

**Proposed programme budget
for the biennium 1996-1997*****Part IV International cooperation for development****Section 12
United Nations Centre for Human Settlements (Habitat)****Contents**

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* The present document contains section 12 of the proposed programme budget for the biennium 1996-1997. The complete proposed programme budget will subsequently be issued in final printed form as *Official Records of the General Assembly, Fiftieth Session, Supplement No. 6 (A/50/6/Rev.1)*.



Section 12

United Nations Centre for Human Settlements (Habitat)

Overview

- 12.1 The United Nations Centre for Human Settlements (Habitat) serves as secretariat to the Commission on Human Settlements and a focal point for human settlement action and the coordination of activities within the United Nations system. The activities of the Centre include provision of assistance to Member States in all aspects of the planning, development and management of human settlements through technical cooperation, research and development and information dissemination. UNCHS is also responsible for the implementation of the Global Strategy for Shelter to the Year 2000, adopted by the General Assembly in its resolution 43/181 of 20 December 1988, and chapters 7 and 21 as well as the other human settlement components of Agenda 21, and serves as the ad hoc secretariat for the United Nations Conference on Human Settlements (Habitat II) to be held at Istanbul, Turkey, from 3 to 14 June 1996.
- 12.2 The programme of work for the biennium 1996-1997 is based on programme 22, Human settlements, of the medium-term plan for the period 1992-1997, as revised (A/47/6/Rev.1). It also takes into account additional mandates, in particular those pertaining to the United Nations Conference on Human Settlements (Habitat II), namely, (a) adequate shelter for all and (b) sustainable human settlements in an urbanizing world, as recommended by the Preparatory Committee of the Conference.
- 12.3 The work programme is designed in such a way as to respond to the changing priorities of Member States with respect to the importance attached to employment generation, poverty alleviation, strengthening of local communities, improving disaster reduction and prevention, and maximization of opportunities from urbanization to enhance economic growth. It is also designed to increase capacity at the national and local levels to incorporate sustainable development practices in the development and management of human settlements and improve living conditions, especially for the poor and the disadvantaged.
- 12.4 The negative growth of 3.1 per cent stems from the fact that provision for Habitat II is made only for the first part of 1996, whereas in 1994-1995 provisions were made on a full biennial basis.
- 12.5 In line with the establishment of a United Nations Office at Nairobi, administrative support previously provided for separately under UNCHS and UNEP have been consolidated under section 26H, Administration, Nairobi. The resources amounting to \$1,618,400 appropriated in 1994-1995 under programme support in section 12B, UNCHS Habitat, are included under section 26H.
- 12.6 The estimated percentage distribution of resources under section 12 for 1996-1997 would be as follows:

	Regular budget (percentage)	Extra- budgetary
A. Policy-making organs	8.2	—
B. Executive direction and management	16.4	1.8
C. Programme of work	75.4	98.2
Total	100.0	100.0

Table 12.1 **Summary of requirements by programme**
(Thousands of United States dollars)

(1) *Regular budget*

Programme	1992-1993 expendi- tures	1994-1995 appropri- ations	Resource growth		Total before recosting	Recosting	1996-1997 estimates
			Amount	Percentage			
A. Policy-making organ	953.4	1 199.9	(57.0)	(4.7)	1 142.9	65.5	1 208.4
Habitat II	118.5	1 065.6	(419.2)	(39.3)	646.4	31.0	677.4
B. Executive direction and management	1 433.6	2 178.1	10.0	0.4	2 188.1	245.4	2 433.5
C. Programme of work	6 266.2	9 114.5	40.0	0.4	9 154.5	1 326.6	10 481.1
Total	8 771.7	13 558.1	(426.2)	(3.1)	13 131.9	1 668.5	14 800.4

(2) *Extrabudgetary resources*

	1992-1993 expendi- tures	1994-1995 estimates	Source of funds	1996-1997 estimates
	—	—	(a) Services in support of:	—
	903.3	1 446.7	(i) United Nations organizations	740.0
			(ii) Extrabudgetary activities	
	3 610.2	4 561.9	(b) Substantive activities	6 272.8
	4 220.5	6 197.7	UNHHSF	7 288.4
			UNCHS	
	60 164.0	54 000.0	(c) Operational projects	43 130.0
	9 079.0	3 051.7	UNDP	3 200.0
	262.1	37.0	UNHHSF	—
	3 700.0	2 134.4	WFP	1 479.0
			Other sources	
Total	81 939.1	71 429.4		62 110.2
Total (1) and (2)	90 710.8	84 987.5		76 910.6

Table 12.2 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	1992-1993 expenditures	1994-1995 appropriations	Resource growth		Total before recosting	Recosting	1996-1997 estimates
			Amount	Percentage			
Posts	7 266.7	10 875.6	—	—	10 875.6	1 454.2	12 329.8
Other staff costs	963.5	1 891.6	(396.5)	(20.9)	1 495.1	78.2	1 573.3
Consultants and experts	265.7	348.4	(40.6)	(11.6)	307.8	79.6	387.4
Travel	146.5	198.3	5.0	2.5	203.3	21.7	225.0
Contractual services	29.1	64.8	—	—	64.8	21.4	86.2
General operating expenses	98.6	130.8	21.6	16.5	152.4	11.8	164.2
Supplies and materials	1.6	28.4	(0.3)	(1.0)	28.1	1.4	29.5
Equipment	—	20.2	(15.4)	(76.2)	4.8	0.2	5.0
Total	8 771.7	13 558.1	(426.2)	(3.1)	13 131.9	1 668.5	14 800.4

