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Proposed programme budget for 2025

Programme planning

Proposed programme budget for 2025

Part V

Regional cooperation for development

Section 18

Economic and social development in Africa

Programme 15

Economic and social development in Africa

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* A/79/50.

** In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the programme plan and programme performance information (part II) is submitted through the Committee for Programme and Coordination for the consideration of the Assembly.



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*** In keeping with paragraph 10 of General Assembly resolution [77/267](#), the part consisting of the post and non-post resource requirements (part III) is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the Assembly.

I. Economic Commission for Africa

A. Proposed programme plan for 2025 and programme performance in 2023

Overall orientation

Mandates and background

- 18.1 The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its members, fostering intraregional integration and promoting international cooperation for the development of Africa. The mandate derives from the priorities established in relevant General Assembly resolutions and decisions, and Economic and Social Council resolution [671 A \(XXV\)](#).
- 18.2 ECA provides innovative solutions, together with demand-driven and tailor-made policy and technical advice, grounded in evidence, to its members and regional economic communities to strengthen their social and economic resilience and achieve the goals of the 2030 Agenda for Sustainable Development and Agenda 2063: The Africa We Want, of the African Union. ECA also works to build the capacity of its members to formulate and implement policies for sustainable development, including through the implementation of the regular programme for technical cooperation and United Nations Development Account projects.

Strategy and external factors for 2025

- 18.3 In 2025, ECA will concentrate on five strategic directions:
- (a) Deploying knowledge to support policymaking to drive the development agenda of Africa and foster infrastructure development, including in the areas of energy; technology, innovation and connectivity; and climate action and food security;
 - (b) Formulating policy options, including macroeconomic policies, to accelerate sustainable industrialization, economic diversification and job creation;
 - (c) Enhancing the mainstreaming of data and statistics and designing and implementing financing models and leveraging them for the development of human, physical and social infrastructure assets;
 - (d) Supporting deeper regional integration and the development of regional public goods, with a focus on social inclusion and considering synergies between the economic and social development programmes of Africa;
 - (e) Advocating a common position for Africa at the global level and developing regional responses as a contribution to global governance issues.
- 18.4 In pursuing these strategic directions, ECA will employ its convening function, through the provision of multilateral and multi-stakeholder platforms; its think-tank function, by conducting interdisciplinary research and the analysis of key challenges facing its members and Africa as a whole, while promoting peer learning and development; and its operational function, through the provision of direct policy advice and support to its members, including in cooperation with other entities of the United Nations system.
- 18.5 Following the launch of the second 10-year implementation plan of Agenda 2063 by the African Union, the Conference of African Ministers of Finance, Planning and Economic Development, at the fifty-sixth session of ECA, adopted resolutions 2024/2 and 2024/3, endorsing a realignment of the programme of work of ECA within its existing mandate to enable a greater focus on emerging

priorities for the continent. Accordingly, the updated structure is reflected in the proposed programme budget for 2025. Specifically, the changes are as follows:

- (a) Subprogramme 1: the renaming of the subprogramme from “Macroeconomic policy and governance” to “Macroeconomic policy, finance and governance”;
 - (b) Subprogramme 3: the discontinuation of current subprogramme 3, Private sector development and finance, and its activities integrated into subprogramme 1 and a new subprogramme 5, and the establishment in its place of a new subprogramme 3, Technology, innovation, connectivity and infrastructure development;
 - (c) Subprogramme 5: the discontinuation of current subprogramme 5, Technology, climate change and natural resources management, and its activities integrated into the new subprogramme 3 and a new subprogramme 5, and the establishment in its place of a new subprogramme 5, Climate, food security and natural resources, green and blue economy.
- 18.6 This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
- 18.7 With regard to cooperation with other entities, ECA will continue its close cooperation with the African Union Commission and will build upon its existing strategic partnerships with regional and subregional organizations, central banks, universities, think tanks and civil society and private sector organizations and forge new partnerships towards the fulfilment of the 2030 Agenda and Agenda 2063. Regarding South-South and triangular cooperation, ECA will leverage partnerships premised on the principle of enhancing complementarity and impact.
- 18.8 With regard to inter-agency coordination and liaison, ECA will work through the Regional Collaborative Platform for Africa and its opportunity and issue-based coalitions, and will enhance collaboration with regional United Nations entities, the Department of Economic and Social Affairs, the United Nations Conference on Trade and Development, resident coordinators and country teams.
- 18.9 With regard to the external factors, the overall plan for 2025 is based on the following planning assumptions:
- (a) Members of ECA and regional economic communities continue to cooperate among and between themselves for harmonized action, focusing on implementation of the 2030 Agenda and Agenda 2063 and operationalization of the African Continental Free Trade Area;
 - (b) The Africa Regional Forum for Sustainable Development, the Conference of African Ministers of Finance, Planning and Economic Development, and the subregional intergovernmental committees of experts and senior officials continue to provide policy advice to ECA on emerging priorities.
- 18.10 The Commission integrates a gender perspective in its operational activities, deliverables and results, as appropriate, by promoting further alignment and coherence between global, regional and national frameworks on gender equality and the empowerment of women and girls. Moreover, subprogramme 6 will provide technical support to the Commission’s other subprogrammes to integrate a gender perspective in their work.
- 18.11 In line with the United Nations Disability Inclusion Strategy, ECA will pursue the implementation of measures to ensure the inclusion of persons with disabilities, through its programme design, implementation and evaluation, including the provision of reasonable accommodation for conference and workshop participants.

Legislative mandates

- 18.12 The list below, which was reviewed in preparation of the proposed programme budget, provides all mandates entrusted to the programme.

General Assembly resolutions

57/2	United Nations Declaration on the New Partnership for Africa's Development	77/178	Promotion of sustainable and resilient tourism, including ecotourism, for poverty eradication and environment protection
58/220	Economic and technical cooperation among developing countries	77/180	Industrial development cooperation
61/234	Enhancing the role of the subregional offices of the Economic Commission for Africa	77/181	Women in development
64/215	Legal empowerment of the poor and eradication of poverty	77/189	Inclusive development for and with persons with disabilities
64/222	Nairobi outcome document of the High-level United Nations Conference on South-South Cooperation	77/223	Human rights and extreme poverty
66/130	Women and political participation	77/235	Preventing and combating corrupt practices and the transfer of proceeds of corruption, facilitating asset recovery and returning such assets to legitimate owners, in particular to countries of origin, in accordance with the United Nations Convention against Corruption
67/107	People's empowerment and development		
67/302	Cooperation between the United Nations and the African Union	77/270	New Partnership for Africa's Development: progress in implementation and international support
69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development	77/331	Cooperation between the United Nations and the International Organization of la Francophonie
70/1	Transforming our world: the 2030 Agenda for Sustainable Development		
71/1	New York Declaration for Refugees and Migrants	77/334	Follow-up to the United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028
71/212	Information and communications technologies for development		
73/195	Global Compact for Safe, Orderly and Regular Migration	78/1	Political declaration of the high-level political forum on sustainable development convened under the auspices of the General Assembly
75/228	Follow-up to the second United Nations Conference on Landlocked Developing Countries	78/132	Information and communications technologies for sustainable development
75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system	78/134	International trade and development
76/218	Implementation of the Third United Nations Decade for the Eradication of Poverty (2018–2027)	78/136	International financial system and development
76/224	Towards global partnerships: a principle-based approach to enhance cooperation between the United Nations and all relevant partners	78/137	External debt sustainability and development
76/258	Doha Programme of Action for the Least Developed Countries	78/139	Financial inclusion for sustainable development
76/298	Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa	78/140	Promotion of international cooperation to combat illicit financial flows and strengthen good practices on assets return to foster sustainable development
77/160	Entrepreneurship for sustainable development	78/141	Promoting investments for sustainable development
77/169	Harmony with Nature	78/151	Promoting sustainable consumption and production patterns for the implementation of the 2030 Agenda for Sustainable Development, building on Agenda 21
77/174	Towards a New International Economic Order	78/155	Implementation of the Convention on Biological Diversity and its contribution to sustainable development
77/175	Role of the United Nations in promoting development in the context of globalization and interdependence	78/162	Development cooperation with middle-income countries
77/176	International migration and development	78/165	Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development
		78/167	South-South cooperation

- 78/174 Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly
- 78/203 The right to development
- 78/231 Follow-up to and implementation of the outcomes of the International Conferences on Financing for Development

Economic and Social Council resolutions

- 671 A (XXV) Establishment of an Economic Commission for Africa
- 2014/5 Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all

- 78/232 Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States

- 2021/10 Socially just transition towards sustainable development: the role of digital technologies on social development and well-being of all
- 2023/3 Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society

Economic Commission for Africa resolutions

- | | | | |
|--------------|--|------------|---|
| 748 (XXVIII) | Population, family and sustainable development | 941 (XLIX) | Organization of an annual African regional review of progress in the implementation of the outcomes of the World Summit on Information Society |
| 819 (XXXI) | Promotion of energy resources development and utilization in Africa | 960 (LI) | Harnessing the potential of the African Continental Free Trade Area and creating fiscal space for jobs and economic diversification |
| 822 (XXXI) | Implementation of the treaty establishing the African Economic Community: strengthening regional economic communities; rationalization and harmonization of the activities of regional and subregional communities | 965 (LII) | Luxembourg Protocol to the Convention on International Interests in Mobile Equipment on Matters Specific to Railway Rolling Stock |
| 862 (XLII) | Enhancing domestic resource mobilization | 966 (LII) | Review of the intergovernmental structure of the Economic Commission for Africa pursuant to its resolution 943 (XLIX) and resolution 957 (LI) |
| 874 (XLIII) | Strengthening the subregional offices of the United Nations Economic Commission for Africa | 967 (LII) | Progress in the implementation of the Programme of Action for the Least Developed Countries for the Decade 2011–2020 and preparation for the Fifth United Nations Conference on the Least Developed Countries |
| 907 (XLVI) | Industrialization for an emerging Africa | 968 (LII) | Fiscal policy, trade and the private sector in a digital era: a strategy for Africa |
| 909 (XLVI) | Realizing and harnessing the demographic dividend in Africa | 969 (LII) | Digitization and the digital economy initiative |
| 914 (XLVII) | African regional integration index | 972 (LIII) | African Continental Free Trade Area |
| 922 (XLVII) | Industrialization for inclusive and transformative development in Africa | 973 (LIII) | Data and statistics |
| 928 (XLVIII) | Implementing Agenda 2063: planning, mobilizing and financing for development | 974 (LIII) | Civil registration and vital statistics |
| 931 (XLVIII) | Data revolution and statistical development | 975 (LIII) | Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic |
| 934 (XLVIII) | Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024 | 977 (LIII) | Economic Commission for Africa support for least developed countries in the context of the Fifth United Nations Conference on the Least Developed Countries |
| 935 (XLVII) | Least developed countries in Africa | 978 (LIII) | Midterm review of the Vienna Programme of Action for the Landlocked Developing Countries for the Decade 2014–2024 |
| 937 (XLIX) | Mainstreaming the 2030 Agenda for Sustainable Development and Agenda 2063 into national strategic frameworks, action plans and programmes | 979 (LIII) | African Institute for Economic Development and Planning |
| 938 (XLIX) | Integrated reporting and follow-up on sustainable development | 2023/9 | 2024 programme plan and budget |
| 939 (XLIX) | Africa Regional Forum on Sustainable Development | | |

Subprogramme 1
Macroeconomic policy, finance and governance

General Assembly resolutions

48/180	Entrepreneurship and privatization for economic growth and sustainable development	65/123	Cooperation between the United Nations, national parliaments and the Inter-Parliamentary Union
51/191	United Nations Declaration against Corruption and Bribery in International Commercial Transactions	65/146	Innovative mechanisms of financing for development
54/128	Action against corruption	65/286	Implementing the smooth transition strategy for countries graduating from the list of least developed countries
54/197	Towards a stable international financial system, responsive to the challenges of development, especially in the developing countries	66/209	Promoting the efficiency, accountability, effectiveness and transparency of public administration by strengthening supreme audit institutions
58/4	United Nations Convention against Corruption		
64/193	Follow-up to and implementation of the Monterrey Consensus and the outcome of the 2008 Review Conference (Doha Declaration on Financing for Development)	66/256 78/230	The United Nations in global governance Promotion of inclusive and effective international tax cooperation at the United Nations

Economic and Social Council resolutions

2005/3	Public administration and development
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Economic Commission for Africa resolutions

879 (XLIV)	Governing development in Africa: the role of the State in economic transformation	916 (XLVII)	Illicit financial flows
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Subprogramme 2
Regional integration and trade

General Assembly resolutions

70/293	Third industrial development decade for Africa (2016–2025)	78/138	Commodities
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Economic and Social Council resolutions

2023/13	Social dimensions of the New Partnership for Africa's Development
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Economic Commission for Africa resolutions

847 (XL)	Aid for trade	891 (XLV)	Accelerating regional integration and boosting intra-African trade
867 (XLIII)	Assessment of progress on regional integration in Africa		

Subprogramme 3
Technology, innovation, connectivity and infrastructure development

General Assembly resolutions

70/125	Outcome document of the high-level meeting of the General Assembly on the overall review of the implementation of the outcomes of the World Summit on the Information Society	76/294 78/157 78/160	Political declaration of the high-level meeting on improving global road safety Ensuring access to affordable, reliable, sustainable and modern energy for all Science, technology and innovation for sustainable development
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Economic and Social Council resolutions

[2023/4](#) Science, technology and innovation for development

Economic Commission for Africa resolutions

887 (XLIV)	Enhancing science and technology for development in Africa	2023/1	Enhancing energy security and ensuring a just energy transition in Africa
968 (LII)	Fiscal policy, trade and the private sector in a digital era: a strategy for Africa	2023/3	Digital transformation for a secure, inclusive and sustainable common future
969 (LII)	Digitization and the digital economy initiative		

Subprogramme 4
Data and statistics

General Assembly resolutions

64/267	World Statistics Day	68/261	Fundamental Principles of Official Statistics
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Economic and Social Council resolutions

131 (VI)	Coordination of cartographic services of specialized agencies and international organizations	2015/10	2020 World Population and Housing Census Programme
476 (XV)	International cooperation on cartography	2016/27	Strengthening institutional arrangements on geospatial information management
2011/24	Committee of Experts on Global Geospatial Information Management	2022/24	Enhancing global geospatial information management arrangements
2013/21	Fundamental Principles of Official Statistics		

Economic Commission for Africa resolutions

758 (XXVIII)	The role of cartography, remote sensing and geographic information systems (GIS) in sustainable development	882 (XLIV)	Implementation of the African Charter on Statistics and the Strategy for the Harmonization of Statistics in Africa
849 (XL)	Statistics and statistical capacity-building in Africa	911 (XLVI)	Statistics and statistical development
		2023/2	Data and statistics

Subprogramme 5
Climate, food security and natural resources, green and blue economy

General Assembly resolutions

76/300	The human right to a clean, healthy and sustainable environment	78/153	Protection of global climate for present and future generations of humankind
78/69	Oceans and the law of the sea	78/168	Agriculture development, food security and nutrition
78/144	Agricultural technology for sustainable development		

Economic Commission for Africa resolutions

818 (XXXI)	Promotion of mineral resources development and utilization in Africa	989 (LIV)	Carbon certification
877 (XLIII)	Towards realizing a food-secure Africa	2023/4	Accelerating sustainable development through regional integration and trade
884 (XLIV)	Climate change and sustainable development in Africa	2023/5	Accelerating food systems transformation in Africa
919 (XLVII)	Green economy and structural transformation in Africa	2023/6	Climate finance mobilization to accelerate a green recovery
975 (LIII)	Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic	2023/7	Advancing the sustainable debt coalition initiative in Africa and beyond
982 (LIV)	Financing the recovery of Africa and beyond	2023/8	Great Blue Wall Initiative

Subprogramme 6
Gender equality and women's empowerment

General Assembly resolutions

68/138	Convention on the Elimination of All Forms of Discrimination against Women	76/142	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly
69/147	Intensification of efforts to eliminate all forms of violence against women and girls		
69/236	World Survey on the Role of Women in Development	77/194	Trafficking in women and girls
70/176	Taking action against gender-related killing of women and girls	77/195	Intensifying global efforts for the elimination of female genital mutilation
75/157	Women and girls and the response to the coronavirus disease (COVID-19)	78/180	Violence against women migrant workers
		78/181	Improvement of the situation of women and girls in rural areas
		78/188	The girl child

Economic and Social Council resolutions

2003/44	Agreed conclusions of the Commission on the Status of Women on women's participation in and access of women to the media, and information and communication technologies and their impact on and use as an instrument for the advancement and empowerment of women	2009/13	Future operation of the International Research and Training Institute for the Advancement of Women
		2011/5	The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women
2004/4	Review of Economic and Social Council agreed conclusions 1997/2 on mainstreaming the gender perspective into all policies and programmes in the United Nations system		

Subprogramme 7
Subregional activities for development

Component 2
Subregional activities in West Africa

Economic Commission for Africa resolutions

830 (MFC 1 A)	Reform of the regional commissions: relationships between the Economic Commission for Africa, United Nations agencies and the regional and subregional organizations in Africa	909 (XLVI)	Realizing and harnessing the demographic dividend in Africa
		931 (XLVIII)	Data revolution and statistical development

Component 4
Subregional activities in East Africa

Economic and Social Council resolutions

2011/43	Support to the Republic of South Sudan
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Component 5
Subregional activities in Southern Africa

General Assembly resolutions

61/51	Cooperation between the United Nations and the Southern African Development Community
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Subprogramme 8 Economic development and planning

Economic and Social Council resolutions

2013/2	Refocusing and recalibrating the Economic Commission for Africa to support Africa's structural transformation	2023/17	Reinforcing the role of the African Institute for Economic Development and Planning in assisting members of the Economic Commission for Africa in strengthening development planning and improving their capacity to formulate and manage effective public sector policies for structural transformation and sustainable development
2018/22	African Institute for Economic Development and Planning		

Economic Commission for Africa resolutions

58 (IV)	Establishment of the African Institute for Economic Development and Planning	956 (LI)	African Institute for Economic Development and Planning
858 (XLI)	Special Meeting of the Governing Council of the African Institute for Economic Development and Planning		

Subprogramme 9 Poverty, inequality and social policy

General Assembly resolutions

65/312	Outcome document of the High-level Meeting of the General Assembly on Youth: Dialogue and Mutual Understanding	71/256 78/177	New Urban Agenda Follow-up to the Second World Assembly on Ageing
66/290	Follow-up to paragraph 143 on human security of the 2005 World Summit Outcome	78/179	Policies and programmes involving youth

Deliverables

18.13 Table 18.1 lists all cross-cutting deliverables of the programme.

Table 18.1
Cross-cutting deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)	8	8	7	7
1. Coordination meetings on the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development	2	2	1	1
2. Annual Africa Business Forum	1	1	1	1
3. Meetings of the Regional Coordination Platform for Africa	2	2	2	2
4. Meetings of the Fifth Committee	1	1	1	1
5. Meetings of the Committee for Programme and Coordination	1	1	1	1
6. Meetings of the Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
B. Generation and transfer of knowledge				
Publications (number of publications)	2	2	2	2
7. Overview of economic and social conditions in Africa for the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
8. On the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda	1	1	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: advocacy and advisory services on the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda.				
D. Communication deliverables				
Outreach programmes, special events and information materials: information materials on regional integration and emerging socioeconomic issues for awareness-raising with members of ECA.				

Evaluation activities

- 18.14 The following evaluations conducted by ECA and completed in 2023 have guided the proposed programme plan for 2025:
- (a) Evaluation of the African Institute for Economic Development and Planning strategic framework for the period 2019–2023;
 - (b) Evaluation of the project on the Africa Climate Resilient Investment Facility;
 - (c) Evaluation of the project entitled “Ten-step plan for safer road infrastructure”;
 - (d) Evaluation of the African Economic Conference series.
- 18.15 In response to the results of the evaluations referenced above, the Commission will strengthen internal communication on and outreach for its capacity-building and advocacy projects. Moreover, the recommendations from the evaluation of the African Institute for Economic Development and Planning will inform the design of the next strategic framework.
- 18.16 The following evaluations to be conducted by ECA are planned for 2025:
- (a) Evaluation of ECA subprogramme 7, component 3;
 - (b) Evaluation of ECA support towards integrated national financing frameworks and development planning;
 - (c) Evaluation of ECA support for infrastructure development through innovative financing, public-private partnerships and regional integration;
 - (d) Evaluation of ECA support in building the resilience of its members to climate change;
 - (e) Evaluation of ECA subregional joint sessions of the intergovernmental committees of senior officials and experts.

Programme of work

Subprogramme 1

Macroeconomic policy, finance and governance

Objective

- 18.17 The objective, to which this subprogramme contributes, is to achieve structural transformation and inclusive growth in Africa through strengthened and effective development planning, macroeconomic policy analysis, enhanced economic governance and management, and innovative public and private sector financing.

Strategy

18.18 To contribute to the objective, the subprogramme will:

- (a) Provide technical assistance, capacity-building and policy advice to members of ECA on:
 - (i) Tracking progress in the implementation of the 2030 Agenda, Agenda 2063 and the Doha Programme of Action for the Least Developed Countries, and designing, implementing and monitoring their national development plans;
 - (ii) Designing and implementing policy frameworks that promote transparency and accountability in public financial management, including debt management, and resource mobilization and allocation to build resilience to shocks;
 - (iii) Identifying priority growth sectors and promoting the development and implementation of initiatives to improve their competitiveness, attract investment and stimulate entrepreneurship;
 - (iv) Developing and deepening their domestic capital markets and developing innovative and sustainable financing solutions for mobilizing additional resources to meet development financing needs and increase financial resilience;
- (b) Convene platforms for policy dialogue on matters related to macroeconomic policy, economic governance, financing and development planning, including the annual session of the Conference of African Ministers of Finance, Planning and Economic Development;
- (c) Publish policy-relevant knowledge products underpinned by research and macroeconomic modelling tools and produce, upon request, forecasts with recommendations for responding to the impacts of external shocks.

18.19 The above-mentioned work is expected to result in:

- (a) More coordinated and integrated policy design and implementation by members of ECA;
- (b) Accelerated and sustainable graduation of African countries from the least developed country category;
- (c) Increased mobilization of resources and capital for development and investment in priority areas;
- (d) Improved debt management and reduced debt vulnerabilities among members of ECA;
- (e) A business climate that allows for improved access to markets and a diversified investor base with an increased appetite for domestic currency debt markets.

Programme performance in 2023

Improved tax policy and administration for the mobilization of public resources

18.20 Cooperation is indispensable for an equitable global tax system, and the framework convention requested by the General Assembly in its resolution [78/230](#) would provide for greater equity in the global tax system. This outcome came about as a result of support from the subprogramme pursuant to resolution 990 (LIV) of the Conference of African Ministers of Finance, Planning and Economic Development, in which the Conference requested the secretariat of ECA to work on tax-related matters. The subprogramme led negotiations to include the United Nations tax convention as a topic of discussion at the meeting of the African Union subcommittee on tax and illicit financial flows of the Specialized Technical Committee on Finance, Monetary Affairs, Economic Planning and Integration in June 2023, leading to the inclusion of the topic in the meeting of the Specialized Technical Committee in July 2023, with a view to preparing the Africa Group in New York to participate effectively in the discussions that led to the adoption of Assembly resolution [78/230](#). The subprogramme also drafted a technical paper and shared it with all members of ECA for their

consideration before the start of the Assembly. The subprogramme continues to conduct policy awareness and capacity-building work on the basis of the resolution.

18.21 Progress towards the objective is presented in the performance measure below (see table 18.2).

Table 18.2

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
Members of ECA began negotiations for an international tax convention	Members of ECA drafted a United Nations resolution on international tax cooperation	General Assembly adopted resolution 78/230 on inclusive tax cooperation

Planned results for 2025

Result 1: strengthened debt management for resilient recovery

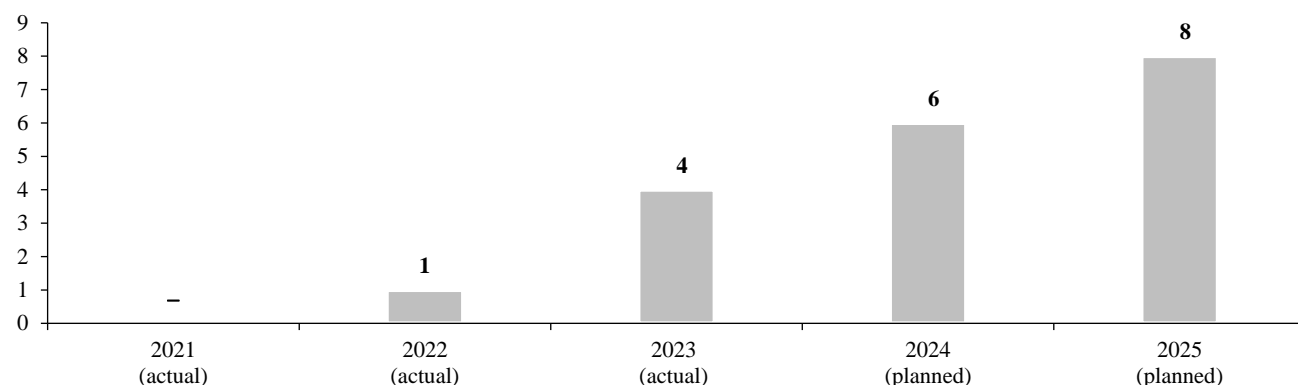
Programme performance in 2023 and target for 2025

18.22 The subprogramme's work contributed to the formulation and implementation of policies related to financial and debt management in three additional members of ECA (Ethiopia, Sierra Leone and Zambia), for a cumulative total of four members of ECA, which met the planned target.

18.23 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.I).

Figure 18.I

Performance measure: number of policy interventions related to financial and debt management developed or implemented (cumulative)



Result 2: enhanced economic governance and improved tax policy and administration for the mobilization of public resources

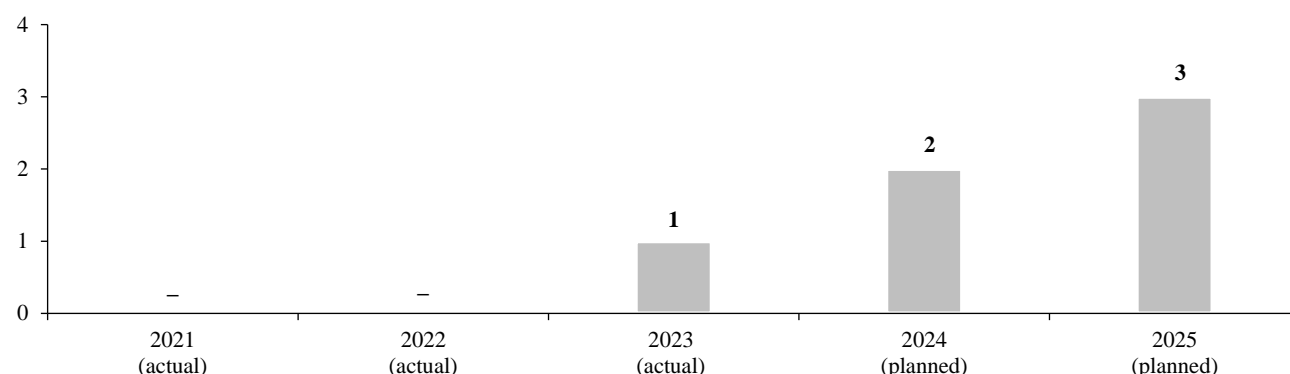
Programme performance in 2023 and target for 2025

18.24 The subprogramme's work contributed to the implementation of recommendations on improved tax policy and administration by policymakers in Benin, which met the planned target.

18.25 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.II).

Figure 18.II

Performance measure: number of members of ECA implementing recommendations on improved tax policy and administration (cumulative)



Result 3: members of ECA apply innovative approaches to mobilize domestic resources and external private capital

- 18.26 Increasing transformative and sustainable growth requires innovative and affordable financing solutions. The prospects for mobilizing additional resources from domestic markets and exploiting untapped pockets of finance by better channelling domestic savings through appropriate financial products offer enormous potential. The subprogramme supports members of ECA in reducing financing risk, establishing a more effective policy and regulatory environment and building more sophisticated domestic capital markets.

Lessons learned and planned change

- 18.27 The lesson for the subprogramme was that capital market development requires a collaborative approach and long-term support for lasting impact. In applying the lesson, the subprogramme will foster close and direct working relationships with regulators and ministries of finance to develop innovative solutions for financing sustainable development and build new business models and modalities of financial services in the digital age.
- 18.28 Expected progress towards the objective is presented in the performance measure below (see table 18.3).

Table 18.3

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Improved understanding of capital markets and innovative financing among policymakers in four countries	First issuance of 8- and 10-year bonds in local currency in Angola	Uganda designed strategic plan and road map for the development of its local currency bond market Development of the first securities exchange in Ethiopia Strengthened governance and improved sovereign risk management in Guinea and Mauritania	Two members of ECA review the legal and regulatory framework of the money market to increase liquidity in their financial systems	Two members of ECA design a programme to develop their financial systems with a view to mobilizing additional resources

Deliverables

18.29 Table 18.4 lists all deliverables of the subprogramme.

Table 18.4

Subprogramme 1: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	2	2	2
1. Overview of economic and social conditions in Africa to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
2. Progress report on the implementation of the priority areas of the Doha Programme of Action for the Least Developed Countries for the decade 2011–2020 to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	–	1	1	1
Substantive services for meetings (number of three-hour meetings)	–	–	4	–
3. Meetings of the Committee on Economic Governance	–	–	4	–
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	14	19	12	13
4. On countering illicit financial flows from Africa	–	1	1	1
5. On the use of the ECA macroeconomic model for selected countries	3	4	2	1
6. On the integrated planning and reporting toolkit	3	3	3	3
7. Internship and fellowship programme for young African economists to build their capacity to formulate, implement and monitor development policies and programmes	1	1	1	1
8. On strengthening the capacity of members of ECA in public finance	1	3	3	3
9. On market access and private sector financing, investment and partnerships	6	6	2	2
10. On capital market development	–	1	–	2
Seminars, workshops and training events (number of days)	11	13	7	8
11. Workshop on macroeconomic modelling for African policymakers and experts	2	1	1	1
12. Training event on public finance and development planning in Africa (policy dialogue)	1	1	–	2
13. Training events on market access and private sector financing, investment and partnerships	8	11	6	5
Publications (number of publications)	2	3	2	3
14. Africa Sustainable Development Report	1	1	1	1
15. Economic Report on Africa	1	1	1	1
16. Economic Governance Report	–	1	–	1
Technical materials (number of materials)	9	10	14	14
17. On emerging economic issues and challenges to growth and development in Africa	2	1	3	3
18. Policy briefs on emerging issues related to macroeconomic analysis, economic governance and public finance	2	3	3	3
19. Africa quarterly economic performance and outlook report	4	3	4	4
20. Sovereign credit rating outlook	–	2	–	2
21. On market access and private sector financing, investment and partnerships	1	–	2	1
22. On purchase-agreement markets among African regulators and market stakeholders	–	1	2	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
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C. Substantive deliverables

Consultation, advice and advocacy: advisory services to six members of ECA and regional bodies on emerging macroeconomic issues, development planning and economic governance issues.

D. Communication deliverables

Outreach programmes, special events and information materials: annual African Economic Conference (some 200 in-person participants, including policymakers, experts, researchers, private sector representatives and young people); Pan-African Conference on Illicit Financial Flows and Taxation (some 100 in-person participants).

Subprogramme 2 Regional integration and trade

Objective

- 18.30 The objective, to which this subprogramme contributes, is to strengthen regional cooperation and integration among members of ECA through increased trade flows, improved industrialization and increased investment.

Strategy

- 18.31 To contribute to the objective, the subprogramme will:
- (a) Provide advisory services and technical assistance to members of ECA on market access and business opportunities arising from the African Continental Free Trade Area to minimize potential adverse effects (such as import surges, dumping and customs revenue loss risks) in the context of the implementation of their national strategies, and multilateral and bilateral trade issues;
 - (b) Develop and disseminate knowledge products and provide technical assistance to identify opportunities for diversification, value addition and the development of manufacturing and industrial clusters for members of ECA in support of the Action Plan for the Accelerated Industrial Development of Africa, contributing to the achievement of Sustainable Development Goals 9 and 17;
 - (c) Provide training, with a particular focus on least developed countries, landlocked developing countries and regional economic communities, on the implementation of existing regional cooperation frameworks;
 - (d) Provide advisory services and technical assistance to members of ECA and regional economic communities on regional integration, national, regional and continental competition policies, intellectual property policies and measures for investment facilitation.
- 18.32 The above-mentioned work is expected to result in:
- (a) Countries implementing their respective strategies for the operationalization of the African Continental Free Trade Area;
 - (b) More coherent, coordinated and responsive interfaces between the African Continental Free Trade Area and the free trade areas and customs unions of the regional economic communities;
 - (c) More coherent trade and industrialization policies aligned with the 2030 Agenda and Agenda 2063;
 - (d) Accelerated industrialization and increased diversification of productive capacities and production patterns;

- (e) Reduced transaction risks and intermediation costs for members of ECA;
- (f) An improved business environment characterized by enhanced opportunities for private sector operators to leverage transboundary opportunities and improved market access conditions for African trade of goods and services, as well as the free movement of capital and people.

Programme performance in 2023

Finalization of a protocol on digital trade to leverage the benefits of an optimal business environment under the African Continental Free Trade Area

- 18.33 The protocol on digital trade to the Agreement Establishing the African Continental Free Trade Area will create an optimal business environment for digital trade and minimize barriers within and between countries. To address the challenges related to data governance and digital trade facilitation that emerged during the negotiations on the protocol, the subprogramme launched a training and research initiative on digital trade regulatory integration. Furthermore, 13 members of ECA received assistance to collect crucial data on digital trade integration and trade restrictions to digital services. The subprogramme also supported African Continental Free Trade Area negotiators and senior trade officials through a series of capacity-building activities. These interventions contributed to the finalization of the protocol.
- 18.34 Progress towards the objective is presented in the performance measure below (see table 18.5).

Table 18.5
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
15 members of ECA collected data on digital trade integration and trade restrictions to digital services to be able to design and negotiate a protocol on digital trade	An additional 26 members of ECA collected data on digital trade integration and trade restrictions to digital services	An additional 13 members of ECA collected data on digital trade integration and trade restrictions to digital services Members of ECA finalized a protocol on digital trade to establish common positions on digital trade, harmonize digital economy regulations and leverage the benefits of e-commerce

Planned results for 2025

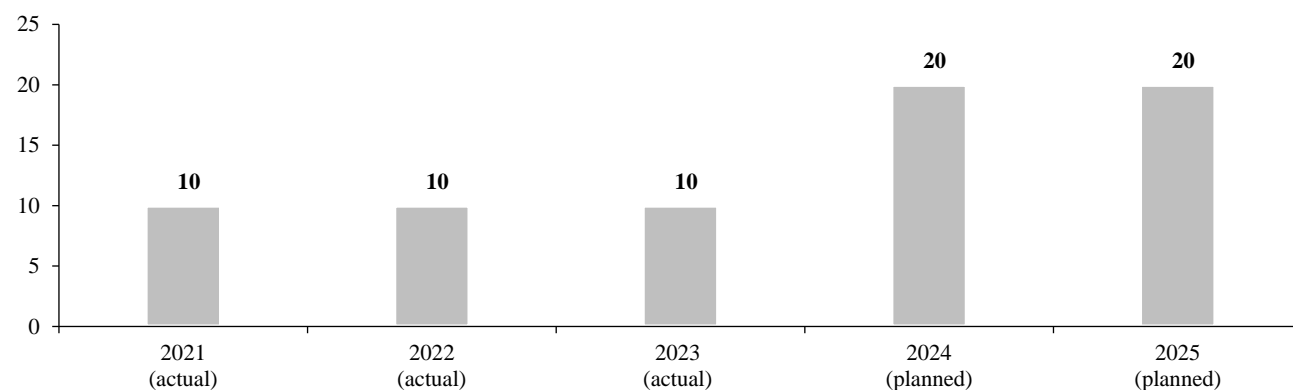
Result 1: more inclusive and equitable development in the pharmaceutical sector

Programme performance in 2023 and target for 2025

- 18.35 The subprogramme's work contributed to the implementation by 10 members of ECA of recommendations on inclusive and equitable development in the pharmaceutical sector, which did not meet the planned target of 20 members of ECA. The target was not met owing to the concentrated technical focus on the 10 pilot countries.
- 18.36 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.III).

