



General Assembly

Distr.: General
8 April 2024

Original: English

Seventy-ninth session

Items 139 and 140 of the preliminary list*

Proposed programme budget for 2025

Programme planning

Proposed programme budget for 2025

Part IV

International cooperation for development

Section 9

Economic and social affairs

Programme 7

Economic and social affairs

Contents

	<i>Page</i>
A. Proposed programme plan for 2025 and programme performance in 2023**	3
Overall orientation	3
Programme of work	16
Subprogramme 1. Intergovernmental support and coordination for sustainable development	16
Subprogramme 2. Inclusive social development	22
Subprogramme 3. Sustainable development	26
Subprogramme 4. Statistics	31
Subprogramme 5. Population	36
Subprogramme 6. Economic analysis and policy	41
Subprogramme 7. Public institutions and digital government	45

* A/79/50.

** In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the programme plan and programme performance information (part II) is submitted through the Committee for Programme and Coordination for the consideration of the Assembly.



Subprogramme 8. Sustainable forest management	50
Subprogramme 9. Financing for sustainable development	55
B. Proposed post and non-post resource requirements for 2025***	61
Overview	61
Policymaking organs	67
Executive direction and management	69
Programme of work	71
Subprogramme 1. Intergovernmental support and coordination for sustainable development	71
Subprogramme 2. Inclusive social development	72
Subprogramme 3. Sustainable development	73
Subprogramme 4. Statistics	74
Subprogramme 5. Population	75
Subprogramme 6. Economic analysis and policy	76
Subprogramme 7. Public institutions and digital government	77
Subprogramme 8. Sustainable forest management	78
Subprogramme 9. Financing for sustainable development	79
Programme support	80
Annexes	
I. Organizational structure and post distribution for 2025	82
II. Summary of proposed post changes, by component and subprogramme	85

*** In keeping with paragraph 10 of General Assembly resolution [77/267](#), the part consisting of the post and non-post resource requirements (part III) is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the Assembly.

A. Proposed programme plan for 2025 and programme performance in 2023

Overall orientation

Mandates and background

- 9.1 The Department of Economic and Social Affairs supports the development pillar of the United Nations Secretariat, including by ensuring international cooperation in the pursuit of sustainable development for all. The Department's responsibilities include: (a) providing substantive support to the bodies established under the Charter of the United Nations that deal with development issues, namely, the General Assembly, the Economic and Social Council and its related functional commissions, and expert bodies; (b) monitoring and analysing development trends, prospects and policy issues globally; and (c) providing assistance in translating policy frameworks developed in United Nations conferences and summits into policies and programmes at the country level and supporting Member States in building national capacities for implementation, with a specific focus on supporting the implementation of the 2030 Agenda for Sustainable Development and the achievement of the Sustainable Development Goals through, among others, the regular programme of technical cooperation and United Nations Development Account projects. The mandate derives from the proposals put forward in the 1997 report of the Secretary-General entitled "Renewing the United Nations: a programme for reform" (A/51/950); in implementing the proposals, the General Assembly, in its resolution 52/220, noted the creation of the new Department of Economic and Social Affairs.
- 9.2 The Department forms the backbone of the normative and analytical support provided by the Secretariat to intergovernmental bodies and the processes that address the economic, social and environmental dimensions of sustainable development, including spearheading numerous initiatives to advance economic and social development issues.

Strategy and external factors for 2025

- 9.3 The world continues to suffer significant setbacks in terms of development progress, triggered by interrelated shocks, namely, the coronavirus disease (COVID-19) pandemic, conflicts, the cost-of-living crisis and debt distress, in addition to longer-term threats and challenges, such as climate change, biodiversity loss and demographic change. Accordingly, a coherent and integrated approach to the work of the United Nations to support Member States in the urgent need to accelerate action to fulfil the vision and Goals of the 2030 Agenda remains paramount.
- 9.4 Building on the 10 critical action areas outlined by Member States in the political declaration of the 2019 Sustainable Development Goals Summit, the political declaration adopted at the 2023 Sustainable Development Goals Summit (see General Assembly resolution 78/1) recognizes the urgent need for necessary actions to reverse declines and accelerate progress to achieve the 2030 Agenda. Countries in special situations, including the least developed countries, landlocked developing countries and small island developing States, remain particularly challenged. In addition, middle-income countries still face significant challenges in achieving sustainable development.
- 9.5 Guided by the outcomes of the Sustainable Development Goals summits and informed by the report of the Secretary-General on Our Common Agenda (A/75/982), the Department continues to champion synergistic, future-focused approaches to address multiple, interlinked crises and accelerate a recovery that improves the livelihood and lives of all people, including through its work on climate action, sustainable infrastructure investment and risk-informed development cooperation.
- 9.6 The Department supports Member States through global conferences, summits and regular meetings in the economic, social and environmental fields. The Department forecasts economic, social and population trends and generates, analyses and compiles a wide range of data and statistics to inform Member States and other stakeholders as they take stock of trends and policy options to address common problems. The Department also translates policy frameworks developed in United Nations

conferences and summits into programmes at the country level and, through technical assistance, supports Member States in building national capacities.

- 9.7 Focusing on countries in special situations and countries in Africa, the Department identifies emerging trends and effective policy options for eradicating poverty, addressing inequalities and promoting opportunities and progress towards sustainable development for all.
- 9.8 In 2025, the Department will continue to:
 - (a) Support Member States in preparing for important intergovernmental processes, including the Fourth International Conference on Financing for Development, and the Second World Summit for Social Development;
 - (b) Strengthen the availability of critical social, demographic and economic data and analysis for guiding transformative policy in crisis recovery, to create more resilient and inclusive societies and accelerate achievement of the Sustainable Development Goals;
 - (c) Strengthen thought leadership by taking a multidimensional and intersectional approach to analysis, in support of intergovernmental processes that account for the differentiated impacts that emerging and ongoing trends, policies and programmes have on the poorest and the most vulnerable, and on women and girls;
 - (d) Leverage workstreams on climate action, financing for sustainable development, digital transformation, data accessibility, projections and frontier issues to move the world closer to achieving sustainable development for all;
 - (e) Enhance national implementation of internationally agreed objectives through its structured strategic and substantive support for the resident coordinator system and United Nations country teams, with a focus on countries in Africa and countries in special situations;
 - (f) Continue to support development cooperation with middle-income countries, in accordance with its mandate.
- 9.9 With regard to cooperation with other entities, the Under-Secretary-General for Economic and Social Affairs serves as convener of the expanded Executive Committee on Economic and Social Affairs Plus. The Department, through this Committee, works with United Nations entities to ensure that intergovernmental bodies contribute to the work of the high-level political forum on sustainable development and enhance common approaches and synergies to support implementation of the 2030 Agenda, including continued support to enhance the voluntary national reviews and reporting of progress towards the 2030 Agenda. The Department contributes to building multi-stakeholder partnerships and capacity development in thematic areas, including natural resources, water, energy, the climate, the ocean, transport, and science and technology, and special concerns of small island developing States. The Department also contributes to the Collaborative Partnership on Forests to enhance collaboration and coordination on the sustainable management of all types of forests, and the potential of forests to address global challenges.
- 9.10 With regard to inter-agency coordination and liaison, the Department continues to support the quadrennial comprehensive policy review of operational activities for development of the United Nations system. This work is coordinated with United Nations system entities and the United Nations Sustainable Development Group. With its established internal coordination capacity to support the resident coordinator system and the United Nations country teams, the Department continues to facilitate more structured engagement with resident coordinators, through the Development Coordination Office. This engagement further strengthens the Department's delivery of its capacity-building activities, assisting Member States in translating at the national level global norms and policy frameworks for achieving the 2030 Agenda and other internationally agreed objectives. The Department continues to rely on the leadership and coordination role of the resident coordinators to help identify effective country-level entry points and partnerships. Furthermore, the Department continues to work with various agencies and stakeholders to improve its capacities for policy analysis and knowledge production. The Department continues to chair or co-chair inter-agency mechanisms on disability, Indigenous Peoples, older persons and young people, legal identity,

financing for development, statistics, and science, technology and innovation, among others, ensuring coherence across these topic areas. As part of the ongoing effort to strengthen United Nations thought leadership, the United Nations Economists' Network continues to advance policy research on key current and emerging economic, financial and social development issues.

- 9.11 With regard to the external factors, the overall plan for 2025 is based on the following planning assumptions:
- (a) Continued cooperation with policymakers and relevant national, regional and international stakeholders and entities on sustainable development issues in the various intergovernmental processes serviced by the programme;
 - (b) Continued availability of up-to-date and accurate information, data and trends for the Department's analytical products;
 - (c) Governments and other relevant stakeholders continue to collaborate with the Department in undertaking the proposed programme activities with the necessary capacity and resources.
- 9.12 The Department continues to mainstream a gender perspective into its normative and analytical work and its support for intergovernmental bodies, including in its programme activities, deliverables and results as appropriate. It continues to apply gender analysis in its work and highlight issues related to gender equality in the substantive documentation, programme and deliberations of intergovernmental bodies, as appropriate. The Department's gender focal point network continues to serve as a resource on gender equality and mainstreaming, ensuring a gender perspective in the Department's programme of work.
- 9.13 In line with the United Nations Disability Inclusion Strategy, the Department promotes inclusive social and economic development for all, including persons with disabilities, and realizes the promise of the 2030 Agenda to leave no one behind. As secretariat to the Conference of States Parties to the Convention on the Rights of Persons with Disabilities, the Department facilitates global dialogue to address existing gaps in translating the international commitments to persons with disabilities into development policies, programming and practices at the national and international levels. This includes the compilation and analysis of disability data and the highlighting of best practices in fostering more accessible and disability-inclusive societies.

Legislative mandates

- 9.14 The list below, which was reviewed in the preparation of the proposed programme budget, provides all mandates entrusted to the programme.

General Assembly resolutions

47/190	Report of the United Nations Conference on Environment and Development	55/279	Programme of Action for the Least Developed Countries for the Decade 2001–2010
47/191	Institutional arrangements to follow up the United Nations Conference on Environment and Development	57/144	Follow-up to the outcome of the Millennium Summit
50/227	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields	57/253	World Summit on Sustainable Development
51/176	Implementation of the Programme of Action of the International Conference on Population and Development	57/270 B	Integrated and coordinated implementation of and follow-up to the outcomes of major United Nations conferences and summits in the economic and social fields
51/240	Agenda for Development	58/220	Economic and technical cooperation among developing countries
52/220	Questions relating to the proposed programme budget for the biennium 1998–1999	58/269	Strengthening of the United Nations: an agenda for further change
55/2	United Nations Millennium Declaration	59/243	Integration of the economies in transition into the world economy
		60/1	2005 World Summit Outcome

Part IV International cooperation for development

60/265	Follow-up to the development outcome of the 2005 World Summit, including the Millennium Development Goals and the other internationally agreed development goals	74/4; 78/1	Political declaration of the high-level political forum on sustainable development convened under the auspices of the General Assembly
62/208	Triennial comprehensive policy review of operational activities for development of the United Nations system	74/228	Role of the United Nations in promoting development in the context of globalization and interdependence
66/288	The future we want	75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system
69/15	SIDS Accelerated Modalities of Action (SAMOA) Pathway		
69/143; 77/188	Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly	75/290 A	Review of the implementation of General Assembly resolutions 67/290 on the format and organizational aspects of the high-level political forum on sustainable development and 70/299 on the follow-up and review of the 2030 Agenda for Sustainable Development at the global level
69/151	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly	75/290 B	Review of the implementation of General Assembly resolution 72/305 on the strengthening of the Economic and Social Council
69/214	Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development	76/204; 78/152 76/220; 78/166	Disaster risk reduction Operational activities for development of the United Nations system
69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda)	77/150; 78/132	Information and communications technologies for sustainable development
69/321	Revitalization of the work of the General Assembly	77/179; 78/164	Implementation of the Third United Nations Decade for the Eradication of Poverty (2018–2027)
70/1	Transforming our world: the 2030 Agenda for Sustainable Development	77/183; 78/165	Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development
70/299	Follow-up and review of the 2030 Agenda for Sustainable Development at the global level	77/245; 78/232	Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States
72/279	Repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system		

Economic and Social Council resolutions

1998/7	Importance of population census activities for evaluation of progress in implementing the Programme of Action of the International Conference on Population and Development	2021/30	Open-source technologies for sustainable development
2007/2	The role of the United Nations system in providing full and productive employment and decent work for all	2022/18; 2023/11 2023/14	Mainstreaming a gender perspective into all policies and programmes in the United Nations system Creating full and productive employment and decent work for all as a way of overcoming inequalities to accelerate the recovery from the COVID-19 pandemic and the full implementation of the 2030 Agenda for Sustainable Development
2008/29; 2012/30	Role of the Economic and Social Council in the integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits, in the light of relevant General Assembly resolutions, including resolution 61/16		

Economic and Social Council agreed conclusion

2007	Ministerial declaration on strengthening efforts to eradicate poverty and hunger, including through the global partnership for development		
------	--	--	--

Ministerial communiqués of the high-level segment of the substantive session of the Economic and Social Council

2002	The contribution of human resources development, including in the areas of health and education, to the process of development	2007	Strengthening efforts at all levels to promote pro-poor sustained economic growth, including through equitable macroeconomic policies
2003	Promoting an integrated approach to rural development in developing countries for poverty eradication and sustainable development	2007	Annual ministerial review on the theme “Strengthening efforts to eradicate poverty and hunger, including through the global partnership for development”
2004	Resources mobilization and enabling environment for poverty eradication in the context of the implementation of the Programme of Action for the Least Developed Countries for the Decade 2001–2010	2008	Development Cooperation Forum
		2008	Annual ministerial review on the theme “Implementing the internationally agreed goals and commitments in regard to sustainable development”
2006	Creating an environment at the national and international levels conducive to generating full and productive employment and decent work for all, and its impact on sustainable development	2015	Managing the transition from the Millennium Development Goals to the sustainable development goals: what it will take

Ministerial declarations of the high-level segment of the Economic and Social Council and the high-level political forum on sustainable development, convened under the auspices of the Council

E/HLS/2016/1	Implementing the post-2015 development agenda: moving from commitments to results	E/HLS/2021/1	Sustainable and resilient recovery from the COVID-19 pandemic that promotes the economic, social and environmental dimensions of sustainable development: building an inclusive and effective path for the achievement of the 2030 Agenda in the context of the decade of action and delivery for sustainable development
E/HLS/2017/1	Ensuring that no one is left behind		
	Eradicating poverty in all its forms and dimensions through promoting sustainable development, expanding opportunities and addressing related challenges		
	Eradicating poverty and promoting prosperity in a changing world	E/HLS/2022/1	Building back better from the coronavirus disease (COVID-19) while advancing the full implementation of the 2030 Agenda for Sustainable Development

Subprogramme 1

Intergovernmental support and coordination for sustainable development

General Assembly resolutions and decisions

45/264	Restructuring and revitalization of the United Nations in the economic, social and related fields	65/1	Keeping the promise: united to achieve the Millennium Development Goals
48/162	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields	65/10	Sustained, inclusive and equitable economic growth for poverty eradication and achievement of the Millennium Development Goals
48/209	Operational activities for development: field offices of the United Nations development system	67/290	Format and organizational aspects of the high-level political forum on sustainable development
S-19/2	Programme for the Further Implementation of Agenda 21	68/1; 72/305	Review of the implementation of General Assembly resolution 61/16 on the strengthening of the Economic and Social Council
52/12 B	Renewing the United Nations: a programme for reform		
60/180	The Peacebuilding Commission	68/6	Outcome document of the special event to follow up efforts made towards achieving the Millennium Development Goals
60/252	World Summit on the Information Society		
61/16	Strengthening of the Economic and Social Council	70/106	Strengthening of the coordination of emergency humanitarian assistance of the United Nations
63/311; 64/289	System-wide coherence	70/184	Information and communications technologies for development

Part IV International cooperation for development

70/201	Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development	74/297	Progress in the implementation of General Assembly resolution 71/243 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
70/262	Review of the United Nations peacebuilding architecture	74/298	Review of the implementation of General Assembly resolution 67/290 on the high-level political forum on sustainable development, resolution 70/299 on the follow-up and review of the 2030 Agenda for Sustainable Development at the global level and resolution 72/305 on the strengthening of the Economic and Social Council
70/299	Follow-up and review of the 2030 Agenda for Sustainable Development at the global level		
72/276	Follow-up to the report of the Secretary-General on peacebuilding and sustaining peace	74/537 B	Revitalization of the work of the Second Committee
72/279	Repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system	75/511	United Nations Pledging Conference for Development Activities
		76/4	Review of the functioning of the reinvigorated resident coordinator system, including its funding arrangement
74/228; 77/175	Role of the United Nations in promoting development in the context of globalization and interdependence	77/182	Human resources development

Economic and Social Council resolutions and decisions

1996/31	Consultative relationship between the United Nations and non-governmental organizations	2008/4	Measures to improve the quadrennial reporting procedures
1999/51	Restructuring and revitalization of the United Nations in the economic, social and related fields and cooperation between the United Nations and the Bretton Woods institutions	2009/32; 2023/352	African countries emerging from conflict
		2014/14; 2015/15	Progress in the implementation of General Assembly resolution 67/226 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
2000/19	Funding operational activities for development of the United Nations system	2019/15; 2020/23	Progress in the implementation of General Assembly resolution 71/243 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
2001/27	Implementation of General Assembly resolutions 50/227 and 52/12 B: improving the working methods of the functional commissions of the Economic and Social Council	2020/2	Support to the Sahel region
2002/225	Establishment of the general voluntary trust fund in support of the United Nations NGO Informal Regional Network	2022/25; 2023/31	Progress in the implementation of General Assembly resolution 75/233 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
2004/52	Long-term programme of support for Haiti		
2006/44	Role of the Economic and Social Council in the integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits, in the light of General Assembly resolutions 50/227, 52/12 B and 57/270 B	2022/334	Review of the functional commissions and expert bodies of the Economic and Social Council
		2023/32	Ad Hoc Advisory Group on Haiti
		2023/353	Sustainable development in the Sahel

Economic and Social Council agreed conclusions

1995/1	Coordinated follow-up by the United Nations system and implementation of the results of the major international conferences organized by the United Nations in the economic, social and related fields	2000/2	Assessment of the progress made within the United Nations system, through the conference reviews, in the promotion of an integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits in the economic, social and related fields
1997/1	Fostering an enabling environment for development: financial flows, including capital flows, investment and trade		

Section 9 Economic and social affairs

2001/1	Role of the United Nations in promoting development, particularly with respect to access to and transfer of knowledge and technology, especially information and communication technologies, inter alia, through partnerships with relevant stakeholders, including the private sector	2008/2	Progress in the implementation of General Assembly resolution 62/208 on the triennial comprehensive policy review of operational activities for development of the United Nations system
2002/1	Strengthening further the Economic and Social Council, building on its recent achievements, to help it fulfil the role ascribed to it in the Charter of the United Nations as contained in the United Nations Millennium Declaration	2008/5	Strengthening of the Non-Governmental Organizations Branch of the Department of Economic and Social Affairs of the United Nations Secretariat
		2008/29	Role of the Economic and Social Council in the integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits, in the light of relevant General Assembly resolutions, including resolution 61/16

Ministerial communiqués of the high-level segment of the substantive session of the Economic and Social Council

1998	Market access: developments since the Uruguay Round, implications, opportunities and challenges, in particular for the developing countries and the least developed among them, in the context of globalization and liberalization	2010	Implementing the internationally agreed goals and commitments in regard to gender equality and empowerment of women
1999	The role of employment and work in poverty eradication: the empowerment and advancement of women	2011	Implementing the internationally agreed goals and commitments in regard to education
2000	Development and international cooperation in the twenty-first century: the role of information technology in the context of a knowledge-based global economy	2012	Promoting productive capacity, employment and decent work to eradicate poverty in the context of inclusive, sustainable and equitable economic growth at all levels for achieving the Millennium Development Goals
2001	The role of the United Nations system in support of the efforts of African countries to achieve sustainable development	2013	Science, technology and innovation, and the potential of culture, for promoting sustainable development and achieving the Millennium Development Goals
2008	Implementing the internationally agreed goals and commitments in regard to sustainable development	2014	Addressing ongoing and emerging challenges for meeting the Millennium Development Goals in 2015 and for sustaining development gains in the future
2009	Implementing the internationally agreed goals and commitments in regard to global public health		

Subprogramme 2 Inclusive social development

General Assembly resolutions

37/52	World Programme of Action concerning Disabled Persons	S-24/2	Further initiatives for social development
45/106	Implementation of the International Plan of Action on Aging and related activities	61/106	Convention on the Rights of Persons with Disabilities
47/196	Observance of an international day for the eradication of poverty	61/295	United Nations Declaration on the Rights of Indigenous Peoples
48/96	Standard Rules on the Equalization of Opportunities for Persons with Disabilities	62/10	World Day of Social Justice
50/81	World Programme of Action for Youth to the Year 2000 and Beyond	65/312	Outcome document of the High-level Meeting of the General Assembly on Youth: Dialogue and Mutual Understanding
51/58	The role of cooperatives in the light of new economic and social trends	66/149	World Down Syndrome Day
54/120	Policies and programmes involving youth	67/139	Towards a comprehensive and integral international legal instrument to promote and protect the rights and dignity of older persons

Part IV International cooperation for development

68/3	Outcome document of the high-level meeting of the General Assembly on the realization of the Millennium Development Goals and other internationally agreed development goals for persons with disabilities: the way forward, a disability-inclusive development agenda towards 2015 and beyond	75/154; 77/189	Inclusive development for and with persons with disabilities
69/2	Outcome document of the high-level plenary meeting of the General Assembly known as the World Conference on Indigenous Peoples	76/133; 78/172	Inclusive policies and programmes to address homelessness, including in the aftermath of the coronavirus disease (COVID-19)
69/142	Realizing the Millennium Development Goals and other internationally agreed development goals for persons with disabilities towards 2015 and beyond	76/134; 77/188	Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly
69/145	World Youth Skills Day	76/135; 78/175	Cooperatives in social development
69/202	The role of the United Nations in promoting a new global human order	76/137; 78/179	Policies and programmes involving youth
70/170	Towards the full realization of an inclusive and accessible United Nations for persons with disabilities	76/139	Preparations for and observance of the thirtieth anniversary of the International Year of the Family
72/6	Building a peaceful and better world through sport and the Olympic ideal	76/154	Implementation of the Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto: participation
72/162; 74/144	Implementation of the Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto	77/190; 78/177	Follow-up to the Second World Assembly on Ageing
73/24; 75/18	Sport as an enabler of sustainable development	77/203; 78/189	Rights of Indigenous Peoples
74/120; 76/136	Promoting social integration through social inclusion	77/240	Promoting and mainstreaming easy-to-understand communication for accessibility for persons with disabilities
74/124; 75/153	Follow-up to the twentieth anniversary of the International Year of the Family and beyond	77/324	World Basketball Day
		78/10	Building a peaceful and better world through sport and the Olympic ideal
		78/195	Implementation of the Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto: situations of risk and humanitarian emergencies
		78/261	“World Social Summit” under the title “Second World Summit for Social Development”

Economic and Social Council resolutions and decisions

1996/7	Follow-up to the World Summit for Social Development and the future role of the Commission for Social Development	2018/5	Strategies for eradicating poverty to achieve sustainable development for all
1996/31	Consultative relationship between the United Nations and non-governmental organizations	2018/219	Report of the Commission for Social Development on its fifty-sixth session and provisional agenda and documentation for its fifty-seventh session
2000/22	Establishment of a Permanent Forum on Indigenous Issues	2019/6	Addressing inequalities and challenges to social inclusion through fiscal, wage and social protection policies
2008/18	Promoting full employment and decent work for all	2020/7	Affordable housing and social protection systems for all to address homelessness
2014/5	Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all	2021/8; 2023/12	Future organization and methods of work of the Commission for Social Development
2016/8	Rethinking and strengthening social development in the contemporary world	2021/10	Socially just transition towards sustainable development: the role of digital technologies on social development and well-being of all
2017/12	Promoting the rights of persons with disabilities and strengthening the mainstreaming of disability in the implementation of the 2030 Agenda for Sustainable Development	2022/6; 2023/13	Social dimensions of the New Partnership for Africa’s Development
		2023/15	Fourth review and appraisal of the Madrid International Plan of Action on Ageing, 2002

Economic and Social Council agreed conclusions

1996/1	Coordination of the United Nations system activities for poverty eradication	2006	Ministerial declaration on creating an environment at the national and international levels conducive to generating full and productive employment and decent work for all, and its impact on sustainable development
--------	--	------	---

Commission for Social Development resolutions

45/2	Youth	59/5; 61/1	Policies and programmes involving youth
------	-------	------------	---

**Subprogramme 3
Sustainable development**

General Assembly resolutions

49/122	Global Conference on the Sustainable Development of Small Island Developing States (Barbados Plan of Action)	75/212	United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028
S-22/2	Declaration and state of progress and initiatives for the future implementation of the Programme of Action for the Sustainable Development of Small Island Developing States	76/296 77/158	Our ocean, our future, our responsibility International Year of Glaciers' Preservation, 2025
59/311	International Meeting to Review the Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States (Mauritius Strategy for the Further Implementation)	77/162; 78/151	Promoting sustainable consumption and production patterns for the implementation of the 2030 Agenda for Sustainable Development, building on Agenda 21
65/2	Outcome document of the High-Level Review Meeting on the Implementation of the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States	77/165; 78/153 77/169 77/170; 78/157	Protection of global climate for present and future generations of humankind Harmony with Nature Ensuring access to affordable, reliable, sustainable and modern energy for all
67/215	Promotion of new and renewable resources of energy	77/242; 78/128	2025 United Nations Conference to Support the Implementation of Sustainable Development Goal 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development
71/222	International Decade for Action, "Water for Sustainable Development", 2018–2028		
71/312	Our ocean, our future: call for action	77/286	World Sustainable Transport Day
72/212; 78/148	Strengthening the links between all modes of transport to achieve the Sustainable Development Goals	77/328	Further modalities of the fourth International Conference on Small Island Developing States
73/226	Midterm comprehensive review of the implementation of the International Decade for Action, "Water for Sustainable Development", 2018–2028	77/334	Follow-up to the United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028
74/3	Political declaration of the high-level meeting to review progress made in addressing the priorities of small island developing States through the implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway		