(2) *Extrabudgetary resources*

1992-1993 expenditures	1994-1995 estimates	Object of expenditure	1996-1997 estimates
13 549.6	13 050.0	Posts	11 896.8
181.3	371.2	Other staff costs	—
550.1	337.5	Consultants and experts	348.4
3 988.0	2 949.4	Travel	2 388.5
7 717.6	4 127.7	Contractual services	6 982.3
—	—	General operating expenses	—
—	—	Supplies and materials	—
—	—	Furniture	—
—	—	Equipment	—
—	—	Improvements to premises	—
55 952.5	50 593.6	Other expenditures	40 494.2
Total	81 939.1		62 110.2
Total (1) and (2)	90 710.8		76 910.6

Table 12.3 **Post requirements***Organizational unit: United Nations Centre for Human Settlements (Habitat)*

	<i>Established posts</i>		<i>Temporary posts</i>				<i>Total</i>	
	<i>Regular budget</i>		<i>Regular budget</i>		<i>Extrabudgetary resources</i>			
	<i>1994-1995</i>	<i>1996-1997</i>	<i>1994-1995</i>	<i>1996-1997</i>	<i>1994-1995</i>	<i>1996-1997</i>	<i>1994-1995</i>	<i>1996-1997</i>
Professional category and above								
USG	1	1	—	—	—	—	1	1
ASG	—	—	—	—	1	1	1	1
D-2	1	1	—	—	1	1	2	2
D-1	3	3	—	—	7	7	10	10
P-5	6	6	—	—	12	12	18	18
P-4/3	28	28	—	—	14	16	42	44
P-2/1	5	5	—	—	7	3	12	8
Total	44	44	—	—	42	40	86	84
General Service category								
Other levels	2	2	—	—	—	—	2	2
Total	2	2	—	—	—	—	2	2
Other categories								
Local level	27	27	—	—	35	48	62	75
Total	27	27	—	—	35	48	62	75
Grand total	73	73	—	—	77	88	150	161

A. Policy-making organsTable 12.4 **Summary of requirements by programme**
(Thousands of United States dollars)

<i>Programme</i>	<i>1992-1993 expenditures</i>	<i>1994-1995 appropriations</i>	<i>Resource growth</i>		<i>Total before recosting</i>	<i>Recosting</i>	<i>1996-1997 estimates</i>
			<i>Amount</i>	<i>Percentage</i>			
Commission on Human Settlements	953.4	1 199.9	(57.0)	(4.7)	1 142.9	65.5	1 208.4
Habitat II	118.5	1 065.6	(419.2)	(39.3)	646.4	31.0	677.4
Total	1 071.9	2 265.5	(476.2)	(21.0)	1 789.3	96.5	1 885.8

1. Commission on Human Settlements

Table 12.5 **Summary by object of expenditure**
(Thousands of United States dollars)

Object of expenditure	1992-1993 expendi- tures	1994-1995 appropri- ations	Resource growth		Total before recosting	Recosting	1996-1997 estimates
			Amount	Percentage			
Other staff costs	944.5	1 172.5	(50.7)	(4.3)	1 121.8	60.4	1 182.2
Travel	2.0	6.3	(6.3)	(100.0)	—	—	—
General operating expenses	6.9	21.1	—	—	21.1	5.1	26.2
Total	953.4	1 199.9	(57.0)	(4.7)	1 142.9	65.5	1 208.4

- 12.7 The Commission on Human Settlements is the intergovernmental body responsible for providing overall direction to the work of UNCHS. The Commission has a membership of 58 countries and holds its session on a biennial basis. The sixteenth session will be convened for eight working days in 1997.

Resource requirements (at current rates)

Other staff costs

- 12.8 The estimated requirements under this heading (\$1,121,800) relate to temporary assistance for meetings (\$1,117,100) and \$4,700 for overtime to service the sixteenth session of the Commission.

General operating expenses

- 12.9 The estimated requirements of \$21,100 relate to the following: (a) rental of furniture and equipment (\$7,700); (b) official functions during the session of the Commission (\$4,300); and (c) miscellaneous services to meet the various charges, claims and adjustments arising from the sixteenth session (\$9,100).

2. Second United Nations Conference on Human Settlements (Habitat II)

Table 12.6 **Summary by object of expenditure**
(Thousands of United States dollars)

Object of expenditure	1992-1993 expendi- tures	1994-1995 appropri- ations	Resource growth		Total before recosting	Recosting	1996-1997 estimates
			Amount	Percentage			
Other staff costs	16.9	719.1	(345.8)	(48.0)	373.3	17.8	391.1
Consultants and experts	34.8	130.6	(80.6)	(61.7)	50.0	2.2	52.2
Travel	66.2	91.8	11.3	12.3	103.1	5.0	108.1
General operating expenses	0.6	88.4	11.6	13.1	100.0	5.0	105.0
Supplies and materials	—	20.3	(0.3)	(1.4)	20.0	1.0	21.0
Equipment	—	15.4	(15.4)	(100.0)	—	—	—
Total	118.5	1 065.6	(419.2)	(39.3)	646.4	31.0	677.4

- 12.10 The United Nations Conference on Human Settlements (Habitat II) will be convened at Istanbul from 3 to 14 June 1996, in accordance with General Assembly resolution 47/180. A Preparatory Committee of the Conference, established by the same resolution, will hold its third session in New York in early February 1996. A small ad hoc secretariat, which organizationally is a part of UNCHS, has been established at Nairobi.