Figure 18.III

Performance measure: number of members of ECA implementing recommendations on inclusive and equitable development in the pharmaceutical sector (cumulative)



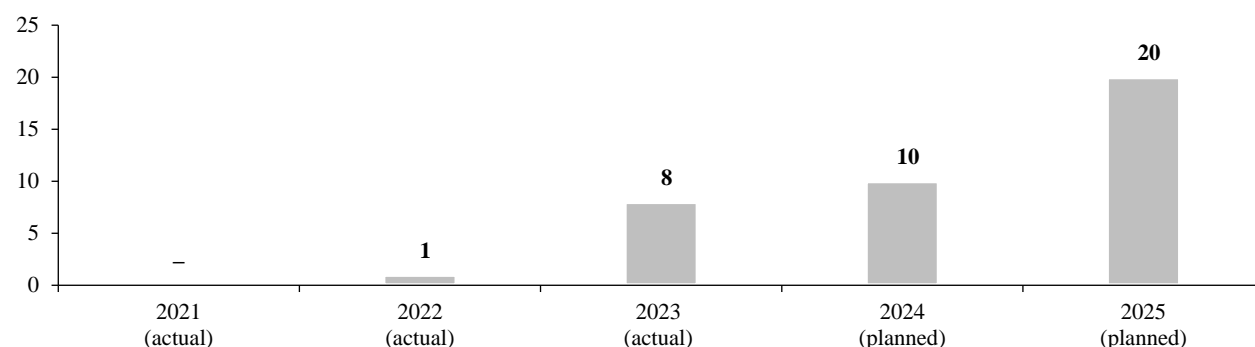
Result 2: members of ECA implement priority areas of their strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization

Programme performance in 2023 and target for 2025

- 18.37 The subprogramme's work contributed to the implementation by seven additional members of ECA of the priority areas of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area, for a cumulative total of eight members (Burkina Faso, Côte d'Ivoire, Guinea, Mozambique, Namibia, Niger, Senegal and Togo), which exceeded the planned target of five members of ECA.
- 18.38 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.IV).

Figure 18.IV

Performance measure: number of members of ECA implementing the priority areas of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization (cumulative)



Result 3: sustainable trade strategies to mitigate the impact of climate change

Proposed programme plan for 2025

- 18.39 African countries need to balance efforts to achieve the goals of the African Continental Free Trade Area with the urgency of adapting to the effects of climate change. In response to limited studies on the potential environmental impacts of the Area, the subprogramme supported 20 countries in developing trade strategies to identify sustainable value chain opportunities and climate change

adaptation needs. In addition, the subprogramme proposed actions to promote competitive intra-African exports, value-added trade, regional value chain integration and climate resilience.

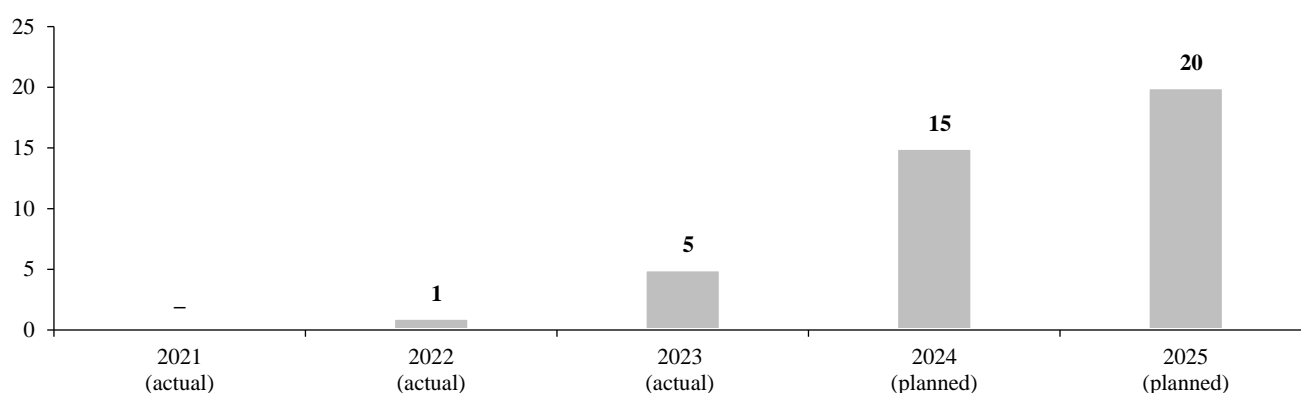
Lessons learned and planned change

18.40 The lesson for the subprogramme was to continuously engage with and increase assistance to stakeholders on the expected impacts of adopting climate policies in Africa and how this relates to the operationalization of the African Continental Free Trade Area. In applying the lesson, the subprogramme will support negotiations on and the finalization and adoption of a protocol on climate change and trade and provide evidence-based recommendations on enhancing regional trade while mitigating and adapting to the impacts of climate change.

18.41 Expected progress towards the objective is presented in the performance measure below (see figure 18.V).

Figure 18.V

Performance measure: number of members of ECA adopting sustainable trade strategies that include considerations related to climate change (cumulative)



Deliverables

18.42 Table 18.6 lists all deliverables of the subprogramme.

Table 18.6

Subprogramme 2: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	2	3	2
1. Report for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	—	1	1	1
2. Report on the status of implementation of the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024 for the Conference of African Ministers of Finance, Planning and Economic Development and updates on the status of international and intra-African trade for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	1	1	2	1
Substantive services for meetings (number of three-hour meetings)	—	3	3	3
3. Meetings of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	—	3	3	3

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	5	6	7	4
4. On boosting intra-African trade by enhancing the capacity of members of ECA and regional economic communities to increase the African share of international trade	1	1	1	1
5. On inclusive and equitable African trade arrangements	1	–	1	–
6. On deepening African trade integration through effective implementation of the Agreement Establishing the African Continental Free Trade Area	–	1	1	–
7. Fellowship programme for enhancing the capacity of young African scholars in the areas of industrialization, investment, regional integration, trade and markets	1	1	1	1
8. On the trade model	1	1	1	1
9. On operationalization of the Agreement Establishing the African Continental Free Trade Area: strategic interventions in investment, services competition policy, digitalization, regional trade and integration	1	1	1	1
10. On the opportunities created by the African Continental Free Trade Area for the pooled procurement of essential drugs and products and local pharmaceutical production for the continent	–	1	1	–
Seminars, workshops and training events (number of days)	10	10	10	10
11. Training events on trade economics, regional integration and capacity-building for trade policy and structural transformation, aid for trade, basic and intermediate trade modelling and advanced trade modelling	10	10	10	10
Publications (number of publications)	3	3	3	2
12. Topical issue report on the second phase of the African Continental Free Trade Area negotiations	1	1	1	1
13. On assessing regional integration in Africa	1	1	1	–
14. On revisiting policy, legislation and institutions for industrial development in Africa	1	1	1	1
Technical materials (number of materials)	4	4	11	11
15. On investments	1	1	3	3
16. On topical international and intraregional trade issues	1	1	5	5
17. On the African Union integration agenda	1	1	1	1
18. On industrialization in Africa	1	1	2	2
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to members of ECA and regional or subregional cooperation groups in the context of the New Partnership for Africa's Development and the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027; analytical advice for the implementation of the Vienna Programme of Action.				
Databases and substantive digital materials: observatory on regional integration in Africa; Africa Regional Integration Index; regional digital trade integration database; digital services trade restrictiveness database.				
D. Communication deliverables				
Outreach programmes, special events and information materials: information materials on regional integration and trade; information kits; high-level policy dialogue on trade.				
Digital platforms and multimedia content: content for the subprogramme's social media accounts on regional integration and trade.				

Subprogramme 3

Technology, innovation, connectivity and infrastructure development

Objective

- 18.43 The objective, to which this subprogramme contributes, is to advance inclusive growth, sustainable development and economic transformation in Africa through science, technology and innovation, improved connectivity and logistics, and infrastructure development.

Strategy

- 18.44 To contribute to the objective, the subprogramme will:
- (a) Conduct policy research and analysis on:
 - (i) Digital trends on the continent, the economic impacts of new and emerging technologies, and technology-driven solutions for sustainable development;
 - (ii) The state of energy, transport and information and communications technology infrastructure at the national and regional levels and the impact of logistics and connectivity on economic development;
 - (b) Provide technical assistance and advisory services to members of ECA, the African Union and its bodies, and subregional organizations on:
 - (i) The design and implementation of regulatory frameworks that promote digital systems and of policies related to technology and innovation, including principles for good digital identification;
 - (ii) The design and implementation of policies and strategies to bridge technological gaps and promote digital inclusivity and digital connectivity across the continent;
 - (iii) The implementation of the Programme for Infrastructure Development in Africa and design of regulatory frameworks to enhance private sector investment in infrastructure, while managing risk;
 - (iv) The development of transport infrastructure and services, including transport facilitation, norms and standards, regulations, road safety, and asset management, with a particular focus on the liberalization of intra-African air transport in the context of the Single African Air Transport Market and the digitalization of transport infrastructure;
 - (v) The development of infrastructure to improve energy access, advance market development and foster the transition to renewable sources of energy;
 - (c) Organize policy dialogues and foster collaboration between the public and private sector in the above-mentioned areas.
- 18.45 The above-mentioned work is expected to result in:
- (a) Improved research and development across the continent to identify local solutions to sustainable development challenges that leverage technology and innovation;
 - (b) Strengthened implementation of the principles for good digital identification, including security of information, to enable digital transformation, inclusive growth and development;
 - (c) Increased efficiency and safety of the African transport sector;
 - (d) Increased energy access and innovative financing for energy infrastructure;
 - (e) Increased private sector investment in new and emerging technologies and public infrastructure.

- 18.46 In doing so, the subprogramme will support members of ECA in making progress towards Sustainable Development Goals 1, 2, 3, 4, 5, 7, 8, 9, 10, 11, 13 and 17.

Planned result for 2025

Result 1: increased use of new technologies by members of ECA, reinforced by robust regulatory frameworks

Proposed programme plan for 2025

- 18.47 New and emerging technologies, such as artificial intelligence, have the potential to accelerate efforts to achieve the 2030 Agenda and Agenda 2063, provided that appropriate governance, regulation and safety standards are in place. ECA has received an increasing number of requests from members for support in harnessing emerging technologies for sustainable development. In 2022, in response to a request from the Congo, the subprogramme provided technical assistance for the establishment and operationalization of the African Research Centre for Artificial Intelligence. In 2023, upon request from transport corridor management authorities, ECA developed a methodology to monitor regional transport corridors in East Africa using geographic information systems and artificial intelligence, to enable informed decisions about infrastructure investments, capacity expansion and transport policy priorities.

Lessons learned and planned change

- 18.48 The lesson for the subprogramme was that targeted support, focused on critical sectors for the socioeconomic development of Africa, such as transport, can serve as a strategic lever for more widespread adoption of such emerging technologies as artificial intelligence. In applying the lesson, the subprogramme will, upon request, provide technical assistance to members of ECA and regional organizations in establishing appropriate regulatory and governance frameworks on the use of artificial intelligence, while also providing targeted support to national and regional authorities on using artificial intelligence to manage regional transport corridors.
- 18.49 Expected progress towards the objective is presented in the performance measure below (see table 18.7).

Table 18.7
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
–	African Research Centre for Artificial Intelligence established by the Congo	–	African Union Commission adopts the communication and information and communications technology component of the continental strategy on artificial intelligence	Two regional transport corridor authorities use data generated through artificial intelligence to manage their infrastructure assets

Deliverables

- 18.50 Table 18.8 lists all deliverables of the subprogramme.

Table 18.8

Subprogramme 3: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	3	1	3
1. Report for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	1	1	–	1
2. Report on new technologies and innovative solutions for the transformation of Africa and implementation of the Sustainable Development Goals for the Africa Regional Forum on Sustainable Development and the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
3. Report on the implementation of the outcomes of the World Summit on the Information Society in Africa	–	1	–	1
Substantive services for meetings (number of three-hour meetings)	1	9	–	12
4. Meetings of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	1	1	–	4
5. African Regional Science, Technology and Innovation Forum, in preparation for the high-level political forum on sustainable development	–	4	–	4
6. Africa World Summit on the Information Society review meeting	–	4	–	4
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	2	–	4
7. Public-private partnerships for financing the energy transition in Africa	–	–	–	1
8. On regulatory improvement to de-risk investment in the electricity market	–	–	–	1
9. On the establishment and operationalization of a digital technology centre	1	1	–	1
10. Fellowship programme for young African scholars on policy research, analysis and advocacy	–	1	–	1
Seminars, workshops and training events (number of days)	–	10	5	20
11. On regulatory analysis using the regulatory openness, attractiveness and readiness methodology and reform planning	–	10	5	3
12. Workshops on technology adoption	–	–	–	9
13. Workshop on a continental regulatory framework for private sector investment in the energy sector	–	–	–	4
14. Seminar on low-emission hydrogen	–	–	–	1
15. On digitalization and use of artificial intelligence in regional transport corridors in Africa	–	–	–	1
16. Regional training on the scaled adoption of electricity vehicles	–	–	–	2
Publications (number of publications)	3	3	4	3
17. On emerging issues and trends in new technologies and innovation in the context of sustainable development and poverty	2	2	3	2
18. On African science, technology and innovation	1	1	1	1
Technical materials (number of materials)	5	6	10	18
19. On energy access, for the high-level political forum on sustainable development	1	1	2	1
20. On the African transport policy programme	–	–	1	1
21. On road safety policies, strategies and action plans	–	2	3	2
22. On supporting regional railway infrastructure development in Africa	–	–	1	1
23. Methodology approach for the assessment of road corridors through the geographic information system and other digitalized tools	–	–	1	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
24. Infographics on the African Continental Free Trade Area and demand for transport infrastructure and services	–	–	1	1
25. Infographics on the African strategic directions for the post-2020 Decade of Action for Road Safety	–	–	–	1
26. Documentation for meetings of the African Union and the African Union Development Agency in the areas of new technologies and innovation	1	–	1	1
27. On the continental framework for enhancing energy security in Africa	–	–	–	1
28. On the implementation of principles for good digital identification	3	3	–	2
29. Policy brief on low-emission hydrogen technology and application in Africa	–	–	–	2
30. Performance assessment of the Single African Air Transport Market	–	–	–	1
31. Regulatory readiness assessment for the electric vehicle market	–	–	–	3

C. Substantive deliverables

Consultation, advice and advocacy: advisory services to members of ECA on issues related to technology, innovation, connectivity and infrastructure development, including road safety, corridor management and use of digital tools, and digital identification.

D. Communication deliverables

Outreach programmes, special events and information materials: booklet on digital transformation and emerging technologies; booklet on energy infrastructure finance and development; brochures, newsletters, flyers, briefs and information kits on technology-related issues for members of ECA and implementing partners.

External and media relations: press releases, podcasts and videos on relevant issues.

Digital platforms and multimedia content: websites, social media and platforms on technology and infrastructure.

Subprogramme 4 Data and statistics

Objective

- 18.51 The objective, to which this subprogramme contributes, is to strengthen the production, dissemination and use of credible data, statistics and geospatial information at the national, regional and global levels for evidence-based policy and decision-making.

Strategy

- 18.52 To contribute to the objective, the subprogramme will:
- (a) Support African national statistical systems in transforming their data governance and management methods by digitalizing the data collection, compilation and dissemination process for statistical areas, including censuses and civil registration systems, and provide technical assistance and training in the design and implementation of national strategies for the development of statistics and national spatial data infrastructure with related integrated geospatial information frameworks;
 - (b) Maintain and regularly update databases that are accessible for public use, with available harmonized data, statistics and geospatial information disaggregated by location on such topics as African economies, demographics, social indicators, the environment and other statistics needed for monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
 - (c) Provide training and make platforms available for the exchange of best practices among members of ECA and their respective statistical agencies;

- (d) Integrate policy advice and sustained capacity-building activities on data, statistics and geospatial information to support members of ECA in enhancing monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
- (e) Enhance communication and advocacy to members of ECA on the use of statistics and geospatial information.

18.53 The above-mentioned work is expected to result in:

- (a) Improved capacity, resilience and efficiency of national statistical systems, including the uptake of innovative tools and technologies to collect comparable statistics at various levels of disaggregation, and improved statistical operations, including the conduct of censuses and surveys and administrative data processing and analysis, and dissemination of timely data;
- (b) Improved uptake of geospatial information management, closer collaboration between components and stakeholders of the national spatial data infrastructures, and better integrated geospatial information frameworks;
- (c) Enhanced monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063.

Programme performance in 2023

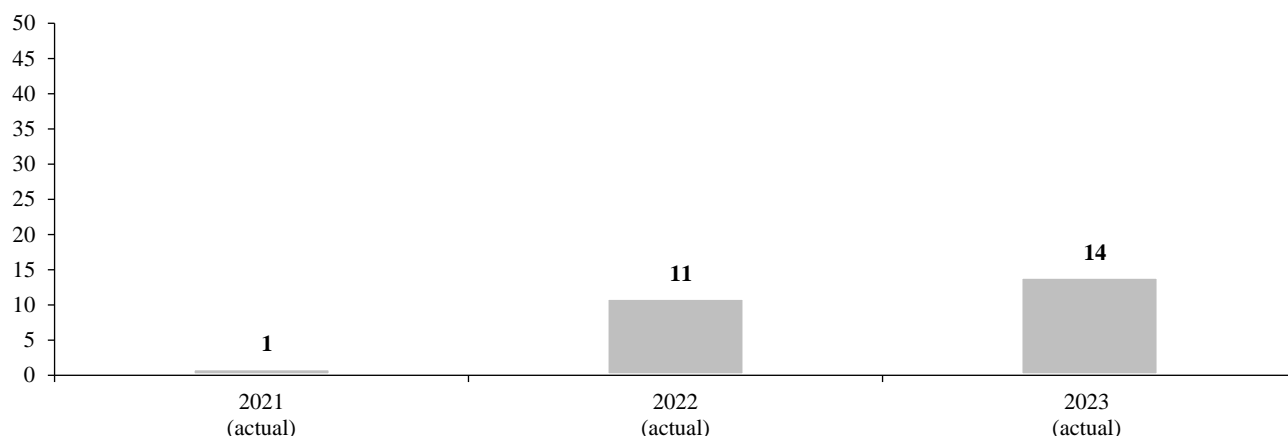
Improvement in census undertakings as a result of digital applications

18.54 The implementation of digital censuses helped to mitigate challenges faced by African countries, including the impacts of the coronavirus disease (COVID-19), budgetary constraints and insecurities in some parts of the continent. The subprogramme developed digital applications that increased the operational efficiency of census undertakings and shortened the window for making the data available to about three months after the completion of fieldwork. These applications have improved the quality of census data and enhanced the potential for geospatial analysis. The tools deployed included electronic devices, digital field monitoring systems and systems for tracking issues in the field, digital census project management toolkits, and technologies for the dissemination of results. In 2023, the subprogramme supported three members of ECA (Namibia, Senegal and Zambia) in conducting digital censuses.

18.55 Progress towards the objective is presented in the performance measure below (see figure 18.VI).

Figure 18.VI

Performance measure: number of members of ECA improving the quality and timeliness of census undertakings through technological applications (cumulative)



Planned results for 2025

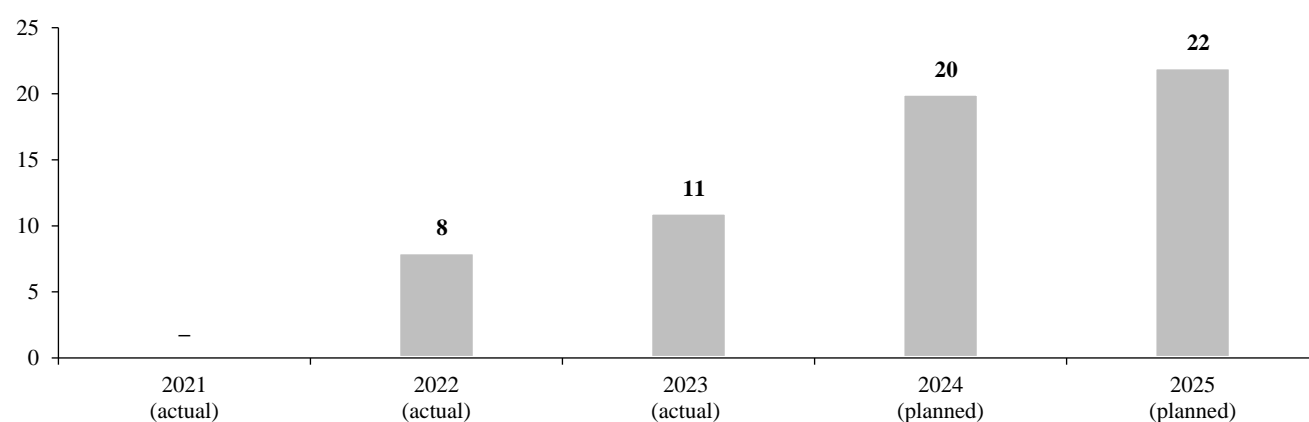
Result 1: towards digital transformation and modernization of statistical systems

Programme performance in 2023 and target for 2025

- 18.56 The subprogramme's work contributed to the implementation by 3 additional members of ECA (Madagascar, Mozambique and Uganda) of the road map on digital transformation and modernized official statistics, for a cumulative total of 11, which exceeded the planned target of 5 members of ECA.
- 18.57 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.VII).

Figure 18.VII

Performance measure: number of members of ECA implementing the road map on digital transformation and modernized official statistics (cumulative)



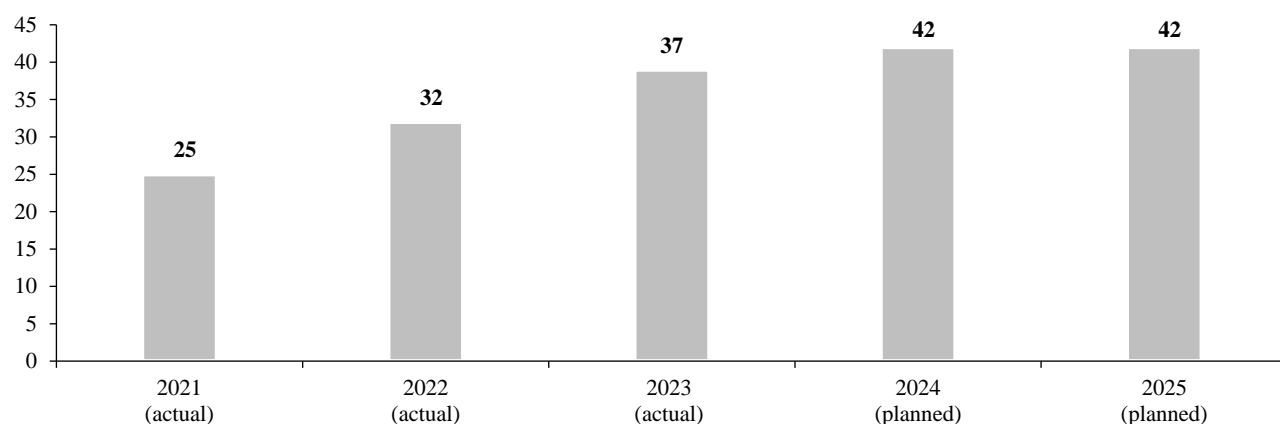
Result 2: members of ECA produce and disseminate comparable economic statistics

Programme performance in 2023 and target for 2025

- 18.58 The subprogramme's work contributed to the adoption and application by 5 additional members of ECA (Cameroon, Côte d'Ivoire, Egypt, Nigeria and Senegal) of the recommended international standards and methodology in economic statistics, for a cumulative total of 37, which did not meet the planned target of 39 members of ECA. The target was not met because the adoption and technical implementation of the 2008 System of National Accounts in the five members of ECA took considerable time owing to the prolonged research and global consultation phases, which prevented the subprogramme from supporting additional members.
- 18.59 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.VIII).

Figure 18.VIII

Performance measure: number of members of ECA having adopted and applied the recommended international standards and methodology (2008 System of National Accounts and extensions) in economic statistics (cumulative)



Result 3: progress towards integrated statistical and geospatial information frameworks

Proposed programme plan for 2025

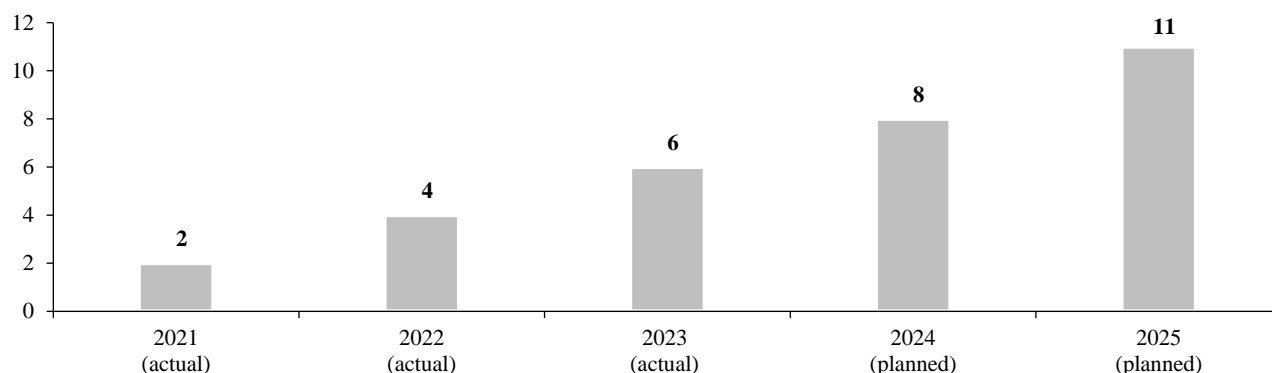
- 18.60 The Global Statistical Geospatial Framework provides a standardized approach for integrating statistical and geospatial information, enabling a more comprehensive understanding of social, economic and environmental phenomena. The Global Statistical Geospatial Framework is anchored in the overarching United Nations Integrated Geospatial Information Framework, which provides the coordination and standards necessary to deliver integrated geospatial information. The subprogramme has been supporting members of ECA in applying the strategic pathways of the United Nations Integrated Geospatial Information Framework to improve their national statistical frameworks and address challenges in the collection, processing, analysis and dissemination of data.

Lessons learned and planned change

- 18.61 The lesson for the subprogramme was that countries need support in collecting data at the level of granularity required to conduct analyses for evidence-based policymaking and that methodologies for the integration of the United Nations Integrated Geospatial Information Framework need to be harmonized across countries. In applying the lesson, the subprogramme will support members of ECA in using emerging technologies to collect and map geospatial data at the subnational level, improving workflows for the collection of data, including by using volunteered geographic information on utilities and infrastructure in urban areas, and establishing a mechanism to standardize geographic reference coordinate systems to enable comparability within and between countries. These efforts will foster the integration of statistical and geospatial data and the universal availability of all data.
- 18.62 Expected progress towards the objective is presented in the performance measure below (see figure 18.IX).

Figure 18.IX

Performance measure: number of members of ECA applying at least one of the strategic pathways of the United Nations Integrated Geospatial Information Framework (cumulative)



Deliverables

18.63 Table 18.9 lists all deliverables of the subprogramme.

Table 18.9

Subprogramme 4: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	3	3	7	2
Reports on:				
1. Statistical capacity development, to the Statistical Commission for Africa	—	—	1	—
2. Progress in population and housing censuses, to the Statistical Commission for Africa	—	—	1	—
3. State of a gender perspective and social development statistics, to the Statistical Commission for Africa	—	—	1	—
4. Integration of geospatial and statistical data, to the Statistical Commission for Africa	1	1	1	—
5. Implementation of the 2008 System of National Accounts, to the Statistical Commission for Africa	—	—	1	—
6. Implementation of civil registration and vital statistics, to the Conference of African Ministers Responsible for Civil Registration	1	1	1	1
7. Geospatial information management, to the Regional Committee of United Nations Global Geospatial Information Management for Africa at its ninth, tenth and eleventh meetings	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	16	8	14	13
8. Statistical Commission for Africa	—	—	1	—
9. Conference of African Ministers Responsible for Civil Registration	8	—	4	4
10. Regional Committee of United Nations Global Geospatial Information Management for Africa	8	8	8	8
11. Advisory Expert Group on National Accounts	—	—	1	1
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	15	12	16	16
12. On sectoral statistics, including agricultural, health, energy and employment statistics	3	1	2	1
13. On the data warehouse	—	—	1	1

Section 18 Economic and social development in Africa

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
14. On the environmental-economic accounting initiative	–	–	1	1
15. On the development of supply-use tables, intraregional input-output tables and trade-in-value-added model	1	1	1	1
16. On technical assistance on gross domestic product updating and rebasing in members of ECA	1	1	1	1
17. On leading African countries to participate in the global updating and related testing of the 2008 System of National Accounts programme	1	1	1	1
18. On consumer price index data collection, compilation and application	1	1	1	1
19. African programme on a gender perspective and statistics	–	–	1	1
20. African programme on population and housing censuses	–	–	–	1
21. On the establishment of a digital identity platform for Africa	–	–	1	–
22. On mainstreaming and implementing the United Nations Integrated Geospatial Information Framework and harmonizing with the African Geodetic Reference Frame	3	2	3	2
23. On the Global Strategy to Improve Agricultural and Rural Statistics (second phase)	1	1	–	1
24. Africa Programme on Accelerated Improvement of Civil Registration and Vital Statistics Systems	1	1	–	1
25. On the development of a data science campus	1	1	1	1
26. On support for African countries in the implementation of the 2030 Agenda and Agenda 2063	1	1	1	1
27. Fellowship programme for young African scholars to build their capacity in data and statistics	1	1	1	1
Seminars, workshops and training events (number of days)	77	62	98	92
28. Workshop on a statistical data exchange system for national statistical offices	5	5	5	5
29. Training events on statistical leadership for heads and senior experts of national statistical offices and line ministries responsible for the production of statistics	5	5	5	5
30. Workshop on modernizing statistical systems in Africa for the leaders and managers of national statistical offices	5	5	5	5
31. Workshop on population and housing censuses and progress on related population and housing censuses for experts and managers of national statistical offices and planning commissions	5	4	2	2
32. Regional workshops on gender statistics for experts in national statistical offices and line ministries	5	2	2	2
33. Workshops on civil registration and vital statistics for experts of national ministries responsible for the production of civil registration and vital statistics data	5	4	4	4
34. Workshop on measuring and monitoring Sustainable Development Goal indicators related to demographic and social statistics for experts in national statistical offices	1	1	–	3
35. Training events on national accounts, environmental and economic statistics and accounting for national statistical offices and ministries of finance	–	–	15	15
36. Regional seminars on the consumer price index, agricultural statistics and energy statistics	20	15	20	20
37. Training workshop on geospatial knowledge infrastructure and fundamental geospatial datasets for monitoring the Sustainable Development Goals	10	10	10	5
38. Workshop on the strategy for the integration of statistical and geospatial information for national mapping agencies and statistical offices	5	5	5	5
39. Training events on the development of national action plans on the United Nations Integrated Geospatial Information Framework for national mapping agencies	5	–	5	5
40. Training events on geospatial knowledge infrastructure with innovative geospatial responses and solutions for a post-pandemic recovery	5	5	5	–
41. Training events on big data and data science for the modernization of the production of economic statistics	–	–	5	5
42. Advisory Expert Group on National Accounts meeting	1	1	–	1
43. Technical workshop on environmental statistics	–	–	5	5
44. Technical workshop on environmental-economic accounting	–	–	5	5

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
Publications (number of publications)	3	2	3	3
45. Africa Sustainable Development Report	1	1	1	1
46. African Development Bank Statistics Pocketbook	1	–	1	1
47. Africa Statistics Flash	1	1	1	1
Technical materials (number of materials)	3	–	4	3
48. African regional geospatial databases, online services and geoportals	1	–	1	1
49. African atlas of spatial statistics	1	–	1	–
50. African Statistical Yearbook	1	–	1	1
51. Compendium of Intra-African and Related Foreign Trade Statistics	–	–	1	1

C. Substantive deliverables

Consultation, advice and advocacy: technical advice on civil registration and vital statistics, on the 2025 planned population and housing censuses for members of ECA and on Sustainable Development Goal indicators.

Advisory services to regional bodies on statistical coordination.

Technical advice to members of ECA on matters related to digitalization, statistical management and data science.

Technical advice to five members of ECA on geospatial-related matters.

Databases and substantive digital materials: ECA statistical data portal (ECAStats), providing data for members of ECA; geospatial databases (2), online applications, services and platforms (2); Africa GeoPortal.

D. Communication deliverables

Outreach programmes, special events and information materials: African Statistics Day; annual Africa Symposium on Statistical Development; dissemination of information through outreach programmes and mobile applications.

Subprogramme 5

Climate, food security and natural resources, green and blue economy

Objective

- 18.64 The objective, to which this subprogramme contributes, is to enhance climate resilience, achieve food security and advance inclusive and sustainable development by harnessing land, natural resources and the green and blue economies.

Strategy

- 18.65 To contribute to the objective, the subprogramme will:
- (a) Conduct policy research and analysis, and provide technical assistance and advisory services to members of ECA on:
 - (i) Extractives-led production linkages and the design and implementation of mineral policies, strategies and plans that consider health, environmental and social aspects and matters related to gender equality, in line with the principles of the Africa Mining Vision;
 - (ii) The circular economy,¹ the green economy in the context of sustainable development and poverty eradication, including the conduct of voluntary national and local reviews, and the blue economy, in line with the Africa Blue Economy Strategy of the African Union;
 - (iii) Climate resilience and disaster vulnerability of African economies, societies, ecosystems and agrifood systems and the integrated implementation of climate action;

¹ United Nations Environment Assembly resolution 5/11.

- (iv) Modelling of the economic impacts of climate change and private sector investments for the implementation of nationally determined contributions;
- (v) Land governance, including policy and regulatory reforms for land tenure security, in particular for women and young people, and the use of the Framework and Guidelines on Land Policy in Africa and geographic information system-based tools to support decision-making regarding responsible land-based investments by the private sector;
- (vi) Agriculture and food systems transformation, through financing, insurance and de-risking investment, youth and women entrepreneurship in agriculture, regional value chains, common agro-parks and agro-industrialization;
- (b) Provide technical advice to the African Union Commission, regional economic communities and intergovernmental organizations on sustainable development planning and policy formulation in the context of the second 10-year implementation plan of Agenda 2063;
- (c) Convene peer-learning policy dialogues and regional consensus-building platforms and support African universities and research institutions in knowledge generation in the above-mentioned areas.

18.66 The above-mentioned work is expected to result in:

- (a) Sustainable diversified economies in African countries rich in natural resources;
- (b) Development of policies, strategies and plans in agriculture and natural resource sectors to enable the transition to environmentally sustainable and climate-resilient economies;
- (c) Improved competitiveness, productivity, value addition and trade in agricultural goods and services;
- (d) Resilient, inclusive and nutrition-oriented food systems;
- (e) Inclusive land-based investments in agriculture and other natural resource sectors, in accordance with the African Union guiding principles for large-scale land-based investments in Africa;
- (f) Improved land tenure security, in accordance with the African Union framework and guidelines on land policy in Africa.

Planned result for 2025

Result 1: members of ECA develop and implement national and regional policy and cooperation frameworks for the sustainable use of natural resources

Proposed programme plan for 2025

- 18.67 Africa has vast natural resources, including land, forests, fresh water and marine and mineral resources. The subprogramme supports members of ECA in the sustainable use of natural resources, including through technical assistance for food systems transformation and for value addition of minerals critical to the energy transition. The subprogramme is also supporting members in the development of carbon credit markets, and it produced the first regional carbon registry for the Congo Basin Climate Commission.