**Subprogramme 4
Statistics**

General Assembly resolutions

68/261	Fundamental Principles of Official Statistics	69/282 71/313	World Statistics Day Work of the Statistical Commission pertaining to the 2030 Agenda for Sustainable Development
69/266	A global geodetic reference frame for sustainable development		

Economic and Social Council resolutions and decisions

2006/6	Strengthening statistical capacity	2022/3	Ensuring that the work in the field of statistics and data is adaptive to the changing statistical and data ecosystem
2011/24	Committee of Experts on Global Geospatial Information Management		
2013/21	Fundamental Principles of Official Statistics	2022/24	Enhancing global geospatial information management arrangements
2014/31	A global geodetic reference frame for sustainable development	2023/325	Report of the Statistical Commission on its fifty-fourth session and provisional agenda and dates of the fifty-fifth session of the Commission
2015/10	2020 World Population and Housing Census Programme		
2016/27	Strengthening institutional arrangements on geospatial information management	2023/337	World Geographical Names Database
2018/2	Future organization and methods of work of the United Nations Group of Experts on Geographical Names	2023/338	Report of the United Nations Group of Experts on Geographical Names on its 2023 session and provisional agenda and dates of its 2025 session
2018/14	Strategic Framework on Geospatial Information and Services for Disasters	2024/303	Report of the Committee of Experts on Global Geospatial Information Management on its thirteenth session and provisional agenda and dates of the fourteenth session of the Committee
2020/5	Strengthening coordination of the statistical programmes in the United Nations system		

**Subprogramme 5
Population**

General Assembly resolutions

49/128	Report of the International Conference on Population and Development	68/4	Declaration of the High-level Dialogue on International Migration and Development
S-21/2	Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development	71/1	New York Declaration for Refugees and Migrants
		72/281	International Day of Family Remittances
57/299	Follow-up to the outcome of the twenty-sixth special session: implementation of the Declaration of Commitment on HIV/AIDS	73/195	Global Compact for Safe, Orderly and Regular Migration
		73/326	Format and organizational aspects of the international migration review forums
65/234	Follow-up to the International Conference on Population and Development beyond 2014	76/266	Progress Declaration of the International Migration Review Forum
		77/176	International migration and development

Economic and Social Council resolutions and decisions

1994/2	Work programme in the field of population	2005/213	Improvement of the work of the Commission on Population and Development
1995/55	Implementation of the Programme of Action of the International Conference on Population and Development	2016/25	Future organization and methods of work of the Commission on Population and Development
1997/2	International migration and development		
1997/42	Follow-up to the International Conference on Population and Development	2022/332	Cycle for the review and appraisal of the implementation of the Programme of Action of the International Conference on Population and Development
1999/10	Population growth, structure and distribution		

Commission on Population and Development resolutions

1997/2	Reporting requirements to the Commission on Population and Development	2001/1	Population, environment and development
		2003/1	Population, education and development
1997/3	Work programme in the field of population	2004/1	Work programme in the field of population
1998/1	Health and mortality	2004/2	Follow-up to the Programme of Action of the International Conference on Population and Development
2000/1	Population, gender and development		

Section 9 Economic and social affairs

2005/1	Population, development and HIV/AIDS, with particular emphasis on poverty	2010/1	Health, morbidity, mortality and development
2005/2	Contribution of the implementation of the Programme of Action of the International Conference on Population and Development, in all its aspects, to the achievement of the internationally agreed development goals, including those contained in the United Nations Millennium Declaration	2011/1	Fertility, reproductive health and development
		2012/1	Adolescents and youth
		2013/1	New trends in migration: demographic aspects
		2014/1	Assessment of the status of implementation of the Programme of Action of the International Conference on Population and Development
2006/1	Methods of work of the Commission on Population and Development		
2006/2	International migration and development	2016/1	Strengthening the demographic evidence base for the 2030 Agenda for Sustainable Development
2007/1	Changing age structures of populations and their implications for development		
2008/1	Population distribution, urbanization, internal migration and development	2021/1	Population, food security, nutrition and sustainable development
2009/1	The contribution of the Programme of Action of the International Conference on Population and Development to the internationally agreed development goals, including the Millennium Development Goals	2022/1	Population and sustainable development, in particular sustained and inclusive economic growth

Subprogramme 6 Economic analysis and policy

General Assembly resolutions

118 (II)	Reports on world economic conditions and trends	75/259	Extension of the preparatory period preceding the graduation of Angola from the least developed country category
61/210	Integration of the economies in transition into the world economy	76/8	Graduation of Bangladesh, the Lao People's Democratic Republic and Nepal from the least developed country category
63/303	Outcome of the Conference on the World Financial and Economic Crisis and Its Impact on Development	76/190; 77/151	International trade and development
67/221	Smooth transition for countries graduating from the list of least developed countries	76/217; 77/246	Follow-up to the second United Nations Conference on Landlocked Developing Countries
68/18; 73/133	Graduation of countries from the least developed country category	76/258	Doha Programme of Action for the Least Developed Countries
74/200; 76/191	Unilateral economic measures as a means of political and economic coercion against developing countries	77/177	Follow-up to the Fifth United Nations Conference on the Least Developed Countries
74/204; 76/194	Commodities		
74/231; 76/215	Development cooperation with middle-income countries	77/323	Extension of the preparatory period preceding the graduation of Solomon Islands from the least developed country category
75/225; 77/174	Towards a New International Economic Order		

Economic and Social Council resolutions and decisions

1990/52	Role of the United Nations in the early identification, analysis and forecasting of world economic developments	2020/10	Report of the Committee for Development Policy on its twenty-second session
1998/46	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields	2021/33	Report of the Committee for Development Policy on its twenty-third session
		2022/8	Report of the Committee for Development Policy on its twenty-fourth session
2011/274	Review of United Nations support for small island developing States	2023/10	Report of the Committee for Development Policy on its twenty-fifth session
2019/3; 2021/19	Programme of Action for the Least Developed Countries for the Decade 2011–2020	2023/29	Doha Programme of Action for the Least Developed Countries for the decade 2022–2031

Subprogramme 7 Public institutions and digital government

General Assembly resolutions

50/225; 60/34 69/228	Public administration and development	71/208	Preventing and combating corrupt practices and the transfer of proceeds of corruption, facilitating asset recovery and returning such assets to legitimate owners, in particular to countries of origin, in accordance with the United Nations Convention against Corruption
69/327	Promoting and fostering the efficiency, accountability, effectiveness and transparency of public administration by strengthening supreme audit institutions		
70/125	Promoting inclusive and accountable public services for sustainable development	71/256	New Urban Agenda
	Outcome document of the high-level meeting of the General Assembly on the overall review of the implementation of the outcomes of the World Summit on the Information Society	72/235	Human resources development
		76/213	Science, technology and innovation for sustainable development

Economic and Social Council resolutions

2001/45	Restructuring and revitalization of the Group of Experts on the United Nations Programme in Public Administration and Finance	2020/21	Report of the Committee of Experts on Public Administration on its nineteenth session
2016/26	Report of the Committee of Experts on Public Administration on its fifteenth session	2022/9	Report of the Committee of Experts on Public Administration on its twenty-first session
2017/23	Report of the Committee of Experts on Public Administration on its sixteenth session	2022/15; 2023/3	Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society
2018/12	Report of the Committee of Experts on Public Administration on its seventeenth session		
2019/26	Report of the Committee of Experts on Public Administration on its eighteenth session	2023/28	Report of the Committee of Experts on Public Administration on its twenty-second session

Subprogramme 8 Sustainable forest management

General Assembly resolutions

62/98	Non-legally binding instrument on all types of forests	70/199	United Nations forest instrument
67/200	International Day of Forests	71/285	United Nations strategic plan for forests 2017–2030

Economic and Social Council resolutions

2000/35	Report of the fourth session of the Intergovernmental Forum on Forests	2020/14	Outcome of the fifteenth session of the United Nations Forum on Forests
2015/33	International arrangement on forests beyond 2015	2021/6	Programme of work of the United Nations Forum on Forests for the period 2022–2024
2017/4	United Nations strategic plan for forests 2017–2030 and quadrennial programme of work of the United Nations Forum on Forests for the period 2017–2020	2022/17	Outcome of the seventeenth session of the United Nations Forum on Forests

Subprogramme 9 Financing for sustainable development

General Assembly resolutions

56/210 B	International Conference on Financing for Development	57/250	High-Level Dialogue on strengthening international economic cooperation for development through partnership
----------	---	--------	---

Section 9 Economic and social affairs

57/273	Ensuring effective secretariat support for sustained follow-up to the outcome of the International Conference on Financing for Development	74/205; 78/139	Financial inclusion for sustainable development
63/239	Doha Declaration on Financing for Development: outcome document of the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus	75/208; 78/231	Follow-up to and implementation of the outcomes of the International Conferences on Financing for Development
63/303	Outcome of the Conference on the World Financial and Economic Crisis and Its Impact on Development	76/192; 78/136	International financial system and development
67/289; 71/327	The United Nations in global economic governance	76/193; 78/137	External debt sustainability and development
71/213	Promotion of international cooperation to combat illicit financial flows in order to foster sustainable development	76/196; 78/140	Promotion of international cooperation to combat illicit financial flows and strengthen good practices on assets return to foster sustainable development
72/278	Interaction between the United Nations, national parliaments and the Inter-Parliamentary Union	76/197; 78/141	Promoting investments for sustainable development
73/254	Towards global partnerships: a principle-based approach to enhanced cooperation between the United Nations and all relevant partners	76/221; 78/167	South-South cooperation
		77/244; 78/230	Promotion of inclusive and effective international tax cooperation at the United Nations
		78/138	Commodities

Economic and Social Council resolutions

2004/69; 2006/48; 2017/2	Committee of Experts on International Cooperation in Tax Matters	2014/11	Follow-up to the International Conference on Financing for Development
2009/30	A strengthened and more effective intergovernmental inclusive process to carry out the financing for development follow-up	2017/3	United Nations code of conduct on cooperation in combating international tax evasion
2010/26	Follow-up to the International Conference on Financing for Development and the 2008 Review Conference		

Deliverables

9.15 Table 9.1 lists all cross-cutting deliverables of the programme.

Table 9.1

Cross-cutting deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
B. Generation and transfer of knowledge				
Publications (number of publications)	1	1	1	1
1. <i>World Social Report</i>	1	1	1	1

Evaluation activities

9.16 The following evaluations completed in 2023 have guided the proposed programme plan for 2025:

- Thematic evaluation of United Nations Secretariat support to the Sustainable Development Goals conducted by the Office of Internal Oversight Services;
- Internal evaluation of Department-wide preparation of reports of the Secretary-General.

- 9.17 Results of the aforementioned evaluations have been considered for the proposed programme plan for 2025. For example, the Department is: (a) taking the lead on fostering data interoperability of Sustainable Development Goals data portals and databases in the Secretariat; and (b) improving the quality and impact of reports of the Secretary-General, strengthening the planning process and collaboration with all stakeholders to better address emerging issues and priorities of Member States.
- 9.18 The following evaluations are planned for 2025:
- (a) Evaluation on the integration of a gender perspective in the work of the Department;
 - (b) Evaluations on capacity-building activities.

Programme of work

Subprogramme 1

Intergovernmental support and coordination for sustainable development

Objective

- 9.19 The objective, to which this subprogramme contributes, is to advance the roles of the General Assembly, the Economic and Social Council and the high-level political forum on sustainable development in the integrated implementation of and follow-up to the 2030 Agenda and the outcomes of other United Nations conferences and summits in the economic, social, environmental and related fields.

Strategy

- 9.20 To contribute to the objective, the subprogramme will continue to provide substantive support to the Economic and Social Council and the high-level political forum on sustainable development in the promotion and review of the integrated implementation of the 2030 Agenda and related international commitments within the context of the follow-up to the 2023 political declaration adopted by the high-level political forum on sustainable development convened under the auspices of the General Assembly and the 2024 ministerial declaration of the high-level political forum. Specifically, the subprogramme will:
- (a) Provide evidence-based analysis and advice to support the Council by: (i) engaging in policy dialogue and formulating policy recommendations; (ii) coordinating the work of its subsidiary bodies and United Nations system entities; (iii) identifying and taking on new and emerging issues affecting the achievement of the Sustainable Development Goals; and (iv) reinforcing the linkages between policy discussions and review and national sustainable development efforts;
 - (b) Support the high-level political forum on sustainable development in the follow-up to and implementation of the 2030 Agenda by: (i) facilitating the progress review, policy dialogue and the development of policy recommendations for the accelerated achievement of the Sustainable Development Goals and the implementation of the 2030 Agenda; (ii) assisting countries in preparing evidence-based, inclusive and analytical voluntary national reviews of their implementation of the 2030 Agenda; and (iii) engaging United Nations country teams, other subprogrammes of the Department and United Nations system entities in supporting the review process;
 - (c) Provide substantive and secretarial support, upon request, to policy discussions and negotiations of the General Assembly, notably its Second Committee (economic and financial issues);
 - (d) Provide Member States with the evidence and analysis necessary for reviewing and guiding the operational activities of the United Nations development system based on mandates from the

Assembly's 2020 quadrennial comprehensive policy review of the operational activities for development of the United Nations system, including through the quadrennial comprehensive review monitoring and reporting framework, which will be redesigned in 2025, in collaboration with United Nations system entities;

- (e) Provide support to the resident coordinator system through webinars and other activities to guide the support of United Nations country teams for countries conducting voluntary national reviews, as well as to enable United Nations country teams to provide their coordinated assessment of the implementation of the quadrennial comprehensive policy review, in coordination with the Development Coordination Office;
- (f) Facilitate dialogue on policies and recommendations on effective, people-centred and gender-sensitive response measures to address the multiple and interlinked global food, energy, financial and climate crises in a way that accelerates the implementation of the 2030 Agenda, by providing analysis, country-level evidence and recommendations, including addressing the impacts on poverty, inequality and hunger, and on women and people in vulnerable situations so that no one is left behind;
- (g) Support the engagement of non-governmental organizations (NGOs) in the work of the Economic and Social Council¹ and the participation of major groups and other stakeholders in the high-level political forum on sustainable development;²
- (h) Strengthen the meaningful engagement of young people in the work of the United Nations by improving the annual Economic and Social Council youth forum, in cooperation with the United Nations Youth Office and subprogramme 2, and by facilitating the enhanced participation of youth speakers in other Council segments, forums and special meetings, as well as in the high-level political forum on sustainable development.

9.21 The above-mentioned work is expected to result in:

- (a) Enhanced policy and operational guidance by the General Assembly and the Economic and Social Council on the implementation of the 2030 Agenda at the global, regional and country levels;
- (b) Improved understanding by the high-level political forum on sustainable development of progress towards achieving the Sustainable Development Goals, the policies that have worked, levers and entry points, as well as gaps, challenges and new and emerging issues;
- (c) Better understanding among Member States, United Nations system organizations and other stakeholders of the multiple and interlinked global crises on the implementation of the 2030 Agenda, as well as of policy options and practical measures for addressing the global food, energy, financial and climate crises, while accelerating progress towards achieving the Sustainable Development Goals;
- (d) Progress at the country level towards realizing the Sustainable Development Goals, including in countries presenting voluntary national reviews at the high-level political forum on sustainable development;
- (e) More effective, efficient and coordinated United Nations development system support towards implementing the 2030 Agenda and responding to other crises, including support to voluntary

¹ Economic and Social Council resolution 1996/31 provides the legislative mandate and outlines the modalities that govern the consultative relationship with non-governmental organizations and the Council.

² Nine major groups were first identified in Agenda 21 at the United Nations Conference on Environment and Development in Rio de Janeiro, Brazil. Those major groups and some additional stakeholder groups were identified in General Assembly resolution 66/288, entitled "The future we want", as well as in some of the subsequent resolutions of the Assembly, namely, 67/290, 70/1, 70/299 and 72/305. The Assembly, in its resolution 67/290 on the format and organizational aspects of the high-level political forum on sustainable development, stressed the need for the forum to promote transparency and implementation by further enhancing the consultative role and participation of the major groups and other relevant stakeholders at the international level and decided that the forum should be open to the major groups and other relevant stakeholders.

national reviews, as well as improved and clearer guidance from Member States to the United Nations development system;

- (f) The voice of young people being heard at United Nations deliberations through the Economic and Social Council youth forum;
- (g) Improved engagement of NGOs in the work of the United Nations through support for the Economic and Social Council Committee on Non-Governmental Organizations, including through the use of the integrated Civil Society Organizations system;
- (h) Increased participation of major groups and other stakeholders in the work of the high-level political forum on sustainable development, as mandated in General Assembly resolution [67/290](#);
- (i) Better coordination and coherence in the global response to ongoing crises.

Programme performance in 2023

Achieving consensus by Member States on the political declaration adopted at the 2023 Sustainable Development Goals Summit

- 9.22 The subprogramme supported Member States in achieving consensus on the political declaration adopted by the high-level political forum on sustainable development convened under the auspices of the General Assembly in September 2023 (see Assembly resolution [78/1](#)). The subprogramme also supported the co-facilitators and the negotiation process, provided substantive guidance (including qualitative and quantitative data, as requested) and created an inclusive process for engagement by major groups and other stakeholders.
- 9.23 Progress towards the objective is presented in the performance measure below (see table 9.2).

Table 9.2

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>
	Recovery and sustainable development were interlinked in the intergovernmental dialogue of Member States and stakeholders throughout the recovery from the pandemic	Intergovernmental dialogue focused on strengthened multilateralism to navigate crises

Planned results for 2025

Result 1: accelerated implementation of Sustainable Development Goals through effective preparatory process for voluntary national reviews

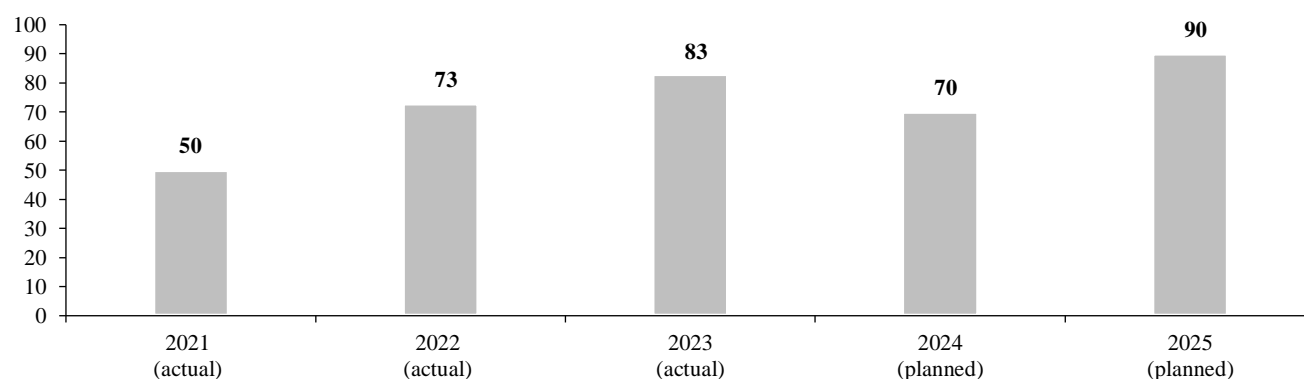
Programme performance in 2023 and target for 2025

- 9.24 The subprogramme's work contributed to 83 per cent of countries engaging more than one national entity in the preparation of their voluntary national reviews, which exceeded the planned target of 60 per cent.
- 9.25 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 9.I).

Figure 9.1

Performance measure: countries that engaged more than one national entity in the preparation of their voluntary national reviews

(Percentage)



Result 2: strengthened coordinated global response to multiple interlinked crises

Programme performance in 2023 and target for 2025

- 9.26 The subprogramme's work contributed to enhanced international coordination and cooperation among Member States and other stakeholders in response to multiple, interlinked crises, which met the planned target.
- 9.27 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.3).

Table 9.3

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Strengthened international collaboration and solidarity and improved policies in the global response to the COVID-19 pandemic	Member States pursue coordinated response to interlinked global crises through policy dialogue and intergovernmental cooperation	Adoption of a forward-looking political declaration at the 2023 Sustainable Development Goals Summit	Accelerated efforts among Member States to achieve the Sustainable Development Goals by 2030, including by addressing ongoing and emerging global challenges in sustainable development, within the context of the 2024 high-level political forum on sustainable development and the Summit of the Future and its outcomes	Building on the momentum from previous forums, Member States commit to concrete, integrated and targeted policies and actions to achieve the 2030 Agenda

Result 3: strengthened role of the Economic and Social Council to support Member States to translate commitments from the Sustainable Development Goals Summit into actions and national policies

Proposed programme plan for 2025

- 9.28 The subprogramme provides support to the Economic and Social Council, including the high-level political forum on sustainable development. Pursuant to General Assembly resolutions [75/290](#) A and B, the Assembly is expected to review steps taken to strengthen the work of the Council in 2024.

Lessons learned and planned change

- 9.29 The lesson for the subprogramme was that strengthening coherence between the activities of the Council, its subsidiary bodies and the General Assembly can help better translate intergovernmental outcomes into policy guidance and practical actions. In applying the lesson, the subprogramme will support Member States and stakeholders in implementing the outcomes of the 2024 review process and will continue improving the preparatory process for the voluntary national reviews.
- 9.30 Expected progress towards the objective is presented in the performance measure below (see table 9.4).

Table 9.4
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
—	—	Strengthened coordination between the Economic and Social Council and the General Assembly, leading to policy guidance from the Council that helps Member States translate commitments from the Sustainable Development Goals Summit into national policies and programmes	The Economic and Social Council provides policy guidance for the Summit of the Future	The Economic and Social Council and its subsidiary bodies provide policy guidance towards intergovernmental meetings, including the Fourth International Conference on Financing for Development

Deliverables

- 9.31 Table 9.5 lists all deliverables of the subprogramme.

Table 9.5
Subprogramme 1: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	289	267	299	310
Documentation for:				
1. The General Assembly	7	5	11	8
2. The Economic and Social Council	10	11	10	10

Section 9 Economic and social affairs

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
3. The high-level political forum on sustainable development	15	32	15	15
4. The Committee on Non-Governmental Organizations	257	219	263	277
Substantive services for meetings (number of three-hour meetings)	192	174	194	172
Meetings of:				
5. The General Assembly	36	37	51	44
6. The Economic and Social Council	61	57	57	47
7. The high-level political forum on sustainable development	33	20	27	20
8. The Committee on Non-Governmental Organizations	41	36	37	37
9. The experts on operational activities for development of the United Nations system, and on thematic issues and preparatory processes of the quadrennial comprehensive policy review	10	10	10	10
10. The experts on the Economic and Social Council and the high-level political forum	6	6	6	6
11. The Ad Hoc Advisory Group on Haiti of the Economic and Social Council	5	8	6	8
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	13	14	17	14
12. Economic and Social Council: training event with the United Nations Institute for Training and Research on the Economic and Social Council cycle and the quadrennial comprehensive policy review	1	2	5	2
13. High-level political forum on sustainable development: workshops (global) on the preparation for voluntary national reviews and sharing of experiences in implementing the Sustainable Development Goals in the context of the high-level political forum	3	3	3	3
14. High-level political forum on sustainable development: workshops (regional) on the preparation of voluntary national reviews in the context of the high-level political forum	5	5	5	5
15. High-level political forum on sustainable development: seminars, workshops and other events related to the preparation of the high-level political forum	4	4	4	4
Technical materials (number of materials)	13	11	11	12
16. Studies on the implementation of the quadrennial comprehensive policy review	7	7	6	7
17. Studies and materials on issues related to the Economic and Social Council	1	1	1	1
18. Studies and materials on issues related to the high-level political forum, including on the voluntary national reviews	4	3	4	3
19. Studies and materials on issues related to the Committee on Non-Governmental Organizations	1	—	—	1

C. Substantive deliverables

Consultation, advice and advocacy: consultations on resolutions of the General Assembly and the Economic and Social Council, including on the quadrennial comprehensive policy review of United Nations system operational activities for development and on the ministerial declarations of the Council and the high-level political forum on sustainable development and the reports of the Committee on Non-Governmental Organizations; provision of advice and analysis to the President and the Bureau of the Economic and Social Council, the Bureau of the Second Committee and joint Bureaux meetings, and Member States and stakeholders on sustainable development issues; consultation and advice to the Ad Hoc Advisory Group on Haiti; advocacy for the accelerated implementation of the 2030 Agenda and participation of NGOs, major groups and other stakeholders in the work of the Council and the high-level political forum; advocacy for the funding compact; advice on inter-agency coordination mechanisms.

Databases and substantive digital materials: database on voluntary national reviews (375 entries); database on input to the high-level political forum (1,400 entries); paperless committee for official documentation of the Committee on Non-Governmental Organizations (38 sessions); integrated information and communications technology platforms for some 6,000 NGOs in consultative status; indicator framework on the implementation of the quadrennial comprehensive policy review for Member States (400 new entries); database on the funding of United Nations operational activities for development (25,000 new entries); database on the funding compact agreed to by Member States and the United Nations Sustainable Development Group in 2024.

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
--------------------------	-----------------	----------------	-----------------	-----------------

D. Communication deliverables

Outreach programmes, special events and information materials: information materials on the work of the Council, the Assembly and the high-level political forum on sustainable development; content for social media platforms, in collaboration with the Department of Global Communications; webinars for some 6,000 NGOs in consultative status on participation in the activities of the Council and the United Nations.

Digital platforms and multimedia content: web pages and multimedia content for the Council and the high-level political forum on sustainable development; website of the integrated Civil Society Organizations System.

Subprogramme 2 Inclusive social development

Objective

- 9.32 The objective, to which this subprogramme contributes, is to advance policies for the eradication of poverty, the reduction of inequality and the achievement of greater social inclusion and well-being for all.