Resource requirements (at current rates)*Other staff costs*

- 12.11 An estimated amount of \$373,300 for general temporary assistance would be required to provide for a Coordinator at the D-1 level (8 work/months); an Operations Manager at the P-5 level to monitor and report on country preparations and reports (8 work/months); a Liaison Officer at the P-3 level for non-governmental organizations and local Governments (8 work/months); and 30 work/months of Local level staff. Included in this amount is \$9,700 for overtime.

Consultants and experts

- 12.12 An estimated \$50,000 would be required for consultancy to supplement the efforts of the Centre in areas where specialized expertise is not available within it.

Travel

- 12.13 The requirements of \$103,100 relate to the cost of travel of seven staff members from Nairobi to New York to participate in and organize the work of the third session of the Preparatory Committee and participate in regional meetings (\$83,100), and to provide for consultation missions with member States and institutions in the field of human settlements (\$20,000).

General operating expenses and supplies and materials

- 12.14 The estimated requirements under this heading (\$120,000) relate to the costs of rental of furniture and equipment (\$23,000); communication (\$36,800); official functions (\$16,400); miscellaneous services (\$23,800); and supplies and materials (\$20,000).

B. Executive direction and management

Table 12.7 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) Regular budget

<i>Object of expenditure</i>	<i>1992-1993 expenditures</i>	<i>1994-1995 appropriations</i>	<i>Resource growth</i>		<i>Total before recosting</i>	<i>Recosting</i>	<i>1996-1997 estimates</i>
			<i>Amount</i>	<i>Percentage</i>			
Posts	1 322.7	2 115.6	—	—	2 115.6	236.5	2 352.1
Other staff costs	0.5	—	—	—	—	—	—
Travel	17.6	28.3	—	—	28.3	6.6	34.9
Contractual services	0.1	—	—	—	—	—	—
General operating expenses	91.1	21.3	10.0	46.9	31.3	1.7	33.0
Supplies and materials	1.6	8.1	—	—	8.1	0.4	8.5
Equipment	—	4.8	—	—	4.8	0.2	5.0
Total	1 433.6	2 178.1	10.0	0.4	2 188.1	245.4	2 433.5

(2) *Extrabudgetary resources*

	1992-1993 expendi- tures	1994-1995 estimates	Source of funds	1996-1997 estimates
	—	—	(a) Services in support of:	
			(i) United Nations organizations	—
	269.9	493.0	(ii) Extrabudgetary activities	
	633.4	953.7	UNCHS	—
	—	—	UNHHSF	740.0
	—	—	(b) Substantive activities	—
	—	—	(c) Operational projects	—
Total	903.3	1 446.7		—
Total (1) and (2)	2 336.9	3 624.8		3 173.5

Table 12.8 **Post requirements***Programme: Executive direction and management*

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1994-1995	1996-1997	1994-1995	1996-1997	1994-1995	1996-1997	1994-1995	1996-1997
Professional category and above								
USG	1	1	—	—	—	—	1	1
ASG	—	—	—	—	1	1	1	1
D-1	2	2	—	—	1	1	3	3
P-5	1	1	—	—	—	—	1	1
P-4/3	3	3	—	—	—	—	3	3
Total	7	7	—	—	2	2	9	9
General Service category								
Other levels	2	2	—	—	—	—	2	2
Total	2	2	—	—	—	—	2	2
Other categories								
Local level	5	5	—	—	2	4	7	9
Total	5	5	—	—	2	4	7	9
Grand total	14	14	—	—	4	6	18	20

Office of the Executive Director and the New York Liaison Office

- 12.15 The Office of the Executive Director of UNCHS is responsible for the overall guidance and supervision of the activities of the Centre. It provides overall direction and management for the implementation of the legislative mandates of the Centre and its approved programme of work. It also provides substantive servicing to the sessions of the Commission and coordinates and undertakes the preparation of reports required by policy-making organs.

- 12.16 As a part of its functions and responsibilities, the Office oversees and coordinates activities pertaining to special programmes, such as preparation for Habitat II.
- 12.17 The resources reflected under this programme also provide for the UNCHS Liaison Office in New York, whose main responsibilities include representation of the Centre at United Nations Headquarters and liaison with United Nations bodies, permanent missions, and intergovernmental and non-governmental organizations in connection with the regular activities of the Centre as well as the preparations for Habitat II.

Resource requirements (at current rates)

Posts

- 12.18 The requirements under this heading (\$2,115,600), representing no increase, would provide for seven Professional and seven Local level posts, of which one D-1, one P-3 and two General Service posts relate to the New York Liaison Office.

Travel

- 12.19 An amount of \$28,300 would be required for participation in sessions of the General Assembly and the Economic and Social Council, in inter-agency meetings and in consultations with Governments in various regions.

General operating expenses

- 12.20 The estimated requirements under this heading (\$31,300), representing an increase of \$10,000, relate to the cost of communications in the New York Office, whose activities are expected to increase owing to the preparatory processes for Habitat II.

Supplies and materials, and furniture and equipment

- 12.21 An amount of \$12,900 would be required for supplies and materials (\$8,100) and for furniture and equipment (\$4,800).