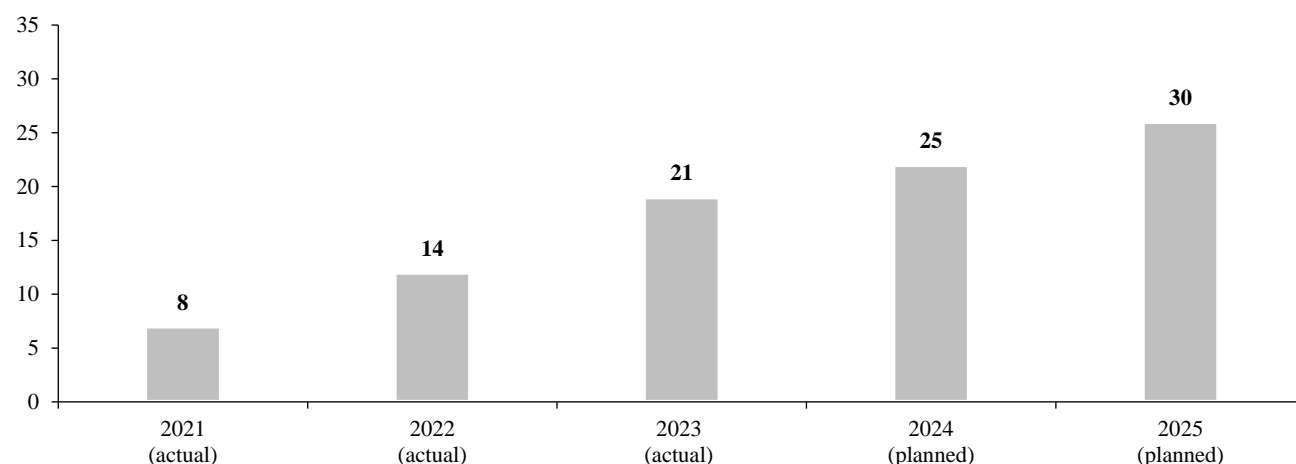
Lessons learned and planned change

- 18.68 The lesson for the subprogramme was that there is a need to meet the growing demand from members of ECA for policy support in carrying out national priorities in the use of natural resources for job creation, food security, economic growth and climate resilience. In applying the lesson, the subprogramme will expand its technical and substantive support and foster cooperation among requesting members and subregional organizations on the efficient use and value addition of natural resources for economic diversification and sustainable development.

18.69 Expected progress towards the objective is presented in the performance measure below (see figure 18.X).

Figure 18.X

Performance measure: number of policy frameworks adopted by members of ECA for the sustainable use of natural resources (cumulative)



Deliverables

18.70 Table 18.10 lists all deliverables of the subprogramme.

Table 18.10

Subprogramme 5: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	3	3	3	3
1. Report on the Africa Regional Forum on Sustainable Development to inform the high-level political forum on sustainable development	1	1	1	1
2. Report to the Africa Regional Forum on Sustainable Development on the implementation of the Sustainable Development Goals	1	1	1	1
3. Report to the Africa Regional Forum on Sustainable Development on inclusive green economy policies in the context of structural transformation and sustainable development in the region	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
4. Africa Regional Forum on Sustainable Development, in preparation for the high-level political forum on sustainable development	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	7	6	7	12
5. Technical support for selected members of ECA to review and improve their mineral-led local content, policies and legal and regulatory frameworks	1	1	1	1
6. On strengthening the capacity of members of ECA in the development of regional carbon and biodiversity credit markets and green, circular and blue economies to advance inclusive and resource-efficient economic diversification and sustainable development	2	2	2	2

Section 18 Economic and social development in Africa

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
7. Technical support for the Africa Regional Forum on Sustainable Development in the area of the green economy in the context of sustainable development and poverty eradication and the blue economy in preparation for the high-level political forum on sustainable development	1	1	1	1
8. Fellowship programme for young African scholars to enhance their capacity in policy research, analysis and advocacy in relevant areas	2	–	2	2
9. On climate, land, energy and water strategies	1	1	1	2
10. On regional agricultural value chains and the development of agro-poles in accordance with African Union guidelines	–	–	–	1
11. Conference on land policy in Africa	–	–	–	1
12. On supporting women's land tenure security and entrepreneurship through policy, legal and institutional reforms and integrating a gender perspective in land and agriculture	–	1	–	1
13. On regional organizations and institutions of higher learning to enhance skills and knowledge on land, agriculture and food systems	–	–	–	1
Seminars, workshops and training events (number of days)	41	11	24	57
14. On building resilient, inclusive and sustainable food systems in Africa	–	–	–	1
15. Training event on an inclusive, green and sustainable economy in the context of sustainable development and poverty eradication and structural transformation for experts and policymakers	1	1	1	1
16. Training event on climate change and development for decision makers, legislators, parliamentarians, planners, the media, civil society organizations and other communities of practice	5	5	5	2
17. Training event on global climate negotiations to strengthen the capacity of young African climate professionals	20	–	10	5
18. Workshops on climate change, the green and blue economies, land and natural resources in the context of sustainable development and poverty eradication	5	5	8	9
19. Training event on value chains, land, agribusiness, land-based investment and infrastructure	10	–	–	4
20. Training event on promoting regional value chains and agro-parks in Africa	–	–	–	6
21. Training event on building resilient, inclusive and sustainable food systems in Africa	–	–	–	3
22. Capacity-building on decision-support and mapping tools for investing in agrifood systems	–	–	–	9
23. Convening of agribusiness stakeholders to promote investment in agrifood systems	–	–	–	3
24. Training event on developing agriculture-related insurance schemes	–	–	–	3
25. Training event on strengthening land tenure security and entrepreneurship through policy, legal and institutional reforms	–	–	–	6
26. Training event on the political economy of land governance in Africa	–	–	–	5
Publications (number of publications)	7	3	7	12
27. On an inclusive green economy and structural transformation	1	1	1	1
28. On climate change and development in Africa	2	1	2	1
29. On the state of the climate in Africa	–	–	–	1
30. On emerging issues and trends in climate change, the green economy in the context of sustainable development and poverty eradication, the blue economy and natural resources	2	1	2	3
31. Path to 2030–2063: outlook on resources for the transformation of Africa	1	–	1	1
32. On land, agribusiness, land-based investment and infrastructure	1	–	1	1
33. 2024 Africa regional overview of food security and nutrition	–	–	–	1
34. On assessing the potential for policy and legislative reforms to enhance index-based insurance schemes for agriculture in Africa	–	–	–	1
35. On strengthening the case for increased public spending on agrifood systems	–	–	–	1
36. Macroeconomic analysis in support of accelerating agrifood systems transformation	–	–	–	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
Technical materials (number of materials)	24	15	14	21
37. Guidelines related to local policies and strategies aligned with the Africa Mining Vision, including on mineral supply chain development for small and medium-sized enterprises, value addition, empowerment of women and entrepreneurship	1	1	–	1
38. Compendium of climate change experts in Africa	1	1	1	1
39. Mapping of institutions along the climate information services value chain	1	1	1	1
40. On climate change and development in Africa	8	8	5	5
41. On the implementation of climate research for development platforms in Africa	1	–	1	1
42. Quality analysis of climate information for a development policy, decision support and management practice programme	1	–	1	1
43. On infrastructure and capacity for climate information services projects	1	–	1	1
44. On strengthening climate governance and policy implementation	1	1	1	1
45. Africa climate resource platform and information service	1	1	1	1
46. Documentation for meetings of the African Union and the African Union Development Agency in the areas of new technologies and innovation, the environment and natural resources, the green economy in the context of sustainable development and poverty eradication and climate change in the context of the 2030 Agenda and Agenda 2063	1	1	1	1
47. Tools and methods for country natural capital accounts and managing investments in the blue economy	1	1	1	1
48. On land, agribusiness, land-based investment and infrastructure	6	–	–	2
49. Toolkit for participatory mapping of land tenure systems for inclusive land-based investment opportunities for agriculture and agribusiness in Africa	–	–	–	1
50. On national action plans for the development of agro-poles	–	–	–	1
51. Guidelines for developing viable agricultural insurance programmes	–	–	–	1
52. Guidelines for strengthening women land tenure security in Africa	–	–	–	1
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to three members of ECA and two regional and subregional cooperation groups on the green and blue economies, climate resilience, land governance and agricultural transformation, on promoting agriculture-related insurance schemes to build resilience against climatic shocks and on developing frameworks for viable land taxation for enhanced domestic resource mobilization by members of ECA.				
D. Communication deliverables				
External and media relations: press releases, podcasts and videos related to the issuance of major publications and events.				
Digital platforms and multimedia content: websites, social media and platforms on the environment; social media posts for each major event, workshop, publication and policy brief; interactive map on large-scale land-based investments.				

Subprogramme 6 Gender equality and women's empowerment

Objective

- 18.71 The objective, to which this subprogramme contributes, is to achieve gender equality and women's empowerment in Africa, by accelerating the pace of implementation by members of ECA and their reporting on their global and regional commitments related to gender equality and the empowerment of women and girls and to enhance their implementation of policies and programmes for the empowerment of women and girls.

Strategy

- 18.72 To contribute to the objective, the subprogramme will:
- (a) Undertake policy research, provide technical advice and build capacity on issues relating to gender equality and women's empowerment;
 - (b) Promote women's economic empowerment, placing particular emphasis on digital transformation in the context of the African Union strategy on digital transformation and the preparatory process for the global digital compact;
 - (c) Provide technical support to members of ECA, including national machineries for gender equality and line ministries, on integrating a gender perspective into their sectoral development policies and programmes;
 - (d) Roll out the African Gender and Development Index and the Africa Gender Index, in collaboration with partners, in the remaining countries that have not yet implemented them, and provide technical support to members of ECA in measuring progress and reporting on the status of implementation of global and regional commitments on gender equality.
- 18.73 The above-mentioned work is expected to result in:
- (a) Strengthened integration of a gender perspective into planning, budgeting, financing and implementation of national policies and programmes;
 - (b) Improved understanding of and response by policymakers to global and regional frameworks on gender equality and women's empowerment, for the alignment of national development outcomes and the fulfilment of national commitments;
 - (c) Increased opportunities, greater economic empowerment and improved livelihoods for women and girls across Africa, through smart policies and tools designed to address existing and emerging discrepancies in gender equality.

Programme performance in 2023

Women and youth entrepreneurs benefited from the African Continental Free Trade Area

- 18.74 The largest free trade area in the world by membership, the African Continental Free Trade Area, creates a single market connecting 1.3 billion people across 54 countries with a gross domestic product of \$2.5 trillion by eliminating tariffs on 90 per cent of goods and removing non-tariff barriers to trade. Furthermore, the protocol on women and youth in trade to the Agreement Establishing the African Continental Free Trade Area is aimed at ensuring that the Area contributes to gender equality and youth empowerment.
- 18.75 The subprogramme has enabled women and young people from 15 members of ECA to benefit from increased exports and investments under the African Continental Free Trade Area by boosting the capacity of ECA members through masterclass programmes on investment and export readiness and by profiling women entrepreneurs for key stakeholders. The masterclass programmes provided essential knowledge and tools to enhance competitiveness and enable women entrepreneurs to seize opportunities in the continental market. In addition, the subprogramme created business linkages between interested buyers, continental business associations and networks of export- and investment-ready businesses led by women.
- 18.76 Progress towards the objective is presented in the performance measure below (see table 18.11).

Table 18.11
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
—	—	Taking advantage of the African Continental Free Trade Area, women and youth entrepreneurs from 15 members of ECA increased their exports and investments

Planned results for 2025

Result 1: members of ECA integrate a gender perspective into their sectoral policies

Programme performance in 2023 and target for 2025

- 18.77 The subprogramme's work contributed to the integration by five members of ECA (Burundi, Lesotho, Mozambique, South Sudan and Zimbabwe) of a gender perspective into their sectoral policies and national development plans, which met the planned target.
- 18.78 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.12).

Table 18.12
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Increased capacity of three members of ECA to design gender-sensitive policies focused on the artisanal and small-scale mining sector and to inform policy and finance for nationally determined contribution plans	Increased capacity of five members of ECA (Ghana, Namibia, Nigeria, South Africa and Tunisia) to design gender-sensitive sectoral policies, including on women's leadership Adoption of a common African position by members of ECA to integrate gender equality into the climate action agenda	Five members of ECA (Burundi, Lesotho, Mozambique, South Sudan and Zimbabwe) integrated a gender perspective into sectoral policies and national development plans	Five additional members of ECA integrate a gender perspective into their relevant sectoral policies, national development plans, legislation, public finance policies, fiscal plans and other policy tools and instruments	Three additional members of ECA integrate a gender perspective into their national development plans

Result 2: members of ECA measure, monitor and report on implementation of global and regional commitments on gender equality

Programme performance in 2023 and target for 2025

- 18.79 The subprogramme's work contributed to the use by five members of ECA (Burundi, Lesotho, Mozambique, South Sudan and Zimbabwe) of the African Gender and Development Index to design,

report and monitor programmes and progress made in achieving selected targets for Sustainable Development Goal 5, which met the planned target.

- 18.80 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.13).

Table 18.13
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Availability of revised methodology to align the African Gender and Development Index with the 2030 Agenda	Two members of ECA employed the revised African Gender and Development Index to monitor and review their commitments to gender equality	Five members of ECA (Burundi, Lesotho, Mozambique, South Sudan and Zimbabwe) employed the African Gender and Development Index to design, report and monitor programmes and progress made in achieving selected targets for Sustainable Development Goal 5	Three members of ECA institutionalize the African Gender and Development Index into national statistical systems to enable them to monitor and report on progress made in achieving selected targets for Sustainable Development Goal 5	Three members of ECA incorporate the African Gender and Development Index into their monitoring and reporting systems for strengthened commitments to gender equality

Result 3: members of ECA integrate a gender perspective into fiscal policy

Proposed programme plan for 2025

- 18.81 A significant challenge facing African countries in making progress towards global and regional commitments related to gender equality and women's empowerment is limited financing. The subprogramme, through its knowledge products, including its flagship African Women's Reports, highlighted the investment needs to achieve gender equality and women's empowerment and demonstrated the benefits of integrating a gender perspective into fiscal policies.

Lessons learned and planned change

- 18.82 The lesson for the subprogramme was that the strategic engagement of ministries of finance and planning is crucial for developing gender-sensitive fiscal policies. In applying the lesson, the subprogramme will convene high-level policy dialogues with ministries of finance and planning on integrating a gender perspective into fiscal policies and relevant frameworks and strengthen coordination between national machineries for gender equality and ministries of finance and planning to develop institutional mechanisms to more systematically integrate a gender perspective into policymaking processes.
- 18.83 Expected progress towards the objective is presented in the performance measure below (see table 18.14).

Table 18.14
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
—	—	Increased knowledge of members of ECA on the investment needs for achieving Sustainable Development Goal 5	Five members of ECA take stock of the institutional mechanisms required for strengthening gender-sensitive fiscal policy	Five members of ECA establish a mechanism to better integrate a gender perspective into fiscal policies

Deliverables

18.84 Table 18.15 lists all deliverables of the subprogramme.

Table 18.15
Subprogramme 6: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	3	3	—	3
1. Report to the Committee on Social Policy, Poverty and Gender on the work of the subprogramme	2	2	—	2
2. Final outcome report of the Committee on Social Policy, Poverty and Gender	1	1	—	1
Substantive services for meetings (number of three-hour meetings)	1	1	—	1
3. Biennial session of the Committee on Social Policy, Poverty and Gender	1	1	—	1
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	4	4	4	3
4. On mainstreaming a gender perspective in national plans, policies and programmes in countries that request technical advisory services	2	2	2	1
5. On supporting members of ECA in using the subprogramme's measurement tools to report on their gender equality commitments	1	1	1	1
6. On supporting members of ECA in integrating a gender perspective into fiscal policy	—	—	—	1
7. On enhancing the capacity of members of ECA to address the gender digital divide and positively reimagine a gender perspective in the economic and digital transformation of African countries	1	1	1	—
Seminars, workshops and training events (number of days)	8	8	16	10
8. Workshop on the African Women's Report	2	2	2	2
9. Training event on the African Gender and Development Index	4	4	4	4
10. Workshop on integrating a gender perspective into fiscal policy	—	—	—	2
11. Workshop on policies and programmes to address the gender digital divide	2	2	10	—
12. Customized capacity-building event for members of ECA on sectoral policies	—	—	—	2
Publications (number of publications)	1	1	—	2
13. African Women's Report based on thematic and topical issues	1	1	—	1
14. Synthesis report on the 30-year review of the implementation of the Beijing Declaration and Platform for Action in Africa	—	—	—	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
Technical materials (number of materials)	2	2	3	2
15. Technical notes on the Africa Gender Index and the African Gender and Development Index	1	1	1	–
16. On climate change and gender equality and women's empowerment in Africa	–	–	1	–
17. Briefing note on gaps and opportunities in integrating a gender perspective into fiscal policy	–	–	–	1
18. Policy brief on gender equality in the economic and digital transformation of African countries	1	1	1	–
19. Policy brief on integrating a gender perspective into relevant sectoral policies	–	–	–	1
C. Substantive deliverables				
Consultation, advice and advocacy: one special event on International Women's Day (2025) and the 16 Days of Activism against Gender-based Violence campaign.				
D. Communication deliverables				
Digital platforms and multimedia content: the subprogramme's knowledge platform accessed by at least 200 experts.				
External and media relations: two press releases on the subprogramme's website after the hosting and organization of each event.				

Subprogramme 7 Subregional activities for development

Component 1 Subregional activities in North Africa

Objective

- 18.85 The objective, to which the component contributes, is to enhance the employment creation environment in North Africa through strengthened economic diversification, fiscal management, regional integration and a better recognition of migrant workers' economic contributions.

Strategy

- 18.86 To contribute to the objective, the component will:
- (a) Develop evidence-based policies, strategies and reforms and provide technical assistance related to economic diversification, fiscal management and resilient and inclusive economies;
 - (b) Provide advisory services and hold subregional consultations on the mobilization of domestic resources and the implementation of the Agreement Establishing the African Continental Free Trade Area, in partnership with ministries of trade and the African Union;
 - (c) Provide technical assistance and training for selected African countries on migration data collection and analysis and evidence-based policy formulation to mainstream and leverage migrants' economic contributions, through data collection and analysis;
 - (d) Conduct research on challenges facing middle income countries in North Africa, in particular those relating to development and climate finance, human capital and employment creation in North Africa, with a focus on strategic areas such as digitalization and the green economy in the context of sustainable development and poverty eradication.
- 18.87 The above-mentioned work is expected to result in:
- (a) Adoption of evidence-based macroeconomic policies and structural reforms by members of ECA to improve fiscal space and enhance productive employment, redirecting resource allocations towards sectors that have a high potential for inclusive and sustainable development;

- (b) Policies and strategies that foster regional integration, enhance productivity and create new jobs in higher-skilled and sustainable sectors;
- (c) Development of evidence-based policies and actions by members of ECA that leverage the contributions of migrants to sustainable development.

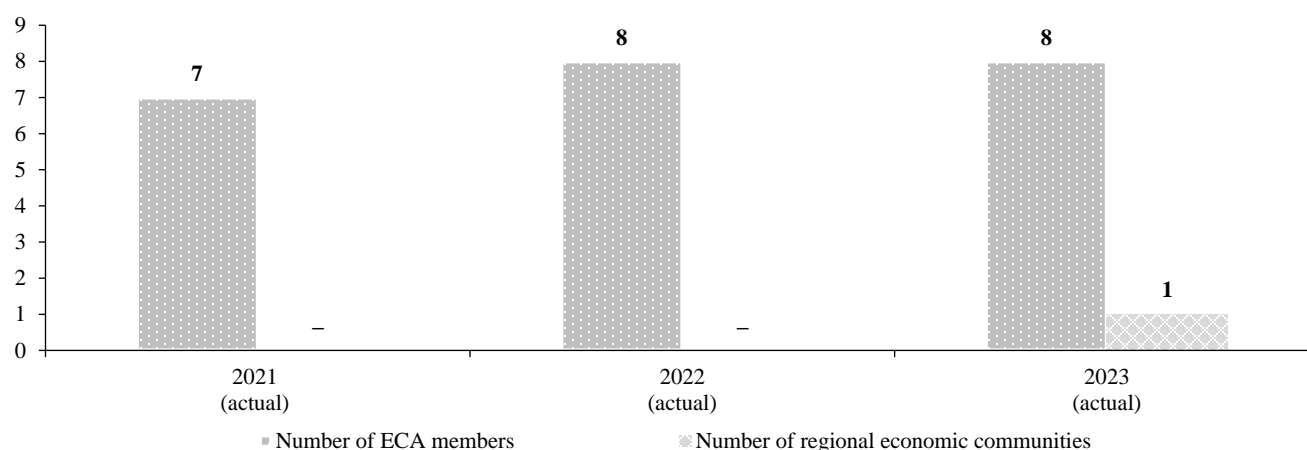
Programme performance in 2023

North African countries and regional economic communities designing policies that foster regional integration and inclusive growth

- 18.88 In response to requests for technical and advisory support in order to implement the Agreement Establishing the African Continental Free Trade Area and realize its benefits, the component's work contributed to the implementation by Mauritania in 2023 of a national strategy for the African Continental Free Trade Area by enhancing the country's policy implementation capacity through workshops and training for government officials, experts and private sector representatives. The subprogramme also supported Algeria, Egypt, Libya, the Sudan and Tunisia in developing and implementing their African Continental Free Trade Area plans and the Arab Maghreb Union to develop its African Continental Free Trade Area strategy.
- 18.89 Expected progress towards the objective is presented in the performance measure below (see figure 18.XI).

Figure 18.XI

Performance measure: number of ECA members and regional economic communities designing policies to foster regional integration and inclusive growth (cumulative)



Planned results for 2025

Result 1: small and medium-sized enterprises as engines of sustainable development in North Africa

Programme performance in 2023 and target for 2025

- 18.90 The component's work contributed to the design and implementation by the Agency for Investment and Export Development of Morocco of a programme to enhance the competitiveness of women-owned small and medium-sized enterprises, which met the planned target.
- 18.91 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.16).

Table 18.16
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
One country (Tunisia) received analysis and policy advice for strengthening the capacity of small and medium-sized enterprises, including through innovative sources of finance and environmentally sound practices	Strengthened job creation and export capabilities of policymakers from the Ministry of Trade and small and medium-sized enterprise owners in one country (Sudan)	The Agency for Investment and Export Development of Morocco designed and implemented a programme to enhance competitiveness of women-owned small and medium-sized enterprises	One additional country adopts innovative and sustainable policies and strategies for enhancing the competitiveness of small and medium-sized enterprises	One additional country adopts innovative and sustainable programmes or policies for enhancing the capacity of small and medium-sized enterprises

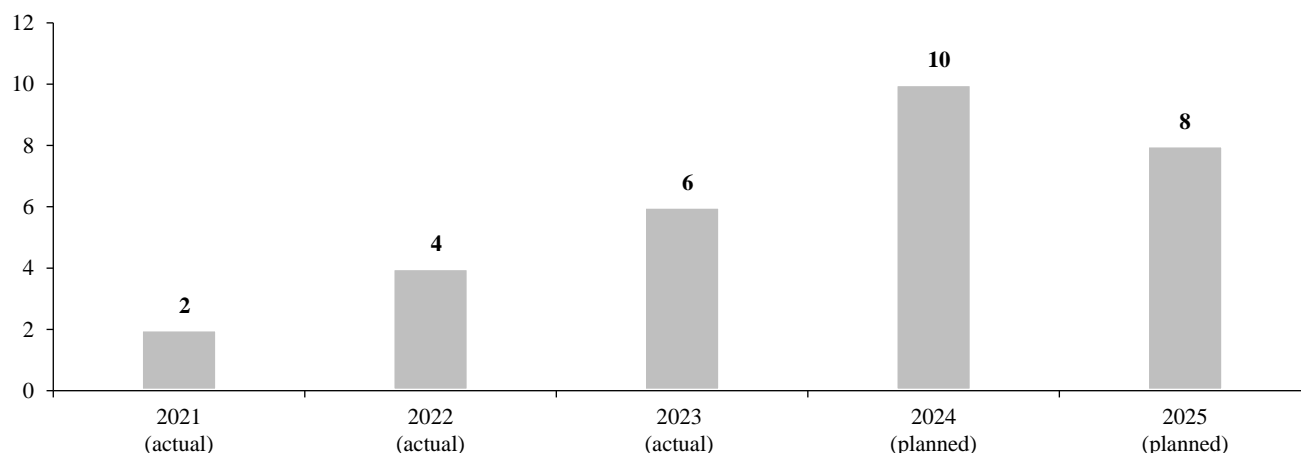
Result 2: developing evidence-based policies and actions that leverage migrants' economic contributions

Programme performance in 2023 and target for 2025

- 18.92 The component's work contributed to the development by two additional ECA members (Côte d'Ivoire and Zimbabwe) of evidence-based policies to leverage migrants' economic contributions, which met the cumulative planned target of six members of ECA.
- 18.93 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XII).

Figure 18.XII

Performance measure: number of countries developing evidence-based policies to leverage migrants' economic contributions (cumulative)



Result 3: members of ECA mobilize finance for sustainable development

Proposed programme plan for 2025

- 18.94 High levels of public debt combined with increasing debt costs pose a key challenge in the North African subregion, as this not only constrains the fiscal space for governments but also impedes access to credit by private stakeholders, in particular small and medium-sized enterprises. To achieve

the 2030 Agenda and Agenda 2063, North African countries need to strengthen regulatory, policy and operational frameworks to mobilize domestic resources.

Lessons learned and planned change

18.95 The lesson for the component, based on its achievements in countries that had previously been supported, was that its tailored policy support and targeted capacity-building have been effective in enabling members of ECA to mobilize domestic resources. In applying the lesson, the component will build on its support thus far and provide technical advice and capacity-building to members of ECA focused on the use of digital solutions to broaden their tax base, reduce tax evasion and curb illicit financial flows, with a view to mobilizing resources for sustainable development.

18.96 Expected progress towards the objective is presented in the performance measure below (see table 18.17).

Table 18.17
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
—	The Sudan Taxation Chamber conducted training to strengthen the capacity of its institutions to collect revenues	Libya adopted tax collection principles and practices that led to a 60 per cent increase in revenues from stamp duties	One country implements measures to reduce tax evasion and illicit financial outflows	One country introduces an electronic taxation system

Deliverables

18.97 Table 18.18 lists all deliverables of the component.

Table 18.18
Subprogramme 7, component 1: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	4	4
1. Report to the Intergovernmental Committee of Senior Officials and Experts for North Africa	1	1	1	1
2. Subregional profile on socioeconomic development in the members of ECA	1	1	1	1
3. Regional and international agendas and other special initiatives in the members of ECA	1	1	1	1
4. Annual report on the work of ECA in North Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	11	11	11	11
5. Session of the Intergovernmental Committee of Senior Officials and Experts for North Africa	11	11	11	11
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	2	3	6	5
6. On the implementation of the Agreement Establishing the African Continental Free Trade Area	1	1	1	1

Section 18 Economic and social development in Africa

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
7. On boosting employment for young people and women targeted at senior policymakers from North Africa	1	–	–	–
8. Enhancing the performance of women-led small and medium-sized enterprises by building capabilities in digitalization, export, access to finance and sustainability practices in three countries	–	–	–	1
9. Building a database on migration in selected members of ECA	–	1	–	–
10. Enhancing tax resource mobilization in the Sudan	–	1	1	–
11. Enhancing tax revenues in Libya and Mauritania	–	–	1	–
12. Enhancing tax resource mobilization in three countries	–	–	–	1
13. Strengthening migration development links in Africa	–	–	1	1
14. Enhancing food security in Tunisia	–	–	1	–
15. Improving debt management in North Africa	–	–	1	1
Seminars, workshops and training events (number of days)	2	4	5	6
16. Taxation capacity-building training course for one additional North African country	–	–	–	1
17. North Africa Development Forum	1	1	1	1
18. Employment forum	1	1	–	–
19. Workshops on leveraging migrants' economic contributions	–	1	3	2
20. Workshop on food security	–	1	–	–
21. Workshop on the e-mobility regional value chain	–	–	–	1
22. Workshop on climate finance and employment	–	–	1	1
Publications (number of publications)	4	2	3	3
23. Labour market and demographic trends, employment and entrepreneurship	1	1	1	–
24. Structural transformation and distortions in North Africa	1	–	–	–
25. Impact of COVID-19 on firms in North Africa	–	1	–	–
26. Trade, regional integration and inclusive growth	1	–	–	1
27. How small and medium-sized enterprises in North Africa can improve their sustainable governance	1	–	–	–
28. Impacts of armed conflict on food security and mitigation plan for Tunisia	–	–	1	–
29. Climate change and employment challenges in North Africa	–	–	1	–
30. Developing financial markets and enhancing the fiscal space	–	–	–	1
31. Challenges facing middle income countries in North Africa	–	–	–	1
Technical materials (number of materials)	1	1	5	1
32. On employment	1	1	1	–
33. On migration	–	–	2	1
34. On private sector development in North Africa	–	–	1	–
35. Report on challenges facing middle income countries in North Africa	–	–	1	–
C. Substantive deliverables				
Consultations, advice and advocacy: advisory services to North African members of ECA or regional economic communities on regional integration for small and medium-sized enterprises, migration issues and finance.				
D. Communication deliverables				
Digital platforms and multimedia content: one knowledge management hub; three maintained platforms: content management system, collaborative space and customer relationship management of communities of practice.				
External and media relations: press releases, newsletters, briefings and social media.				

Component 2

Subregional activities in West Africa

Objective

- 18.98 The objective, to which this component contributes, is to advance inclusive development in West Africa through strengthening countries' capacity to integrate challenges related to demographic dynamics into their policies and planning processes and achieve regional integration.

Strategy

- 18.99 To contribute to the objective, the component will:
- (a) Provide knowledge, tools and policy recommendations on the acceleration of a demographic transition and related implications for sustainable development, including family dynamics, migration, health and mortality, ageing and living conditions, gender equality and the empowerment of women and girls, youth and sustainable peace and resilience in West Africa, among others;
 - (b) Engage in high-level policy dialogues and provide technical support and capacity-building to countries on regional integration issues, including the implementation of the Agreement Establishing the African Continental Free Trade Area, and also the development of budgeting frameworks that are sensitive to a demographic dividend with special emphasis on the empowerment of women and young people.
- 18.100 The above-mentioned work is expected to result in:
- (a) Demographic dividend dimensions mainstreamed in national planning and programming and budgeting systems and processes;
 - (b) Deepened regional economic and monetary integration through the operationalization of Vision 2050 of the Economic Community of West African States;
 - (c) Accelerated implementation of the 2030 Agenda and Agenda 2063 by members of ECA and regional organizations;
 - (d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area in Africa, with women and young people empowered to seize the opportunities of the Agreement.

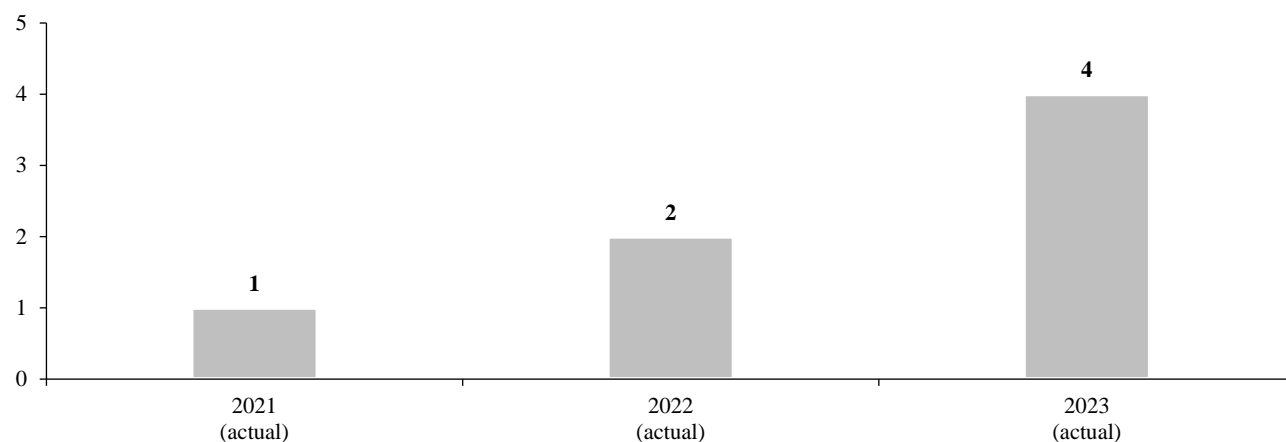
Programme performance in 2023

Strengthened national budgeting framework sensitive to the demographic dividend

- 18.101 The component strengthened national capacities in budgeting sensitive to the demographic dividend by working with Benin, Burkina Faso, the Niger, Senegal and Togo to estimate their demographic dividend monitoring index for the period 2001–2020 and aligning those countries with the restructured functional budget with a focus on the pillars of the demographic dividend. The component also worked with those countries to estimate and analyse budget elasticities that would inform the formulation of budget structures conducive to harnessing the demographic dividend. The component engaged with Senegal to integrate demographic dividend issues into its public investments programme for the period 2024–2026, which was presented to the national parliament.
- 18.102 Progress towards the objective is presented in the performance measure below (see figure 18.XIII).

Figure 18.XIII

Performance measure: number of members of ECA estimating the demographic dividend monitoring index and performing budget restructuring with a view to making effective use of a budgeting framework sensitive to the demographic dividend



Planned results for 2025

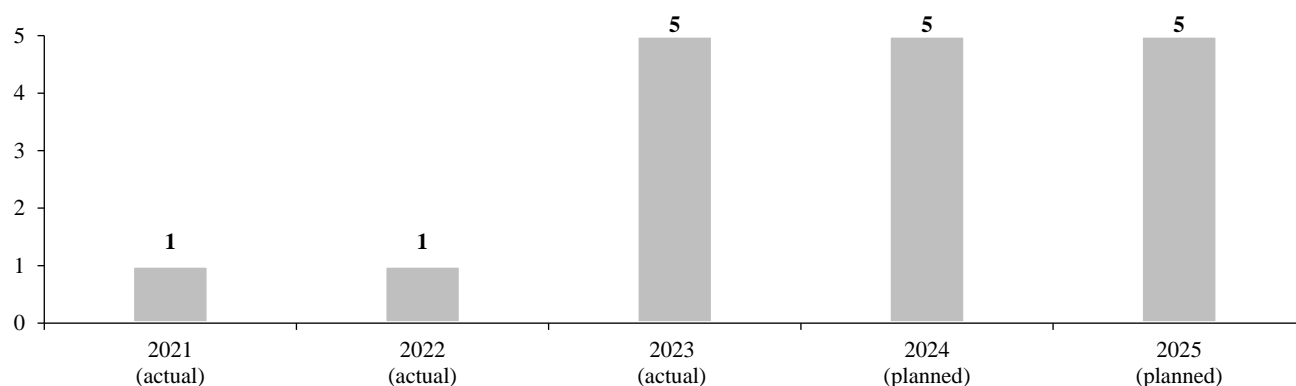
Result 1: developing and implementing a planning, programming and budgeting system that integrates the demographic dividend

Programme performance in 2023 and target for 2025

- 18.103 The subprogramme's component's work contributed to the adoption by an additional four members of ECA of planning, programming and budgeting systems that integrate a demographic dividend, making a cumulative total of five, which exceeded the planned target of four.
- 18.104 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XIV).