Strategy

- 9.33 To contribute to the objective, the subprogramme will:
- (a) Conduct evidence-based research and analysis, including on Indigenous Peoples, persons with disabilities, older persons and young people;
 - (b) Monitor national and global socioeconomic trends to identify emerging issues and assess their implications for social policy at the national and international levels, which will help Member States to make progress towards achieving Sustainable Development Goals 1 to 11 and 16;
 - (c) Provide substantive support for intergovernmental dialogue and processes, including the sessions of the Commission for Social Development, the Permanent Forum on Indigenous Issues, the Conference of States Parties to the Convention on the Rights of Persons with Disabilities, the Open-ended Working Group on Ageing, the Economic and Social Council and the General Assembly;
 - (d) Engage in analytical work and provide intergovernmental support, technical advice and capacity development to requesting countries in partnership with resident coordinators and United Nations entities, including through the use of sport as an enabler of development and peace, as foreseen in the preamble of the 2030 Agenda;
 - (e) Support Member States on issues related to shocks and recovery, such as COVID-19, by promoting socially inclusive policy responses designed to eradicate poverty, reduce inequalities and protect the most vulnerable populations;
 - (f) Focus its analytical work on reducing inequality and strengthening social protection systems in the post-COVID-19 context, continue to focus on the situation of vulnerable segments of the population and engage more closely with United Nations country teams to enhance action at the national level in addressing the impact of COVID-19.
- 9.34 The above-mentioned work is expected to result in:
- (a) Enhanced knowledge and awareness of Member States to ensure that no one is left behind;
 - (b) Recognition by Member States of specific social development issues as a basis for action at the national level;

- (c) Increased capacity of Member States to effectively implement the social dimension of the 2030 Agenda and its Sustainable Development Goals;
- (d) Recovery of Member States from the COVID-19 pandemic with more resilient and inclusive societies, placing the world back on track to implementing the 2030 Agenda.

Programme performance in 2023

Availability of policy analysis and key messages that integrate demographic, economic and social lenses in the *World Social Report*

- 9.35 The subprogramme led the research and drafting of the *World Social Report 2023: Leaving No One Behind in an Ageing World*, in collaboration with two other subprogrammes, ensuring that the analysis, policy recommendations and key messages integrated demographic, economic and social lenses.
- 9.36 Progress towards the objective is presented in the performance measure below (see table 9.6).

Table 9.6
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
–	Member States express the need to better understand challenges and opportunities of population ageing, including a gender perspective	Availability of integrated policy recommendations in the <i>World Social Report</i> , including a gender perspective. The <i>Report</i> was cited in over 500 articles across 52 countries

Planned results for 2025

Result 1: strengthened cooperatives for inclusive development

Programme performance in 2023 and target for 2025

- 9.37 The subprogramme's work contributed to countries and resident coordinators promoting and supporting cooperatives for the realization of the Sustainable Development Goals, which met the planned target.
- 9.38 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.7).

Table 9.7
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Member States adopted General Assembly resolution 76/135 , including a call on the United Nations system to support Governments in strengthening cooperatives	Regional and national stakeholders engaged towards strengthened cooperatives for the realization of the Sustainable Development Goals	Countries and resident coordinators promoted and supported cooperatives for the realization of the Sustainable Development Goals through workshops	Countries and resident coordinators advocate for an enabling environment for cooperatives	The International Year of Cooperatives is celebrated, further raising awareness of and supporting an enabling environment for cooperatives

Result 2: improved accessibility for the full and inclusive participation of persons with disabilities at the Conference of States Parties to the Convention on the Rights of Persons with Disabilities

Programme performance in 2023 and target for 2025

- 9.39 The subprogramme's work contributed to a more accessible sixteenth session of the Conference by incorporating guidance and feedback received from the Bureau of the Conference, organizations of persons with disabilities, experts and stakeholders on specific modalities promoting accessibility, which met the planned target.
- 9.40 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.8).

Table 9.8
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
First-ever accessible virtual sessions of the Conference allowed for broader engagement of the disability community	Greater inclusion through introduction of official documents in easy-to-read format	Guidance and feedback on specific modalities promoting accessibility were received and incorporated in the organization of the Conference	Member States and other stakeholders exchange good practices on the use of specific modalities promoting accessibility	Good practices on the use of specific modalities exchanged by Member States are incorporated to continuously enhance the accessibility of the Conference

Result 3: improved coherence of the United Nations system efforts in addressing the needs of Indigenous Peoples

Proposed programme plan for 2025

- 9.41 In line with the outcome document of the 2014 World Conference on Indigenous Peoples (General Assembly resolution [69/2](#)), the United Nations System Chief Executives Board for Coordination signed a call to action to accelerate the work of the system-wide action plan on the rights of Indigenous Peoples and strengthen collective efforts to achieve the United Nations Declaration on the Rights of Indigenous Peoples. The subprogramme, as the permanent Co-Chair of the Inter-Agency Support Group on Indigenous Peoples' Issues, has organized round tables with resident coordinators and United Nations country teams and supported the development of an internal knowledge-sharing platform for stakeholders.

Lessons learned and planned change

- 9.42 The lesson for the subprogramme was that regular and targeted interactions with resident coordinators and United Nations country teams can help enhance stakeholders' awareness, knowledge and capacity to address the needs and rights of Indigenous Peoples at the country level. In applying the lesson, the subprogramme will organize tailored briefings and capacity-building activities, and will finalize the development of an indicator framework for the system-wide action plan.
- 9.43 Expected progress towards the objective is presented in the performance measure below (see table 9.9).

Table 9.9
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
—	—	The Inter-Agency Support Group on Indigenous Peoples' Issues identified elements to develop an indicator framework for the system-wide action plan on the rights of Indigenous Peoples	The draft indicator framework for the system-wide action plan on the rights of Indigenous Peoples is piloted in selected countries	Additional countries use a final indicator framework for the system-wide action plan on the rights of Indigenous Peoples

Deliverables

9.44 Table 9.10 lists all deliverables of the subprogramme.

Table 9.10
Subprogramme 2: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	27	26	23	27
Documentation for:				
1. The General Assembly on ageing, cooperatives in development, persons with disabilities, policies and programmes concerning young people, follow-up to the International Year of the Family, follow-up to the World Summit for Social Development, social inclusion and other social development issues, the Third United Nations Decade for the Eradication of Poverty (2018–2027) and sport for development and peace	10	10	7	10
2. The Commission for Social Development	6	6	5	6
3. The Permanent Forum on Indigenous Issues	7	6	7	7
4. The Conference of States Parties to the Convention on the Rights of Persons with Disabilities	4	4	4	4
Substantive services for meetings (number of three-hour meetings)	85	83	85	85
Meetings of:				
5. The Second Committee of the General Assembly	4	4	4	4
6. The Third Committee of the General Assembly	6	6	6	6
7. The Open-ended Working Group on Ageing	8	8	8	8
8. The Economic and Social Council	6	6	6	6
9. The high-level political forum on sustainable development	1	1	1	1
10. The Commission for Social Development	20	20	20	20
11. The Permanent Forum on Indigenous Issues	24	22	24	24
12. The Conference of States Parties to the Convention on the Rights of Persons with Disabilities	16	16	16	16
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	2	2	2	2
13. Projects on social policy formulation	2	2	2	2

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
Seminars, workshops and training events (number of days)	10	11	10	10
14. Training events on social issues for Member States and other stakeholders, including lectures and multi-stakeholder panels	10	11	10	10
Publications (number of publications)	1	–	1	–
15. <i>World Youth Report</i>	–	–	1	–
16. Publication on Indigenous Peoples	1	–	–	–
Technical materials (number of materials)	9	7	7	6
17. Outcome documents of expert groups on various social issues	7	6	7	5
18. Update on the <i>Disability and Development Report</i>	1	–	–	–
19. Segments of the report of the Secretary-General on homelessness (joint report with the United Nations Human Settlements Programme (UN-Habitat))	1	1	–	1
C. Substantive deliverables				
Consultation, advice and advocacy: advice to requesting Member States on their socioeconomic situations and normative, policy and administrative frameworks on the social dimensions of sustainable development and the Sustainable Development Goals; briefings/expert advice to more than 40 Member States on sustainable development issues, including on high-level bilateral consultations and intergovernmental meetings.				
Databases and substantive digital materials: database on policies and measures to combat hunger and poverty.				
D. Communication deliverables				
Outreach programmes, special events and information materials: special events, including commemorations of international days on various social issues; policy briefs and communication activities to promote advancement of social development with a global reach.				
External and media relations: briefings, press conferences and press releases on various social issues.				
Digital platforms and multimedia content: electronic, audio and video messaging on ageing, cooperatives, disability, family, issues concerning Indigenous Peoples, young people, and sport for development and peace.				

Subprogramme 3 Sustainable development

Objective

- 9.45 The objective, to which this subprogramme contributes, is to accelerate the implementation of the 2030 Agenda, including the Sustainable Development Goals and their targets and commitments, through increased engagement of Member States and other stakeholders.

Strategy

- 9.46 To contribute to the objective, the subprogramme will:
- (a) Prepare analytical reports and assessments, maintain online databases and organize thematic expert meetings and conferences on specific Sustainable Development Goals and their interlinkages;
 - (b) Organize, in the months leading up to the high-level political forum on sustainable development, expert group meetings and conferences, accessible to Member States, on the themes of the forum and the Sustainable Development Goals that are under review;
 - (c) Play a central role in inter-agency coordination mechanisms on water, energy, small island developing States, oceans and transport and in the area of science, technology and innovation, and through its long-standing cooperation with specific agencies on issues such as climate change and partnership-building for sustainable development;

- (d) Coordinate the work of the Technology Facilitation Mechanism, including the multi-stakeholder forum on science, technology and innovation for the Sustainable Development Goals and the online platform on existing science, technology and innovation initiatives (2030 Connect);
- (e) Convene special events in connection with the high-level political forum on sustainable development, including the Sustainable Development Goals business forum and the local and regional governments forum, to allow the sharing of lessons learned and good practices related to the Goals by key stakeholder sectors and exchanges among Member States and all other stakeholders in the development arena;
- (f) Organize, in coordination with the regional commissions, resident coordinator offices and United Nations country teams, as applicable, capacity-building activities at the global, regional and national levels on the above topics.

9.47 The above-mentioned work is expected to result in:

- (a) Increased knowledge of Member States and other key stakeholders of the 2030 Agenda and the Sustainable Development Goals, including for their deliberations during the high-level political forum on sustainable development and other related forums, and for the development of related national policies and programmes;
- (b) Increased use of science and technology to leverage their full potential in the achievement of the Sustainable Development Goals by Member States and other stakeholders;
- (c) Increased integration of the Sustainable Development Goals into inclusive national planning processes, policies and strategies, and increased action and initiatives taken by Member States and other stakeholders to accelerate the implementation of the 2030 Agenda.

Programme performance in 2023

Strengthened synergies in addressing climate action and achieving the Sustainable Development Goals

9.48 Since 2019, the subprogramme, in partnership with the secretariat of the United Nations Framework Convention on Climate Change, has been co-convening an annual conference focusing on the synergistic implementation of the Paris Agreement and the 2030 Agenda. The Global Conference on Strengthening Synergies between the Paris Agreement and the 2030 Agenda for Sustainable Development provides a platform for political advocacy, knowledge-sharing and partnership-building among governments, academia, civil society and other stakeholder groups.

9.49 Progress towards the objective is presented in the performance measure below (see table 9.11).

Table 9.11
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
A set of key recommendations emerged from the virtual dialogues held in 2020 and 2021 (constituting the second Global Conference), calling for strengthened linkages between climate and the Sustainable Development Goals	The third Global Conference, held in Japan, with 2,000 participants, put forward a key recommendation of deepening the evidence base and conducting comprehensive global analysis on synergies between climate and the Sustainable Development Goals	The fourth Global Conference brought together 4,000 participants and linked the Paris Agreement with the 2030 Agenda and the Sustainable Development Goals Summit

Planned results for 2025

Result 1: an interdisciplinary look at implementation of the Sustainable Development Goals – the *Global Sustainable Development Report*

Programme performance in 2023 and target for 2025

- 9.50 The subprogramme's work contributed to the publication and launch of the *Global Sustainable Development Report* entitled *Times of Crisis, Times of Change: Science for Accelerating Transformations to Sustainable Development*. The *Report* assessed the progress in the implementation of the Sustainable Development Goals and proposed promising solutions grounded in evidence, which met the planned target.
- 9.51 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.12).

Table 9.12

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
<p>The new independent group of scientists gave a briefing to Member States during the 2021 high-level political forum on sustainable development with the outline of the report finalized</p> <p>A call for inputs is widely circulated to secure evidence from stakeholders, including underrepresented communities</p>	<p>Member States received a briefing by the independent group of scientists during the 2022 high-level political forum and participated in regional consultations, providing context-specific insights to inform the <i>Global Sustainable Development Report</i></p>	<p>The 2023 <i>Global Sustainable Development Report</i> was formally launched in September and was reflected in the political declaration adopted at the Sustainable Development Goals Summit (General Assembly resolution 78/1)</p> <p>A first series of global and regional briefings started after the launch in Asia-Pacific, Africa and Latin America and the Caribbean, focusing on localizing the global calls for action to support transformative implementation in different contexts</p>	<p>Member States integrate the findings of the report into their national development strategies and policies</p> <p>Appointment of a new group of 15 scientists for the preparation of the 2027 <i>Global Sustainable Development Report</i></p>	<p>The draft outline of the 2027 <i>Global Sustainable Development Report</i> is agreed and calls for inputs are launched</p> <p>Findings of the 2023 <i>Global Sustainable Development Report</i> are reflected in intergovernmental processes and decisions</p>

Result 2: strengthened commitment and action to address the unique needs of small island developing States

Programme performance in 2023 and target for 2025

- 9.52 The subprogramme's work contributed to high participation in preparatory meetings for the fourth International Conference on Small Island Developing States and the development of a multidimensional vulnerability index, which met the planned target.
- 9.53 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.13).

Table 9.13

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>	<i>2024 (planned)</i>	<i>2025 (planned)</i>
The General Assembly, in its resolution 76/203 , called for the convening, in 2024, of a fourth International Conference on Small Island Developing States	A first set of modalities of the 2024 Conference was defined by Member States	Member States, including 118 representatives of small island developing States, participated in the preparatory process for the fourth Conference, comprising 3 regional meetings and 1 interregional meeting The report of the High-level Panel on the Development of a Multidimensional Vulnerability Index for Small Island Developing States was issued	The Conference is held in Antigua and Barbuda An internationally agreed, focused, forward-looking and action-oriented outcome document is adopted by Member States and a monitoring framework is developed and agreed upon	New and additional mandates emanating from the outcome document of the fourth Conference are implemented, including the possible operationalization of the multidimensional vulnerability index Coordinated capacity-building support to small island developing States is initiated

Result 3: accelerated progress for Sustainable Development Goal 14 through the third United Nations Ocean Conference

Proposed programme plan for 2025

- 9.54 The subprogramme has been supporting the co-hosts, France and Costa Rica, to organize the third United Nations Ocean Conference, to be held from 9 to 13 June 2025 in Nice, France.

Lessons learned and planned change

- 9.55 The lesson for the subprogramme, based on the experience of the United Nations Ocean Conferences in 2017 and 2022, was that in-depth discussion on the implementation of Sustainable Development Goal 14 can help garner support for safeguarding the health and sustainability of the ocean. In applying the lesson, the subprogramme will produce more analytical background papers to inform the substantive meetings of the Conference by intensifying inter-agency cooperation.
- 9.56 Expected progress towards the objective is presented in the performance measure below (see table 9.14).

Table 9.14
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
–	The General Assembly decides to convene the third United Nations Ocean Conference in 2025	Adoption by the General Assembly of resolution 78/128 on the modalities for the third Ocean Conference	Preparatory meeting for the third Ocean Conference is held Member States agree on the overall thematic framework of the Conference	A political declaration, with commitments, is adopted by Member States at the third Ocean Conference

Deliverables

9.57 Table 9.15 lists all deliverables of the subprogramme.

Table 9.15
Subprogramme 3: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	12	19	12	12
Documentation for:				
1. The General Assembly	6	13	6	6
2. The high-level political forum on sustainable development	5	5	5	5
3. The multi-stakeholder forum on science, technology and innovation for the Sustainable Development Goals	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	90	156	88	88
Meetings of:				
4. The General Assembly	42	96	42	42
5. The Economic and Social Council	4	2	2	2
6. The high-level political forum on sustainable development	30	42	30	30
7. The multi-stakeholder forum on science, technology and innovation for the Sustainable Development Goals	4	4	4	4
8. The independent group of scientists for the <i>Global Sustainable Development Report</i>	10	12	10	10
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	5	10	7	5
9. Projects on sustainable development (water, energy, sustainable transport, sustainable consumption and production, stakeholder engagement, small island developing States, partnerships, micro-, small and medium-sized enterprises, etc.)	5	10	7	5
Seminars, workshops and training events (number of days)	100	112	100	100
10. Training events on strengthening national capacities in all areas of sustainable development for and with national policymakers in developing countries and small island developing States with economies in transition	100	112	100	100
Publications (number of publications)	1	1	–	–
11. <i>Global Sustainable Development Report</i>	1	1	–	–

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
Technical materials (number of materials)	15	24	15	15
12. Publications on the 2030 Agenda for Sustainable Development	15	24	15	15

C. Substantive deliverables

Consultation, advice and advocacy: briefings/expert advice to Member States on sustainable development issues, including high-level bilateral consultations and intergovernmental meetings, and materials related to stakeholder engagement in the 2030 Agenda follow-up and review, and on multi-stakeholder partnerships in support of the Sustainable Development Goals.

Databases and substantive digital materials: public databases on voluntary initiatives, small island developing States, partnerships (7,000 registered), voluntary commitments made during the United Nations Conference to Support the Implementation of Sustainable Development Goal 14, Sustainable Development Goal good practices (500 registered), the United Nations system achievement of the Goals, Sustainable Development Goal acceleration actions (450 registered), the Technology Facilitation Mechanism, UN-Energy (200 commitments registered), harmony with nature and other topics of sustainable development.

D. Communication deliverables

Outreach programmes, special events and information materials: special meetings and side events on sustainable development issues during major United Nations conferences; and the issuance of the *Natural Resources Forum*.

Digital platforms and multimedia content: Sustainable Development Knowledge Platform.

Subprogramme 4 Statistics

Objective

- 9.58 The objective, to which this subprogramme contributes, is to strengthen the capacity of Member States with regard to the production and use of high-quality, timely, disaggregated, open data and national statistics and geospatial information as a basis on which to inform policy and decision-making for the 2030 Agenda and for other United Nations policy agendas and to review progress at the national and international levels.

Strategy

- 9.59 To contribute to the objective, the subprogramme will:
- (a) Develop, disseminate and support the implementation by Member States of statistical and geospatial information frameworks, standards and methods, especially those related to the Sustainable Development Goals, the Integrated Geospatial Information Framework and other new emerging policy issues;
 - (b) Provide technical assistance and advice to Member States through in-person and online training on topics, including modernization of statistical information systems, the Integrated Geospatial Information Framework, the use of big data, environmental-economic accounting, quality assurance and survey instruments, to fill data gaps and leave no one excluded from decision-making and policies that affect them;
 - (c) Facilitate and expand the coordination and coherence of international statistical and geospatial information programmes and activities by promoting the availability, accessibility and application of geospatial information, including the standardization of geographical names, and a better integration of statistical and geospatial information;
 - (d) Cooperate with the resident coordinator system and United Nations country teams in data and statistical activities and their interaction with the global statistical community, including through the Global Network of Data Officers and Statisticians, cooperate closely with other

international organizations and establish partnerships with civil society organizations, academia and private sector data providers;

- (e) Collect, compile and disseminate global statistical information and data in the areas of economic, social, demographic and environmental statistics, including the Sustainable Development Goal indicators, through the use of technology, such as the Statistical Data and Metadata Exchange;
- (f) Issue flagship data publications, maintain databases and data platforms and continue to modernize UNdata as a United Nations system-wide portal, and support the development of open data hubs and labs to showcase innovative uses of data and explore the visualization of data and metadata;
- (g) Collect information from Member States on the implementation of the Integrated Geospatial Information Framework and the Cape Town Global Action Plan for Sustainable Development Data for data relating to the 2030 Agenda, including on financing needs in the specific areas included in the Plan, in collaboration with the World Bank's Development Data Group, the Partnership in Statistics for Development in the 21st Century and the United Nations regional commissions;
- (h) Develop and share guidance and information on initiatives, tools and best practices to help national statistics systems to continue to operate efficiently and respond to the new specific data needs to address and mitigate the impact of global crises on societies, and to address issues of open and timely access to critical data needed by Governments and all sectors of society to accelerate the implementation of the 2030 Agenda.

9.60 The above-mentioned work is expected to result in:

- (a) The enhanced quality, availability and access to policy-relevant statistical and geospatial information;
- (b) Increased production and dissemination by Member States of better data and national statistics and geospatial information that are comparable and in line with the adopted international frameworks and standards, and provision of enhanced and open access to them;
- (c) Enhanced coherence and more effective functioning and transformation of the global statistical and geospatial systems;
- (d) Increased statistical and geospatial information capacity of Member States and the United Nations system.

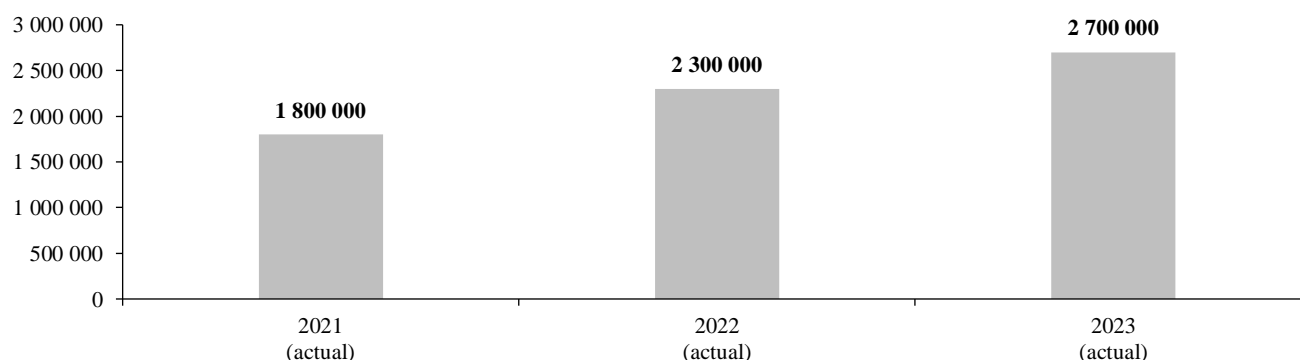
Programme performance in 2023

Increased availability of internationally comparable data on the Sustainable Development Goals

- 9.61 The subprogramme has contributed to considerable progress in increasing the availability of such data by providing technical support for the implementation of the global indicator framework and capacity-building activities for selected countries. From 2016 to 2023, the Global Sustainable Development Goals Indicators Database expanded significantly, with an increase to the indicators from 115 to 227.
- 9.62 Progress towards the objective is presented in the performance measure below (see figure 9.II).

Figure 9.II

Performance measure: number of data records in the Global Sustainable Development Goals Indicators Database



Planned results for 2025

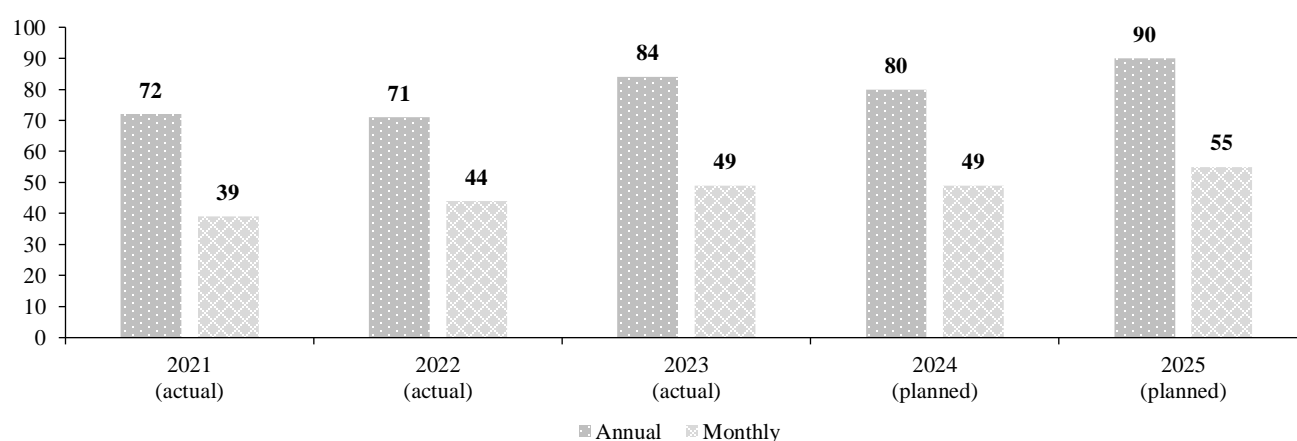
Result 1: increased engagement with trade statistics

Programme performance in 2023 and target for 2025

- 9.63 The subprogramme's work contributed to the timely submission of annual and monthly trade data from 84 and 49 countries, respectively, for monitoring global economic trends, which exceeded the planned target of 75 and 45 countries that submitted annual and monthly data, respectively.
- 9.64 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 9.III).

Figure 9.III

Performance measure: number of countries that submitted timely trade data



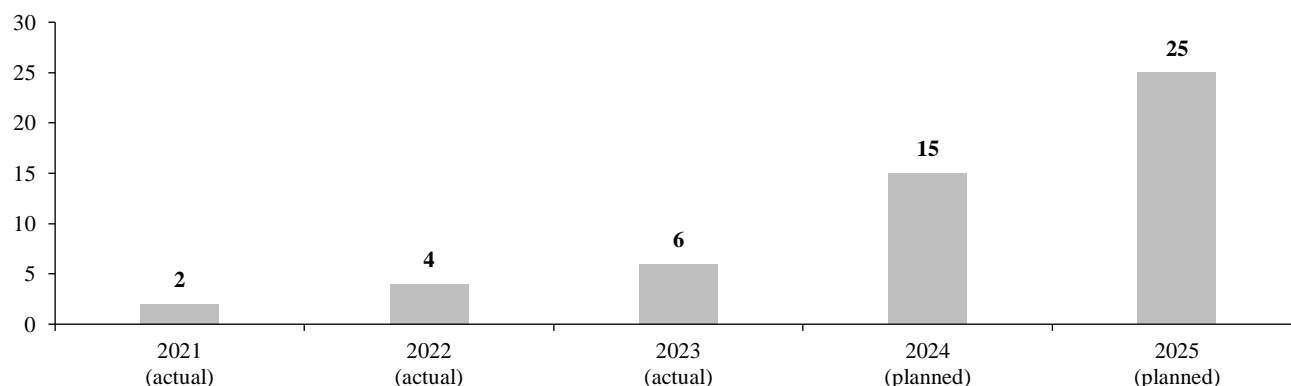
Result 2: accelerated implementation of the Integrated Geospatial Information Framework

Programme performance in 2023 and target for 2025

- 9.65 The subprogramme's work contributed to inclusive engagement and the development of six country-level action plans implementing an integrated whole-of-government approach to unlocking and sharing geospatial information capabilities, which met the planned target.
- 9.66 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 9.IV).