C. Programme of work

Table 12.9 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

<i>Object of expenditure</i>	<i>1992-1993 expenditures</i>	<i>1994-1995 appropriations</i>	<i>Resource growth</i>		<i>Total before recosting</i>	<i>Recosting</i>	<i>1996-1997 estimates</i>
			<i>Amount</i>	<i>Percentage</i>			
Posts	5 944.0	8 760.0	—	—	8 760.0	1 217.7	9 977.7
Other staff costs	1.6	—	—	—	—	—	—
Consultants and experts	230.9	217.8	40.0	18.3	257.8	77.4	335.2
Travel	60.7	71.9	—	—	71.9	10.1	82.0
Contractual services	29.0	64.8	—	—	64.8	21.4	86.2
Total	6 266.2	9 114.5	40.0	0.4	9 154.5	1 326.6	10 481.1

(2) *Extrabudgetary resources*

	<i>1992-1993 expendi- tures</i>	<i>1994-1995 estimates</i>	<i>Source of funds</i>	<i>1996-1997 estimates</i>
	—	—	(a) Services in support of:	
	—	—	(i) United Nations organizations	—
			(ii) Extrabudgetary activities	—
			(b) Substantive activities	
	3 610.2	4 561.9	UNHHSF	6 272.8
	4 220.5	6 197.7	UNCHS	7 288.4
			(c) Operational projects	
	60 164.0	54 000.0	UNDP	43 130.0
	9 079.0	3 051.7	UNHHSF	3 200.0
	262.1	37.0	WFP	—
	3 700.0	2 134.4	Other sources	1 479.0
Total	81 035.8	69 982.7		61 370.2
Total (1) and (2)	87 302.0	79 097.2		71 851.3

Table 12.10 **Post requirements***Programme: Human settlements*

	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1994-1995	1996-1997	1994-1995	1996-1997	1994-1995	1996-1997	1994-1995	1996-1997
Professional category and above								
D-2	1	1	—	—	1	1	2	2
D-1	1	1	—	—	6	6	7	7
P-5	5	5	—	—	12	12	17	17
P-4/3	25	25	—	—	14	16	39	41
P-2/1	5	5	—	—	7	3	12	8
Total	37	37	—	—	40	38	77	75
Other categories								
Local level	22	22	—	—	33	44	55	66
Total	22	22	—	—	33	44	55	66
Grand total	59	59	—	—	73	82	132	141

- 12.22 The Commission on Human Settlements has been a principal source of guidance in shaping the focus and current profile of human settlements work undertaken by UNCHS. Following the proclamation by the General Assembly in 1987 of the International Year of Shelter for the Homeless, issues relating to human settlements have come increasingly to the forefront of the international agenda. Organizations of the United Nations system have responded to the Global Strategy for Shelter to the Year 2000 by adopting various decisions and measures giving impetus to the realization of its objectives through actions in such areas as sustainable human settlement development (Agenda 21) with a view to halting the further deterioration of human settlement conditions and providing the basis for their sustained improvement. Habitat II is expected to elaborate a plan of action that would provide further guidelines in this field.
- 12.23 Deriving a new impetus from Habitat II, the work programme will continue to focus on awareness-raising activities, research and the provision of technical assistance through policy advice training and field

projects in the light of the recommendations of the Conference and the objectives and strategies of the programme of action expected to be adopted by the Conference.

Subprogramme 1

Global issues and strategies

- 12.24 Efforts under this subprogramme will be directed at enabling the Commission on Human Settlements to monitor the implementation of human settlement-related programmes throughout the United Nations system. Efforts will also be made to assist the Preparatory Committee of Habitat II in drawing up recommendations on a new global plan of action for the Conference and initiating a range of substantive activities to support the initial implementation at the international, regional, national and local levels of the plan of action that may be approved by the Conference.
- 12.25 During the biennium 1996-1997, global analysis of human settlement development trends and policies, including linkages between demographic, political, economic, social, technological and environmental trends and issues, on the one hand, and human settlement development on the other, will be intensified. Efforts will be exerted to establish a global network of information exchange among development and human settlement research institutions so as to strengthen the Centre's advisory functions on human settlement issues.

Activities

1. *International cooperation*

External relations. Cooperation and collaboration with governmental and non-governmental organizations, public associations and national institutions involved in human settlements and with preparations for Habitat II.

2. *Parliamentary services*

- (a) *Reports.* (i) Habitat II (draft plan of action, draft statement of principles, outcome of the Conference, implementation of decisions taken at the Conference); (ii) Global Strategy for Shelter to the Year 2000 (plan of action for 1998-1999, implementation of the programme for women's participation, mid-term review); (iii) report of the Executive Director to the Commission on Human Settlements at its sixteenth session; (iv) cooperation between UNCHS and intergovernmental organizations outside the United Nations system and non-governmental organizations; (v) "The contribution of private and non-governmental sectors to shelter delivery for low-income groups"; (vi) theme paper on a subject to be selected at the fifteenth session of the Commission on Human Settlements; (vii) financial and other assistance provided to and among developing countries for human settlements; (viii) global implementation of the urban indicator programme; (ix) report of the Executive Director to the fifth session of the Commission on Sustainable Development; (x) environmental planning and management: city-level operational experience on environment planning and management, exchange of know-how and inter-agency collaboration from selected cities; (xi) transfer of environmentally sound technologies, cooperation and capacity-building for human settlements; (xii) review of the contribution of national and international action in the area of human settlements to the implementation of Agenda 21; (xiii) current global trends in economic and social development as they affect planning, development and management of human settlements, and recommendations for future action at the national and international levels; and (xiv) *Global Report on Human Settlements*;
- (b) *Substantive services.* (i) Preparatory Committee and Second United Nations Conference on Human Settlements (Habitat II); and (ii) sixteenth session of the Commission on Human Settlements;
- (c) *Ad hoc expert group meetings.* Refocusing international and national development strategies: the growing urban dimension.

