United Nations common system entities and to report thereon to the Committee at its fifty-third session.

444. The Committee, in the context of the implementation of General Assembly resolution 63/276, reaffirmed the need to develop a mechanism to enable Member States to have systematic access to lessons learned.

### **3. Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the evaluation of United Nations support for least developed countries, landlocked developing countries, small island developing States and Africa**

445. At its 3rd meeting, on 5 June 2012, the Committee considered the report of OIOS on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the evaluation of United Nations support for least developed countries, landlocked developing countries, small island developing States and Africa (E/AC.51/2012/4).

446. The Director of the Inspection and Evaluation Division introduced the report on behalf of the Under-Secretary-General for Internal Oversight Services and responded to questions raised during the Committee's consideration of the report.

### **Discussion**

447. Delegations expressed the concern that OIOS considered recommendation 1 on coordination and synergy in the area of overlap between the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States and the Office of the Special Adviser on Africa to be in progress, but failed to indicate a time frame for the implementation of the recommendation or to identify benchmarks to measure its effectiveness. With regard to the areas of coordination selectively presented by OIOS, the delegates would have liked to see more specific initiatives undertaken by the two Offices, rather than the conferences and meetings listed in the report.

448. A number of delegations noted that OIOS had not questioned the Executive Office of the Secretary-General about the appropriateness of hiring a consultant to identify areas of overlap between the two Offices, or reported on the cost of such an exercise, given that the General Assembly had not approved the endeavour. They also sought further details about reasons for the three-year delay on the part of the Secretary-General in appointing an Under-Secretary-General as Special Adviser on Africa, as mandated by the Committee and endorsed by the Assembly. In that regard, concern was also expressed about the possible negative impact on the activities implemented by the Office of the High Representative as a result of the delay.

### **Conclusions and recommendations**

**449. The Committee recommended that the General Assembly take note of the report of OIOS on the triennial review of the implementation of recommendations made by the Committee at its forty-ninth session on the evaluation of United Nations support for least developed countries, landlocked developing countries, small island developing States and Africa.**

## Chapter III

### Coordination questions

#### A. Annual overview report of the United Nations System Chief Executives Board for Coordination for 2011/12

450. At its 9th and 10th meetings, on 8 June 2012, the Committee considered the annual overview report of CEB for 2011/12 (E/2012/67).

451. The Secretary of CEB introduced the report and responded to questions raised during the Committee's consideration of the report.

#### Discussion

452. The annual overview report was welcomed, and linkages between the strategic framework and the report of CEB were stressed. Appreciation was expressed for information provided in the report such as that on preparations for Rio+20, the harmonization and simplification of business practices, disaster risk reduction and cooperation with other inter-organizational bodies. At the same time, the view was expressed that the format of the annual overview report did not make it clear whether the Committee's recommendations from its fiftieth session had been implemented.

453. Some delegations expressed concern with regard to such concepts and ideas as "green economy" and "Delivering as one", which could prejudice the outcome of intergovernmental discussions. With respect to "Delivering as one", support was expressed for the use of that phrase and for the work carried out under that area of activity, particularly in pilot countries. At the same time, the need to ensure that intergovernmental decisions were properly reflected in that area of activity was noted. Several delegations expressed the view that the Secretariat must strictly abide by mandates of intergovernmental bodies. Clarification was sought on how CEB and its subsidiary mechanisms were incorporating lessons learned from pilot countries of the "Delivering as one" concept, particularly in countries that were transitioning from conflict, such as Liberia and Sierra Leone.

454. With regard to cross-cutting issues included in the report, which various delegations supported, the view was expressed that clarity should be provided on the choices, criteria and linkages between priorities of CEB and intergovernmental decisions and discussions. Clarification was sought on the overall functioning of the Board, including on whether any funding challenges existed in the operations of the Board's activities and on whether consideration by CEB of safety and security was aimed at United Nations staff.

455. Support was expressed for the increased dialogue between CEB and other inter-organizational bodies. However, the view was expressed that there was a need to include specific information on the frequency of participation and cooperation with other inter-organizational bodies, such as the International Civil Service Commission (ICSC) and the Joint Inspection Unit, given their importance for coordination activities. To this end, delegations expressed support for the inclusion of a specific indicator on cooperation with ICSC and the Joint Inspection Unit in the strategic framework of CEB.

456. Points were raised on the implementation of the International Public Sector Accounting Standards, particularly on post-implementation matters and on the number of organizations currently implementing the Standards.