Figure 18.XIV

Performance measure: number of members of ECA adopting a planning, programming and budgeting system that integrates a demographic dividend (cumulative)



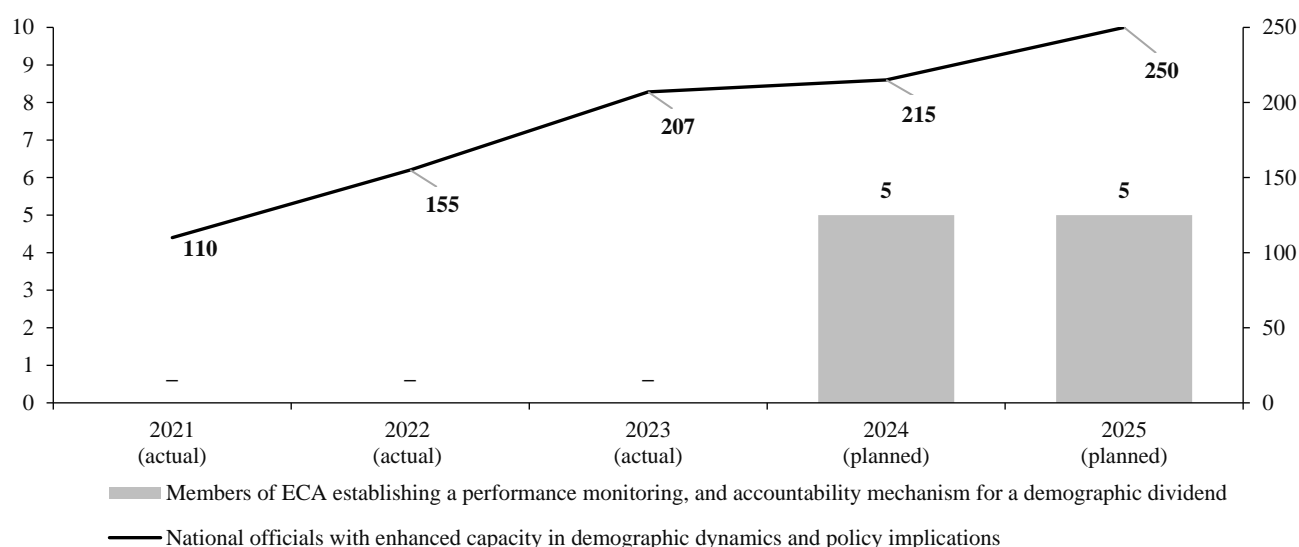
Result 2: regional performance monitoring and accountability mechanism to monitor and report on progress in the implementation of the African Union road map on harnessing the demographic dividend through investments in youth

Programme performance in 2023 and target for 2025

- 18.105 The component's work contributed to the enhanced capacity of an additional 52 national officials in the use of demo-economics and planning tools, bringing the cumulative total to 207 national officials, which exceeded the cumulative planned target of 185 national officials.
- 18.106 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XV).

Figure 18.XV

Performance measure: number of national officials acquiring enhanced capacity in demographic dynamics and policy implications and number of members of ECA establishing a performance monitoring and accountability mechanism for a demographic dividend (cumulative)



Result 3: members of ECA assess debt sustainability and develop longer-term fiscal strategies

Proposed programme plan for 2025

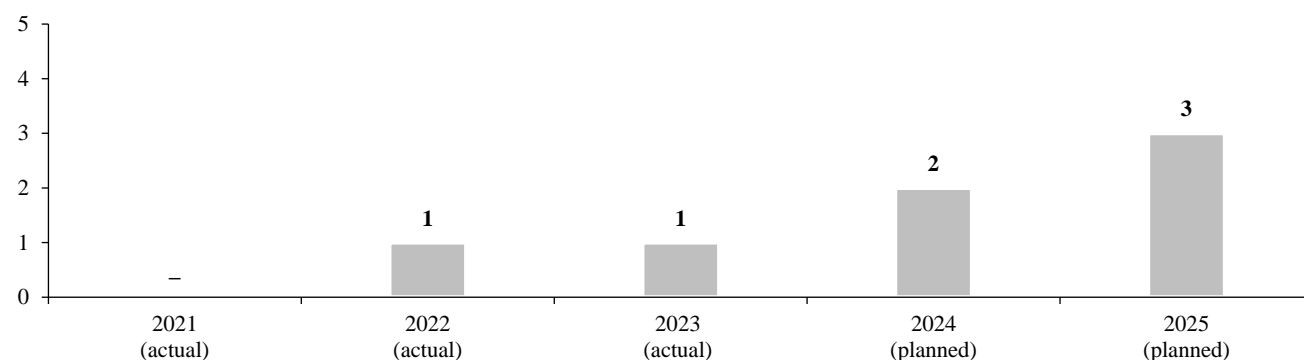
- 18.107 Dealing with external financing constraints has become a significant policy challenge for West African countries as all the economies of the subregion are, to varying extents, facing debt distress. The average inflation rate is estimated at 10–12 per cent, whereas the ratio of debt to gross domestic product is estimated at 55–60 per cent, with some countries running the risk of debt default.

Lessons learned and planned change.

- 18.108 The lesson for the component was the need to support countries in developing sound macroeconomic policies anchored in medium-term and long-term development planning to address structural macroeconomic challenges and minimize dependency on borrowing. In applying the lesson, the component will support members of ECA in assessing their debt sustainability and will design a macroeconomic model and framework to inform the formulation and implementation by members of ECA of longer-term strategies to address debt.
- 18.109 Expected progress towards the objective is presented in the performance measure below (see figure 18.XVI).

Figure 18.XVI

Performance measure: number of members of ECA developing longer-term fiscal strategies to address debt (cumulative)



Deliverables

18.110 Table 18.19 lists all deliverables of the component.

Table 18.19

Subprogramme 7, component 2: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	2	2	2
1. Report to the Intergovernmental Committee of Senior Officials and Experts for West Africa on the implementation of the work of ECA in West Africa	1	1	1	1
2. Annual report on progress in the implementation of agreed-upon regional and international development agendas in West Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	16	16	16	16
3. Annual session of the Intergovernmental Committee of Senior Officials and Experts for West Africa	8	8	8	8
4. Annual meeting of West African intergovernmental organizations	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1	1	1
5. Strengthening the institutional capacity of regional economic communities, intergovernmental organizations, national Governments, national observatories of the demographic dividend and parliaments to capitalize on demographic dynamics for development in West Africa	1	1	1	1
Seminars, workshops, and training events (number of days)	14	14	14	14
6. Workshops for think tanks on opportunities and challenges of demographic dynamics in West Africa	9	9	9	9
7. Training events on strengthening the capacities of members of ECA in demographic economic dynamics for development	5	5	5	5
Publications (number of publications)	3	3	3	3
8. On country and subregional socioeconomic and demographic profiles	2	2	2	2
9. On economic and social structural transformation in West Africa	1	1	1	1
Technical materials (number of materials)	2	2	2	1
10. On sustainable economic and social transformation in West Africa	1	1	1	—

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
11. On demographic dynamics for development	1	1	1	1
C. Substantive deliverables				
Consultation, advice, and advocacy: advisory support to members of the Economic Community of West African States.				
D. Communication deliverables				
Outreach programmes, special events and information materials: events for parliamentary networks and events for the launch of flagship reports and related publications.				
External and media relations: press releases; quarterly newsletter (<i>Kakaki News</i>) and other communication materials to the media.				
Digital platforms and multimedia content: West African subregion-specific content for the ECA website.				
Library services: exhibition of ECA knowledge products through various channels and information on the ECA main repository.				

Component 3

Subregional activities in Central Africa

Objective

- 18.111 The objective, to which this component contributes, is to expand the manufacturing and high-value service sectors and increase the share of tradeable and manufactured goods in total exports, deepen regional value chains and improve the competitiveness and productivity of local economies in order to accelerate economic diversification and structural transformation in Central Africa.

Strategy

- 18.112 To contribute to the objective, the component will:
- (a) Provide technical assistance and advisory services to members of ECA in Central Africa on:
 - (i) Formulating and implementing national development plans and economic diversification strategies with a focus on intra-Central African trade and creating a business climate conducive to employment creation and resilient to external shocks;
 - (ii) Translating their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area into specific and bankable projects, using market access information and trade opportunity data, with a particular focus on the agricultural, energy and pharmaceutical sectors;
 - (iii) Transforming transport corridors into development corridors, in line with the Central Africa consensual transport plan;
 - (iv) Developing information and communications technology infrastructure and regulatory frameworks required for the digital transition, including support for the establishment of technology innovation centres, in collaboration with the African Centre of Excellence on Digital Identity, Trade and Economy and subprogramme 4;
 - (v) Harmonizing trade instruments of the Economic Community of Central African States and the Central African Economic and Monetary Community and formulating a consolidated industrial development and economic diversification master plan for Central Africa;
 - (vi) Developing an ECA macro model in Central Africa, complemented by training in its use for national officials in relevant units, in collaboration with the Debt Management Facility of the World Bank and subprogramme 8;
 - (b) Collaborate with the private sector, subregional think tanks and regional economic communities in the above-mentioned areas;

- (c) Train members of ECA and United Nations country teams in the use of the ECA integrated planning and reporting toolkit.
- 18.113 The above-mentioned work is expected to result in:
- (a) Strengthened regional value chains and industrial clusters, integrated with local economies, and expanded manufacturing and high-value service sectors;
- (b) Increased share of intra-Central African trade in the subregion's total trade;
- (c) Integration of the relevant economic diversification-related goals and targets of the 2030 Agenda and Agenda 2063 into national development strategies and plans, common country assessments and United Nations sustainable development cooperation frameworks;
- (d) Increased productivity of local firms, including adoption of new technologies;
- (e) Strengthened role of the private sector in economic diversification in Central Africa.

Programme performance in 2023

Validation by Cameroon of its National Plan for the Development of Economic and Environmental Accounting

- 18.114 The component supported the development of environmental-economic statistics in the subregion by actively raising stakeholders' awareness and building their capacities in this field, including through its work with the United Nations country team. In Cameroon, the component worked in close collaboration with the National Statistics Office and provided technical assistance for the development of the National Plan for the Development of Economic and Environmental Accounting. The plan was validated following three workshops that brought together officials from the National Statistics Office, policymakers, other key stakeholders and members of the United Nations country team in Cameroon. The plan will soon be adopted at a national level. Countries in Central Africa are richly endowed with natural resources, which play a crucial role in their economic development. It is imperative to integrate these natural assets into their national economic accounts to accurately reflect their economic values and impacts. This is essential for informed decision-making, sustainable growth and effective governance.
- 18.115 Progress towards the objective is presented in the performance measure below (see table 18.20).

Table 18.20
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
Awareness-raising conducted in Cameroon and other central Africa countries on environmental-economic statistics and environmental accounting	Stakeholders in Central Africa made aware of environmental-economic statistics and environmental accounting	Cameroon validated its National Plan for the Development of Economic and Environmental Accounting, following three workshops attended by several sectoral administrations and key stakeholders, including members of the United Nations country team. This work raised interest among stakeholders and the Resident Coordinator Office and United Nations country team in Cameroon. Heads of United Nations agencies in Cameroon are now mobilized for joint implementation of the National Plan for the Development of Economic and Environmental Accounting

Planned results for 2025

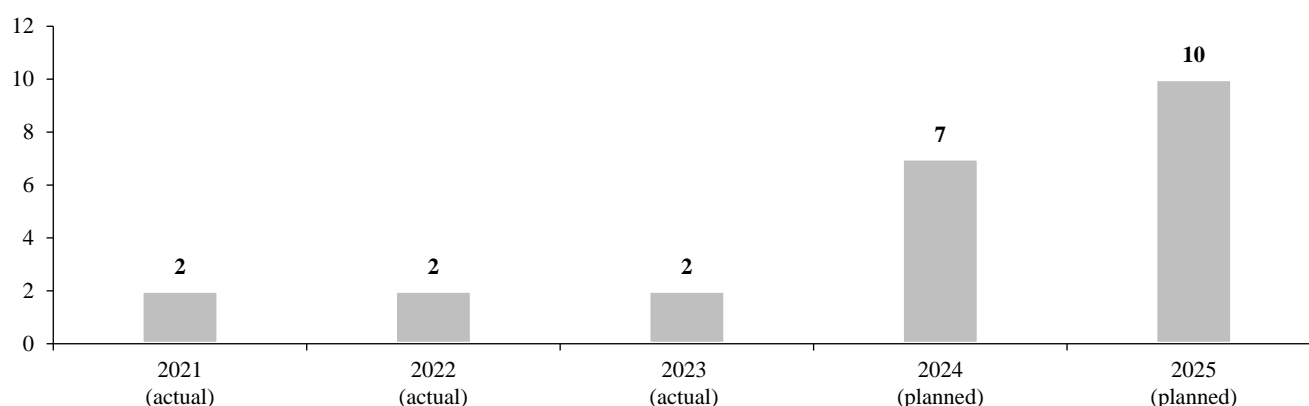
Result 1: sustainable financing mobilized by mainstreaming natural capital in the national accounts

Programme performance in 2023 and target for 2025

- 18.116 The component's work contributed to the application by two countries (Cameroon and Gabon) of natural capital accounting methods in rebasing their national accounts, which did not meet the planned target of six countries. The target was not met because of the unexpected time required to undertake background technical work.
- 18.117 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XVII).

Figure 18.XVII

Performance measure: number of countries applying natural capital accounting methods in rebasing their national accounts (cumulative)



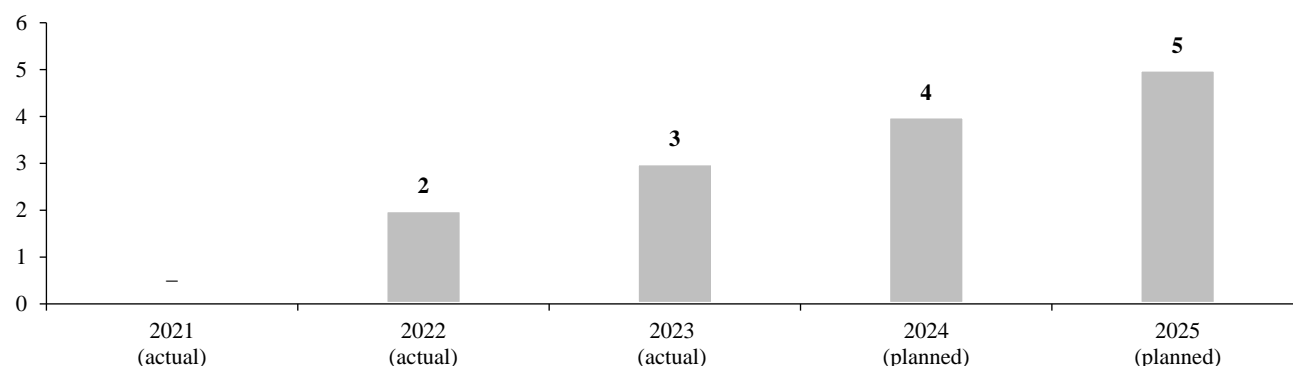
Result 2: bankable projects implemented in support of inclusive and sustainable industrialization and economic diversification

Programme performance in 2023 and target for 2025

- 18.118 The subprogramme's work contributed to the development of three bankable projects on timber products in Cameroon; on batteries and electric vehicles in the Democratic Republic of the Congo and Zambia, and on nitrogen, phosphorous and potassium fertilizer in Republic of Congo, which met the planned target.
- 18.119 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XVIII).

Figure 18.XVIII

Performance measure: number of bankable projects implemented in the Central African subregion (cumulative)



Result 3: members of ECA develop special economic zones for sustainable and inclusive economic diversification

Proposed programme plan for 2025

- 18.120 The establishment of special economic zones in Central Africa is a strategic initiative aimed at fostering economic growth and diversification, creating jobs and promoting regional integration. The component provides guidance, technical assistance and policy advocacy to support the development of new-generation special economic zones in Central Africa that focus on regional value chains and the fostering of good environmental and social practices.

Lessons learned and planned change.

- 18.121 The lesson for the component was that partnership with United Nations country teams is highly effective in promoting the industrialization and economic diversification agenda at the highest decision-making levels. In applying the lesson, the component will strengthen its collaboration with United Nations country teams and regional coordinator offices to support members of ECA in adding value to natural resources through the development of new-generation special economic zones. This will be achieved through joint projects on industrial clustering, technical workshops and advocacy of policies conducive to natural resource-based industrialization and economic diversification.
- 18.122 Expected progress towards the objective is presented in the performance measure below (see table 18.21).

Table 18.21

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
–	–	Three members of ECA (Cameroon, Congo and Democratic Republic of the Congo) added value to their natural resources through the establishment of new-generation special economic zones	Three members of ECA assess their value chains for the development of new-generation special economic zones and foster the related partnerships	Two members of ECA conclude pre-feasibility studies for the development of new-generation special economic zones

Deliverables

18.123 Table 18.22 lists all deliverables of the component.

Table 18.22

Subprogramme 7, component 3: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	1
1. Annual report on the work of the ECA Subregional Office for Central Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
2. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	2	1	1
3. Support programme for trade and economic integration	1	2	1	1
Seminars, workshops and training events (number of days)	36	60	36	36
4. Workshop on models and forecasting tools for economic diversification and the achievement of the Sustainable Development Goals	12	8	12	12
5. Workshop on natural capital accounting	12	12	12	12
6. Training event on trade and market access instruments	–	13	–	–
7. Workshop on incorporation in national frameworks of the integrated planning and reporting toolkit and the macro and trade model in selected countries	12	27	12	12
Publications (number of publications)	4	6	2	6
8. Series of reports on benchmarking special economic zones in support of economic diversification, structural transformation, employment, production and society	–	2	–	1
9. Background study on the theme for the annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa	1	1	1	1
10. On the state of economic diversification in Central Africa	1	1	1	1
11. On the economic diversification process in Central Africa: harnessing opportunities for sustainable consumption and production and greenhouse gas emission reduction and economic diversification strategies	1	1	–	–
12. On accelerating the effective implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area: strengthening sustainability and inclusiveness	1	1	–	1
13. On enhancing digital economy integration in central Africa, emphasizing the role of the fourth industrial revolution and the African Continental Free Trade Area	–	–	–	1
14. On a comprehensive needs assessment of national statistical systems in Central Africa	–	–	–	1
Technical materials (number of materials)	1	3	1	3
15. Policy briefs on emerging issues in Central Africa	1	3	1	3
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to and policy dialogues with members of ECA on the African Continental Free Trade Area.				
D. Communication deliverables				
Outreach programmes, special events and information materials: dissemination of information on economic diversification and change leadership in the subregion.				
Digital platforms and multimedia content: maintenance of at least seven websites, digital platforms and two communities of practice on economic diversification, industrialization and the Sustainable Development Goals.				

Component 4

Subregional activities in East Africa

Objective

- 18.124 The objective, to which this component contributes, is to achieve deeper regional integration in East Africa by advancing the operationalization of the African Continental Free Trade Area, increasing intraregional investments, harnessing the blue economy, and enhancing regional tourism.

Strategy

- 18.125 To contribute to the objective, the component will:
- (a) Provide support to countries and regional economic communities through knowledge production, technical assistance, capacity-building, and policy dialogues, on the development and effective implementation of their national and regional strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area African Continental Free Trade Area, and the negotiation and arrangements concerning outstanding protocols and instruments on the Area;
 - (b) Foster the development of regional value chains in food and agriculture through value chain analyses and the dissemination of information to public and private sector stakeholders about investment opportunities;
 - (c) Build the capacity of the private sector, notably small and medium-sized enterprises, to take part in operationalizing the African Continental Free Trade Area, through information and awareness-raising workshops on the functionalities of the instruments and protocols of the Area and also on innovative sources of financing;
 - (d) Engage in policy dialogue and provide training to promote transboundary investments and cost-effective trade logistics, including the creation and use of digital platforms and commodity exchanges to reduce asymmetries of information;
 - (e) Convene a subregional forum on issues related to the blue economy, including its potential to diversify goods and services and to operationalize the African Continental Free Trade Area, assess the socioeconomic potential of the blue economy and conduct market analyses for small and medium-sized enterprises, while keeping in mind the need to protect natural resources;
 - (f) Support members of ECA in the development of national tourism strategies, in line with the recommendations set out in the African tourism strategy, and provide training on the production of high-quality tourism statistics in the subregion.
- 18.126 The above-mentioned work will help members of ECA to make progress towards the achievement of Sustainable Development Goals 5, 7, 8, 11, 12, 13, 14 and 17.
- 18.127 The above-mentioned work is expected to result in:
- (a) National development planning frameworks incorporating and amplifying blue economy policies and strategies;
 - (b) Standardized methodologies for tourism data collection and analysis in the subregion;
 - (c) Increased market diversification and economic resilience to external shocks, related in particular to the blue economy, the tourism sector and food-related value chains;
 - (d) Deeper regional integration and improved connectivity of landlocked countries;
 - (e) Higher levels of intraregional trade in goods and services;
 - (f) Harmonization of investment regimes and investment promotion strategies, and improved regulatory frameworks governing investment.

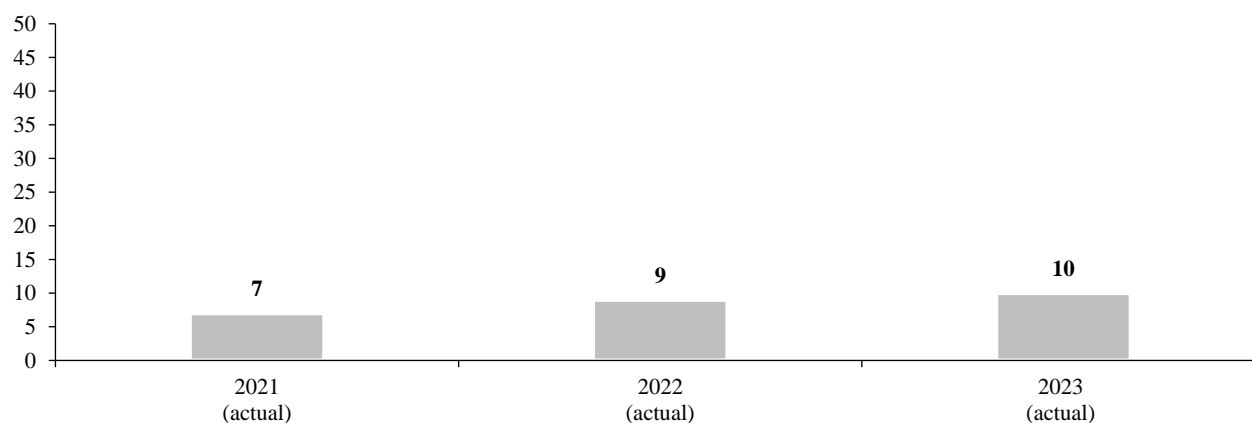
Programme performance in 2023

Opportunities unlocked by the Comoros for increased trade and export diversification through the ratification of the Agreement Establishing the African Continental Free Trade Area

- 18.128 Like many other African countries, the Comoros has huge untapped investment and export potential which can be leveraged through implementation of the Agreement Establishing the African Continental Free Trade Area. The full benefits of the African Continental Free Trade Area can only be realized, however, if it is ratified and implemented by all the countries of Africa. While nine States in East Africa ratified the agreement between 2018 and 2022, the Comoros required extra time to satisfy key stakeholders of the benefits to the country of the Area. In collaboration with the United Nations Development Programme, the component organized national consultations and awareness-raising workshops to discuss the benefits of the Area. The workshops held in the capital were attended by senior political leaders, including the President, the Speaker of Parliament, governors, cabinet ministers, members of parliament and representatives of the private sector. In addition, the component supported the Comoros in the formulation of the country's African Continental Free Trade Area strategy.
- 18.129 These interventions provided the required clarity and support, and the Comoros ratified the Agreement Establishing the African Continental Free Trade Area in February 2023. Following that ratification, the component also conducted an awareness-raising workshop and training on the protocols to the Agreement and policy tools such as the digital payment system, the African Trade Observatory and the non-tariff barriers reporting mechanism, which enhanced the capacity of the Comorian national technical committee on the African Continental Free Trade Area to coordinate implementation of the national strategy for the Area.
- 18.130 Progress towards the objective is presented in the performance measure below (see figure 18.XIX).

Figure 18.XIX

Performance measure: number of countries in East Africa ratifying the Agreement Establishing the African Continental Free Trade Area (cumulative)



Planned results for 2025

Result 1: designing and implementing policy frameworks on trade, the blue economy and tourism

Programme performance in 2023 and target for 2025

- 18.131 The component's work contributed to the design and implementation by three additional members of ECA (Burundi, Namibia, and Uganda) of policy and strategy frameworks in trade and tourism, which exceeded the planned target of two additional members of ECA implementing the frameworks.
- 18.132 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.23).

Table 18.23
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Two members of ECA with enhanced capacity to design policy frameworks in the areas of trade, the blue economy, and tourism	Enhanced capacity of one member of ECA (United Republic of Tanzania) to design a policy framework in trade and the blue economy Two members of ECA (Kenya and Rwanda) implemented policy and strategy frameworks in trade and tourism	Three additional members of ECA (Burundi, Namibia, and Uganda) implemented policy and strategy frameworks in trade, the blue economy, and tourism	One additional member of ECA implements policy and strategy frameworks in tourism	One additional member of ECA implements policy and strategy frameworks in tourism

Result 2: members of ECA shift from formulation to implementation of their African Continental Free Trade Area national strategies**Programme performance in 2023 and target for 2025**

- 18.133 The component's work contributed to the implementation by two additional members of ECA (Uganda and United Republic of Tanzania) of their national strategies on the Agreement Establishing the African Continental Free Trade Area, which exceeded the planned target of one additional country.
- 18.134 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.24).

Table 18.24
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Four out of fourteen countries (Burundi, Democratic Republic of the Congo, Kenya and Rwanda) and one regional economic community (East African Community) formulated African Continental Free Trade Area strategies	An additional three countries (Comoros, Somalia and South Sudan) and one regional economic community (Intergovernmental Authority on Development) formulated strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area	Two additional countries (Uganda and United Republic of Tanzania) implemented their national strategies on the Agreement Establishing the African Continental Free Trade Area	One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area	One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
	Two out of fourteen countries (Kenya and Rwanda) started implementation of their national strategies on the Agreement Establishing the African Continental Free Trade Area			

Result 3: members of ECA and regional organizations develop investment promotion strategies

Proposed programme plan for 2025

- 18.135 To meet the demand for goods and services arising from operationalization of the African Continental Free Trade Area, East African countries need to increase their productive capacities and logistics facilities by scaling up investments. The component provides members of ECA with technical assistance and policy advice to develop national investment strategies focused on critical sectors, with a view to promoting trade and investment and enhancing competitiveness.

Lessons learned and planned change

- 18.136 The lesson for the component was that engagement with countries through policy dialogue backed by sound knowledge products can be effective in catalysing action to promote investments. In applying the lesson, the component will engage with national stakeholders using such means to develop strategies to foster investment in critical sectors, focused on creating an enabling environment through clear and transparent regulatory frameworks and investment incentives.
- 18.137 Expected progress towards the objective is presented in the performance measure below (see table 18.25).

Table 18.25
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
National development plan to guide investments developed by Djibouti Economic diplomacy strategy to promote trade and investments developed by Rwanda	Northern Corridor Transit and Transport Coordination Authority developed a strategic plan to guide investment	Tourism investment guide developed by Burundi	One regional economic community develops a strategic plan to promote investment	One member of ECA develops a national strategy for investment promotion

Deliverables

- 18.138 Table 18.26 lists all deliverables of the component.

Table 18.26

Subprogramme 7, component 4: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	2	2	2
1. Documentation for the Intergovernmental Committee of Senior Officials and Experts for East Africa	2	2	—	—
2. Annual report on progress in the implementation of the agreed-upon regional and international development agenda in East Africa	—	—	1	1
3. Report to the Intergovernmental Committee of Senior Officials and Experts for East Africa on the implementation of ECA work in East Africa	—	—	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
4. Session of the Intergovernmental Committee of Senior Officials and Experts for East Africa	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	5	5	2	2
5. On trade in services and emergence of regional value chains	1	1	—	—
6. On e-commerce opportunities and challenges in East Africa	1	1	—	—
7. On urban tourism and the blue economy in East Africa	2	2	1	1
8. Fellowship programme for young African economists to build their capacity in the area of regional integration and trade	1	1	1	1
Seminars, workshops and training events (number of days)	33	25	21	22
9. Seminars on regional integration, trade and the African Continental Free Trade Area in East Africa	5	5	4	4
10. Workshops on trade, investment, competition, gender equality and women's empowerment and e-commerce in East Africa	1	1	4	2
11. Workshops on commodity exchanges, deepening of regional value chains and role of trade corridors to foster operationalization of the African Continental Free Trade Area in East Africa	2	2	2	2
12. Workshop on competition and intellectual property rights policies and regulatory advances in East Africa	3	—	—	—
13. Workshops on the African Continental Free Trade Area and its opportunities and challenges for women and youth in East Africa	2	2	—	—
14. Workshops on Islamic financing and sustainable financing	2	—	—	—
15. Workshops on access to financing investments: financial technology and the role of cryptocurrencies for regional investment	3	3	—	1
16. Workshops on social cohesion and linkages between development and humanitarian assistance	3	—	—	—
17. Workshop on e-commerce opportunities and challenges in East Africa	3	3	3	1
18. Workshops on ocean economy policy experiences from East Africa	4	4	—	—
19. Workshops on tourism satellite accounts in East Africa	4	4	—	—
20. Training event on strategies to enhance the services trade in East Africa	1	1	—	—
21. Workshop on blue economy policy and strategy in East Africa	—	—	4	6
22. Workshop on tourism policy and strategy in East Africa	—	—	4	6
Publications (number of publications)	5	5	4	5
23. Subregional profile	1	1	1	1
24. On regional integration and operationalization of the African Continental Free Trade Area in East Africa	1	1	1	1
25. On blue economy policy and strategy experiences from East Africa	1	1	1	2
26. On tourism policy and strategy experiences and tourism satellite accounts in East Africa	1	1	1	1

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
27. On strategies to enhance the trade in services and investment in East Africa	1	1	–	–
Technical materials (number of materials)	3	6	1	6
28. On priority socioeconomic development issues in East Africa	3	6	1	–
29. On the development of the blue economy in East Africa	–	–	–	2
30. On the development of trade and tourism in East Africa	–	–	–	2
31. On regional integration and implementation of the Agreement Establishing the African Continental Free Trade Area	–	–	–	2
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to all 14 members on the African Continental Free Trade Area.				
D. Communication deliverables				
Outreach programmes, special events and information materials: distribution of information publications.				
External and media relations: quarterly engagements with national and regional media outlets.				
Digital platforms and multimedia content: monthly web-based information bulletins on global outreach.				

Component 5

Subregional activities in Southern Africa

Objective

- 18.139 The objective, to which this component contributes, is to deepen regional integration and strengthen capacities to achieve inclusive industrialization for the reduction of poverty and inequality in Southern Africa.

Strategy

- 18.140 To contribute to the objective, the component will:
- (a) Undertake policy research and analysis on inclusive and sustainable industrialization, regional integration and trade, private sector development, and poverty and inequality, provide technical assistance to members of ECA, regional economic communities and intergovernmental organizations and disseminate best practices at the subregional and national levels in Southern Africa;
 - (b) Develop and disseminate policy tools and guidelines for the promotion of inclusive and sustainable industrialization, including value addition, manufacturing and value chain development, at the national and subregional levels in Southern Africa;
 - (c) Support members of ECA in the implementation of Vision 2050 of the Southern African Development Community (SADC) and its regional indicative strategic development plan for 2020–2030, thereby contributing to the achievement of Sustainable Development Goals 1, 8, 9 and 10 and related goals of Agenda 2063;
 - (d) Collaborate with partners, including the African Union Southern Africa Regional Office, SADC, the Common Market for Eastern and Southern Africa (COMESA), the African Development Bank, the African Export-Import Bank, private sector associations and research institutions:
 - (i) To strengthen the capacities of members of ECA to advance inclusive and sustainable industrialization and regional integration through implementation of the SADC industrialization strategy and road map (2015–2063), the SADC Regional Energy Access Strategy and Action Plan (2020–2030), the COMESA industrial policy (2015–2030), the

African Continental Free Trade Area and the free trade areas of the regional economic communities;

- (ii) To provide technical support for the development of strategies and guidelines for the integration of considerations related to climate change into industrialization and trade policies in Southern Africa;
- (e) Build the capacities of members of ECA and the private sector:
 - (i) To address the challenges and opportunities of the green economy in the context of sustainable development and poverty eradication, and to increase productive capacities, in particular, given the situation of energy resource deficiency in the region and the impact of climate change on key sectors;
 - (ii) To address the impact of external shocks, by rolling out initiatives aimed at supporting their recovery and strengthening their resilience to future shocks;
 - (iii) To leverage digitalization, science, technology and innovation to facilitate growth, business development and enhanced productivity and competitiveness.

18.141 The above-mentioned work is expected to result in:

- (a) Enhanced implementation of the SADC Vision 2050 and indicative strategic plan, the SADC Industrialization Strategy and Roadmap and the COMESA industrial policy;
- (b) Economic diversification and transformation through value addition and the development of sustainable regional value chains, accelerated by transboundary industrial clusters, hubs and special economic zones in selected members of ECA;
- (c) Harmonization of national industrial policies with regional industrial frameworks and integration of considerations related to the environment and sustainability;
- (d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area and the free trade agreements of the regional economic communities, increased intraregional trade in goods and services and enhanced regional integration in Southern Africa;
- (e) Increased resilience and competitiveness of the private sector and micro, small and medium-sized enterprises and enhanced participation in industry and trade in Southern Africa;
- (f) Evidence-based policy responses related to poverty, inequality and vulnerability situations in Southern Africa through informed analyses of trends and causal factors.

Programme performance in 2023

Inclusive industrialization in Southern Africa achieved through local content policy frameworks

18.142 Local content policies proved to be key to enhancing industrialization as they resulted in the increased use of local inputs and products in the production and provision of goods and services within domestic economies. Furthermore, they fostered business linkages in growth sectors and ensured the integration and participation of local enterprises, including micro, small and medium-sized enterprises, in industrialization and other economic activities. The component provided technical support to the Government of Zimbabwe in the development and adoption of its local content thresholds for the pharmaceuticals, fertilizers and packaging subsectors, as one of the key strategies for promoting industrialization and industrial growth and development in line with the country's national industrial development policy. Application of the local content thresholds enhanced the capacity of local private sector players, including micro, small and medium-sized enterprises, to tap into inherent economic potential across sectors to boost investment, beneficiation, value addition and the development of value chains. The thresholds progressively increased the share of locally sourced labour, goods, services and capital in the value chains of the three sectors.

18.143 Progress towards the objective is presented in the performance measure below (see table 18.27).

Table 18.27
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
–	National stakeholder consultative process on developing local content thresholds for the pharmaceutical, fertilizers and packaging subsectors of Zimbabwe	Local content thresholds in pharmaceuticals, fertilizers and packaging subsectors developed, adopted and launched by the Government of Zimbabwe

Planned results for 2025

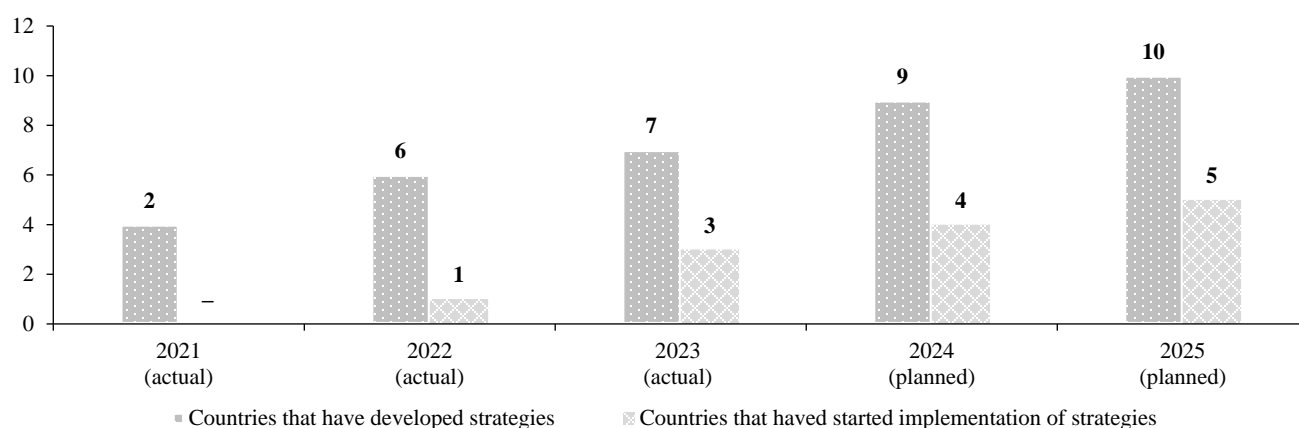
Result 1: accelerating intraregional trade through the African Continental Free Trade Area in Southern Africa

Programme performance in 2023 and target for 2025

- 18.144 The component's work contributed to the development by one additional country (Eswatini) of a national African Continental Free Trade Area strategy, which did not meet the cumulative planned target of eight countries. The target was not met owing to the need for more consultations with national stakeholders. The component's work also contributed to the initiation by two additional countries (Mauritius and Namibia) of the implementation of their national African Continental Free Trade Area strategies, which exceeded the cumulative planned target of two countries.
- 18.145 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XX).