3. *Published materials*

- (a) *Recurrent publications.* First volume of the *Catalogue of Best Practice*; and a regional survey of Asia and the Pacific on national action to implement Agenda 21 in the area of human settlements;
- (b) *Non-recurrent publications.* (i) Feasibility study with agreements: making Habitat II activities self-supporting; (ii) feasibility study with agreements: adapting latest telecommunication and computer technologies to Habitat II subprogramme activities; (iii) global plan of action, official version in printed and digital formats; (iv) global plan of action, popular version in printed and digital formats; (v) integrated UNCHS policy on subjects to be selected; (vi) evaluation of the UNCHS programme (subjects to be selected); (vii) directory of national habitat focal points; (viii) directory of non-governmental organizations in human settlements; (ix) dialogue between Governments and non-governmental organizations; (x) report on annual consultations between UNCHS and non-governmental organizations; (xi) report on consultations between UNCHS and local authorities; (xii) the changing economic and environmental role of human settlements; (xiii) compendium of human settlement statistics; (xiv) basic human settlement statistics; (xv) atlas of human settlement statistics (Habitat Atlas 1996); (xvi) UNCHS city database (Citibase); and (xvii) executive summary of the global report on human settlements.

4. *Information materials and services*

- (a) *Information materials.* (i) Six newsletters/Habitat II *Bulletins* (printed and electronic outputs); (ii) *Urban Observer*, a newsletter in printed format and electronic mail/Internet reporting on the outcomes of Habitat II; (iii) 2 major printed information outputs on issues of urbanization and human settlement development, one for school children, the other a photographic essay on cities; (iv) 1997 Calendar; (v) 12 syndicated feature articles; (vi) 12 editions of City Scan media service; (vii) 12 issues of a UNCHS (Habitat) Newsletter focused on the Global Strategy for Shelter, Sustainable Development and the implementation of the plan of action of Habitat II; (viii) 4 bibliographic notes (supplement to the newsletter); (ix) 2 press kits for World Habitat Day global observances; (x) 4 wall charts/posters for International Women's Day; and (xi) UNCHS and Habitat II information and promotion material;
- (b) *Press release.* (i) Forty press releases and features in hard copy and on electronic mail; and (ii) 60 media release/features on human settlement issues for the global print media;
- (c) *Exhibits and other visual materials.* (i) Four posters on principles and commitments and other results of the Conference; (ii) 2 posters for World Habitat Day global observances; (iii) 2 exhibitions for World Habitat Day global observances; and (iv) 6 exhibitions on global human settlement issues;
- (d) *Films and videotapes.* (i) Ten audiovisual co-productions for television magazine reports during the biennium; (ii) video on the Istanbul Conference: The Habitat II Story; (iii) series of 6 videos compiled by region from country presentations; and (iv) 2 videos for World Habitat Day global observances;
- (e) *Radio broadcasts and tapes of news, documentary and feature programmes.* (i) Four broadcast television co-productions on best practice in human settlement development and management; (ii) 2 radio programmes for World Habitat Day global observances; and (iii) 24 radio programmes on human settlement issues of global importance and national/regional relevance.

5. *Operational activities*

- (a) *Advisory services.* Electronic presentation of national preparatory activities at the conference and implementing strategic objectives of the national plans of action;
- (b) *Group training.* (i) Workshops and fellowships on the use of electronic communication technology for broad-based consultative processes; and (ii) three regional seminars on the role of non-governmental organizations and other major groups in the implementation of the Habitat II global plan of action;
- (c) *Field projects.* Twelve technology transfer projects based on best practice.

6. *Coordination, harmonization and liaison*

Inter-agency consultations, information exchange and joint programming in strategic areas of sustainable human development in support of the Inter-Agency Forum on Sustainable Urban Development.

Subprogramme 2

National policies and instruments

- 12.26 During the biennium 1996-1997, priority attention will be given to research and operational programmes contributing to improvement in human settlement policy development and implementation at the national and local levels. Efforts will be deployed towards capacity-building for human settlement management with focus on the national and local levels through the use of information management systems. In addition, advisory services will be provided to countries on the integration of human settlement development in their national development planning and programming. Operational programming will be geared to building national and local capacities for settlement management, local governance and gender-sensitive settlement development; developing and disseminating methods and tools for sustainable urban development; upgrading of low-income settlements through utilization of management and geographical information systems; and strengthening national and local capacity-building institutions.

Activities

1. *Parliamentary services*

Ad hoc expert group meeting on women's decision-making process.

2. *Published materials*

Eleven non-recurrent publications. (i) Policy paper on national policies and instruments; (ii) overview report on Habitat II national plans of action; (iii) mechanisms for inter-sectoral coordination in planning and implementation of human settlement programmes/projects; (iv) technical report on the application of urban indicators in monitoring the implementation of the Habitat II global plan of action; (v) manual on evaluation methods for capacity-building activities and programmes; (vi) guidelines for developing policies and strategies for local government human resource development; (vii) three training modules on sustainable urban development; (viii) report on experience with local-level capacity-building to implement Habitat II national plans of action on sustainable urban development; (ix) gender issues in Habitat II national plans of action; (x) indicators for measuring women's decision-making power at the local and national level in the human settlement field; and (xi) manual for youth groups on gender and Habitat.

3. *Information materials and services*

Exhibits and other visual materials. Audiovisual presentation of implementation of local action plans for sustainable urban development.