Figure 9.IV

Performance measure: number of countries that developed action plans based on the Integrated Geospatial Information Framework



Result 3: UNdata modernization: a single entry point for authoritative statistical data from the United Nations system

Proposed programme plan for 2025

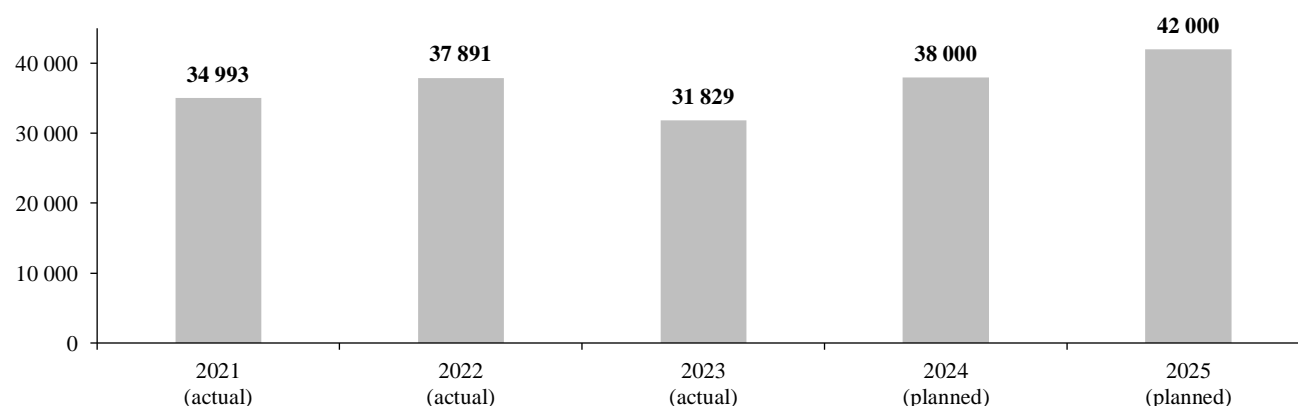
- 9.67 The subprogramme is leading the modernization of the UNdata portal to provide policymakers and decision makers with a user-friendly single entry point for authoritative statistical data and metadata from the United Nations system and other partner organizations.

Lessons learned and planned change

- 9.68 The lesson for the subprogramme was the importance of user-centric design in enhancing data accessibility and the need for robust data governance and partnership with data producers from across the United Nations system. In applying the lesson, the subprogramme will simplify the user interface and provide tailored user guides and support, and will further implement clear data governance and establish a regular feedback mechanism to actively involve stakeholders in the ongoing development and refinement of the portal. The portal will continue to add data sets, incorporate disaggregated data and showcase artificial intelligence-based natural language search and analytical capabilities.
- 9.69 Expected progress towards the objective is presented in the performance measure below (see figure 9.V).

Figure 9.V

Performance measure: average number of UNdata user sessions per month



Deliverables

9.70 Table 9.16 lists all deliverables of the subprogramme.

Table 9.16

Subprogramme 4: deliverables for period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	20	27	22	21
1. Reports to the Statistical Commission	16	23	16	16
2. Documents to the Committee on Contributions	2	2	4	2
3. Report of the United Nations Group of Experts on Geographical Names	1	1	–	1
4. Report of the Committee of Experts on Global Geospatial Information Management	1	1	1	1
5. Report to the high-level political forum on sustainable development on the progress towards achieving the Sustainable Development Goals	–	–	1	1
Substantive services for meetings (number of three-hour meetings)	201	217	194	172
Meetings of:				
6. The Statistical Commission	7	7	7	7
7. The United Nations Group of Experts on Geographical Names	10	10	–	10
8. The Committee of Experts on Global Geospatial Information Management	6	6	6	6
9. Experts on economic statistics, demographic and social statistics, environmental statistics and geospatial information, and on Sustainable Development Goal indicators and cross-cutting statistical areas	178	194	181	149
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	7	7	6	8
10. Projects on economic statistics	1	1	1	1
11. Projects on demographic and social statistics	–	–	–	–
12. Projects on environmental statistics and geospatial information	3	3	2	3
13. Projects on Sustainable Development Goal indicators and cross-cutting statistical areas	3	3	3	4
Publications (number of publications)	33	32	35	35
Publications on economic statistics				
14. <i>International Trade Statistics Yearbook, Volumes I and II</i>	2	2	2	2
15. <i>National Accounts Statistics: Analysis of Main Aggregates</i>	1	1	1	1
16. <i>National Accounts Statistics: Main Aggregates and Detailed Tables, Parts I–V</i>	5	5	5	5
17. <i>Manual on Principal Indicators for Business and Trade Statistics, Volume II</i>	–	–	1	–
18. <i>Handbook on Integrating Business and Trade Statistics</i>	–	–	1	–
19. <i>Central Product Classification</i>	–	–	1	–
20. <i>Maturity model for Statistical Business Registers</i>	1	1	–	–
21. <i>Macroeconomic Terms and Definitions</i>	–	–	1	–
22. <i>System of National Accounts 2025</i>	–	–	–	1
23. <i>International Merchandise Trade Statistics: Concepts and Definitions, Rev. 4</i>	–	–	–	1
24. <i>Manual on Statistics of International Trade in Services, Rev. 2</i>	–	–	–	1
Publications on demographic and social statistics				
25. <i>Demographic Yearbook</i>	1	1	1	1
26. <i>Population and Vital Statistics Report, Series A</i>	1	1	1	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
27. <i>Recommendations on Statistics of International Migration, Rev. 2</i>	–	–	–	1
28. <i>Handbook on Geo-referencing Population and Housing Census</i>	1	–	–	–
29. <i>Guidelines to Produce Statistics on Time Use: Measuring Paid and Unpaid Work</i>	1	1	–	–
30. <i>Principles and Recommendations for Population and Housing Censuses, Rev. 4</i>	–	–	–	1
Publications on environment statistics and geospatial information				
31. <i>Electricity Profiles</i>	1	1	1	1
32. <i>Energy Balances</i>	1	1	1	1
33. <i>Energy Statistics Pocketbook</i>	1	1	1	1
34. <i>Energy Statistics Yearbook</i>	1	1	1	1
35. <i>Measuring Sustainability of Tourism</i>	–	–	1	–
Publications on Sustainable Development Goal indicators and cross-cutting statistical areas				
36. <i>Statistical Yearbook</i>	1	1	1	1
37. <i>Monthly Bulletin of Statistics</i>	12	12	12	12
38. <i>World Statistics Pocketbook</i>	1	1	1	1
39. <i>Sustainable Development Goals Report</i>	1	1	1	1
40. <i>Progress chart on the Sustainable Development Goal indicators</i>	1	1	1	1
Technical materials (number of materials)	32	52	35	30
41. Technical materials on economic statistics	3	4	3	3
42. Technical materials on demographic and social statistics	2	3	1	2
43. Technical materials on environmental statistics and geospatial information	3	6	7	2
44. Technical materials on Sustainable Development Goal indicators and cross-cutting statistical areas	24	39	24	23

C. Substantive deliverables

Consultation, advice and advocacy: consultation and advice on economic, demographic and social and environmental statistics and geospatial information, Sustainable Development Goal indicators and cross-cutting statistical areas; and briefings/expert advice to Member States on sustainable development issues, including high-level bilateral consultations and intergovernmental meetings.

Databases and substantive digital materials: UN Comtrade Database, containing over 109 billion trade records, with 280,000 data files on annual and monthly trade in goods and services, 77,000 current registered user accounts and over 3 trillion items of downloaded trade data in 2023; UNdata platform, containing 60 million records, with 1 million users; Global SDG Indicators Database, containing 2.3 million data records, with 100,000 users; databases on cross-cutting statistical areas, with data for more than 200 statistical territories (includes countries and areas).

D. Communication deliverables

Outreach programmes, special events and information materials: outreach, events and information materials on economic, demographic and social, and environmental statistics and geospatial information, Sustainable Development Goal indicators and cross-cutting statistical areas.

Subprogramme 5 Population

Objective

- 9.71 The objective, to which this subprogramme contributes, is to improve knowledge of global population trends, advance an evidence-based understanding of interactions between population change and sustainable development among policymakers and the public, and strengthen the international community's capacity to effectively address current and emerging population issues and integrate the population dimension into the international development agenda.

Strategy

9.72 To contribute to the objective, the subprogramme will:

- (a) Prepare studies on issues related to population growth, population ageing, migration, urbanization, fertility, family planning, mortality and other aspects of population in relation to sustainable development using population estimates and projections, the analysis of demographic trends and the evaluation of population policies;
- (b) Produce comprehensive global data sets on selected topics, as well as brief reports to highlight these topics and related data, and an annual report on a selected major demographic topic. Data sets will include aggregated results for groups of countries in special situations;
- (c) Provide capacity development on population data and analysis to requesting countries and to United Nations country teams;
- (d) Provide substantive support to United Nations intergovernmental bodies, in particular the Commission on Population and Development, including by preparing reports and convening expert meetings and panels;
- (e) Assist Governments in assessing progress made in implementing the Programme of Action of the International Conference on Population and Development held in 1994, with a focus on the global monitoring of Sustainable Development Goal indicators on reproductive health, international migration and child and maternal mortality, often in partnership with other entities of the United Nations system;
- (f) Improve the United Nations estimates and projections of the global population and study the interaction of COVID-19 with demographic phenomena, including mortality, population ageing, fertility and family planning and international migration, and including these analyses, as appropriate, in publications and technical materials.

9.73 The above-mentioned work is expected to result in:

- (a) Improved access to data and reports on population matters for Governments and other users and increased use of the subprogramme's data and findings in the work of stakeholders;
- (b) Increased awareness of population trends and their relationship to sustainable development through accurate data and policy-relevant reports, benefiting Member States and other stakeholders in policy and development planning;
- (c) Advancement in the international community's usage of scientifically grounded information about the demographic impacts of the COVID-19 pandemic, in particular on mortality.

Programme performance in 2023

Better informed global analysis of gender equality and women's empowerment, which incorporates key population indicators

9.74 Family planning and adolescent birth rate data sets were incorporated into the new Women's Empowerment Index, a composite index created by the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) and the United Nations Development Programme to guide national and international policy action, research and advocacy. The subprogramme provided technical advice on the indicators and the construction of the Index.

9.75 Progress towards the objective is presented in the performance measure below (see table 9.17).

Table 9.17
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
—	—	Member States have access to more targeted population data that are integrated with other indicators on gender equality and women's empowerment

Planned results for 2025

Result 1: strengthened evidence on population-related data and policies for the further implementation of the Programme of Action of the International Conference on Population and Development

Programme performance in 2023 and target for 2025

- 9.76 The subprogramme's work contributed to Member States having access to integrated evidence on population-related programmes and policies, including through the collection of available regional and national reports on the 30-year review of implementation of the Programme of Action of the International Conference on Population and Development on the website of the Commission on Population and Development, which met the planned target.
- 9.77 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.18).

Table 9.18
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Expert panel stresses the need for strengthened integration of country inputs and outreach to countries	Participation of Member State delegates and civil society representatives in events on topics related to the Programme of Action of the International Conference on Population and Development	Countries benefit from strengthened integration of evidence in their preparations for the 2024 review of the Programme of Action	Review of the implementation of the Programme of Action by the Commission on Population and Development leads to renewed commitment by Member States to its further implementation	Countries implement commitments made at the Commission on Population and Development

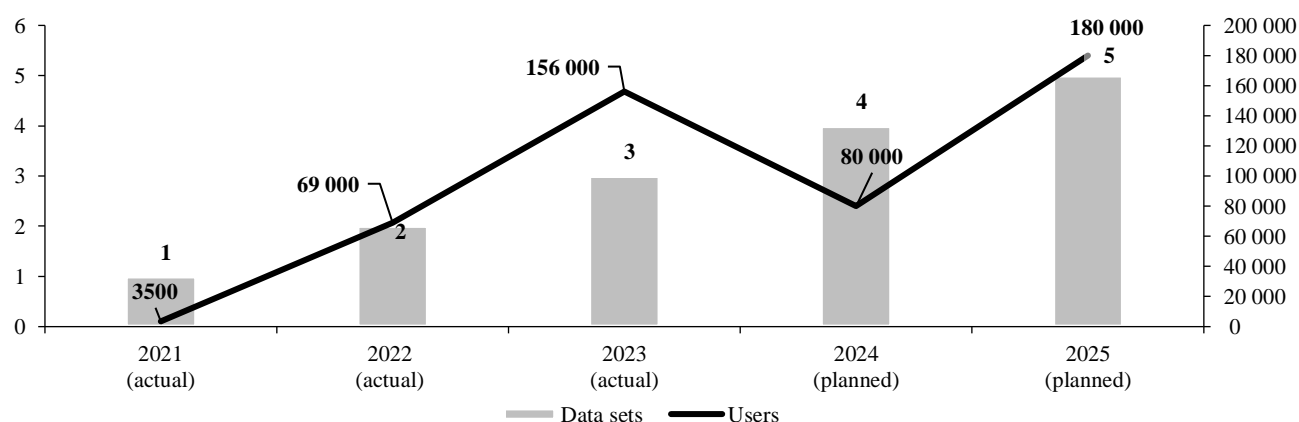
Result 2: enhanced integration of the population dimension into implementation of the 2030 Agenda by Member States

Programme performance in 2023 and target for 2025

- 9.78 The subprogramme's work contributed to a cumulative total of three data sets in the Data Portal with 156,000 annual users, which exceeded the planned target of three data sets and 75,000 annual users.
- 9.79 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 9.VI).

Figure 9.VI

Performance measure: number of users of the Data Portal (annual) and number of data sets contained in the Data Portal (cumulative)



Result 3: enhanced comparability of estimates and projections of urbanization and spatial distribution for the Sustainable Development Goals

Proposed programme plan for 2025

- 9.80 The *World Urbanization Prospects* is used within the United Nations system and among Member States as a measure of socioeconomic development and for the disaggregation of Sustainable Development Goal indicators by urban classification. Changes in spatial distribution of the global population have implications for managing urbanization in a sustainable and equitable manner and for achieving the Goals, particularly Goal 11, which calls for making cities and human settlements inclusive, safe, resilient and sustainable.

Lessons learned and planned change

- 9.81 The lesson for the subprogramme was that the *World Urbanization Prospects* data set could be improved to meet the growing demand for geographical detail and enhance comparability between countries, which was limited due to varied national definitions of “urban”. In applying the lesson, the subprogramme will build on the collaboration with relevant governments and partners to incorporate the new “degree of urbanization”, a more nuanced and internationally comparable measure of urbanization.
- 9.82 Expected progress towards the objective is presented in the performance measure below (see table 9.19).

Table 9.19

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
The degree of urbanization methodology was endorsed by the Statistical Commission	Selected countries piloted the new methodology to measure urbanization	Stakeholders and Member States contributed to methodological advancements in the estimation and projection of urbanization time series	Stakeholders and Member States contribute to a systematic update of the database used in the preparation of the <i>Demographic Yearbook</i> with census data on urban and rural populations	An increased number of stakeholders and Member States implement the new “degree of urbanization” to enable comparable global urbanization trends

Deliverables

9.83 Table 9.20 lists all deliverables of the subprogramme.

Table 9.20

Subprogramme 5: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	2	4	2
1. Reports to the General Assembly	–	–	1	–
2. Reports to the Commission on Population and Development	2	2	3	2
Substantive services for meetings (number of three-hour meetings)	29	34	36	29
Meetings of:				
3. The General Assembly	–	–	7	–
4. The Economic and Social Council	1	1	1	1
5. The Commission on Population and Development	24	29	24	24
6. Experts on population topics	4	4	4	4
B. Generation and transfer of knowledge				
Publications (number of publications)	3	2	3	4
7. <i>World Population Prospects: Highlights</i>	–	–	1	–
8. Highlights report on selected demographic trends	1	1	–	1
9. <i>World Fertility and Family Planning: Highlights</i>	–	–	1	–
10. <i>World Population Ageing: Highlights</i>	1	1	–	–
11. <i>Population Megatrends</i>	1	–	–	1
12. Questionnaire for the United Nations Inquiry among Governments on Population and Development	–	–	1	–
13. <i>World Urbanization Prospects: Summary of Results</i>	–	–	–	1
14. <i>World Population Policies: Highlights</i>	–	–	–	1
Technical materials (number of materials)	8	9	8	8
15. Major data sets on population topics	–	–	2	2
16. Sustainable Development Goal indicator data sets	1	2	1	1
17. Reports of expert group meetings on population topics	3	3	2	2
18. Technical papers on population topics	4	4	3	3
C. Substantive deliverables				
Consultation, advice and advocacy: briefings for and consultations with Member States concerning the annual session of the Commission on Population and Development; and briefings/expert advice to Member States on population and sustainable development issues, including high-level bilateral consultations and intergovernmental meetings.				
Databases and substantive digital materials: databases and data sets on population topics, including documentation.				
D. Communication deliverables				
Outreach programmes, special events and information materials: policy briefs, key messages and information kits on population topics; and special events on population topics.				
External and media relations: press conferences and press releases related to the Commission on Population and Development; press releases to support the launch of major publications or data sets; and responses to requests from Member States, the media, United Nations entities and other stakeholders.				
Digital platforms and multimedia content: interactive data visualizations and social media and multimedia content on population topics.				

Subprogramme 6

Economic analysis and policy

Objective

- 9.84 The objective, to which this subprogramme contributes, is to strengthen national capacities and international policy coordination for identifying and managing short-term macroeconomic risks, to shape medium- and long-term socioeconomic policies for development, and to accelerate sustainable development, especially of least developed countries, small island developing States and other countries in special situations.

Strategy

- 9.85 To contribute to the objective, the subprogramme will:
- (a) Monitor and forecast the macroeconomic situation at the national, regional and global levels, with a focus on countries in special situations, including the least developed countries;
 - (b) Broaden the scope of economic forecasting and simulation tools to assess policy trade-offs in promoting economic growth, while reducing poverty and inequality and enhancing environmental sustainability, in line with the 2030 Agenda;
 - (c) Support the Committee for Development Policy and provide analytical input to the intergovernmental processes related to the least developed countries, as well as to the annual themes of meetings of the Economic and Social Council and of the high-level political forum on sustainable development;
 - (d) Design and implement capacity development activities for a range of countries, including for graduating and recently graduated least developed countries, that improve capacity for economic planning monitoring and policymaking;
 - (e) Examine rapid technological change, noting both its constructive and disruptive potential and identifying the strategies and policies necessary to harness its positive potential for achieving sustainable development and to mitigate its possible negative effects;
 - (f) Provide policy guidance and recommendations on selected topics to Member States for recovery from recurrent shocks and crises, building on the subprogramme's analytical work;
 - (g) Provide support to the resident coordinator system for the provision of technical support to Member States and for the preparation of common country analyses and United Nations Sustainable Development Cooperation Frameworks, and other pertinent topics, through analytical input and customized online resources;
 - (h) Deliver the substantive leadership and coordination of the United Nations Economists' Network, which provides a platform that brings together United Nations system economists to share perspectives from the local, national, regional and global levels;
 - (i) Maintain the global economic outlook database, the least developed country criteria database, the Support Measures Portal for Least Developed Countries on international support measures and other online resources available to policymakers and other national and international stakeholders;
 - (j) Provide Member States with solid information for the formulation of global, regional and national policies, by gathering country-level empirical evidence, organizing expert group meetings and preparing background studies on short- and long-term economic development thematic issues.
- 9.86 The above-mentioned work is expected to result in:
- (a) Greater articulation of short-term macroeconomic stability with long-term development goals, while advancing the achievement of the Sustainable Development Goals, through the improved integration of economic, social and environmental priorities into national development plans and strategies;

- (b) Improved awareness among Member States of the multilateral efforts and economic policy options necessary for a sustainable recovery from recurrent shocks and crises, consistent with the 2030 Agenda;
- (c) Improved information basis for the Committee for Development Policy and the Economic and Social Council when assessing and recommending least developed countries for graduation;
- (d) Enhanced awareness and knowledge of Member States and the international community of the development trajectory of the least developed countries, their risks and challenges and the specific support options;
- (e) Increased capacity of Member States to effectively use international support measures, prepare for graduation from the least developed country category and ensure the stability of their development progress and the realization of the 2030 Agenda;
- (f) Enhanced collaboration, coordination and efficacy of the United Nations development system, which will provide a more coherent cooperation framework towards the implementation of the 2030 Agenda and bolster sustainable development at the country level.

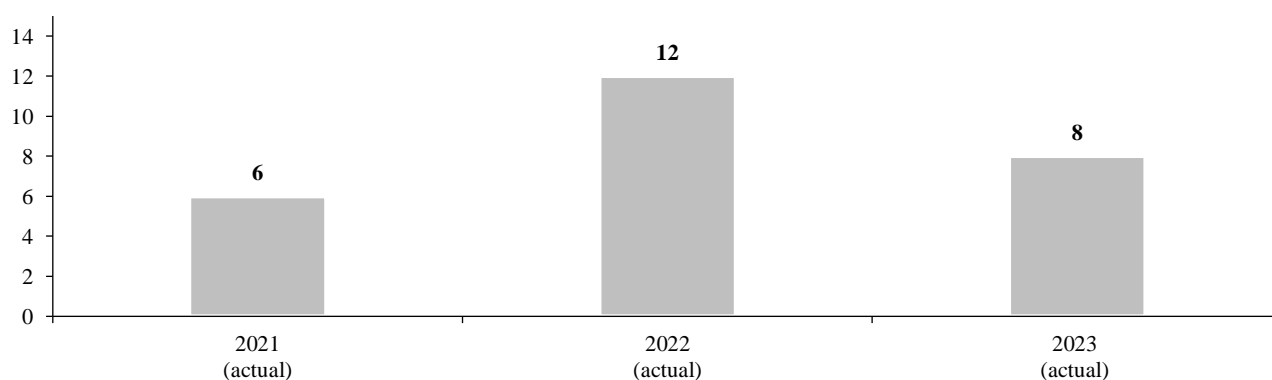
Programme performance in 2023

Establishment of the Sustainable Graduation Support Facility

- 9.87 The subprogramme contributed to the establishment of the Sustainable Graduation Support Facility (iGRAD) by developing a concept, surveying country needs and piloting programmes, together with the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States. The Facility was one of the five key deliverables of the Fifth United Nations Conference on the Least Developed Countries.
- 9.88 Progress towards the objective is presented in the performance measure below (see figure 9.VII).

Figure 9.VII

Performance measure: number of countries that received country-specific capacity-building under iGRAD



Planned results for 2025

Result 1: enhanced monitoring mechanism for graduating and recently graduated least developed countries, improved responsiveness to crisis and strengthened international support

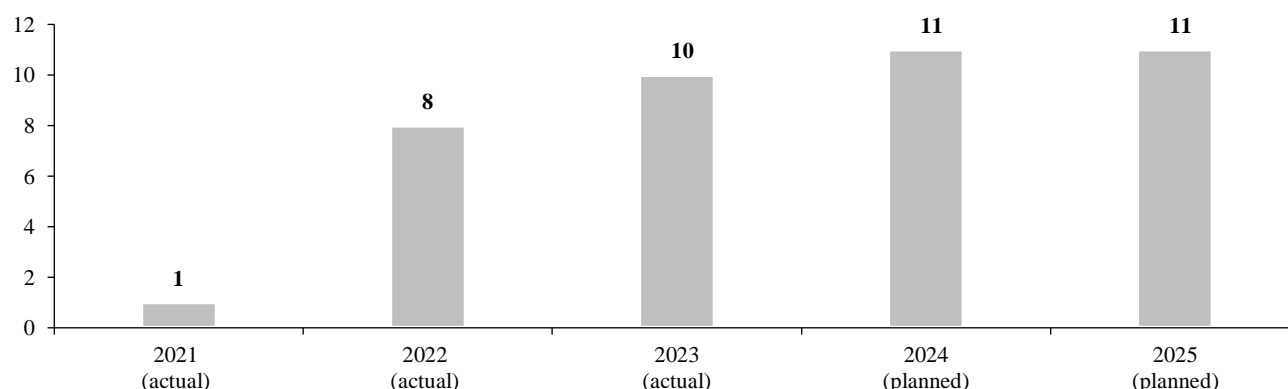
Programme performance in 2023 and target for 2025

- 9.89 The subprogramme's work contributed to the development of the enhanced monitoring mechanism for the Committee for Development Policy, including a crisis response process, which met the planned target.

- 9.90 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 9.VIII).