Figure 18.XX

Performance measure: number of countries in Southern Africa developing and starting implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area (cumulative)



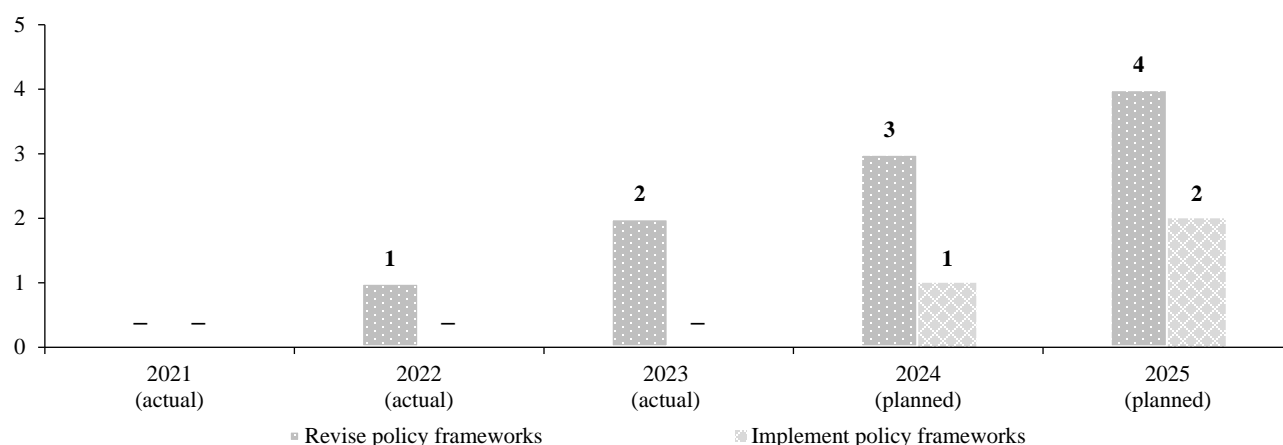
Result 2: Southern African members of ECA revise and implement their national industrial policy frameworks in line with regional industrialization strategies

Programme performance in 2023 and target for 2025

- 18.146 The component's work contributed to the revision by one additional country (Zimbabwe) of its national industrial policy, which met the planned target.
- 18.147 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXI).

Figure 18.XXI

Performance measure: number of Southern Africa members of ECA revising and implementing their national industrial policy frameworks in line with regional industrialization strategies (cumulative)



Result 3: accelerating the transition towards more sustainable economies in Southern Africa

Proposed programme plan for 2025

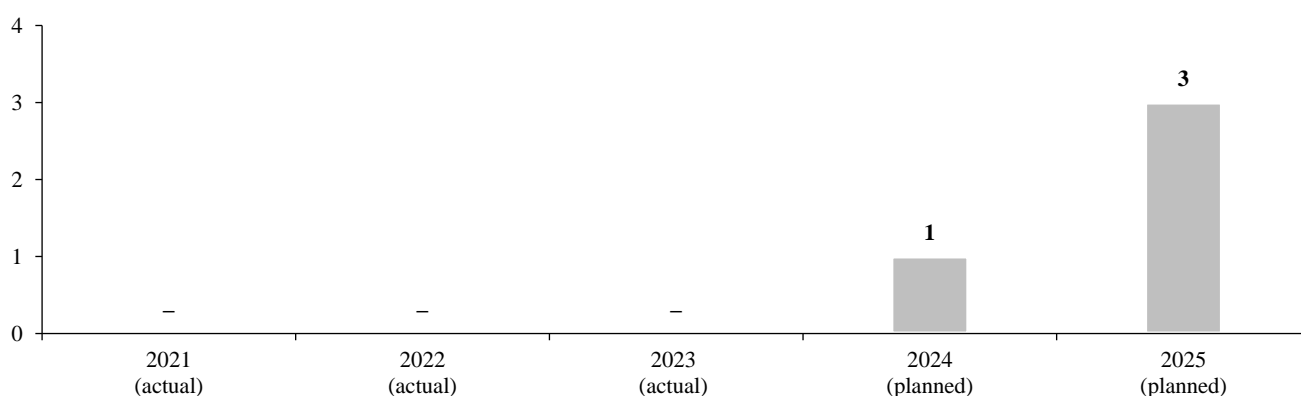
- 18.148 The component will support Southern African members of ECA in adapting to climate change and responding to its impacts on production, consumption and trade in goods and services.

Lessons learned and planned change

- 18.149 The lesson for the component was that sound analytical products, the adoption of multiple approaches to the technical delivery of programmes and continuous partnerships at all levels are critical to promoting the integration of considerations related to the environment and sustainability into national and regional trade and industrialization initiatives. In applying the lesson, the component will provide member States with analyses and technical assistance on identified areas of new priority development, such as sustainable industrialization and trade, resilient infrastructure, and renewable sources of energy to inform the formulation of policies for a transition to more sustainable economies.
- 18.150 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXII).

Figure 18.XXII

Performance measure: number of policy interventions developed by countries and regional economic communities in Southern Africa to support the transition towards more sustainable economies (cumulative)



Deliverables

18.151 Table 18.28 lists all deliverables of the component.

Table 18.28

Subprogramme 7, component 5: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	4	4
1. Annual report on the work of ECA in Southern Africa	1	1	1	1
2. Report to the Intergovernmental Committee of Senior Officials and Experts for Southern Africa	1	1	1	1
3. Report on recent economic and social conditions in Southern Africa	1	1	1	1
4. Progress report on regional and international agendas and other special initiatives in Southern Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
5. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Southern Africa	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	2	2	2	2
6. On industrialization and regional integration in Southern Africa	1	1	1	–
7. On the green economy in the context of sustainable development and poverty reduction in Southern Africa	–	–	–	1
8. Fellowship programme for young African economists on inclusive industrialization and regional integration	1	1	1	1
Seminars, workshops, and training events (number of days)	6	6	6	6
9. Training event on regional integration in Southern Africa	2	2	2	–
10. Workshop on economic and social development in Southern Africa	2	2	2	2
11. Training event on inclusive and sustainable industrialization	2	2	2	2
12. Seminar on energy transition in Southern Africa	–	–	–	2
Publications (number of publications)	2	3	3	3
13. On regional integration in Southern Africa	1	1	1	1
14. On inclusive and sustainable industrialization in Southern Africa	1	1	1	1
15. On poverty and inequality in Southern Africa	–	1	1	–
16. On the green economy in the context of sustainable development and poverty reduction in Southern Africa	–	–	–	1
Technical materials (number of materials)	2	2	2	2
17. On industrialization and economic transformation in Southern Africa	1	1	1	1
18. On economic and social development	1	1	1	1
C. Substantive deliverables				
Consultation, advice, and advocacy: advisory services, upon request by members of ECA and regional economic communities, on inclusive industrialization, development of regional value chains and special economic zones, development of the private sector and micro, small and medium-sized enterprises and implementation of the African Continental Free Trade Area Agreement.				
Databases and substantive digital materials: database of economic and social statistics on the 11 members of ECA in Southern Africa.				
D. Communication deliverables				
Outreach programmes, special events, and information material: production and distribution of publications.				
Digital platforms and multimedia content: subprogramme's website; content for social media accounts and communities of practice.				

Subprogramme 8

Economic development and planning

Objective

- 18.152 The objective, to which this subprogramme contributes, is to strengthen the development planning of African countries and to improve their capacity to formulate and manage effective public sector policies for structural transformation and sustainable development.

Strategy

- 18.153 To contribute to the objective, the subprogramme will:
- (a) Deliver training on sectoral, national and regional development and medium to long term planning to address the socioeconomic impact of emerging crises, based on updated content on risk-informed economic and social policy formulation and management;
 - (b) Promote peer learning and collaboration among African development planners through communities of practice and broaden access to the digitized knowledge repository of the African Institute for Economic Development and Planning;
 - (c) Enhance countries' capacity to monitor and evaluate the implementation of the 2030 Agenda and Agenda 2063, and of national development agendas;
 - (d) Foster knowledge generation, cross-fertilization and knowledge-sharing through research products, fellowship programmes, development seminars and high-level policy dialogues, and also through research networks spanning multiple African countries and bringing together universities, think tanks, United Nations country teams and regional stakeholders;
 - (e) Support the integration of a gender perspective and youth-related issues in all relevant public policies through capacity-building programmes that also consider issues such as social inclusion, entrepreneurship, employment, green economy in the context of sustainable development and poverty eradication, innovation and digital transformation.
- 18.154 The above-mentioned work is expected to result in:
- (a) Increased engagement of development planners and policymakers in policy management and development planning processes which take into account global developments and emerging risks, in support of structural transformation and the increased resilience of national economies to ensure sustainable development;
 - (b) More effective formulation, management and influencing of public policies by officials and other stakeholders;
 - (c) More inclusive approaches to the formulation of development policies by members of ECA, including through the formulation of macroeconomic and social protection policies.

Programme performance in 2023

Digital transformation of technical and vocational education and training

- 18.155 Technical and vocational education and training is a central pillar of sustainable and viable economic development. It contributes to the achievement of all 17 Sustainable Development Goals and thus promotes a lifestyle that is economically, socially and environmentally sustainable. The subprogramme, in collaboration with the United Nations Educational, Scientific and Cultural Organization and other agencies, and under the Pan-African Initiative for the Digital Transformation of Technical and Vocational Education and Training and Skills Development Systems in Africa, provided training to 243 participants, including practitioners and leaders in the field of technical and vocational education and training. The training enhanced beneficiaries' understanding of the digitalization of national systems for technical and vocational education and training and for skills

development and has equipped them with the knowledge to design policies and develop strategies for the integration of information and communications technology-based teaching and learning into technical and vocational education and training. As of the current time, a total of eight policies and strategies are being developed and implemented in Benin, Egypt, the Gambia, Liberia, Mali, the Niger, Nigeria, Senegal and Togo. Three have been completed.

18.156 Progress towards the objective is presented in the performance measure below (see table 18.29).

Table 18.29
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
—	Development of technical and vocational education and training digitalization strategies with dedicated national committees in the Gambia, Liberia, Mali and Senegal	Three technical and vocational education and training digitalization strategies and an implementation guide were prepared in the Gambia, Liberia and Mali Four members of ECA launched national technical and vocational education and training digitalization strategies (Benin, Egypt, Niger and Togo)

Planned results for 2025

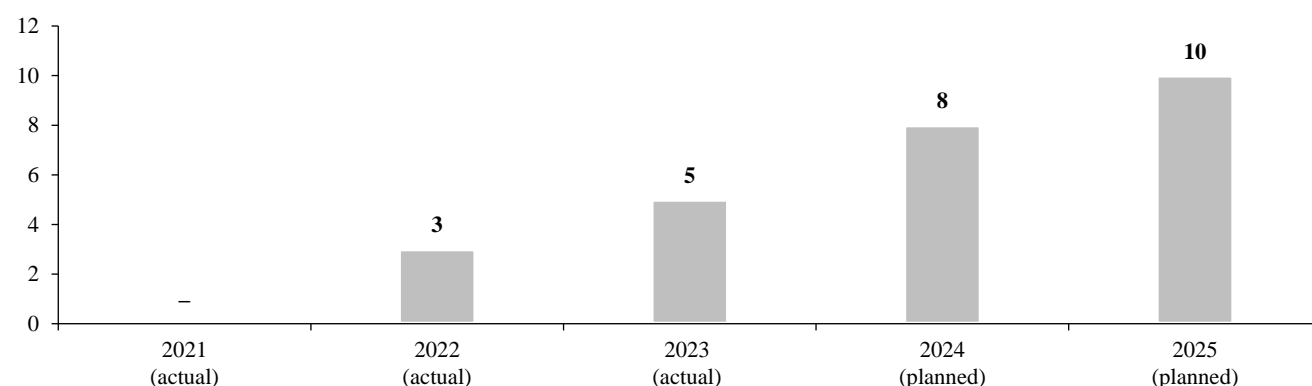
Result 1: mainstreaming risk management into policy planning and development

Programme performance in 2023 and target for 2025

- 18.157 The subprogramme's work contributed to the development of two new policies by members of ECA, a risk policy on housing and a cropland flood protection programme in the Niger and integrated risk management in the strategic plan and the quality management system in Lesotho, which met the planned target of five policies.
- 18.158 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXIII).

Figure 18.XXIII

Performance measure: number of policies developed by members of ECA that include integrated risk management (cumulative)



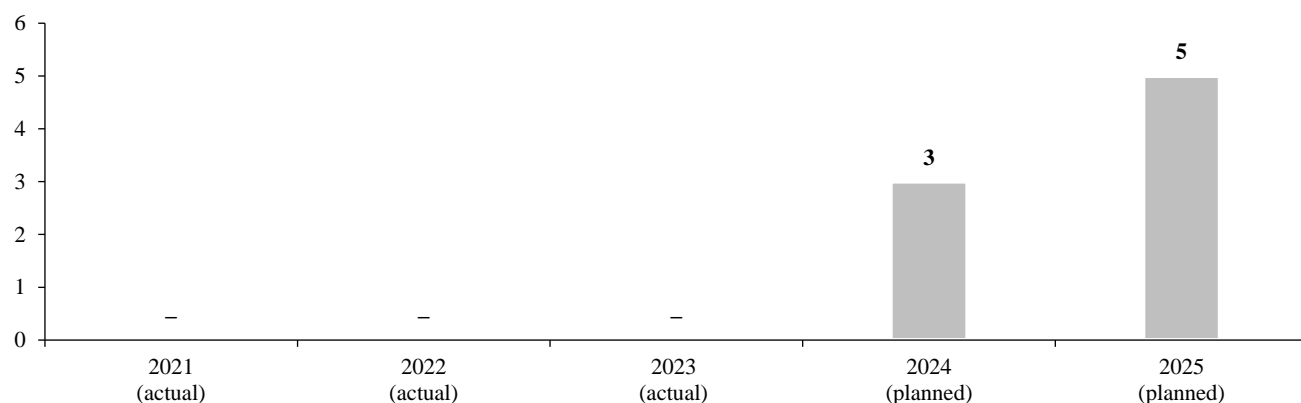
Result 2: members of ECA integrate social protection into development planning and economic analysis

Programme performance in 2023 and target for 2025

- 18.159 The subprogramme's work contributed to progress towards the 2024 planned target, through the conduct of needs assessments to accelerate the integration of social protection into development planning and enhancement of the knowledge and practical skills of 287 officials in social policy.
- 18.160 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXIV).

Figure 18.XXIV

Performance measure: number of members of ECA whose development policies integrate social protection (annual)



Result 3: members of ECA develop a future-ready workforce

Proposed programme plan for 2025

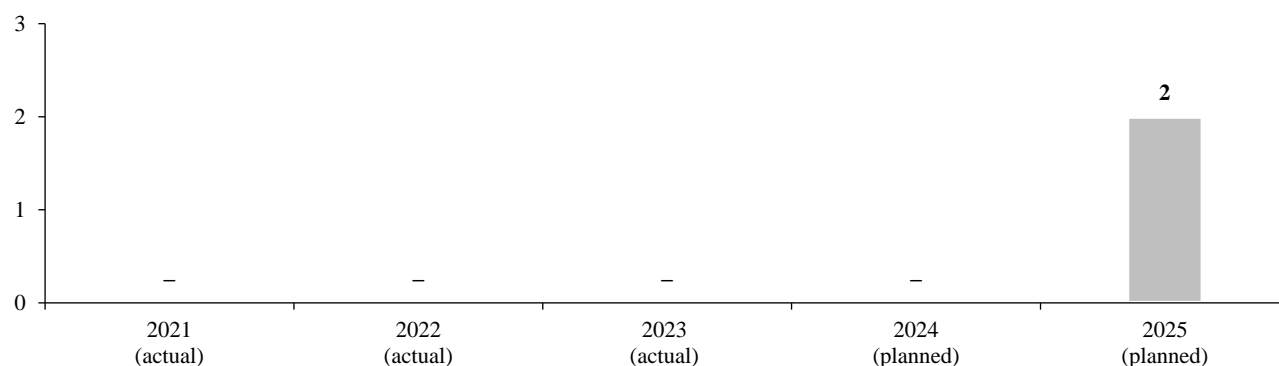
- 18.161 Through its training programmes the subprogramme has reinforced the capacity of officials to build more inclusive and resilient economies, highlighting the need to shift from ad hoc responses when crises occur to a more proactive, systematic and integrated risk management in development planning processes. In the complex landscape of African development, the adoption of a future-ready approach to development planning is crucial: in other words, a strategic approach to ensure that planned interventions are well suited to future changes.

Lessons learned and planned change

- 18.162 The lesson for the subprogramme was that adopting a future-ready approach to development planning, alongside increased capacity support, can help to empower African countries to proactively address the dynamic evolution of their respective workforces. In applying this lesson, the subprogramme will foster a systematic and forward-thinking approach to the workforce landscape that enables decision makers to anticipate and prepare for change. It will support members of ECA in identifying the critical sectors and skills needed for a future-ready workforce, to enable them to develop comprehensive reskilling and upskilling programmes that cater to diverse sectors and ensure decent work for all.
- 18.163 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXV).

Figure 18.XXV

Performance measure: number of ECA members having established reskilling and upskilling programmes (cumulative)



Deliverables

18.164 Table 18.30 lists all deliverables of the subprogramme.

Table 18.30

Subprogramme 8: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	1
1. Report to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	4	1	4	3
2. Statutory meetings of the Governing Council of the African Institute for Economic Development and Planning	2	1	2	2
3. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning	2	–	2	1
Conference and secretariat services for meetings (number of three-hour meetings)	4	1	4	3
4. Meetings of the Governing Council of the African Institute for Economic Development and Planning	2	1	2	2
5. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning	2	–	2	1
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	53	70	53	42
6. Projects to design and deliver a portfolio of training programmes (in English and French) on development planning and economic management, for senior and executive-level public officials from African countries	50	69	50	40
7. Projects to design and deliver master's degree programmes on industrial policy, development planning and natural resources governance for senior and executive-level public officials from African countries	1	–	1	1
8. Visiting research fellowships for policy researchers and African policy officials on development planning and economic management	2	1	2	1
Seminars, workshops and training events (number of days)	12	8	12	10
9. Seminars on development planning and economic management for African senior policymakers	12	8	12	10

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
Publications (number of publications)	4	–	4	2
10. On economic management and development planning	4	–	4	2
Technical materials (number of materials)	12	20	20	20
11. On economic management and development planning	12	20	20	20

C. Substantive deliverables

Consultation, advice and advocacy: advisory services to five members of ECA and three regional economic communities on economic management, development planning and capacity-building.

Databases and substantive digital materials: two communities of practice for African development planners.

D. Communication deliverables

Outreach programmes, special events and information materials: information kit for the African Institute for Economic Development and Planning high-level policy dialogues involving policymakers, the private sector and subject-matter experts on issues pertaining to African economic development and planning.

External outreach and media relations: strategic plan, training brochures, booklets, leaflets, kakemonos, banners and assorted accessories.

Library services: books, journals and other library materials on economic management and development planning in French and English.

Subprogramme 9 Poverty, inequality and social policy

Objective

- 18.165 The objective, to which this subprogramme contributes, is to eradicate extreme poverty and reduce inequality through ensuring that members of ECA have improved policies and strategies for social investment and productive urban job creation.

Strategy

- 18.166 To contribute to the objective, the subprogramme will:
- Develop analytical knowledge, provide technical assistance, and promote regional dialogue and learning for members of ECA on designing national policies and strategies for the eradication of extreme poverty and provision of social protection to the most vulnerable;
 - Generate knowledge, provide technical assistance to members of ECA and organize regional dialogue and learning on strategies to leverage migration for inclusive development in Africa;
 - Develop analytical knowledge and provide technical assistance to members of ECA in the regional implementation and appraisal of global agreements, including the Global Compact for Safe, Orderly and Regular Migration, the Madrid International Plan of Action on Ageing, 2002, the Programme of Action of the International Conference on Population and Development, the Addis Ababa Declaration on Population and Development in Africa beyond 2014 and the New Urban Agenda;
 - Enhance knowledge and skills of members of ECA through technical assistance and facilitating regional policy learning and dialogue to promote sustainable urbanization that enhances job creation, revenues and urban social protection.
- 18.167 The above-mentioned work is expected to result in:
- Enhanced, evidence-based policy options for the provision of social protection for the economically vulnerable population;

- (b) Strengthened responses by members of ECA to address migration and population and development challenges and opportunities;
- (c) Increased prioritization of productive urban job creation in national development planning towards eradicating extreme poverty and reducing inequality;
- (d) Improved economic and financial recovery and resilience in African countries.

Programme performance in 2023

Namibia monitors the state of poverty, inequality and vulnerability to inform policies for social inclusion

- 18.168 For members of ECA to develop appropriate policies to effectively reduce poverty and inequality, up-to-date data are required. The most recent household income and expenditure survey was undertaken by Namibia in 2015. To assess poverty, inequality and vulnerability in the absence of recent household data in Namibia, the subprogramme conducted a study using the imputed elasticity methodology to generate fresh estimates in 2023. Findings of the study are informing the development of the forthcoming sixth national development plan of Namibia, which tackles poverty, inequality and unemployment. In addition, in response to requests from Ghana, Namibia, Uganda and the United Republic of Tanzania for capacity-building on the methodology for assessing and generating estimates on poverty, vulnerability and inequality in the absence of recent household data, the subprogramme conducted training on elasticity methodology and related tools for 14 policymakers from Namibia and 55 policymakers from the other three countries.
- 18.169 Progress towards the objective is presented in the performance measure below (see table 18.3 1).

Table 18.31
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
—	Namibia undertook to use elasticity methodology to conduct an assessment of and generate estimates on poverty, inequality and vulnerability in the absence of recent household data	<p>Policymakers from Namibia utilized tools and methodology to assess and generate estimates on poverty, inequality and vulnerability following participation in capacity-building training</p> <p>Estimates on poverty, inequality and vulnerability generated to inform the development of the forthcoming sixth national development plan in Namibia</p>

Planned results for 2025

Result 1: leveraging continental initiatives for promoting youth policies

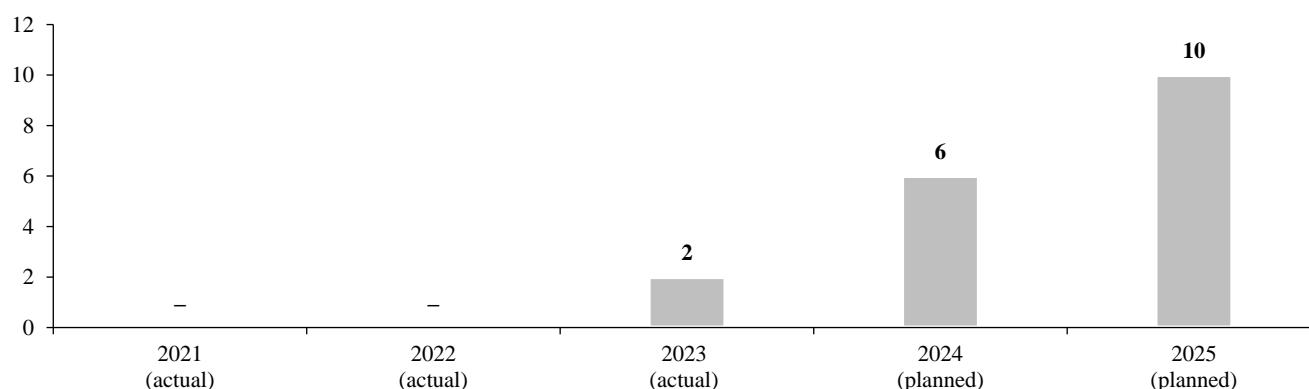
Programme performance in 2023 and target for 2025

- 18.170 The subprogramme's work contributed to the design by two countries (Uganda and Zambia) of youth policies that leverage continental initiatives, which did not meet the planned target of four countries. The target was not met owing to operational constraints which impeded the provision of advisory services.

- 18.171 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXVI).

Figure 18.XXVI

Performance measure: number of countries engaged in designing youth policies that leverage continental initiatives (cumulative)



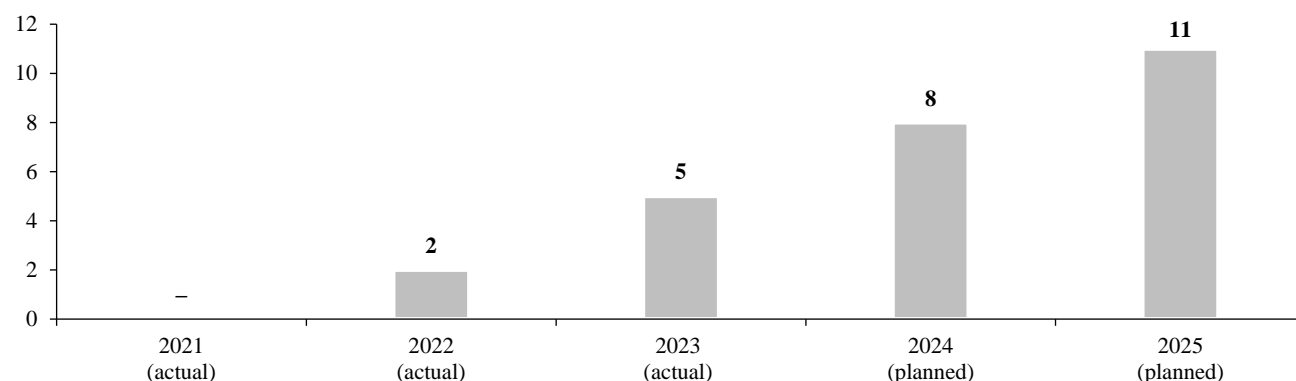
Result 2: local governments design resource mobilization policies for improved financial sustainability

Programme performance in 2023 and target for 2025

- 18.172 The subprogramme's work contributed to the use by three additional cities (Lusaka, Maseru and Yaoundé) of the gross domestic product assessment framework with methodologies, tools, dimensions and indicators to measure the size of gross domestic product and fiscal performance of cities for a cumulative total of five cities, which met the planned target.
- 18.173 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXVII).

Figure 18.XXVII

Performance measure: number of cities that have assessed their fiscal performance as the evidence base for designing improved fiscal policies and planning (cumulative)



Result 3: improved social protection systems for the most vulnerable

Proposed programme plan for 2025

- 18.174 Social protection systems have the potential to significantly reduce inequality and improve social development. As levels of individual economic vulnerability are rising because of the impacts of global crises and shocks, social protection is playing an increasingly important role in ensuring the resilience

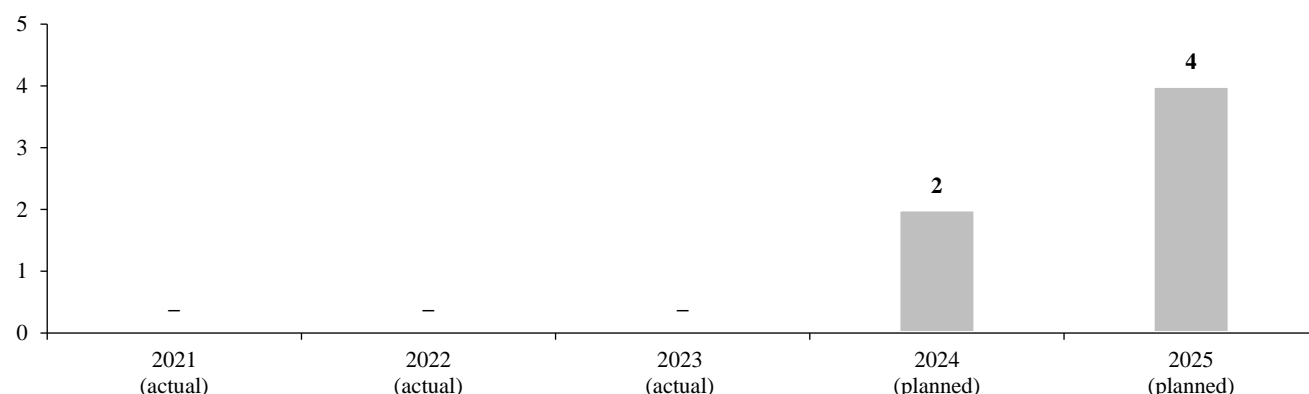
of the most vulnerable. In 2023, the subprogramme developed a framework for countries to measure the performance of social protection systems and identify those most in need of assistance.

Lessons learned and planned change

- 18.175 The lesson for the subprogramme was that development of social protection policy and strategy requires sustained interaction with core stakeholders at local and national levels in identifying, understanding and responding to poverty and vulnerability. In applying the lesson, the subprogramme will provide technical assistance to members of ECA through a chain of interventions, ranging from generating evidence on the existing state of social protection to the design of actual interventions for improved social protection systems. As groundwork, the subprogramme will support local and national authorities in assessing their social protection programmes and policies, to determine the priority areas and target groups for interventions.
- 18.176 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXVIII).

Figure 18.XXVIII

Performance measure: number of members of ECA that have assessed their social protection systems (cumulative)



Deliverables

- 18.177 Table 18.32 lists all deliverables of the subprogramme.

Table 18.32

Subprogramme 9: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	–	1
1. Report to the Committee on Social Policy, Poverty and Gender	1	1	–	1
Substantive services for meetings (number of three-hour meetings)	4	4	–	4
2. Meetings of the Committee on Gender, Poverty and Social Policy	4	4	–	4
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	3	3	3	3
3. On urbanization and development to build the capacity of national policymakers	1	1	1	1
4. On social policy in Africa to enhance the capacities of policymakers in selected countries	1	1	1	1

Section 18 Economic and social development in Africa

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
5. Fellowship programme for young African scholars to build their capacity in the demographic dividend, employment, urbanization, and migration	1	1	1	1
Seminars, workshops, and training events (number of days)	11	14	10	11
6. Workshops on urbanization and development to build the policy capacity of members of ECA	4	5	4	5
7. Workshop on peace and security in Africa in the context of the concept of human security in accordance with General Assembly resolution 66/290	1	1	—	—
8. Workshops on social policies and policy dialogues for national policymakers in selected countries	6	8	6	6
Publications (number of publications)	6	7	3	4
9. African Social Development Report	1	1	1	1
10. On the state of urbanization in Africa for evidence-based policymaking	1	1	1	1
11. On strategies to reduce the poverty gap in Africa	—	1	—	—
12. On the African human security index (qualitative and quantitative)	1	1	—	—
13. On social protection strategies in Africa	—	—	—	1
14. Africa Migration Report	1	1	1	1
15. Regional report on the Madrid International Plan of Action on Ageing	1	1	—	—
16. Regional report on the International Conference on Population and Development	1	1	—	—
Technical materials (number of materials)	3	3	4	5
17. On urbanization to inform African policymakers	1	1	2	3
18. On security and development in Africa in the context of the concept of human security in accordance with General Assembly resolution 66/290	1	1	—	—
19. On poverty and inequality	1	1	—	—
20. On social development	—	—	1	—
21. On migration	—	—	1	1
22. On social protection	—	—	—	1
C. Substantive deliverables				
Consultation, advice, and advocacy: advice to national policymakers in seven selected members of ECA; advice for improved capacities in policy formulation, implementation and monitoring; policy dialogues for enhanced policy learning and exchange at the national and regional levels.				
D. Communication deliverables				
Outreach programmes, special events and information materials: brochures pertaining to the subprogramme's workshops and training programmes in social policy, and urbanization and development in two languages.				
External and media relations: press and media releases on the role of cities and social policy in the development of Africa made available to at least 250 experts.				
Digital platforms and multimedia content: digital platform and visual materials on voluntary local reviews, poverty and vulnerability and youth employment, among other issues.				

Annex

Programme performance in 2023¹

Subprogramme 3

Private sector development and finance

De-risking and crowding in private investment in the electricity markets of Africa

- A.1 Regulation is crucial to the de-risking of energy investments. To this end, ECA identified the need to address three categories of regulatory barriers to investments in the energy sector (openness, attractiveness and readiness for private sector investment). The subprogramme carried out assessments of the regulatory environment of the electricity markets in 16 African countries, using the rigorous regulatory and de-risking methodology that it had developed. A high-level public-private policy dialogue was conducted in 2023 with members of ECA, leading to the further prioritization of regulatory reform on the continent. Furthermore, in collaboration with partners, the subprogramme developed special software to enhance the analytical and planning capacity of 20 national electricity regulatory authorities. Collaboration with the African Union Commission led to the development of a continental regulatory framework for the de-risking and crowding in of private investment in the electricity markets of Africa, based on the assessments of the regulatory environment in the 16 countries.
- A.2 Progress towards the objective is presented in the performance measure below (see table A.1).

Table A.1

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>
Assessments concluded in 16 African countries on, first, their openness to the crowding in of scaled investment; second, the attractiveness of their national regulatory systems; and third, the readiness of their electricity markets	Regulatory analysis and planning software developed Continental regulatory framework to de-risk and crowd in private investment in the electricity markets of Africa developed and the Renewable Energy Solutions for Africa Foundation established	Continental framework adopted by the African ministers of transport and energy by way of the adoption of the Declaration of the Fourth Specialized Technical Committee on Transport, Transcontinental and Interregional Infrastructure, and Energy

Result 1: enhanced policies to improve the business environment

- A.3 The subprogramme's work contributed to the provision of support to two members of ECA in creating the continent's first common agro-park and developing its maize and dairy value chains, with a view to promoting economic diversification and industrialization, which did not meet the planned target of two members of ECA implementing policies in line with the outcomes of the meeting of the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment held in preparation for the United Nations Food Systems Summit. The target was not met owing to challenges in arranging joint validation by the participating countries.
- A.4 Progress towards the objective is presented in the performance measure below (see table A.2).

¹ As outlined in paragraph 18.5 above, the present annex reflects a realignment of the programme structure for 2025.

Table A.2
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)
African common position for the United Nations Food Systems Summit adopted by the African Union Commission	Twelve members of ECA (Cameroon, Democratic Republic of the Congo, Ghana, Guinea, Kenya, Malawi, Morocco, Namibia, Senegal, South Africa, Uganda and United Republic of Tanzania) designed policies or programmes to support land reforms	Two members of ECA developed reports to implement policies in line with the outcomes of the meeting of the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment held in preparation for the United Nations Food Systems Summit	Two additional members of ECA implement policies in line with the outcomes of the meeting of the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment held in preparation for the United Nations Food Systems Summit
Decision by the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment endorsing the position paper and outcome of the Summit	One member of ECA (Uganda) designed a programme to enhance policy reforms in food systems and agriculture value chains following technical assistance and consultations		
Regional dialogue organized on African food systems			
Global policy paper on the Food Systems Summit	One member of ECA (Uganda) designed a programme to enhance private sector investments in land and agriculture		

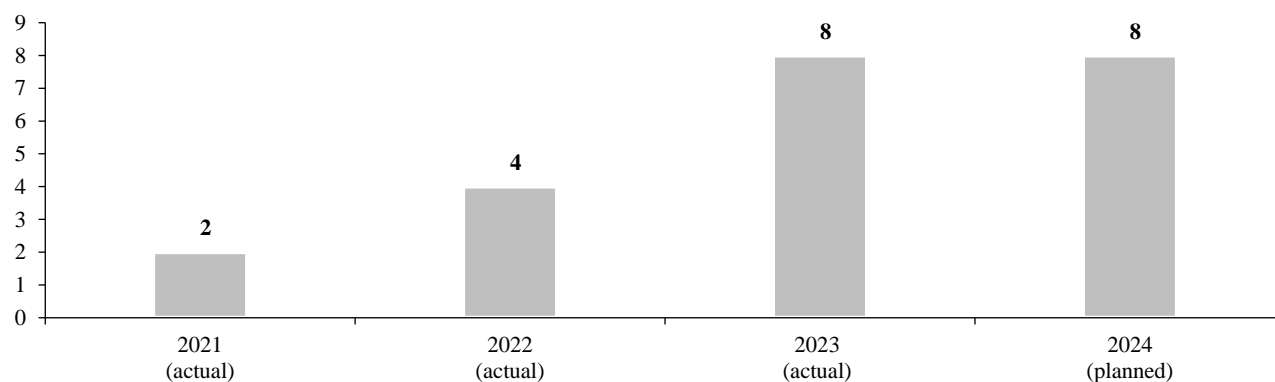
Result 2: increased commitment by members of ECA to liberalize air transport markets

A.5 The subprogramme's work contributed to efforts by six countries (Cabo Verde, Cameroon, Ethiopia, Namibia, Rwanda and Senegal) to align their bilateral air transport agreement with the Yamoussoukro Decision on air transport liberalization, airport security and air safety in the regions of the Economic Community of West African States, which exceeded the planned target of three countries.