457. In relation to the Committee's recommendations from its fiftieth session on increasing the participation of developing countries in the procurement processes of the United Nations system, the view was expressed that the inclusion of more information in the annual overview report would be useful. Delegations thus requested further information about the outcome of the activities of the CEB Procurement Network.

458. Clarification was sought on whether negotiations with the International Association of Conference Interpreters and the International Association of Conference Translators was an activity carried out by CEB or the Department for General Assembly and Conference Management on behalf of the United Nations system.

### **Conclusions and recommendations**

459. **The Committee recommended that the General Assembly bring to the attention of the Secretary-General, in his capacity as Chair of CEB, the need for the Board to act in accordance with its mandate of enhancing system-wide coordination and in conformity with the intergovernmental mandates of its member organizations.**

460. **The Committee noted with concern the implementation of activities or initiatives relating to subjects still under consideration by Member States. The Committee reaffirmed the need for the General Assembly to request the Secretary-General, in his capacity as Chair of CEB, to ensure that activities and initiatives were in line with intergovernmental mandates.**

461. **The Committee recommended that the General Assembly bring to the attention of the Secretary-General, in his capacity as Chair of CEB, the need to take actions aimed at fostering dialogue between CEB and Member States and to further improve the Board's transparency and accountability to Member States.**

462. **The Committee recommended that the General Assembly request the Secretary-General, in his capacity as Chair of CEB, to improve the transparency of the report of CEB by including a summary of the status of implementation of the recommendations approved by the Assembly.**

463. **The Committee recommended that the General Assembly bring to the attention of the Secretary-General, in his capacity as Chair of CEB, the fact that the Board should take into account the priorities of the Organization as determined by Member States when deciding on mainstreaming issues.**

464. **The Committee recommended that the General Assembly bring to the attention of the Secretary-General, in his capacity as Chair of CEB, the need to ensure that measures or initiatives relating to system-wide coherence and the concept of "One United Nations" were in line with intergovernmental mandates.**

465. **The Committee also reiterated its previous recommendations contained in its reports on its forty-seventh to fifty-first sessions, in which it stated that any criteria and methodology for the comprehensive evaluation of the eight**



**“Delivering as one” pilot projects should first be considered and approved by the General Assembly and that the United Nations support for “Delivering as one” pilot projects should not prejudice the outcome of the intergovernmental deliberations on the quadrennial comprehensive policy review at the sixty-seventh session of the Assembly.**

## **B. United Nations system support for the New Partnership for Africa’s Development**

466. At its 4th meeting, on 5 June 2012, the Committee considered the report of the Secretary-General on United Nations system support for NEPAD (E/AC.51/2012/5).

467. The Under-Secretary-General and Special Adviser on Africa introduced the report and responded to questions raised during the Committee’s consideration of the report.

### **Discussion**

468. Delegations welcomed Maged Abdelaziz and congratulated him on his appointment as Special Adviser on Africa. Delegations also expressed their readiness to support him.

469. Delegations expressed their appreciation for the overall work of the Office of the Special Adviser on Africa and highly commended the excellent quality, comprehensiveness and clarity of the report.

470. Delegations expressed their appreciation for the important coordination role of the Office and emphasized the need to foster a system of coherence among United Nations system agencies, funds and programmes in supporting NEPAD. Delegations acknowledged the critical role of NEPAD as the blueprint and development agenda for Africa, noting the centrality of coordination efforts within the Partnership and the challenge it would pose to United Nations support for this flagship development programme.

471. Delegations noted the importance of establishing indicators to monitor the coordination efforts. Delegations seized the opportunity to enquire about the role of the United Nations in tracking and coordinating all partnership initiatives between Africa and emerging development partners.

472. Delegations expressed their strong support for the establishment of a United Nations-led monitoring mechanism to review commitments to Africa’s development needs, and observed that that would require some adjustments in coordination efforts in the work of the United Nations system in Africa, as well as the possible strengthening of the Office of the Special Adviser on Africa.

473. Delegations reaffirmed the importance of continuing the implementation of the 2011 recommendation on the rationalization of the results-based monitoring system of United Nations support.

474. While expressing appreciation for the significant achievements accomplished with regard to economic, social and political issues, delegations underscored the remaining challenges and difficulties faced by Africa, including the economic and financial crisis and the food crisis, the decrease in financial resources for development, and political instability in North and West Africa. Delegations

highlighted the importance of lifting the barriers to infrastructure development in Africa.