4. *Operational activities*

- (a) Advisory services in implementing Habitat II national plans of action and to support capacity-building on sustainable urban development;
- (b) *Group training.* (i) Workshops on the application of urban indicators at the national level; evaluation methods for capacity-building programmes and activities; maintenance and operation functions of local governments; (ii) four seminars and fellowships on capacity-building strategies for Habitat II national plans of action; and (iii) implementing Habitat II national plans of action on planning for sustainable urban development; gender issues in human settlements and urban development; and women in human settlements with special needs;
- (c) *Field projects.* (i) Ten country projects on the implementation and coordination of Habitat II national plans of action; and (ii) 20 country projects in support of the application and use of indicators for monitoring the implementation of Habitat II national plans of action.

Subprogramme 3

Managing human settlement development, including financial and land resources

- 12.27 The overall objective of this subprogramme is to promote sustainable development approaches for all settlements, focusing on good governance and the promotion of strategies for broad-based participatory decision-making. Activities to be undertaken during the biennium 1996-1997 include research and operational activities to promote improvements in urban planning systems and techniques at the city, metropolitan and national levels, improvement of municipal administrative practices and enhancement of resource mobilization through identification of revenue potential at the local and national levels.

Activities

1. *Parliamentary services*

Ad hoc expert group meeting on regional planning and management.

2. *Published materials*

Non-recurrent publications. (i) Policy paper on managing sustainable human settlement development; (ii) decentralization as an effective strategy for municipal management; (iii) review of experiences with inter-agency coordination in planning and implementation of sustainable urban development; (iv) decentralization policies and the effectiveness of implementation instruments; (v) financing the city for sustainable development and management; (vi) experiences with privatization of municipal services and functions; (vii) promoting security of tenure for low-income groups; (viii) guidelines for local governments on methods of land valuation and taxation; (ix) compendium of instruments for improved management of land and operation of urban land markets; (x) urban land tenure regularization and informal settlement upgrading; (xi) demand for capacity-building for settlement upgrading in eight pilot cities in Africa, Asia and Latin America; (xii) experience with planning and management of rural service centres in Latin America and the Caribbean; and (xiii) case-studies on regional planning and management.

3. *Operational activities*

- (a) *Advisory services.* (i) Supporting the Habitat II national plans of action in urban management; (ii) equitable provision of urban services; (iii) innovative sources of municipal revenue generation/mobilization; (iv) privatization of municipal services; and (v) geographic information systems and land registration;
- (b) *Group training.* Country workshops on country and city consultations on decentralization issues, roles and responsibilities of different levels of Governments, inter-agency coordination and other institutional issues related to urban management under the urban management programme; training workshops on settlement management methods; on settlement management and development skills for local elected officials in implementing Habitat II national plans of action for settlement management; country workshops and city consultations on urban land management and land taxation issues; workshops on reviewing progress of the Water Supply and Sanitation Collaborative Council's Network on Services for the Urban Poor; settlement programme in action-research and capacity-building activities in pilot cities; and on basic tools and techniques for regional development planning in support of implementing Habitat II national plans of action;
- (c) *Field projects.* (i) Sixteen technical cooperation projects on municipal management with particular emphasis on decentralization issues, roles and responsibilities of different governments, inter-agency coordination and other institutional issues related to urban management; (ii) three field projects on localizing Agenda 21: action planning for sustainable urban development in Kenya or the United Republic of Tanzania, Morocco and Indonesia; (iii) six technical cooperation projects on municipal finance, with particular emphasis on resource mobilization and investment programming; (iv) eight technical cooperation projects on urban land management issues; and (v) three action-research projects in partnership with academic and research institutions for capacity-building towards the formulation and implementation of an informal settlement upgrading policy, including the use of

computer applications for mapping geographic information systems, in pilot cities in Africa, Asia and Latin America.

Subprogramme 4

Improving infrastructure and the living environment

- 12.28 The objective of this subprogramme is to strengthen the capacity of Governments and communities to address the rapidly growing demand for infrastructure services (water, energy, transport, communication, sanitation, drainage and solid waste management) in an economically efficient and environmentally and socially sustainable manner, and to promote cooperation and capacity-building for the use of environmentally sound technologies for sustainable development and management of settlements infrastructure. These objectives will be pursued through a number of activities, which will focus on three major areas: (a) the supply and demand management of settlement infrastructure and services; (b) environmental planning and management; and (c) cooperation and capacity-building for settlement-related environmentally sound technologies, thus addressing the infrastructure- and environment- related concerns of Agenda 21 in an integrated manner.
- 12.29 In the implementation of the programme, special emphasis will be given to (a) bridging the knowledge gap in critical areas through policy and technical research and studies; (b) promoting best practice applications as a basis for system dissemination of effective models of delivery mechanisms; and (c) implementing environment upgrading demonstration projects, with emphasis on capacity-building at the local level. The programme will give priority to the needs of the least developed countries, vulnerable groups, the maximum use of local resources and partnership collaboration among a broad range of stake-holders in sustainable development of human settlements. Special attention will also be given to developing and expanding joint programmes and activities within the United Nations system and in forging new alliances, for instance, with the private sector, particularly the business community and non-governmental organizations.

Activities

1. *Parliamentary services*

Ad hoc expert group meeting on cooperation and capacity-building for settlement-related environmentally sound technologies for human settlement development.

2. *Published materials*

Non-recurrent publications. (i) Review of experiences in implementing the Habitat II national plans of action in rehabilitating municipal infrastructure and services; (ii) compendium of human settlement-related interventions in the control of vector-borne diseases in urban areas; (iii) community-based environmental management information system; (iv) strategies for environmentally sound energy management in urban areas of sub-Saharan Africa; (v) review of experiences in implementing Agenda 21 as regards changing production and consumption patterns in human settlements: energy, transport and waste management; (vi) experiences of countries in integrating energy-environment issues in urban planning and management; (vii) compendiums on urban environmental planning and management; experience in implementing the Habitat II plan of action on environmentally sound technologies; (viii) compendium of sustainable disposal techniques for septage and pit-latrline waste; and (ix) compendium of energy-efficient, cleaner technologies for the production of building materials.