A.6 Progress towards the objective is presented in the performance measure below (see figure A.I).

Figure A.I

Number of countries aligning their bilateral air transport agreements with the Yamoussoukro Decision (cumulative)



Deliverables

A.7 Table A.3 lists all deliverables of the subprogramme.

Table A.3

Deliverables for the period 2023–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>
A. Facilitation of the intergovernmental process and expert bodies			
Parliamentary documentation (number of documents)	1	–	–
1. Report for the Conference of African Ministers of Finance, Planning, and Economic Development on recent private sector developments in Africa	1	–	–
B. Generation and transfer of knowledge			
Field and technical cooperation projects (number of projects)	–	1	–
2. On strengthening the capacity of members of ECA, regional organizations and institutions of higher learning to implement the African Union Declaration on Land Issues and Challenges in Africa	–	1	–
Seminars, workshops and training events (number of days)	5	–	9
3. Capacity development training workshops on public-private partnership structuring and management in Africa	–	–	4
4. Workshop on infrastructure investment for investors from Africa and the United States of America (annual retreat)	5	–	5
Publications (number of publications)	2	1	6
5. On implications of the African Continental Free Trade Area for energy in Africa	1	–	1
6. On the regulatory framework for private sector investment in the energy sector	–	–	1
7. On financing special economic zones: lessons and challenges	–	–	1
8. On public-private partnership frameworks in Africa	–	–	2
9. On new technologies and innovative trends in Africa	1	1	1
Technical materials (number of materials)	2	4	11
10. Modules on public-private partnership structuring and management in Africa	–	–	6
11. On regulatory openness, attractiveness and readiness review methodology and tool for electricity investments	–	2	1
12. On emerging issues and trends in new technologies and innovation in Africa	2	2	2
13. On repurchase agreement markets among African regulators and market stakeholders	–	–	2

Subprogramme 5: technology, climate change and natural resources management

Programme performance in 2023

Digital identity systems transforming public services: automation of verification and payment of pensions using digital identity

- A.8 In Kaduna State, Nigeria, the subprogramme has been working in close collaboration with the Kaduna State Government, through the Pension Bureau and the Residents Identity Management Agency, to implement a digital identity use case to simplify and digitalize the process of verification of pensioners. ECA developed an application for the Pension Bureau to replace the physical verification exercise that the state's pensioners – who number 14,894 – had to complete every 90 days. The application is currently undergoing beta testing. The new application will replace the

mandatory physical test, and can now be performed remotely on a mobile device using the national identity number and biometrics. Fingerprints are captured with the camera on the mobile device and then matched to the biometrics available at the state's digital identity system, with the use of an application programming interface.

A.9 Progress towards the objective is presented in the performance measure below (see table A.4).

Table A.4
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
–	Assessment and selection of feasible digital identity use cases to improve the public service The Ethiopian national identity agency generated 1.5 million digital identities with the support of ECA in the small-scale implementation of the Fayda platform	Fourteen use cases identified in seven government entities, and the Kaduna State Pension Bureau use case developed and operationalized

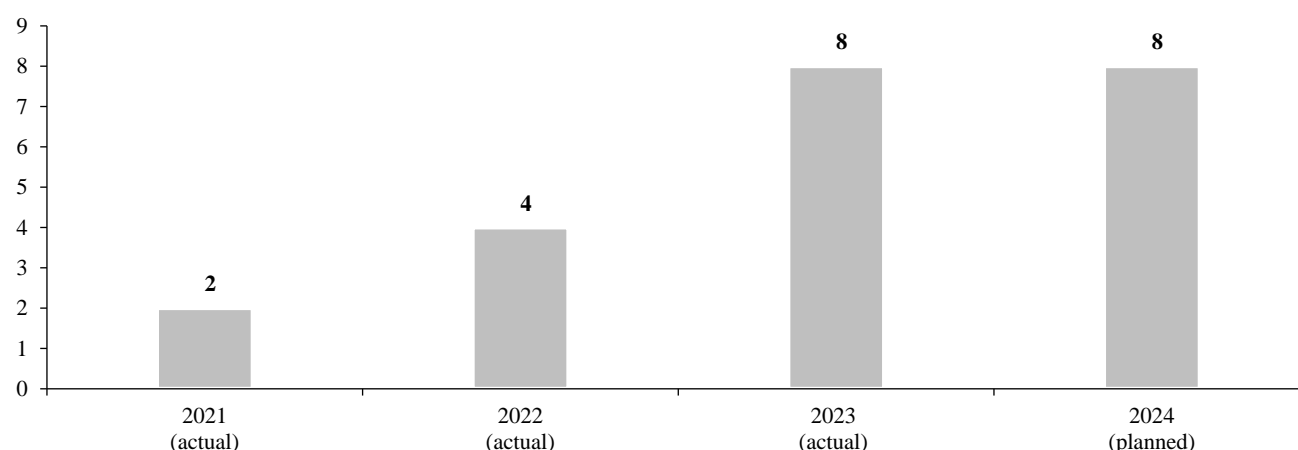
Result 1: adoption of good digital identification framework principles for a sustainable and inclusive digital transformation

A.10 The subprogramme's work contributed to the formulation by four additional members of ECA of policies to adopt new and emerging digital technologies, including good digital identification principles, for a cumulative total of eight members of ECA, which exceeded the planned target of six.

A.11 Progress towards the objective is presented in the performance measure below (see figure A.II).

Figure A.II

Performance measure: number of members of ECA formulating policies to adopt new and emerging digital technologies (cumulative)



Result 2: members of ECA develop inclusive, climate-resilient and sustainable economies

A.12 The subprogramme's work contributed to the integration by one country (Niger) of climate resilience and the African Union Biodiversity Strategy and Action Plan into its national development policies and plans, which did not meet the planned target of two countries. The target was not met owing to logistical challenges which hindered implementation in the second country.

A.13 Progress towards the objective is presented in the performance measure below (see table A.5).

Table A.5
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)
Five countries revised their nationally determined contributions (Burkina Faso, Eswatini, Liberia, Namibia and Zimbabwe)	Three countries (Eswatini, Morocco and Zimbabwe) engaged with the private sector in the implementation of nationally determined contributions	One country (Niger) integrated climate resilience in its national development policies and plans	Four additional countries implement revised nationally determined contributions and promulgate low emissions development policies
Five national studies on private sector-led sustainable growth and job creation in Cameroon, Côte d'Ivoire, Kenya, South Africa and Zambia			

Deliverables

A.14 Table A.6 lists all deliverables of the subprogramme.

Table A.6
Subprogramme 5: deliverables for the period 2023–2024, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned
A. Facilitation of the intergovernmental process and expert bodies			
Parliamentary documentation (number of documents)	1	–	1
1. Report on climate change, the environment and natural resources management for sustainable development	1	–	1
Substantive services for meetings (number of three-hour meetings)	6	–	–
2. Committee on Climate Change, Blue Economy, Agriculture and Natural Resource Management	6	–	–
B. Generation and transfer of knowledge			
Field and technical cooperation projects (number of projects)	11	–	6
3. On strengthening capacity for climate research through the provision of grants to institutions, universities and other stakeholders to link climate research to development	1	–	–
4. On land, agribusiness, land-based investment and infrastructure	10	–	6
Seminars, workshops and training events (number of days)	5	5	1
5. Workshops on enhancing capacity in climate change, the green economy in the context of sustainable development and poverty eradication, natural resources and innovation and technology in Africa for scholars, fellows and interns	4	4	–
6. Workshop on understanding and harnessing blue economy-related sectors	1	1	1
Publications (number of publications)	1	–	4
7. Blue economy publications for each African subregion	–	–	1
8. Continental and subregional atlases on the blue economy and the great blue wall initiative	1	–	1
9. On promising practices on strengthening women's land tenure security and access to productive resources	–	–	1
10. On the assessment of risks to food system outcomes in Africa	–	–	1

Section 18 Economic and social development in Africa

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>
Technical materials (number of materials)	4	2	–
11. Climate change and development in Africa after the COVID-19 pandemic	1	1	–
12. Report on climate change and development in Africa, capturing the key messages and recommendations from the Conference on Climate Change and Development in Africa	1	1	–
13. Research paper on climate change and development in Africa	1	–	–
14. Methodological guidelines for assessments guiding investments to enhance resilience of ecosystems to climate change	1	–	–

B. Proposed post and non-post resource requirements for 2025

Overview

- 18.178 As reflected in paragraph 18.5 above, changes have been proposed to the programmatic structure of ECA in three subprogrammes, in line with resolutions 2024/2 and 2024/3 of the Conference of African Ministers of Finance, Planning and Economic Development. It was proposed in those resolutions that the current subprogramme 3, Private sector development and finance, and subprogramme 5, Technology, climate and natural resources management, no longer be stand-alone subprogrammes, but that components from there be realigned with subprogramme 1, Macroeconomic policy, finance and governance, and that a new subprogramme 3, Technology, innovation, connectivity and infrastructure development, and a new subprogramme 5, Climate, food security and natural resources, green and blue economy, be established.
- 18.179 The proposed regular budget resources for 2025, including the breakdown of resource changes, as applicable, are reflected in tables 18.33 to 18.38.

Table 18.33

Overall: evolution of financial resources by object of expenditure

(Thousands of United States dollars)

Object of expenditure	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Posts	56 662.0	62 106.5	—	—	—	—	—	62 106.5
Other staff costs	4 268.6	5 811.3	—	—	(79.1)	(79.1)	(1.4)	5 732.2
Hospitality	22.7	23.9	—	—	—	—	—	23.9
Consultants	1 867.0	1 289.5	—	—	(42.8)	(42.8)	(3.3)	1 246.7
Experts	1 364.6	2 626.6	—	—	54.7	54.7	2.1	2 681.3
Travel of staff	1 688.2	1 385.2	—	—	81.9	81.9	5.8	1 467.1
Contractual services	8 092.9	8 375.3	—	—	555.4	555.4	6.6	8 930.7
General operating expenses	7 395.7	7 052.3	—	—	(417.2)	(417.2)	(5.9)	6 635.1
Supplies and materials	569.7	981.4	—	—	(1.9)	(1.9)	(0.2)	979.5
Furniture and equipment	3 240.3	3 177.5	—	—	(66.7)	(66.7)	(2.1)	3 110.7
Improvement of premises	70.1	68.3	—	—	1.5	1.5	2.2	69.8
Grants and contributions	3 679.4	1 802.2	(1 127.6)	—	(85.7)	(1 213.3)	(67.3)	588.9
Other	11.1	—	—	—	—	—	—	—
Total	88 932.3	94 700.0	(1 127.6)	—	—	(1 127.6)	(1.2)	93 572.4

Table 18.34

Overall: proposed posts and post changes for 2025

(Number of posts)

	<i>Number</i>	<i>Details</i>
Approved for 2024	534	1 USG, 2 D-2, 15 D-1, 43 P-5, 69 P-4, 76 P-3, 27 P-2/1, 17 NPO, 284 LL
Redeployment	—	1 P-5, 1 P-4 and 1 P-3 from current subprogramme 3 to subprogramme 1 1 P-5, 1 P-4, 1 P-3 and 1 LL from current subprogramme 3 to new subprogramme 5 1 D-1, 2 P-5, 2 P-4, 1 P-3 and 5 LL from current subprogramme 3 to the new subprogramme 3 1 P-5, 2 P-4 and 3 LL from current subprogramme 5 to new subprogramme 3 1 D-1, 2 P-5, 3 P-4, 2 P-3, 1 P-2 and 5 LL from current subprogramme 5 to the new subprogramme 5
Proposed for 2025	534	1 USG, 2 D-2, 15 D-1, 43 P-5, 69 P-4, 76 P-3, 27 P-2/1, 17 NPO, 284 LL

Table 18.35

Overall: proposed posts by category and grade

(Number of posts)

Category and grade	2024 approved ^a	Changes				2025 proposed ^a
		Technical adjustments	New/expanded mandates	Other	Total	
Professional and higher						
USG	1	—	—	—	—	1
D-2	2	—	—	—	—	2
D-1	15	—	—	—	—	15
P-5	43	—	—	—	—	43
P-4	69	—	—	—	—	69
P-3	76	—	—	—	—	76
P-2/1	27	—	—	—	—	27
Subtotal	233	—	—	—	—	233
General Service and related						
NPO	17	—	—	—	—	17
LL	284	—	—	—	—	284
Subtotal	301	—	—	—	—	301
Total	534	—	—	—	—	534

^a Includes two temporary posts (1 P-3 and 1 National Professional Officer).

18.180 Additional details on the distribution of the proposed resources for 2025 are reflected in tables 18.36 and 18.37 and figure 18.XXIX.

18.181 As shown in tables 18.36 (1) and 18.37 (1), the overall resources proposed for 2025 amount to \$93,572,400 before recosting, reflecting a decrease of \$1,127,600 (or 1.2 per cent) compared with the approved budget for 2024. Resource changes result from technical adjustments and other changes. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Note: The following abbreviations are used in tables and figures: GS (OL), General Service (Other level); LL, Local level; NPO, National Professional Officer; USG, Under-Secretary-General.

Table 18.36

Overall: evolution of financial resources by source of funding, component and subprogramme

(Thousands of United States dollars)

(1) *Regular budget*

Component/subprogramme	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
A. Policymaking organs	470.8	569.4	—	—	—	—	—	569.4
B. Executive direction and management	10 062.7	10 631.5	—	—	—	—	—	10 631.5
C. Programme of work								
2024 programmatic structure (discontinued, realigned with other subprogrammes)								
3. Private sector development and finance	3 172.2	3 357.6	—	—	(3 357.6)	(3 357.6)	(100)	—
5. Technology, climate and natural resources management	3 319.4	3 834.8	—	—	(3 834.8)	(3 834.8)	(100)	—
2025 programmatic structure								
1. Macroeconomic policy, finance and governance	4 255.8	4 260.5	—	—	770.1	770.1	18.1	5 030.6
2. Regional integration and trade	3 594.5	3 904.1	—	—	—	—	—	3 904.1
3. Technology, innovation, connectivity and infrastructure development	—	—	—	—	2 745.8	2 745.8	—	2 745.8
4. Data and statistics	5 151.9	5 742.6	—	—	—	—	—	5 742.6
5. Climate, food security and natural resources, green and blue economy	—	—	—	—	3 676.5	3 676.5	—	3 676.5
6. Gender equality and women’s empowerment	883.7	1 239.4	—	—	—	—	—	1 239.4
7. Subregional activities for development								
(a) Subregional activities in North Africa	3 353.5	3 265.3	—	—	—	—	—	3 265.3
(b) Subregional activities in West Africa	3 131.8	3 265.9	—	—	—	—	—	3 265.9
(c) Subregional activities in Central Africa	3 241.9	4 263.7	—	—	—	—	—	4 263.7
(d) Subregional activities in East Africa	2 974.5	3 331.8	—	—	—	—	—	3 331.8
(e) Subregional activities in Southern Africa	3 537.5	3 357.6	—	—	—	—	—	3 357.6
Subtotal, subprogramme 7	16 239.2	17 484.3	—	—	—	—	—	17 484.3
8. Economic development and planning	1 403.9	2 740.5	—	—	—	—	—	2 740.5
9. Poverty, inequality and social policy	2 533.2	3 771.4	—	—	—	—	—	3 771.4
Subtotal, C	40 553.8	46 335.2	—	—	—	—	—	46 335.2
D. Programme support	37 845.0	37 163.9	(1 127.6)	—	—	(1 127.6)	(3.0)	36 036.3
Subtotal, 1	88 932.3	94 700.0	(1 127.6)	—	—	(1 127.6)	(1.2)	93 572.4

(2) *Extrabudgetary*

Component/subprogramme	2023 expenditure	2024 estimate	Change	Percentage	2025 estimate
A. Policymaking organs	–	–	–	–	–
B. Executive direction and management	541.9	964.4	(450.6)	(46.7)	513.8
C. Programme of work					
<i>2024 programmatic structure (discontinued, realigned with other subprogrammes)</i>					
3. Private sector development and finance	1 407.0	1 428.0	(1 428.0)	(100.0)	–

Section 18 Economic and social development in Africa

Component/subprogramme	2023 expenditure	2024 estimate	Change	Percentage	2025 estimate
5. Technology, climate and natural resources management	2 830.6	4 675.0	(4 675.0)	(100.0)	–
<i>2025 programmatic structure</i>					
1. Macroeconomic policy, finance and governance	510.0	638.5	(373.0)	(58.4)	265.5
2. Regional integration and trade	6 350.7	4 441.8	(1 797.2)	(40.5)	2 644.6
3. Technology, innovation, connectivity and infrastructure development	–	–	265.5	100.0	265.5
4. Data and statistics	4 099.9	3 520.8	(2 553.2)	(72.5)	967.6
5. Climate, food security and natural resources, green and blue economy	–	–	6 455.7	100.0	6 455.7
6. Gender equality and women's empowerment	1.8	–	–	–	–
7. Subregional activities for development	–	–	–	–	–
(a) Subregional activities in North Africa	–	–	–	–	–
(b) Subregional activities in West Africa	379.4	650.0	–	–	650.0
(c) Subregional activities in Central Africa	–	–	258.0	100	258.0
(d) Subregional activities in East Africa	25.8	134.9	215.1	159.5	350.0
(e) Subregional activities in Southern Africa	8.8	5.0	343.0	6 860.0	348.0
Subtotal, subprogramme 7	414.0	789.9	816.1	103.3	1 606.0
8. Economic development and planning	1522.9	2 181.4	448.8	20.6	2 630.2
9. Poverty, inequality and social policy	819.9	1 501.6	(1 430.9)	(95.3)	70.7
Subtotal, C	17 956.6	19 177.0	(4 271.2)	(22.3)	14 905.8
D. Programme support	5 463.9	6 872.5	(58.6)	(0.9)	6 813.9
Subtotal, 2	23 962.4	27 013.9	(4 780.4)	(17.7)	22 233.5
Total	112 894.7	121 713.9	(5 908.0)	(4.9)	115 805.9

Table 18.37

Overall: proposed posts for 2025 by source of funding, component and subprogramme

(Number of posts)

 (1) *Regular budget*

Component/subprogramme	2024 approved	Changes				2025 proposed
		Technical adjustments	New/expanded mandates	Other	Total	
A. Policymaking organs	–	–	–	–	–	–
B. Executive direction and management	53	–	–	–	–	53
C. Programme of work						
<i>2024 programmatic structure (discontinued, realigned with other subprogrammes)</i>						
3. Private sector development and finance	18	–	–	(18)	(18)	–
5. Technology, climate and natural resources management	20	–	–	(20)	(20)	–
<i>2025 programmatic structure</i>						
1. Macroeconomic policy, finance and governance	25	–	–	3	3	28
2. Regional integration and trade	22	–	–	–	–	22
3. Technology, innovation, connectivity and infrastructure development	–	–	–	17	17	17

Part V Regional cooperation for development

Component/subprogramme	2024 approved	Changes				2025 proposed
		Technical adjustments	New/expanded mandates	Other	Total	
4. Data and statistics	36	–	–	–	–	36
5. Climate, food security and natural resources, green and blue economy	–	–	–	18	18	18
6. Gender equality and women's empowerment	6	–	–	–	–	6
7. Subregional activities for development						
(a) Subregional activities in North Africa	19	–	–	–	–	19
(b) Subregional activities in West Africa	18	–	–	–	–	18
(c) Subregional activities in Central Africa	23	–	–	–	–	23
(d) Subregional activities in East Africa	20	–	–	–	–	20
(e) Subregional activities in Southern Africa	20	–	–	–	–	20
Subtotal, subprogramme 7	100	–	–	–	–	100
8. Economic development and planning	–	–	–	–	–	–
9. Poverty, inequality and social policy	21	–	–	–	–	21
Subtotal, C	248	–	–	–	–	248
D. Programme support	233	–	–	–	–	233
Subtotal, I	534	–	–	–	–	534

(2) Extrabudgetary

Component/subprogramme	2024 estimate	Change	2025 estimate
A. Policymaking organs	–	–	–
B. Executive direction and management	–	–	–
C. Programme of work	–	–	–
<i>2024 programmatic structure (discontinued, realigned with other subprogrammes)</i>			
3. Private sector development and finance	4	(4)	–
5. Technology, climate and natural resources management	4	(4)	–
<i>2025 programmatic structure</i>			
1. Macroeconomic policy, finance and governance	–	–	–
2. Regional integration and trade	4	–	4
3. Technology, innovation, connectivity and infrastructure development	–	–	–
4. Data and statistics	6	(2)	4
5. Climate food security and natural resources, green and blue economy	–	6	6
6. Gender equality and women's empowerment	–	–	–
7. Subregional activities for development	–	–	–
(a) Subregional activities in North Africa	–	–	–
(b) Subregional activities in West Africa	–	–	–
(c) Subregional activities in Central Africa	–	–	–
(d) Subregional activities in East Africa	–	–	–
(e) Subregional activities in Southern Africa	–	–	–

Section 18 Economic and social development in Africa

<i>Component/subprogramme</i>	<i>2024 estimate</i>	<i>Change</i>	<i>2025 estimate</i>
8. Economic development and planning	20	–	20
9. Poverty, inequality and social policy	–	1	1
Subtotal, C	38	(3)	35
D. Programme support	25	8	33
Subtotal, 2	63	5	68
Total	597	5	602

Table 18.38

Overall: evolution of financial and post resources

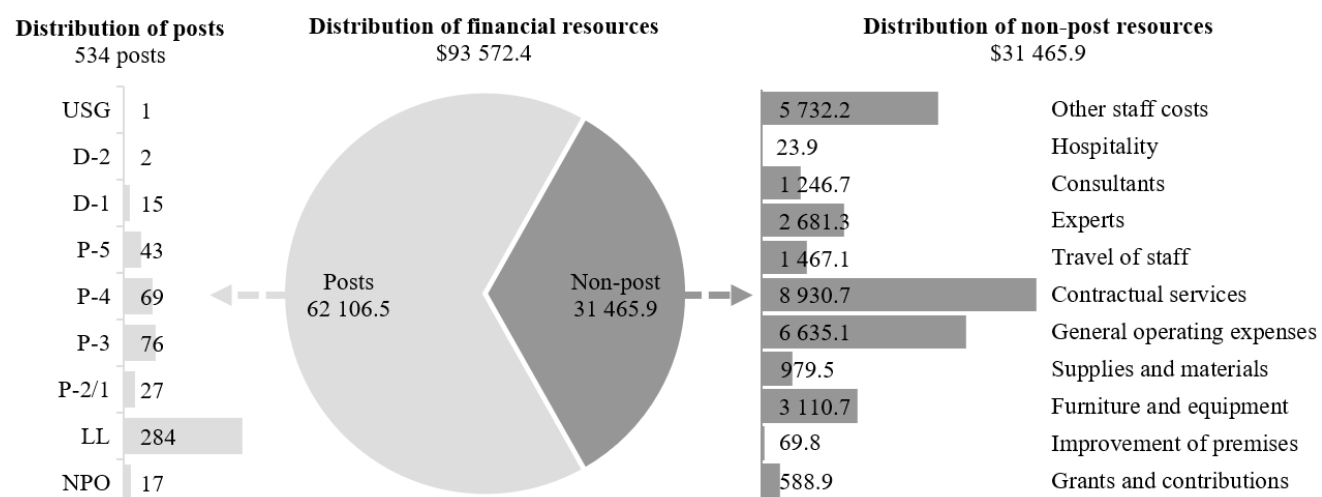
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	56 662.0	62 106.5	—	—	—	—	—	62 106.5
Non-post	32 270.3	32 593.5	(1 127.6)	—	—	(1 127.6)	(3.5)	31 465.9
Total	88 932.3	94 700.0	(1 127.6)	—	—	(1 127.6)	(1.2)	93 572.4
Post resources by category								
Professional and higher		233	—	—	—	—	—	233
General Service and related		301	—	—	—	—	—	301
Total		534	—	—	—	—	—	534

Figure 18.XXIX

Distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Technical adjustments

18.182 As shown in table 18.36 (1), resource changes reflect a decrease of \$1,127,600, as follows:

- (a) **Programme support.** The decrease of \$1,127,600 under grants and contributions reflects the removal of non-recurrent requirements approved by the General Assembly for 2024 in its resolution [78/253](#) relating to the Africa Hall project. Resource requirements relating to the Africa Hall project will be presented to the Assembly later in 2024, during the main part of its seventy-ninth session.

Other changes

18.183 As shown in table 18.36 (1), the proposed cost-neutral resource changes reflect the redeployment of post and non-post resources from the two subprogrammes to be discontinued. The proposed resource changes are reflected under the following subprogrammes:

2024 programmatic structure (discontinued, realigned with other subprogrammes)

- (a) **Subprogramme 3, Private sector development and finance.** The decrease of \$3,357,600 reflects the outward redeployment of resources to subprogramme 1, Macroeconomic policy and governance, the new subprogramme 3, Technology, innovation, connectivity and infrastructure development, and the new subprogramme 5, Climate, food security and natural resources, green and blue economy, as follows:
 - (i) A total of 18 posts (\$2,995,400), as detailed in annex II to the present report;
 - (ii) Non-post resources, including other staff costs (\$13,300), consultants (\$89,300), experts (\$152,500), travel of staff (\$36,700), contractual services (\$52,800) and general operating expenses (\$17,600);
- (b) **Subprogramme 5, Technology, climate and natural resources management.** The decrease of \$3,834,800 reflects the proposed outward redeployment of resources to the new subprogramme 3, Technology, innovation, connectivity and infrastructure development, and the new subprogramme 5, Climate, food security and natural resources, green and blue economy, as follows:
 - (i) A total of 20 posts (\$3,098,000), as detailed in annex II;
 - (ii) Non-post resources, including other staff costs (\$149,500), consultants (\$106,000), experts (\$341,700), travel of staff (\$44,100), contractual services (\$58,800) and general operating expenses (\$36,700);

2025 programmatic structure

- (c) **Subprogramme 1, Macroeconomic policy, finance and governance.** The increase of \$770,100 reflects the proposed inward redeployment of resources from subprogramme 3, Private sector development and finance, as follows:
 - (i) A total of 3 posts (1 P-5, 1 P-4 and 1 P-3) (\$650,600), as detailed in annex II;
 - (ii) Non-post resources, including other staff costs (\$12,900), consultants (\$71,800), travel of staff (\$9,500), contractual services (\$75,200) and general operating expenses (\$5,900), offset by an outward redeployment in experts (\$55,800);
- (d) **Subprogramme 3, Technology, innovation, connectivity and infrastructure development.** The increase of \$2,745,800 reflects the inward redeployment of resources from subprogramme 3, Private sector development and finance, and subprogramme 5, Technology, climate and natural resources management, as follows:
 - (i) A total of 17 posts (\$2,449,800), as detailed in annex II;

- (ii) Non-post resources, including other staff costs (\$13,300), consultants (\$35,000), experts (\$177,700), travel of staff (\$35,000), contractual services (\$20,000) and general operating expenses (\$15,000);
- (e) **Subprogramme 5, Climate, food security and natural resources, green and blue economy.** The increase of \$3,676,500 reflects the inward redeployment of resources from subprogramme 3, Private sector development and finance, and subprogramme 5, Technology, climate and natural resources management, as follows:
 - (i) A total of 18 posts (\$2,993,000), as detailed in annex II;
 - (ii) Non-post resources, including other staff costs (\$130,000), consultants (\$90,000), experts (\$380,000), travel of staff (\$35,000), contractual services (\$18,500) and general operating expenses (\$30,000).

Extrabudgetary resources

- 18.184 As reflected in table 18.36 (2), extrabudgetary resources amount to \$22,233,500. The resources would complement regular budget resources and be used mainly to provide for financing technical cooperation activities to build the capacities of Member States in areas such as enhancing regional cooperation and integration through increased trade flows, implementation of the African Union digital trade architecture and the promotion of regional value chains.
- 18.185 The extrabudgetary resources under this section are subject to the oversight of the Executive Secretary of ECA, who has delegated authority from the Secretary-General.

Policymaking organs

- 18.186 The resources proposed under this component would provide for the policymaking organs as shown in table 18.39.

Table 18.39
Policymaking organs
(Thousands of United States dollars)

<i>Policymaking organ</i>	<i>Additional information</i>	<i>2024 approved</i>	<i>2025 estimate (before recosting)</i>
Conference of African Ministers of Finance, Planning and Economic Development	Mandate: Economic and Social Council resolution 671 A (XXV) of 29 April 1958 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	279.6	279.6
Intergovernmental Committee of Senior Officials and Experts	Mandate: Economic and Social Council resolution 671 A (XXV) of 29 April 1958 and subsequent amendments Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	Included in the budget of the subregional offices	Included in the budget of the subregional offices
Committee on Economic Governance	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0

Part V Regional cooperation for development

<i>Policymaking organ</i>	<i>Additional information</i>	<i>2024 approved</i>	<i>2025 estimate (before recosting)</i>
Committee on Statistics and Data	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	81.8	81.8
Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0
Committee on Climate Change, Blue Economy, Agriculture and Natural Resources Management	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0
Committee on Social Development, Poverty and Gender	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0
Total		569.4	569.4

18.187 The proposed regular budget resources for 2025 amount to \$569,400 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.40 and figure 18.XXX.

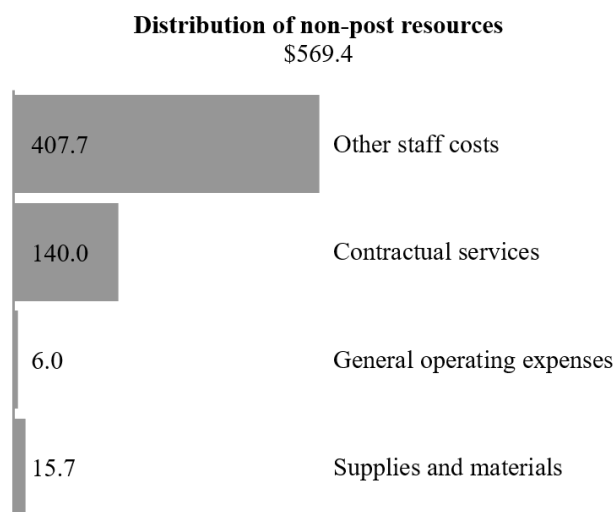
Table 18.40
Policymaking organs: evolution of financial resources
(Thousands of United States dollars)

	<i>2023 expenditure</i>	<i>2024 approved</i>	<i>Changes</i>					<i>2025 estimate (before recosting)</i>
			<i>Technical adjustments</i>	<i>New/expanded mandates</i>	<i>Other</i>	<i>Total</i>	<i>Percentage</i>	
Financial resources by main category of expenditure								
Non-post	470.8	569.4	—	—	—	—	—	569.4
Total	470.8	569.4	—	—	—	—	—	569.4

Figure 18.XXX

Policymaking organs: distribution of proposed resources for 2025 (before recosting)

(Thousands of United States dollars)

**Executive direction and management**

- 18.188 The executive direction and management component comprises the Office of the Executive Secretary, the Office of the Deputy Executive Secretary (Programmes), the Office of the Deputy Executive Secretary (Programme Support), the Strategic Planning, Oversight and Results Division and Business Continuity.
- 18.189 The main responsibilities of the executive direction and management component are:
- (a) Maintaining and managing effective partnerships and collaborating with major African organizations;
 - (b) Ensuring that the development priorities and positions of Africa on critical issues are reflected at the global level;
 - (c) Determining the overall strategic direction and management of the ECA secretariat, ensuring the optimal use of resources in line with best practices and promoting environmental sustainability and disability inclusion.
- 18.190 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), ECA is integrating environmental management practices into its operations. In 2025, ECA will continue to reduce its greenhouse gas footprint and will maintain its greenhouse gas neutrality by offsetting its remaining footprint.
- 18.191 Information on compliance with the timely submission of documentation and advance booking for air travel is reflected in table 18.41. ECA is endeavouring to redouble its efforts to plan well in advance and raise the awareness of programme managers and Member State focal points on the importance of the early nomination of travellers and the policy regarding advance booking. In addition, ECA continues its corporate agreement with the airlines, which provides for extended ticketing time limits, thus mitigating the impact on the additional cost of late purchases. Similarly, the Commission will continue to work closely with managers and travel and logistics counterparts on early planning to improve compliance rates in 2024 and 2025.

Table 18.41
Compliance rate
(Percentage)

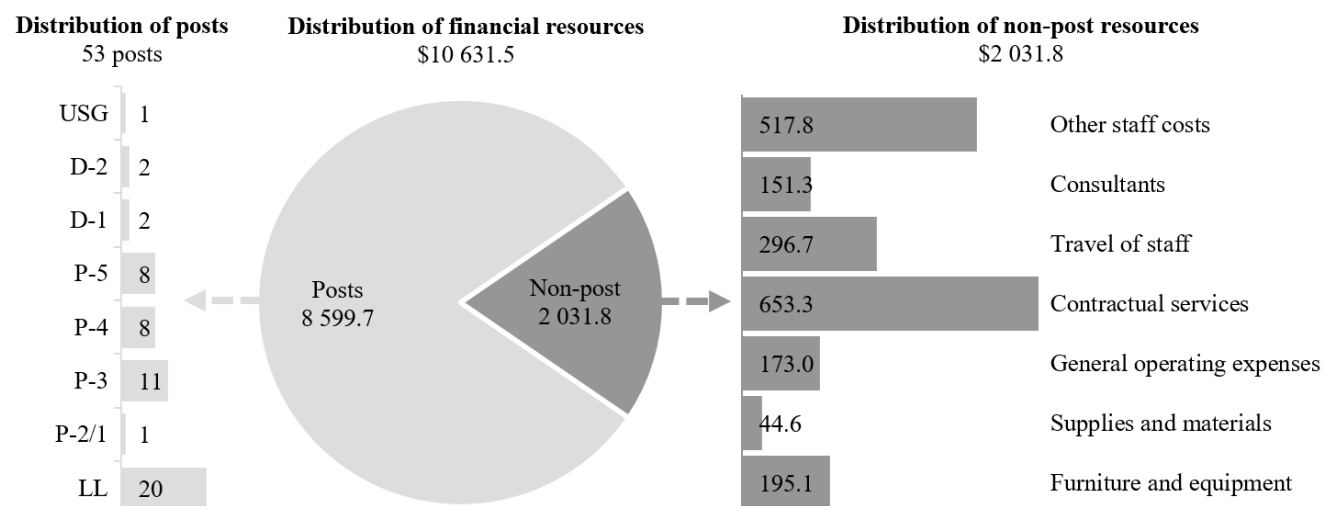
	2021 actual	2022 actual	2023 actual	2024 planned	2025 planned
Timely submission of documentation	100	39	80	100	100
Air tickets purchased at least two weeks before the commencement of travel	8	8	23	100	100

18.192 The proposed regular budget resources for 2025 amount to \$10,631,500 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.42 and figure 18.XXXI.