475. With regard to communications, advocacy and outreach, delegations fully recognized the need for advocacy and support for NEPAD at the global, continental, regional and national levels, and encouraged efforts of the Office in reaching out to a larger audience, using available modern communication means.

476. As a general comment, delegations urged caution on the involvement of civil society organizations in the activities led by the Office.

### **Conclusions and recommendations**

477. **The Committee welcomed the annual report of the Secretary-General on United Nations system support for NEPAD (E/AC.51/2012/5) and recommended that the General Assembly endorse the conclusions and recommendations contained in paragraphs 101 to 109 of the report.**

478. **The Committee recommended that the General Assembly request the organizations of the United Nations system to continue to promote greater coherence in its work in support of NEPAD, on the basis of the agreed clusters of the Regional Coordination Mechanism in Africa, and called upon the United Nations system to continue to mainstream the special needs of Africa into all of its normative and operational activities, including the financing of programmes and projects, resource mobilization and humanitarian assistance.**

479. **The Committee recommended that the General Assembly request the organizations of the United Nations system to continue to coordinate closely with the NEPAD Planning and Coordinating Agency, as the technical body of the African Union, and other structures of the African Union Commission and the Partnership in order to further strengthen the implementation of the African Union/NEPAD African Action Plan 2010-2015.**

480. **The Committee recalled paragraph 131 of its report on its fifty-first session (A/66/16) and welcomed the appointment of the Under-Secretary-General and Special Adviser on Africa.**

481. **The Committee recommended that the General Assembly emphasize the need for the organizations of the United Nations system and intergovernmental bodies to fully take into account the views, comments and/or inputs of the African Union and other regional mechanisms in its policy formulation and decision-making, including in the areas of mediation, political affairs and peace and security.**

482. **The Committee reiterated its recommendation, contained in its report on its fifty-first session, that the reports of the Secretary-General on NEPAD include tangible action and results in respect of United Nations system support for projects of the Partnership across the African continent, while stressing that future reports should further enhance the focus on the impact, in both quantitative and qualitative terms, of the activities implemented by entities of the United Nations system in support of the Partnership, with respect to the resources.**

## Chapter IV

### Provisional agenda for the fifty-third session of the Committee

483. In accordance with paragraph 2 (e) of Economic and Social Council resolution 1979/41 and paragraph 2 of General Assembly resolution 34/50, the Committee shall submit to the Council and to the Assembly, for their review, the provisional agenda for its fifty-third session, together with the required documentation.

484. In its decision 1983/163, the Economic and Social Council requested the Secretary-General to bring to the attention of intergovernmental and expert bodies, before decisions were adopted, any request for documentation that exceeded the ability of the Secretariat to prepare and process on time and within its approved resources, and to draw the attention of intergovernmental bodies to areas where duplication of documentation was likely to occur and/or where opportunities for integrating or consolidating documents that dealt with related or similar themes might exist, with a view to rationalizing documentation.

485. The draft provisional agenda for the fifty-third session of the Committee is set out below. It has been prepared on the basis of existing legislative mandates and will be completed at the end of the present session in the light of the recommendations adopted by the Committee.

### Draft provisional agenda for the fifty-third session of the Committee

1. Election of officers.
2. Adoption of the agenda and organization of work.
3. Programme questions:
  - (a) Proposed programme budget for the biennium 2014-2015 (in accordance with General Assembly resolutions 58/269 and 62/224);

#### **Documentation**

Report of the Secretary-General

- (b) Evaluation.

#### **Documentation**

Report of the Office of Internal Oversight Services on strengthening the role of evaluation and the application of evaluation findings on programme design, delivery and policy directives (General Assembly resolution 62/224)

Report of the Office of Internal Oversight Services on programme evaluation of the United Nations Environment Programme (General Assembly resolution 66/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Office for the Coordination of Humanitarian Affairs (General Assembly resolution 66/8)

Report of the Office of Internal Oversight Services on programme evaluation of the United Nations Office on Drugs and Crime (General Assembly resolution 66/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Office of the United Nations High Commissioner for Refugees (General Assembly resolution 66/8)

4. Coordination questions:

- (a) Report of the United Nations System Chief Executives Board for Coordination;

**Documentation**

Annual overview report of the United Nations System Chief Executives Board for Coordination for 2012/13

- (b) New Partnership for Africa's Development.