Figure 9.VIII

Performance measure: number of least developed countries participating in the enhanced monitoring mechanism



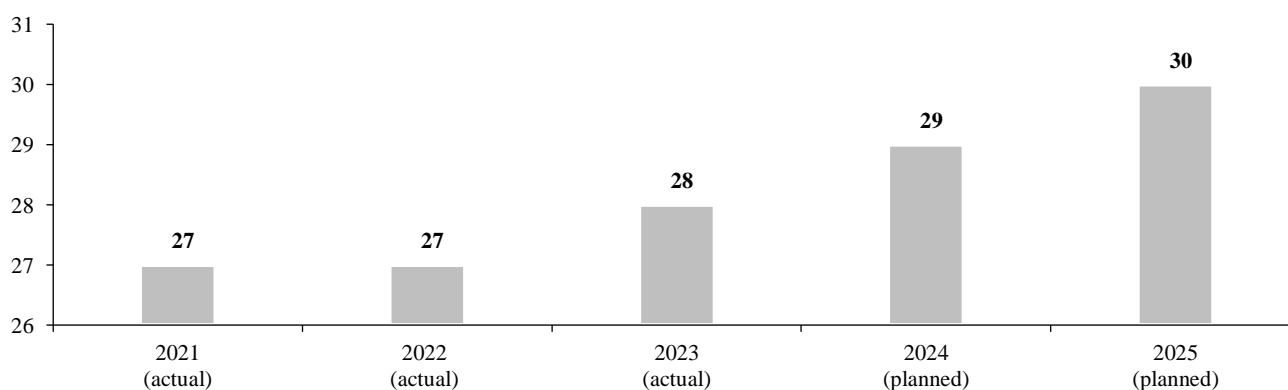
Result 2: enhanced policy coherence in the implementation of the 2030 Agenda through a revitalized United Nations Economists' Network

Programme performance in 2023 and target for 2025

- 9.91 The subprogramme's work contributed to the revitalization of the United Nations Economists' Network, with an increased number of entities in the United Nations system with members in the Network, which met the planned target. The Network provided a platform to strengthen United Nations thought leadership and provided guidance and policy advice on key issues, including on innovative financing, financial technology (fintech), digital economic transformation and the concept note on "New economics for sustainable development".
- 9.92 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 9.IX).

Figure 9.IX

Performance measure: number of entities in the United Nations system with members in the United Nations Economists' Network (cumulative)



Result 3: use of advanced policy simulation tools for data-driven and evidence-informed policymaking

Proposed programme plan for 2025

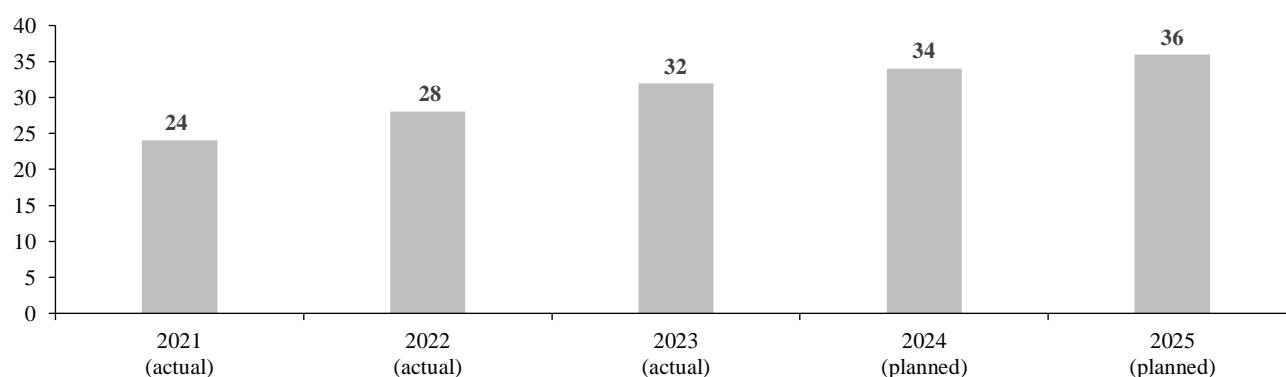
- 9.93 The subprogramme supports Member States with specific tools, such as the World Economic Forecasting Model, the core overlapping generations macroeconomy model and a climate, land-use, energy and water systems modelling tool to strengthen their capacity for data-driven and evidence-informed policymaking in mitigating the adverse effects resulting from various shocks.

Lessons learned and planned change

- 9.94 The lesson for the subprogramme was that it can be helpful to develop tools to account for interactions between different aspects of sustainable development and integrate data and models from multiple sectors. In applying the lesson, the subprogramme will further develop capacities to use innovative analytical modelling tools for supporting policymakers.
- 9.95 Expected progress towards the objective is presented in the performance measure below (see figure 9.X).

Figure 9.X

Performance measure: number of countries conducting quantitative assessments for coherent policymaking on sustainable development (cumulative)



Deliverables

- 9.96 Table 9.21 lists all deliverables of the subprogramme.

Table 9.21

Subprogramme 6: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	3	4
1. Reports to the General Assembly	2	2	1	2
2. Reports to the Economic and Social Council	2	2	2	2
Substantive services for meetings (number of three-hour meetings)	22	31	22	22
Meetings of:				
3. The General Assembly	6	15	6	6
4. The Economic and Social Council	6	6	6	6
5. The Committee for Development Policy	10	10	10	10

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	45	45	45	45
6. Training events on sustainable development	45	45	45	45
Publications (number of publications)	2	2	2	2
7. Publications on the world economy	1	1	1	1
8. Committee for Development Policy note	1	1	1	1
Technical materials (number of materials)	50	50	46	46
9. Background studies on development and frontier issues and the world economy	7	7	7	7
10. Presentations on the global economy	2	3	2	2
11. Monthly briefing notes on the world economic situation	12	10	11	11
12. Reports from meetings on the world economy, development and frontier issues	2	2	2	2
13. Committee for Development Policy background studies	10	10	10	10
14. Technical input for common country analyses/United Nations Sustainable Development Cooperation Frameworks	15	16	12	12
15. Policy briefs	2	2	2	2
C. Substantive deliverables				
Consultation, advice and advocacy: policy advice on economic thematic issues and/or economic national situations to Member States on sustainable development issues, including high-level bilateral consultations and intergovernmental meetings.				
Databases and substantive digital materials: ePing, an online platform with approximately 20,000 registered users, covering 189 countries; Support Measures Portal for Least Developed Countries on international support measures (100,000 page views and 393 updated entries); least developed country data and impact assessments (3 online databases, covering 143 countries and 23 years of data); modelling tools for sustainable development policies; and global economic outlook database.				
D. Communication deliverables				
External and media relations: 2 global and 5 regional press releases on the world economic situation.				

Subprogramme 7 Public institutions and digital government

Objective

- 9.97 The objective, to which this subprogramme contributes, is to advance effective, accountable and inclusive governance and public institutions for sustainable development, including through innovation, digital government and digital transformation.

Strategy

- 9.98 To contribute to the objective, the subprogramme will:
- (a) Service the Committee of Experts on Public Administration by organizing expert meetings and preparing analytical papers and technical guidelines to operationalize the principles of effective governance for sustainable development, developed by the Committee and endorsed by the Economic and Social Council in 2018, together with all relevant stakeholders;
 - (b) Promote policy guidance on innovation, digital government and digital transformation for the Sustainable Development Goals through the United Nations E-Government Survey, monitor global developments on institutional dimensions covered by Sustainable Development Goals 16 and 17 and review national institutional arrangements for the achievement of the Goals,

with a specific focus on countries in special situations, and in direct support of the follow-up on and review of the 2030 Agenda at the global level;

- (c) Foster policy dialogue and advocacy for the implementation of the outcomes of the World Summit on the Information Society and facilitate the implementation of and follow-up on its assigned action lines, namely, C1 (the role of Governments and all stakeholders in the promotion of information and communications technology (ICT) for development), C7 (ICT applications: benefits in all aspects of life (e-government)) and C11 (international and regional cooperation);
- (d) Facilitate multi-stakeholder policy dialogue on Internet governance, including discussion of public policy issues related to key elements of Internet governance, such as data governance, digital inclusion and data protection ([A/75/16](#), para. 204), and shape policy decisions at the global, national and local levels by supporting the Secretary-General in convening the annual meeting of the Internet Governance Forum and intersessional activities;
- (e) Expand capacity development support to respond to Member States' requests for technical cooperation with regard to strengthening their governance and public institutions and their human resources capacities in support of the decade of action and delivery for sustainable development, including through partnerships with regional commissions and the resident coordinator system;
- (f) Expand work on equipping public servants with the capacities to realize the 2030 Agenda by providing advisory support and developing and piloting new methodologies on leadership, institutional arrangements for policy coherence, transparency and integrity in the public service, digital government, digital transformation and innovations in public service delivery, with an emphasis on countries in special situations, in collaboration with the resident coordinator system;
- (g) Strengthen the capacity of Member States to promote innovation in public governance through follow-up mechanisms to the United Nations Public Service Day Awards Ceremony and Forum, such as peer-to-peer learning for the transfer and adaptation of innovative practices, including on gender-sensitive analysis, and through the United Nations Public Administration Network;
- (h) Support supreme audit institutions on auditing the achievement of the Sustainable Development Goals by providing analytical work, expert advice, technical assistance and capacity-building, on the basis of existing demand for support by groups of the International Organization of Supreme Audit Institutions;
- (i) Promote and leverage public governance innovative practices and digital government strategies.

9.99 The above-mentioned work is expected to result in:

- (a) Enhanced awareness of emerging governance and public administration issues at the national and subnational levels and countries contextualizing institutional aspects of their voluntary national reviews so that Member States can develop their capacities to promote effective governance for sustainable development;
- (b) Increased capacities of Member States to build effective, accountable and inclusive institutions to deliver the Sustainable Development Goals;
- (c) Increased capacity of Member States in designing and implementing effective and inclusive digital government policies, strategies and services to improve people's lives at all levels of government;
- (d) Improved capacities of public servants to deliver services to people in areas such as health and education, justice, social protection and employment, with a focus on the improved professionalization of the public sector workforce and progress towards gender equality in the public sector;
- (e) Adjustments by Member States at the structural, organizational and programme levels to accelerate delivery of the Sustainable Development Goals;
- (f) Adoption of digital government strategies to build resilient societies and close digital divides.

Programme performance in 2023

Enhanced access to online services at the local level through the application of the Local Online Service Index methodology

- 9.100 The implementation of the Local Online Service Index methodology in two countries empowered officials to assess local e-government development, leading to informed legislative decision-making.
- 9.101 Progress towards the objective is presented in the performance measure below (see table 9.22).

Table 9.22

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
The Local Online Service Index methodology for assessing e-government development at the local level was piloted	The first application of the methodology at the country level occurred in 3 countries, with 18, 15 and 52 local assessments, respectively. The assessment outcomes enabled targeted resource mobilization, benefiting both national and local governments	The methodology implementation expanded to 2 more countries, with 18 and 14 local assessments, respectively. These assessments highlighted regional and local strengths and weaknesses, informing targeted investment strategies in e-government

Planned results for 2025

Result 1: public institutions empowered to spearhead climate action

Programme performance in 2023 and target for 2025

- 9.102 The subprogramme's work contributed to the design of institutional arrangements to promote the evidence-based decision-making models related to climate, land-use, energy and water systems, which met the planned target.
- 9.103 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.23).

Table 9.23

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Enhanced capacities for integrated planning towards achieving the Sustainable Development Goals, linking post-COVID-19 recovery needs to long-term sustainable development objectives	National road map for the institutionalization of evidence-based decision-making related to climate, land-use, energy and water systems adopted by Namibia	Member States developed institutional, organizational and individual capacities to promote systems thinking related to climate, land-use, energy and water systems	Member States have institutionalized organizational capacities for systems thinking and strategic planning in support of climate action	Member States have the capacity to promote evidence-based decision-making in support of climate action

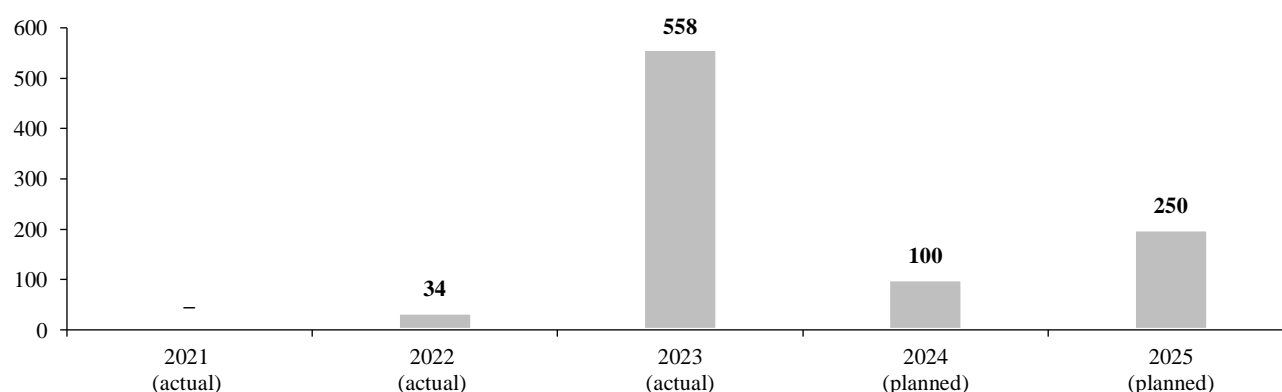
Result 2: enhanced innovation and digital government transformation for effective and inclusive public service delivery

Programme performance in 2023 and target for 2025

- 9.104 The subprogramme's work contributed to the training of trainers through work with national schools of public administration, government ministries and agencies on changing mindsets, policy coherence, effective national to local governance, innovation and digital government transformation for effective and inclusive public service delivery. In 18 countries, 558 civil servants were trained on mainstreaming the curriculum on governance for the Sustainable Development Goals in their programmes and activities, which exceeded the planned target of 70 civil servants.
- 9.105 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 9.XI).

Figure 9.XI

Performance measure: number of civil servants supporting the preparation of action plans and road maps on innovation and digital government (annual)



Result 3: national implementation of the principles of effective governance for sustainable development to enhance trust in public institutions

Proposed programme plan for 2025

- 9.106 The operationalization of the principles of effective governance for sustainable development can contribute to effective, accountable and inclusive institutions. The subprogramme is developing strategy guidance notes to provide technical advice to Member States on how to promote effective governance, and is undertaking related capacity development activities.

Lessons learned and planned change

- 9.107 The lesson for the subprogramme was that engaging diverse partners in building capacities on the principles of effective governance for sustainable development can help public officials accelerate action to achieve the Sustainable Development Goals. In applying the lesson, the subprogramme will organize more joint activities with other partners, including resident coordinators, regional commissions and other United Nations entities, to build the capacities of public officials to implement the principles of effective governance.
- 9.108 Expected progress towards the objective is presented in the performance measure below (see table 9.24).

Table 9.24
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Public officials implemented more coherent and evidence-based policies	Public officials implemented administrative acts that balance the short-term needs of people today with the longer-term needs of future generations	Public officials at the national level promoted effective localization	Public officials increase transparency in the execution of their functions and promote access to information	Public officials utilize the principles of effective governance for sustainable development and associated tools to perform their functions

Deliverables

9.109 Table 9.25 lists all deliverables of the subprogramme.

Table 9.25
Subprogramme 7: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	9	11	9	10
1. Reports to the General Assembly	1	1	1	1
2. Reports to the Economic and Social Council	1	1	1	1
3. Documents for the Committee of Experts on Public Administration	7	9	7	8
Substantive services for meetings (number of three-hour meetings)	18	18	18	18
Meetings of:				
4. The General Assembly	2	2	2	2
5. The Economic and Social Council	6	6	6	6
6. The Committee of Experts on Public Administration	10	10	10	10
B. Generation and transfer of knowledge				
Field and technical cooperation projects, including the United Nations Project Office on Governance (number of projects)	6	7	6	6
7. Field projects on various matters related to public administration	6	7	6	6
Seminars, workshops and training events (number of days)	12	12	12	14
8. Training events related to the United Nations Public Service Awards and the United Nations Public Service Day (forum)	2	2	2	2
9. Training events on various issues related to public institutions, including expert groups meetings	4	4	4	4
10. Workshop with ministers from different regions on emerging trends in governance and public institutions related to the implementation of the Sustainable Development Goals, including collaboration with regional commissions and United Nations agencies	1	1	1	1
11. Seminars on Internet governance (forum)	1	1	1	1
12. Training events on various matters related to public administration	4	4	4	6
Publications (number of publications)	1	1	1	1
13. <i>United Nations E-Government Survey</i>	—	—	1	—

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
14. <i>World Public Sector Report</i>	1	1	–	1
Technical materials (number of materials)	7	8	7	7
15. Online training courses on matters related to public administration	2	3	2	2
16. Technical materials on issues related to governance and public institutions for sustainable development	3	3	3	3
17. Compendium of best practices and innovation in public service delivery	1	1	1	1
18. Compendium of best practices on public institutions and digital government for sustainable development	1	1	1	1

C. Substantive deliverables

Consultation, advice and advocacy: briefings/expert advice to Member States on governance and public administration aspects of sustainable development, including consultations and intergovernmental meetings; knowledge-sharing and networks, including the United Nations Public Administration Network, a global network (more than 30 members and 5,000 users) that connects relevant international, regional, subregional and national institutions and experts worldwide working on effective governance for sustainable development in line with Sustainable Development Goals 16 and 17.

Databases and substantive digital materials: databases, including the United Nations Public Service Innovation Hub, with more than 350 good practices in public administration innovation at the national and subnational levels, and the e-government knowledge base, covering 193 Member States and the most populous cities in each Member State.

D. Communication deliverables

Outreach programmes, special events and information materials: United Nations Public Administration Network newsletter; social media content and alerts; virtual and in-person outreach activities on major deliverables.

Digital platforms and multimedia content: subprogramme websites, including of the United Nations Public Administration Network, the Division for Public Institutions and Digital Government, the United Nations Project Office on Governance and the Internet Governance Forum.

Subprogramme 8 Sustainable forest management

Objective

- 9.110 The objective, to which this subprogramme contributes, is to ensure the effective implementation of sustainable management of all types of forests at all levels in accordance with the United Nations strategic plan for forests 2017–2030.

Strategy

- 9.111 To contribute to the objective, the subprogramme will:
- (a) Support the intergovernmental forest policy dialogue through the United Nations Forum on Forests, in accordance with the strategic plan and the quadrennial programme of work (2025–2028), and the outcomes of the midterm review in 2024 of the effectiveness of the international arrangement on forests and coordinate the Forum’s input to the high-level political forum on sustainable development;
 - (b) Advance coordination and cooperation with relevant United Nations entities, member organizations of the Collaborative Partnership on Forests and other forest stakeholders;
 - (c) Develop the online clearing house of the Global Forest Financing Facilitation Network and assist countries and partners in designing forest financing strategies, in facilitating access to financing and assisting Member States in mobilizing resources for sustainable forest management;

- (d) Place an emphasis on the special needs and circumstances of Africa, the least developed countries, countries with low forest cover, countries with high forest cover, countries with medium forest cover and low deforestation and small island developing States, as well as countries with economies in transition (Economic and Social Council resolution [2017/4](#), para. 63);
- (e) Advance the implementation of the United Nations strategic plan for forests 2017–2030, including through implementation of its communications and outreach strategy, and assist countries in developing robust national reporting frameworks;
- (f) Support common country analyses, which inform the United Nations Sustainable Development Cooperation Framework, in order to provide resident coordinators with the tools to tailor their responses to countries' specific needs and priorities and to effectively support the achievement of the 2030 Agenda, including through national implementation of sustainable forest management;
- (g) Support Member States, as appropriate, on issues related to sustainable forest management, by further deepening its normative work, technical assistance and capacity-building activities and international policy dialogue on the integration of sustainable forest management into decision-making processes concerning land-use planning and development, in line with the resolutions adopted by the United Nations Forum on Forests at its fifteenth and seventeenth sessions, and outcomes of the sixteenth and eighteenth sessions.

9.112 The above-mentioned work is expected to result in:

- (a) Strengthened political commitment and action for sustainable forest management, leading to increased contributions by forests to the achievement of the Sustainable Development Goals, including on climate change and biodiversity loss, and greater integration of forests into national sustainable development plans and poverty reduction strategies;
- (b) Improved capacity of eligible countries to mobilize and gain access to financing for sustainable forest management from all sources, and improved information on and access to existing and emerging multilateral and other funding sources and data;
- (c) Member States' progress towards achieving the global forest goals and the forest-related Sustainable Development Goals;
- (d) Increased awareness among Member States of the multiple benefits of forests based on the 2025 theme of the International Day of Forests, and on highlighting the interdependent role of forests in enabling the world to meet the Sustainable Development Goals that will be reviewed during the high-level political forum on sustainable development in 2025.

Programme performance in 2023

Improved capacity of Member States to mobilize and gain access to financing for sustainable forest management

- 9.113 The subprogramme provided capacity development support to Member States through the Global Forest Financing Facilitation Network, which contributes to the scaling up of sustainable forest management by facilitating access by countries to resources to implement the United Nations strategic plan for forests through the development of national forest financing strategies and bankable project proposals.
- 9.114 Progress towards the objective is presented in the performance measure below (see table 9.26).

Table 9.26
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
—	15 countries and 3 subregional organizations developed evidence-based national forest financing strategies and project proposals, resulting in the finalization of 4 project concept notes and 5 national/regional forest financing strategies	12 countries and 1 subregional organization developed evidence-based national forest financing strategies and project proposals, resulting in the finalization of 5 project concept notes and 4 national forest financing strategies

Planned results for 2025

Result 1: strengthened effectiveness of the international arrangement on forests, including the United Nations forest instrument, to contribute to the achievement of the Sustainable Development Goals, including on climate change and biodiversity loss

Programme performance in 2023 and target for 2025

- 9.115 The subprogramme's work contributed to the development of proposals by Member States to strengthen the international arrangement on forests, which met the planned target.
- 9.116 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.27).

Table 9.27
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
—	Preparations for the 2024 midterm review of the effectiveness of the international arrangement on forests with involvement of Member States, regional and subregional partners, major groups and other relevant stakeholders	Member States developed proposals to strengthen the international arrangement on forests, such as enhancing the impact and visibility of the United Nations Forum on Forest	Member States decide on actions to strengthen the international arrangement on forests that also include national actions to enhance the contributions of forests to the achievement of the Sustainable Development Goals, including on climate change and biodiversity loss, and other global forest-related goals and commitments	The international arrangement on forests is strengthened in areas such as promoting cross-sectoral cooperation and catalysing technical and financial support to strengthen the capacity of Member States to implement sustainable forest management

Result 2: accelerating progress towards implementing the United Nations strategic plan for forests and achieving the global forest goals, including through partnerships

Programme performance in 2023 and target for 2025

- 9.117 The subprogramme's work contributed to accelerating the implementation of the United Nations strategic plan for forests through new joint initiatives being entered into with three member organizations of the Collaborative Partnership on Forests, which did not meet the planned target of two member organizations of the Collaborative Partnership on Forests, two regional and subregional entities and two stakeholders integrating the strategic plan into their workplans. The target was not met because regional and subregional entities and stakeholders had already undertaken numerous initiatives as part of their existing workplans.
- 9.118 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.28).

Table 9.28

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>	<i>2024 (planned)</i>	<i>2025 (planned)</i>
Member organizations of the Collaborative Partnership on Forests developed the Partnership's workplan for the period 2021–2024, which is aligned with the United Nations strategic plan for forests 2017–2030	Business and industry major group designated a new focal point to help to facilitate coordination and discussion on United Nations Forum on Forests-related issues with the private sector	Joint initiatives were signed to foster collaborative activities on forests and sustainable land management, conservation and sustainable use of forest biodiversity and sustainable management of tropical forests	2 joint initiatives among member organizations of the Collaborative Partnership on Forests, regional and subregional entities and stakeholders to accelerate implementation of the United Nations strategic plan for forests	3 joint initiatives to support reporting and data-sharing activities on the implementation of the United Nations strategic plan for forests

Result 3: increased reach of the United Nations Forum on Forests and contribution of forests to the 2030 Agenda

Proposed programme plan for 2025

- 9.119 The subprogramme implements the communications and outreach strategy of the United Nations strategic plan for forests through various activities, including statements, presentations and video messages at international events and developing engaging social media content for the International Day of Forests and sessions of the United Nations Forum on Forests. These activities promote awareness of how forests contribute to global sustainable development.

Lessons learned and planned change

- 9.120 The lesson for the subprogramme was that it could further enhance its outreach and communications strategy, both technically and substantively, to improve the utility of information provided to Member States. In applying the lesson, the subprogramme will redesign the substantive content and technical infrastructure of the website of the United Nations Forum on Forests and develop new and innovative communications products to raise awareness on the global forest goals and the contributions of forests to the 2030 Agenda.
- 9.121 Expected progress towards the objective is presented in the performance measure below (see table 9.29).

Table 9.29
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
—	—	Member States have access to communications products with user-friendly design and functionality on issues related to forests and health, forest fires, and the contributions of forests to sustainable energy and livelihoods	Member States have access to best practices and relevant information through the redesigned website of the United Nations Forum on Forests, with an event calendar, a documents database and social media products	Member States exchange best practices and access new communications products to raise awareness on the social, economic and environmental benefits of forests

Deliverables

9.122 Table 9.30 lists all deliverables of the subprogramme.

Table 9.30
Subprogramme 8: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	8	8	8	8
1. Reports of the United Nations Forum on Forests	8	8	8	8
Substantive services for meetings (number of three-hour meetings)	20	14	20	20
2. Meetings of the United Nations Forum on Forests	16	9	16	16
3. Meetings of experts on sustainable forest management, the midterm review of the international arrangement on forests and contributions of forests to various issues, including the Sustainable Development Goals, forest financing and other various issues related to forests	4	5	4	4
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	8	10	8	8
4. Projects on forest financing and development of national financing strategies	6	8	6	6
5. Projects on achievement of the global forest goals and implementation of the United Nations strategic plan for forests	2	2	2	2
Seminars, workshops and training events (number of days)	7	7	7	7
6. Training events on forest financing	6	6	6	6
7. Training events on sustainable forest management	1	1	1	1
Technical materials (number of materials)	7	8	7	7
8. Technical materials on sustainable forest management	3	3	3	3
9. Technical materials on contributions of forests to various issues, including forest-related Sustainable Development Goals	2	2	2	2
10. Technical materials on materials financing and development of national financing strategies	2	3	2	2

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
C. Substantive deliverables				
Consultation, advice and advocacy: advice on various issues related to forests.				
Databases and substantive digital materials: database on clearing house mechanism.				
D. Communication deliverables				
Outreach programmes, special events and information materials: special events, including the International Day of Forests and events of the Collaborative Partnership on Forests; and fact sheets and policy briefs on sustainable forest management, forest financing and various other issues related to forests.				
External and media relations: press releases and articles on the United Nations Forum on Forests and the International Day of Forests.				