Table 18.42
Executive direction and management: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	7 245.0	8 599.7	—	—	—	—	—	8 599.7
Non-post	2 817.7	2 031.8	—	—	—	—	—	2 031.8
Total	10 062.7	10 631.5	—	—	—	—	—	10 631.5
Post resources by category								
Professional and higher		33	—	—	—	—	—	33
General Service and related		20	—	—	—	—	—	20
Total		53	—	—	—	—	—	53

Figure 18.XXXI
Executive direction and management: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



Programme of work

Subprogramme 1

Macroeconomic policy, finance and governance

- 18.193 The proposed regular budget resources for 2025 amount to \$5,030,600 and reflect an increase of \$770,100 compared with the approved budget for 2024. The proposed change is explained in paragraph 18.183. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.43 and figure 18.XXXII.

Table 18.43

Subprogramme 1: evolution of financial and post resources

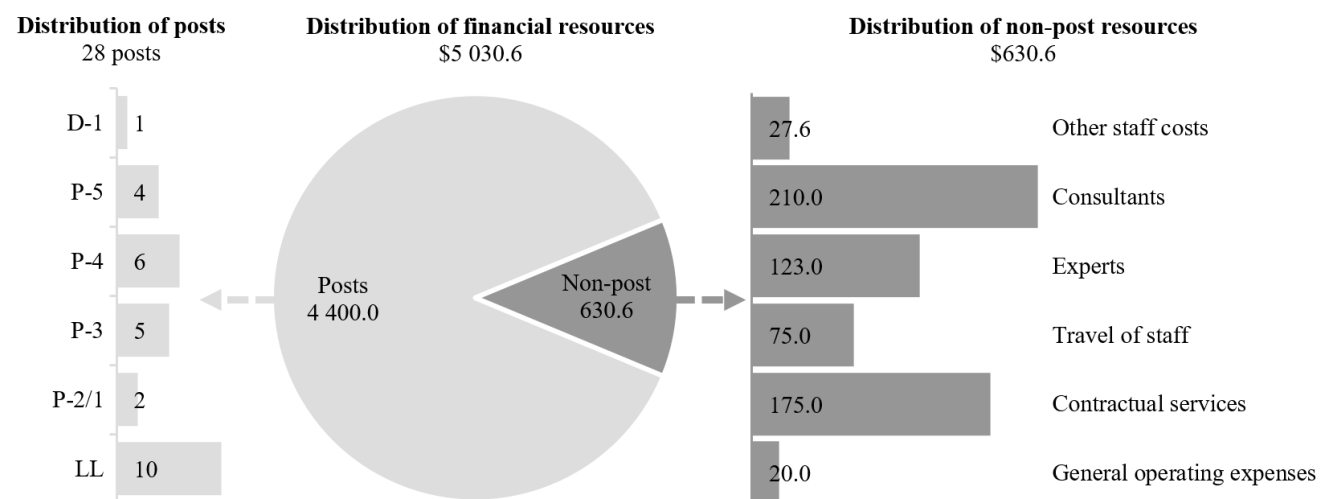
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	3 894.0	3 749.4	—	—	650.6	650.6	17.4	4 400.0
Non-post	361.9	511.1	—	—	119.5	119.5	23.4	630.6
Total	4 255.8	4 260.5	—	—	770.1	770.1	18.1	5 030.6
Post resources by category								
Professional and higher		15	—	—	3	3	20.0	18
General Service and related		10	—	—	—	—	—	10
Total		25	—	—	3	3	12.0	28

Figure 18.XXXII

Subprogramme 1: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



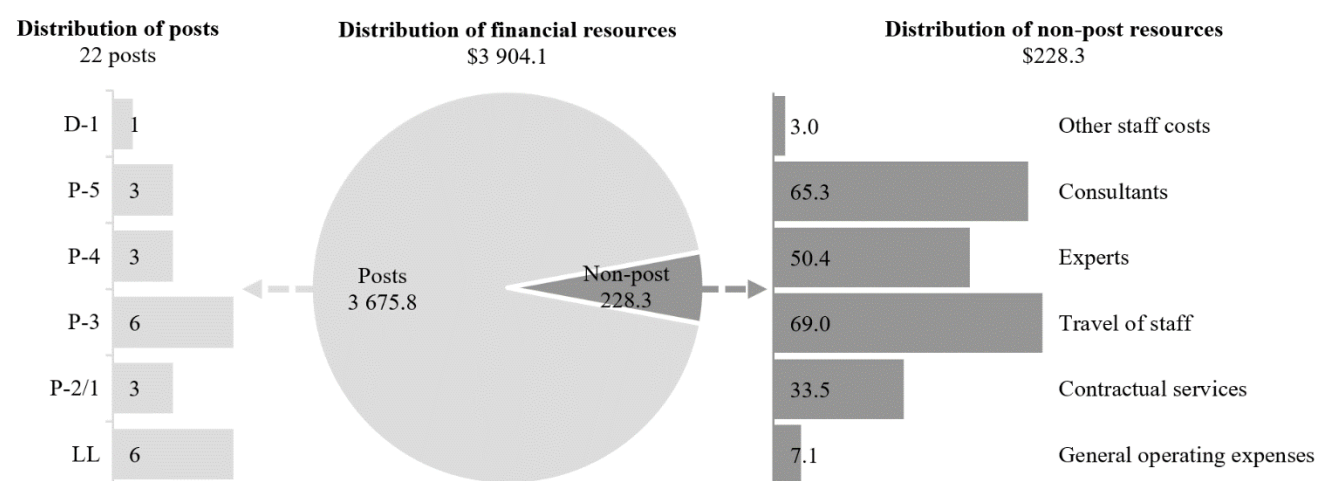
Subprogramme 2 Regional integration and trade

18.194 The proposed regular budget resources for 2025 amount to \$3,904,100 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.44 and figure 18.XXXIII.

Table 18.44
Subprogramme 2: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	3 402.1	3 675.8	—	—	—	—	—	3 675.8
Non-post	192.5	228.3	—	—	—	—	—	228.3
Total	3 594.5	3 904.1	—	—	—	—	—	3 904.1
Post resources by category								
Professional and higher		16	—	—	—	—	—	16
General Service and related		6	—	—	—	—	—	6
Total		22	—	—	—	—	—	22

Figure 18.XXXIII
Subprogramme 2: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



Subprogramme 3 Technology, innovation, connectivity and infrastructure development

18.195 The proposed regular budget resources for 2025 amount to \$2,745,800 and reflect an increase of \$2,745,800 compared with the approved budget for 2024. The proposed change is explained in paragraph 18.183. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.45 and figure 18.XXXIV.

Table 18.45

Subprogramme 3: evolution of financial and post resources

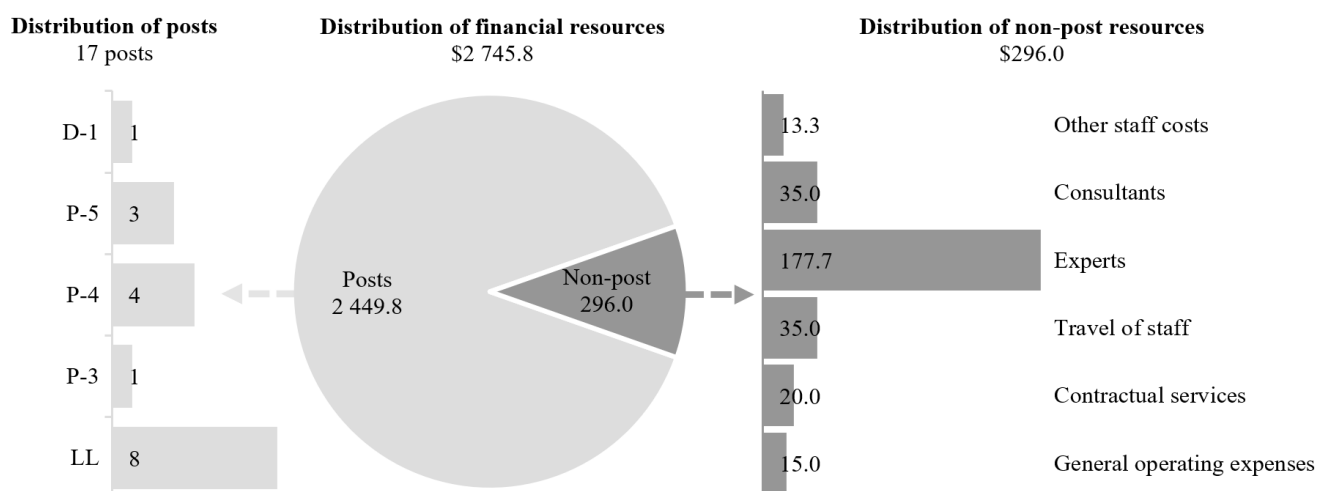
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	—	—	—	—	2 449.8	2 449.8	—	2 449.8
Non-post	—	—	—	—	296.0	296.0	—	296.0
Total	—	—	—	—	2 745.8	2 745.8	—	2 745.8
Post resources by category								—
Professional and higher		—	—	—	9	100	—	9
General Service and related		—	—	—	8	100	—	8
Total		—	—	—	17	100	—	17

Figure 18.XXXIV

Subprogramme 3: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 4

Data and statistics

- 18.196 The proposed regular budget resources for 2025 amount to \$5,742,600 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.46 and figure 18.XXXV.

Table 18.46

Subprogramme 4: evolution of financial and post resources

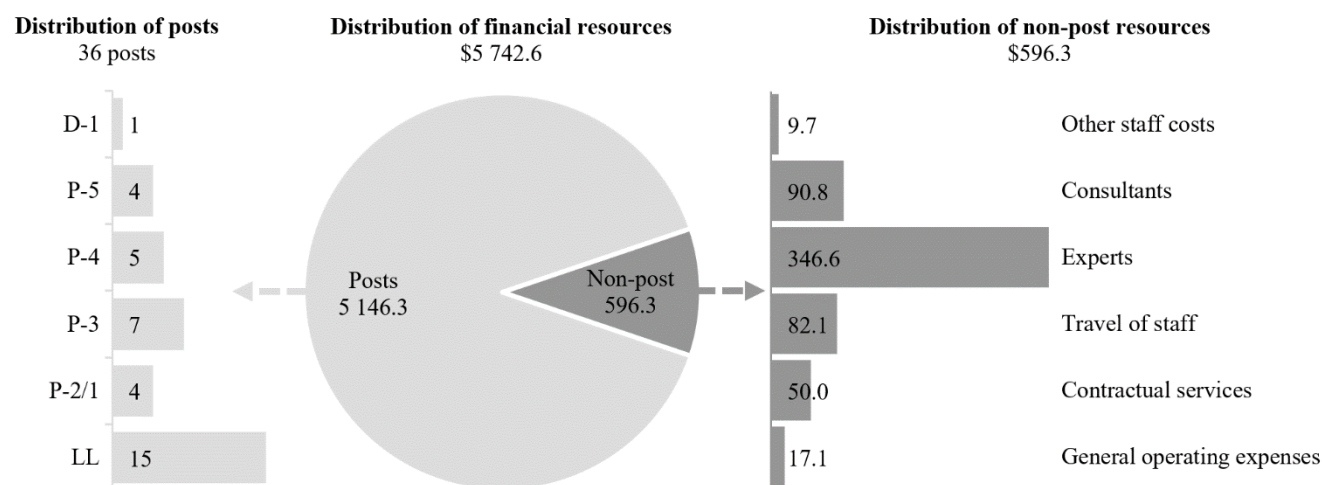
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total	Percentage		
Financial resources by main category of expenditure									
Posts	4 620.1	5 146.3	—	—	—	—	—	5 146.3	
Non-post	531.7	596.3	—	—	—	—	—	596.3	
Total	5 151.9	5 742.6	—	—	—	—	—	5 742.6	
Post resources by category									
Professional and higher		21	—	—	—	—	—	21	
General Service and related		15	—	—	—	—	—	15	
Total		36	—	—	—	—	—	36	

Figure 18.XXXV

Subprogramme 4: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 5

Climate, food security and natural resources, green and blue economy

18.197 The proposed regular budget resources for 2025 amount to \$3,676,500 and reflect an increase of \$3,676,500 compared with the approved budget for 2024. The proposed change is explained in paragraph 18.183. Additional details on the distribution of resources in 2025 are reflected in table 18.47 and figure 18.XXXVI.

Table 18.47

Subprogramme 5: evolution of financial and post resources

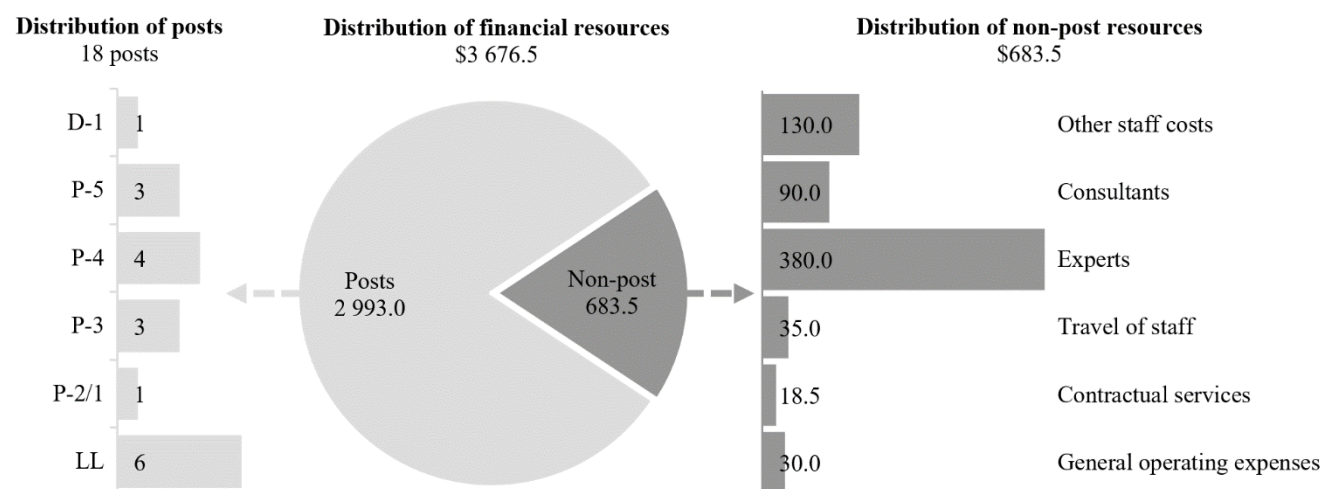
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total		Percentage
Financial resources by main category of expenditure								
Posts	—	—	—	—	2 993.0	2 993.0	—	2 993.0
Non-post	—	—	—	—	683.5	683.5	—	683.5
Total		—	—	—	3 676.5	3 676.5	—	3 676.5
Post resources by category								—
Professional and higher		—	—	—	12	12	—	12
General Service and related		—	—	—	6	6	—	6
Total		—	—	—	18	18	—	18

Figure 18.XXXVI

Subprogramme 5: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)


Subprogramme 6
Gender equality and women's empowerment

- 18.198 The proposed regular budget resources for 2025 amount to \$1,239,400 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.48 and figure 18.XXXVII.

Table 18.48

Subprogramme 6: evolution of financial and post resources

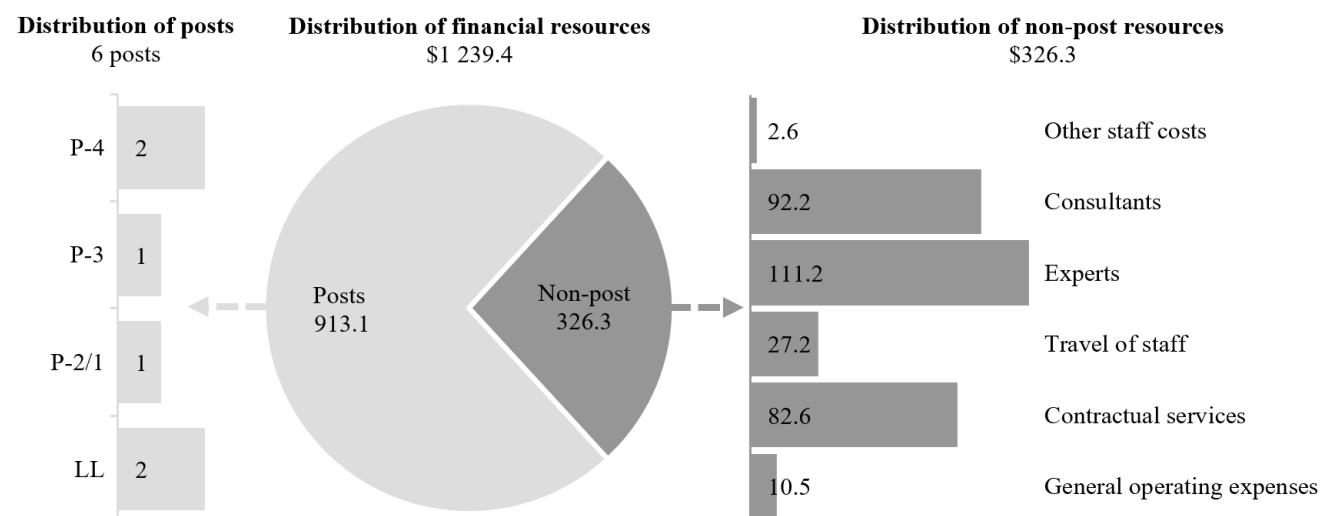
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	680.9	913.1	—	—	—	—	—	913.1
Non-post	202.7	326.3	—	—	—	—	—	326.3
Total	883.7	1 239.4	—	—	—	—	—	1 239.4
Post resources by category								
Professional and higher		4	—	—	—	—	—	4
General Service and related		2	—	—	—	—	—	2
Total		6	—	—	—	—	—	6

Figure 18.XXXVII

Subprogramme 6: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 7
Subregional activities for development

Component 1
Subregional activities in North Africa

18.199 The proposed regular budget resources for 2025 amount to \$3,265,300 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.49 and figure 18.XXXVIII.

Table 18.49

Subprogramme 7, component 1: evolution of financial and post resources

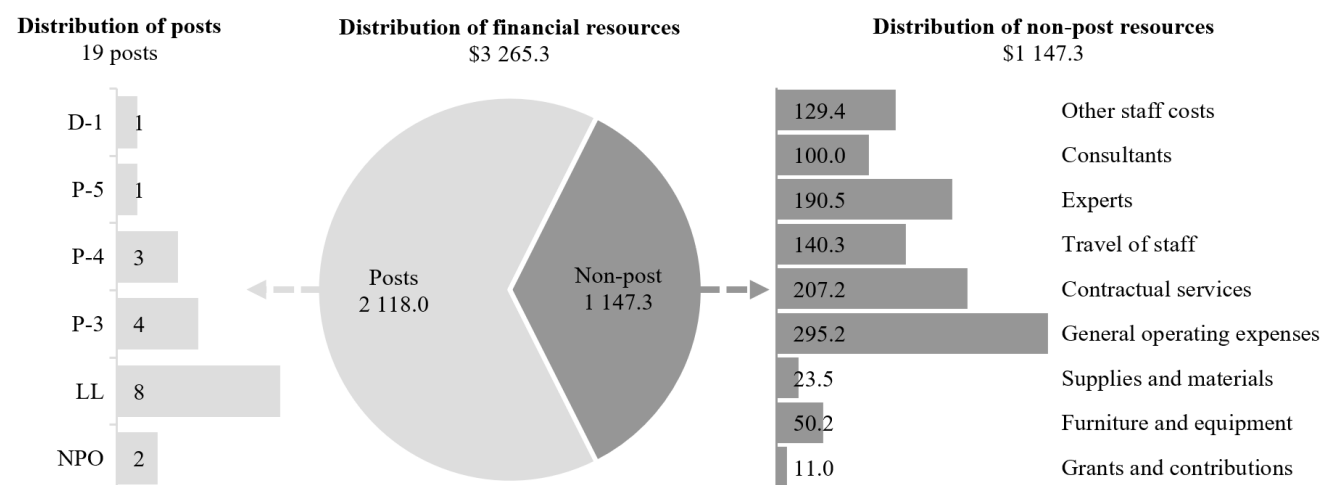
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total	Percentage		
Financial resources by main category of expenditure									
Posts	2 483.2	2 118.0	—	—	—	—	—	2 118.0	
Non-post	870.3	1 147.3	—	—	—	—	—	1 147.3	
Total	3 353.5	3 265.3	—	—	—	—	—	3 265.3	
Post resources by category									
Professional and higher		9	—	—	—	—	—	9	
General Service and related		10	—	—	—	—	—	10	
Total		19	—	—	—	—	—	19	

Figure 18.XXXVIII

Subprogramme 7, component 1: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Component 2

Subregional activities in West Africa

- 18.200 The proposed regular budget resources for 2025 amount to \$3,265,900 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.50 and figure 18.XXXIX.

Table 18.50

Subprogramme 7, component 2: evolution of financial and post resources

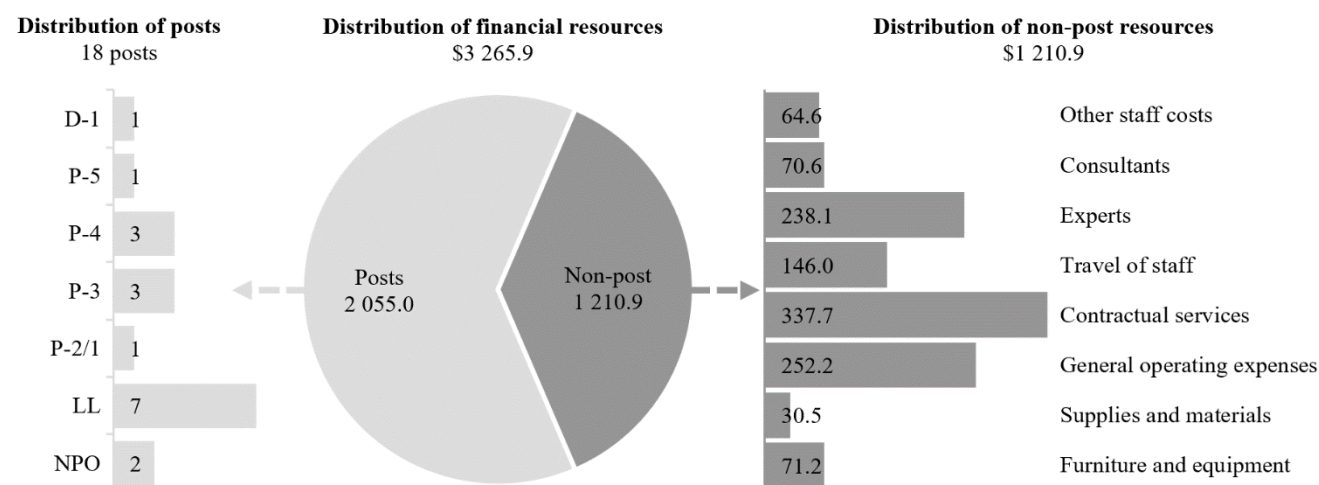
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	1 960.0	2 055.0	—	—	—	—	—	2 055.0
Non-post	1 171.8	1 210.9	—	—	—	—	—	1 210.9
Total	3 131.8	3 265.9	—	—	—	—	—	3 265.9
Post resources by category								
Professional and higher		9	—	—	—	—	—	9
General Service and related		9	—	—	—	—	—	9
Total		18	—	—	—	—	—	18

Figure 18.XXXIX

Subprogramme 7, component 2: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Component 3
Subregional activities in Central Africa

18.201 The proposed regular budget resources for 2025 amount to \$4,263,700 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.51 and figure 18.XL.

Table 18.51

Subprogramme 7, component 3: evolution of financial and post resources

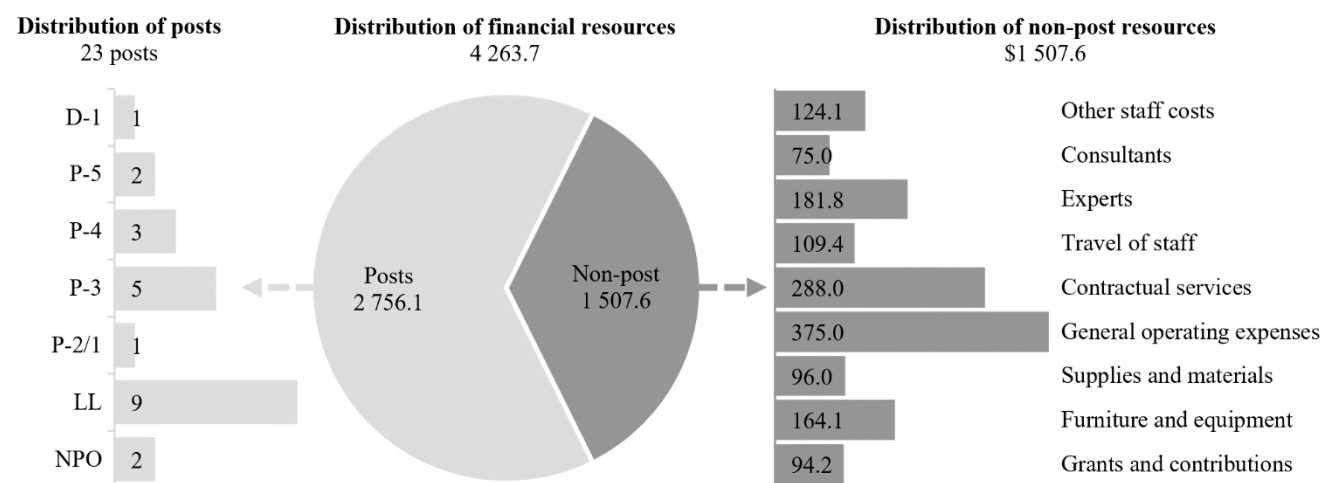
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	2 238.4	2 756.1	—	—	—	—	—	2 756.1
Non-post	1 003.6	1 507.6	—	—	—	—	—	1 507.6
Total	3 242.0	4 263.7	—	—	—	—	—	4 263.7
Post resources by category								
Professional and higher		12	—	—	—	—	—	12
General Service and related		11	—	—	—	—	—	11
Total		23	—	—	—	—	—	23

Figure 18.XL

Subprogramme 7, component 3: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Component 4

Subregional activities in East Africa

18.202 The proposed regular budget resources for 2025 amount to \$3,331,800 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.52 and figure 18.XLI.

Table 18.52

Subprogramme 7, component 4: evolution of financial and post resources

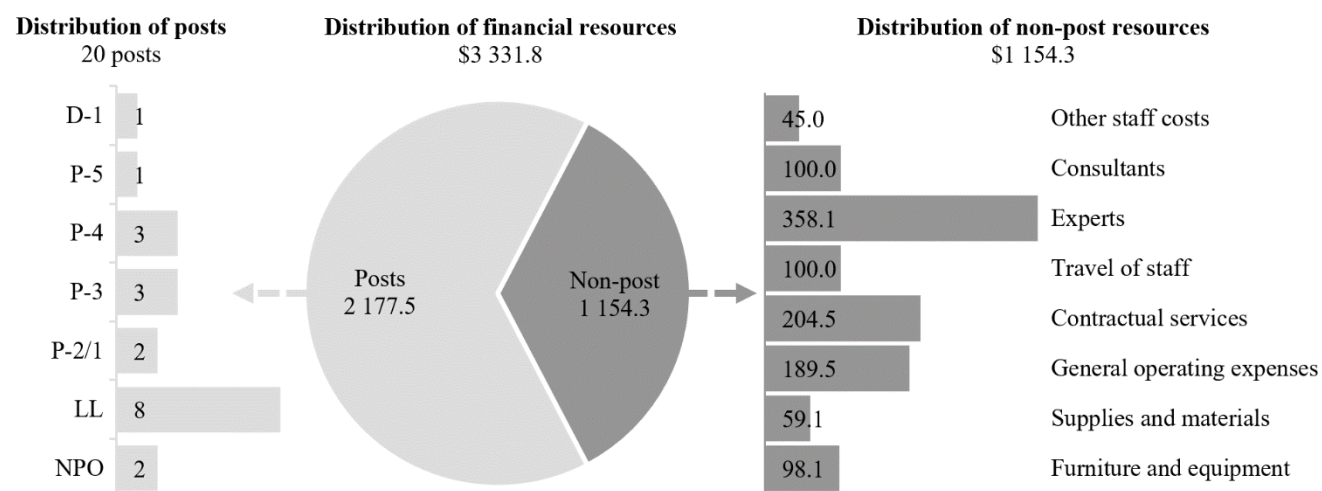
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	2 085.6	2 177.5	—	—	—	—	—	2 177.5
Non-post	889.0	1 154.3	—	—	—	—	—	1 154.3
Total	2 974.5	3 331.8	—	—	—	—	—	3 331.8
Post resources by category								
Professional and higher		10	—	—	—	—	—	10
General Service and related		10	—	—	—	—	—	10
Total		20	—	—	—	—	—	20

Figure 18.XLI

Subprogramme 7, component 4: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Component 5
Subregional activities in Southern Africa

- 18.203 The proposed regular budget resources for 2025 amount to \$3,357,600 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.53 and figure 18.XLII.

Table 18.53

Subprogramme 7, component 5: evolution of financial and post resources

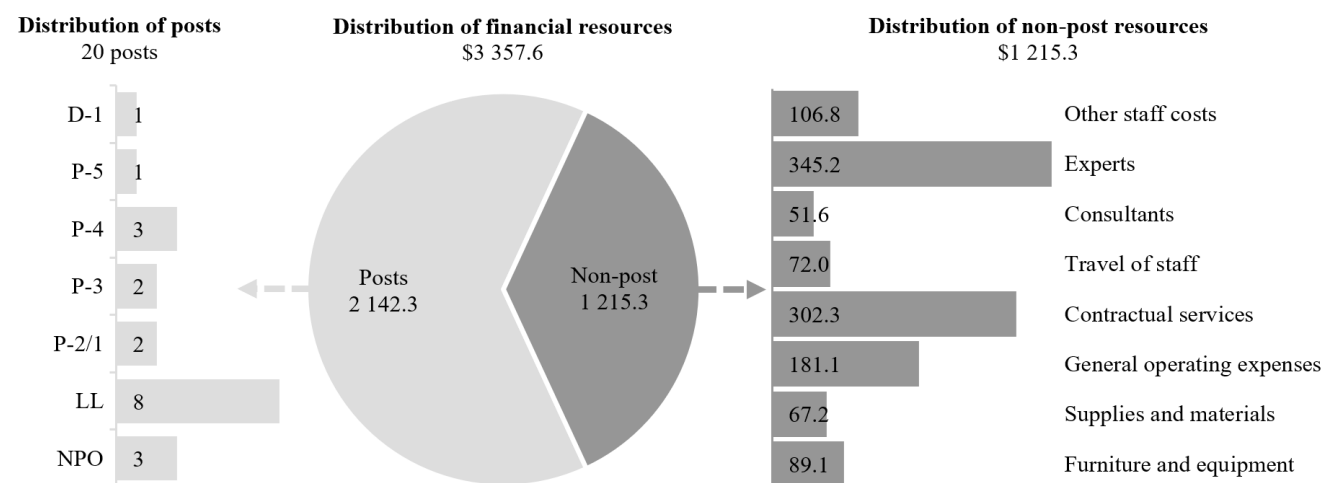
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	2 636.7	2 142.3	—	—	—	—	—	2 142.3
Non-post	900.8	1 215.3	—	—	—	—	—	1 215.3
Total	3 537.5	3 357.6	—	—	—	—	—	3 357.6
Post resources by category								
Professional and higher		9	—	—	—	—	—	9
General Service and related		11	—	—	—	—	—	11
Total		20	—	—	—	—	—	20

Figure 18.XLII

Subprogramme 7, component 5: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 8

Economic development and planning

- 18.204 The proposed regular budget resources for 2025 amount to \$2,740,500 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.54 and figure 18.XLIII.

Table 18.54

Subprogramme 8: evolution of financial resources

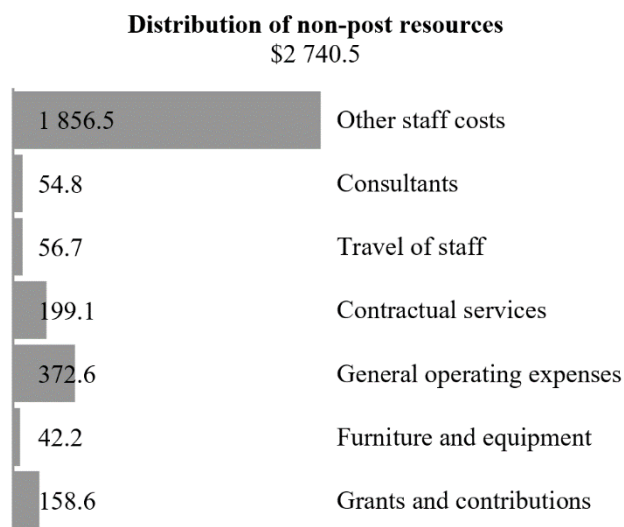
(Thousands of United States dollars)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total		Percentage
Financial resources by main category of expenditure								
Non-post	1 403.9	2 740.5	—	—	—	—	—	2 740.5
Total	1 403.9	2 740.5	—	—	—	—	—	2 740.5

Figure 18.XLIII

Subprogramme 8: distribution of proposed resources for 2025 (before recosting)

(Thousands of United States dollars)



Subprogramme 9

Poverty, inequality and social policy

- 18.205 The proposed regular budget resources for 2025 amount to \$3,771,400 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.55 and figure 18.XLIV.

Table 18.55

Subprogramme 9: evolution of financial and post resources

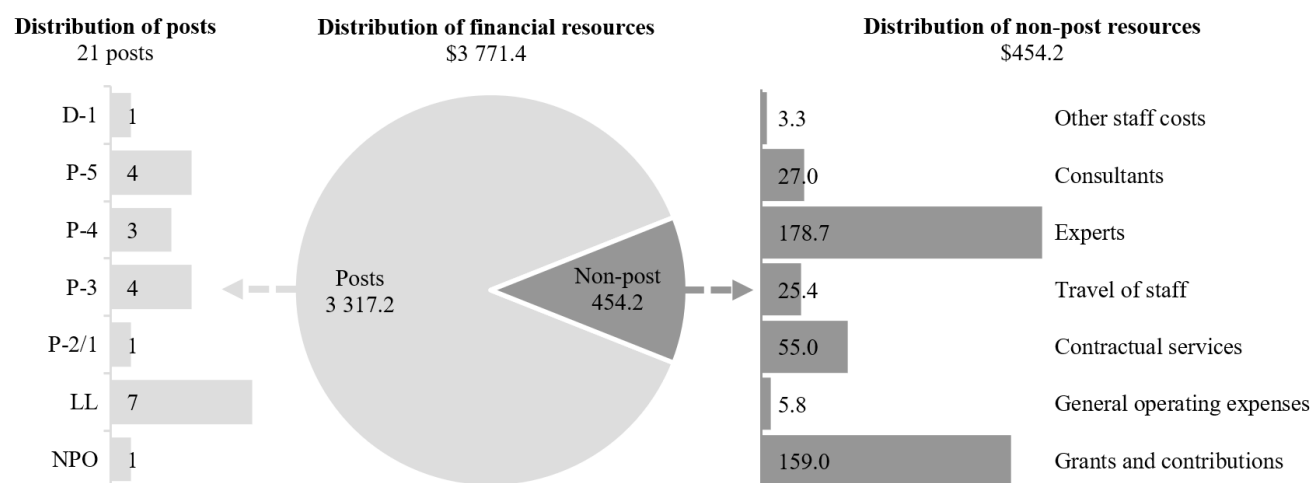
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	2 184.8	3 317.2	—	—	—	—	—	3 317.2
Non-post	348.4	454.2	—	—	—	—	—	454.2
Total	2 533.2	3 771.4	—	—	—	—	—	3 771.4
Post resources by category								
Professional and higher		13	—	—	—	—	—	13
General Service and related		8	—	—	—	—	—	8
Total		21	—	—	—	—	—	21

Figure 18.XLIV

Subprogramme 9: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)

**Programme support**

- 18.206 Programme support comprises the Division of Administration and the Publications, Conference and Knowledge Management Division.
- 18.207 The Division of Administration contributes to the effective implementation of the Commission's mandate by providing administrative and financial support, and promotes compliance with United Nations regulations and rules, policies, and procedures. It encompasses the Office of the Director of Administration, the Human Resources Management Section, the United Nations Health-Care Centre, the Supply Chain Management Section, the Facilities Management Section and the Finance and Budget Section.
- 18.208 The Publications, Conference and Knowledge Management Division promotes the visibility and impact of the Commission's work through its Conference Management Unit, Publications and

Documentation Section, Knowledge Management Services Section and Information and Communications Technology Services Section. The Division promotes the visibility of ECA and its knowledge products through the communications and media relations activities and through the rendering of professional conference services to United Nations and non-United Nations entities.