3. *Information materials and services*

- (a) *Information materials.* Biannual newsletter on local city-level operational experiences in urban environmental planning and management;
- (b) *Films and videotapes.* Two videos from selected cities on practical local experiences on urban environmental planning and management.

4. *Operational activities*

- (a) *Advisory services.* Urban infrastructure management, multisectoral investment planning approaches, demand identification and management, public-private partnerships and community participation, and operations and maintenance management; environmental planning and management; updating of appropriate tools for urban practitioners on participatory urban planning and management processes;
- (b) *Group training.* Workshops on changing production and consumption patterns in human settlements: energy, transport, waste management; strategies for the delivery of water and environmental infrastructure services in urban areas; community-based environmental management information systems on country and city consultations on infrastructure rehabilitation and management; on environmental planning and management in urban areas; and on the promotion of energy-efficient, cleaner technologies for the production of building materials;
- (c) *Field projects.* (i) Two demonstration projects on sustainable, community-based energy systems for small settlements: India and the Philippines; (ii) 2 demonstration projects on community-based environmental management (Ghana, Indonesia); (iii) 6 technical cooperation projects on rehabilitation and management of municipal infrastructure; and (iv) 14 technical cooperation projects on environmental planning management.

Subprogramme 5

Managing disaster mitigation, reconstruction and development

- 12.30 This subprogramme will address the problems of countries prone to disaster and the mitigation of the negative impacts of natural and man-made disasters on human settlements. Its objective is to increase disaster awareness and preparedness among decision makers, planners, builders and communities engaged in the planning and development of sustainable human settlements; assisting national and local governments in their efforts of rehabilitation and reconstruction and resume the development path in the post-disaster phase; strengthening disaster-coping mechanisms of the threatened and affected populations; and contributing to the efforts of the international community to achieve a more comprehensive and coordinated response to emergencies.
- 12.31 During the biennium 1996-1997, efforts will be deployed along three main integrated components covering (a) the pre-disaster phase, including preparedness, awareness, prevention and mitigation actions; (b) the ex-post phase from relief to rehabilitation, reconstruction and sustainable development; and (c) the inter-agency coordination within the United Nations system and with the international community as a whole, including partners such as non-governmental organizations, bilateral agencies and donors in general.

Activities

1. *Published materials*

Non-recurrent publications. Policy paper on managing disaster mitigation, reconstruction and development; technical manuals on early warning awareness-creation and mitigation actions; review of government efforts in managing post-disaster situations: the Habitat II global plan of action; women and communities in crisis (in cooperation with UNIFEM); and technical manuals on post-disaster assessment, rehabilitation, reconstruction and development.

2. *Information materials and services*

Films and videotapes. (i) Videotape on pre-disaster preparedness and mitigation; and (ii) two videotapes on post-disaster assessment, rehabilitation and reconstruction.

3. *Operational activities*

- (a) *Advisory services.* On preparing country strategic notes and on the formulation of national strategies for disaster management, on post-disaster assessments and on assistance in post-disaster rehabilitation, reconstruction and development;
- (b) *Group training.* Workshops/training courses on system-wide reconstruction strategies and implementation mechanisms;
- (c) *Field projects.* (i) Five projects on mitigation of natural and human-made disaster (e.g. earthquakes, floods, storms/typhoons, technological hazards, etc.); and (ii) 10 technical cooperation projects on assistance after human-made disasters, natural disasters and industrial disasters.

4. *Coordination, harmonization and liaison*

Coordination and consultations with the Department of Humanitarian Affairs and other agencies and programmes of the United Nations system, in particular in the context of the Inter-agency Standing Committee on the Relief to Development Continuum.

Subprogramme 6 Housing for all

- 12.32 This subprogramme focuses on (a) improvement of the performance of the housing sector through the application of shelter indicators; (b) promotion of housing policies and enabling strategies with a view to ensuring a responsive, adequate and affordable supply of those resources; (c) promotion of housing delivery capable of addressing the housing problem on a scale commensurate with the problem and at costs affordable to households and society in an environmentally sound way; (d) improvement of the capacity of the construction industry to meet the requirements for physical infrastructure, housing and related facilities, and to improve the availability of affordable building materials; and (e) promotion of measures to overcome constraints confronting the construction industry, notably, weak institutional and legislative support, inadequate skills, overreliance on imported factor inputs and technologies, and an inability to mobilize local resource endowments for the development of an indigenous construction sector.
- 12.33 During the biennium 1996-1997, work will be undertaken through research, expert group meetings, workshops, information dissemination, advisory services and technical cooperation to support the implementation of the Habitat II global plan of action for the central theme of shelter for all, through wider application of the enabling strategies in shelter production improvement and increase of the role played by the private sector and community-based and non-governmental organizations. National and international experience in the field will be reviewed in the form of a theme paper to be submitted to the sixteenth session of the Commission on Human Settlements.

Activities

1. *Published materials*

- (a) *Recurrent publications.* The biannual journal of the network of African countries on local building materials and technologies;
- (b) *Non-recurrent publications.* Policy paper on housing for all; contribution of major groups to shelter delivery for low-income groups; selected country experiences with implementing the Global Strategy for Shelter; evaluation of subsidies and support measures in the shelter sector; housing finance in African countries; building maintenance: problems, issues and approaches; and the building centre movement.