Subprogramme 9 Financing for sustainable development

Objective

- 9.123 The objective, to which this subprogramme contributes, is to advance the follow-up on and review of the implementation of the outcomes of the International Conferences on Financing for Development, including the Addis Ababa Action Agenda, and the delivery of the means of implementation of the 2030 Agenda.

Strategy

- 9.124 To contribute to the objective, the subprogramme will:
- (a) Coordinate the work and convene special events in connection with the Fourth International Conference on Financing for Development;
 - (b) Build on continuing analytical work in collaboration with partners in the Inter-Agency Task Force on Financing for Development and prepare the annual *Financing for Sustainable Development Report* and other reports to support Member State negotiations at the Economic and Social Council forum on financing for development follow-up, Second Committee deliberations and others;
 - (c) Scale up investment for the Sustainable Development Goals, provide concrete solutions to continue to scale up investment in sustainable development by building on the work of the Global Investors for Sustainable Development Alliance, and facilitate the dialogue on sustainable investment, including through the Sustainable Development Goals Investment Fair, which provides a platform for direct engagement between Member States and investors;
 - (d) Provide policy support to intergovernmental and expert processes and capacity-building to foster more inclusive and effective international tax cooperation and support Member States in enhancing their tax policies and administration, improve their domestic resource mobilization, address tax evasion, aggressive tax avoidance and illicit financial flows, and advance progress towards achieving the Sustainable Development Goals and climate action, with specific attention given to the least developed countries, landlocked developing countries and small island developing States;
 - (e) Enhance its support for the Development Cooperation Forum in its action-oriented and results-focused reviews of trends, progress and emerging issues in international development cooperation, with an emphasis on policies and practices in support of those with the fewest resources and the weakest capacities;
 - (f) Support countries in their design and implementation of integrated national financing frameworks, through the Integrated National Financing Framework Facility. The Facility,

launched by the Department jointly with the United Nations Development Programme and the Organisation for Economic Co-operation and Development in April 2022, brokers technical assistance, facilitates knowledge exchange and provides access to technical guidance on integrated national financing frameworks to implementing countries.

9.125 The above-mentioned work is expected to result in:

- (a) Policy and action on financing for sustainable development through strengthened analytical foundations for the outcomes of the Economic and Social Council forum on financing for development follow-up and Second Committee deliberations;
- (b) Countries designing and using integrated national financing frameworks, including actionable policy options, to mobilize financing for sustainable development;
- (c) The acceleration of the mobilization of resources for the Sustainable Development Goals, leading to greater investment opportunities with positive impacts, including in countries in special situations;
- (d) Improved solutions at the global, regional, national and local levels for strengthening tax cooperation and domestic resource mobilization and more effective implementation by Governments and other stakeholders of United Nations policy and practical guidance on tax matters;
- (e) Utilization by Governments and other stakeholders of policy guidance to enhance international development cooperation, for the effective implementation of the 2030 Agenda, the Addis Ababa Action Agenda, the Paris Agreement and the Sendai Framework for Disaster Risk Reduction 2015–2030.

Programme performance in 2023

Sustainable Development Goal stimulus facilitates long-term financing for Member States

9.126 The subprogramme supported the development of the Sustainable Development Goal stimulus, a set of proposals to mobilize an additional \$500 billion in long-term affordable financing, and continued analytical work on specific policy options for closing the finance divide. In February 2023, a detailed policy brief on the stimulus was published and the subprogramme organized a high-level event at the Sustainable Development Goals Summit.

9.127 Progress towards the objective is presented in the performance measure below (see table 9.31).

Table 9.31

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
—	Member States recognized that developing countries are faced with significantly higher borrowing costs, contributing to a great finance divide (General Assembly resolution 77/156)	Member States welcomed the Secretary-General's efforts to address the Sustainable Development Goal financing gap through the Sustainable Development Goal stimulus (General Assembly resolution 78/231). Member States also advanced new capital optimization measures of multilateral development banks and the rechannelling of special drawing rights through the International Monetary Fund

Planned results for 2025

Result 1: towards attracting sustainable investment by developing countries for the Sustainable Development Goals

Programme performance in 2023 and target for 2025

- 9.128 The subprogramme's work contributed to 14 developing countries participating in the Sustainable Development Goals Investment Fair and interacting with prospective investors on sustainable development investment opportunities, which exceeded the planned target of 12 developing countries.
- 9.129 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.32).

Table 9.32

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>	<i>2024 (planned)</i>	<i>2025 (planned)</i>
8 developing countries participated in the Sustainable Development Goals Investment Fair	10 developing countries participated in the Sustainable Development Goals Investment Fair	14 developing countries participated in the Sustainable Development Goals Investment Fair, with presented investment projects of \$4,869 million	13 developing countries participate in the Sustainable Development Goals Investment Fair and interact with prospective investors	14 developing countries participate in the Sustainable Development Goals Investment Fair, with estimated presented investment projects of \$5,367 million
Private investors, such as the members of the Global Investors for Sustainable Development Alliance, welcomed the Fair as an opportunity to engage with Governments				
Investors followed up with some countries on specific projects				

Result 2: creditors and debtor countries agree on global challenges and policy solutions on debt, liquidity and fiscal space for investment in the Sustainable Development Goals

Programme performance in 2023 and target for 2025

- 9.130 The subprogramme's work contributed to the identification of relevant issues and priorities on debt and debt sustainability through the organization of dedicated expert meetings, which will also help inform future discussions of Member States and other stakeholders, which met the planned target.
- 9.131 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 9.33).

Table 9.33
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
—	—	Member States and relevant partners in the United Nations system provided feedback and guidance on priority issues related to debt, liquidity and fiscal space to inform the development of policy dialogues	Policy solutions on debt, liquidity and fiscal space for investment in the Sustainable Development Goals discussed and/or agreed	Member States agree on concrete actions to advance policy solutions on debt, liquidity and fiscal space for investment in the Sustainable Development Goals, as part of an outcome document of the Fourth International Conference on Financing for Development

Result 3: strengthened engagement of Member States in the financing for development follow-up process to improve coherence and implementation of agreed outcomes

Proposed programme plan for 2025

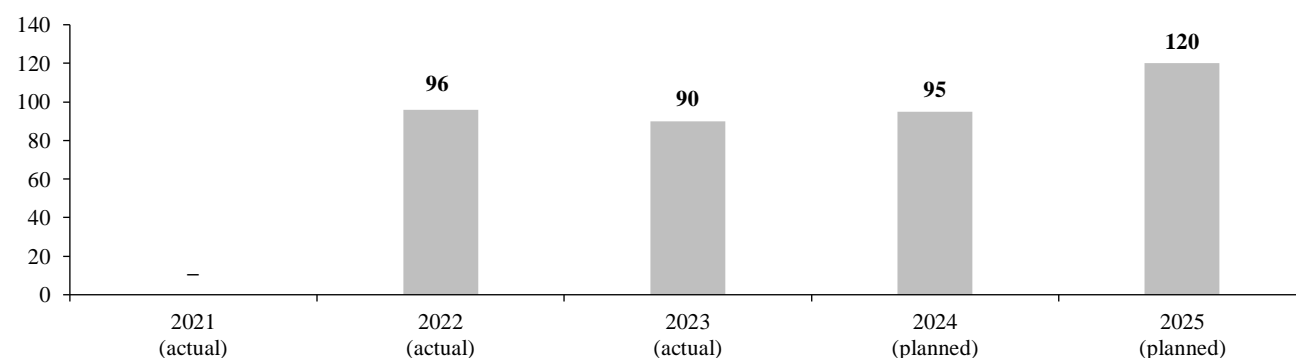
- 9.132 The subprogramme supports Member States in the follow-up process of the Addis Ababa Action Agenda to address challenges related to financing for development, including through the annual Economic and Social Council forum on financing for development follow-up and the annual *Financing for Sustainable Development Report*.

Lessons learned and planned change

- 9.133 The lesson for the subprogramme was that strengthening engagement with all stakeholders and national Governments could help authorities meet their national financing challenges and contribute to broad awareness at the national level of global agreements on financing for development. In applying the lesson, the subprogramme will utilize the preparatory process for the Fourth International Conference on Financing for Development in 2025 and the follow-up process to strengthen engagement with all stakeholders.
- 9.134 Expected progress towards the objective is presented in the performance measure below (see figure 9.XII).

Figure 9.XII

Performance measure: number of countries participating in the intergovernmental follow-up process to the international conferences on financing for development



Deliverables

9.135 Table 9.34 lists all deliverables of the subprogramme.

Table 9.34

Subprogramme 9: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	39	59	36	43
1. Documents for the General Assembly	6	5	4	10
2. Documents for the Economic and Social Council	3	3	2	3
3. Documents for the Committee of Experts on International Cooperation in Tax Matters	30	51	30	30
Substantive services for meetings (number of three-hour meetings)	191	243	151	161
Meetings of:				
4. The General Assembly	10	10	10	10
5. The Economic and Social Council	30	30	20	20
6. The Committee of Experts on International Cooperation in Tax Matters	16	16	16	16
7. Subcommittees of the Committee of Experts on International Cooperation in Tax Matters	75	127	75	75
8. The Inter-Agency Task Force on Financing for Development	30	30	15	15
9. Experts on financing for sustainable development-related issues	30	30	15	15
10. Intergovernmental preparatory committee for the Fourth International Conference on Financing for Development	—	—	—	10
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	44	55	39	39
11. Training events on financing for development processes	2	2	2	2
12. Workshops on tax issues and domestic resource mobilization	35	46	35	35
13. Training events on interactive dialogues	2	2	—	—
14. Ministerial round tables	2	2	—	—
15. Seminars on financing for development, including interactive discussions with the participation of Governments and institutional and non-institutional stakeholders (civil society and the private sector)	3	3	2	2

Part IV International cooperation for development

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
Publications (number of publications)	2	1	1	–
16. <i>Financing for Sustainable Development Report</i> of the Inter-Agency Task Force on Financing for Development	1	1	1	–
17. <i>United Nations Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries</i>	1	–	–	–
Technical materials (number of materials)	4	5	3	3
18. Building on Monterrey: selected policy issues on financing for development	1	1	1	1
19. Analytical studies on selected issues in development cooperation, including South-South cooperation, and an independent assessment of trends and progress in development cooperation	3	4	2	2

C. Substantive deliverables

Consultation, advice and advocacy: briefings to Member States; consultations on the work of the Group of Friends on Financing the Sustainable Development Goals; consultations on financing sustainable development and the Goals to civil society organizations, the private sector, including the Global Investors for Sustainable Development Alliance, academia, foundations and other entities of the United Nations system; and briefings/expert advice to Member States on sustainable development issues, including high-level bilateral consultations and intergovernmental meetings.

D. Communication deliverables

Outreach programmes, special events and information materials: Development Cooperation Forum outreach materials; and information kit for events on financing for sustainable development.

External and media relations: press releases on its annual work, including: Economic and Social Council forum on financing for development follow-up; quadrennial General Assembly high-level dialogue on financing for development; biennial Development Cooperation Forum high-level meeting; event on financing for sustainable development multi-stakeholder consultations on financing for development; work of the Committee of Experts on International Cooperation in Tax Matters; Sustainable Development Goals Investment Fair; launch of the *Financing for Sustainable Development Report*; and work of the Global Investors for Sustainable Development Alliance.

Digital platforms and multimedia content: Op-eds and blogs; websites of the Financing for Sustainable Development Office, the Development Cooperation Forum and the Committee of Experts on International Cooperation in Tax Matters, related digital platforms for capacity development activities, and website of the joint Department of Economic and Social Affairs/United Nations Capital Development Fund and United Nations Office for Project Services global capacity development initiative on infrastructure asset management; and the website of the Global Investors for Sustainable Development Alliance and the integrated national financing frameworks knowledge platform.

B. Proposed post and non-post resource requirements for 2025

Overview

9.136 The proposed regular budget resources for 2025, including the breakdown of resource changes, as applicable, are reflected in tables 9.35 to 9.37.

Table 9.35

Overall: evolution of financial resources by object of expenditure

(Thousands of United States dollars)

Object of expenditure	2023 expenditure	2024 approved	Changes				Total	Percentage	2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other				
Posts	80 921.9	85 835.4	601.2	–	–		601.2	0.7	86 436.6
Other staff costs	1 472.0	3 085.1	(568.2)	–	–		(568.2)	(18.4)	2 516.9
Hospitality	0.6	5.5	–	–	–		–	–	5.5
Consultants	345.0	700.4	(66.7)	33.3	(10.0)		(43.4)	(6.2)	657.0
Experts	772.2	1 226.5	–	–	(35.4)		(35.4)	(2.9)	1 191.1
Travel of representatives	1 633.7	2 412.6	–	–	–		–	–	2 412.6
Travel of staff	608.3	495.2	–	–	(2.3)		(2.3)	(0.5)	492.9
Contractual services	1 701.2	1 777.7	(20.6)	–	173.9		153.3	8.6	1 931.0
General operating expenses	558.1	761.8	(30.9)	–	(123.2)		(154.1)	(20.2)	607.7
Supplies and materials	2.9	50.3	–	–	(3.0)		(3.0)	(6.0)	47.3
Furniture and equipment	297.2	216.7	–	–	–		–	–	216.7
Improvement of premises	2.1	–	–	–	–		–	–	–
Grants and contributions	86.0	88.5	–	–	–		–	–	88.5
Other	(0.4)	–	–	–	–		–	–	–
Total	88 400.9	96 655.7	(85.2)	33.3	–		(51.9)	(0.1)	96 603.8

Table 9.36

Overall: proposed posts and post changes for 2025

(Number of posts)

	Number	Details
Approved for 2024	496	1 USG, 2 ASG, 9 D-2, 32 D-1, 68 P-5, 90 P-4, 70 P-3, 46 P-2/1, 33 GS (PL), 145 GS (OL)
Reassignment ^a	–	1 Senior Meetings Services Assistant (GS (PL)) as Senior Programme Management Assistant under subprogramme 1 1 Associate Sustainable Development Officer (P-2) as Associate Programme Management Officer under subprogramme 3 1 Senior Statistician (P-5) as Senior Geospatial Information Officer under subprogramme 4 1 Statistician (P-4) as Geospatial Information Officer under subprogramme 4

Note: The following abbreviations are used in the tables and figures: ASG, Assistant Secretary-General; GS (OL), General Service (Other level); GS (PL), General Service (Principal level); USG, Under-Secretary-General.

Part IV International cooperation for development

	<i>Number</i>	<i>Details</i>
		1 Statistician (P-3) as Geospatial Information Officer under subprogramme 4
		1 Staff Assistant (GS (OL)) as Programme Management Assistant under subprogramme 4
Proposed for 2025	496	1 USG, 2 ASG, 9 D-2, 32 D-1, 68 P-5, 90 P-4, 70 P-3, 46 P-2/1, 33 GS (PL), 145 GS (OL)

^a See annex II.

Table 9.37

Overall: proposed posts by category and grade^a

(Number of posts)

Category and grade	Changes					2025 proposed
	2024 approved	Technical adjustments	New/expanded mandates	Other	Total	
Professional and higher						
USG	1	—	—	—	—	1
ASG	2	—	—	—	—	2
D-2	9	—	—	—	—	9
D-1	32	—	—	—	—	32
P-5	68	—	—	—	—	68
P-4	90	—	—	—	—	90
P-3	70	—	—	—	—	70
P-2/1	46	—	—	—	—	46
Subtotal	318	—	—	—	—	318
General Service and related						
GS (PL)	33	—	—	—	—	33
GS (OL)	145	—	—	—	—	145
Subtotal	178	—	—	—	—	178
Total	496	—	—	—	—	496

^a Includes nine temporary posts (3 P-5, 2 P-4, 3 P-3 and 1 GS (OL)), which were approved pursuant to General Assembly resolutions [70/248](#) and [71/272](#).

9.137 Additional details on the distribution of the proposed resources for 2025 are reflected in tables 9.38 to 9.40 and figure 9.XIII.

9.138 As reflected in tables 9.38 (1) and 9.39 (1), the overall resources proposed for 2025 amount to \$96,603,800 before recosting, reflecting a net decrease of \$51,900 (or 0.1 per cent) compared with the approved budget for 2024. Resource changes result from technical adjustments, and new and expanded mandates. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Table 9.38

Overall: evolution of financial resources by source of funding, component and subprogramme

(Thousands of United States dollars)

(1) Regular budget

Component/subprogramme	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)	
			Technical adjustments	New/ expanded mandates	Other	Total		Percentage
A. Policymaking organs	1 375.0	2 021.1	—	—	—	—	—	2 021.1
B. Executive direction and management	5 263.3	5 417.8	—	—	—	—	—	5 417.8
C. Programme of work								
1. Intergovernmental support and coordination for sustainable development	7 890.8	8 529.8	—	—	—	—	—	8 529.8
2. Inclusive social development	9 755.0	10 524.7	—	33.3	—	33.3	0.3	10 558.0
3. Sustainable development	8 934.5	10 262.8	(66.7)	—	—	(66.7)	(0.6)	10 196.1
4. Statistics	20 666.3	21 124.9	523.5	—	—	523.5	2.5	21 648.4
5. Population	7 064.8	7 666.9	77.7	—	—	77.7	1.0	7 744.6
6. Economic analysis and policy	7 011.8	7 568.6	—	—	—	—	—	7 568.6
7. Public institutions and digital government	6 938.0	7 276.6	—	—	—	—	—	7 276.6
8. Sustainable forest management	2 356.2	2 562.8	—	—	—	—	—	2 562.8
9. Financing for sustainable development	6 052.1	8 246.8	(619.7)	—	—	(619.7)	(7.5)	7 627.2
Subtotal, C	76 669.5	83 764.0	(85.2)	33.3	—	(51.9)	(0.1)	83 712.1
D. Programme support	5 093.1	5 452.8	—	—	—	—	—	5 452.8
Subtotal, 1	88 400.9	96 655.7	(85.2)	33.3	—	(51.9)	(0.1)	96 603.8

(2) Extrabudgetary

Component/subprogramme	2023 expenditure	2024 estimate	Change	Percentage	2025 estimate
A. Policymaking organs	—	—	—	—	—
B. Executive direction and management	381.0	820.0	(788.0)	(96.1)	32.0
C. Programme of work					
1. Intergovernmental support and coordination for sustainable development	413.3	490.0	—	—	490.0
2. Inclusive social development	1 594.2	755.6	(435.6)	(57.6)	320.0
3. Sustainable development	10 560.5	12 841.8	(3 083.3)	(24.0)	9 758.5
4. Statistics	3 775.6	8 216.7	(2 742.1)	(33.4)	5 474.6

Part IV International cooperation for development

<i>Component/subprogramme</i>	<i>2023 expenditure</i>	<i>2024 estimate</i>	<i>Change</i>	<i>Percentage</i>	<i>2025 estimate</i>
5. Population	477.0	545.1	(531.6)	(97.5)	13.5
6. Economic analysis and policy	219.6	445.0	(70.0)	(15.7)	375.0
7. Public institutions and digital government	4 155.2	3 510.2	(996.8)	(28.4)	2 513.4
8. Sustainable forest management	1 168.5	1 514.9	(405.8)	(26.8)	1 109.1
9. Financing for sustainable development	3 431.5	7 668.9	851.2	11.1	8 520.1
Subtotal, C	25 795.4	35 988.2	(7 414.0)	(20.6)	28 574.2
D. Programme support	69 407.8	67 409.8	5 596.5	8.3	73 006.3
Subtotal, 2	95 584.2	104 218.0	(2 605.5)	(2.5)	101 612.5
Total	183 985.1	200 873.7	(2 657.4)	(1.3)	198 216.3

Table 9.39

Overall: proposed posts for 2025 by source of funding, component and subprogramme

(Number of posts)

(1) Regular budget

<i>Component/subprogramme</i>	<i>Changes</i>					<i>2025 proposed</i>
	<i>2024 approved</i>	<i>Technical adjustments</i>	<i>New/expanded mandates</i>	<i>Other</i>	<i>Total</i>	
A. Policymaking organs	—	—	—	—	—	—
B. Executive direction and management	26	—	—	—	—	26
C. Programme of work						
1. Intergovernmental support and coordination for sustainable development	43	—	—	—	—	43
2. Inclusive social development	58	—	—	—	—	58
3. Sustainable development	51	—	—	—	—	51
4. Statistics	128	—	—	—	—	128
5. Population	41	—	—	—	—	41
6. Economic analysis and policy	42	—	—	—	—	42
7. Public institutions and digital government	40	—	—	—	—	40
8. Sustainable forest management	12	—	—	—	—	12
9. Financing for sustainable development	34	—	—	—	—	34
Subtotal, C	449	—	—	—	—	449
D. Programme support	21	—	—	—	—	21
Subtotal, 1	496	—	—	—	—	496

(2) *Extrabudgetary*

<i>Component/subprogramme</i>	<i>2024 estimate</i>	<i>Change</i>	<i>2025 estimate</i>
A. Policymaking organs	–	–	–
B. Executive direction and management	–	–	–
C. Programme of work			
1. Intergovernmental support and coordination for sustainable development	–	–	–
2. Inclusive social development	–	–	–
3. Sustainable development	2	–	2
4. Statistics	1	–	1
5. Population	1	(1)	–
6. Economic analysis and policy	–	–	–
7. Public institutions and digital government	–	–	–
8. Sustainable forest management	2	–	2
9. Financing for sustainable development	13	–	13
Subtotal, C	19	(1)	18
D. Programme support	31	–	31
Subtotal, 2	50	(1)	49
Total	546	(1)	545

Table 9.40

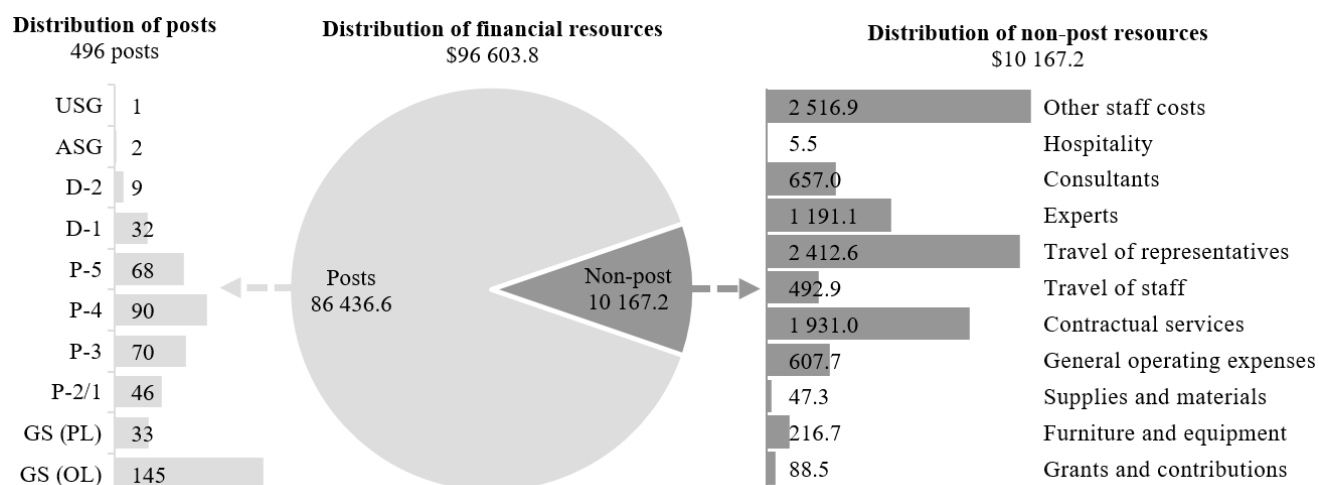
Overall: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	80 921.9	85 835.4	601.2	—	—	601.2	0.7	86 436.6
Non-post	7 479.0	10 820.3	(686.4)	33.3	—	(653.1)	(6.0)	10 167.2
Total	88 400.9	96 655.7	(85.2)	33.3	—	(51.9)	(0.1)	96 603.8
Post resources by category								
Professional and higher		318	—	—	—	—	—	318
General Service and related		178	—	—	—	—	—	178
Total		496	—	—	—	—	—	496

Figure 9.XIII
Distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Explanation of variances by factor, component and subprogramme

Overall resource changes

Technical adjustments

9.139 As reflected in table 9.38 (1), resource changes reflect a net decrease of \$85,200, as follows:

- Subprogramme 3, Sustainable development.** The decrease of \$66,700 relates to the removal of non-recurrent provisions (consultants) approved for 2024, pursuant to General Assembly resolution [78/232](#) on the follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States;
- Subprogramme 4, Statistics.** The increase of \$523,500 relates to the higher provision at continuing vacancy rates for seven new posts (1 Chief of Section, Geospatial Information (P-5), 1 Geospatial Information Officer (P-4), 2 Geospatial Information Officers (P-3), 2 Associate Geospatial Information Officers (P-2) and 1 Programme Management Assistant (General Service (Other level)) established pursuant to General Assembly resolution [78/252](#), which were approved for 2024 at a 50 per cent vacancy rate, in line with the established practice;
- Subprogramme 5, Population.** The increase of \$77,700 relates to the higher provision at continuing vacancy rates for a new post of Data Engineer (P-3) established pursuant to General Assembly resolution [78/252](#), which was approved for 2024 at a 50 per cent vacancy rate, in line with the established practice;
- Subprogramme 9, Financing for sustainable development.** The decrease of \$619,700 relates to the removal of non-recurrent provisions (other staff costs, contractual services and general operating expenses) approved for 2024 pursuant to General Assembly resolution [78/230](#) on the promotion of inclusive and effective international tax cooperation at the United Nations.

New and expanded mandates

9.140 As reflected in table 9.38 (1), resource changes reflect an increase of \$33,300 under subprogramme 2, Inclusive social development, relating to non-recurrent provisions for the preparation, in collaboration with UN-Habitat, of a report on inclusive policies and programmes to address

homelessness, including in the aftermath of COVID-19, pursuant to General Assembly resolution [78/172](#). The resources would provide for a consultant to conduct focused research on challenges faced in the implementation of inclusive social development policies with a focus on disadvantaged social groups, such as Indigenous Peoples, older persons, persons with disabilities and young people, as well as providing recommendations on access for all to adequate, safe and affordable housing.