- 18.209 The proposed regular budget resources for 2025 amount to \$36,036,300 and reflect a decrease of \$1,127,600 compared with the approved budget for 2024. The proposed change is explained in paragraph 18.182. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.56 and figure 18.XLV.

Table 18.56

Programme support: evolution of financial and post resources

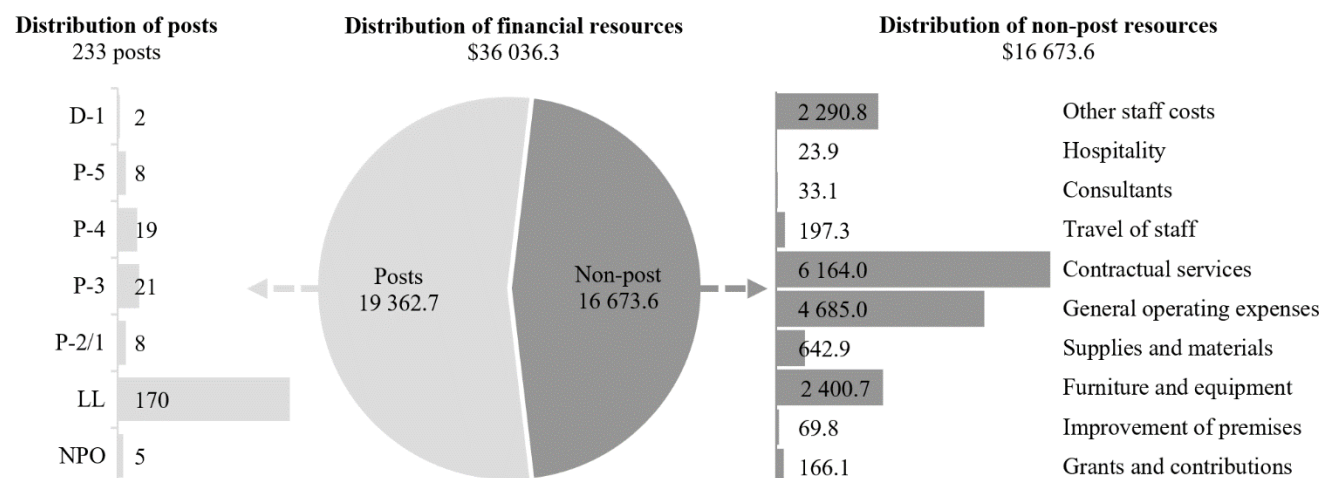
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	17 543.1	19 362.7	—	—	—	—	—	19 362.7
Non-post	20 301.9	17 801.2	(1 127.6)	—	—	(1 127.6)	(6.3)	16 673.6
Total	37 845.0	37 163.9	(1 127.6)	—	—	(1 127.6)	(3.0)	36 036.3
Post resources by category								
Professional and higher		58	—	—	—	—	—	58
General Service and related		175	—	—	—	—	—	175
Total		233	—	—	—	—	—	233

Figure 18.XLV

Programme support: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



II. Regional Commissions New York Office

Proposed post and non-post resource requirements for 2025

Overview

- 18.210 The Regional Commissions New York Office is a joint office representing, coordinating and providing policy advice to the five regional commissions, namely, the Economic Commission for Africa, the Economic and Social Commission for Asia and the Pacific, the Economic Commission for Europe, the Economic Commission for Latin America and the Caribbean, and the Economic and Social Commission for Western Asia. It supports the regional commissions in the effective implementation of relevant legislative mandates at the regional level.
- 18.211 In pursuing its objective, the Office carries out three interlinked functions: (a) providing strategic policy advice and coordination support to the regional commissions on United Nations deliberations and global policy frameworks that have a bearing on their positioning and the implementation of their programmes; (b) representing the regional commissions in relevant intergovernmental and inter-agency mechanisms, with a view to informing decision-making from a regional perspective; and (c) communicating the work of the regional commissions with key stakeholders.
- 18.212 In 2023, the work of the Office contributed to more coherence and visibility to the regional commissions' joint policy work and events, greater uptake of their innovations and platforms, and the enrichment of intergovernmental deliberations on the regional aspects of sustainable development. The Office contributed to amplifying the regional commissions' voices in global policymaking, coordinating their contributions to system-wide initiatives, and facilitating links at the national and global levels to further increase the impact of their work.

Strategic coordination and policy advice

- 18.213 The Office provided policy advice and coordination support to the regional commissions on global policy frameworks and processes. It leveraged strategic opportunities during key global events, such as the Sustainable Development Goals Summit, the 2023 United Nations Water Conference, the Climate Ambition Summit, the High-level Dialogue on Financing for Development and the twenty-eighth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, to support coordination of the regional commissions' joint work in the areas of financing for development, climate action, critical energy transition minerals and transformative policy and investment pathways to deliver the Goals.
- 18.214 The Office supported and continued to advocate for the role of the regional commissions in the follow-up and review of the 2030 Agenda during the period leading up to the 2023 high-level political forum on sustainable development. This included supporting collaboration among the regional commissions on the joint report on country profiles titled "SDG progress and transformative pathways", consolidating and conveying the outcomes of the regional forums on sustainable development to the forum and the SDG Summit, and supporting the development of harmonized progress dashboards.
- 18.215 Working with the Coordinator, and in the context of the high-level political forum on sustainable development, the Office facilitated the contributions of the regional commissions to the thematic discussion on the Sustainable Development Goals under review, as well as the organization of the reporting session of the five Chairs of the Regional Forums on Sustainable Development. The Office also organized a voluntary national review lab on the margins of the 2023 forum on innovations and frontier technologies in support of voluntary national review preparation and achievement of the Goals. The event afforded space for cross-regional learning in the application of technologies and the scaling up of innovations in the renewed drive to accelerate achievement of the Goals.

- 18.216 Working closely with the regional commissions, the Office supported the preparation of a joint policy brief and dialogue on rethinking public debt policies for the Sustainable Development Goals, a joint input to the Secretary-General's policy brief on the reform of the international financial architecture, a toolkit on critical energy transition materials for resident coordinators, and thematic side events on urban resilience, the water-food-energy-ecosystems nexus and financing the energy transition.
- 18.217 With a view to informing and influencing global policy debates, the Office provided strategic advice to the regional commissions in support of their participation in global platforms for joint policy formation and decision-making, notably the United Nations System Chief Executives Board for Coordination, the United Nations Sustainable Development Group and other inter-agency task teams such as the steering committee on the Sustainable Development Goals Summit. The Office serviced the biannual meetings of the Executive Secretaries with the Deputy Secretary-General, which ensured that the regional commissions effectively and coherently supported system-wide initiatives, including through the exchange of good practices.

Representation and communication

- 18.218 During the reporting period, the Office organized the annual dialogue of the Executive Secretaries with the Second Committee of the General Assembly on the theme "Catalysing transformative actions and integrated approaches to sustainable development: regional experiences to accelerate progress on the Sustainable Development Goals". The dialogue featured presentations on challenges faced by the regions in accelerating Goal investment and transformative policy action promoted by the five regional commissions.
- 18.219 The Office prepared and introduced to the Economic and Social Council management segment the 2023 report of the Secretary-General on regional cooperation and presented the outcomes of the regional commissions' intergovernmental sessions. It also facilitated preparation of the regional session during the 2023 Coordination Segment of the Council, providing a preview of the regional forums on sustainable development, and highlighted innovative initiatives to accelerate achievement of the Sustainable Development Goals. The Office also supported the regional commissions' participation in the dialogue on the repositioning of the United Nations development system at the regional level during the 2023 operational activities for development segment of the Council, focusing on deploying regional assets to address cross-border and transboundary development priorities.
- 18.220 In pursuit of relevant mandates and in support of the priorities of the Economic and Social Council, the Office coordinated the effective contribution of the regional commissions to the preparation of high-level meetings in such areas as climate action, financing, taxation, science, technology and innovation, and governance.
- 18.221 During 2023, the Office actively contributed to the work of the Chief Executives Board's High-level Committee on Programmes, in particular regarding the stock-taking on outcomes of the Sustainable Development Goals Summit and the ministerial meeting of the Summit of the Future and governance of artificial intelligence. In addition, the Office provided advisory support to the Coordinator and harmonized the positions of the regional commissions in the United Nations Sustainable Development Group. It also supported the Coordinator's participation in the meetings of the Management Committee to advance internal reform and management-related initiatives. The Office also played a role in inter-agency task forces and working groups established for high-level events, including for the preparation of the Sustainable Development Goals Summit, the Summit of the Future and the working groups on United Nations engagement with the Group of 20.

Partnerships, outreach and advocacy

- 18.222 Key activities in that regard included the dissemination of a bimonthly newsletter highlighting events, publications and partnerships and the organization of briefings by the Executive Secretaries to permanent missions based in New York, notably to the Group of African States, the Group of Eastern European States and the United Nations Special Programme for the Economies of Central Asia countries.
- 18.223 In observance of the first World Sustainable Transport Day, in November 2023, the Office supported the preparation of a joint outreach publication, titled “Messages from the regional commissions on sustainable transport”, providing an overview of the work of the relevant regions and highlighting common messages and opportunities for action. The Office also contributed to the strengthening of collaboration between the regional commissions and various Secretariat departments.
- 18.224 In the context of the climate agenda, the Office continued to facilitate the coordinated engagement of the regional commissions with the high-level champions for climate action to advance the project pipeline developed in 2022. A special event held during the twenty-eighth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change took stock of progress made, with discussions on barriers and solutions for acceleration following that session.

Plans for 2025

- 18.225 The outcomes of the Summit of the Future, the fourth International Conference on Small Island Developing States, the third United Nations Conference on Landlocked Developing Countries and other global conferences scheduled for 2024, mandates from the General Assembly and the Economic and Social Council, preparations for the Fourth International Conference on Financing for Development and joint work of the regional commissions will inform the programme of work of the Office in 2025. The financing for development agenda, including advancing the Sustainable Development Goals stimulus, debt sustainability and international tax cooperation, as well as driving climate action in the regions, will remain the joint work of the regional commissions and will therefore also be key elements of the work of the Office.
- 18.226 In the follow-up to the 2023 Sustainable Development Goals Summit, the Office will provide policy advice and coordination support to the regional commissions on advancing transformative pathways for the Goals. The Office will also continue to support the follow-up and review of the 2030 Agenda, bringing regional innovations and best practices to global discussions and ensuring that outcomes of the regional forums feed into the high-level political forum on sustainable development.
- 18.227 As a follow-up to the Summit of the Future, the Office will provide support to the regional commissions on implementing relevant elements of A Pact for the Future, as agreed by Member States. The Office will also continue to serve as secretariat for the joint work of the regional commissions, supporting the identification of avenues for joint work and the exchange of good practices, strengthening links at the global level and advising on enhancing impacts at the regional and national levels. Building on the joint work of the regional commissions in 2024, including in areas such as financing for development and support for key transitions in energy, food systems, digital connectivity, jobs and social protection and climate change, the Office will also contribute to the advancement of the achievement of the Sustainable Development Goals across the five regions through the provision of advisory and coordination support.
- 18.228 The Office will continue to systematically convene and service regular dialogues among the regional commissions, including servicing the biannual meetings of the Deputy Secretary-General with the Executive Secretaries, with a view to enhancing internal coordination and ensuring coherent and effective support for global initiatives and processes, including for the Summit of the Future.
- 18.229 The Office will identify engagement and advocacy opportunities, coordinate effective participation of the regional commissions in inter-agency mechanisms, and leverage key 2025 moments such as the Fourth International Conference on Financing for Development, the third Ocean Conference,

Beijing+30 and the thirtieth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change for strategic visibility and uptake of solutions and perspectives that foster sustainable development at the regional and national levels. It will also promote interregional cooperation through joint projects and the exchange of good practices.

- 18.230 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution 72/219, the Office is integrating environmental management practices into its operations, in particular through the use of online tools, whenever possible, for facilitating collaboration among the regional commissions, including online meetings and digital communication materials. Other measures include adhering to the ban on single-use plastics, optimizing the use of natural light, turning off office equipment at the end of the workday and reducing paper use.
- 18.231 Information on the timely submission of documentation and advance booking for air travel is reflected in table 18.57. The Office will continue to monitor travel and logistics with a view towards achieving earlier planning and improvement in the compliance rates in 2024 and 2025.

Table 18.57
Compliance rate
(Percentage)

	2021 actual	2022 actual	2023 actual	2024 planned	2025 planned
Timely submission of documentation	100	100	67	100	100
Air tickets purchased at least 2 weeks before the commencement of travel	100	—	67	100	100

- 18.232 The proposed regular budget resources for 2025 amount to \$778,600 and reflect no change compared with the approved budget for 2024. The proposed level of resources provides for the full, efficient and effective implementation of mandates. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.58 and figure 18.XLVI.

Table 18.58
Overall: evolution of financial resources by object of expenditure
(Thousands of United States dollars)

Object of expenditure	2023 expenditure	2024 approved	Changes				Total	Percentage	2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other				
Posts	700.2	712.7	—	—	—	—	—	—	712.7
Other staff costs	—	12.2	—	—	—	—	—	—	12.2
Hospitality	—	2.3	—	—	—	—	—	—	2.3
Travel of staff	18.0	13.8	—	—	—	—	—	—	13.8
Contractual services	9.6	17.9	—	—	—	—	—	—	17.9
General operating expenses	4.3	9.0	—	—	—	—	—	—	9.0
Supplies and materials	—	3.9	—	—	—	—	—	—	3.9
Furniture and equipment	5.8	6.8	—	—	—	—	—	—	6.8
Total	737.9	778.6	—	—	—	—	—	—	778.6

Table 18.59

Overall: proposed posts and post changes for 2025

(Number of posts)

	Number	Details
Approved for 2024	6	1 D-2, 1 P-5, 1 P-4, 1 P-3, 2 GS (OL)
Proposed for 2025	6	1 D-2, 1 P-5, 1 P-4, 1 P-3, 2 GS (OL)

Table 18.60

Overall: proposed posts by category and grade

(Number of posts)

Category and grade	Changes					2025 proposed ^a
	2024 approved ^a	Technical adjustments	New/expanded mandates	Other	Total	
Professional and higher						
D-2	1	—	—	—	—	1
P-5	1	—	—	—	—	1
P-4	1	—	—	—	—	1
P-3	1	—	—	—	—	1
Subtotal	4	—	—	—	—	4
General Service and related						
GS (OL)	2	—	—	—	—	2
Subtotal	2	—	—	—	—	2
Total	6	—	—	—	—	6

Table 18.61

Overall: evolution of financial and post resources

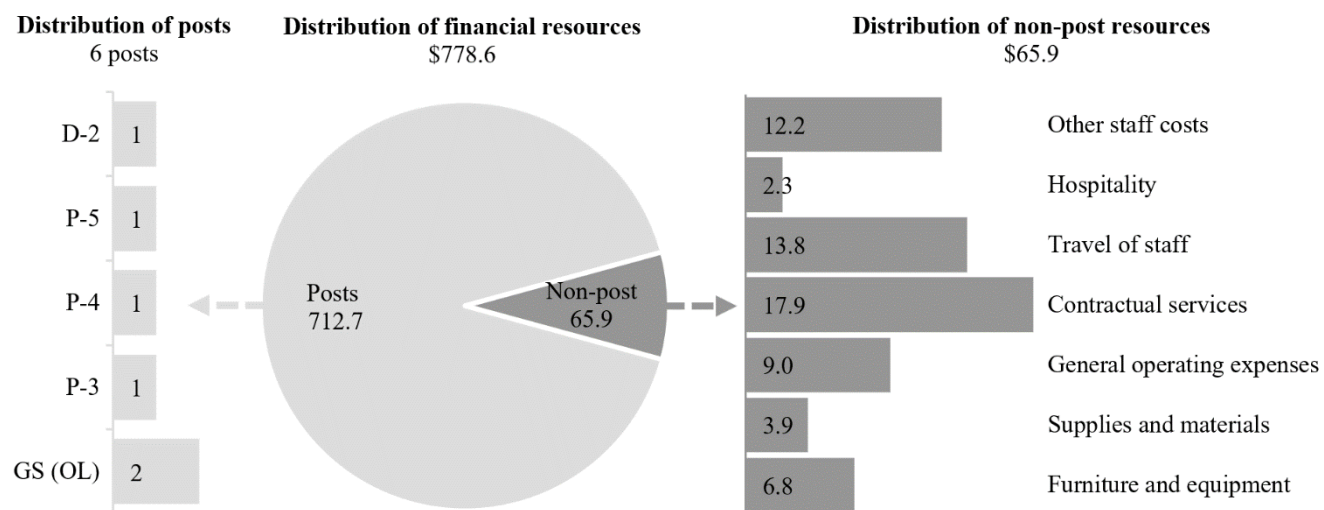
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	700.2	712.7	—	—	—	—	—	712.7
Non-post	37.7	65.9	—	—	—	—	—	65.9
Total	737.9	778.6	—	—	—	—	—	778.6
Post resources by category								
Professional and higher		4	—	—	—	—	—	4
General Service and related		2	—	—	—	—	—	2
Total		6	—	—	—	—	—	6

Figure 18.XLVI

Regional Commissions New York Office: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Annex I

Organizational structure and post distribution for 2025

Two charts showing the organizational structure of ECA are presented below. Chart A reproduces the approved structure as shown in [A/78/6 \(Sect. 18\)](#), while Chart B presents the proposed structure for 2025.

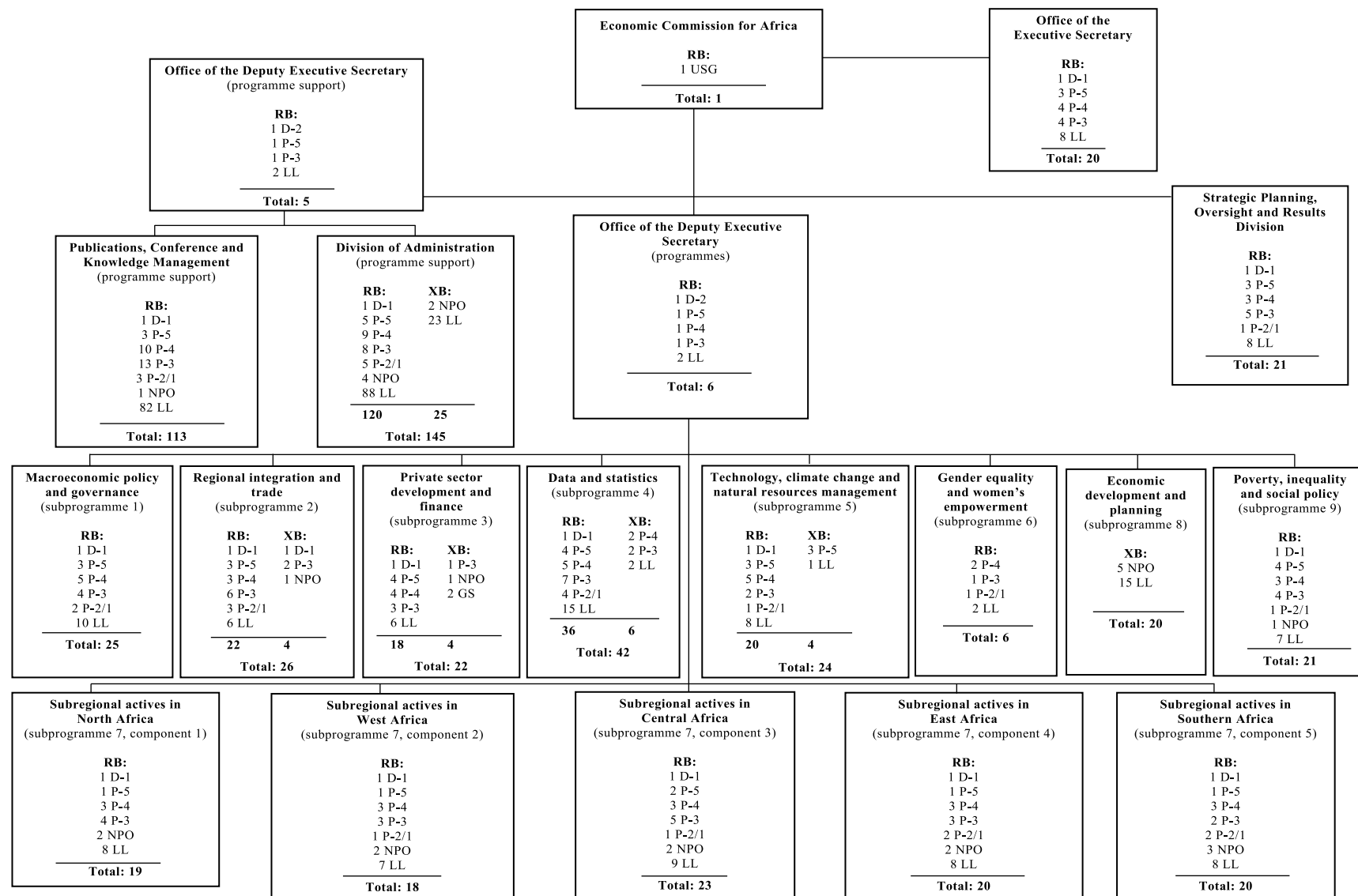
Justification for the proposed changes

Following the launch of the second 10-year implementation plan of the African Union Agenda 2063, at the fifty-sixth session of the Conference of African Ministers of Finance, Planning and Economic Development resolutions 2024/2 and 2024/3 were adopted, by which a realignment of the ECA programme of work was endorsed within its existing mandate to enable a greater focus on emerging priorities for the continent. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development. Specifically, the changes are as follows:

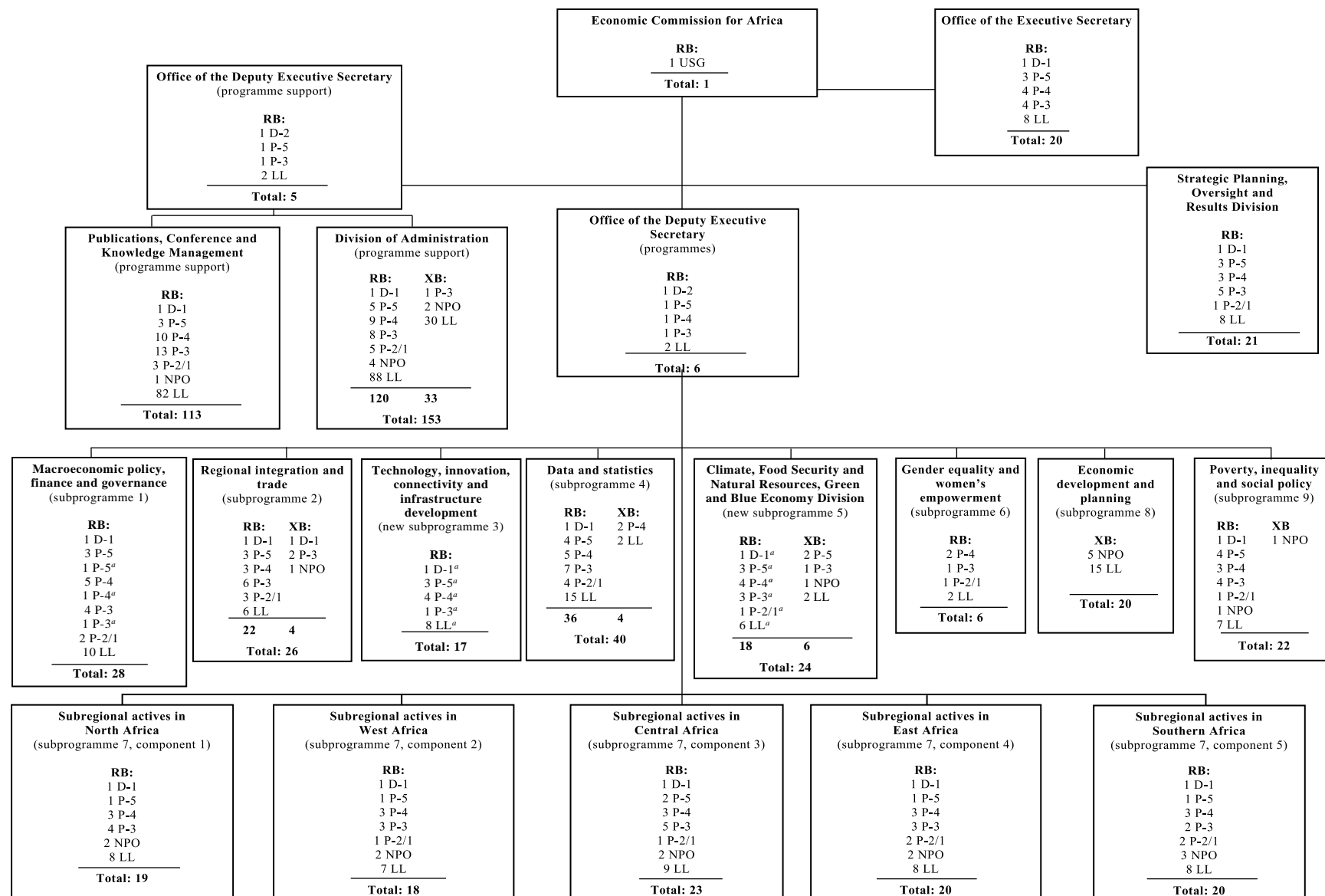
- (a) Subprogramme 1: the renaming of the subprogramme from Macroeconomic policy and governance to Macroeconomic policy, finance and governance;
- (b) Subprogramme 3: the discontinuance and realignment of current subprogramme 3, Private sector development and finance, with its activities integrated into subprogramme 1 and a new subprogramme 5; and the establishment in its place of a new subprogramme 3, Technology, innovation, connectivity and infrastructure development;
- (c) Subprogramme 5: the discontinuance and realignment of current subprogramme 5, Technology, climate and natural resources management, with its activities integrated into the new subprogramme 3 and a new subprogramme 5; and the establishment in its place of a new subprogramme 5, Climate, food security and natural resources, green and blue economy.

Accordingly, chart II illustrates the outward redeployment of post resources from the current subprogrammes 3 and 5 to subprogramme 1 and the two new subprogrammes 3 and 5.

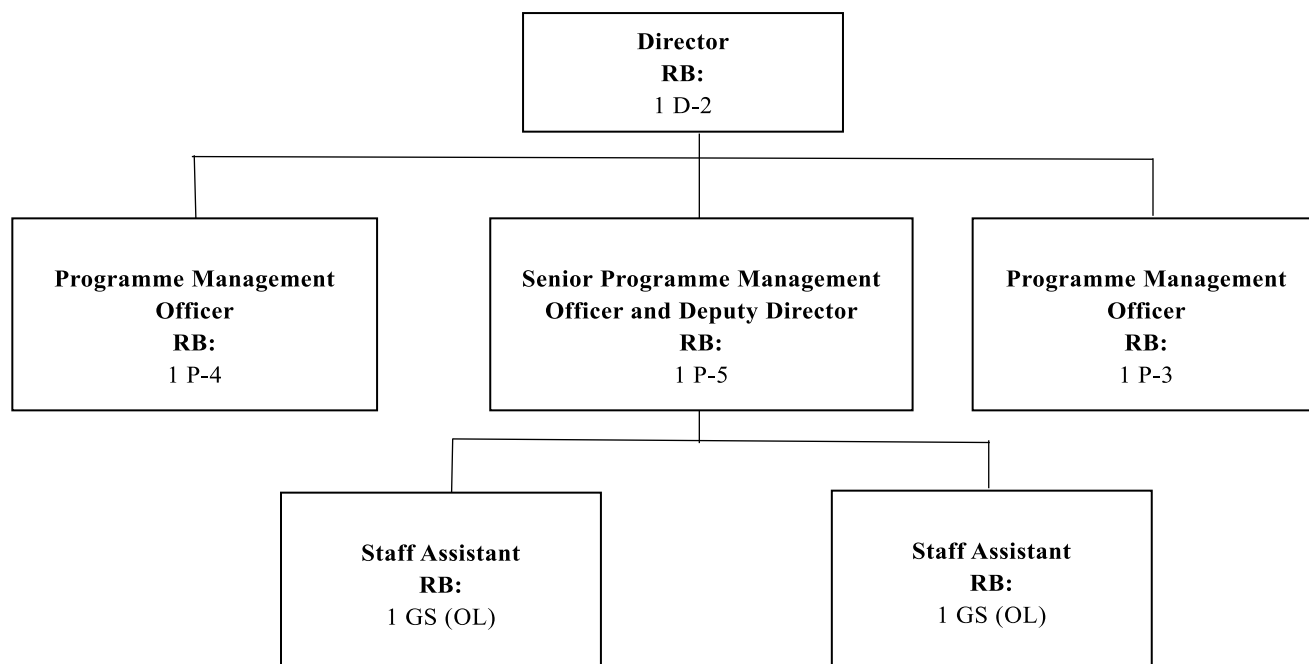
A. Approved organizational structure and post distribution for 2024



B. Proposed organizational structure and post distribution for 2025



^a Redeployment.

C. Regional Commissions New York Office

Abbreviations: GS (OL), General Service (Other level); LL, Local level; NPO, National Professional Officer; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

Annex II

Summary of proposed post changes, by component and subprogramme

Component/subprogramme	Posts	Grade	Description	Reason for change
Subprogramme 1, Macroeconomic policy and governance	1	P-5	Redeployment of two Economic Affairs Officers and one Senior Economic Affairs Officer from subprogramme 3, Private sector development and finance	The proposed realignment would incorporate the Innovative Finance and Capital Markets Section of the current subprogramme 3, Private sector development and finance, into subprogramme 1, Macroeconomic policy, finance and governance, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	1	P-4		
	1	P-3		
Subprogramme 3 Private sector development and finance	(1)	P-5	Redeployment of two Economic Affairs Officers and one Senior Economic Affairs Officer to subprogramme 1, Macroeconomic policy, finance and governance	The proposed realignment would incorporate the Agriculture Unit of the current subprogramme 3, Private sector development and finance, into the new subprogramme 5, Climate, food security and natural resources, green and blue economy, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	(1)	P-4		
	(1)	P-3		
	(1)	P-5	Redeployment of one Chief of Section, two Economic Affairs Officers and one Staff Assistant to the new subprogramme 5, Climate, food security and natural resources, green and blue economy	The proposed realignment would incorporate the Agriculture Unit of the current subprogramme 3, Private sector development and finance, into the new subprogramme 5, Climate, food security and natural resources, green and blue economy, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	(1)	P-4		
	(1)	P-3		
	(1)	LL		
	(1)	D-1	Redeployment of one Principal Programme Management Officer, two Chiefs of Section, three Economic Affairs Officers, two Senior Administrative Assistants, one Senior Public Information Assistant and two Staff Assistants to the new subprogramme 3, Technology, innovation, connectivity and infrastructure development	The proposed realignment would incorporate the Infrastructure Unit of the current subprogramme 3, Private sector development and finance, into the new subprogramme 3, Technology, innovation, connectivity and infrastructure development, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	(2)	P-5		
	(2)	P-4		
	(1)	P-3		
	(5)	LL		
Subprogramme 3, Technology, innovation, connectivity and infrastructure development	1	D-1	Redeployment of one Principal Programme Management Officer, two Chiefs of Section, three Economic Affairs Officers, two Senior Administrative Assistants, one Senior Public Information Assistant and two Staff Assistants from current subprogramme 3, Private sector development and finance	The proposed realignment would incorporate the Infrastructure Unit of the current subprogramme 3, Private sector development and finance, into the new subprogramme 3, Technology, innovation, connectivity and infrastructure development, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	2	P-5		
	2	P-4		
	1	P-3		
	5	LL		
	1	P-5	Redeployment of one Chief of Section, one Economic Affairs Officer, one Scientific Affairs Officer, one Senior Research Assistant, one Information Systems Assistant and one Staff Assistant from current Subprogramme 5, Technology, climate and natural resources management	The proposed realignment would incorporate the Infrastructure Unit of the current subprogramme 3, Private sector development and finance, into the new subprogramme 3, Technology, innovation, connectivity and infrastructure development, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	2	P-4		
	3	LL		

Part V Regional cooperation for development

<i>Component/subprogramme</i>	<i>Posts</i>	<i>Grade</i>	<i>Description</i>	<i>Reason for change</i>
Subprogramme 5 Technology, climate and natural resources management	(1) (2) (3)	P-5 P-4 LL	Redeployment of one Chief of Section, one Economic Affairs Officer, one Scientific Affairs Officer, one Senior Research Assistant, one Information Systems Assistant and one Staff Assistant to the new subprogramme 3 Technology, innovation, connectivity, and infrastructure development	The proposed realignment would incorporate the Innovation and Technologies Units of the current subprogramme 5, Technology, climate and natural resources management, into the new subprogramme 3, Technology, innovation, connectivity and infrastructure development, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	(1) (2) (3) (2) (1) (5)	D-1 P-5 P-4 P-3 P-2 LL	Redeployment of one Principal Programme Management Officer, two Chiefs of Section, two Economic Affairs Officers, two Environmental Affairs Officers, one Information Management Officer, one Associate Economic Affairs Officer, two Senior Administrative Assistants, two Staff Assistants and one Team Assistant to the new subprogramme 5, Climate, food security and natural resources, green and blue economy	
Subprogramme 5, Climate, food security and natural resources, green and blue economy	1 2 3 2 1 5	D-1 P-5 P-4 P-3 P-2 LL	Redeployment of one Principal Programme Management Officer, two Chiefs of Section, two Economic Affairs Officers, two Environmental Affairs Officers, one Information Management Officer, one Associate Economic Affairs Officer, two Senior Administrative Assistants, two Staff Assistants and one Team Assistant from the current subprogramme 5, Technology, climate and natural resources management	The proposed realignment would incorporate the Natural Resources Management, Climate Change, and Green Economy Sections of the current subprogramme 5, Technology, climate and natural resources management, into the new subprogramme 5, Climate, food security and natural resources, green and blue economy, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.
	1 1 1 1	P-5 P-4 P-3 LL	Redeployment of one Chief of Section, two Economic Affairs Officers and one Staff Assistant from subprogramme 3, Private sector development and finance	The proposed realignment would incorporate the Agriculture Unit of the current subprogramme 3, Private sector development and finance, into the new subprogramme 5, Climate, food security and natural resources, green and blue economy, hence the movement of the relevant staff. This realignment will enable ECA to provide more effective support to enable its members to address both current and emerging opportunities and challenges for inclusive and sustainable development.

Annex III**Overall summary of financial and post resources**

(Thousands of United States dollars/number of posts)

	<i>Regular budget</i>			<i>Extrabudgetary</i>			<i>Total</i>		
	<i>2024 approved</i>	<i>2025 estimate (before recosting)</i>	<i>Variance</i>	<i>2024 estimate</i>	<i>2025 estimate</i>	<i>Variance</i>	<i>2024 estimate</i>	<i>2025 estimate</i>	<i>Variance</i>
Financial resources									
Economic Commission for Africa	94 700.0	93 572.4	(1 127.6)	27 013.9	22 233.5	(4 780.4)	121 713.9	115 805.9	(5 908.0)
Regional Commissions New York Office	778.6	778.6	–	–	–	–	778.6	778.6	–
Total	95 478.6	94 351.0	(1 127.6)	27 013.9	22 233.5	(4 780.4)	122 492.5	116 584.5	(5 908.0)
Post resources									
Economic Commission for Africa	534	534	–	63	68	5	597	602	5
Regional Commissions New York Office	6	6	–	–	–	–	6	6	–
Total	540	540	–	63	68	5	603	608	5