2. *Information materials and services*

Films and videotapes. Videotape on selected low-cost building material production and construction techniques (the 30-minute film will serve as a training tool).

3. *Operational activities*

- (a) *Advisory services.* Strategies to implement Habitat II national plans of action on shelter for all (including support for the implementation of Agenda 21 and the Global Strategy for Shelter); and support to housing finance institutions and services on non-conventional housing finance for low-income groups;
- (b) *Group training.* Training workshops on public-private partnerships in the countries where field projects will be initiated; on requirements for housing finance; and on local capacity-building for shelter production in developing countries;
- (c) *Field projects.* (i) Six country projects on assistance to countries in housing development through public-private sector partnerships; (ii) five country projects focusing on support to housing finance institutions and on community credit schemes; (iii) regional project on domestic capacity-building in the building materials sector for countries in sub-Saharan Africa; (iv) two projects on improving energy efficiency of building material production and capacity of small-scale production units; and (v) two projects on improving efficiency and capacity of small-scale contractors.

Subprogramme 7

Strengthening local communities

- 12.34 The subprogramme aims at (a) empowering low-income communities to improve their living and working conditions; and (b) strengthening the capacity of Governments to ensure integrated local development through practical partnerships between all levels of Government, the private sector and community-based and non-governmental organizations.
- 12.35 During the biennium, research, operational activities and information services will be geared to developing and promoting sustainable local development strategies through a participatory bottom-up approach. Activities will encompass practical informal training and construction activities at the community level. At the level of local governments, including municipalities and district authorities, activities will be primarily in-service training and preparing strategies for facilitating community management.

Activities

1. *Parliamentary services*

Ad hoc expert group meeting on empowering the poor for community management.

2. *Published materials*

Non-recurrent publications. Community-based local development; country training manuals on capacity-building for human settlement developments and improvements at the community level; on gender planning in local communities; training manuals on government support functions for community action; and case-studies on the role of local governments in assisting communities.

3. *Information materials and services*

- (a) *Information materials.* Four region-targeted newsletters disseminating experiences and practices in developing and sustaining community management approaches; and biannual newsletter on network of projects and government partner institutions for supporting community-level action;
- (b) *Films and videotapes.* Three videos on building enabling capacity for community management.

4. *Operational activities*

- (a) *Advisory services.* Capacity-building for community management and on the role of communities and community-based agencies in poverty alleviation;
- (b) *Group training.* Workshops and fellowships on capacity-building at community level and on community management at municipal and city levels;

- (c) *Field projects.* (i) Two field projects on improving living conditions in urban areas; (ii) four subregional field projects on supporting and networking of technical assistance to strengthen local communities (Central America, Andean region of Latin America, Eastern and Southern Africa and South-East Asia); (iii) four country field projects on strengthening community management (Costa Rica, Ecuador, Ghana and Uganda); and (iv) two field projects on strengthening the capacities of local and national governments in creating an enabling framework for participatory development.

Subprogramme 8

Reducing poverty and promoting equity

- 12.36 During the biennium 1996-1997, this subprogramme will focus primarily on the need to promote participatory strategies at national, city and neighbourhood levels aimed at improving the productivity, employment and income of the urban poor; enhance the capacity of local government, non-governmental and community-based organizations in order to implement such strategies; and promote at national, subnational, urban and rural levels specific policies targeted at vulnerable groups and to facilitate their reintegration into socio-economic development.

Activities

1. *Parliamentary services*

Ad hoc expert group meeting on social integration in human settlements.

2. *Published materials*

Non-recurrent publications. (i) Reducing poverty and promoting equity; (ii) urban poverty and governance in southern and eastern Africa; (iii) case-studies on poverty reduction at the municipal level; (iv) the costs and benefits of labour-intensive approaches to shelter, infrastructure and service delivery; (v) monograph on street children and shelter in sub-Saharan Africa; and (vi) the contribution of housing to achieving social integration.

3. *Information materials and services*

Films and videotapes. Three videos on experiences in Asia, Latin America and Africa, on support to micro-enterprises, employment-generation and improvement of living conditions of the poor through participatory approaches.

4. *Operational activities*

- (a) *Advisory services.* Advice to municipalities on increasing the services provided to the poor and promoting employment generation;
- (b) *Group training.* Training workshops for municipal representatives on improving infrastructure and services for the poor; on the training of community members, entrepreneurs, non-governmental organizations, staff and public officials in technical and organizational skills required to operate private-sector and community-based productive development activities; and a workshop on improving the welfare of street children in sub-Saharan Africa;
- (c) *Field projects.* (i) Ten projects on improving access to urban services for the poor; (ii) four technical assistance projects on supporting the informal sector and small enterprise development in poor urban communities; and (iii) a project on waste recycling by the urban poor.

Resource requirements (at current rates)

Posts

- 12.37 The estimated requirements would amount to \$8,760,000 and relate to 37 Professional and 22 Local level posts under the programme of work.

Consultants and experts

- 12.38 An amount of \$257,800 would be required to provide for consultants (\$177,400) and ad hoc expert groups (\$80,400). The increase of \$40,000 relates to the fees of consultants who would be needed in a number of areas for which expertise is not available in the Centre.

Travel

- 12.39 The estimated requirements of \$71,900 relate to travel of staff to participate in meetings in the field of human settlements.

Contractual services

- 12.40 An amount of \$64,800 would be required to cover the cost of external printing for the Habitat publication programme.