Extrabudgetary resources

- 9.141 As reflected in tables 9.38 (2) and 9.39 (2), extrabudgetary resources amount to \$101,612,500. The resources would complement regular budget resources and would be used mainly to provide for various substantive and capacity development activities. Extrabudgetary estimates also include resources in the amount of \$62,307,700 for the trust fund for the Junior Professional Officers Programme, which the Department administers (reflected under programme support).
- 9.142 Anticipated in-kind contributions will provide for donated right of use of premises for project offices with an estimated value of \$446,000 (\$245,000 under subprogramme 3, \$158,000 under subprogramme 4 and \$43,000 under subprogramme 7), and other services such as expert advice, use of training facilities and provision of equipment, with an estimated value of \$472,000 (\$127,000 under subprogramme 3 and \$345,000 under subprogramme 7).
- 9.143 The extrabudgetary resources under this section are subject to the oversight of the Under-Secretary-General for Economic and Social Affairs, who has delegated authority from the Secretary-General.

Policymaking organs

- 9.144 The resources proposed under this component would provide for the policymaking organs as shown in table 9.41.

Table 9.41
Policymaking organs
(Thousands of United States dollars)

<i>Policymaking organ</i>	<i>Additional information</i>	<i>2024 approved</i>	<i>2025 estimate (before recosting)</i>
High-level political forum on sustainable development	Mandate: General Assembly resolutions 66/288 , 67/290 , 70/299 and 75/290 B Membership: All States Members of the United Nations and States members of the specialized agencies Number of sessions in 2025: 1 (annual session under the auspices of the Economic and Social Council)	448.8	400.0
Commission for Social Development	Mandate: Economic and Social Council resolutions 10 (II) , 1139 (XLI) , 1996/7 and 2016/6 Membership: 46 government officials Number of sessions in 2025: 1	136.3	136.3
Permanent Forum on Indigenous Issues	Mandate: Economic and Social Council resolution 2000/22 Membership: 16 experts Number of sessions in 2025: 1	236.1	236.1
Statistical Commission	Mandate: Economic and Social Council resolution 1566 (L), reaffirming its resolution 8 (I) , as amended by 8 (II) of 1946; and resolutions 2006/6, 2020/5 and 2022/3 Membership: 24 government officials Number of sessions in 2025: 1	70.8	140.0

Part IV International cooperation for development

<i>Policymaking organ</i>	<i>Additional information</i>	<i>2024 approved</i>	<i>2025 estimate (before recosting)</i>
Committee of Experts on Global Geospatial Information Management	Mandate: Economic and Social Council resolutions 2011/24, 2016/27 and 2022/24 Membership: experts from all Member States and experts from international organizations who participate as observers Number of sessions in 2025: 1	–	–
Commission on Population and Development	Mandate: Economic and Social Council resolutions 3 (III) , 150 (VII) and 2016/25 and decision 1995/320, and General Assembly resolution 49/128 Membership: 47 government officials Number of sessions in 2025: 1	81.7	140.0
Committee for Development Policy	Mandate: Economic and Social Council resolutions 1998/46 and 2023/10 and General Assembly resolution 67/221 Membership: 24 experts serving in their personal capacity from the fields of economic development, social development and environmental protection Number of sessions in 2025: 1	230.5	230.5
Committee of Experts on Public Administration	Mandate: Economic and Social Council resolutions 2001/45 and 2003/60 Membership: 24 experts serving in their personal capacity from the interrelated fields of public economics, public administration and public finance Number of sessions in 2025: 1	223.0	223.0
United Nations Forum on Forests	Mandate: Economic and Social Council resolutions 2000/35 and 2015/33 and General Assembly resolution 71/285 Membership: 197 government officials Number of sessions in 2025: 1	67.4	67.4
Committee of Experts on International Cooperation in Tax Matters	Mandate: Economic and Social Council resolutions 1273 (XLIII), 2004/69 and 2017/2 and General Assembly resolution 69/313 Membership: 25 experts nominated by Governments and acting in their expert capacity Number of sessions in 2025: 2	526.5	447.8
Total		2 021.1	2 021.1

9.145 The proposed regular budget resources for 2025 amount to \$2,021,100 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.42.

Table 9.42
Policymaking organs: evolution of financial resources

(Thousands of United States dollars)

	<i>2023 expenditure</i>	<i>2024 approved</i>	<i>Changes</i>				<i>Total</i>	<i>Percentage</i>	<i>2025 estimate (before recosting)</i>
			<i>Technical adjustments</i>	<i>New/ expanded mandates</i>	<i>Other</i>				
Non-post									
Travel of representatives	1 375.0	2 021.1	–	–	–	–	–	–	2 021.1
Total	1 375.0	2 021.1	–	–	–	–	–	–	2 021.1

Executive direction and management

- 9.146 The Under-Secretary-General for Economic and Social Affairs is responsible for the overall management and administration of the Department in the effective implementation of its mandates and its approved programme of work, and the accountable use of the Department's human, financial and physical resources. He serves as the convener of the Executive Committee on Economic and Social Affairs; a member of the United Nations Sustainable Development Group; and Programme Manager of the United Nations Development Account, including capacity development activities. The Under-Secretary-General is assisted by the Assistant Secretary-General for Policy Coordination and the Assistant Secretary-General for Economic Development.
- 9.147 The Assistant Secretary-General for Policy Coordination supports the Under-Secretary-General by providing substantive policy advice on departmental support to intergovernmental processes, including the General Assembly, the Economic and Social Council and its subsidiary bodies, and the high-level political forum on sustainable development. The incumbent also supports the work of the United Nations Sustainable Development Group and the United Nations System Chief Executives Board for Coordination.
- 9.148 The Assistant Secretary-General for Economic Development serves as the principal economic adviser to the Under-Secretary-General and assists in providing thought leadership and guidance on the Department's policy research and analysis work, including on frontier and emerging issues. The incumbent also coordinates and reviews the publications of the Department, reports of the Secretary-General and other technical products that amplify and deliver the work of the Department on global development policy.
- 9.149 Furthermore, the Assistant Secretaries-General are assigned responsibility for the substantive oversight and coordination of specific subprogrammes, within the authority delegated by the Under-Secretary-General, as reflected in annex I.B on the proposed organizational structure and post distribution for 2025. This management configuration would assist the Department in managing its response to the increasing demands on its substantive programmes.
- 9.150 The Office of the Under-Secretary-General supports the senior leadership in the overall coordination and management of its programmes and resources, the implementation of Department-wide initiatives and the overall programming, monitoring and evaluation activities. It also facilitates the work of the Department's gender and disability inclusion focal points and is responsible for the review of legislative reports and flagship publications of the Department.
- 9.151 Within the Office of the Under-Secretary-General are the Strategic Planning and Communications Service and the Programme, Monitoring and Evaluation Unit. The Strategic Planning and Communications Service supports the Under-Secretary-General in advancing the Department's strategic direction, integration and policy coherence, including its collaborative work with other Secretariat entities in the areas of knowledge management, communications, websites, social and multimedia outreach, publishing and information technology. It supports the Department's engagement in the Secretary-General's Executive Committee and coordinating mechanisms or bodies and represents the Department in relevant Secretariat policy and normative bodies, including the Publications Board, the Information and Communications Technology Board and the United Nations Communications Group. It also supports the Department's editorial board and departmental strategic planning and communications networks, as well as the implementation of the Department's strategic communications framework.
- 9.152 The Programme, Monitoring and Evaluation Unit coordinates the preparation of the Department's annual programme plan and is responsible for the internal monitoring and evaluation of the Department's work. It supports evaluations and audits by oversight bodies. It also produces monitoring reports for senior management decision-making. The Unit operates independently from other operational and management functions within the Department.
- 9.153 In line with target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), the Department

integrates environmental management practices into its operations. The Department uses online platform tools and organizes meetings and workshops in a virtual or hybrid format, whenever possible. In 2025, the Department will continue to reduce its paper use and waste through the electronic distribution of documents and materials, increase the paperless conduct of meetings and increase its focus and efforts on the online readability of publications. Whenever supported by donors, the Department will offset the greenhouse gas emissions generated by air travel in connection with large-scale conferences. The Organization's policy on avoiding single-use plastics at Department-organized events is strictly observed.

- 9.154 Information on compliance with the timely submission of documentation and advance booking for air travel is reflected in table 9.43. The travel compliance improved in 2023 compared to that of 2022, although advance planning has remained challenging. The Department has provided internal guidance on the advance booking policy, especially related to intergovernmental meetings, workshops and events it organizes. The late receipt of voluntary contributions and late nominations of non-staff travellers also contributed to a lower rate of compliance. The Department will continue its efforts to improve the compliance rate by, among other things, promoting advance planning for all Department events and working more closely with Governments on the nominations of representatives. In 2023, the Department continued to submit nearly all its documents within the prescribed timelines.

Table 9.43
Compliance rate
(Percentage)

	2021 actual	2022 actual	2023 actual	2024 planned	2025 planned
Timely submission of documentation	98	98	95	100	100
Air tickets purchased at least two weeks before the commencement of travel	41	48	60	100	100

- 9.155 The proposed regular budget resources for 2025 amount to \$5,417,800 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.44 and figure 9.XIV.

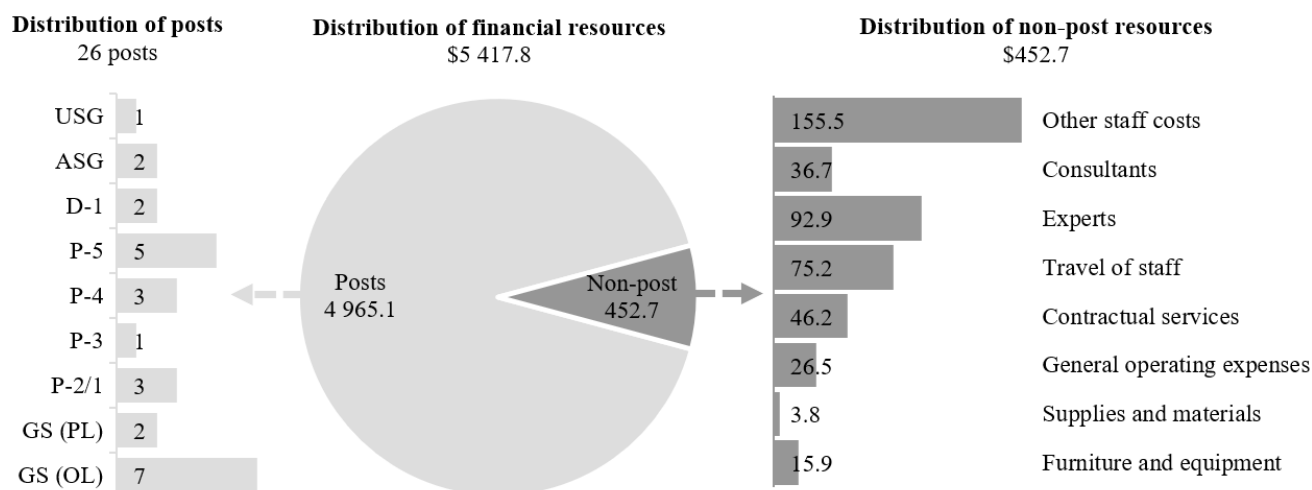
Table 9.44
Executive direction and management: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	4 781.6	4 965.1	—	—	—	—	—	4 965.1
Non-post	481.4	452.7	—	—	—	—	—	452.7
Total	5 263.3	5 417.8	—	—	—	—	—	5 417.8
Post resources by category								
Professional and higher		17	—	—	—	—	—	17
General Service and related		9	—	—	—	—	—	9
Total		26	—	—	—	—	—	26

Figure 9.XIV

Executive direction and management: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)

**Programme of work****Subprogramme 1****Intergovernmental support and coordination for sustainable development**

9.156 The proposed regular budget resources for 2025 amount to \$8,529,800 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.45 and figure 9.XV.

Table 9.45

Subprogramme 1: evolution of financial and post resources

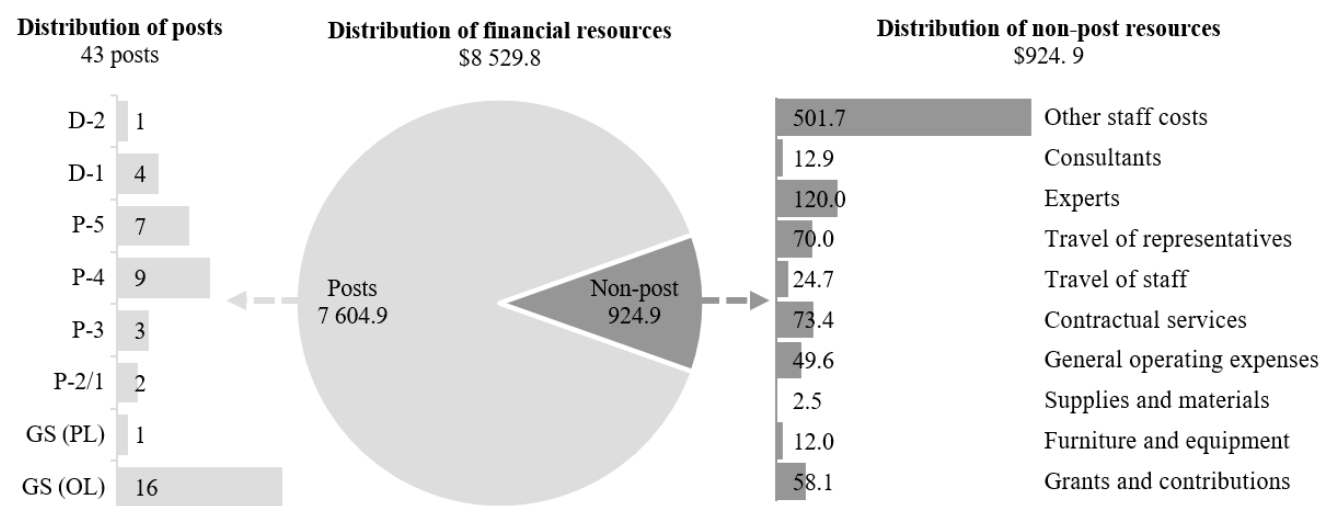
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	7 176.4	7 604.9	—	—	—	—	—	7 604.9
Non-post	714.4	924.9	—	—	—	—	—	924.9
Total	7 890.8	8 529.8	—	—	—	—	—	8 529.8
Post resources by category								
Professional and higher		26	—	—	—	—	—	26
General Service and related		17	—	—	—	—	—	17
Total		43	—	—	—	—	—	43

Figure 9.XV

Subprogramme 1: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 2

Inclusive social development

9.157 The proposed regular budget resources for 2025 amount to \$10,558,000 and reflect an increase of \$33,300 compared with the approved budget for 2024. The proposed increase is explained in paragraph 9.140 above. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.46 and figure 9.XVI.

Table 9.46

Subprogramme 2: evolution of financial and post resources

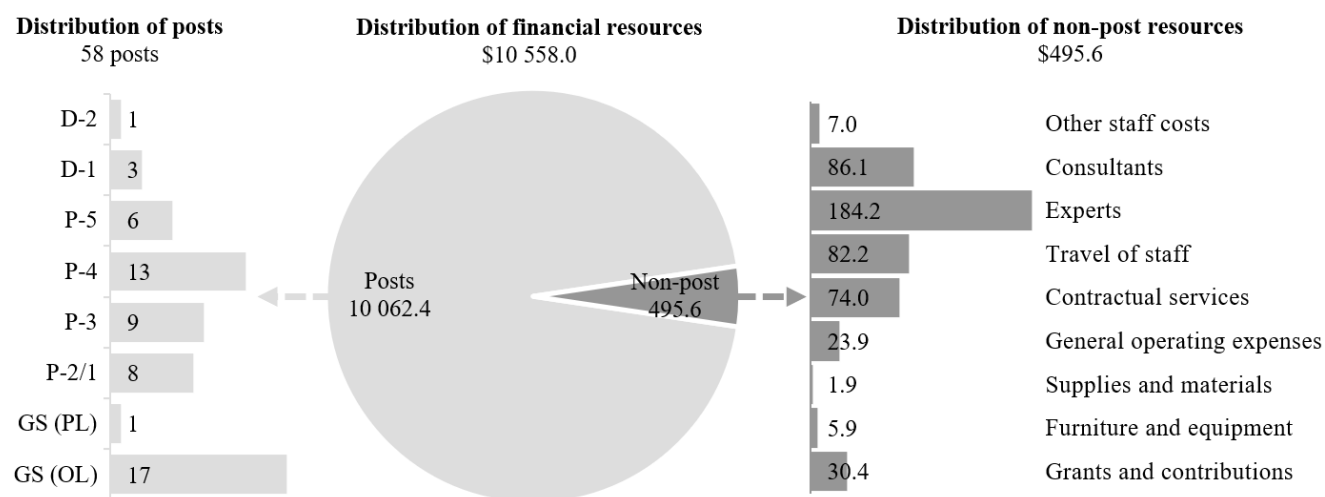
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	9 310.6	10 062.4	—	—	—	—	—	10 062.4
Non-post	444.4	462.3	—	33.3	—	33.3	7.2	495.6
Total	9 755.0	10 524.7	—	33.3	—	33.3	0.3	10 558.0
Post resources by category								
Professional and higher		40	—	—	—	—	—	40
General Service and related		18	—	—	—	—	—	18
Total		58	—	—	—	—	—	58

Figure 9.XVI

Subprogramme 2: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 3

Sustainable development

9.158 The proposed regular budget resources for 2025 amount to \$10,196,100 and reflect a decrease of \$66,700 compared with the approved budget for 2024. The proposed decrease is explained in paragraph 9.139 (a) above. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.47 and figure 9.XVII.

Table 9.47

Subprogramme 3: evolution of financial and post resources

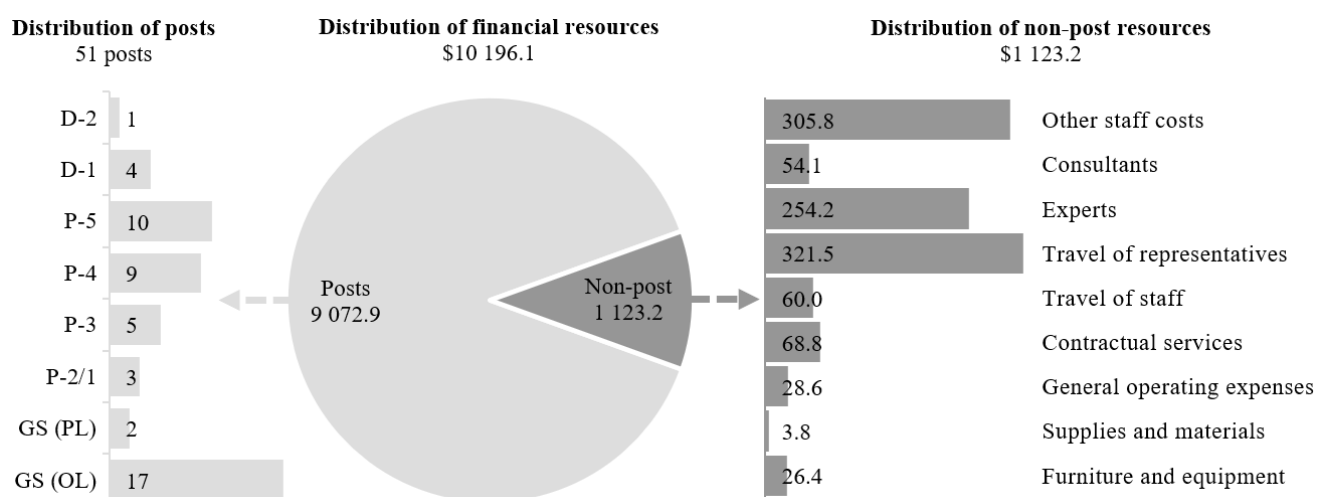
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	7 969.9	9 072.9	—	—	—	—	—	9 072.9
Non-post	964.6	1 189.9	(66.7)	—	—	(66.7)	(5.6)	1 123.2
Total	8 934.5	10 262.8	(66.7)	—	—	(66.7)	(0.6)	10 196.1
Post resources by category								
Professional and higher		32	—	—	—	—	—	32
General Service and related		19	—	—	—	—	—	19
Total		51	—	—	—	—	—	51

Figure 9.XVII

Subprogramme 3: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)

**Subprogramme 4
Statistics**

9.159 The proposed regular budget resources for 2025 amount to \$21,648,400 and reflect an increase of \$523,500 compared with the approved budget for 2024. The proposed increase is explained in paragraph 9.139 (b) above. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.48 and figure 9.XVIII.

Table 9.48

Subprogramme 4: evolution of financial and post resources

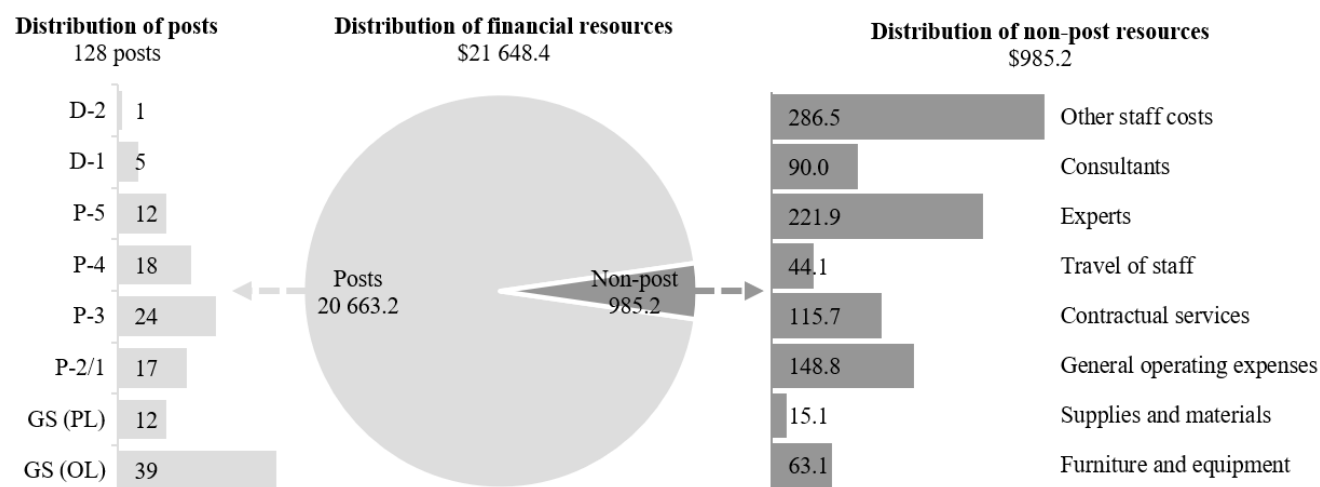
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	19 777.7	20 139.7	523.5	—	—	523.5	2.6	20 663.2
Non-post	888.6	985.2	—	—	—	—	—	985.2
Total	20 666.3	21 124.9	523.5	—	—	523.5	2.5	21 648.4
Post resources by category								
Professional and higher		77	—	—	—	—	—	77
General Service and related		51	—	—	—	—	—	51
Total		128	—	—	—	—	—	128

Figure 9.XVIII

Subprogramme 4: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)

**Subprogramme 5
Population**

9.160 The proposed regular budget resources for 2025 amount to \$7,744,600 and reflect an increase of \$77,700 compared with the approved budget for 2024. The proposed increase is explained in paragraph 9.139 (c) above. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.49 and figure 9.XIX.

Table 9.49

Subprogramme 5: evolution of financial and post resources

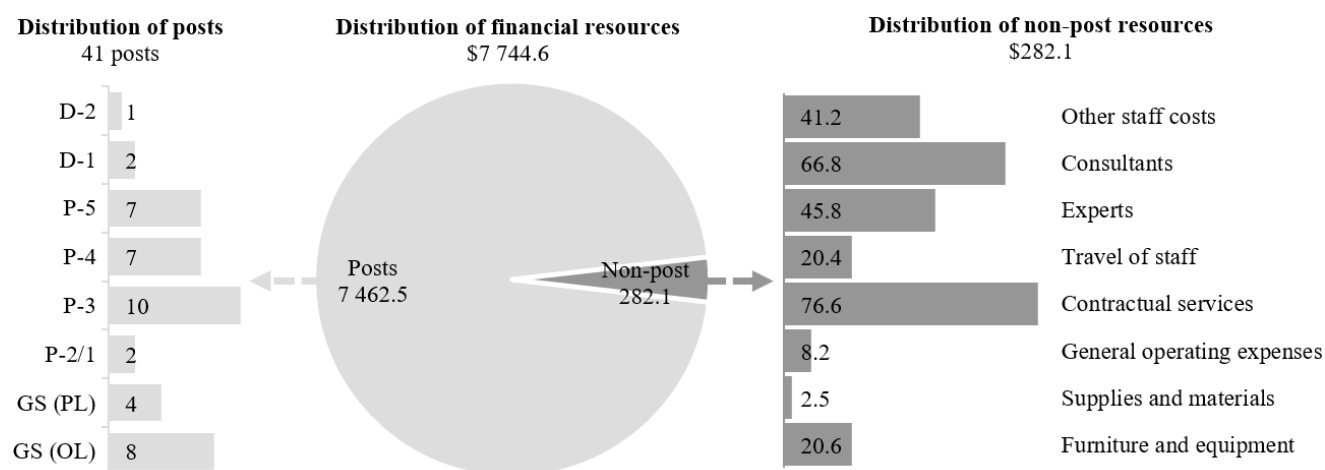
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	6 848.8	7 384.8	77.7	—	—	77.7	1.1	7 462.5
Non-post	216.0	282.1	—	—	—	—	—	282.1
Total	7 064.8	7 666.9	77.7	—	—	77.7	1.0	7 744.6
Post resources by category								
Professional and higher		29	—	—	—	—	—	29
General Service and related		12	—	—	—	—	—	12
Total		41	—	—	—	—	—	41

Figure 9.XIX

Subprogramme 5: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 6

Economic analysis and policy

- 9.161 The proposed regular budget resources for 2025 amount to \$7,568,600 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.50 and figure 9.XX.

