



Economic and Social Council

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For decision

United Nations Children's Fund

Executive Board

Second regular session 2020

8–11 September 2020

Agenda item 13

Draft decision submitted to the Executive Board

UNICEF Strategic Plan: updated financial estimates, 2020–2023

The Executive Board

1. *Takes note* of the planned financial estimates for the period 2020–2023 as contained in document [E/ICEF/2020/AB/L.7](#) as a flexible framework for supporting UNICEF programmes;
2. *Approves* the integrated resources framework of planned financial estimates for the period 2020–2023, and approves the preparation of country programme expenditure submissions to the Executive Board of up to \$0.88 billion from regular resources in 2021, subject to the availability of resources and the continued validity of these planned financial estimates;
3. *Requests* UNICEF to provide annual updates to the Executive Board on the progress of funding its reserves for staff liabilities;
4. *Takes note* of the proposed and projected income-expenditure ratio of UNICEF for the period 2021–2023 and the corresponding reduction in the available balance of regular resources and other resources and requests UNICEF to closely monitor financial risks in light of the reduced cash reserves, and furthermore encourages UNICEF to maintain the level of liquidity in regular resources over the period of the next Strategic Plan at a minimum threshold of the equivalent of expenditure for three months.