**Documentation**

Report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development (General Assembly resolution 59/275)

5. Report(s) of the Joint Inspection Unit.
6. Provisional agenda for the fifty-fourth session.
7. Adoption of the report of the Committee on its fifty-third session.

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## **Annex I**

### **Agenda for the fifty-second session of the Committee**

1. Election of officers.
2. Adoption of the agenda and organization of work.
3. Programme questions:
  - (a) Programme performance of the United Nations for the biennium 2010-2011;
  - (b) Proposed strategic framework for the period 2014-2015;
  - (c) Evaluation.
4. Coordination questions:
  - (a) Report of the United Nations System Chief Executives Board for Coordination;
  - (b) New Partnership for Africa's Development.
5. Report(s) of the Joint Inspection Unit.
6. Provisional agenda for the fifty-third session.
7. Adoption of the report of the Committee on its fifty-second session.

## Annex II

### List of documents before the Committee at its fifty-second session

A/67/6 (Part one)	Proposed strategic framework for the period 2014-2015 Part one: plan outline  Part two: biennial programme plan
A/67/6 (Prog. 1)	General Assembly and Economic and Social Council affairs and conference management
A/67/6 (Prog. 2)	Political affairs
A/67/6 (Prog. 3)	Disarmament
A/67/6 (Prog. 4)	Peacekeeping operations
A/67/6 (Prog. 5)	Peaceful uses of outer space
A/67/6 (Prog. 6)	Legal affairs
A/67/6 (Prog. 7)	Economic and social affairs
A/67/6 (Prog. 8)	Least developed countries, landlocked developing countries and small island developing States
A/67/6 (Prog. 9)	United Nations support for the New Partnership for Africa's Development
A/67/6 (Prog. 10)	Trade and development
A/67/6 (Prog. 11)	Environment
A/67/6 (Prog. 12)	Human settlements
A/67/6 (Prog. 13)	International drug control, crime and terrorism prevention and criminal justice
A/67/6 (Prog. 14)	Gender equality and empowerment of women
A/67/6 (Prog. 15)	Economic and social development in Africa
A/67/6 (Prog. 16)	Economic and social development in Asia and the Pacific
A/67/6 (Prog. 17)	Economic development in Europe
A/67/6 (Prog. 18)	Economic and social development in Latin America and the Caribbean
A/67/6 (Prog. 19)	Economic and social development in Western Asia
A/67/6 (Prog. 20)	Human rights
A/67/6 (Prog. 21)	International protection, durable solutions and assistance to refugees
A/67/6 (Prog. 22)	Palestine refugees
A/67/6 (Prog. 23)	Humanitarian assistance
A/67/6 (Prog. 24)	Public information
A/67/6 (Prog. 25)	Management and support services

A/67/6 (Prog. 26)	Internal oversight
A/67/6 (Prog. 27)	Jointly financed activities
A/67/6 (Prog. 28)	Safety and security
A/67/77	Report of the Secretary-General on the programme performance of the United Nations for the biennium 2010-2011
E/2012/67	Annual overview report of the United Nations System Chief Executives Board for Coordination for 2011/12
E/AC.51/2012/1	Annotated provisional agenda
E/AC.51/2012/2	Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee for Programme and Coordination at its forty-ninth session on the thematic evaluation of United Nations coordinating bodies
E/AC.51/2012/3	Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee for Programme and Coordination at its forty-ninth session on the thematic evaluation of lessons learned: protocols and practices
E/AC.51/2012/4	Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee for Programme and Coordination at its forty-ninth session on the evaluation of United Nations support for least developed countries, landlocked developing countries, small island developing States and Africa
E/AC.51/2012/5	Report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development
E/AC.51/2012/L.1 and Rev.1	Note by the Secretariat on the status of documentation
E/AC.51/2012/L.2	Note by the Secretariat on reports of the Joint Inspection Unit
E/AC.51/2012/L.3	Note by the Secretariat on the provisional agenda and documentation for the fifty-third session of the Committee
E/AC.51/2012/L.4 and Add.1-35	Draft report of the Committee
E/AC.51/2012/CRP.1	Note by the Secretariat on the proposed strategic framework for the period 2014-2015: review of part two: biennial programme plan, by sectoral, functional and regional bodies
E/AC.51/2012/INF/1	List of delegations

12-40652 (E) 170712