Table 9.50

Subprogramme 6: evolution of financial and post resources

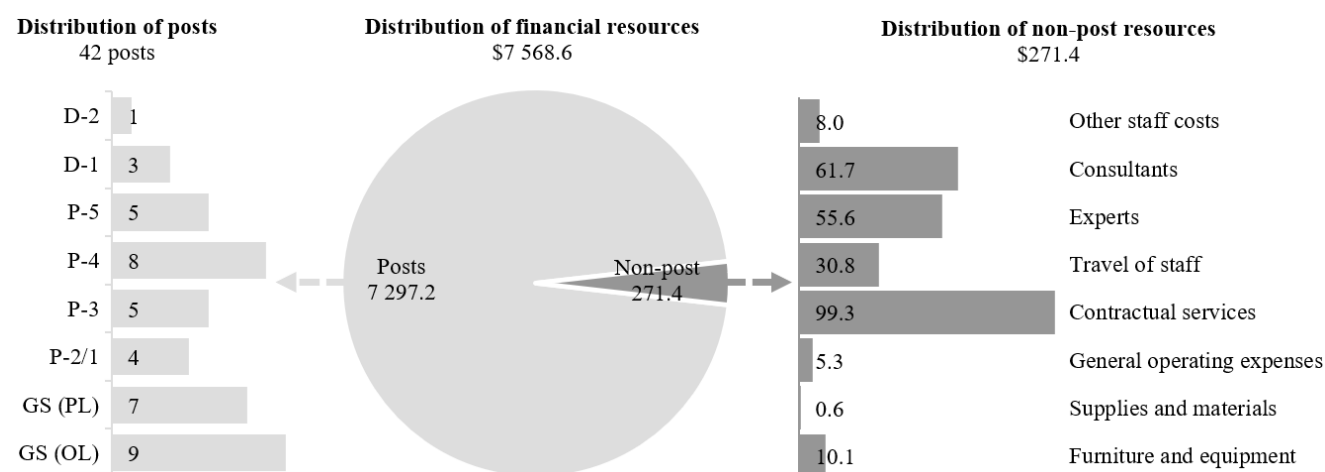
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	6 810.7	7 297.2	—	—	—	—	—	7 297.2
Non-post	201.1	271.4	—	—	—	—	—	271.4
Total	7 011.8	7 568.6	—	—	—	—	—	7 568.6
Post resources by category								
Professional and higher		26	—	—	—	—	—	26
General Service and related		16	—	—	—	—	—	16
Total		42	—	—	—	—	—	42

Figure 9.XX

Subprogramme 6: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 7

Public institutions and digital government

9.162 The proposed regular budget resources for 2025 amount to \$7,276,600 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.51 and figure 9.XXI.

Table 9.51

Subprogramme 7: evolution of financial and post resources

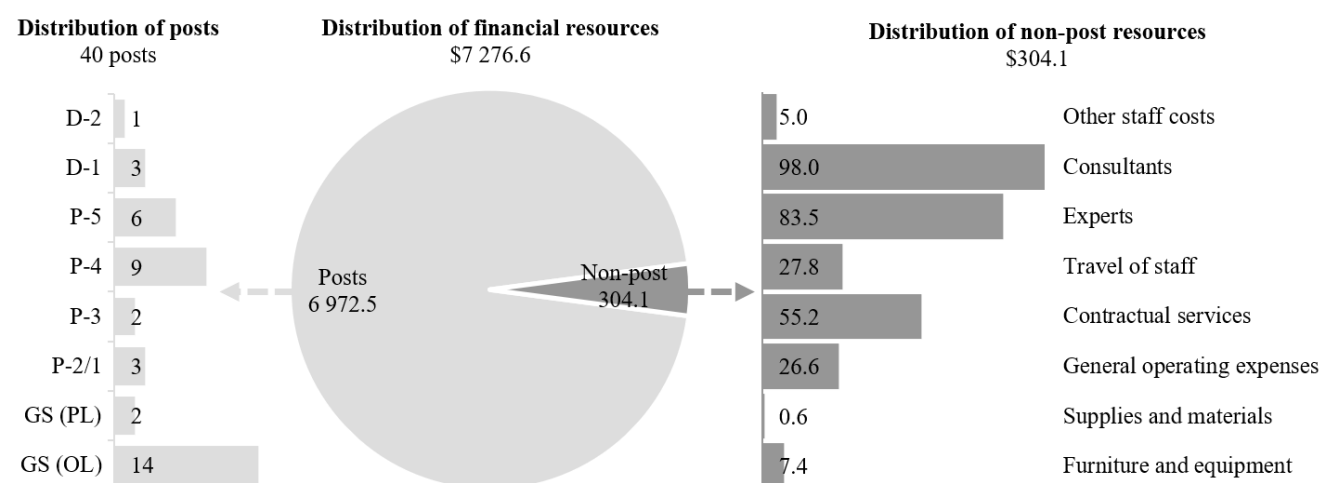
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	6 716.7	6 972.5	—	—	—	—	—	6 972.5
Non-post	221.3	304.1	—	—	—	—	—	304.1
Total	6 938.0	7 276.6	—	—	—	—	—	7 276.6
Post resources by category								
Professional and higher		24	—	—	—	—	—	24
General Service and related		16	—	—	—	—	—	16
Total		40	—	—	—	—	—	40

Figure 9.XXI

Subprogramme 7: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 8

Sustainable forest management

9.163 The proposed regular budget resources for 2025 amount to \$2,562,800 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.52 and figure 9.XXII.

Table 9.52

Subprogramme 8: evolution of financial and post resources

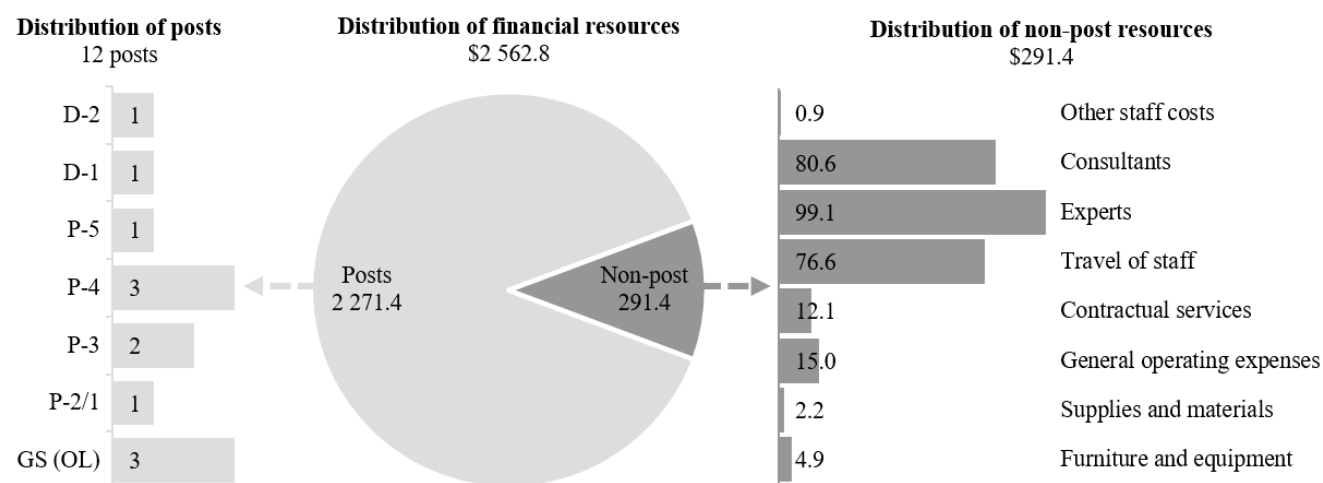
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)	
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage		
Financial resources by main category of expenditure									
Posts	2 168.1	2 271.4	—	—	—	—	—	2 271.4	
Non-post	188.1	291.4	—	—	—	—	—	291.4	
Total	2 356.2	2 562.8	—	—	—	—	—	2 562.8	
Post resources by category									
Professional and higher		9	—	—	—	—	—	9	
General Service and related		3	—	—	—	—	—	3	
Total		12	—	—	—	—	—	12	

Figure 9.XXII

Subprogramme 8: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 9

Financing for sustainable development

9.164 The proposed regular budget resources for 2025 amount to \$7,627,200 and reflect a decrease of \$619,700 compared with the approved budget for 2024. The proposed decrease is explained in paragraph 9.139 (d) above. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.53 and figure 9.XXIII.

Table 9.53

Subprogramme 9: evolution of financial and post resources

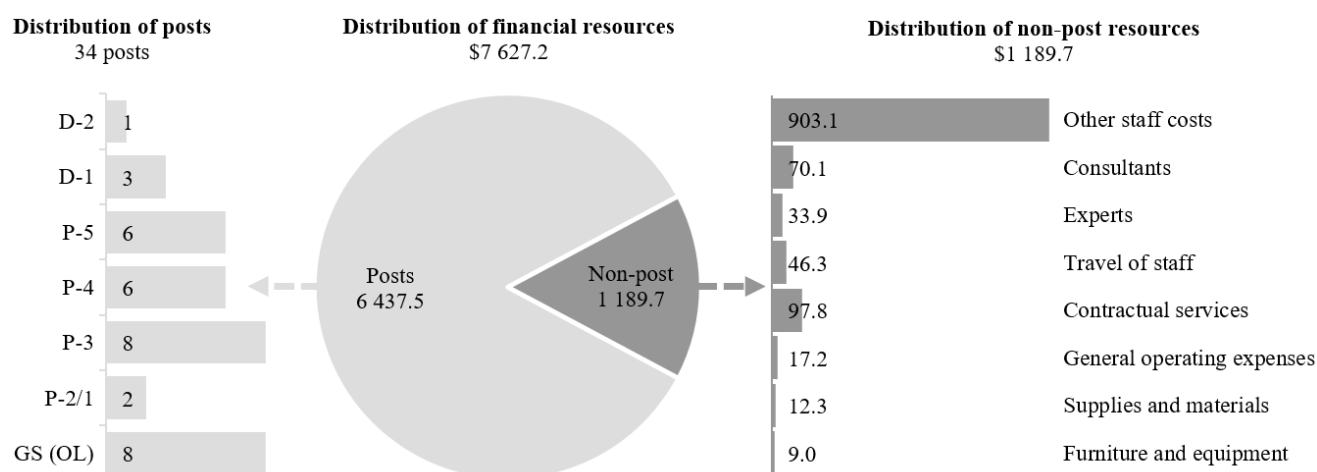
(Thousands of United States dollars/number of posts)

	Changes							2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	5 658.6	6 437.5	—	—	—	—	—	6 437.5
Non-post	393.5	1 809.4	(619.7)	—	—	(619.7)	(34.2)	1 189.7
Total	6 052.1	8 246.9	(619.7)	—	—	(619.7)	(7.5)	7 627.2
Post resources by category								
Professional and higher		26	—	—	—	—	—	26
General Service and related		8	—	—	—	—	—	8
Total		34	—	—	—	—	—	34

Figure 9.XXIII

Subprogramme 9: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)

**Programme support**

- 9.165 Programme support comprises the Executive Office and the Capacity Development Programme Management Office.
- 9.166 The Executive Office supports the Under-Secretary-General, as follows: (a) in his exercise of the delegation of authority to manage the human, financial and physical resources of the Department; (b) in the context of the monitoring and accountability framework; and (c) as his main interlocutor with the Department of Management Strategy, Policy and Compliance and the Department of Operational Support, including in relation to participation in focal point networks or committees in support of various management-related reform initiatives. The Executive Office also provides administrative support to other entities at Headquarters.
- 9.167 The Capacity Development Programme Management Office manages and coordinates the capacity development function of the Department by providing strategic guidance and coordination for the formulation and implementation of coherent and integrated capacity development activities to support Member States in translating the outcomes of major United Nations conferences and intergovernmental processes into national strategies and plans. The Office manages both regular and extrabudgetary resources. It also promotes and supports strategic cooperation and partnerships within the Secretariat and with the United Nations development system at large, including the resident coordinator system, to ensure more coherent and integrated support to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda at the country level. The Office supports the Under-Secretary-General in his role as Programme Manager of the United Nations Development Account. It also manages the Junior Professional Officers Programme for the Secretariat and for the resident coordinator system.
- 9.168 The proposed regular budget resources for 2025 amount to \$5,452,800 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 9.54 and figure 9.XXIV.

Table 9.54

Programme support: evolution of financial and post resources

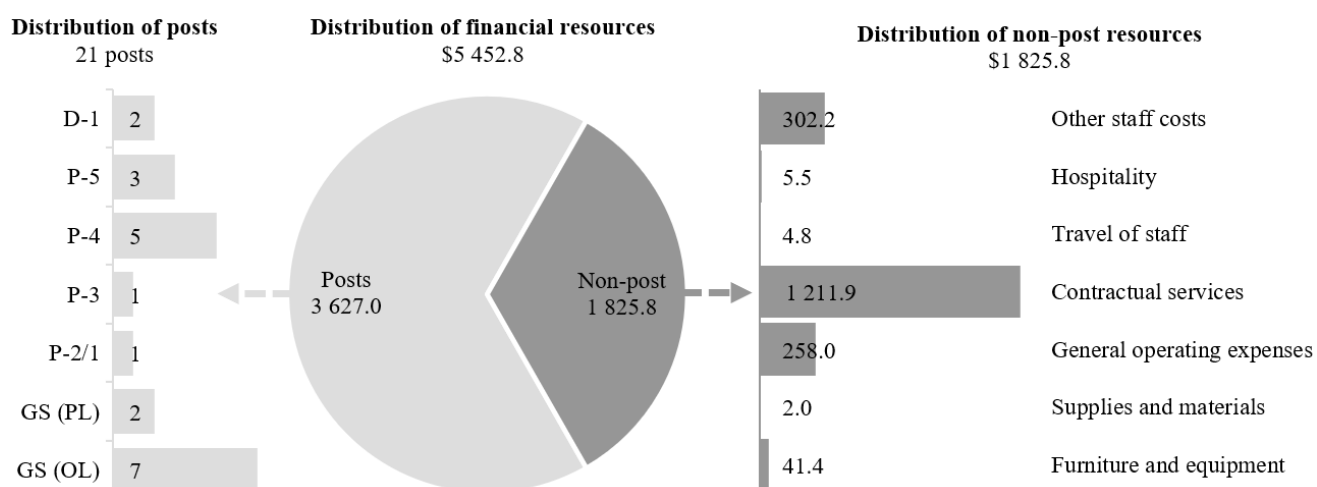
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes					2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Posts	3 702.7	3 627.0	—	—	—	—	—	3 627.0
Non-post	1 390.4	1 825.8	—	—	—	—	—	1 825.8
Total	5 093.1	5 452.8	—	—	—	—	—	5 452.8
Post resources by category								
Professional and higher		12	—	—	—	—	—	12
General Service and related		9	—	—	—	—	—	9
Total		21	—	—	—	—	—	21

Figure 9.XXIV

Programme support: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Annex I

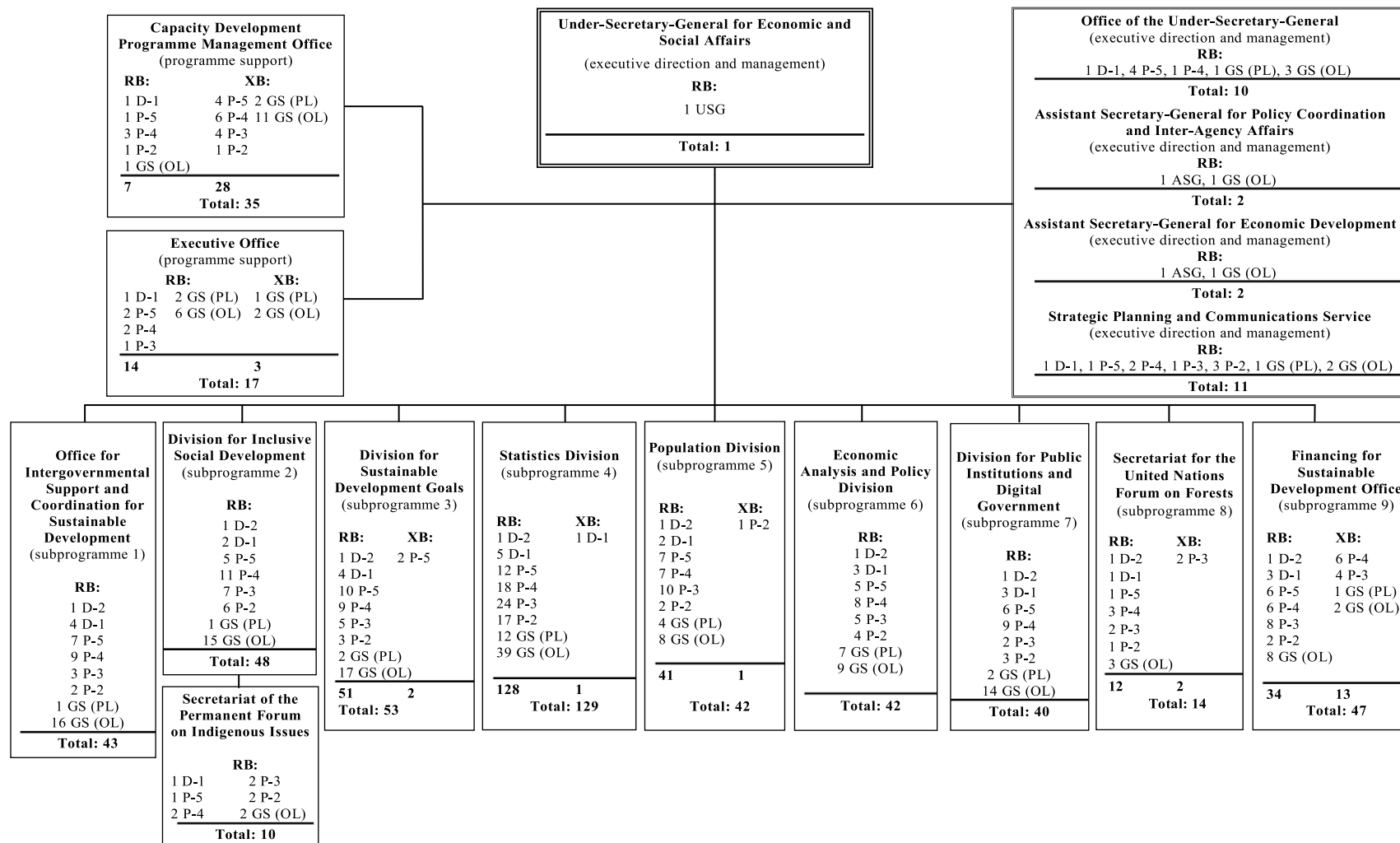
Organizational structure and post distribution for 2025

Two charts showing the organizational structure of the Department of Economic and Social Affairs are presented below. Chart A reproduces the approved structure for 2024 as contained in document [A/78/6 \(Sect. 9\)](#), while chart B presents the proposed structure for 2025.

Justification for the proposed changes

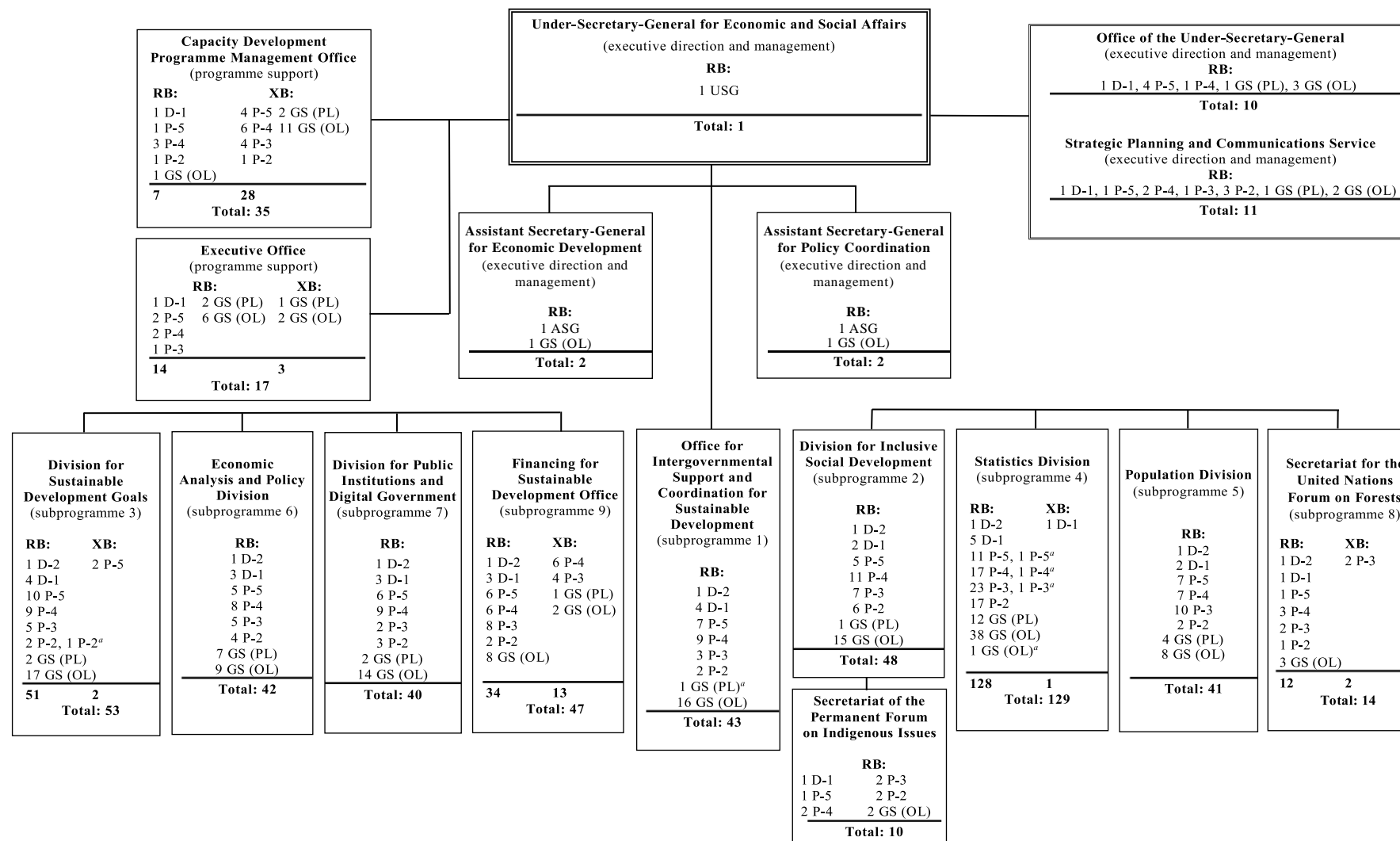
The proposed organizational structure and post distribution in chart B reflects changes in reporting lines. Under the new management configuration, directors of certain divisions would report to the Under-Secretary-General through the Assistant Secretaries-General, which would assist the Department in managing its response to the increasing demands placed on its substantive programmes.

A. Approved organizational structure and post distribution for 2024^a



^a Reflects updates in XB posts.

B. Proposed organizational structure and post distribution for 2025



Abbreviations: ASG, Assistant Secretary-General; GS (OL), General Service (Other level); GS (PL), General Service (Principal level); RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

^a Reassignment.

Annex II

Summary of proposed post changes, by component and subprogramme

<i>Component/subprogramme</i>	<i>Posts</i>	<i>Grade</i>	<i>Description</i>	<i>Reason for change</i>
Subprogramme 1 Intergovernmental support and coordination for sustainable development	1	GS (PL)	Reassignment of 1 Senior Meetings Services Assistant as Senior Programme Management Assistant	The proposed reassignment is to better reflect the needs of the subprogramme and the functions carried out by the incumbent in the Office of the Director. There is growing need for programme management functions, especially in preparation for and in the implementation of and follow-up to major intergovernmental meetings, and in the planning, implementation and monitoring of the subprogramme's work programmes. Former functions of the post are more broadly undertaken by other support staff in the subprogramme. This change will ensure a more effective and efficient response to the needs of the Office as a whole and in support of the President of the Economic and Social Council.
Subprogramme 3 Sustainable development	1	P-2	Reassignment of 1 Associate Sustainable Development Officer as Associate Programme Management Officer	The proposed reassignment will address the growing needs to support the coordination of various major meetings, conferences and events organized by the subprogramme, including the preparatory and follow-up processes, in addition to recurrent administrative, oversight, resource mobilization, donor relations and programmatic tasks across the subprogramme. The incumbent would also coordinate the work of the interdepartmental task forces and the preparation of host country agreements. The former functions of the post have increasingly been undertaken by other posts in the branch.
Subprogramme 4 Statistics	1	P-5	Reassignment of 1 Senior Statistician as Senior Geospatial Information Officer	The proposed reassignments are intended to strengthen the application of geospatial information by Member States with related methodological approaches to address the growing need for the integration of geospatial information with statistics and other data. The P-5 provides the technical and managerial leadership for the subprogramme's work in the development of geostatistical methodological approaches and guidance, including for the disaggregation of data according to geography (undertaken by the P-4) and the standardization of geographical names and secretariat responsibilities for the United Nations Group of Experts on Geographical Names (undertaken by the P-3). Collectively, these posts aim to improve the availability and accessibility of quality, reliable and timely geospatial information for the measurement and monitoring of the 2030 Agenda for Sustainable Development, the Sustainable Development Goals and other global development agendas and goals. The proposed reassignment will ensure that the incumbents have the appropriate profiles, expertise and qualifications.
	1	P-4	Reassignment of 1 Statistician as Geospatial Information Officer	
	1	P-3	Reassignment of 1 Statistician as Geospatial Information Officer	
	1	GS (OL)	Reassignment of 1 Staff Assistant as Programme Management Assistant	The proposed reassignment reflects the changing needs of the subprogramme in supporting the planning, monitoring and coordination of its large and complex publication programme in the areas of official statistics, including undertaking related administrative arrangements for copy preparation, translation and printing. It will enable the subprogramme to ensure that the incumbent has the appropriate profile and qualifications.

Abbreviations: GS (OL), General Service (Other level); GS (PL), General Service (Principal level).